
FISCAL YEAR 2010 BUDGET

Fund Summary

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus. Area No. : 8300 / 2000

	<u>FY2009 Current Budget</u>	<u>FY2009 Estimate</u>	<u>FY2010 Budget</u>
Beginning Operating Fund Balance	147,365,676	147,365,676	144,612,992
Provision for Bad Debt	0	0	0
Current Revenues	776,668,002	767,574,041	766,541,878
Total Available Resources	<u>924,033,678</u>	<u>914,939,717</u>	<u>911,154,870</u>
Maintenance and Operations	382,704,690	386,163,399	415,454,056
Debt Service	77,035,273	77,035,285	85,569,456
Operating Transfers	307,128,041	307,128,041	344,276,491
Total Expenditures	<u>766,868,004</u>	<u>770,326,725</u>	<u>845,300,003</u>
Planned Ending Fund Balance	<u>157,165,674</u>	<u>144,612,992</u>	<u>65,854,867</u>
Total Budget	<u>924,033,678</u>	<u>914,939,717</u>	<u>911,154,870</u>



FISCAL YEAR 2010 BUDGET

Business Area Budget Summary

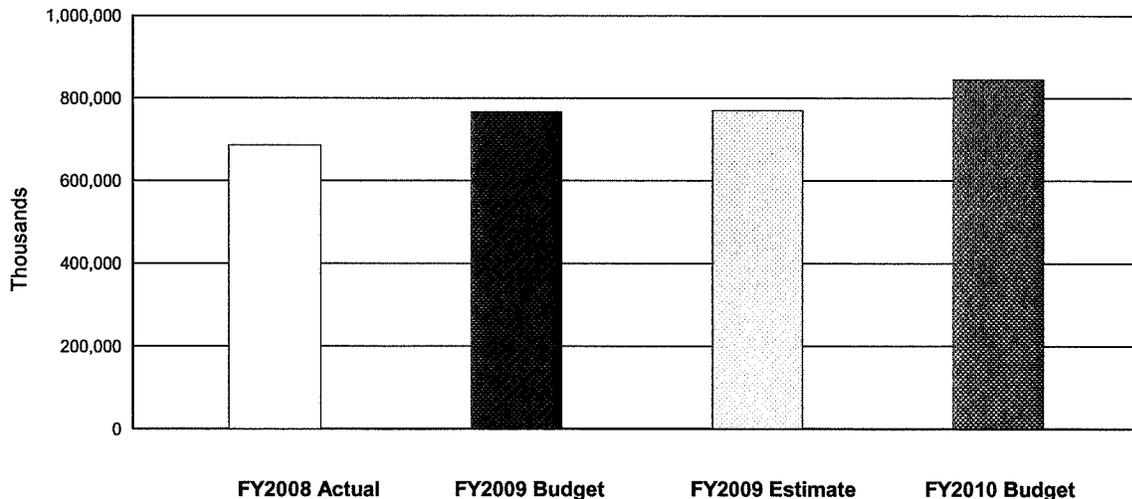
Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus. Area No. : 8300 / 2000

		FY2008 Actual	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
Expenditures	Personnel Services	128,349,982	142,216,538	137,702,695	150,906,097
	Supplies	36,613,908	41,478,023	44,381,176	46,474,856
	Other Services and Charges	194,186,316	194,143,729	201,896,574	215,244,590
	Equipment	(51,817)	2,265,000	65,000	0
	Non-Capital Equipment	1,674,562	2,601,400	2,117,954	2,828,513
	Total M & O Expenditures	360,772,951	382,704,690	386,163,399	415,454,056
	Debt Service & Other Uses	324,875,551	384,163,314	384,163,326	429,845,947
Total Expenditures	685,648,502	766,868,004	770,326,725	845,300,003	
Revenues		724,339,181	776,668,002	767,574,041	766,541,878
Staffing	Full-Time Equivalents - Civilian	2,154.6	2,364.6	2,168.7	2,303.4
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	2,154.6	2,364.6	2,168.7	2,303.4
	Full-Time Equivalents-Overtime	134.3	118.5	127.1	120.4

Budget Highlights

- o Continue focus on meter reading system management enhancing the automated meter reading functionality including a fixed network to reduce field work orders, minimize number of accounts that are estimated, increase billing accuracy and enhance customer satisfaction.
- o Develop new business processes to take advantage of functionality of Automated Meter Reading (AMR) system.
- o Maintain compliance with Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA) permits.
- o Proactively respond to customer complaints; sewer stoppages within 24 hours for 90% of calls; sewer repairs within 15 days; and water repairs within 12 days.
- o Continue neighborhood sanitary sewer rehabilitation program. This will provide a reliable system to the citizens and reduce repair costs in the future.
- o Includes 3% HOPE and 1.25% Pay for Performance increases.

**Water and Sewer Operating Fund
Public Works & Engineering
Expenditure Summary**



FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Office of the Director 2000030001 Provide executive leadership and strategic planning for all groups and divisions within the department. Oversee the delivery of all public utilities and infrastructure maintenance services.	Provide administrative oversight; establish priorities and policies for timely and cost effective delivery of services to all customers. Perform routine review of operations, review contracts and perform quarterly petty cash and change fund reviews; perform emergency and special assignments. Monitor contracts for compliance with temers and conditions. Review and coordinate all departmental requests for Council Action and correspondence. Provide information to the various members of the print and broadcast media. Create and disseminate press releases and conferences. Respond to citizens inquiries and open records. Provide support to the department on environmental issues. This Cost Center will be moved to 2000050022 in FY2010.
PWE-Internal Audit 2000030002 Assist management in evaluating the effectiveness of operations and control over assets. Ensure compliance with policies and procedures. Ensure proper recording and classifying of transactions. Monitor existing contracts and develop new performance procedures.	
PWE-Chief of Staff 2000030003 Assist the Director in the daily administrative operations of the Public Works & Engineering Department (PWE); provide oversight of the Management Support, Public Information and Council and Legislative Liaison Section.	
PWE-Environment Services 2000030004 Provide learning services to City departments and others as appropriate.	
PWE-E.B. Cape Center 2000030005 Provide learning services to City departments and others as appropriate. Provide consulting services for departments on organizational development activities and needs. Provide repository services for citywide training activities.	
PWE-Small Business Development 2000030009 Implement the program objective of the Mayor's Executive Order 1-7 "Contractor's Pay or Play (POP) Program" within the Department. Develop, implement, review new strategies to expand the Small/Women and Minority Business Enterprises within the department.	
Administer department wide compliance with "Pay or Play Program". Design and manage the POP software system. Set flexibles goals to increase the number of PWE contracts awarded to minority and women owned businesses.	

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Programs administered		100%			100%			100%	
Oversight operations of the divisions		9			9			9	
CIP oversight		100%			100%			100%	
		2.0	325,844		2.0	406,724		3.0	493,397
Audits/oper review sch.		20			18			16	
Contracts/other reviews		32			32			34	
Emerg/special assignments		20			22			22	
Monitor construct contract		2			6			6	
Monitor serv/supply contr		85			98			98	
		12.9	1,022,121		13.0	1,077,919		17.3	1,423,683
Council actions		100%			100%			100%	
Open records request		100%			100%			100%	
Media relations		100%			100%			100%	
Routing of incoming call		100%			100%			100%	
Response to complaints		98%			98%			98%	
		14.0	1,143,365		9.7	888,138		14.3	1,233,729
Programs supported		100%			100%			100%	
		2.1	501,955		1.0	720,850		1.0	648,695
Total attendance		33,800			29,500			N/A	
Total PWE employee trained		18,000			11,250			N/A	
Classes cancelled		17%			15%			N/A	
Customer satisfaction		4			4			N/A	
		18.3	1,721,239		17.8	1,851,083		0.0	0
Manage POP data		100%			100%			100%	
Invoice for POP payment		100%			100%			100%	
Increase minority contract		6			6			6	
Conduct outreach		6			6			6	
Attend pre-bids / award Co		35%			35%			35%	
		0.8	59,661		3.4	261,174		4.2	323,276

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Public Utilities Admin. 2000040002 Process raw wastewater by physical and biological treatment methods and maintain treatment plants in compliance with Texas Commission on Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) standards.	Treat 100% of all total suspended solids (TSS) and biochemical oxygen demand (CBOD) received by WWTPs; remove maximum TSS in wastewater. Inspect and evaluate plant lift stations for operational readiness. The F2008 existing Cost Center has been merged w/40003 .
PWE-Operations Support 2000040003 Manage and lead the fourth largest water/wastewater utility in the nation, consisting of 1,706 employees, a budget of \$260.1 million, and supporting a population of 2.8 million. Provide portable and untreated water through the Coastal Water Authority.	Successfully meet the service and financial expectations of the City administration, City Council, and Regulatory Agencies. Comply with Regulatory Laws while maintaining excellent customer service.
PWE-Management & Quality Control 2000040004 Provide management of the City's wastewater facility assets; administer the Industrial Wastewater Ordinance; and ensure the wastewater facilities are compliant with all Texas Commission on Environmental Quality and the Environmental Protection Agency regulations.	Perform internal inspections at all wastewater treatment facilities; pass the EPA annual QA/QC audit for laboratories; enforce EPA industrial pretreatment requirements; ensure 100% accurate and timely reporting to TCEQ and EPA and increase number of certified operators.
PWE-Satellite Plant Operations 2000040005 Process raw wastewater by physical and biological treatment methods and maintain treatment plants in compliance with Texas Commission on Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) standards.	Treat 100% of all total suspended solids (TSS) and biochemical oxygen demand (BOD) received by waste water treatment plants (WWTPs); remove maximum total suspended solids in wastewater.
PWE-Major Plants Operations 2000040006 Process raw wastewater by physical and biological treatment methods and process excess biosolids and maintain 5 major treatment plants and 3 major sludge disposal plants in compliance with Texas Commission on Environmental Quality (TCEQ) and the Protection Agency(EPA).	Treat 100% of all total suspended solids (TSS) and biochemical oxygen demand (BOD) received by WWTPs; remove maximum total suspended solids in wastewater. Produce Class "A" and Class "B" Biosolids for beneficiary use.
PWE-Electrical and Instrumentation 2000040007 Provide timely response to equipment and system failures, electrical and automation system restorations, track wastewater equipment; preventive and corrective work orders and repair contracts, and implement warranty program.	Reduce automation, electrical and instrumentation maintenance costs through automation improvement and proper preventative maintenance program, cross training, and equipment replacement. Reduce operating costs through continued automation improvement.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
CBOD tons treated/year		N/A		1,046			1,046		
TSS tons treated/year		N/A		1,187			1,187		
Mil. gal. flow treated/yr.		N/A		2,062			2,062		
Solids tons disposed/year		N/A		1,134			1,134		
		3.4	1,105,358	2.6		705,768	7.2		508,320
Purchase orders processed		515		500			500		
Purchase card transactions		8,144		7,000			7,000		
Continue to lead and suppo PUD while maintaining excellent service		100%		100%			100%		
		70.7	5,410,847	74.7		7,249,445	88.3		9,602,470
Operators TNRCC certified		95%		95%			95%		
Total samples analyzed/yr		150,000		134,292			122,641		
Total analysis/year		235,000		216,060			200,098		
		51.5	7,196,110	52.7		7,649,731	52.0		7,728,409
BOD tons treated/year		22,000		22,511			21,536		
TSS tons treated/year		27,000		28,721			28,581		
Mil. gal. flow treated/yr.		38,000		36,108			36,916		
Solids tons disposed/year		27,000		32,775			27,933		
		72.8	25,041,601	68.5		24,883,418	72.1		26,512,973
BOD tons treated/year		37,000		35,164			32,249		
TSS tons treated/year		71,000		64,506			58,279		
Mil. gal. flow treated/yr.		54,000		56,967			55,366		
Solids tons disposed/year		70,000		51,835			56,733		
		88.8	38,412,016	89.7		41,218,572	84.2		41,073,212
New Scada installation		12		10			10		
Track preventive wk/order		N/A		6,000			4,200		
Track corrective wk/order		19,396		14,000			14,600		
		70.5	7,016,118	60.8		7,913,446	64.4		8,709,364

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Collection System Operations 2000040008 Manage wastewater treatment collection system of over 6,700 miles and approximately 440 lift stations in compliance with Texas Commission on Environmental Quality (TCEQ) and the Environmental Protection Agency (EPA) standards.	Clean and televise 2,000,000 linear feet of sewer lines. Schedule and manage renewal of 950,000 linear feet of sewer lines. Inspect and evaluate lift stations for operational readiness and reliability.
PWE-Engineering Support 2000040009 Engineering planning, Capital Improvement Project (CIP) programming, Capital Improvements, contract compliance, and support Wastewater Operations Branch to meet TCEQ and EPA standards.	Plan and program the Wastewater CIP and service contracts to provide required capital improvements and support for operation and maintenance of wastewater facilities and infrastructure.
PWE-WWTP & Lift Station Maintenance 2000040010 Provide maintenance services for 40 treatment plants, 400 lift stations, 3 wet weather facilities, 20 chemical feed facilities and 15 storm water / under pass lift stations, treating 90 billion gallons of sewage per year and two sets of Class A Biosolids Dryers.	Ensure facilities are in compliance with Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA) through centralized maintenance, implementing preventive and predictive maintenance programs.
PWE-Executive Support 2000040011 Provides management, oversight, and technical support to all Drinking Water Operations staff. Provides administrative support to all groups in PUD branch. Coordinates with other PUD branches and other PWE divisions. Ensures overall and regulatory compliance.	Develop necessary programs to ensure production and delivery of the highest quality drinking water. Prepare and manage the branch's annual operations budget, develop branch safety and security policies and procedures. Develop water conservation initiatives/programs.
PWE-Water Quality 2000040012 Assures compliance with TCEQ and EPA rules and regulations regarding drinking water standards and quality from source water to customer tap. Manages program designed to improve the integrity of the infra-structure. Prevent cross contamination of distribution system.	To implement and manage programs specifically designed to protect and maintain delivered water quality; and maintain critical transmission and distribution system elements.
PWE-Ground Water Operations 2000040013 Production of compliant drinking water from ground water plants (74 ground water plants), surface water re-pump stations (6 surface water re-pump stations), 3 surface water plants, 182 tanks, 134 ground water wells and 25 elevated storage tanks. Producing 142 bill gal.	To ensure that the branch meets or exceeds the HGCS, Fort Bend Subsidence District and Lone Star Ground Water Conservation District requirements for use of ground water.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Sewer lines cleaned (Feet)	4,191,943			3,500,000			2,000,000		
Sewer lines rehabilitated (Feet)	1,000,938			1,000,000			950,000		
	130.3	9,746,644		122.8	10,189,111		124.3	10,684,357	
CIP planned/objective	\$100M			\$100M			\$70M		
Contracts managed	\$15M			\$16M			\$14M		
	14.1	2,038,712		14.4	1,854,794		19.1	2,152,492	
Reduce number of corrective work orders	10%			3%			2%		
	123.1	21,411,025		127.2	19,126,432		134.2	22,756,076	
Achieve 95% FTEs	286			286			342		
SDWA violations	0			0			0		
Environmental violations	0			0			0		
	49.3	29,264,252		39.0	30,302,208		17.1	28,818,234	
PRV stations exercised	N/A			400			N/A		
Valves exercised	860			400			400		
Cross connection surveys	1,174			900			900		
Customer complaints	3,071			N/A			N/A		
Regulatory system flushes	12,060			10,000			8,000		
	47.0	4,166,881		58.4	4,891,068		49.9	5,080,136	
HGCSD compliance	100%			100%			100%		
TCEQ violations	0			0			0		
City GW production per/yr	20.1 BGY			25.2 BGY			28.3BGY		
FBCSD compliance	100%			N/A			N/A		
Electrical production cost	\$441 per MG			\$415 per MG			N/A		
	22.9	13,285,623		28.8	17,410,729		31.7	18,630,454	

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-East Water Purification Plant 2000040014 Production of compliant drinking water from surface water at the East Water Purification Plant. Operation of sludge dewatering facilities and landfills. Manage chemical and utility usage in accordance with operations budget.	To ensure an uninterrupted supply of compliant surface water that meets or exceeds all regulatory requirements, base loaded into the distribution system at adequate system pressure and comply with permit requirements for operation of landfill facilities.
PWE-Engineering Technical Support 2000040015 Provide engineering and technical support to the Drinking Water Operations Branch. Manage and analyze operational, financial, physical, data to improve operational efficiency.	To identify critical branch project needs, develop capital improvement projects, and identify opportunities for improved efficiency and water quality.
PWE-Water Maintenance 2000040016 Provides mechanical, electrical, and instrumentation maintenance and upgrades for all water production facilities. Manages the preventive maintenance program. Install, upgrade, maintain, and program the branch SCADA systems.	Increase equipment reliability and minimize outages conducting equipment preventive testing; implement programs to automate, remotely control and monitor operations, water quality, and security at water production sites through an enhanced SCADA system.
PWE-Southeast Water Purification Plant 2000040017 Production of compliant drinking water from surface water. Operation of on site sludge dewatering facilities and landfills. Manage chemical and utility usage in accordance with operations' budget.	Ensure an uninterrupted supply of compliant surface water that meet all regulatory requirements, base loaded into the distribution system as adequate system pressure is produced. Implement process monitoring and control to improve treatment efficiency and water quality.
PWE-Northeast Water Purification Plant 2000040018 Production of compliant drinking water from surface water. Operation of on-site sludge dewatering facilities. Manage chemical and utility usage in accordance with operations budget.	To ensure an uninterrupted supply of compliant surface water that meets all regulatory requirements base loaded into the distribution system at adequate system pressure is produced. Implement process monitoring, control to improve treatment efficiency and water quality
PWE-Utility Maintenance Management 2000040019 Provide operational, strategic and financial management.	Provide management support and oversight to enable maintenance programs to maximize productivity and optimize customer satisfaction.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Production of surface water (BGY)	80.8 BGY			72.6 BGY			90.8BGY		
SDWA compliance	100%			100%			100%		
Total THMs<80 ppb effluent	<36 ppb			<64 ppb			N/A		
Total HAAs<60 ppb effluent	<34 ppb			<48 ppb			N/A		
	44.6	23,374,834		36.9	24,648,111		42.6	27,140,118	
Demolish abandoned fac.	7			N/A			N/A		
Tank exterior cleanings	25			N/A			N/A		
Tank interior cleanings	25			N/A			N/A		
Wells rehabilitated	0			N/A			N/A		
Tanks rehabilitated	7			N/A			N/A		
	12.1	1,109,285		18.1	1,661,976		42.6	3,430,298	
Increase EWPP PM MH	N/A			N/A			N/A		
Increase GW PM MH	N/A			N/A			N/A		
Planned maintenance	27%			30%			30%		
Major systems uptime	73%			70%			70%		
Increase SEWPP PM MH	N/A			N/A			N/A		
	74.4	8,817,339		80.3	9,903,540		69.8	10,212,820	
Production of surface wtr	26.7 BGY			28.8 BGY			28.0BGY		
Total THM	44ppb			<64 ppb			N/A		
Total HAA5	35ppb			<48 ppb			N/A		
Chemical production cost	\$53 per MG			\$60 per MG			N/A		
Electrical production cost	\$99 per MG			\$108 per MG			N/A		
	14.6	5,592,774		15.2	6,654,509		13.4	6,267,608	
Product. of surface water	8.8 BGY			13.1 BGY			18.2BGY		
Electrical production cost	\$191 per MG			\$184 per MG			N/A		
Total THMs	18 ppb			<64 ppb			N/A		
Total HAAs 5	21 ppb			<48 ppb			N/A		
Chemical production cost	\$392 per MG			\$349 per MG			N/A		
	8.9	8,822,388		14.3	12,999,622		20.3	19,083,055	
Achieve 95% bud positions	637			618			618		
	2.0	1,218,728		64.2	3,628,588		63.6	4,351,452	

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Building Services 2000040020 Fund the operation and maintenance of Public Utility facilities which is overseen by the General Services Department.	Provide necessary funding to maintain the five Public Utility facilities.
PWE-System Maintenance 2000040021 Maintain 7,500 plus miles of water mains in the distribution system, 6,790 plus miles of sewer lines in the collection system. Performance approximately 13,000 repairs per year. Receive and investigate 110,000 service requests from 311.	Complete repairs timely, efficiently and professionally. Support maintenance activities within 14 days after utility repairs on 90% of all work orders. Provide 24 hour, 7 days a week customer response.
PWE-Engineering Services 2000040022 Relocate water meters and household service lines in customers' back yards to street front. Repair 16 inch and larger water mains. Repair and perform preventive maintenance of 54,000 fire hydrants. Manage Kingwood operation and maintenance service contract.	Relocation of the water meters and service lines from customers' back yards to the street front of the property. Repair water mains in a timely manner. Provide technical and engineering services to the branch.
PWE-Technical Services 2000040023 Respond to 95% of stoppages within 24 hours. Repair 12 feet or deeper sewer lines. Restore concrete, asphalt, fence and landscaping after water and sewer repairs.	Provide relief within 24 hours to 95% of reported sewage issues from citizens residences/business, clean sewer lines and remove blockages, perform point repairs on large lines. Provide restoration after sewer and water repairs.
PWE-Financial Management 2000050002 Provide services such as accounting, vouchering, expenditure control, budgeting, report generation, revenue reporting, and fiscal management for PWE.	Process 100% of commodity invoices within 10 days of receipt by division; provide periodic cash flow projections for the water/sewer operations. Prepare 95% monthly financial reports that are timely and error free.
PWE-Information Technology 2000050004 Responsible for the voice, data (software and hardware), and radio communication. Provide computer applications development and personal training. Maintain high quality trained work force.	This Cost Center was moved to 2000080001 in FY2009.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Manage funds to maintain the five PUD facilities.		100%			100%			100%	
		0.0	1,550,377		0.0	1,717,878		0.0	1,576,269
Sewer repairs		2,160			1,872			2,000	
Water repairs		8,749			10,375			10,000	
Service requests		100,960			115,000			100,000	
		247.2	20,179,859		194.5	17,057,955		257.9	20,582,102
Service transfers complete		457			358			400	
Large diameter (16") main		97			100			95	
Fire hydrant preventive maintenance repair		19,040			14,121			13,500	
		119.1	16,274,776		117.5	14,663,487		70.8	13,737,283
Large diameter sewer repairs completed		42			37			36	
Stoppages cleared		25,017			25,152			26,000	
		172.8	14,482,843		174.1	13,803,225		179.2	14,562,735
Invoices confirmed for pay within 10 days.		100%			100%			100%	
Prepare financial reports timely and error free		95%			95%			95%	
		46.9	360,870,811		51.3	425,822,136		54.6	472,009,035
HW & SW support calls		15,273			N/A			N/A	
Voice & service calls		10,121			N/A			N/A	
Program support calls		552			N/A			N/A	
Radio equip availability		99%			N/A			N/A	
		61.5	7,079,639		0.0	0		0.0	0

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Materials Management 2000050005 Provide warehousing and procurement activities for PWE to support the needs of all divisions. Manage existing contracts and provide assistance in development of new contractual agreements.	Provide services and materials in a timely manner at low cost and insure compliance of operating units to procurement standards. Develop and manage contractual agreements. Monitor and oversee Department's PCard activity.
PWE-Facilities Operation - 611 Walker 2000050006 Fund the operation and maintenance of the 611 Walker facility which is overseen by the General Services Department.	Provide necessary funding to General Services; operate and maintain a top quality, high caliber facility that's consistent with other major downtown facilities.
PWE-Util. Cust. Serv.Mgmt. Support 2000050007 Provide administrative and support services for the branch, including budget, procurement, facilities maintenance, security, contract administration, asset management and fleet management.	Provide support and resources to Utility Customer Service (UCS) to achieve the goals/objectives of the branch: reduce costs, maintain facilities and vehicles and ensure employees' safety. Ensure that all financial reports are analyzed, accurate and timely.
PWE-Data Processing 2000050008 Provide for application development, desktop support and Data Center for the Utility Customer Information System, Water/Wastewater billing, Field Operations and Credit and Collection Systems. Process bills for collection.	Provide automated support for customer billing; provide technical support for remote sites; provide application automation system; and prepare and mail customer water bills. Provide users with 99% computer availability.
PWE-Collections & Human Resources 2000050010 Provide collection services for delinquent bills (including liens, etc.). Assess and collect additional deposits. Provide payroll, employee relations and injury mgmt. support services for division. Handle contract water and GRP billing, plus evaporation credits.	Reduce delinquency in account receivables; maintain a 99% collection rate. Provide support and resources to meet UCS and HR objectives. Meet contract water, GRP monitoring, and billing objectives; accurately process evaporation credits. Respond timely and accurately
PWE-Customer Accounting 2000050011 Review and process exceptions to normal customer bill. Research and correct all billing adjustments. Process vouchers, so that customers receive their credit. Research and process all returned checks. Audit adjustments processed for accuracy. Prepare documents.	Research and process billings and adjustments and update customer accounts timely and accurately.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
POs processed (1)		4,128		4,336			4,400		
Field POs monitored		1,332		1,401			1,400		
Contracts managed		516		645			477		
Oversight of storerooms		23		23			23		
Inventory turnover rate		1.21		1.25			1.21		
		71.0	4,723,070	68.4	5,068,223		84.3	5,817,222	
Manage funds to operate 611 Walker building		100%		100%			100%		
Bill tenants for operating costs		100%		100%			100%		
		0.0	4,792,230	0.0	5,423,155		0.0	5,318,768	
Perform APP safety audits		11 audits		12 audits			12 audits		
Contracts renewed timely		94%		99%			95%		
Training hrs/employee		2.8		2.5			4.0		
		15.1	6,342,853	11.8	7,069,850		13.0	6,706,637	
Production aborts <.5%		.69%		.32%			.50%		
System availability (availability >99.9%)		100%		100%			99.9%		
Bills processed and mailed same day		97.4%		85%			95%		
		34.1	4,629,989	32.6	4,879,653		34.7	5,224,806	
Monthly dollars collected		100%		99%			99%		
Contract water mtrs read w/in 2 day margin		100%		100%			99%		
Phone contact w/ 40% of Coll. calls from system		40%		38%			40%		
		27.0	1,571,265	34.8	2,209,877		36.4	2,546,551	
5 day cust refund process		98.%		99%			98%		
Adjustment accuracy rate		97%		95%			98%		
3 day returned ck process		100%		100%			99%		
Exception list accts billed w/in 14 days		82%		92%			95%		
		20.9	1,121,192	21.8	1,275,656		24.3	1,453,976	

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Credits and Collections 2000050012 Process complaints referred from Contact Center (CC) or other areas for hearings. Respond to customers' written requests referred by CC. Administer WATER Fund and Gate Keeper's Program. Train and develop employees to provide quality 1 stop service.	Resolve customer issues timely and accurately. Develop employees to provide quality 1 stop service. Increase customer satisfaction rate. Review operations and recommend areas for improvement.
PWE-Customer Assistance 2000050013 Provide quality and convenient customer service for residential and commercial accounts through the Contact Center by telephone, e-mail, letters, faxing, and in person. Provide prompt and complete 1 stop service to resolve customer complaints and billing problems.	Resolve customers' service request in first response /interaction.
PWE-Meter Shop 2000050014 Replace meters, tests, calibrate and repair. Repair and/or replace broken service lines and cut off. Maintain warehouse of parts; responsible for setting up, inspect and approve taps and meter, installations, unmetered firelines, and sewer connects.	To increase revenues and decrease unaccounted for water by quickly repairing damaged meters, decrease large meters calibration time, ensure water and sewer services are billed according to City's specifications.
PWE-Cashiers 2000050015 Process and balance water payments received by mail, teller, APS, EDI, bankdraft, Intellicheck, OPPS. Research missing or misapplied payments. Create reports of revenue sources and deposits. Balance bank deposits and report revenue to the Controller's Office.	Process and balance all payments timely and accurately. Ensure deposit in bank within 24 hours. Report all information.
PWE-Human Resource Staffing Services 2000050016 Provide personnel administration, payroll management and workers compensation case management services for PWE.	This Cost Center will be moved to HR Staffing Services, 2000090001 in FY2010.
PWE-Safety 2000050017 Provision of professional services related to employee health and safety, response support in emergencies created by natural or man-made disasters, spill response, contractor compliance, accident and injury investigations, and field surveys/inspections.	This Cost Center will be moved to Safety & Environmental Monitoring, 2000090003 in FY2010.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Complaints w/o admin hear.		58.7%				72%			95%
Walk-ins avg wait time		8 mins				10 mins			5 mins
30 day WATER Fund proc.		100%				100%			99%
Cust surveyed each month		122				60			200
Req answered in 5 days		99.8%				100%			95%
		16.1	1,018,041			13.8	988,539		16.1 1,121,044
Complaints escalated to admin review or priority complaints		6%				2%			5%
Cust satisfaction rating		94%				96%			95%
Wait time vs staffing		69%				69%			80%
		71.5	3,084,645			66.7	3,362,926		76.6 3,485,677
Inspection appt met mthly		100%				100%			100%
Repr/replice 3"+ meters/mo.		190				185			180
Meters located and read		88%				90%			97%
Same day emergency turn Ons		98%				99%			99%
Preaudit recheck field WOs		91%				92%			97%
		129.9	9,780,766			147.5	9,561,013		155.3 9,205,471
Deposit accuracy rate		100%				100%			100%
Deposit available within 24 hrs		100%				100%			100%
Payments processed daily		100%				100%			100%
		12.4	960,018			12.8	1,048,151		13.0 1,221,012
Positions posted		1,469				1,100			N/A
Applications review		63,976				45,000			N/A
Hires/proms/trans		809				1,500			N/A
Form 5s reviewed		4,000				4,000			N/A
Org charts completed		2 sets				2 sets			N/A
		19.6	1,255,483			15.6	1,057,919		0.0 0
Facility Inspection		285				110			N/A
PWE employees trained		1,906				2,050			N/A
Crew surveys		2,396				3,000			N/A
Permit compliance		40				40			N/A
Accident investigations		100%				100%			N/A
		20.7	1,382,728			19.0	1,404,696		0.0 0

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Employee Relations 2000050018 Administer and monitor programs to support management in accomplishing objectives, enforcing policies, and improving efficiency.	This Cost Center will be moved to Emp Relations Recruiting & Outreach, 2000090004 in FY2010.
PWE-Case Management 2000050019 Provide HR services for personnel actions and records management, administer case management, and provide cost center management over site for the department.	This Cost Center will be moved to Case Mgmt. Records & PA Processing, 2000090002 in FY2010.
PWE-Human Resources Management 2000050020 Management of the PWE's Human Resource Branch.	This Cost Center will be moved to HR Branch Administration, 2000090006 in FY2010.
PWE-Payroll Services 2000050021 Provide overall payroll support to the department in the areas of personnel/payroll and financial information.	This Cost Center will be moved to Payroll Time & Attendance, 2000090005 in FY2010.
PWE - EP Cape Center 2000050022 Provide learning services to City departments and others as appropriate. Provide consulting services to departments on organizational development activities and needs. Provide of a Learning Management System (LMS) for citywide training activities.	Identify and increase number of customers from city departments. Focus on increasing alliances and partnerships with other entities, i.e. colleges, universities. Continue facility enhancements to attract customers. Identify and fill department needs.
PWE-Utility Analysis 2000060005 Provide for protection of sanitary sewer collection system and wastewater treatment plants through issuance of wastewater capacity reservations, review requests for new water districts, long range planning for water/sewer projects. Provide planning & technical support.	Respond to 90% of WCR applications within 14 days. Review 95% of petitions for water district creation within 32 days. Decrease costs of consulting fees through in-house utility planning.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Drug and alcohol tests		1,298				1,400			N/A
Positive drug tests		1.5%				1.6%			N/A
Average number of days to complete grievance		21.6				28			N/A
School-to-work/outreach		39				42			N/A
		14.0	896,245			14.8	956,133		0.0 0
Injury cases processed		N/A				400			N/A
Transitional duty particip		N/A				80			N/A
Per. records maintained		N/A				8,000			N/A
Personnel actions process		N/A				1,950			N/A
		24.2	1,309,344			16.6	1,102,887		0.0 0
Personnel functions accomplished		95%				95%			N/A
		5.6	527,021			3.9	438,378		0.0 0
Biweekly paychecks processed		N/A				8,300			N/A
Payroll problems investigated		N/A				100			N/A
		0.0	0			15.2	730,097		0.0 0
Total attendance		N/A				N/A			35,000
Total PWE employee trained		N/A				N/A			16,000
Classes cancelled		N/A				N/A			12%
Customer satisfaction		N/A				N/A			4
		0.0	0			0.0	0		19.8 2,177,167
WCR letters w/in days		98%				98%			98%
Annex requests in 32 days		83%				83%			83%
Savings in consulting fees		2,000,000				2,500,000			3,000,000
Manage contract/projects		40				30			30
		51.9	4,010,587			54.7	4,408,913		61.3 5,349,960

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary	
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000	
Cost Center Description	Cost Center Objectives
PWE-Houston Hope 2000060012 The goal of Houston Hope is to build strong neighborhoods that meet the needs of their current residents and are attractive to new and returning families. Provide supervision and coordination for residential lot preparation and develop.	To help revitalize some of Houston's most neglected neighborhoods by providing quality affordable homes with monthly mortgage notes between \$750 and \$950 a month.
PWE-Information Technology 2000080001 Responsible for voice, data (software and hardware), and radio communication. Provide computer applications development and personal training. Maintain high quality trained work force.	Cont. the planning and improvement of the data comm. capabilities by expanding the installed wide area network(WAN). Emphasis will be on network enhancements to increase bandwidth, WAN/LAN connectivity & upgrade.
PWE-HR Staffing Services 2000090001 Provide personnel administration, payroll management and workers compensation case management services for PWE.	Manage hiring, promotion, transfer, etc of the departmental employees, in collaboration w/divisional HR personnel. Monitor positions management and control. Assist with recruiting efforts, provide various management reports on routine and ad hoc basis.
PWE-Case Mgmt. Records & PA Processing 2000090002 Employee services, maintaining employee services and personnel records.	Aggressively manage the cases of employee injury on the job to facilitate timely resolution (return to full duty, return to transitional duty, medical separation, etc). Process employee request for retirement, deferred retirement, DROP in a timely manner.
PWE-Safety & Environmental Monitoring 2000090003 Provision of professional services related to employee health and safety, response support in emergencies created by natural or man-made disasters, spill response, contractor compliance, accident and injury investigations, and field surveys/inspections.	Reduction in workers compensation claims, field inspection surveys, training support, statistical analysis reporting and NPDES Permit compliance issues relating to spill response.
PWE-Emp Relations. Recruiting & Outreach 2000090004 Administer and monitor programs to support management in accomplishing objectives, enforcing policies and improving efficiency.	Reduce drug and alcohol use in the workplace, process Step II grievances in a timely manner, support management efforts toward quality and excellence through administration of the Superior Performance Program, and recruit high caliber applicants.

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary									
Fund Name : Water and Sewer Operating Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 8300 / 2000									
Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Completed homes in the Houston Hope target.		N/A			N/A			300	
		0.0	0		0.0	0		5.0	562,368
HW & SW support calls		N/A			10,804			11,884	
Voice & service calls		N/A			8,151			8,600	
Program support calls		N/A			1,710			1,800	
Radio equip availability		N/A			99%			99%	
		0.0	0		65.8	8,179,022		70.5	9,199,159
Positions posted		N/A			N/A			1,200	
Applications review		N/A			N/A			50,000	
Hires/proms/trans		N/A			N/A			600	
Form 5s reviewed		N/A			N/A			4,000	
Sets of org charts complet		N/A			N/A			2 sets	
		0.0	0		0.0	0		17.3	1,196,335
Injury cases processed		N/A			N/A			390	
Transitional duty particip		N/A			N/A			80	
Per. records maintained		N/A			N/A			8,400	
Personnel actions processed		N/A			N/A			2,500	
		0.0	0		0.0	0		17.6	1,214,317
Facility inspection		N/A			N/A			250	
PWE employees trained		N/A			N/A			2,500	
Crew surveys		N/A			N/A			3,200	
Permit compliance		N/A			N/A			40	
Accident investigation		N/A			N/A			100%	
		0.0	0		0.0	0		21.4	1,546,132
Drug and alcohol tests		N/A			N/A			1,400	
Positive drug tests		N/A			N/A			1.7%	
Avg days to complete grievance		N/A			N/A			28	
School-to-work/outreach		N/A			N/A			42	
		0.0	0		0.0	0		15.7	1,145,435

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus Area No. : 8300 / 2000

Cost Center Description	Cost Center Objectives
<p>PWE-Payroll Time & Attendance 2000090005 Provide overall payroll support to the department in the areas of personnel/payroll and financial information.</p>	<p>To efficiently deliver accurate reliable and a timely biweekly payroll to ensure that all employees are paid correctly.</p>
<p>PWE-HR Branch Administration 2000090006 Management of the Department of Public Works & Engineering's (HR) Branch.</p>	<p>To oversee the management of the HR Services Section, Safety Section, Employee Relations Section, Case, Records, and Time Management Section, and Payroll Section.</p>

FISCAL YEAR 2010 BUDGET

Business Area Cost Center Summary

Fund Name : Water and Sewer Operating Fund
 Business Area Name : Public Works & Engineering
 Fund No./Bus Area No. : 8300 / 2000

Performance Measures	FY2008 Actual			FY2009 Estimate			FY2010 Budget		
	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$	Activities	FTEs	Costs \$
Biweekly paychecks processed	N/A			N/A			8,500		
Payroll problems investigated	N/A			N/A			250		
	0.0	0		0.0	0		17.2	909,624	
Personnel functions accomplished	N/A			N/A			95%		
	0.0	0		0.0	0		4.8	566,290	
Total	<u>2,154.6</u>	<u>685,648,502</u>		<u>2,168.7</u>	<u>770,326,725</u>		<u>2,303.4</u>	<u>845,300,003</u>	

FISCAL YEAR 2010 BUDGET

Fund Name : Water and Sewer Operating Fund
 Business Area Name : Public Works & Engineering
 Fund No./Bus Area No. : 8300 / 2000

JOB DESCRIPTION	PAY GRADE	FY2009 Current Budget FTE	FY2010 Budget FTE	Change
ACCOUNT CLERK	10	3.0	2.0	(1.0)
ACCOUNTANT	17	7.0	7.0	
ACCOUNTANT ASSOCIATE	14	9.0	11.0	2.0
ACCOUNTANT MANAGER	27	1.0	1.0	
ACCOUNTANT SUPERVISOR	24	2.0	2.0	
ADMINISTRATION MANAGER	26	14.0	14.0	
ADMINISTRATIVE AIDE	10	16.0	14.0	(2.0)
ADMINISTRATIVE ASSISTANT	17	61.0	64.0	3.0
ADMINISTRATIVE ASSOCIATE	13	43.0	41.0	(2.0)
ADMINISTRATIVE COORDINATOR	24	20.0	20.0	
ADMINISTRATIVE SPECIALIST	20	29.0	33.0	4.0
ADMINISTRATIVE SPECIALIST (EXE LEV)	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	12.0	9.0	(3.0)
ASSISTANT BUYER	12	2.0	1.0	(1.0)
ASSISTANT CHIEF INSPECTOR	25	2.0	2.0	
ASSISTANT CUSTOMER SERVICE MANAGER	26	3.0	3.0	
ASSISTANT DIRECTOR (EXE LEV)	32	10.0	10.0	
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	5.0	5.0	
ASSISTANT ELECTRICAL SUPERVISOR	22	3.0	2.0	(1.0)
ASSISTANT INDUSTRIAL MECHANIC	11	2.0	2.0	
ASSISTANT OPERATIONS MANAGER	22	1.0	1.0	
ASSISTANT PROJECT MANAGER	20	1.0	0.0	(1.0)
ASSISTANT PUBLIC WORKS MAINTENANCE MANAGE	26	13.0	11.0	(2.0)
ASSISTANT PUBLIC WORKS OPERATIONS MANAGER	26	10.0	14.0	4.0
ASSISTANT SUPERINTENDENT	20	2.0	2.0	
AUDITOR	17	0.0	1.0	1.0
AUDITOR SUPERVISOR	25	1.0	0.0	(1.0)
BUILDING MAINTENANCE SUPERVISOR	13	1.0	1.0	
BUYER	16	11.0	10.0	(1.0)
CAR ATTENDANT LEADER	10	2.0	2.0	
CAR ATTENDANT SUPERVISOR	13	1.0	1.0	
CARPENTER	14	3.0	3.0	
CHEMIST I	14	3.0	1.0	(2.0)
CHEMIST II	17	14.0	14.0	
CHEMIST III	21	10.0	10.0	
CHEMIST IV	23	4.0	5.0	1.0
CHIEF INSPECTOR	27	0.0	1.0	1.0
CLERK	5	1.0	1.0	
COLLECTIONS SUPERVISOR	18	1.0	1.0	
COMMUNICATIONS TECHNICIAN	15	2.0	1.0	(1.0)
COMMUNICATIONS TECHNICIAN SUPERVISOR	25	1.0	1.0	
COMMUNITY INVOLVEMENT COORDINATOR	22	1.0	1.0	
COMMUNITY LIAISON	18	1.0	1.0	
COMPUTER OPERATOR	10	3.0	3.0	
CONTRACT ADMINISTRATOR	22	3.0	3.0	
CONTRACT COMPLIANCE OFFICER	15	4.0	5.0	1.0
CONTRACT COMPLIANCE SUPERVISOR	22	3.0	5.0	2.0
CUSTOMER SERVICE CASHIER	12	3.0	3.0	
CUSTOMER SERVICE CLERK	10	1.0	1.0	
CUSTOMER SERVICE MANAGER	29	1.0	1.0	
CUSTOMER SERVICE REPRESENTATIVE I	13	75.5	73.5	(2.0)
CUSTOMER SERVICE REPRESENTATIVE II	15	37.5	31.5	(6.0)
CUSTOMER SERVICE REPRESENTATIVE III	16	32.0	36.0	4.0

FISCAL YEAR 2010 BUDGET

Fund Name : Water and Sewer Operating Fund
 Business Area Name : Public Works & Engineering
 Fund No./Bus Area No. : 8300 / 2000

JOB DESCRIPTION	PAY GRADE	FY2009 Current Budget FTE	FY2010 Budget FTE	Change
CUSTOMER SERVICE SECTION CHIEF	22	9.0	9.0	
CUSTOMER SERVICE SUPERVISOR	18	10.5	11.5	1.0
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	14.0	13.0	(1.0)
DEPUTY DIRECTOR-PUBLIC WORKS (EXE LEV)	36	2.0	2.0	
DIVISION MANAGER	29	14.0	12.0	(2.0)
DIVISION MANAGER (EXE LEV)	29	1.0	0.0	(1.0)
ELECTRICAL ESTIMATOR	23	2.0	1.0	(1.0)
ELECTRICAL SUPERINTENDENT	26	3.0	2.0	(1.0)
ELECTRICIAN	18	10.0	8.0	(2.0)
ENGINEER	26	12.0	13.0	1.0
ENVIRONMENTAL INVESTIGATOR I	14	3.0	3.0	
ENVIRONMENTAL INVESTIGATOR II	16	5.0	3.0	(2.0)
ENVIRONMENTAL INVESTIGATOR III	20	12.0	9.0	(3.0)
ENVIRONMENTAL INVESTIGATOR IV	23	5.0	5.0	
ENVIRONMENTAL INVESTIGATOR V	28	3.0	6.0	3.0
EXECUTIVE OFFICE ASSISTANT	15	4.0	4.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.5	4.0	2.5
FACILITIES TECHNICIAN I	9	6.0	8.0	2.0
FIELD SUPERVISOR	17	81.0	81.0	
FINANCIAL ANALYST I	15	0.0	1.0	1.0
FINANCIAL ANALYST II	18	6.0	7.0	1.0
FINANCIAL ANALYST III	21	2.0	4.0	2.0
FINANCIAL ANALYST IV	25	6.0	7.0	1.0
FIXED ASSET CLERK	10	1.0	1.0	
FIXED ASSET SPECIALIST	13	2.0	3.0	1.0
FIXED ASSET SUPERVISOR	21	1.0	2.0	1.0
GENERAL SUPERINTENDENT	21	4.0	4.0	
GIS ANALYST	20	6.0	6.0	
GIS CONSULTANT	26	1.0	1.0	
GIS MANAGER	29	1.0	1.0	
GIS TECHNICIAN	12	7.0	3.0	(4.0)
GRADUATE ENGINEER	22	35.0	36.0	1.0
GRAPHIC DESIGNER	17	1.0	1.0	
HUMAN RESOURCES ASSISTANT	13	3.0	3.0	
HUMAN RESOURCES MANAGER	27	3.0	5.0	2.0
HUMAN RESOURCES SPECIALIST	17	2.0	2.0	
HUMAN RESOURCES SUPERVISOR	24	4.0	7.0	3.0
HUMAN RESOURCES TECHNICIAN	12	3.0	3.0	
INDUSTRIAL MECHANIC	17	5.0	4.0	(1.0)
INFORMATION SYSTEMS ADMINISTRATOR (EXE LEV)	30	2.0	1.0	(1.0)
INSPECTOR	18	62.5	62.0	(0.5)
INVENTORY MANAGEMENT CLERK	9	21.0	21.0	
INVENTORY MANAGEMENT SUPERVISOR	17	13.0	14.0	1.0
IRM MANAGER	29	3.0	4.0	1.0
IRON WORKER	13	1.0	2.0	1.0
IT PROJECT MANAGER	28	0.0	1.0	1.0
LABORATORY MANAGER	28	2.0	2.0	
LABORATORY SUPERVISOR	24	4.0	3.0	(1.0)
LABORER	4	8.0	8.0	
LAN SPECIALIST	26	5.0	5.0	
MAINTENANCE MECHANIC II	12	5.0	5.0	
MAINTENANCE MECHANIC III	14	13.0	13.0	
MAINTENANCE SUPERVISOR	16	4.0	4.0	

FISCAL YEAR 2010 BUDGET

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus Area No. : 8300 / 2000

JOB DESCRIPTION	PAY GRADE	FY2009 Current Budget FTE	FY2010 Budget FTE	Change
MANAGEMENT ANALYST II	18	6.0	6.0	
MANAGEMENT ANALYST III	21	9.0	8.0	(1.0)
MANAGEMENT ANALYST IV	25	9.0	11.0	2.0
MANAGING ENGINEER	31	13.0	16.0	3.0
METER READER	7	39.0	38.0	(1.0)
MICROBIOLOGIST I	14	1.0	1.0	
MICROBIOLOGIST III	21	1.0	1.0	
OFFICE SERVICE MANAGER	23	4.0	3.0	(1.0)
OFFICE SUPERVISOR	17	10.0	8.0	(2.0)
OPERATIONS MANAGER	27	1.0	1.0	
OPERATIONS SUPERVISOR	18	2.0	2.0	
PAINTER	11	2.0	1.0	(1.0)
PAINTER LEADER	15	1.0	1.0	
PAYROLL CLERK	9	1.0	1.0	
PAYROLL SUPERVISOR	17	2.0	2.0	
PBX ATTENDANT	8	1.0	1.0	
PLANT OPERATOR	11	54.0	52.0	(2.0)
PLANT OPERATOR SUPERVISOR	19	35.0	35.0	
PLANT OPERATOR TRAINEE	6	43.0	40.0	(3.0)
PLUMBER LEADER	18	1.0	1.0	
PROCUREMENT SPECIALIST	24	3.0	3.0	
PROGRAMMER ANALYST I	16	1.0	1.0	
PROGRAMMER ANALYST II	19	2.0	2.0	
PROGRAMMER ANALYST III	22	7.0	7.0	
PROGRAMMER ANALYST IV	25	13.5	13.5	
PROJECT MANAGER	24	30.0	29.0	(1.0)
PROJECT TECHNICIAN I	8	1.0	1.0	
PROJECT TECHNICIAN II	13	4.0	4.0	
PROJECT TECHNICIAN III	17	14.0	15.0	1.0
PROJECT TECHNICIAN IV	20	11.0	10.0	(1.0)
PUBLIC LOSS INVESTIGATOR	22	1.0	1.0	
PUBLIC WORKS DIRECTOR	39	1.0	1.0	
PUBLIC WORKS MAINTENANCE MANAGER	29	13.0	13.0	
PUBLIC WORKS MAINTENANCE SECTION CHIEF	22	30.0	31.0	1.0
PUBLIC WORKS MANAGER	29	0.0	1.0	1.0
PUBLIC WORKS OPERATIONS MANAGER	29	5.0	4.0	(1.0)
PUBLIC WORKS OPERATIONS SECTION CHIEF	22	18.0	20.0	2.0
PUBLIC WORKS SECTION CHIEF	22	1.0	0.0	(1.0)
RADIO INSTALLER	6	2.0	2.0	
RECORDS SUPERVISOR	18	1.0	2.0	1.0
RECORDS TECHNICIAN	9	3.0	2.0	(1.0)
SAFETY ADMINISTRATOR	27	1.0	1.0	
SAFETY COORDINATOR	15	3.0	2.0	(1.0)
SAFETY OFFICER	21	3.0	5.0	2.0
SAFETY REPRESENTATIVE	19	11.0	12.0	1.0
SECURITY OFFICER LEADER	12	6.0	6.0	
SEMI-SKILLED LABORER	6	42.0	38.0	(4.0)
SENIOR ACCOUNT CLERK	13	6.0	8.0	2.0
SENIOR ACCOUNTANT	20	1.5	1.0	(0.5)
SENIOR AUDITOR	21	4.0	4.0	
SENIOR BUYER	22	8.0	10.0	2.0
SENIOR CLERK	8	3.0	3.0	
SENIOR COMMUNICATIONS SPECIALIST	20	1.0	1.0	

FISCAL YEAR 2010 BUDGET

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus Area No. : 8300 / 2000

JOB DESCRIPTION	PAY GRADE	FY2009 Current Budget FTE	FY2010 Budget FTE	Change
SENIOR COMMUNICATIONS TECHNICIAN	19	5.0	5.0	
SENIOR COMMUNITY LIAISON	23	1.0	1.0	
SENIOR COMPUTER OPERATOR	14	10.0	10.0	
SENIOR CONTRACT ADMINISTRATOR	27	1.0	1.0	
SENIOR CONTRACT COMPLIANCE OFFICER	18	6.0	7.0	1.0
SENIOR CUSTOMER SERVICE CLERK	12	8.0	7.0	(1.0)
SENIOR DATA CONTROL CLERK	12	5.0	5.0	
SENIOR DATA ENTRY OPERATOR	12	6.0	6.0	
SENIOR DISPATCHER	12	19.0	19.0	
SENIOR FIXED ASSET SPECIALIST	17	1.0	2.0	1.0
SENIOR GIS ANALYST	24	2.0	2.0	
SENIOR GIS TECHNICIAN	17	6.0	10.0	4.0
SENIOR HUMAN RESOURCES SPECIALIST	21	5.0	5.0	
SENIOR IMAGING TECHNICIAN	13	0.0	1.0	1.0
SENIOR INSPECTOR	22	10.0	11.5	1.5
SENIOR INSTRUMENT TECHNICIAN	14	2.0	4.0	2.0
SENIOR INVENTORY MANAGEMENT CLERK	12	41.0	38.0	(3.0)
SENIOR MICROCOMPUTER ANALYST	23	1.0	1.0	
SENIOR PAYROLL CLERK	13	11.0	10.0	(1.0)
SENIOR PLAN ANALYST	18	10.0	11.0	1.0
SENIOR PLANT OPERATOR	15	67.0	68.0	1.0
SENIOR PROCUREMENT SPECIALIST	27	1.0	1.0	
SENIOR PROJECT MANAGER	27	25.0	27.0	2.0
SENIOR PUBLIC LOSS INVESTIGATOR	24	2.0	2.0	
SENIOR SLUDGE PROCESSOR	15	15.0	15.0	
SENIOR STAFF ANALYST	28	5.5	6.5	1.0
SENIOR STAFF ANALYST (EXE LEV)	28	0.0	1.0	1.0
SENIOR SUPERINTENDENT	27	1.0	1.0	
SENIOR TELECOMMUNICATIONS SPECIALIST	21	2.0	2.0	
SENIOR TRAINER	21	8.0	8.0	
SENIOR UTILITY MECHANIC	16	55.0	53.0	(2.0)
SLUDGE PROCESSOR	11	2.0	2.0	
STAFF ANALYST	26	5.0	4.0	(1.0)
STAFF ANALYST (EXE LEV)	26	0.0	1.0	1.0
STUDENT INTERN I	4	2.0	2.0	
STUDENT INTERN II	10	11.0	13.0	2.0
SUPERINTENDENT	24	4.0	8.0	4.0
SUPERVISING ENGINEER	29	25.0	28.0	3.0
SYSTEMS ACCOUNTANT III	27	1.0	1.0	
SYSTEMS CONSULTANT	26	18.0	19.0	1.0
SYSTEMS SUPPORT ANALYST I	16	5.0	5.0	
SYSTEMS SUPPORT ANALYST II	19	6.0	8.0	2.0
SYSTEMS SUPPORT ANALYST III	22	3.0	3.0	
SYSTEMS SUPPORT ANALYST IV	25	3.0	4.0	1.0
TECHNICAL HARDWARE ANALYST I	17	10.0	9.0	(1.0)
TECHNICAL HARDWARE ANALYST II	21	46.0	40.0	(6.0)
TECHNICAL HARDWARE ANALYST III	23	16.0	22.0	6.0
TELECOMMUNICATIONS SPECIALIST	18	0.0	1.0	1.0
TRAINER	17	1.0	1.0	
TRAINING ADMINISTRATOR	24	3.0	3.0	
UTILITY MECHANIC	12	41.0	42.0	1.0
UTILITY WORKER	12	552.0	543.0	(9.0)
WATER SERVICE INSPECTOR I	11	64.0	55.0	(9.0)

FISCAL YEAR 2010 BUDGET

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus Area No. : 8300 / 2000

JOB DESCRIPTION	PAY GRADE	FY2009 Current Budget FTE	FY2010 Budget FTE	Change
WATER SERVICE INSPECTOR II	15	31.0	28.0	(3.0)
WATER SERVICE INSPECTOR III	17	17.0	16.0	(1.0)
WEB COORDINATOR	17	1.0	1.0	
WEBMASTER	26	1.0	1.0	
Total FTEs		<u>2,612.0</u>	<u>2,613.0</u>	<u>1.0</u>
Less adjustment for Civilian Vacancy Factor		<u>247.4</u>	<u>309.6</u>	<u>62.2</u>
Full-Time Equivalent		<u>2,364.6</u>	<u>2,303.4</u>	<u>(61.2)</u>

FISCAL YEAR 2010 BUDGET

Business Area Revenue Summary

Fund Name : Water and Sewer Operating Fund
 Business Area Name : Public Works & Engineering
 Fund No./Bus Area No. : 8300 / 2000

Commit Item	Description	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
2000030005	PWE-E.B. Cape Center			
426370	Training Services	75,000	125,000	75,000
2000040004	PWE-Management & Quality Control			
456180	Fertilizer Sales	165,000	165,000	165,000
2000040008	PWE-Collection System Operations			
456115	Industrial Waste Discharge Permits	7,000	7,000	7,000
2000040019	PWE-Utility Maintenance Management			
434215	Sale of Non-Capital Rolling Stock	250,000	200,000	150,000
2000050002	PWE-Financial Management			
422155	Intergovernmental Revenue - Other	48,000,000	0	0
424020	Interfund Engineering Services	305,153	306,153	0
424110	Other Interfund Services	0	179,559	944,700
426420	Building Space Rental Fees	2,000	2,000	2,000
426430	Facility Rental Fees	6,886,537	6,886,537	7,066,067
428060	Other Interest Income	0	2,033,686	0
429095	Medicare Part D Distribution	0	156,017	156,017
432010	Interest on Pooled Investments	9,000,000	8,000,000	7,389,182
434205	Sale of Scrap Metal	20,000	13,000	20,560
434225	Sale of Non-Capital Equip. & Merchandise	8,000	8,000	8,000
434235	Sale of Capital Assets	10,000	40,000	10,000
434240	Sale of Capital Assets-Land/Streets	11,721,459	300,000	6,000,000
434305	Judgments & Claims	25,000	13,000	25,000
434335	Recover Damage-Infrastructure	150,000	72,000	150,000
452020	Recoveries & Refunds	50,000	390,000	50,000
452030	Miscellaneous Revenue	43,000	35,000	51,000
456155	Meter Testing Fees	300	300	300
456185	Contract Revenue from Water Authority	179,593	336,395	0
456190	Aband/Rerouting of Service Lines	0	2,000	0
456210	Missed Appointment	23,000	9,000	9,000
456220	Tenant Notice	30,000	30,000	30,000
456225	Failure to Apply	125,000	90,000	90,000
456230	Illegal Turn On	2,000	14,000	14,000
456250	Sewage Disposal	11,000	11,000	11,000
490100	Transfer from Combined Utility General	0	58,000,000	0
Total PWE-Financial Management		76,592,042	76,927,647	22,026,826
2000050011	PWE-Customer Accounting			
425030	Indir Cost-CUS Fd	31,000	31,000	0
426330	Miscellaneous Copies Fees	15,000	15,000	15,000
428030	Release of Liens	500	500	500
428080	Returned Check Charges	160,000	270,000	260,000
453010	Retail Water Sales	298,846,000	300,920,447	326,604,067
453020	Bulk Water Sales - Treated	17,905,000	15,946,999	25,502,649
453030	Bulk Water Sales - Untreated	38,650,000	38,312,327	43,672,176
454010	Sewer Service Revenue	328,731,000	321,194,971	334,500,000
455010	Sewer Service Penalties	4,500,000	4,014,659	4,100,000
455020	Water Service Penalties	3,900,000	3,496,231	3,500,000
456125	Fire Sprinkler Fees	3,600,000	3,600,000	3,600,000
456130	Water Meter Rental Fees	150,000	150,000	150,000
456135	Delinquent Reconnection Fees	350,000	350,000	350,000
456140	Tap Installation Fees	11,000	11,000	11,000

FISCAL YEAR 2010 BUDGET

Business Area Revenue Summary

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus Area No. : 8300 / 2000

Commit Item	Description	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
456145	Meter Installation Fees	930,000	430,000	438,600
456150	Engineering Inspection Fees	630,000	380,000	387,600
456160	Transient Meter Relocation Fee	11,000	21,000	21,000
456165	New Customer Fees	280,000	250,000	255,000
456170	Account Record Fees	2,300	2,300	2,300
456240	Submeter Application	0	5,000	5,000
456245	Evaporation Credit Processing Fee	168,960	168,960	168,960
456255	Misc Operating Rev	3,000	3,000	3,000
Total	PWE-Customer Accounting	<u>698,874,760</u>	<u>689,573,394</u>	<u>743,546,852</u>
2000050017	PWE-Safety			
456515	Defensive Driving Fees	5,000	500	5,000
2000050020	PWE-Human Resources Management			
424020	Interfund Engineering Services	1,000	0	0
2000060005	PWE-Utility Analysis			
426270	Utility District Application Review	63,000	50,000	50,000
426320	City Maps & Related Items	5,200	500	5,200
452030	Miscellaneous Revenue	8,000	0	0
456105	Oil and Gas Well Permits	1,000	1,000	1,000
456120	Development Permits	280,000	200,000	200,000
456265	Municipal Setting Designation Application	41,000	10,000	10,000
Total	PWE-Utility Analysis	<u>398,200</u>	<u>261,500</u>	<u>266,200</u>
2000080001	PWE-Information Technology			
445050	Cell Tower Revenue	0	14,000	0
457020	Interfund Communication Equipment Repair	300,000	300,000	300,000
Total	PWE-Information Technology	<u>300,000</u>	<u>314,000</u>	<u>300,000</u>
Total	Public Works & Engineering	<u><u>776,668,002</u></u>	<u><u>767,574,041</u></u>	<u><u>766,541,878</u></u>

FISCAL YEAR 2010 BUDGET

Business Area Expenditure Summary

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2008 Actual	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
500010	Salary Base Pay - Civilian	80,311,023	89,069,179	86,679,277	93,705,000
500030	Salary Part Time - Civilian	241,662	211,434	316,528	345,788
500060	Overtime - Civilian	6,154,380	5,540,227	6,161,123	5,906,013
500090	Premium Pay - Civilian	189,205	504,300	347,871	549,858
500110	Bilingual Pay - Civilian	107,705	133,997	109,025	134,575
500180	Temporary Employees	334,224	342,536	343,570	443,399
500210	Pay for Performance-Municipal	250	0	38,500	28,000
500250	HOPE UNION BUSINESS USAGE	0	0	15,324	9,000
501070	Pension - Civilian	12,533,545	13,500,791	12,944,349	13,774,629
501120	Termination Pay - Civilian	1,356,153	1,774,000	1,572,381	1,869,480
501160	Vehicle Allowance - Civilian	8,421	9,600	8,444	9,700
502010	FICA - Civilian	6,450,965	7,445,257	7,308,730	7,720,336
503010	Health Ins-Act Civilian	12,031,830	14,129,982	13,469,540	14,844,602
503015	Basic Life Insurance - Active Civilian	99,853	126,675	71,491	53,766
503040	Health/Life Ins.Ret-Classified	1,759	0	9,692	0
503050	Health/Life Insurance - Retiree Civilian	6,645,056	7,418,303	6,680,343	8,150,447
503060	Long Term Disability-Civilian	282,496	199,431	185,206	193,652
503090	Workers Compensation-Civilian-Admin	487,001	515,833	522,648	484,131
503100	Workers Compensation-Civilian-Claim	1,061,753	1,212,957	861,014	1,216,587
504020	Compensation Contingency	0	0	0	1,387,451
504030	Unemployment Claims	52,701	82,036	57,639	79,683
Total	Personnel Services	128,349,982	142,216,538	137,702,695	150,906,097
511010	Chemical Gases & Special Fluids	20,031,523	26,350,848	29,240,073	30,506,312
511015	Cleaning & Sanitary Supplies	156,455	157,297	165,382	183,670
511020	Construction Materials	2,484,868	2,279,799	2,290,559	2,290,300
511025	Electrical Hardware & Parts	845,986	773,389	725,055	1,096,315
511030	Mechanical Hardware & Parts	1,837,020	1,225,595	1,177,445	1,574,740
511035	Meters Hydrants & Plumbing Supplies	844,116	882,908	847,908	1,164,105
511040	Audiovisual Supplies	108,998	63,250	61,257	57,267
511045	Computer Supplies	727,455	692,781	623,388	749,875
511050	Paper & Printing Supplies	316,775	377,749	344,755	331,573
511055	Publications & Printed Materials	73,012	129,516	104,783	122,050
511060	Postage	1,527,049	1,879,800	2,291,661	1,879,134
511070	Miscellaneous Office Supplies	406,751	386,181	378,370	383,530
511080	General Laboratory Supplies	309,923	292,081	333,544	300,000
511085	Drugs & Medical Chemicals	58	7,500	7,500	7,060
511090	Medical & Surgical Supplies	38,075	26,400	24,336	29,540
511095	Small Technical & Scientific Equipment	581,870	382,216	287,316	369,300
511110	Fuel	4,172,523	3,237,364	3,237,364	3,227,553
511115	Vehicle Repair & Maintenance Supplies	73,083	128,849	74,676	90,470
511120	Clothing	452,824	431,515	332,554	360,270
511125	Food Supplies	49,200	33,332	40,846	45,020
511130	Weapons Munitions & Supplies	(11,240)	0	0	0
511135	Recreational Supplies	5,064	0	0	0
511140	Landscaping & Gardening Supplies	118,282	207,316	207,316	182,100
511145	Small Tools & Minor Equipment	956,265	1,147,832	1,164,233	1,152,765
511150	Miscellaneous Parts & Supplies	507,973	384,505	420,855	371,907
Total	Supplies	36,613,908	41,478,023	44,381,176	46,474,856
520100	Temporary Personnel Services	419,471	449,100	811,513	392,395
520101	Janitorial Services	863,910	514,939	666,939	706,126
520102	Security Services	1,502,026	1,651,155	1,486,955	1,733,176
520105	Accounting & Auditing Services	39,125	40,424	71,000	45,000

FISCAL YEAR 2010 BUDGET

Business Area Expenditure Summary

Fund Name : Water and Sewer Operating Fund
Business Area Name : Public Works & Engineering
Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2008 Actual	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
520106	Architectural Services	0	59,632	36,299	0
520107	Computer Info/Contr	484,021	1,235,095	951,145	980,100
520108	Information Resource Services	136,297	164,750	164,750	164,750
520109	Medical Dental & Laboratory Services	58,899	41,193	41,311	40,432
520110	Management Consulting Services	1,943,850	2,530,598	2,439,600	2,356,000
520111	Real Estate Services	9,500	12,000	5,000	12,000
520114	Miscellaneous Support Services	4,674,990	3,082,829	2,390,359	3,620,600
520115	Real Estate Lease/Office Rental	48,530	287,400	314,400	309,400
520118	Refuse Disposal	6,850,258	6,303,285	6,317,230	7,329,641
520119	Computer Equipment/Software Maintenance	4,313,061	3,868,217	3,791,797	1,738,050
520120	Communications Equipment Services	55,857	64,223	71,413	142,050
520121	IT Application Svcs	443,415	403,450	307,178	430,924
520122	Office Equipment Services	11,926	24,200	8,501	25,190
520123	Vehicle & Motor Equipment Services	5,669,694	4,106,463	4,495,922	4,788,456
520124	Other Equipment Services	8,309,322	8,170,209	8,173,209	10,455,084
520126	Construction Site Work Services	3,303,947	2,700,857	3,509,065	2,675,000
520127	Structural Construction Work Services	(77,876)	0	0	0
520128	Other Construction Work Services	0	0	0	140,000
520129	Sewer Authority Contracts	755,920	691,000	751,000	711,730
520130	Water Authority Contracts	24,484,382	19,200,000	26,384,285	27,836,836
520131	Water Authority Contracts Debt Service	32,141,069	28,103,216	28,103,216	23,816,708
520132	Contracts/Sponsorships	645,755	1,209,707	960,707	1,055,000
520134	Houston Area Water Council Debt Service	(7,781)	0	0	0
520136	Billing & Collection Services	300,112	418,000	378,000	558,000
520141	Engineering Services	1,478,066	1,051,496	392,600	300,000
520157	Computer Software Maintenance Services	0	0	50,000	2,041,477
520158	Computer Equipment Maintenance Services	0	0	10,000	102,000
520510	Mail/Delivery Services	25,843	25,000	27,150	29,012
520515	Print Shop Services	43,278	68,923	59,803	71,435
520520	Printing & Reproduction Services	89,842	114,323	96,233	118,025
520605	Advertising Services	104,741	129,400	116,450	153,280
520705	Insurance Fees	4,383,781	4,919,315	4,935,394	5,132,392
520710	State/Federal Inspection Fees	1,369,256	1,479,000	1,479,000	1,552,850
520715	Arbitrage Expenses	624,330	0	0	666,436
520720	Fines	0	50,000	50,000	50,000
520725	Assessments - Other Governments	1,118,516	1,200,000	1,200,000	1,236,000
520740	Document Recording/Filing Fees	454	550	550	550
520755	Contingency	0	61,030	0	0
520765	Membership & Professional Fees	482,336	531,521	523,262	274,589
520805	Education & Training	543,893	490,644	359,701	587,335
520815	Tuition Reimbursement	97,399	219,100	126,775	288,973
520905	Travel - Training Related	98,157	139,663	107,968	144,748
520910	Travel - Non-Training Related	20,179	65,450	58,245	71,422
521305	Indirect Cost Recovery Payment	923,266	590,276	590,276	3,147,722
521405	Building Maintenance Services	3,960,906	3,816,344	3,890,190	4,159,697
521415	Land and Grounds Maintenance	1,144,903	1,163,221	1,431,621	1,170,238
521420	Infrastructure Maintenance Service	5,795,828	5,075,618	5,854,265	6,838,860
521445	Houston Area Water Council Maintenance	0	6,177,000	5,777,000	10,277,036
521505	Electricity	56,859,465	63,104,076	64,641,853	65,897,011
521510	Natural Gas	7,813,530	7,796,146	7,201,570	7,688,976
521515	Electricity Fran Fee Exp	773,304	782,908	942,445	783,944
521605	Data Services	506,392	712,386	544,156	574,058
521610	Voice Services	2,347,291	1,779,816	1,816,509	1,845,867

FISCAL YEAR 2010 BUDGET

Business Area Expenditure Summary

Fund Name : Water and Sewer Operating Fund
 Business Area Name : Public Works & Engineering
 Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2008 Actual	FY2009 Current Budget	FY2009 Estimate	FY2010 Budget
521615	Radio Communications	0	30,300	30,000	30,000
521620	Voice Equipment	373,987	7,300	46,060	82,226
521625	Voice Labor	303,819	200	144,780	153,620
521705	Vehicle/Equipment Rental/Lease	266,697	241,816	244,716	353,382
521715	Office Equipment Rental	442,036	512,831	500,306	508,312
521725	Other Rental	255,597	430,140	363,341	424,022
521730	Parking Space Rental	300,739	215,900	188,732	307,501
521905	Legal Services	172,957	403,100	243,100	616,100
522205	Metro Commuter Passes	105,792	150,700	119,838	162,783
522305	Freight Charges	32,767	31,400	17,000	31,160
522410	Cashier Shortages	100	200	200	200
522430	Miscellaneous Other Services & Charges	12,422	317,551	329,288	288,229
522435	Interest Charges Past Due Accounts	1,819	1,000	1,000	2,000
522620	Claims & Judgments	745,526	370,000	370,000	370,000
522705	Interfund Environmental Inspection	350,000	360,000	360,000	350,200
522710	Interfund Utility Cut Repairs	300,900	420,000	420,000	420,000
522715	Interfund Electrical Maintenance	0	500	500	0
522740	Interfund Police Service	497,966	549,926	449,926	592,000
522750	Interfund Land/Property Appraisal Service	221,700	221,600	221,700	221,700
522765	Interfund Legal Services	637,249	865,225	795,225	850,950
522780	Interfund Photo Copy Services	2,236	0	300	2,000
522790	Interfund Inventory Adjustments	78,378	20,000	19,000	19,600
522795	Other Interfund Services	847,360	1,147,320	1,146,180	1,190,755
522800	Cost of Goods Sold	17,912	15,000	15,000	16,000
522810	Interfund Carpentry & Painting	233,721	956,572	956,572	985,269
Total	Other Services and Charges	194,186,316	194,143,729	201,896,574	215,244,590
560010	Land	(62,468)	65,000	65,000	0
560220	Vehicles	0	2,200,000	0	0
560230	Computer HW and Developed SW	10,651	0	0	0
Total	Equipment	(51,817)	2,265,000	65,000	0
551010	Non-Capital Office Furniture & Equipment	370,368	414,813	335,868	228,984
551015	Non-Capital Computer Equipment	1,086,286	1,483,147	1,170,416	1,475,194
551020	Non-Capital Communication Equipment	44,986	244,000	237,250	510,985
551025	Non-Capital Scientific/Medical Equipment	4,675	110,000	80,000	172,850
551030	Non-Capital Machinery & Equipment	126,280	299,400	269,400	399,500
551040	Non-Capital Other	41,967	50,040	25,020	41,000
Total	Non-Capital Equipment	1,674,562	2,601,400	2,117,954	2,828,513
531010	Amortization Expense	1,479,417	0	0	0
531060	Contract Tax Obligation Interest	11,594,614	0	0	0
531065	Revenue Bonds Interest	909,656	0	0	0
531085	Other Interest	119,737	179,594	179,606	0
531170	Rev Bonds COI	320,284	0	0	0
532040	Transfers to Component Unit	8,822,388	0	0	0
532080	System Debt Service Transfers	61,837,282	76,855,679	76,855,679	85,569,456
532100	Trans to CUS Operating	239,792,173	307,128,041	307,128,041	344,276,491
Total	Debt Service and Other Uses	324,875,551	384,163,314	384,163,326	429,845,947
Grand Total Expenditures		685,648,502	766,868,004	770,326,725	845,300,003