

**FISCAL YEAR 2011 BUDGET**

**Fund Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2100 / 3600

	<u>FY2010 Current Budget</u>	<u>FY2010 Estimate</u>	<u>FY2011 Budget</u>
Beginning Fund Balance	4,350,004	4,350,004	<b>3,422,076</b>
Current Revenues	<u>7,645,100</u>	<u>7,390,900</u>	<u><b>7,193,700</b></u>
Total Available Resources	<u><u>11,995,104</u></u>	<u><u>11,740,904</u></u>	<u><u><b>10,615,776</b></u></u>
Maintenance and Operations	8,484,475	8,318,828	<b>7,680,730</b>
Transfer to Special Non-Recurring Projects	<u>425,000</u>	<u>0</u>	<u><b>725,000</b></u>
Total Expenditures	8,909,475	8,318,828	<b>8,405,730</b>
Planned Ending Fund Balance	<u>3,085,629</u>	<u>3,422,076</u>	<u><b>2,210,046</b></u>
Total Budget	<u><u>11,995,104</u></u>	<u><u>11,740,904</u></u>	<u><u><b>10,615,776</b></u></u>

In 1981, City Council directed that revenues from revenue generating activities should be deposited in a "Park's Special Revenue Fund." These funds should be used for repairs, replacement, and renovation of parks revenue producing facilities, equipment, and for maintaining and operation of parks revenue producing facilities and activities.

Presently, revenue-generating activities include, but are not limited to:

- . Golf courses.
- . Tennis, fitness and garden center.
- . Community center and ball field rentals.
- . Adult sports league registrations.
- . Youth summer enrichment programs.
- . Park concessions.
- . Lake Houston Wilderness Park Entrance and Reservations.

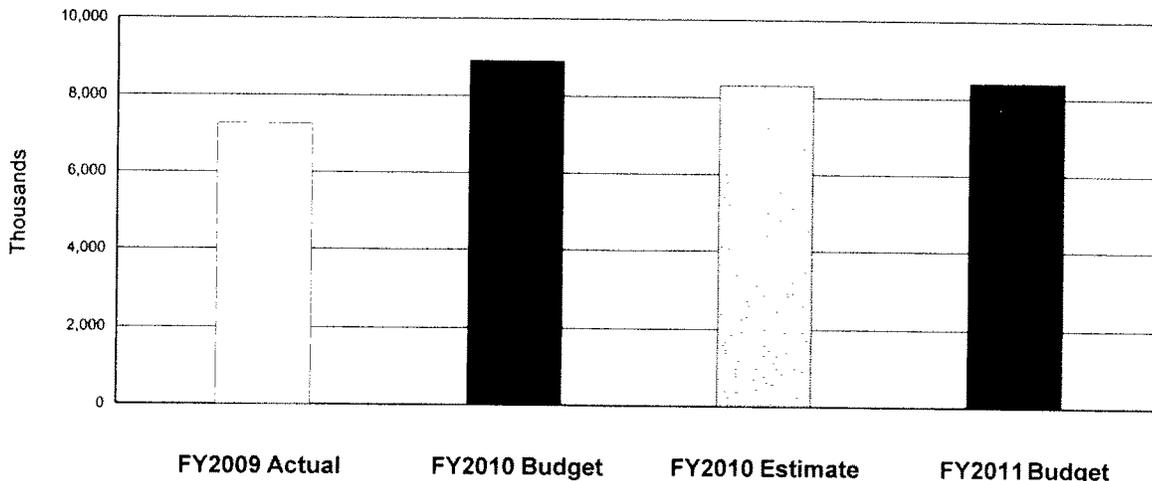
**FISCAL YEAR 2011 BUDGET**

**Business Area Budget Summary**

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2100 / 3600

		FY2009 Actual	FY2010 Current Budget	FY2010 Estimate	FY2011 Budget
Expenditures	Personnel Services	4,424,476	5,178,975	5,179,475	4,847,697
	Supplies	1,241,641	1,413,600	1,374,400	1,479,800
	Other Services and Charges	1,230,341	1,570,400	1,415,453	1,353,233
	Equipment	359,110	321,500	349,500	0
	Non-Capital Equipment	0	0	0	0
	Total M & O Expenditures	7,255,568	8,484,475	8,318,828	7,680,730
	Debt Service & Other Uses	0	425,000	0	725,000
	<b>Total Expenditures</b>	<b>7,255,568</b>	<b>8,909,475</b>	<b>8,318,828</b>	<b>8,405,730</b>
Revenues		7,782,343	7,645,100	7,390,900	7,193,700
Staffing	Full-Time Equivalents - Civilian	106.0	120.5	116.2	106.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	106.0	120.5	116.2	106.5
	Full-Time Equivalents - Overtime	6.9	5.0	6.5	4.3
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2011 Budget provides funding for the HOPE 3% increase (\$88,504) and 1.25% Pay for Performance increase (\$36,876).</li> <li>o Continue to provide well-maintained, attractive and safe golf and tennis facilities.</li> <li>o Promote golf and tennis programs through the website, media, town hall meetings and citizens community base.</li> <li>o Supplement summer programs cost by purchasing t-shirts, sponsoring field trips and day camping nature trips, and making improvements to Memorial Tennis Center.</li> <li>o Continue to increase revenues for the department through golf course revenue, ball field rentals, concessionaire revenues, and Lake Houston Park rentals.</li> <li>o Enhance and strengthen existing public and private partnerships.</li> <li>o Discontinuing the subsidy of Brock Golf Course. Funds will be used to add lights to existing ball fields and make improvements to other facilities managed within the fund.</li> </ul>				

**Parks Special Revenue Fund  
 Parks and Recreation  
 Expenditure Summary**



**FISCAL YEAR 2011 BUDGET**

**Business Area Group Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2100 / 3600

Group Description	Group Objectives
<p><b>360009 Recreation and Wellness</b></p> <p>Administer the operations of citywide fee-based Adult Sports programs, pay sports officials and purchase recreational supplies for the Youth Enrichment Program.</p>	<p>Provide annualized recreational programs as well as Adult Sports functions and activities, including citywide leagues.</p>
<p><b>360010 Houston Garden Center</b></p> <p>The Houston Garden Center is a revenue-generated facility for garden clubs and plant societies. In FY2010, this function moved to Group 360015, Community Center Operations.</p>	<p>To encourage interest in all phases of gardening, promote better horticulture practices, civic beauty and conservation of natural resources. Hold monthly meetings and horticulture educational activities. The center is rented to the public for a fee.</p>
<p><b>360011 Golf &amp; Tennis Center</b></p> <p>Administer the operations of 3 golf courses and 3 tennis centers, and work with Parks Contract Compliance to oversee operations of 3 city golf courses under management contracts with private firms.</p>	<p>Maintain golf courses at championship caliber levels, provide competitively priced merchandise and amenities, conduct golf, tennis tournaments and instructional programs, monitor contract managed courses, and improve revenue opportunities.</p>
<p><b>360012 Memorial Golf Course</b></p> <p>Manage Memorial Golf Course, including the pro shop and practice facilities.</p>	<p>Maintain golf course at championship caliber level, provide competitively priced merchandise, range balls and amenities, schedule and conduct golf outings and events, and offer golf instructional programs.</p>
<p><b>360013 Greenspace Management</b></p> <p>Tree and Shrub Ordinance relating to tree planting requirements for commercial and family development and ball field management.</p>	<p>Ensure citywide that the required trees for developed commercial and multi-family properties are planted promptly to the specification and ensure timely collection of appropriate fees from property developers. Ensure proper maintenance of citywide ballfields.</p>
<p><b>360014 PRD - Lake Houston</b></p> <p>A 4,800 acre of natural reserve land utilized by the public for overnight camping, outdoor recreation and natural resource-based-education.</p>	<p>Ensure that the park is properly managed and maintained to increase visitors' safety and enjoyment. Educate patrons on the wonders of nature and the importance of the preservation of nature.</p>

**FISCAL YEAR 2011 BUDGET**

<b>Business Area Group Summary</b>									
<b>Fund Name : Parks Special Revenue Fund</b> <b>Business Area Name : Parks and Recreation</b> <b>Fund No./Bus Area No. : 2100 / 3600</b>									
<b>Performance Measures</b>	<b>FY2009 Actual</b>			<b>FY2010 Estimate</b>			<b>FY2011 Budget</b>		
	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>
Teams registered		1,500			1,500			1,600	
Total fees/revenue collected		350,000			360,000			370,000	
		0.0	309,619		0.0	480,000		0.0	550,000
Building rental revenue		13,700			N/A			N/A	
		0.0	19,545		0.0	0		0.0	0
Golf revenue generated		2,578,053			2,493,000			2,120,800	
Privatized golf courses annual inspections		8			8			8	
Rounds of golf		115,054			107,900			87,300	
Tennis court rentals		61,485			39,505			39,752	
		64.3	3,910,954		70.3	4,433,232		55.0	3,520,990
Rounds of golf		64,004			61,000			61,750	
Golf course revenue		3,024,065			2,998,000			3,111,500	
		41.7	2,749,331		45.9	3,005,396		51.5	3,534,640
Tree planted-commercial multi-family		10,000			10,000			10,000	
Ball fields maintained		10			10			10	
		0.0	241,119		0.0	316,400		0.0	666,400
Paid visitors		16,000			16,000			16,000	
Revenue		86,590			60,200			80,500	
		0.0	25,000		0.0	25,100		0.0	40,000

**FISCAL YEAR 2011 BUDGET**

**Business Area Group Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2100 / 3600

Group Description	Group Objectives
<p><b>360015 PRD - Community Center Operations</b></p> <p>Community Center Operations includes Houston Garden Center and Memorial Park Fitness Center expenses for FY2011.</p>	<p>To encourage citizens to utilize the centers to promote natural resources and fitness programs. Houston Garden Center is rented to the public for a fee, and there is a membership fee charged at the fitness center.</p>

**FISCAL YEAR 2011 BUDGET**

<b>Business Area Group Summary</b>									
<b>Fund Name : Parks Special Revenue Fund</b> <b>Business Area Name : Parks and Recreation</b> <b>Fund No./Bus Area No. : 2100 / 3600</b>									
<b>Performance Measures</b>	<b>FY2009 Actual</b>			<b>FY2010 Estimate</b>			<b>FY2011 Budget</b>		
	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>
Building rental revenue	N/A			12,000			14,500		
	0.0		0	0.0		58,700	0.0		93,700
<b>Total</b>	<u>106.0</u>		<u>7,255,568</u>	<u>116.2</u>		<u>8,318,828</u>	<u>106.5</u>		<u>8,405,730</u>

**FISCAL YEAR 2011 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus Area No.** : 2100 / 3600

<b>Job Description</b>	<b>Pay Grade</b>	<b>FY2010 Current Budget FTE</b>	<b>FY2011 Budget FTE</b>	<b>Change</b>
ADMINISTRATIVE AIDE	10	0.5	0.5	
ADMINISTRATIVE ASSISTANT	17	2.0	1.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ASSISTANT SUPERINTENDENT	20	3.0	3.0	
ASSISTANT TENNIS CENTER MANAGER	17	3.0	2.0	(1.0)
CREW LEADER	11	2.0	2.0	
CUSTODIAN	4	0.5	0.5	
DIVISION MANAGER	29	1.0	1.0	
EQUIPMENT WORKER	13	11.0	8.0	(3.0)
FIELD SUPERVISOR	17	4.0	3.0	(1.0)
GARDENER	8	2.0	1.0	(1.0)
GROUNDSKEEPER	5	10.5	8.5	(2.0)
LABORER	4	13.0	11.0	(2.0)
MAINTENANCE MECHANIC I	8	0.5	0.5	
MAINTENANCE MECHANIC III	14	3.0	3.0	
MAINTENANCE SUPERVISOR	16	1.0	1.0	
MANAGEMENT ANALYST IV	25	1.0	1.0	
OFFICE SUPERVISOR	17	2.0	2.0	
PARK MAINTENANCE AIDE	4	1.5	1.0	(0.5)
PARK MAINTENANCE SUPERVISOR	13	1.0	1.0	
RECREATION ASSISTANT	6	33.0	33.5	0.5
SECURITY OFFICER	8	2.0	1.0	(1.0)
SEMI-SKILLED LABORER	6	7.5	6.5	(1.0)
SENIOR CASHIER	10	6.5	5.5	(1.0)
SENIOR SUPERINTENDENT	27	2.0	2.0	
SUPERINTENDENT	24	2.0	2.0	
TENNIS CENTER MANAGER	21	3.0	3.0	
<b>Total FTEs</b>		<b>120.5</b>	<b>106.5</b>	<b>(14.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>120.5</b>	<b>106.5</b>	<b>(14.0)</b>

**FISCAL YEAR 2011 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus Area No.** : 2100 / 3600

<b>Commit Item</b>	<b>Description</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
<b>3600020004</b>	<b>PRD-Financial Services</b>			
421530	Special Event Permits	80,000	90,000	90,000
421540	Closed Use Permits	80,100	79,500	80,100
426170	Recreation Sports & Education Program	448,000	436,800	434,400
426420	Building Space Rental Fees	70,000	80,600	79,000
426440	Park Facility Use Fees	305,300	325,800	333,800
428080	Returned Check Charges	100	100	100
432010	Interest on Pooled Investments	150,000	110,000	130,000
434205	Sale of Scrap Metal	0	5,000	6,000
443010	Temporary park Concessions	50,000	41,500	45,000
443020	Terminal Concession Agreements	200,100	200,400	201,000
443160	Vending Machine Concessions	50,600	41,400	42,000
452030	Miscellaneous Revenue	1,000	300	500
	<b>Total PRD-Financial Services</b>	<b>1,435,200</b>	<b>1,411,400</b>	<b>1,441,900</b>
<b>3600110001</b>	<b>PRD-Golf Admin.</b>			
443030	Terminal Operation Agreement	182,800	162,600	182,800
<b>3600110002</b>	<b>PRD-ShrptownGolfCrse</b>			
426190	Golf Fees	865,000	836,000	894,700
426370	Training Services	500	900	700
442070	Other Rental Fees	370,000	360,800	395,000
443010	Temporary park Concessions	9,800	8,800	9,800
443040	Other Recreational Concessions	7,000	7,100	7,300
443190	Retail Concessions	57,700	54,500	58,700
452030	Miscellaneous Revenue	3,000	3,000	3,000
	<b>Total PRD-ShrptownGolfCrse</b>	<b>1,313,000</b>	<b>1,271,100</b>	<b>1,369,200</b>
<b>3600110003</b>	<b>PRD-Brock Golf Course</b>			
426190	Golf Fees	305,000	300,000	0
442070	Other Rental Fees	200,000	198,000	0
443010	Temporary park Concessions	4,300	3,300	0
443040	Other Recreational Concessions	5,500	5,600	0
443190	Retail Concessions	22,000	24,300	0
	<b>Total PRD-Brock Golf Course</b>	<b>536,800</b>	<b>531,200</b>	<b>0</b>
<b>3600110004</b>	<b>PRD-Gus Wortham Golf Course</b>			
426190	Golf Fees	415,000	416,000	430,300
442070	Other Rental Fees	210,000	207,200	231,500
443010	Temporary park Concessions	8,500	8,200	8,900
443040	Other Recreational Concessions	36,500	38,200	38,600
443190	Retail Concessions	22,000	21,900	24,300
	<b>Total PRD-Gus Wortham Golf Course</b>	<b>692,000</b>	<b>691,500</b>	<b>733,600</b>
<b>3600110005</b>	<b>PRD-Homer Ford Tennis Ctr</b>			
426180	Tennis Court Fees	21,000	20,200	21,000
426290	Other Service Charges	100	200	200
426370	Training Services	1,000	600	800
443190	Retail Concessions	1,200	2,100	2,000
	<b>Total PRD-Homer Ford Tennis Ctr</b>	<b>23,300</b>	<b>23,100</b>	<b>24,000</b>
<b>3600110006</b>	<b>PRD-Memorial Tennis Ctr</b>			
426180	Tennis Court Fees	85,000	80,800	80,700
426290	Other Service Charges	25,900	22,900	22,000
426370	Training Services	9,700	9,800	9,800
434340	Cashier Overages	100	100	100
443020	Terminal Concession Agreements	18,000	17,400	18,000
443190	Retail Concessions	10,000	8,300	8,500
	<b>Total PRD-Memorial Tennis Ctr</b>	<b>148,700</b>	<b>139,300</b>	<b>139,100</b>
<b>3600110007</b>	<b>PRD-Lee LeClear Tennis Ctr</b>			

**FISCAL YEAR 2011 BUDGET**

**Business Area Revenue Summary**

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus Area No. : 2100 / 3600

Commit Item	Description	FY2010 Current Budget	FY2010 Estimate	FY2011 Budget
426180	Tennis Court Fees	60,000	63,000	63,000
426290	Other Service Charges	300	500	500
426370	Training Services	3,500	1,500	2,000
434340	Cashier Overages	100	0	0
443190	Retail Concessions	3,300	2,600	2,800
<b>Total</b>	<b>PRD-Lee LeClear Tennis Ctr</b>	<b>67,200</b>	<b>67,600</b>	<b>68,300</b>
<b>3600120001</b>	<b>PRD-Memorial ProShop Admin.</b>			
426190	Golf Fees	1,660,600	1,608,600	1,675,300
426370	Training Services	25,000	26,000	26,000
434340	Cashier Overages	100	100	100
442070	Other Rental Fees	400,000	401,400	431,600
443020	Terminal Concession Agreements	117,500	115,900	118,600
443040	Other Recreational Concessions	626,200	613,700	630,700
443190	Retail Concessions	238,100	231,800	228,700
<b>Total</b>	<b>PRD-Memorial ProShop Admin.</b>	<b>3,067,500</b>	<b>2,997,500</b>	<b>3,111,000</b>
<b>3600120002</b>	<b>PRD-Memorial Course Maint.</b>			
434215	Sale of Non-Capital Rolling Stock	500	500	500
<b>3600130001</b>	<b>PRD-Ground Maint. Admin.</b>			
452030	Miscellaneous Revenue	51,600	4,000	6,000
<b>3600140001</b>	<b>PRD-Lake Houston</b>			
426200	Admission and User Fees	40,000	21,000	35,000
426430	Facility Rental Fees	45,500	39,200	45,500
<b>Total</b>	<b>PRD-Lake Houston</b>	<b>85,500</b>	<b>60,200</b>	<b>80,500</b>
<b>3600150040</b>	<b>PRD-Houston Garden Center</b>			
421540	Closed Use Permits	2,000	1,000	1,100
426420	Building Space Rental Fees	16,500	12,000	14,500
452030	Miscellaneous Revenue	4,300	1,000	3,000
<b>Total</b>	<b>PRD-Houston Garden Center</b>	<b>22,800</b>	<b>14,000</b>	<b>18,600</b>
<b>3600150041</b>	<b>PRD-Memorial Fitness</b>			
426200	Admission and User Fees	17,000	15,900	17,000
426290	Other Service Charges	1,200	1,000	1,200
<b>Total</b>	<b>PRD-Memorial Fitness</b>	<b>18,200</b>	<b>16,900</b>	<b>18,200</b>
<b>Total</b>	<b>Parks and Recreation</b>	<b>7,645,100</b>	<b>7,390,900</b>	<b>7,193,700</b>

**FISCAL YEAR 2011 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2100 / 3600

Commit Item	Description	FY2009 Actual	FY2010 Current Budget	FY2010 Estimate	FY2011 Budget
500010	Salary Base Pay - Civilian	2,451,743	2,906,921	2,816,921	2,601,221
500030	Salary Part Time - Civilian	336,837	541,138	541,138	556,699
500060	Overtime - Civilian	310,655	191,800	281,800	173,300
500090	Premium Pay - Civilian	31,045	27,194	27,194	23,944
500110	Bilingual Pay - Civilian	2,712	2,722	2,722	2,722
500210	Pay for Performance-Municipal	4,000	0	0	0
501070	Pension - Civilian	362,710	421,013	421,013	377,186
501120	Termination Pay - Civilian	22,627	31,455	31,455	77,055
502010	FICA - Civilian	229,708	278,466	278,466	256,895
503010	Health Ins-Act Civilian	510,942	594,670	594,670	544,438
503015	Basic Life Insurance - Active Civilian	1,883	1,626	1,626	1,527
503050	Health/Life Insurance - Retiree Civilian	122,078	125,478	125,478	150,678
503060	Long Term Disability-Civilian	(710)	7,990	7,990	6,800
503090	Workers Compensation-Civilian-Admin	16,114	25,782	25,782	22,842
503100	Workers Compensation-Civilian-Claim	22,132	19,430	19,930	17,930
504020	Compensation Contingency	0	0	0	31,730
504030	Unemployment Claims	0	3,290	3,290	2,730
<b>Total</b>	<b>Personnel Services</b>	<b>4,424,476</b>	<b>5,178,975</b>	<b>5,179,475</b>	<b>4,847,697</b>
511010	Chemical Gases & Special Fluids	298,743	285,200	279,200	270,700
511015	Cleaning & Sanitary Supplies	33,776	39,200	39,200	37,200
511020	Construction Materials	42,609	74,100	59,100	118,800
511025	Electrical Hardware & Parts	27,831	6,100	6,100	5,900
511030	Mechanical Hardware & Parts	5,336	2,600	2,600	2,400
511035	Meters Hydrants & Plumbing Supplies	55,218	47,300	47,300	45,200
511040	Audiovisual Supplies	1,318	1,400	1,400	1,400
511045	Computer Supplies	1,907	1,000	1,000	1,000
511050	Paper & Printing Supplies	1,096	2,500	2,500	2,300
511055	Publications & Printed Materials	5,510	5,000	5,000	5,000
511060	Postage	40	500	500	400
511070	Miscellaneous Office Supplies	9,356	7,900	7,900	7,600
511080	General Laboratory Supplies	0	400	400	400
511085	Drugs & Medical Chemicals	0	100	100	100
511090	Medical & Surgical Supplies	421	800	800	800
511095	Small Technical & Scientific Equipment	0	1,500	1,500	1,500
511110	Fuel	73,114	94,800	83,300	67,200
511115	Vehicle Repair & Maintenance Supplies	64,966	51,000	51,900	47,500
511120	Clothing	25,197	72,000	72,000	84,700
511125	Food Supplies	360	100	100	100
511135	Recreational Supplies	119,620	150,300	150,300	185,500
511140	Landscaping & Gardening Supplies	130,906	199,400	199,400	241,200
511145	Small Tools & Minor Equipment	23,434	22,100	22,100	20,500
511150	Miscellaneous Parts & Supplies	68,852	71,500	63,900	59,900
511155	Inventory Sales	252,031	276,800	276,800	272,500
<b>Total</b>	<b>Supplies</b>	<b>1,241,641</b>	<b>1,413,600</b>	<b>1,374,400</b>	<b>1,479,800</b>
520101	Janitorial Services	21,282	30,500	30,500	30,500
520102	Security Services	162,460	120,800	120,800	69,200
520104	Claims Payment Services	0	5,000	5,000	5,000
520107	Computer Info/Contr	4,000	1,400	1,400	1,400
520110	Management Consulting Services	39,709	25,000	25,000	0
520112	Banking Services	656	0	0	0
520114	Miscellaneous Support Services	45,016	0	0	0
520118	Refuse Disposal	23,668	34,200	34,200	29,700

**FISCAL YEAR 2011 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2100 / 3600

<b>Commit Item</b>	<b>Description</b>	<b>FY2009 Actual</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
520119	Computer Equipment/Software Maintenance	24,885	24,900	24,900	24,900
520120	Communications Equipment Services	458	0	0	0
520121	IT Application Svcs	2,210	15,600	1,950	1,999
520122	Office Equipment Services	0	100	100	100
520123	Vehicle & Motor Equipment Services	1,495	17,100	17,100	15,400
520124	Other Equipment Services	22,670	14,100	14,100	10,300
520127	Structural Construction Work Services	0	1,200	1,200	1,200
520128	Other Construction Work Services	86,900	15,000	15,000	48,500
520146	Contract Instructor Sports	171,032	200,000	200,000	200,000
520510	Mail/Delivery Services	19,983	24,000	24,000	20,500
520515	Print Shop Services	0	200	200	200
520520	Printing & Reproduction Services	2,960	16,600	16,600	15,200
520605	Advertising Services	15,681	18,700	18,700	18,700
520705	Insurance Fees	22,432	13,100	13,939	12,421
520765	Membership & Professional Fees	3,814	6,500	6,500	6,400
520805	Education & Training	3,190	200	200	200
520905	Travel - Training Related	1,944	11,300	11,300	11,300
520910	Travel - Non-Training Related	845	1,400	1,400	1,400
521405	Building Maintenance Services	11,399	244,500	118,500	163,500
521410	Sewer Services	32,629	67,600	67,600	67,600
521415	Land and Grounds Maintenance	21,245	8,100	8,100	7,100
521435	Water Services	2,244	4,600	4,600	0
521605	Data Services	791	5,500	773	792
521610	Voice Services	6,213	12,000	5,983	4,933
521620	Voice Equipment	8	0	8	8
521630	GIS Revolving Fund Services	0	0	0	4,580
521705	Vehicle/Equipment Rental/Lease	435,777	575,600	570,200	511,000
521715	Office Equipment Rental	7,226	5,700	5,700	5,600
521725	Other Rental	15,113	28,600	28,600	24,100
522305	Freight Charges	7,984	7,700	7,700	7,400
522410	Cashier Shortages	100	0	0	0
522430	Miscellaneous Other Services & Charges	12,322	13,600	13,600	32,100
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,230,341</b>	<b>1,570,400</b>	<b>1,415,453</b>	<b>1,353,233</b>
560220	Vehicles	359,110	321,500	349,500	0
<b>Total</b>	<b>Equipment</b>	<b>359,110</b>	<b>321,500</b>	<b>349,500</b>	<b>0</b>
532035	Transf-Spec Nonrecr	0	425,000	0	725,000
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>0</b>	<b>425,000</b>	<b>0</b>	<b>725,000</b>
<b>Grand Total Expenditures</b>		<b>7,255,568</b>	<b>8,909,475</b>	<b>8,318,828</b>	<b>8,405,730</b>