Fund Summary

Fund Name

Project Cost Recovery Fund

Fund No./Bus. Area No. :

1001 / 2000 / 2500 / 6800

	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
Beginning Fund Balance	0	0	0
Revenues	45,787,505	42,938,540	49,130,635
Expenditures	45,787,505	42,938,540	49,130,635
Revenues Over/(Under) Expenditures	0	0	0
Ending Fund Balance	0	0	0
Fund Balance Distribution:			
Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2011 Budget, FY2011 Estimates and the FY2012 Budget for the Project Cost Recovery Fund. Also included are the projected beginning and ending fund balances, total revenues and total expenditures.

The Project Cost Recovery Fund was established to segregate those activities in the General Fund and Combined Utility Service (CUS) Fund that are in direct support of the City's Capital Improvement Plan (CIP). These activities encompass a variety of divisions within the department, with the majority of the activities in the Engineering & Construction Division (ECD). The costs of these activities are recovered from the appropriate CIP funds through the use of time sheets provided by the operating divisions. Included in the chargeback is an overhead surcharge that pays for administrative costs provided by the fund's management and support staff. An additional amount is included in the surcharge that pays for the fund's indirect cost allocation as calculated by the Finance Department.

The primary areas of focus for the Project Cost Recovery Fund are:

- Continue to design and construct the City's public infrastructure so that quality capital projects are delivered in a timely fashion, within budget and with minimal inconvenience to the citizens of the City.
- o Continue to assess and revise policies and procedures in order to improve efficiency and effectiveness in the management of the City's CIP program.
- o Continue to refine the requirements for City's contractors so as to streamline the delivery of services.
- Continue to coordinate infrastructure improvements within the City limits sponsored by other governmental entities in order to ensure quality work.

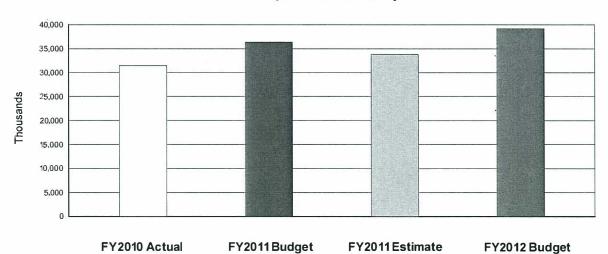
Fund Name Business Are Fund No./Bus		FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
	Personnel Services	26,199,290	30,322,770	27,934,393	32,248,80
	Supplies	258,227	408,200	305,850	439,50
	Other Services and Charges	4,927,015	5,615,086	5,430,503	6,474,20
	Equipment	69,858	10,800	46,000	
	Non-Capital Equipment	16,945	40,908	33,908	19,20
Expenditures	Total M & O Expenditures	31,471,335	36,397,764	33,750,654	39,181,70
	Debt Service & Other Uses	0	0	0	
	Total Expenditures	31,471,335	36,397,764	33,750,654	39,181,70
Revenues		31,471,335	36,397,764	33,750,654	39,181,70
	Full-Time Equivalents - Civilian	317.5	350.3	322.0	330.
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.
Staffing	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.
	Total	317.5	350.3	322.0	330.
	Full-Time Equivalents - Overtime	4.3	5.4	2.7	6.
Significant	Continue concerted effort to update standards Added two new graduate engineer positions the sponsored by other governmental entities within ARRA under Interagency Coordination, as well	at will be used to n the Houston Ci	coordinate infrastructy limits such as TxD	ot, Harris County	, CDBG and

Project Cost Recovery Fund Public Works & Engineering Expenditure Summary

projects as a result of the Northeast Water Purification Plant expansion.

Budget Changes and

Highlights



Division Mission and Performance Measures

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Fund No./Bus Area No. : 1001 / 2000

Name: Traffic Operations Division -- 200002

Mission: The Traffic Operations Division operates and maintains Houston's traffic control system according to City codes in a

coordinated manner Provide increased mobility responsibly, effectively, and efficiently to serve the citizens.

Goal: Comply with Federal Highway Administration recommended guidelines.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Signs - 90% of sign work			
orders comp. in 14 days	N/A	N/A	90%
Signals-programmed signal	5,244	5,088	5,100
Signal optimizations	873	968	800
Pavement Markings (ft)	5,451,072	8,837,600	7,000,000

Name: Office of the Director -- 200003

Mission: Provide quality certification, compliance, business development, and training programs while maintaining high

standards of customer services and accountability.

Goal: Monitor payment of prevailing wages on city and federally funded construction contracts.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Program support	100%	100%	100%
			y.

Name: Resource Management Division -- 200005

Mission: Provide financial reporting on Capital Improvement Plan (CIP) projects, grants and revenues.

Goal: Manage cost recovery function and interfund accounting process.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Pay estimates processed	100%	100%	100%
Financial reporting & docs	100%	100%	100%
Project contract closeout	100%	100%	100%
Joint funded reimb.	100%	100%	100%

Division Mission and Performance Measures

Fund Name

Project Cost Recovery Fund Public Works & Engineering

Business Area Name Fund No./Bus Area No. :

1001 / 2000

Name: Planning & Development Division -- 200006

Mission: Coordinate planning initiatives and prepare long term 10 year planning goals for City's infrastructure improvement,

as well as, acquire land in support of Capital Improvement Plan projects.

Goal: Ensure that projects are properly inspected and meet the City's specifications and standards. Forecast long term funding needs and priorities. Acquire parcels of land for CIP projects.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Developer participation contracts (DPC) projects	4	6	6
Create annual CIP and track appropriation	50%	50%	50%
Parcels of land acquired	398	450	497

Name: Engineering & Construction Division -- 200007

Mission: Design and construct Houston's public infrastructure so that quality capital projects are delivered timely, within budget, and with minimum inconvenience to the public, while protecting the public health, safety, and welfare of citizens.

Goal: Enhance project delivery through improved process and increased consistency in practice.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Prep. prof. svcs actions	60	67	70
Prep. contract actions	40	63	70
Prep. amendment, ordinance	55	55	55
Prep. accept work actions	61	97	100
Prep. land boundary survey	300	300	300

Name: Information Technology -- 200008

Mission: Provide and maintain technology solutions to support planning, design, construction, operation, and maintenance of the public infrastructure systems while maintaining high availability, response time, data accuracy, and integrity to serve the needs of the Department.

Goal: Assist the Capital Improvement Project Management System (CIPMS) users to track projects, analyze data, produce reports, and evaluate contractors.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
System availability for			
enterprise downtime less than .10%	100%	99.99%	99.90%
Distributed servers down time less than .50%	N/A	N/A	99.50%

Division Mission and Performance Measures

Fund Name

: Project Cost Recovery Fund

Business Area Name : Public Works & Engineering

Fund No./Bus Area No. : 1001 / 2000

Name: Management Support Branch -- 200009

Mission: Fund the CIP Cost Recovery payroll function staffed in Administration & Regulatory Affairs Department.

Goal: Provide necessary funding to ensure effective delivery of accurate, reliable and timely bi-weekly payroll reports.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
lanage funds to maintain			
program	100%	100%	100%
		(

Division Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Division		FY20	10 Actual	FY201	I1 Estimate	FY201	2 Budget
Description		FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
Traffic Operations Division	200002						
Manage and analyze traffic calming plans to suppr the Neighborhood Traffic Management Program.	ort	0.0	0	7.5	678,757	3.0	311,07
	200003						
Administer the City's Minority/Women/Disadvantage Business Enterprise Program (M/W/DBE) and Disabilities Business Enterprise Program (PDBE).		0.0	324,436	0.0	394,826	0.0	583,400
Resource Management Division	200005						
Monitor and account for CIP related revenues. Propay estimates and project reimbursements in a timmanner. Provide financial reports on project and grelated activites.	nely	13.8	2,369,616	14.8	2,484,959	16.8	3,219,862
Planning & Development Division	200006						
Support the City's Capital Improvement Projects b coordinating planning initiatives and prepare for loterm 10 year planning goals and prepare 5 year roplan for water, sanitation, storm drainage, and roaprojects. Acquire land in support of CIP projects.	ong olling	62.3	6,038,970	58.6	6,356,513	65.0	6,978,390
s							
Engineering & Construction Division	200007						40
The Engineering and Construction Division is responsible for the implementation of engineering construction of infrastructure projects per the City's adopted five year CIP plan.		234.3	22,113,238	234.6	23,101,022	237.4	27,248,776
Information Technology	200008						
Technically assist the PW&E's inspectors to perform work and input data into CIPMS from remote sites	rm	6.7	580,081	6.5	682,169	7.8	795,801

Division Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Division		10 Actual		1 Estimate		2 Budget
Description	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
Management Support Branch 200009						
Provide necessary funding to ensure effective delivery of accurate, reliable and timely bi-weekly payroll reports.	0.4	44,994	0.0	52,408	0.0	44,400
Total	317.5	31,471,335	322.0	33,750,654	330.0	39,181,700
2						
		×				
		×*				

Business Area Roster Summary

Fund Name

Project Cost Recovery Fund

Business Area Name

Public Works & Engineering

Fund No./Bus Area No. :

1001 / 2000

Job Description	Pay Grade	FY2011 Current Budget FTE	FY2012 Budget FTE	Change
ACCOUNTANT	17	1.0	1.0	······································
ACCOUNTANT ASSOCIATE	14	1.0	1.0	
ADMINISTRATION MANAGER	26	1.0	1.0	
ADMINISTRATIVE AIDE	10	3.0	3.0	
ADMINISTRATIVE ASSISTANT	17	18.0	16.0	(2.0)
ADMINISTRATIVE ASSOCIATE	13	7.0	7.0	
ADMINISTRATIVE COORDINATOR	24	5.0	5.0	
ADMINISTRATIVE SPECIALIST	20	12.0	11.0	(1.0)
ADMINISTRATIVE SUPERVISOR	22	5.0	5.0	(****)
ASSISTANT DIRECTOR (EXE LEV)	32	4.0	6.0	2.0
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	6.0	5.0	(1.0)
ASSISTANT PROJECT MANAGER	20	4.0	4.0	(***-/
ASSISTANT REAL ESTATE ANALYST	17	2.0	2.0	
ASSISTANT REAL ESTATE MANAGER	26	4.0	4.0	
ASSOCIATE PLANNER	13	1.0	1.0	
CHIEF INSPECTOR	27	1.0	1.0	
CHIEF SURVEYOR	28	1.0	1.0	ž
CLERK	5	1.0	1.0	2
COMMUNITY SERVICE INSPECTOR	16	1.0	0.0	(1.0)
CONTRACT ADMINISTRATOR	22	0.0	1.0	1.0
CONTRACT COMPLIANCE SUPERVISOR	22	1.0	1.0	1.0
CUSTOMER SERVICE REP. I	13	3.0	3.0	
CUSTOMER SERVICE REP. II	15	1.0	1.0	
CUSTOMER SERVICE REP. III	16	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	1.0	
DEPUTY DIRECTOR-PUBLIC WORKS	36	1.0	1.0	
DIVISION MANAGER	29	1.0	1.0	
ENGINEER	29	13.0	13.0	
EXECUTIVE OFFICE ASSISTANT				
EXECUTIVE STAFF ANALYST	15 30	1.0	1.0	
FINANCIAL ANALYST I	15	1.0	1.0	
FINANCIAL ANALYST II		2.0	2.0	(0.0)
FINANCIAL ANALYST IV	18	2.0	1.8	(0.2)
GIS ANALYST	25	4.0	4.0	
	20	1.0	1.0	4.0
GRADUATE ENGINEER	22	21.0	22.0	1.0
INSPECTOR INSTRUMENT PERSON	18	47.0	49.0	2.0
IT PROJECT MANAGER	11	4.0	* 4.0	(4.0)
	28	2.0	1.0	(1.0)
MANAGEMENT ANALYST II	18	2.0	4.0	2.0
MANAGEMENT ANALYST III	21	2.0	2.0	
MANAGEMENT ANALYST IV	25	2.0	2.0	1. 5
MANAGING ENGINEER	31	15.0	14.0	(1.0)
MESSENGER	6	2.0	2.0	
OFFICE SERVICE MANAGER	23	1.0	1.0	
OFFICE SUPERVISOR	17	3.0	3.0	
PARTY CHIEF	19	4.0	4.0	
PLANNER	16	1.0	1.0	
PLANNER LEADER	24	1.0	1.0	
PROGRAMMER ANALYST II	19	1.0	1.0	
PROGRAMMER ANALYST IV	25	2.0	2.0	
PROJECT MANAGER	24	15.0	17.0	2.0
PROJECT TECHNICIAN I	8	1.0	1.0	

Business Area Roster Summary

Fund Name

Project Cost Recovery Fund

Business Area Name

Public Works & Engineering

Fund No./Bus Area No. :

1001 / 2000

Job Description	Pay Grade	FY2011 Current Budget FTE	FY2012 Budget FTE	Change
PROJECT TECHNICIAN II	13	3.0	3.0	
PROJECT TECHNICIAN III	17	8.0	8.0	
PROJECT TECHNICIAN IV	20	4.0	4.0	
REAL ESTATE ANALYST	20	4.0	4.0	
REAL ESTATE MANAGER	29	3.0	3.0	
REAL ESTATE SUPERVISOR	21	1.0	1.0	
RECORDS SUPERVISOR	18	1.0	1.0	
RECORDS TECHNICIAN	9	2.0	2.0	
RODPERSON	5	3.0	3.0	
SENIOR ACCOUNT CLERK	13	2.0	2.0	
SENIOR CONTRACT ADMINISTRATOR	27	1.0	1.0	
SENIOR GIS TECHNICIAN	17	1.0	1.0	
SENIOR INSPECTOR	22	13.0	13.0	
SENIOR PAVING ASSESSMENT SPECIALIST	20	1.0	1.0	
SENIOR PROJECT MANAGER	27	20.0	20.0	
SENIOR REAL ESTATE ANALYST	24	16.0	16.0	
SENIOR RODPERSON	9	3.0	3.0	
SENIOR STAFF ANALYST	28	5.0	5.0	
STAFF ANALYST	26	2.0	2.0	
STUDENT INTERN II	10	1.0	1.0	
SUPERINTENDENT	24	2.0	2.0	
SUPERVISING ENGINEER	29	27.0	30.0	3.0
SYSTEMS CONSULTANT	26	0.0	1.0	1.0
SYSTEMS SUPPORT ANALYST I	16	2.0	1.0	(1.0)
TECHNICAL HARDWARE ANALYST II	21	0.0	1.0	1.0
TECHNICAL HARDWARE ANALYST III	23	0.5	0.8	0.3
Total FTEs		362.5	369.6	7.1
Less adjustment for Civilian Vacancy Factor		12.2	39.6	27.4
Full-Time Equivalents		350.3	330.0	(20.3)

Business Area Revenue Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Commit	FY2011	FY2011	FY2012
Item Description	Current Budget	Estimate	Budget
2000020012 PWE - Traffic Neighborhood Programs			
424020 Interfund Engineering Services	275,010	275,010	569,304
2000020014 PWE - Traffic Construction Projects			
424020 Interfund Engineering Services	517,823	504,823	0
2000060007 PWE - Office of the City Engineer			
424020 Interfund Engineering Services	380,691	80,691	374,386
452030 Miscellaneous Revenue	31,000	30,588	31,000
Total PWE - Office of the City Engineer	411,691	111,279	405,386
2000060010 PWE - Real Estate	-		
424020 Interfund Engineering Services	0	300,000	0
457010 Interfund Land Acquisition	1,622,647	1,602,471	1,757,979
Total PWE - Real Estate	1,622,647	1,902,471	1,757,979
2000070001 PWE - Engineering & Construction Support	rt Services		
421280 Other Licenses & Permits	40,000	93,000	0
424020 Interfund Engineering Services	436,258	391,187	530,070
Total PWE - Engineering & Construction Support Se	476,258	484,187	530,070
2000070002 PWE - Engineering	<u> -</u>	ŕ	•
424020 Interfund Engineering Services	16,500,122	15,001,296	18,313,470
2000070003 PWE - Construction			
424020 Interfund Engineering Services	14,918,588	13,795,550	16,232,832
2000070005 PWE - Geo-Environmental Services			
421300 Facility Permits	23,800	23,800	0
424020 Interfund Engineering Services	1,651,825	1,651,825	1,372,659
452030 Miscellaneous Revenue	0	413	0
Total PWE - Geo-Environmental Services	1,675,625	1,676,038	1,372,659

Business Area Expenditure Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Commi	t Description	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
500010	Salary Base Pay - Civilian	18,869,230	21,439,087	20,124,436	22,023,344
	Salary Part Time - Civilian	23,808	25,082	41,167	71,631
	Overtime - Civilian	314,993	394,320	197,820	385,654
	Premium Pay - Civilian	0	11,294	0	0
	Bilingual Pay - Civilian	7,118	7,229	7,860	7,231
	Pension - Civilian	2,796,414	3,108,805	3,077,868	3,963,738
	Termination Pay - Civilian	123,668	592,728	134,237	592,728
	Vehicle Allowance - Civilian	86,510	100,000	54,763	92,950
	FICA - Civilian	1,420,916	1,665,439	1,567,600	1,707,058
503010	Health Ins-Act Civilian	2,249,857	2,614,279	2,433,972	3,104,707
	Basic Life Insurance - Active Civilian	11,202	12,556	11,634	13,129
	Health/Life Insurance - Retiree Civilian	96,503	129,994	93,279	56,000
	Long Term Disability-Civilian	25,711	29,798	25,435	30,447
	Workers Compensation-Civilian-Admin	58,251	73,707	67,608	71,963
	Workers Compensation-Civilian-Claim	66,432	106,189	72,130	108,853
	Personnel Consolidation	28,540	0	. 0	0
	Unemployment Claims - Administration	20,137	12,263	24,584	19,367
Total	Personnel Services	26,199,290	30,322,770	27,934,393	32,248,800
511010	Chemical Gases & Special Fluids	0	2,000	500	2,000
511015	Cleaning & Sanitary Supplies	810	1,200	1,200	1,150
511020	Construction Materials	1,069	2,500	2,500	2,500
511025	Electrical Hardware & Parts	147	400	200	200
511040	Audiovisual Supplies	313	4,400	4,400	8,500
511045	Computer Supplies	65,750	96,100	75,000	96,700
511050	Paper & Printing Supplies	25,353	42,400	30,000	40,050
511055	Publications & Printed Materials	2,536	15,200	10,000	12,000
511060	Postage	7,184	7,500	7,249	25,900
511070	Miscellaneous Office Supplies	44,015	77,100	50,000	76,000
511090	Medical & Surgical Supplies	1,522	600	600	2,000
511095	Small Technical & Scientific Equipment	480	2,000	2,000	1,000
511110	Fuel	90,553	133,600	101,201	147,600
511115	Vehicle Repair & Maintenance Supplies	0	2,000	2,000	2,000
511120	Clothing	7,551	7,300	6,700	9,800
511125	Food Supplies	596	800	800	800
511145	Small Tools & Minor Equipment	3,623	4,200	4,200	2,500
511150	Miscellaneous Parts & Supplies	6,725	8,900	7,300	8,800
Total	Supplies	258,227	408,200	305,850	439,500
	Temporary Personnel Services	42,316	89,000	84,300	79,600
520105	Accounting & Auditing Services	0	10,892	550	0
	Architectural Services	(155)	0	. 0	0
520107	Computer Info/Contr	79,015	115,500	85,500	115,500
520108	Information Resource Services	12,984	22,600	13,000	13,500
520109	Medical Dental & Laboratory Services	2,571	4,500	4,500	4,600
520110	Management Consulting Services	13,234	0	118,214	0
520114	Miscellaneous Support Services	32,845	56,500	31,275	56,500
520115	Real Estate Lease/Office Rental	1,499,777	1,577,300	1,649,831	1,535,600
520119	Computer Equipment/Software Maintenance	35,238	80,700	80,700	82,800
520120	Communications Equipment Services	950	5,000	5,000	2,500
520121	IT Application Svcs	20,497	22,400	21,002	22,100
520122	Office Equipment Services	1,050	4,600	2,600	3,600
520123	Vehicle & Motor Equipment Services	119,292	150,000	100,000	131,900
	Other Equipment Services	287	1,000	1,000	1,000

Business Area Expenditure Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering

Commi Item	t Description	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
	Construction Site Work Services	94	0	0	0
	Engineering Services	0	6,200	0	0
	Mail/Delivery Services	740	3,300	1,500	3,400
	Print Shop Services	25,159	14,100	14,100	29,900
	Printing & Reproduction Services	2,198	11,300	8,585	9,500
	Advertising Services	3,204	9,400	7,276	6,200
	State/Federal Inspection Fees	0	3,000	3,000	3,000
	Membership & Professional Fees	26,941	40,900	37,635	39,100
	Education & Training	30,792	83,650	53,550	69,700
	Tuition Reimbursement	23,080	0	0	0
	Travel - Training Related	5,499	19,100	9,950	12,200
	Travel - Non-Training Related	17,825	31,900	15,750	26,100
	Indirect Cost Recovery Payment	1,242,171	1,272,194	1,272,194	1,783,300
	Building Maintenance Services	1,130	26,500	7,500	5,500
	Data Services	9,161	10,900	12,188	19,100
521610	Voice Services	158,483	135,800	162,970	152,900
	Voice Equipment	108,714	200	19,100	33,600
	Voice Labor	3,806	6,700	6,698	41,400
521630	GIS Revolving Fund Services	0	66,400	66,400	65,900
	Vehicle/Equipment Rental/Lease	1,579	1,500	1,500	1,600
	Office Equipment Rental	126,310	130,800	125,700	138,300
521725	Other Rental	0	2,200	2,200	5,200
521730	Parking Space Rental	140,045	151,600	162,997	186,500
	Legal Services	274,376	250,500	200,500	200,500
522205	Metro Commuter Passes	133,057	214,350	169,287	216,400
522305	Freight Charges	275	0	40	0
522430	Miscellaneous Other Services & Charges	7,717	5,300	11,382	4,400
522720	Interfund Payroll Services	0	46,500	52,408	44,400
522721	Interfund HR Client Services	0	0	33,245	262,400
522722	KRONOS Service Chargeback	0	0	0	11,600
522765	Interfund Legal Services	304,190	372,800	372,800	322,100
522795	Other Interfund Services	420,568	549,000	394,826	583,400
522820	Interfund EB Cape Training	0	9,000	7,750	9,000
522840	Interfund Permit Center Rent Chargeback	0	0	0	138,400
Total	Other Services and Charges	4,927,015	5,615,086	5,430,503	6,474,200
560210	Furniture Fixtures and Equipment	69,858	0	0	0
	Computer HW and Developed SW	0	10,800	46,000	0
Total	Equipment	69,858	10,800	46,000	0
551010	Non-Capital Office Furniture & Equipment	7,129	13,700	10,700	10,300
	Non-Capital Computer Equipment	9,117	27,208	23,208	8,900
551025		699	0	0	0,500
Total	Non-Capital Equipment	16,945	40,908	33,908	19,200
Gra	and Total Expenditures	31,471,335	36,397,764	33,750,654	39,181,700



Business Area Budget Summary

Fund Name Project Cost Recovery Fund

Full-Time Equivalents - Overtime

Business Area Name General Services FY2010 FY2011 FY2011 FY2012 Fund No./Bus. Area No. : 1001 / 2500 **Current Budget Estimate Budget** Actual Personnel Services 2,756,399 2,856,971 2,655,116 2,727,353 Other Services and Charges 2,756,404 2,856,971 2,655,116 2,727,353 Expenditures Total M & O Expenditures Debt Service & Other Uses Total Expenditures 2,756,404 2,856,971 2,655,116 2,727,353 Revenues 2,756,404 2,856,971 2,655,116 2,727,353 28.0 Full-Time Equivalents - Civilian 28.0 28.0 25.0 0.0 Full-Time Equivalents - Classified 0.0 0.0 0.0 0.0 Full-Time Equivalents - Cadets 0.0 0.0 0.0 Staffing 28.0 28.0 28.0 Total 25.0

> o Continue implementing Leadership in Energy and Environmental Design (LEED) standards to improve the quality of City buildings and their impact on the environment.

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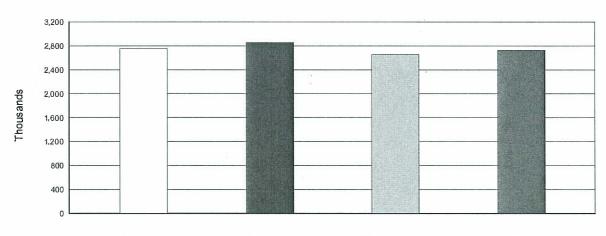
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Significant Budget Changes and Highlights

Project Cost Recovery Fund General Services Expenditure Summary



FY2010 Actual

FY2011Budget

FY2011 Estimate

FY2012 Budget

Division Mission and Performance Measures

Fund Name

Project Cost Recovery Fund

Business Area Name

General Services

Fund No./Bus Area No. :

1001 / 2500

Name: GSD-Design & Construction -- 250003

Civic Art Projects

Mission: To be the project manager "partner of choice" by managing the planning, design and construction of sustainable City buildings including parks in a manner consistent with City and State regulations. Implement best practices and the latest development industry standards; alternative delivery methods; transparent processes for fair and equal selection. Maintain projects within budget and on schedule while maintaining the highest quality product.

Goal: 1) Continue implementing LEED standards to improve building quality and their impact on the environment. 2) Conduct Comprehensive Facilities Condition Assessment to plan capital expenditures better. 3) Continue to develop case studies of new City LEED certified buildings. 4) Continue to collaborate with the Houston Arts Alliance to establish a citywide arts master plan 5) Develop metrics to track construction related data.

Performance Measures FY2010 Actual FY2011 Estimate FY2012 Budget Design Projects N/A N/A 15 **On-Going Projects** 18 38 25 Construction Projects 18 38 43 **LEED Certified Projects** 4 9 4

N/A

80

80

Division Summary

Fund Name

: Project Cost Recovery Fund

Business Area Name : General Services

Division	FY20	10 Actual	FY201	1 Estimate	FY2012	Budget
Description	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
GSD-Design & Construction 25000	03					
Provide CIP planning; manage the design and construction of City facilities for all City departments except Aviation, facilitate tenant improvements; manage construction and coordinate moves; track, monitor, and manage environmental contracts; civic art administration; provide in-house planning and design services and construction project management.	28.0	2,756,404	28.0	2,655,116	25.0	2,727,35
Total	28.0	2,756,404	28.0	2,655,116	25.0	2,727,35
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Business Area Roster Summary

Fund Name : Project Cost Recovery Fund

Business Area Name : General Services Fund No./Bus Area No. : 1001 / 2500

Job Description	Pay Grade	FY2011 Current Budget FTE	FY2012 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	3.0	2.0	(1.0)
ADMINISTRATIVE ASSOCIATE	13	1.0	0.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	1.0	
ARCHITECT	25	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	2.0	1.0	(1.0)
ASSISTANT PROJECT MANAGER	20	2.0	2.0	, ,
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	2.0	2.0	
DIVISION MANAGER	29	1.0	1.0	
INSPECTOR	18	1.0	1.0	
PROJECT MANAGER	24	1.0	1.0	
SENIOR PROJECT MANAGER	27	10.0	10.0	
SENIOR STAFF ANALYST	28	1.0	1.0	
SENIOR STAFF ANALYST (EXE LEV)	28	1.0	1.0	
Total FTEs		28.0	25.0	(3.0)
Less adjustment for Civilian Vacancy Factor		0.0	0.0	0.0
Full-Time Equivalents		28.0	25.0	(3.0)

Business Area Revenue Summary

Fund Name : Project Cost Recovery Fund

Business Area Name : General Services Fund No./Bus Area No. : 1001 / 2500

FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
2,856,971	2,655,116	2,727,353
2,856,971	2,655,116	2,727,353
	2,856,971	Current Budget Estimate 2,856,971 2,655,116

Business Area Expenditure Summary

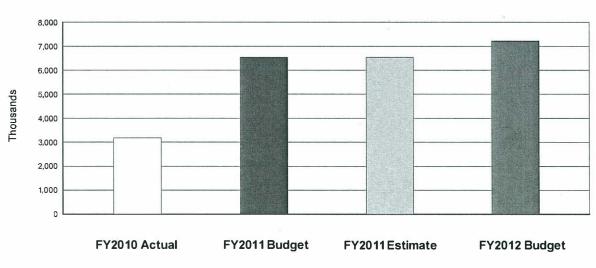
Fund Name : Project Cost Recovery Fund Business Area Name : General Services

Business Area Name : General Services Fund No./Bus. Area No. : 1001 / 2500

Commit Item	t Description	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
500010	Salary Base Pay - Civilian	2,063,973	2,159,880	1,987,094	1,967,367
500060	Overtime - Civilian	875	397	397	0
500110	Bilingual Pay - Civilian	904	904	904	0
501070	Pension - Civilian	305,341	309,010	294,988	354,128
501120	Termination Pay - Civilian	15,646	0	0	0
502010	FICA - Civilian	153,298	163,098	152,113	150,400
503010	Health Ins-Act Civilian	207,688	213,161	209,099	225,578
503015	Basic Life Insurance - Active Civilian	1,225	1,274	1,274	1,175
503060	Long Term Disability-Civilian	2,393	2,380	2,380	2,125
503090	Workers Compensation-Civilian-Admin	5,056	5,880	5,880	5,000
503100	Workers Compensation-Civilian-Claim	0	7	7	0
504030	Unemployment Claims - Administration	0	980	980	21,580
Total	Personnel Services	2,756,399	2,856,971	2,655,116	2,727,353
521610	Voice Services	5	0	0	0
Total	Other Services and Charges	5	0	0	0
Gra	and Total Expenditures	2,756,404	2,856,971	2,655,116	2,727,353

Fund Name Business Are Fund No./Bus	: Project Cost Recovery Fund ea Name : Information Technology s. Area No. : 1001 / 6800	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
	Personnel Services	2,498,802	3,951,342	3,951,342	4,166,524
	Supplies	18,969	87,805	87,805	99,700
	Other Services and Charges	642,726	2,428,004	2,428,004	2,919,35
	Equipment	0	5,936	5,936	
	Non-Capital Equipment	10,254	59,683	59,683	36,000
Expenditures	Total M & O Expenditures	3,170,751	6,532,770	6,532,770	7,221,582
	Debt Service & Other Uses	0	0	0	(
	Total Expenditures	3,170,751	6,532,770	6,532,770	7,221,582
Revenues	а	3,170,751	6,532,770	6,532,770	7,221,58
Staffing	Full-Time Equivalents - Civilian Full-Time Equivalents - Classified Full-Time Equivalents - Cadets Total Full-Time Equivalents - Overtime	13.6 0.0 0.0 13.6 0.0	38.1 0.0 0.0 38.1 0.0	38.1 0.0 0.0 38.1 0.0	38. 0. 0. 38.
Significant Budget Changes and Highlights	Develop a citywide core competence for call ce City departments can leverage according to the o Implement a custom developed Municipal Cour processes required to operate a high volume, o o Deploy an enterprise Active Directory and Ema o Implement a new 700 MHz Radio System to pro	eir own needs, bi its Case Manage complex court op il solution based ovide public safe	udgets, and timelines ement System to mar peration. I on industry best pra ety agencies additiona	nage the critical ctices.	





Division Mission and Performance Measures

Fund Name

Project Cost Recovery Fund

Business Area Name

Information Technology

Fund No./Bus Area No. :

1001 / 6800

Name: IT - Solutions Delivery -- 680002

Mission: Responsible for providing citywide applications in support of the City's core business systems.

Goal: Go live with the Municipal Courts Case Management System and upgrade 3-1-1.

FY2010 Actual	FY2011 Estimate	FY2012 Budget
79.5%	70.0%	75.0%
N/A	95.0%	97.5%
N/A	N/A	50.0%
N/A	N/A	1,000
N/A	N/A	1,500
	79.5% N/A N/A N/A	79.5% 70.0% N/A 95.0% N/A N/A N/A N/A

Name: IT - Infrastructure Group -- 680003

Mission: Deploy an enterprise Active Directory solution based on industry best practices; develop infrastructure strategic plan and project milestones designed to maximize service and cost savings.

Goal: Enhance server platforms, storage systems, data center facilities and server rooms, e-mail, communication systems, and system management tools through refresh.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Desktops supported	2,800	3,250	3,250
User satisfaction	4.02	N/A	4.25
Network availability	95.0%	95.0%	95.0%
Key systems availability	95.0%	95.0%	95.0%
Service requests	9,000	11,000	11,000

Name: IT - Radio Communictions Services -- 680005

Mission: Implement the new 700 MHz Radio System to provide public safety agencies additional system capacity for critical public safety communications, improved coverage, and ensure equipment reliability.

Goal: Responsible for upgrading current City radios to 700 MHz Radio System. Provide management and oversight of the City's existing radio systems through transitioning.

Performance Measures	FY2010 Actual	FY2011 Estimate	FY2012 Budget
Old infrastructure avail.	89.0%	95.0%	95.0%
Repeaters/Rcvrs supported Fire Station alert avail.	608 99.9%	608 99.9%	608 99.9%

Division Summary

Fund Name

: Project Cost Recovery Fund

Business Area Name :

Information Technology

Division	FY2010 Actual		FY2011 Estimate		FY2012 Budget	
Description	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
IT - Solutions Delivery 680002						
Responsible for providing citywide applications support to the City's core business systems.	8.6	1,808,494	16.5	1,875,444	19.0	2,315,257
IT - Infrastructure Group 680003						
Manage server platforms, storage systems, data center facilities and server rooms, e-mail, communication systems, and system management tools.	1.7	540,740	6.1	766,640	6.8	665,591
				W.		
IT - Radio Communictions Services 680005			=	0.000		
Responsible for upgrading current City radios to 700 MHz Radio System. Provide management and oversight of the City's existing radio system.	3.3	821,517	15.5	3,890,686	12.2	4,240,734
					8.	
Total	13.6	3,170,751	38.1	6,532,770	38.0	7,221,582
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Business Area Roster Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Information Technology

Job Description	Pay Grade	FY2011 Current Budget FTE	FY2012 Budget FTE	Change
ADMINISTRATION MANAGER	26	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	1.6	0.6
ASSISTANT CHIEF CLERK (EXE LEV)	32	1.0	0.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	3.0	5.0	2.0
ASSISTANT PROJECT MANAGER	20	1.0	1.0	
DEPUTY DIRECTOR (EXE LEV)	34	0.5	0.6	0.1
EXECUTIVE OFFICE ASSISTANT	15	1.0	0.0	(1.0)
FINANCIAL ANALYST IV	25	1.0	1.0	
INFORMATION SYSTEMS ADMINISTRATOR	30	1.0	1.0	
IRM MANAGER	29	2.7	0.0	(2.7)
IT PROJECT MANAGER	28	1.0	3.8	2.8
LAN SPECIALIST	26	1.0	0.0	(1.0)
PROJECT MANAGER	24	0.9	3.0	2.1
SENIOR DATA BASE ANALYST	25	0.0	4.0	4.0
SENIOR IT PROJECT MANAGER (EXE LEV)	30	2.0	2.0	
SENIOR PARALEGAL	19	1.0	1.0	
SENIOR PROJECT MANAGER	27	1.0	1.0	
STUDENT INTERN II	10	0.0	1.0	1.0
SYSTEMS CONSULTANT	26	5.0	2.0	(3.0)
SYSTEMS SUPPORT ANALYST II	19	1.0	1.0	
SYSTEMS SUPPORT ANALYST IV	25	0.5	0.0	(0.5)
TECHNICAL HARDWARE ANALYST II	21	0.0	2.0	2.0
TECHNICAL HARDWARE ANALYST III	23	8.5	3.0	(5.5)
Total FTEs		38.1	38.0	(0.1)
Less adjustment for Civilian Vacancy Factor Full-Time Equivalents		<u> </u>	0.0 38.0	0.0
Full-Time Equivalents		38.1	38.0	(0.1)

Business Area Revenue Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Information Technology

Commit Item Description	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
6800020001 IT - Enterprise Applications			
424030 Intfd Computer Dev	1,874,100	1,874,100	2,315,257
6800030007 IT - Enterprise Operations Services			
424030 Intfd Computer Dev	766,091	766,091	665,591
6800050001 IT - Radio Comm Services			
424030 Intfd Computer Dev	3,892,579	3,892,579	4,240,734
Total Information Technology	6,532,770	6,532,770	7,221,582

Business Area Expenditure Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Information Technology

Commi	t Description	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
500010	Salary Base Pay - Civilian	1,882,534	2,979,953	2,979,953	3,009,071
	Salary Part Time - Civilian	0	14,884	14,884	25,108
	Overtime - Civilian	0	6,000	6,000	20,000
500110	Bilingual Pay - Civilian	0	904	904	0
500210	Pay for Performance-Municipal	2,610	0	0	0
501070	Pension - Civilian	277,246	429,779	429,779	541,634
501120	Termination Pay - Civilian	4,568	0	0	0
501160	Vehicle Allowance - Civilian	0	4,000	4,000	4,000
502010	FICA - Civilian	139,318	226,197	226,197	227,192
503010	Health Ins-Act Civilian	185,570	275,276	275,276	326,957
503015	Basic Life Insurance - Active Civilian	949	1,697	1,697	1,766
503060	Long Term Disability-Civilian	1,952	3,261	3,261	3,159
	Workers Compensation-Civilian-Admin	4,055	8,062	8,062	7,637
	Unemployment Claims - Administration	0	1,329	1,329	0
Total	Personnel Services	2,498,802	3,951,342	3,951,342	4,166,524
511020	Construction Materials	4,177	10,000	10,000	0
511045	Computer Supplies	1,037	9,500	9,500	7,500
511060	Postage	0	0	0	200
511070	Miscellaneous Office Supplies	10,119	18,000	18,000	12,000
511110	Fuel	0	10,205	10,205	30,000
511150	Miscellaneous Parts & Supplies	3,636	40,100	40,100	50,000
Total	Supplies	18,969	87,805	87,805	99,700
520100	Temporary Personnel Services	235,415	88,920	88,920	481,043
520106	Architectural Services	808	5,600	5,600	0
520107	Computer Info/Contr	0	150,000	150,000	150,000
520110	Management Consulting Services	145,315	50,000	50,000	0
520114	Miscellaneous Support Services	3,028	6,500	6,500	3,100
520115	Real Estate Lease/Office Rental	14,900	15,000	15,000	5,000
520119	Computer Equipment/Software Maintenance	0	1,000	1,000	0
520120	Communications Equipment Services	0	11,024	11,024	0
520126	Construction Site Work Services	0	34,497	34,497	0
520141	Engineering Services	203,290	0	0	.0
520158	Computer Equipment Maintenance Services	0	0	0	5,000
520510	Mail/Delivery Services	40	0	0	500
520515	Print Shop Services	0	10,000	10,000	5,000
520520	Printing & Reproduction Services	305	10,000	10,000	0
	Insurance Fees	0	0	0	270,000
520765	Membership & Professional Fees	2,293	1,000	1,000	500
520805	Education & Training	1,395	6,000	6,000	1,500
520905	Travel - Training Related	9,956	173,180	173,180	186,102
520910	Travel - Non-Training Related	453	8,000	8,000	8,000
521505	Electricity	42	464,357	464,357	0
521510	Natural Gas	0	206,114	206,114	0
521610	Voice Services	2,244	17,409	17,409	2,585
521620	Voice Equipment	6,034	5,000	5,000	3,128
	Voice Labor	9,097	0	0	3,438
521630	GIS Revolving Fund Services	0	658	658	653
521725	Other Rental	0	1,000,000	1,000,000	1,594,000
521730	Parking Space Rental	0	8,400	8,400	4,000

Business Area Expenditure Summary

Fund Name : Project Cost Recovery Fund Business Area Name : Information Technology

Commit Item	Description	FY2010 Actual	FY2011 Current Budget	FY2011 Estimate	FY2012 Budget
522430	Miscellaneous Other Services & Charges	8,111	155,345	155,345	175,273
522721	Interfund HR Client Services	0	0	0	19,542
522722	KRONOS Service Chargeback	0	0	0	994
Total	Other Services and Charges	642,726	2,428,004	2,428,004	2,919,358
560240	Communication Equipment	0	5,936	5,936	0
Total	Equipment	0	5,936	5,936	0
551010	Non-Capital Office Furniture & Equipment	0	15,000	15,000	5,000
551015	Non-Capital Computer Equipment	10,254	30,000	30,000	25,000
551020	Non-Capital Communication Equipment	0	4,683	4,683	0
551040	Non-Capital Other	0	10,000	10,000	6,000
Total	Non-Capital Equipment	10,254	59,683	59,683	36,000
Gra	and Total Expenditures	3,170,751	6,532,770	6,532,770	7,221,582