

## ENTERPRISE FUNDS

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Storm Water Fund* .....	IX-82

\*The Dedicated Drainage and Street Renewal Fund and the Storm Water Fund are not technically enterprise funds, but are grouped with the Combined Utility System Funds for clarity.

## AVIATION FUND

### Department Description and Mission

The mission of the Houston Airport System (HAS) is to connect people, businesses, cultures, and economies of the world to Houston.

Our vision is to seek to become a high performance organization that establishes the Houston Airport System as the airport standard of excellence and success in the Americas.

The core values of HAS are employees, integrity, innovation, and excellence, commitment to service and the environment.

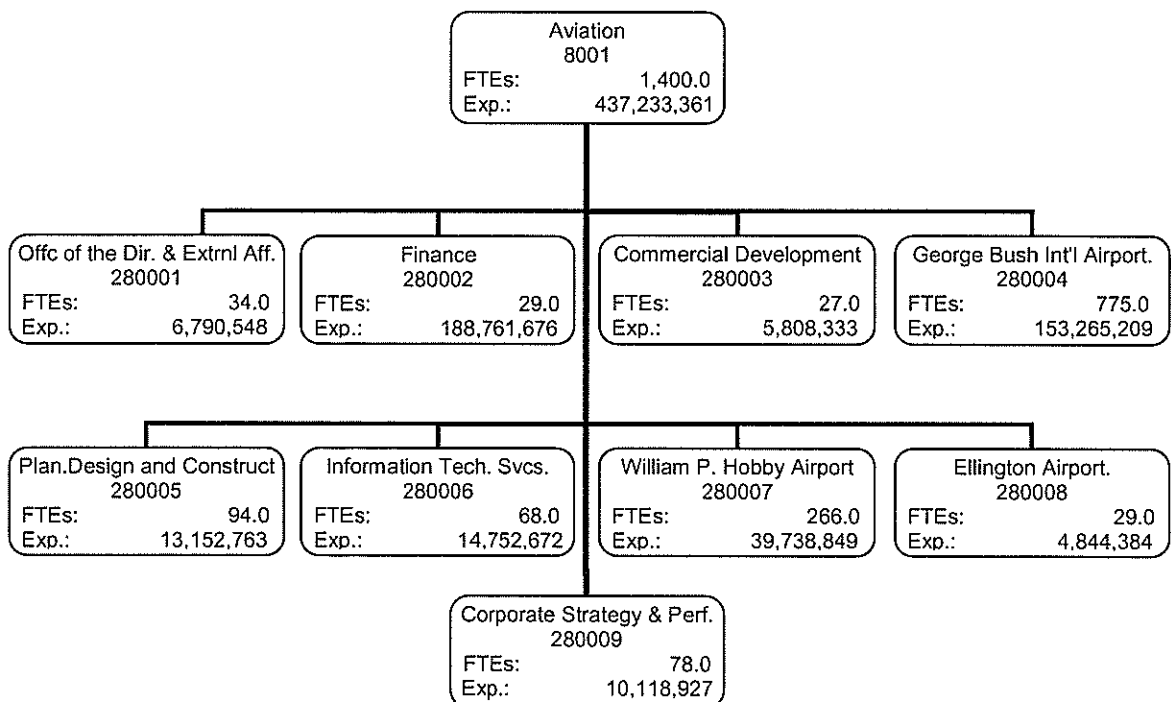
#### Short-Term Goals

- Build a high performance organization.
- Let's go global.
- Restore and maintain facilities to opening day fresh.
- Fund the future.

#### Long-Term Goals

- Employee satisfaction - 80% by 2014
- One new nonstop international/global destination over five years
- Relife Terminal D by 2014

### Department Organization



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : HAS-Revenue Fund  
**Business Area Name** : Houston Airport System  
**Fund No./Bus. Area No.** : 8001 / 2800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	0	0	0
Current Revenues	<u>431,958,330</u>	<u>431,958,330</u>	<u>437,233,361</u>
Total Available Resources	<u><u>431,958,330</u></u>	<u><u>431,958,330</u></u>	<u><u>437,233,361</u></u>
Maintenance and Operations	257,956,726	255,017,135	261,779,003
Debt Service	120,568,120	105,516,079	118,394,465
Renewal/Replacement Cap. Exp.	0	0	0
Other Interest	106,500	106,500	106,500
System Improvements	<u>53,326,984</u>	<u>71,318,616</u>	<u>56,953,393</u>
Total Expenditures	<u>431,958,330</u>	<u>431,958,330</u>	<u>437,233,361</u>
Planned Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>
Total Budget	<u><u>431,958,330</u></u>	<u><u>431,958,330</u></u>	<u><u>437,233,361</u></u>





**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : HAS-Revenue Fund  
**Business Area Name** : Houston Airport System  
**Fund No./Bus. Area No.** : 8001 / 2800

**FY2011**  
**Actual**

**FY2012**  
**Current Budget**

**FY2012**  
**Estimate**

**FY2013**  
**Budget**

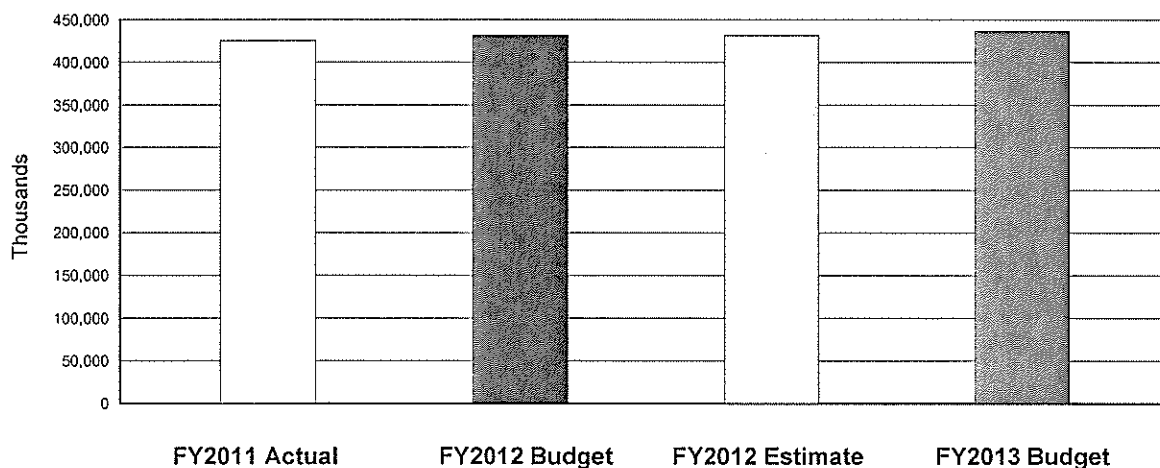
Expenditures	Personnel Services	111,861,396	100,732,743	97,600,301	99,099,388
	Supplies	6,533,558	7,627,908	8,369,511	8,404,121
	Other Services and Charges	143,326,863	147,698,575	147,192,259	152,046,013
	Non-Capital Equipment	839,339	1,897,500	1,855,064	2,229,481
	Total M & O Expenditures	262,561,156	257,956,726	255,017,135	261,779,003
	Debt Service & Other Uses	162,781,048	174,001,604	176,941,195	175,454,358
	Total Expenditures	425,342,204	431,958,330	431,958,330	437,233,361

Revenues	425,300,965	431,958,330	431,958,330	437,233,361
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Staffing	Full-Time Equivalents - Civilian	1,473.7	1,428.0	1,404.0	1,400.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	1,473.7	1,428.0	1,404.0	1,400.0
	Full-Time Equivalents - Overtime	54.8	45.0	44.6	33.8

- Significant Budget Changes and Highlights**
- o FY2013 Budget includes funding for expenditure increases in health benefits (\$1,375,222) and pension contribution (\$2,079,142).
  - o Concession revenue is anticipated to increase by \$3.0 million due to new advertising initiatives as well as new food and beverage and retail receipts.
  - o Garage parking revenue is anticipated to increase by \$4.2 million due to new parking lots, increased pricing and new initiatives, including valet and ambassador programs.
  - o Pursuant to our strategic and business plans, HAS will endeavor to continue efforts toward building a high performance organization that will drive innovation, customer service and bring it constantly closer to the vision of HAS.

**HAS-Revenue Fund  
Houston Airport System  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> HAS-Revenue Fund <b>Business Area Name :</b> Houston Airport System <b>Fund No./Bus Area No. :</b> 8001 / 2800			
<b>Name: Office of the Director &amp; External Affairs -- 280001</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> Provide essential management and support services to the HAS divisions through oversight, coordination, and communication. Promote HAS as a premier international gateway that provides consistent, high-level customer service, and convey accurate, timely information about the HAS organization, its facilities and operations to the public media, legislators as well as both national and international stakeholders.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Percentage of business unit goals achieved	N/A	N/A	90
Enplanements	24,936,306	25,232,895	25,411,634
<b>Name: Finance -- 280002</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> To ensure the airport operating groups have the necessary resources to achieve their objectives and provide world class customer service. To ensure that the budget process strategy is efficient and timely. Process and monitor financial transactions. Provide accurate internal and external financial reporting.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
CAFR accuracy/timeliness/award	Yes	Yes	Yes
Percentage of invoices paid within 30 days	100%	100%	100%
Debt coverage/ratio	1.58	1.40	1.36
<b>Name: Commercial Development -- 280003</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> Commercial Development meets the needs of the traveling public, airlines, and general aviation-related users by developing new passenger air service between Houston and key unserved markets, providing facilities for use or lease upon reasonable terms, by providing concessions to maximize the customer experience and by providing premier airport parking facilities to the customers.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Parking revenue	\$70.7MM	\$71.5MM	\$75.7MM
Parking revenue per originating passenger	\$5.31	\$5.19	\$5.41
Concession revenue	\$34.4MM	\$36.2MM	\$37.5MM
Concession revenue per enplaned passenger	\$1.38	\$1.43	\$1.48
Ground & other building revenue	\$21.4MM	\$23.9MM	\$24.0MM

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> HAS-Revenue Fund <b>Business Area Name :</b> Houston Airport System <b>Fund No./Bus Area No. :</b> 8001 / 2800			
<b>Name: George Bush International Airport -- 280004</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> IAH embraces the Houston Airport System's mission to provide safe, efficient and appealing facilities that satisfy the air transportation needs of the Greater Houston Region at competitive prices while stimulating growth in the economy. IAH is committed to becoming a high performance organization that establishes the airport as a standard of excellence and success for hub airports in the Americas.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
FAR139 violations	2	5	0
TSAR Part 1542 violations	2	0	0
Percentage of PMs completed	92%	93%	100%
<b>Name: Planning, Design &amp; Construction -- 280005</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> Responsible for managing, documenting, coordinating and scheduling the Capital Improvement Program. Responsible for obtaining Federal Aviation Administration grant funding for the eligible Airport Improvement Projects. Developing a 25-year airfield rehabilitation plan for all three airports in the Houston Airport System.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Construction contracts	6	14	22
Design contracts	10	14	14
Construction contracts awarded	\$92.2M	\$155.6M	\$220.4M
FAA AIP entitlement grant funding	\$35.2M	\$30.0M	\$20.0M
FAA AIP discretionary grant funding	\$18.8M	\$14.0M	<\$5.0M
<b>Name: Information Technology &amp; Services -- 280006</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> The Technology Division plans, designs, deploys and maintains technology systems, infrastructure and applications that enable or enhance communications and optimize business processes for the Houston Airport System, its tenants, and passengers.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Technology revenue	\$563,559	\$580,000	\$600,000
Customer satisfaction rating	94%	95%	95%
Service level within 1 day	84%	80%	80%
Service level within 5 days	94%	95%	95%

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> HAS-Revenue Fund <b>Business Area Name :</b> Houston Airport System <b>Fund No./Bus Area No. :</b> 8001 / 2800			
<b>Name: William P Hobby Airport -- 280007</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> William P Hobby Airport embraces the Houston Airport System's mission to provide safe, efficient and appealing facilities that satisfy the air transportation needs of the Greater Houston Region at competitive prices while stimulating growth in the economy. William P Hobby Airport is committed to becoming a high performance organization that establishes the airport as a standard of excellence and success for medium hub airports in the Americas.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
FAR139 violations	0	0	0
TSAR Part 1542 violations	0	0	0
Percentage of PMs completed	100%	100%	100%
<b>Name: Ellington Airport -- 280008</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> Corporate Strategy & Performance leads HAS's strategic initiative of building a high performance organization through right-sizing, organizational transformation from hierarchical to a network talent management model and improvement of organizational behavior and performance. We help business units and organizations of every size and type perform at their highest potential through the wisest investment of resources.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
FAR139 violations	0	0	0
Percentage of PMs completed	100%	97%	100%
<b>Name: Corporate Strategy &amp; Performance -- 280009</b>			
<b>Mission:</b> We exist to connect people, businesses, cultures, and economies of the world to Houston.			
<b>Goal:</b> Corporate Strategy & Performance leads HAS's strategic initiative of building a high performance organization through right-sizing, organizational transformation from hierarchical to a network talent management model and improvement of organizational behavior and performance. We help business units and organizations of every size and type perform at their highest potential through the wisest investment of resources.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
# Employees participating in process reviews	N/A	50	140
Value of warehouse inventory	N/A	\$2.1M	\$1.8M

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : HAS-Revenue Fund</b> <b>Business Area Name : Houston Airport System</b> <b>Fund No./Bus Area No. : 8001 / 2800</b>						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>Office of the Director &amp; External Affairs 280001</b> This group consists of the Director's Office as well as External Affairs.	29.6	6,980,011	32.0	6,808,695	34.0	6,790,548
<b>Finance 280002</b> Directs the financial responsibilities of the following areas: Finance, Debt & Financial Programs, and Accounting. Ensures proper financial controls in all areas.	98.0	193,762,663	46.0	192,060,078	29.0	188,761,676
<b>Commercial Development 280003</b> The Commercial Development organization plans and directs parking facilities and products, concession programs, real estate and air service development to maximize customer choice and experience and grow non-airline revenue.	11.8	2,781,312	20.0	4,485,431	27.0	5,808,333
<b>George Bush International Airport 280004</b> IAH provides a safe, secure and efficient airport that focuses attention on the needs of its customers, the talent of its employees and the vision of the Aviation department. IAH's objective is to establish the most efficient and cost effective organization possible within the current economic environment.	769.5	152,027,198	782.0	152,678,306	775.0	153,265,209
<b>Planning, Design &amp; Construction 280005</b> Initiate, manage, and provide administrative support for all capital project planning, programming, design, and construction. Coordinate all projects with the Federal Aviation Administration as necessary. Review, design and inspect construction of airport facilities.	74.6	8,989,942	82.0	10,207,588	94.0	13,152,763
<b>Information Technology &amp; Services 280006</b> Provides technical infrastructure support for HAS personnel, tenants and contractors in the areas of data network, applications, servers and storage, desktops, the technical service desk, application development, telephony, security systems, terminal systems, radio systems and special events audiovisual systems.	63.6	11,276,748	62.0	12,578,328	68.0	14,752,672

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : HAS-Revenue Fund</b> <b>Business Area Name : Houston Airport System</b> <b>Fund No./Bus Area No. : 8001 / 2800</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>William P Hobby Airport 280007</b> William P Hobby is composed of: a) management, providing inspirational leadership and management; b) operations, overseeing & ensuring compliance with regulatory requirements outlined in FAR Part 139 & TSAR 1542; c) maintenance division is responsible for maintenance of the airport and its facilities.	304.2	40,605,912	301.0	39,710,867	266.0	39,738,849
<b>Ellington Airport 280008</b> This group consists of Supply Chain, Human Performance Technology, Office of Business Opportunity, and Strategic Management.	29.2	3,423,980	29.0	4,426,104	29.0	4,844,384
<b>Corporate Strategy &amp; Performance 280009</b> This group consists of Supply Chain, Human Performance Technology, Office of Business Opportunity, and Strategic Management.	93.2	5,494,438	50.0	9,002,933	78.0	10,118,927
<b>Total</b>	<b>1,473.7</b>	<b>425,342,204</b>	<b>1,404.0</b>	<b>431,958,330</b>	<b>1,400.0</b>	<b>437,233,361</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus Area No. : 8001 / 2800

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTANT	17	4.0	3.0	(1.0)
ACCOUNTANT ASSOCIATE	14	4.0	4.0	
ACCOUNTANT SUPERVISOR	24	3.0	3.0	
ACCOUNTING SERVICES SUPERVISOR	17	1.0	1.0	
ADMINISTRATION MANAGER	26	2.0	2.0	
ADMINISTRATIVE AIDE	10	4.0	4.0	
ADMINISTRATIVE ASSISTANT	17	19.0	19.0	
ADMINISTRATIVE ASSOCIATE	13	9.0	9.0	
ADMINISTRATIVE COORDINATOR	24	15.0	13.0	(2.0)
ADMINISTRATIVE SPECIALIST	20	20.0	19.0	(1.0)
ADMINISTRATIVE SUPERVISOR	22	3.0	3.0	
AIRPORT BUSINESS DEVELOPMENT COORDINATOR	29	9.0	9.0	
AIRPORT COMMUNICATIONS OPERATOR	13	21.0	27.0	6.0
AIRPORT OPERATIONS ASSISTANT	13	73.0	71.0	(2.0)
AIRPORT OPERATIONS COORDINATOR	20	44.0	45.0	1.0
AIRPORT OPERATIONS SPECIALIST	17	40.0	38.0	(2.0)
AIRPORT OPERATIONS SUPERVISOR	23	45.0	46.0	1.0
AIRPORT SECURITY COORDINATOR	25	5.0	5.0	
AIRPORT SECURITY INVESTIGATOR	23	3.0	3.0	
AIRPORT SUPERINTENDENT	25	19.0	21.0	2.0
AIRPORT SUPERVISOR	18	67.0	66.0	(1.0)
AIRPORT SYSTEMS TECHNICIAN	17	8.0	8.0	
ASSISTANT AIRPORT MANAGER	29	4.0	3.0	(1.0)
ASSISTANT AIRPORT SUPERINTENDENT	22	7.0	7.0	
ASSISTANT CITY ATTORNEY III	27	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	14.0	15.0	1.0
ASSISTANT DIRECTOR-AVIATION (EXE LEV)	34	3.0	3.0	
ASSISTANT ELECTRICAL SUPERVISOR	22	7.0	6.0	(1.0)
ASSISTANT PROJECT MANAGER	20	1.0	2.0	1.0
AVIATION DIRECTOR	38	1.0	1.0	
CARPENTER	14	10.0	10.0	
CEMENT FINISHER	11	4.0	4.0	
CHIEF ARCHITECT	31	3.0	3.0	
COMMUNITY RELATIONS SPECIALIST	11	5.0	0.0	(5.0)
CONTRACT ADMINISTRATOR	22	9.0	9.0	
CONTRACT COMPLIANCE OFFICER	15	3.0	3.0	
CONTRACT COMPLIANCE SUPERVISOR	22	1.0	1.0	
CUSTOMER SERVICE CLERK	10	1.0	1.0	
CUSTOMER SERVICE REP. I	13	2.0	2.0	
CUSTOMER SERVICE REP. II	15	3.0	3.0	
CUSTOMER SERVICE REP. III	16	1.0	1.0	
DEPUTY AIRPORT MANAGER (EXE LEV)	31	1.0	2.0	1.0
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	9.0	9.0	
DEPUTY DIRECTOR (EXE LEV)	34	2.0	2.0	
DEPUTY DIRECTOR-AVIATION	36	4.0	5.0	1.0
DIVISION MANAGER	29	19.0	20.0	1.0
DIVISION MANAGER (EXE LEV)	29	3.0	2.0	(1.0)
ELECTRICAL SUPERINTENDENT	26	3.0	3.0	
ELECTRICIAN	18	29.0	30.0	1.0
ENGINEER	26	1.0	1.0	
ENVIRONMENTAL INVESTIGATOR III	20	1.0	1.0	
ENVIRONMENTAL INVESTIGATOR V	28	1.0	1.0	
EQUIPMENT OPERATOR I	8	34.0	33.0	(1.0)
EQUIPMENT OPERATOR II	10	29.0	28.0	(1.0)
EQUIPMENT OPERATOR III	13	26.0	26.0	

## Business Area Roster Summary

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus Area No. : 8001 / 2800

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
EQUIPMENT WORKER	13	3.0	3.0	
EXECUTIVE OFFICE ASSISTANT	15	4.0	4.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	2.0	2.0	
FINANCIAL ANALYST II	18	1.0	1.0	
FINANCIAL ANALYST III	21	1.0	1.0	
FINANCIAL ANALYST IV	25	2.0	1.0	(1.0)
GIS ANALYST	20	1.0	2.0	1.0
GIS SUPERVISOR	26	0.0	1.0	1.0
GRADUATE ENGINEER	22	3.0	5.0	2.0
GRAPHIC DESIGNER	17	1.0	1.0	
GROUND TRANSPORTATION REP.	8	56.0	56.0	
INFORMATION SYSTEMS ADMIN. (EXE LEV)	30	1.0	1.0	
INSPECTOR	18	34.0	34.0	
INSTRUMENT PERSON	11	2.0	2.0	
INVENTORY MANAGEMENT CLERK	9	12.0	12.0	
IRM MANAGER	29	1.0	1.0	
IT PROJECT MANAGER	28	9.0	13.0	4.0
LABORER	4	219.0	209.0	(10.0)
MAINTENANCE MECHANIC I	8	21.0	21.0	
MAINTENANCE MECHANIC II	12	4.0	5.0	1.0
MAINTENANCE MECHANIC III	14	45.0	44.0	(1.0)
MAINTENANCE SUPERVISOR	16	3.0	3.0	
MANAGEMENT ANALYST I	15	1.0	1.0	
MANAGEMENT ANALYST II	18	1.0	1.0	
MANAGEMENT ANALYST III	21	5.0	5.0	
MANAGEMENT ANALYST IV	25	2.0	3.0	1.0
MANAGING ENGINEER	31	7.0	7.0	
OFFICE SUPERVISOR	17	1.0	1.0	
PAINTER	11	23.0	23.0	
PAINTER LEADER	15	1.0	1.0	
PARTY CHIEF	19	2.0	2.0	
PLUMBER	14	0.0	2.0	2.0
PROCUREMENT SPECIALIST	24	5.0	5.0	
PROGRAMMER ANALYST IV	25	1.0	1.0	
PROJECT MANAGER	24	11.0	10.0	(1.0)
PROJECT TECHNICIAN III	17	3.0	3.0	
PUBLIC INFORMATION OFFICER (EXE LEV)	26	0.0	1.0	1.0
REGULATORY INVESTIGATOR	11	4.0	4.0	
SAFETY REPRESENTATIVE	19	2.0	2.0	
SECURITY OFFICER	8	66.0	66.0	
SEMI-SKILLED LABORER	6	67.0	65.0	(2.0)
SENIOR ACCOUNTANT	20	5.0	5.0	
SENIOR AIRPORT COMMUNICATIONS OPERATOR	15	15.0	15.0	
SENIOR AIRPORT MANAGER (EXE LEV)	35	1.0	1.0	
SENIOR AIRPORT PROPERTIES REPRESENTATIVE	26	7.0	7.0	
SENIOR AIRPORT SYSTEMS TECHNICIAN	20	6.0	6.0	
SENIOR ARCHITECT	29	1.0	1.0	
SENIOR ASSISTANT CITY ATTORNEY I	30	1.0	2.0	1.0
SENIOR ASSISTANT CITY ATTORNEY III	34	1.0	1.0	
SENIOR COMMUNICATIONS SPECIALIST	20	1.0	1.0	
SENIOR CONTRACT ADMINISTRATOR	27	3.0	3.0	
SENIOR CONTRACT COMPLIANCE OFFICER	18	5.0	5.0	
SENIOR CUSTOMER SERVICE CLERK	12	1.0	0.0	(1.0)
SENIOR GIS ANALYST	24	1.0	2.0	1.0
SENIOR GIS TECHNICIAN	17	1.0	2.0	1.0
SENIOR HUMAN RESOURCES SPECIALIST	21	1.0	1.0	



**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus Area No. : 8001 / 2800

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
SENIOR INSPECTOR	22	7.0	7.0	
SENIOR INVENTORY MANAGEMENT CLERK	12	5.0	6.0	1.0
SENIOR MARKETING SPECIALIST	28	2.0	2.0	
SENIOR MICROCOMPUTER ANALYST	23	11.0	11.0	
SENIOR OFFICE ASSISTANT	12	9.0	9.0	
SENIOR PARALEGAL	19	1.0	1.0	
SENIOR PAYROLL CLERK	13	5.0	5.0	
SENIOR PROCUREMENT SPECIALIST	27	11.0	11.0	
SENIOR PROJECT MANAGER	27	11.0	11.0	
SENIOR REGULATORY INVESTIGATOR	14	5.0	4.0	(1.0)
SENIOR RODPERSON	9	1.0	1.0	
SENIOR SPECIAL SERVICE REPRESENTATIVE	15	4.0	4.0	
SENIOR STAFF ANALYST	28	5.0	7.0	2.0
SENIOR STAFF ANALYST (EXE LEV)	28	1.0	1.0	
SENIOR SUPERINTENDENT	27	16.0	16.0	
SIGN PROCESSOR	9	0.0	1.0	1.0
SPECIAL SERVICE REPRESENTATIVE	13	41.0	41.0	
STAFF ANALYST	26	7.0	9.0	2.0
STAFF ANALYST (EXE LEV)	26	1.0	1.0	
SUPERVISING ENGINEER	29	2.0	2.0	
SYSTEMS ACCOUNTANT II	23	1.0	1.0	
SYSTEMS ACCOUNTANT III	27	7.0	8.0	1.0
SYSTEMS ACCOUNTANT IV	29	2.0	3.0	1.0
SYSTEMS CONSULTANT	26	5.0	6.0	1.0
SYSTEMS SUPPORT ANALYST III	22	2.0	2.0	
SYSTEMS SUPPORT ANALYST IV	25	6.0	6.0	
TRAINING COORDINATOR	24	3.0	3.0	
<b>Total FTEs</b>		<b>1,508.0</b>	<b>1,513.0</b>	<b>5.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>80.0</b>	<b>113.0</b>	<b>33.0</b>
<b>Full-Time Equivalents</b>		<b>1,428.0</b>	<b>1,400.0</b>	<b>(28.0)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus Area No. : 8001 / 2800

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2800020002</b>	<b>Finance &amp; Accounting</b>			
428080	Returned Check Charges	48	48	0
429095	Medicare Part D Distribution	55,346	55,346	0
432010	Interest on Pooled Investments	0	0	9,075,854
434245	Sale of Capital Assets - Vehicles	153	153	0
442060	Grounds Rental Fees	7,000	7,000	0
443060	Ground Transport Concessions	545,708	545,708	545,712
456255	Misc Operating Revenue	60,000	60,000	72,924
456260	Oper Recov & Refunds	15,000	15,000	3,816
<b>Total</b>	<b>Finance &amp; Accounting</b>	<b>683,255</b>	<b>683,255</b>	<b>9,698,306</b>
<b>2800020004</b>	<b>Supply Chain Management</b>			
434225	Sale of Non-Capital Equip. & Merchandise	14,908	14,908	0
434245	Sale of Capital Assets - Vehicles	1,414	1,414	0
<b>Total</b>	<b>Supply Chain Management</b>	<b>16,322</b>	<b>16,322</b>	<b>0</b>
<b>2800020009</b>	<b>HAS-Treasury &amp; Financial Programs</b>			
432010	Interest on Pooled Investments	10,000,000	10,000,000	0
<b>2800040003</b>	<b>EFD Operations</b>			
426420	Building Space Rental Fees	75,074	75,074	73,620
434245	Sale of Capital Assets - Vehicles	16,754	16,754	0
441010	Signatory Landings	66	66	0
441020	Aviation Fuel Revenue	125,971	125,971	261,432
441030	Aircraft Parking Revenue	0	0	420
442050	Hangar Rental Fees	867,224	867,224	853,968
442060	Grounds Rental Fees	377,721	377,721	373,814
443080	Special Events Concessions	23,083	23,083	23,083
456175	Disposal Fees	200	200	96
456253	Badging Fees	1,000	1,000	3,396
456255	Misc Operating Revenue	93,000	93,000	279,624
<b>Total</b>	<b>EFD Operations</b>	<b>1,580,093</b>	<b>1,580,093</b>	<b>1,869,453</b>
<b>2800040005</b>	<b>HOU Management</b>			
426420	Building Space Rental Fees	227,034	227,034	203,640
434245	Sale of Capital Assets - Vehicles	439	439	0
434510	Prior Year Revenue	88,758	88,758	0
441010	Signatory Landings	12,605,471	12,605,471	13,326,462
441020	Aviation Fuel Revenue	955,524	955,524	844,152
441030	Aircraft Parking Revenue	230,000	230,000	228,888
442030	Terminal Space Rental Fees	22,136,677	22,136,677	22,901,563
442035	Terminal Space Nonair Rental Fees	474,387	474,387	474,384
442040	Cargo Building Rental Fees	177,518	177,518	177,516
442050	Hangar Rental Fees	3,197,350	3,197,350	3,671,850
442060	Grounds Rental Fees	1,339,405	1,339,405	1,399,465
443050	Auto Rental Concessions	7,519,504	7,519,504	7,583,881
443060	Ground Transport Concessions	1,391,282	1,391,282	2,162,089
443190	Retail Concessions	7,449,929	7,449,929	7,975,980
447020	Garage Parking Revenue	16,334,540	16,334,540	16,949,953
456175	Disposal Fees	80,000	80,000	75,984
456253	Badging Fees	121,000	121,000	115,440
456255	Misc Operating Revenue	32,000	32,000	34,236
456260	Oper Recov & Refunds	259,000	259,000	261,276
<b>Total</b>	<b>HOU Management</b>	<b>74,619,818</b>	<b>74,619,818</b>	<b>78,386,759</b>
<b>2800040008</b>	<b>HOU Airfield &amp; Grnd</b>			
434245	Sale of Capital Assets - Vehicles	7,215	7,215	0
<b>2800040016</b>	<b>IAH Management</b>			
426420	Building Space Rental Fees	5,048,103	5,048,103	5,251,615
434245	Sale of Capital Assets - Vehicles	14,110	14,110	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus Area No. : 8001 / 2800

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
434510	Prior Year Revenue	1,188,554	1,188,554	0
441010	Signatory Landings	73,168,053	73,168,053	77,027,066
441015	Carrier Incentive Program	(859,756)	(859,756)	(3,500,000)
441020	Aviation Fuel Revenue	242,401	242,401	281,076
441030	Aircraft Parking Revenue	2,300,000	2,300,000	2,302,248
442030	Terminal Space Rental Fees	144,394,625	144,394,625	141,088,541
442035	Terminal Space Nonair Rental Fees	620,995	620,995	635,405
442040	Cargo Building Rental Fees	2,295,780	2,295,780	2,281,850
442050	Hangar Rental Fees	2,098,449	2,098,449	2,475,746
442060	Grounds Rental Fees	6,253,554	6,253,554	6,088,187
443050	Auto Rental Concessions	17,314,970	17,314,970	16,939,021
443060	Ground Transport Concessions	3,983,579	3,983,579	5,211,586
443190	Retail Concessions	28,750,090	28,750,090	29,560,315
445050	Cell Tower Revenue	756,000	756,000	744,984
447020	Garage Parking Revenue	55,164,268	55,164,268	58,702,991
456175	Disposal Fees	219,800	219,800	134,616
456253	Badging Fees	766,000	766,000	814,320
456255	Misc Operating Revenue	375,000	375,000	322,596
456260	Oper Recov & Refunds	926,000	926,000	916,680
<b>Total</b>	<b>IAH Management</b>	<b>345,020,575</b>	<b>345,020,575</b>	<b>347,278,843</b>
<b>2800040017</b>	<b>IAH Airfied&amp;Grnd</b>			
434245	Sale of Capital Assets - Vehicles	8,143	8,143	0
<b>2800040022</b>	<b>IAH Electric Sys</b>			
434245	Sale of Capital Assets - Vehicles	8,309	8,309	0
<b>2800040023</b>	<b>IAH PhysPlantMai</b>			
434245	Sale of Capital Assets - Vehicles	4,947	4,947	0
<b>2800050004</b>	<b>Project Delivery</b>			
434245	Sale of Capital Assets - Vehicles	1,762	1,762	0
<b>2800060004</b>	<b>IAH HPD</b>			
434245	Sale of Capital Assets - Vehicles	7,891	7,891	0
<b>Total</b>	<b>Houston Airport System</b>	<b>431,958,330</b>	<b>431,958,330</b>	<b>437,233,361</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : HAS-Revenue Fund  
**Business Area Name** : Houston Airport System  
**Fund No./Bus. Area No.** : 8001 / 2800

<b>Commit Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
500010	Salary Base Pay - Civilian	66,052,953	65,572,763	63,417,906	62,994,155
500030	Salary Part Time - Civilian	561,025	327,634	297,138	327,634
500060	Overtime - Civilian	2,985,161	2,237,337	2,716,602	1,744,507
500090	Premium Pay - Civilian	1,921,138	737,429	706,864	686,695
500110	Bilingual Pay - Civilian	127,416	136,688	124,387	121,080
500210	Pay for Performance-Municipal	250	0	500	0
500250	HOPE Union Business Usage	9,294	0	3,868	0
501050	Employee Awards	100	31,500	31,500	31,500
501060	Moving Expenses	33,250	25,000	30,287	25,000
501070	Pension - Civilian	10,333,371	11,803,090	11,401,620	13,480,762
501120	Termination Pay - Civilian	242,255	476,068	898,837	400,000
501150	Trainees for Classified Service - Cadets	0	0	147	0
501160	Vehicle Allowance - Civilian	12,277	12,633	9,799	0
502010	FICA - Civilian	5,140,710	5,235,651	4,916,283	4,993,223
503010	Health Ins-Act Civilian	9,501,395	10,519,233	9,963,099	11,338,321
503015	Basic Life Insurance - Active Civilian	38,164	39,042	37,237	37,464
503050	Health/Life Insurance - Retiree Civilian	9,832,829	1,274,704	1,124,639	1,503,259
503060	Long Term Disability-Civilian	0	126,145	119,354	118,691
503090	Workers Compensation-Civilian-Admin	(432,126)	297,592	306,639	334,622
503100	Workers Compensation-Civilian-Claim	517,204	659,134	618,085	659,135
504010	Pension - GASB 27 Pension Accrual	4,877,766	0	0	0
504020	Compensation Contingency	0	250,000	124,998	250,000
504030	Unemployment Claims - Administration	106,964	971,100	750,512	53,340
<b>Total</b>	<b>Personnel Services</b>	<b>111,861,396</b>	<b>100,732,743</b>	<b>97,600,301</b>	<b>99,099,388</b>
511010	Chemical Gases & Special Fluids	233,712	400,476	412,929	430,177
511015	Cleaning & Sanitary Supplies	1,161,078	1,236,353	1,263,407	1,230,268
511020	Construction Materials	1,132,352	826,665	1,392,589	1,334,333
511025	Electrical Hardware & Parts	636,893	1,048,256	1,123,646	1,027,777
511030	Mechanical Hardware & Parts	117,075	345,979	244,518	179,501
511035	Meters Hydrants & Plumbing Supplies	63,699	225,457	231,668	133,060
511040	Audiovisual Supplies	221,336	242,268	236,114	246,030
511045	Computer Supplies	120,220	197,602	193,985	153,333
511050	Paper & Printing Supplies	64,388	114,728	108,438	112,336
511055	Publications & Printed Materials	68,801	220,732	181,575	160,792
511060	Postage	11,901	29,176	28,972	23,876
511070	Miscellaneous Office Supplies	206,719	251,284	246,801	228,050
511085	Drugs & Medical Chemicals	113	0	0	0
511090	Medical & Surgical Supplies	19,563	27,070	28,051	179,697
511095	Small Technical & Scientific Equipment	5,479	11,950	11,175	21,096
511110	Fuel	951,232	1,031,757	1,127,858	1,099,526
511115	Vehicle Repair & Maintenance Supplies	30,327	32,632	83,911	72,870
511120	Clothing	287,389	563,684	601,998	580,682
511125	Food Supplies	22,622	92,821	97,497	220,466
511130	Weapons Munitions & Supplies	1,326	5,200	6,184	4,150
511135	Recreational Supplies	6	0	0	0
511140	Landscaping & Gardening Supplies	7,229	12,000	11,347	216,600
511145	Small Tools & Minor Equipment	356,364	205,998	217,501	175,720
511150	Miscellaneous Parts & Supplies	769,805	505,820	514,449	554,581
511155	Inventory Sales	38,113	0	0	0
511160	Protective Gear	4,459	0	23	0
511165	Fire Fighting Equipment	1,357	0	4,875	19,200
<b>Total</b>	<b>Supplies</b>	<b>6,533,558</b>	<b>7,627,908</b>	<b>8,369,511</b>	<b>8,404,121</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520100	Temporary Personnel Services	394,145	50,000	71,297	60,000
520101	Janitorial Services	167,929	183,385	161,466	188,479
520102	Security Services	2,080,289	0	0	0
520105	Accounting & Auditing Services	71,527	125,000	122,500	125,000
520106	Architectural Services	141,138	0	2,503	0
520107	Computer Info/Contr	1,440,285	1,515,760	1,514,616	1,383,040
520108	Information Resource Services	8,568	16,220	32,524	16,020
520109	Medical Dental & Laboratory Services	47,988	65,808	61,037	46,819
520110	Management Consulting Services	11,031,216	2,506,625	2,232,017	4,605,175
520111	Real Estate Services	47,122	134,000	134,000	186,000
520112	Banking Services	4,184	6,000	5,933	6,000
520113	Photographic Services	0	7,800	7,650	50
520114	Miscellaneous Support Services	201,962	261,226	291,618	294,789
520115	Real Estate Lease/Office Rental	22,479	22,800	22,611	22,800
520116	Parking Services Contract	12,728,644	13,134,391	13,569,151	17,608,328
520118	Refuse Disposal	778,783	1,080,431	1,062,776	1,068,297
520119	Computer Equipment/Software Maintenance	187,137	1,046,252	691,085	1,345,466
520120	Communications Equipment Services	2,199,154	2,702,090	2,428,535	2,529,636
520121	IT Application Svcs	89,075	81,471	112,919	173,781
520122	Office Equipment Services	225	20,326	22,106	14,950
520123	Vehicle & Motor Equipment Services	2,710,249	2,640,597	2,735,463	2,251,392
520124	Other Equipment Services	288,385	676,455	483,945	391,561
520141	Engineering Services	216,466	0	0	0
520143	Credit/Bank Card Services	1,619,899	1,820,076	1,813,256	2,083,412
520145	Criminal Intelligence Services	416,405	421,004	402,368	420,992
520150	GT EZ Tag Fees	3,041	0	0	0
520151	Parking EZ Tag Fees	9,509	0	0	0
520158	Computer Equipment Maintenance Services	0	0	75	0
520510	Mail/Delivery Services	12,894	21,146	21,709	15,450
520515	Print Shop Services	30,224	19,691	13,968	5,964
520520	Printing & Reproduction Services	70,137	74,291	65,037	57,449
520605	Advertising Services	1,059,414	1,796,598	1,756,085	2,388,715
520705	Insurance Fees	3,211,466	3,598,445	3,520,885	4,236,112
520720	Fines	0	2,000	2,000	2,000
520755	Contingency	0	0	0	43,267
520765	Membership & Professional Fees	208,211	305,972	311,790	295,005
520805	Education & Training	448,514	981,637	987,967	1,145,134
520815	Tuition Reimbursement	125,904	133,284	146,633	104,500
520905	Travel - Training Related	257,499	317,754	361,274	447,411
520910	Travel - Non-Training Related	220,245	498,057	485,965	476,282
521305	Indirect Cost Recovery Payment	3,141,680	3,209,709	3,209,709	3,085,666
521405	Building Maintenance Services	24,652,386	28,651,727	28,502,619	27,613,670
521410	Sewer Services	1,479,411	1,622,766	1,636,036	1,804,380
521415	Land and Grounds Maintenance	1,536,603	1,505,825	1,480,434	789,311
521435	Water Services	1,409,311	1,788,611	1,653,259	1,585,625
521505	Electricity	19,787,164	19,334,965	19,450,812	18,499,030
521510	Natural Gas	2,175,486	2,358,330	2,491,543	1,782,520
521515	Electricity Fran Fee Exp	453,300	458,560	441,460	394,740
521605	Data Services	147,147	252,163	202,021	285,658
521610	Voice Services	914,912	880,715	884,967	867,268
521615	Radio Communications	0	11,600	0	0
521620	Voice Equipment	2,189	2,225	7,371	8,418
521625	Voice Labor	0	1,235	500	367

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : HAS-Revenue Fund  
 Business Area Name : Houston Airport System  
 Fund No./Bus. Area No. : 8001 / 2800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521630	GIS Revolving Fund Services	158,677	190,198	195,724	184,432
521705	Vehicle/Equipment Rental/Lease	20,277	12,000	13,019	54,000
521715	Office Equipment Rental	15,329	11,608	8,074	1,344
521725	Other Rental	14,453	115,772	117,097	110,687
521730	Parking Space Rental	9,123	22,216	13,939	7,372
521905	Legal Services	1,530,643	1,016,800	1,547,062	1,076,800
522205	Metro Commuter Passes	5,099	5,000	8,271	3,600
522305	Freight Charges	105	5,400	5,000	5,000
522430	Miscellaneous Other Services & Charges	999,983	1,400,518	1,408,336	1,699,367
522620	Claims & Judgments	127,826	175,000	175,000	175,000
522720	Interfund Payroll Services	316,093	335,000	330,499	229,771
522721	Interfund HR Client Services	610,194	1,070,000	1,070,000	1,179,045
522722	KRONOS Service Chargeback	0	54,251	109,815	52,810
522723	Drainage Fee Service Chargeback	0	6,194,758	5,500,000	5,500,000
522725	Intfd Traf Signal Instal	0	800	800	0
522740	Interfund Police Service	23,071,637	22,018,137	22,518,137	22,917,741
522755	Interfund Fire Protection Service	16,860,814	17,145,594	17,010,997	16,516,840
522765	Interfund Legal Services	0	100,000	75,000	90,000
522780	Interfund Photo Copy Services	321,037	331,941	325,860	282,735
522790	Interfund Inventory Adjustments	(2,194)	0	(1,948)	0
522795	Other Interfund Services	147,916	203,000	202,698	258,500
522800	Cost of Goods Sold	31,256	0	905	0
522840	Interfund Permit Center Rent Chargeback	0	11,764	10,784	9,008
531160	Issuance Expense Cost-Commercial Paper	838,694	933,795	931,695	936,032
<b>Total</b>	<b>Other Services and Charges</b>	<b>143,326,863</b>	<b>147,698,575</b>	<b>147,192,259</b>	<b>152,046,013</b>
551010	Non-Capital Office Furniture & Equipment	141,751	104,078	93,022	92,754
551015	Non-Capital Computer Equipment	587,475	845,263	839,090	1,175,843
551020	Non-Capital Communication Equipment	99,534	455,159	413,519	931,566
551025	Non-Capital Scientific/Medical Equipment	(54)	0	0	0
551030	Non-Capital Machinery & Equipment	3,470	13,500	31,997	22,670
551040	Non-Capital Other	1,399	423,800	421,458	948
551045	Non-Capital Vehicles/Rolling Stock	5,764	55,700	55,978	5,700
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>839,339</b>	<b>1,897,500</b>	<b>1,855,064</b>	<b>2,229,481</b>
531010	Amortization Expense	1,465	1,465	1,465	1,465
531085	Other Interest	106,500	106,500	106,500	106,500
531090	Arbitrage Rebate Payments	447	0	0	0
532080	System Debt Service Transfers	103,523,336	120,566,655	105,514,614	118,393,000
532110	System Improvement Transfers	57,923,934	51,326,984	69,318,616	54,953,393
532115	System Operating Reserve	1,225,366	2,000,000	2,000,000	2,000,000
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>162,781,048</b>	<b>174,001,604</b>	<b>176,941,195</b>	<b>175,454,358</b>
<b>Grand Total Expenditures</b>		<b>425,342,204</b>	<b>431,958,330</b>	<b>431,958,330</b>	<b>437,233,361</b>



## AIRPORT CAPITAL OUTLAY FUND

The Airport Capital Outlay Fund (8012) is used to budget the Houston Airport System's capital outlay expenditures that support the operations of Bush Intercontinental Airport, William P. Hobby Airport and Ellington Field. This fund receives funding transfers from the Aviation Fund. This fund is a sub-fund of the Airport's Capital Improvement Fund (8011).



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : HAS-AIF Capital Outlay  
**Business Area Name** : Houston Airport System  
**Fund No./Bus. Area No.** : 8012 / 2800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Operating Fund Balance	0	0	0
Current Revenues	<u>8,065,400</u>	<u>8,065,400</u>	<u>12,488,115</u>
Total Available Resources	<u><u>8,065,400</u></u>	<u><u>8,065,400</u></u>	<u><u>12,488,115</u></u>
Maintenance and Operations	<u>8,065,400</u>	<u>8,065,400</u>	<u>12,488,115</u>
Total Expenditures	<u><u>8,065,400</u></u>	<u><u>8,065,400</u></u>	<u><u>12,488,115</u></u>
Planned Ending Operating Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>
Total Budget	<u><u>8,065,400</u></u>	<u><u>8,065,400</u></u>	<u><u>12,488,115</u></u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0



## Business Area Budget Summary

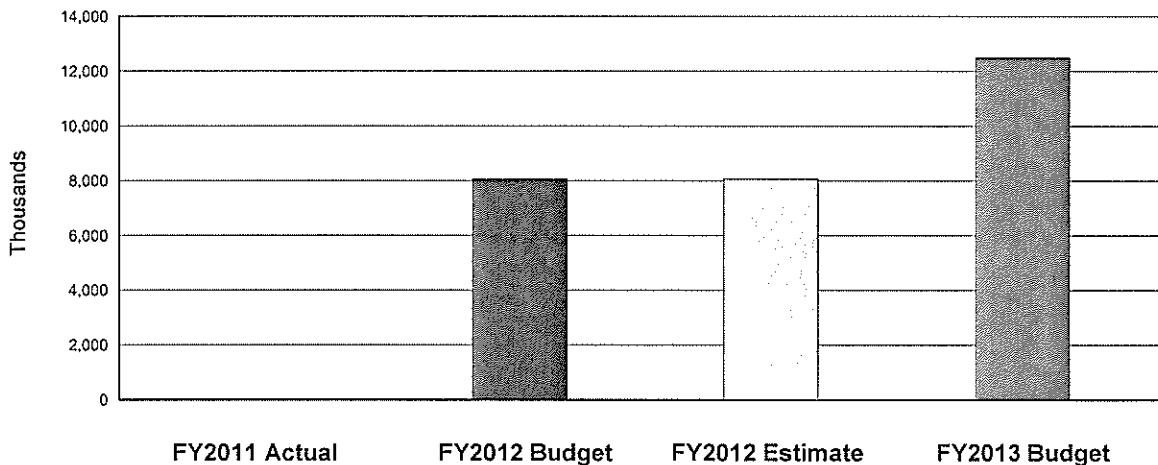
Fund Name : HAS-AIF Capital Outlay  
 Business Area Name : Houston Airport System  
 Fund No./Bus. Area No. : 8012 / 2800

FY2011  
ActualFY2012  
Current BudgetFY2012  
EstimateFY2013  
Budget

Expenditures	Equipment	0	8,065,400	8,065,400	12,488,115
	Total M & O Expenditures	0	8,065,400	8,065,400	12,488,115
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	0	8,065,400	8,065,400	12,488,115
Revenues		0	8,065,400	8,065,400	12,488,115
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

Significant  
Budget  
Changes  
and  
Highlights

- o The FY2013 Budget includes \$1.97M carryover expenditures for rolling stock items that will not be received before June 30, 2012. FY2013 capital budget primarily consists of a \$4.6M digital radio upgrade, and \$950,000 for the annual replacement of fire truck and rolling stock used in support of airport operations.

HAS-AIF Capital Outlay  
Houston Airport System  
Expenditure Summary

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FISCAL YEAR 2013 BUDGET

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Business Area Revenue Summary

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Fund Name : HAS-AIF Capital Outlay  
Business Area Name : Houston Airport System  
Fund No./Bus Area No. : 8012 / 2800

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Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2800010001	Director's Office			
490050	Transfer from Aviation Fund	8,065,400	8,065,400	12,488,115
Total	Houston Airport System	<u>8,065,400</u>	<u>8,065,400</u>	<u>12,488,115</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : HAS-AIF Capital Outlay  
**Business Area Name** : Houston Airport System  
**Fund No./Bus. Area No.** : 8012 / 2800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
560140	Improvements other than Buildings	0	0	0	253,000
560210	Furniture Fixtures and Equipment	0	25,500	25,500	36,500
560220	Vehicles	0	5,396,832	5,396,832	5,173,515
560230	Computer HW and Developed SW	0	1,190,373	1,190,373	1,150,100
560240	Communication Equipment	0	1,452,695	1,452,695	5,875,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>8,065,400</b>	<b>8,065,400</b>	<b>12,488,115</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>8,065,400</b>	<b>8,065,400</b>	<b>12,488,115</b>

## **CONVENTION AND ENTERTAINMENT FACILITIES**

### **Description and Mission**

Effective July 1, 2011, the Convention & Entertainment Facilities Department was consolidated into the Houston Convention Center Hotel Corporation with the resulting organization reconstituted and renamed Houston First Corporation. Through an Interlocal Agreement and Lease Agreement, Houston First Corporation has assumed all of the principal roles and responsibilities of the Department, including the responsibility to manage the Department's facilities and Department-managed facilities. Houston First Corporation also acts as the City's agent for the collection of hotel occupancy taxes, including the portion that is pledged to the City's bonds. However, the Consolidation does not affect the pledge of, or the revenues that constitute, the Pledged Revenues under the Ordinances authorizing the Bonds and Parity Bonds; accordingly, all Pledged Revenues continue to be recorded in CEFD's Revenue Fund in compliance with respective Bond Ordinances.

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**FISCAL YEAR 2013 BUDGET**

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**Fund Summary**

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**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

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	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	40,373,255	40,373,255	14,475,987
Current Revenues	<u>73,733,049</u>	<u>75,271,534</u>	<u>77,768,029</u>
Total Available Resources	<u>114,106,304</u>	<u>115,644,789</u>	<u>92,244,016</u>
Maintenance and Operations	1,626,631	1,626,631	1,197,017
Debt Service	89,153,950	89,153,950	75,246,133
Other Interfund Transfers	10,388,221	10,388,221	1,380,000
Total Expenditures	<u>101,168,802</u>	<u>101,168,802</u>	<u>77,823,150</u>
Planned Ending Fund Balance	<u>12,937,502</u>	<u>14,475,987</u>	<u>14,420,866</u>
Total Budget	<u>114,106,304</u>	<u>115,644,789</u>	<u>92,244,016</u>



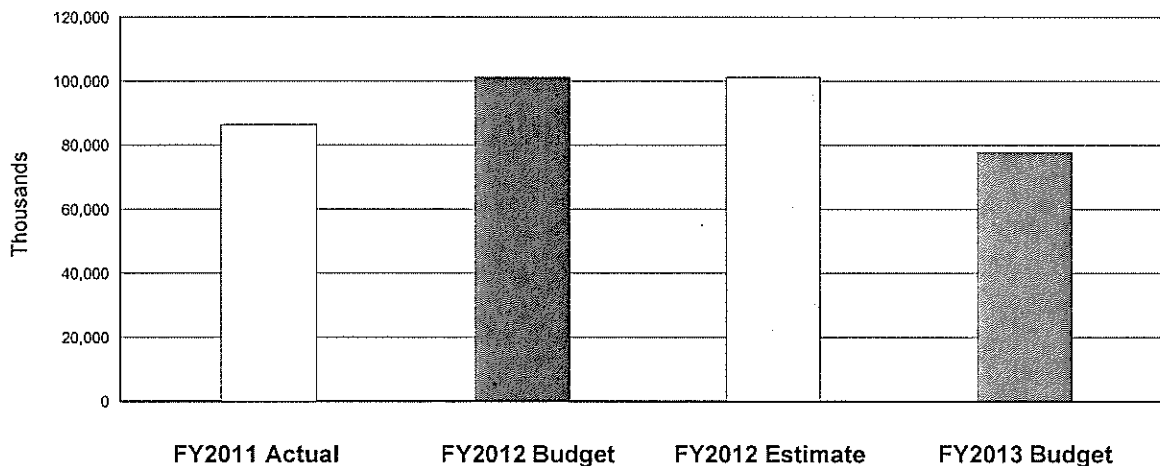


**Business Area Budget Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	11,481,378	706,149	706,149	346,704
	Supplies	644,798	0	0	0
	Other Services and Charges	54,425,276	920,482	920,482	850,313
	Equipment	215,150	0	0	0
	Non-Capital Equipment	111,879	0	0	0
	Total M & O Expenditures	66,878,481	1,626,631	1,626,631	1,197,017
	Debt Service & Other Uses	19,591,320	99,542,171	99,542,171	76,626,133
	<b>Total Expenditures</b>	<b>86,469,801</b>	<b>101,168,802</b>	<b>101,168,802</b>	<b>77,823,150</b>
<b>Revenues</b>		<b>94,002,044</b>	<b>73,733,049</b>	<b>75,271,534</b>	<b>77,768,029</b>
<b>Staffing</b>	Full-Time Equivalents - Civilian	115.5	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	115.5	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	2.1	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	The adoption of the Interlocal Agreement consolidated the facility operations of the Department with the Houston First Corporation (formerly Houston Convention Center Hotel Corporation) effective July 1, 2011 leaving primarily the Pledged Revenues and Debt Service Expenditures in the Department's budget.				

**C&E - Facility Operating Fund  
Convention & Entertainment  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> C&E - Facility Operating Fund <b>Business Area Name :</b> Convention & Entertainment <b>Fund No./Bus Area No. :</b> 8601 / 4200			
<b>Name: George R Brown Convention Center -- 420001</b>			
<b>Mission:</b> To serve as an economic generator for the City by providing a world class destination for conventions and other meetings.  Effective July 1, 2011, the Convention and Entertainment Facilities Department was consolidated into the Houston First Corporation.			
<b>Goal:</b> 1. Achieve 100% customer satisfaction rating from clients of the facility 2. Maintain a safe, enjoyable and healthy environment for users of the facility. 3. To maximize the booking of available hotel rooms at surrounding hotels to assist in the sales efforts related to the George R. Brown Convention Center (GRBCC).			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Customer Survey Ratings	95.05	N/A	N/A
Facility Occupancy Days	2,946	N/A	N/A
GRB room nights generated	335,688	N/A	N/A
<b>Name: Theater District Facilities -- 420002</b>			
<b>Mission:</b> To promote and strengthen the cultural fabric of Houston by maintaining first class venues for arts groups. To provide secure and efficient parking facilities for downtown workers and customers of the entertainment venues.  Effective July 1, 2011, the Convention and Entertainment Facilities Department was consolidated into the Houston First Corporation.			
<b>Goal:</b> 1. Book events in major venues equal to 825 event days. 2. Achieve 100% in customer satisfaction ratings. 3. Maintain Theater District Garage contract parking use at 104% of capacity (3,296 spaces).			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Customer Survey - Wortham	94.24%	N/A	N/A
Customer Survey-Jones Hall	98.25%	N/A	N/A
Average Contract Parkers	3,191	N/A	N/A
Occup. Days - Wortham	567	N/A	N/A
Occup. Days - Jones Hall	240	N/A	N/A
<b>Name: Bayou Place -- 420004</b>			
<b>Mission:</b> Serve as the City's landlord representative for these entertainment-related properties.  Effective July 1, 2011, the Convention and Entertainment Facilities Department was consolidated into the Houston First Corporation.			
<b>Goal:</b> Ensure maximum rental revenue and compatible usage of the facility to complement downtown entertainment venues (Bayou Place, Toyota Center and Aquarium Restaurant Complex).			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Rental Revenue	560,201	N/A	N/A

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : C&E - Facility Operating Fund <b>Business Area Name</b> : Convention & Entertainment <b>Fund No./Bus Area No.</b> : 8601 / 4200			
<b>Name: Administration Costs -- 420005</b>			
<b>Mission:</b> To supervise the management of departmental assets and provide support services and guidance for departmental front-line staff.  Effective July 1, 2011, the Convention and Entertainment Facilities Department was consolidated into the Houston First Corporation.			
<b>Goal:</b> 1. Maintain and continually refine current year capital plan and financial forecast. 2. Maintain all labor contracts with no lapse in coverage during the renewal period. 3. To maintain comprehensive accountability reporting of all departmental functions.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Review of monthly Accountability Report w/ Executive Staff	100%	N/A	N/A
Update current year Capital Projects monthly	100%	N/A	N/A
No lapse in continued coverage	100%	N/A	N/A
<b>Name: Regional Tourism Center -- 420007</b>			
<b>Mission:</b> To generate significant economic benefits to Houston, to the Region and to Texas, create Houston's real gateway to the Texas Independence Trail, promote historical and archeological sites and offer entertainment and educational opportunities for visitors. Effective July 1, 2011, the Convention and Entertainment Facilities Department was consolidated into the Houston First Corporation.			
<b>Goal:</b> To make every visitor aware of the unique and vast history of our city, region and state as a place of unique opportunity, excitement and mystery.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : C&amp;E - Facility Operating Fund</b> <b>Business Area Name : Convention &amp; Entertainment</b> <b>Fund No./Bus Area No. : 8601 / 4200</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>George R Brown Convention Center 420001</b> A multi-pupose facility that hosts national conventions, trade shows, consumer shows, corporate meetings and religious meetings.	31.6	35,537,210	0.0	20,347,316	0.0	22,246,143
<b>Theater District Facilities 420002</b> The Theater District is home of the Houston Symphony, Society for the Performing Arts, Stages Repertory Theater, Houston Grand Opera, Houston Ballet and Miller Outdoor Theater as well as several downtown parks, the Theater District Parking Garage, and the City surface Lots C and H.	42.2	19,275,674	0.0	587,129	0.0	107,716
<b>Bayou Place 420004</b> Bayou Place is a renovated entertainment complex that is home of the Angelica and Verizon Wireless Theaters and various restaurants. The Downtown Aquarium is a six-acre public venue under a joint venture agreement between the City and Landry's Inc.	0.0	57,739	0.0	0	0.0	0
<b>Administration Costs 420005</b> Provide policies, programs and direction to all personnel associated with sales, marketing and maintenance facilities.	41.7	30,677,678	0.0	80,234,357	0.0	55,469,291
<b>Regional Tourism Center 420007</b> Located near the George R. Brown Convention Center, it will provide out-of-town visitors with information on local historic sites, entertainment venues, dining options and shopping opportunities.	0.0	921,500	0.0	0	0.0	0
<b>Total</b>	<b>115.5</b>	<b>86,469,801</b>	<b>0.0</b>	<b>101,168,802</b>	<b>0.0</b>	<b>77,823,150</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus Area No.** : 8601 / 4200

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>4200010001</b>	<b>C&amp;E-AdminGRBConvCntr</b>			
431020	Contributions from Others	984,000	0	0
432020	Interest Apportionment Transfer In	0	706,618	420,000
434505	Prior Year Expenditure Recovery	0	26,467	0
434510	Prior Year Revenue	0	3,381	0
443190	Retail Concessions	0	63	0
445040	Cultural/Convention Facility Rental	0	(179,750)	0
448010	Custom Services Fees	0	(500)	0
<b>Total</b>	<b>C&amp;E-AdminGRBConvCntr</b>	<b>984,000</b>	<b>556,279</b>	<b>420,000</b>
<b>4200020002</b>	<b>Jesse H. Jones Hall</b>			
434505	Prior Year Expenditure Recovery	0	28	0
452030	Miscellaneous Revenue	0	17	0
<b>Total</b>	<b>Jesse H. Jones Hall</b>	<b>0</b>	<b>45</b>	<b>0</b>
<b>4200020004</b>	<b>Theater District Parks</b>			
434505	Prior Year Expenditure Recovery	0	114	0
<b>4200020005</b>	<b>Gus S. Wortham Theater</b>			
434505	Prior Year Expenditure Recovery	0	170	0
452030	Miscellaneous Revenue	0	38	0
<b>Total</b>	<b>Gus S. Wortham Theater</b>	<b>0</b>	<b>208</b>	<b>0</b>
<b>4200020006</b>	<b>Miller Outdoor Theater</b>			
443190	Retail Concessions	0	15	0
<b>4200020008</b>	<b>Theater District Parking</b>			
447020	Garage Parking Revenue	8,067,614	8,263,285	8,035,319
447030	Surface Parking Revenue	506,768	376,252	372,002
<b>Total</b>	<b>Theater District Parking</b>	<b>8,574,382</b>	<b>8,639,537</b>	<b>8,407,321</b>
<b>4200040001</b>	<b>Bayou Place-Downtown Aquarium</b>			
434505	Prior Year Expenditure Recovery	0	1,271	0
<b>4200050001</b>	<b>General Administration</b>			
426420	Building Space Rental Fees	1,380,000	1,380,000	1,380,000
429095	Medicare Part D Distribution	0	6,696	0
434505	Prior Year Expenditure Recovery	0	3,140	0
449110	Hotel Occupancy Tax	61,000,000	63,300,000	66,275,000
449510	Delinquent Hotel Occupancy Tax	1,220,000	1,220,000	994,125
452030	Miscellaneous Revenue	574,667	164,229	291,583
<b>Total</b>	<b>General Administration</b>	<b>64,174,667</b>	<b>66,074,065</b>	<b>68,940,708</b>
<b>Total</b>	<b>Convention &amp; Entertainment</b>	<b>73,733,049</b>	<b>75,271,534</b>	<b>77,768,029</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	7,295,464	0	0	0
500030	Salary Part Time - Civilian	141,496	0	0	0
500060	Overtime - Civilian	137,420	0	0	0
500090	Premium Pay - Civilian	3,854	0	0	0
500110	Bilingual Pay - Civilian	16,263	0	0	0
500250	HOPE Union Business Usage	395	0	0	0
501050	Employee Awards	779	0	0	0
501070	Pension - Civilian	1,128,169	0	0	0
501120	Termination Pay - Civilian	45,053	706,149	706,149	346,704
501160	Vehicle Allowance - Civilian	12,649	0	0	0
502010	FICA - Civilian	541,063	0	0	0
503010	Health Ins-Act Civilian	761,988	0	0	0
503015	Basic Life Insurance - Active Civilian	4,151	0	0	0
503050	Health/Life Insurance - Retiree Civilian	824,989	0	0	0
503090	Workers Compensation-Civilian-Admin	18,392	0	0	0
503100	Workers Compensation-Civilian-Claim	92	0	0	0
504010	Pension - GASB 27 Pension Accrual	533,165	0	0	0
504030	Unemployment Claims - Administration	15,996	0	0	0
<b>Total</b>	<b>Personnel Services</b>	<b>11,481,378</b>	<b>706,149</b>	<b>706,149</b>	<b>346,704</b>
511010	Chemical Gases & Special Fluids	16	0	0	0
511015	Cleaning & Sanitary Supplies	285,200	0	0	0
511020	Construction Materials	15,122	0	0	0
511025	Electrical Hardware & Parts	52,580	0	0	0
511030	Mechanical Hardware & Parts	2,454	0	0	0
511040	Audiovisual Supplies	40,580	0	0	0
511045	Computer Supplies	38,182	0	0	0
511050	Paper & Printing Supplies	1,146	0	0	0
511055	Publications & Printed Materials	3,449	0	0	0
511060	Postage	3,954	0	0	0
511070	Miscellaneous Office Supplies	46,544	0	0	0
511090	Medical & Surgical Supplies	4,222	0	0	0
511110	Fuel	23,620	0	0	0
511115	Vehicle Repair & Maintenance Supplies	8,870	0	0	0
511120	Clothing	4,310	0	0	0
511125	Food Supplies	3,098	0	0	0
511135	Recreational Supplies	120	0	0	0
511145	Small Tools & Minor Equipment	11,140	0	0	0
511150	Miscellaneous Parts & Supplies	100,191	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>644,798</b>	<b>0</b>	<b>0</b>	<b>0</b>
520100	Temporary Personnel Services	125,957	0	0	0
520101	Janitorial Services	3,002,567	0	0	0
520102	Security Services	3,896,290	0	0	0
520105	Accounting & Auditing Services	1,496	0	0	0
520106	Architectural Services	207,143	0	0	0
520109	Medical Dental & Laboratory Services	722	0	0	0
520110	Management Consulting Services	290,690	67,961	67,961	16,875
520111	Real Estate Services	70,000	0	0	0
520112	Banking Services	396,178	794,157	794,157	797,000
520114	Miscellaneous Support Services	26,968	0	0	0
520118	Refuse Disposal	53,796	0	0	0
520119	Computer Equipment/Software Maintenance	66,593	0	0	0
520120	Communications Equipment Services	1,495	0	0	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520121	IT Application Svcs	12,480	0	0	0
520123	Vehicle & Motor Equipment Services	15,667	0	0	0
520124	Other Equipment Services	87,623	0	0	0
520126	Construction Site Work Services	764,109	18,754	18,754	0
520127	Structural Construction Work Services	700,930	0	0	0
520132	Contracts/Sponsorships	2,683,063	0	0	0
520137	C&E Parking Contract Svcs	2,130,835	0	0	0
520141	Engineering Services	63,264	0	0	0
520143	Credit/Bank Card Services	27,173	0	0	0
520160	CIP-Software	45,326	0	0	0
520510	Mail/Delivery Services	6,422	0	0	0
520515	Print Shop Services	2,357	0	0	0
520520	Printing & Reproduction Services	15,599	0	0	0
520605	Advertising Services	13,153,425	0	0	0
520705	Insurance Fees	1,108,186	0	0	0
520715	Arbitrage Expenses	35,239	7,500	7,500	7,500
520735	Tax Refunds	317,864	0	0	0
520755	Contingency	91,264	0	0	0
520760	Contributions	11,037,271	0	0	0
520765	Membership & Professional Fees	7,030	0	0	0
520805	Education & Training	19,156	0	0	0
520905	Travel - Training Related	12,386	0	0	0
520910	Travel - Non-Training Related	2,726	0	0	0
521305	Indirect Cost Recovery Payment	397,248	0	0	0
521405	Building Maintenance Services	5,632,158	0	0	0
521410	Sewer Services	264,818	0	0	0
521415	Land and Grounds Maintenance	424,610	0	0	0
521435	Water Services	418,325	0	0	0
521505	Electricity	5,024,463	0	0	0
521510	Natural Gas	188,516	0	0	0
521515	Electricity Fran Fee Exp	116,327	0	0	0
521605	Data Services	13,117	0	0	0
521610	Voice Services	358,354	0	0	0
521620	Voice Equipment	954	0	0	0
521625	Voice Labor	50	0	0	0
521630	GIS Revolving Fund Services	3,921	0	0	0
521705	Vehicle/Equipment Rental/Lease	4,379	0	0	0
521715	Office Equipment Rental	68,859	0	0	0
521725	Other Rental	6,300	0	0	0
521905	Legal Services	210,952	0	0	0
522205	Metro Commuter Passes	10,017	0	0	0
522305	Freight Charges	576	0	0	0
522430	Miscellaneous Other Services & Charges	139,327	22,110	22,110	23,188
522620	Claims & Judgments	1,515	0	0	0
522715	Interfund Electrical Maintenance	14,420	0	0	0
522720	Interfund Payroll Services	71,037	0	0	0
522721	Interfund HR Client Services	40,008	0	0	0
522730	Interfund Engineering Services	133,001	0	0	0
522755	Interfund Fire Protection Service	15,411	0	0	0
522760	Interfund Billing & Collection Service	224,875	0	0	0
522795	Other Interfund Services	95	0	0	0
531160	Issuance Expense Cost-Commercial Paper	162,353	10,000	10,000	5,750
<b>Total</b>	<b>Other Services and Charges</b>	<b>54,425,276</b>	<b>920,482</b>	<b>920,482</b>	<b>850,313</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : C&E - Facility Operating Fund  
 Business Area Name : Convention & Entertainment  
 Fund No./Bus. Area No. : 8601 / 4200

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
560120	Capital Exp-Building and Bldg Improvement	17,641	0	0	0
560210	Furniture Fixtures and Equipment	139,920	0	0	0
560220	Vehicles	7,259	0	0	0
560230	Computer HW and Developed SW	50,330	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>215,150</b>	<b>0</b>	<b>0</b>	<b>0</b>
551015	Non-Capital Computer Equipment	13,680	0	0	0
551020	Non-Capital Communication Equipment	33,536	0	0	0
551030	Non-Capital Machinery & Equipment	49,980	0	0	0
551040	Non-Capital Other	14,683	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>111,879</b>	<b>0</b>	<b>0</b>	<b>0</b>
531085	Other Interest	102,979	110,000	110,000	122,550
531135	Interfund Transfers	1,320,500	0	0	0
531140	Transfers for Principal	12,735,833	12,341,667	12,341,667	16,085,000
531145	Transfers for Interest	4,792,098	4,422,411	4,422,411	5,104,137
532005	Transfers to General Fund	508,176	10,388,221	10,388,221	1,380,000
532025	Transfers to Special Revenues	131,734	0	0	0
532030	Transfers to Trans Debt Service	0	2,312,092	2,312,092	0
532040	Transfers to Component Unit	0	69,967,780	69,967,780	53,934,446
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>19,591,320</b>	<b>99,542,171</b>	<b>99,542,171</b>	<b>76,626,133</b>
<b>Grand Total Expenditures</b>		<b>86,469,801</b>	<b>101,168,802</b>	<b>101,168,802</b>	<b>77,823,150</b>





## COMBINED UTILITY SYSTEM

### Description and Mission

The Combined Utility System of the Public Works & Engineering Department is composed of three separate funds: the Water and Sewer System Operating Fund 8300, the Combined Utility System Operating Fund 8301 and the Combined Utility System General Purpose Fund 8305. The latter fund is described under the appropriate section.

The department's mission is to plan, design and maintain Houston's critical public infrastructure systems to provide excellent drinking water and wastewater collection and treatment, as well as manage and monitor the department's financial, material, and utility billing and collection resources and do so responsively, efficiently, and in an environmentally responsible fashion.

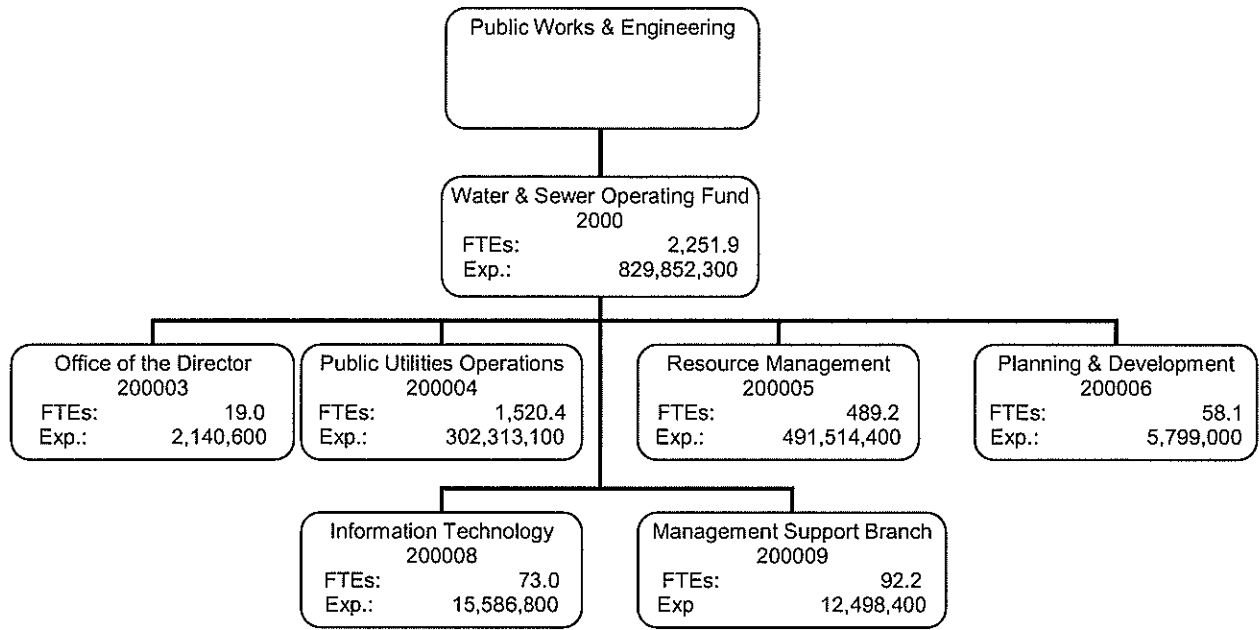
#### Department Short Term Goals:

- Further reduce the City's use of groundwater to achieve compliance with mandates of Harris Galveston Coastal Subsidence District.
- Maintain compliance with the Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA).
- Complete installation of fixed network system and implementation of automated meter reading functionality to enhance consumption data collection, improve services to water customers through leak identification, usage patterns and billing accuracy.
- Complete expansion of City's WiMax network system.
- Implement an Integrated Disaster Recovery/Data Storage System for consolidated mainframe and open systems.

#### Department Long Term Goals:

- Continue to train and develop a group of professional water and wastewater managers and operators to ensure continued reliable and efficient operation of the utility in the coming decades.
- Continue neighborhood sanitary sewer rehabilitation program. This will provide a reliable system to the citizens and reduce repair costs in the future.
- Continue fire hydrant rehabilitation program. This will provide reliable water access to City firefighters in response to future fire emergency calls that protect citizen lives and property.
- Implement and support all department wide wireless WiMax initiatives.
- Replace Legacy Water Customer Information System (WCIS) Billing System and Customer Information System (CIS) Hansen Billing System.

## COMBINED UTILITY SYSTEM Department Organization



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8300 / 2000

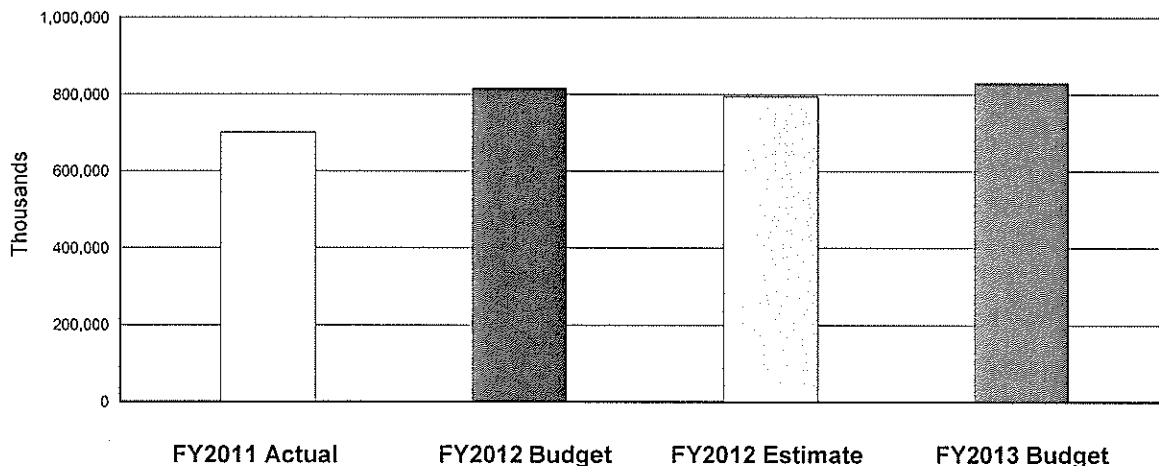
	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	34,562,733	34,562,733	156,888,925
Provision for Bad Debt	0	0	0
Current Revenues	<u>890,243,700</u>	<u>917,173,900</u>	<u>950,409,700</u>
Total Available Resources	<u>924,806,433</u>	<u>951,736,633</u>	<u>1,107,298,625</u>
Maintenance and Operations	414,752,800	424,798,959	420,117,800
Debt Service	80,647,000	70,395,254	70,367,400
Operating Transfers	<u>320,623,300</u>	<u>299,653,495</u>	<u>339,367,100</u>
Total Expenditures	<u>816,023,100</u>	<u>794,847,708</u>	<u>829,852,300</u>
Planned Ending Fund Balance	<u>108,783,333</u>	<u>156,888,925</u>	<u>277,446,325</u>
Total Budget	<u>924,806,433</u>	<u>951,736,633</u>	<u>1,107,298,625</u>

## Business Area Budget Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8300 / 2000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	141,322,089	152,873,200	149,913,848	162,045,200
	Supplies	39,905,478	50,836,500	50,349,946	46,397,200
	Other Services and Charges	174,420,317	207,654,500	221,484,338	208,763,600
	Equipment	0	0	0	0
	Non-Capital Equipment	1,626,855	3,388,600	3,050,827	2,911,800
	Total M & O Expenditures	357,274,739	414,752,800	424,798,959	420,117,800
	Debt Service & Other Uses	343,407,680	401,270,300	370,048,749	409,734,500
	Total Expenditures	700,682,419	816,023,100	794,847,708	829,852,300
Revenues		901,261,323	890,243,700	917,173,900	950,409,700
Staffing	Full-Time Equivalents - Civilian	2,085.4	2,207.8	2,119.5	2,251.9
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	2,085.4	2,207.8	2,119.5	2,251.9
	Full-Time Equivalents - Overtime	127.6	124.8	167.8	131.9
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 Budget includes funding for expenditure increases in health benefits (\$4,019,286) and pension contribution (\$4,452,274).</li> <li>o Maintain compliance with Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA) permits for wastewater collection systems operations and industrial wastewater treatment.</li> <li>o Further reduce the City's use of groundwater to achieve compliance with mandates of Harris Galveston Coastal Subsidence District.</li> <li>o Expand fixed network system coverage and implementation of automated meter reading functionality to enhance consumption data collection, improve services to water customers through leak identification, usage patterns and billing accuracy.</li> <li>o Replace Legacy WCIS Billing System with CIS Hansen Billing System.</li> <li>o Revenue increase is primarily due to higher water demand from various water authorities and the annual Consumer Price Index (CPI) rate increase.</li> </ul>				

**Water and Sewer Operating Fund  
 Public Works & Engineering  
 Expenditure Summary**



<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Water and Sewer Operating Fund <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 8300 / 2000			
<b>Name: Office of the Director -- 200003</b>			
<b>Mission:</b> Provide executive leadership and strategic planning for all divisions within the department related to, but not limited to, the operation and maintenance of the City's streets and drainage, traffic systems, production and distribution of water, collection and treatment of wastewater, permitting and regulation of public and private construction; to promote equal procurement opportunities for Small/Minority/Women Business Enterprises (S/MWBE).			
<b>Goal:</b> Oversee the department's services to Houston citizens through the planning, operation, maintenance, construction management and technical engineering of the City's public infrastructure, as well as, improve POP program compliance on all PWE contracts.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Response time to Mayor service request (days)	6.4	6.4	7
Monitor Pay or Play contracts	250	275	275
Mgt support to divisions	100%	100%	100%
Open records request(days)	5	5	5
<b>Name: Public Utilities Division -- 200004</b>			
<b>Mission:</b> Be the nation's leading Public Utility and champion for the environment, providing reliable service of exceptional quality to the most satisfied customers in the nation.			
<b>Goal:</b> Deliver the most cost-effective and efficient water and wastewater products and services, as compared to the ten largest utilities in the nation.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
TSS/BOD/NH3 Treatment Prmt	15/10/4	15/10/4	15/10/4
TCEQ Pipe Renwl/Cleaning	629K/3M LF	600K/2M LF	600K/4M LF
DW TCEQ Permit Violations	1	4	0
GRP Permits- Areas 1/2/3(%)	100/92/46	100/80/30	100/95/30
UMB Water/WW Repairs	11.6K/2.1K	19K/2.1K	12K/2.1K
<b>Name: Resource Management Division -- 200005</b>			
<b>Mission:</b> Provide timely, effective and efficient financial, purchasing and warehousing support to all PWE divisions; provide timely payments to all PWE vendors; and provide superior customer service to all water/sewer and drainage customers in the City of Houston.			
<b>Goal:</b> Ensure the accuracy and timeliness of financial statements; improve customer services through additional training; improve inventory turnover and timely procurement of goods.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Meters located and read	96.7%	97.3%	98.0%
Collection rate	100.4%	99.0%	98.5%
Inventory turnover rate	1.30	1.50	1.40
Process Invoice w/in10days	100%	100%	100%
Proc. Salary Rec w/in10dys	100%	100%	100%

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Water and Sewer Operating Fund <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 8300 / 2000			
<b>Name: Planning &amp; Development Services -- 200006</b>			
<b>Mission:</b> Oversee infrastructure planning to meet the City's short and long term needs for streets, storm drainage, water, and wastewater systems. Provide protection of the sanitary sewer collection system and wastewater treatment plants through issuance of wastewater capacity reservations. Review requests for new water districts and long range planning for water/sewer projects. Manage the Brownsfield Redevelopment Program.			
<b>Goal:</b> Connect water and waste capacity allocations to GIS system for improved tracking and analysis; develop a database to efficiently track impact fees, water service requests and capacity allocation; integrate Utility Analysis payment method into a single point of sale service at the Washington Facility; integrate Wastewater Capacity Reservation (WCR) application records with the Integrated Land Management System (ILMS) and improve customer service.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Respond to reservation applications w/in 12 days	98%	98%	98%
Research/application for Brownsfield proposals	50%	100%	100%
<b>Name: Information Technology -- 200008</b>			
<b>Mission:</b> Create, build and maintain the most innovative, reliable and cost-effective technological solutions available for the public infrastructure systems; thereby, providing users with secure data, prompt response time and high availability.			
<b>Goal:</b> Align technology with business needs by streamlining systems and applications; thereby, reducing lease data line dependency, the number of physical servers, and overall departmental costs.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Enterprise server avail (downtime less than 0.1%)	100.00%	99.95%	99.95%
Distributed servers avail (downtime less than 0.5%)	N/A	99.85%	99.90%
<b>Name: Management Support Branch -- 200009</b>			
<b>Mission:</b> Build and sustain partnerships with the department's leaders to address resource management needs, issues and challenges that arise in the process of accomplishing the department's core services.			
<b>Goal:</b> Accomplish the mission through leadership on human resources issues, training, development, recruitment, performance management and measurements, as well as expert advice and counsel; provide training opportunities for the Department's employees and other organizations.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Facility inspections	172	170	170
Injury cases processed	289	346	346
Security survey reports	1,539	1,200	1,500
Operational/contract audit	50	50	53
Total attendance at EBCape	26,978	27,500	32,000

Division Summary							
<b>Fund Name : Water and Sewer Operating Fund</b> <b>Business Area Name : Public Works &amp; Engineering</b> <b>Fund No./Bus Area No. : 8300 / 2000</b>							
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget		
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$	
<b>Office of the Director 200003</b> Assist the Director in the daily administrative operation of the PWE Department; provide oversight for the Chief of Staff Office, Management Support and Information Technology Branches. Review departmental correspondence and requests for action. Provide information to the broadcast media, respond to citizens' inquiries and open record requests. Manage contracts awarded to small businesses.	30.3	2,917,236	18.5	1,961,419	19.0	2,140,600	
<b>Public Utilities Division 200004</b> Produce and supply potable drinking water throughout Harris County and portions of surrounding counties. Treat domestic and industrial wastewater, meet all regulatory mandates and requirements and plan future water supplies for the region.	1,391.1	257,490,542	1,426.7	313,093,280	1,520.4	302,313,100	
<b>Resource Management Division 200005</b> Manage, monitor and control the department's finances; read and maintain customers' water/sewer meters; produce water/sewer and drainage bills; receive and process invoice payments; process and coordinate procurement and contract-related activities, as well as, warehouse and distribute general inventory items for the department.	478.6	415,925,497	486.3	450,802,537	489.2	491,514,400	
<b>Planning &amp; Development Services 200006</b> Respond to 90% of reservation applications within 12 days. Work with non-profit organizations, developers and private land owners to revitalize environmentally challenged sites.	57.9	5,094,415	51.6	5,075,744	58.1	5,799,000	
<b>Information Technology 200008</b> Implement, install, configure, support, and maintain computer hardware, software, telecommunication, SCADA, WIMAX network, and security systems that enable the development, modification and maintenance of core application programs for mission critical systems. Provide data management, business continuity and disaster recovery services.	65.2	11,633,175	71.4	14,906,045	73.0	15,586,800	



**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Water and Sewer Operating Fund</b> <b>Business Area Name : Public Works &amp; Engineering</b> <b>Fund No./Bus Area No. : 8300 / 2000</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Management Support Branch 200009</b> Provide support in the areas of Safety, Security, Workers' Compensation, Records Management, Internal Audit, Contract Compliance, and Training at the EB Cape Learning Center.	62.3	7,621,554	65.0	9,008,683	92.2	12,498,400
<b>Total</b>	<b>2,085.4</b>	<b>700,682,419</b>	<b>2,119.5</b>	<b>794,847,708</b>	<b>2,251.9</b>	<b>829,852,300</b>

## Business Area Roster Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNT CLERK	10	3.0	2.0	(1.0)
ACCOUNTANT	17	6.0	5.0	(1.0)
ACCOUNTANT ASSOCIATE	14	10.5	9.5	(1.0)
ACCOUNTANT MANAGER	27	1.0	1.0	
ACCOUNTANT SUPERVISOR	24	2.0	2.0	
ADMINISTRATION MANAGER	26	12.0	11.0	(1.0)
ADMINISTRATIVE AIDE	10	8.0	8.0	
ADMINISTRATIVE ASSISTANT	17	52.0	49.0	(3.0)
ADMINISTRATIVE ASSOCIATE	13	31.0	28.0	(3.0)
ADMINISTRATIVE COORDINATOR	24	19.0	18.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	22.0	22.0	
ADMINISTRATIVE SUPERVISOR	22	7.0	7.0	
ASSISTANT CHIEF INSPECTOR	25	2.0	2.0	
ASSISTANT CUSTOMER SERVICE MANAGER	26	3.0	3.0	
ASSISTANT DIRECTOR (EXE LEV)	32	6.0	6.0	
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	7.0	7.0	
ASSISTANT INDUSTRIAL MECHANIC	11	2.0	2.0	
ASSISTANT OPERATIONS MANAGER	22	1.0	1.0	
ASSISTANT PUBLIC WORKS MAINTENANCE MANAGER	26	12.0	15.0	3.0
ASSISTANT PUBLIC WORKS OPERATIONS MANAGER	26	9.0	9.0	
ASSISTANT SUPERINTENDENT	20	2.0	3.0	1.0
AUDITOR	17	1.0	0.0	(1.0)
AUDITOR MANAGER	28	1.0	1.0	
BUILDING MAINTENANCE SUPERVISOR	13	1.0	1.0	
BUYER	16	7.0	8.0	1.0
CAR ATTENDANT LEADER	10	2.0	2.0	
CAR ATTENDANT SUPERVISOR	13	1.0	1.0	
CARPENTER	14	1.0	1.0	
CHEMIST I	14	1.0	1.0	
CHEMIST II	17	12.0	12.0	
CHEMIST III	21	10.0	11.0	1.0
CHEMIST IV	23	5.0	4.0	(1.0)
CHIEF INSPECTOR	27	1.0	1.0	
CLERK	5	1.0	1.0	
COLLECTIONS SUPERVISOR	18	1.0	1.0	
COMMUNITY INVOLVEMENT COORDINATOR	22	1.0	1.0	
COMPUTER OPERATOR	10	5.0	4.0	(1.0)
CONTRACT ADMINISTRATOR	22	3.0	3.0	
CONTRACT COMPLIANCE OFFICER	15	4.0	2.0	(2.0)
CONTRACT COMPLIANCE SUPERVISOR	22	5.0	5.0	
CUSTOMER SERVICE CASHIER	12	3.0	3.0	
CUSTOMER SERVICE CLERK	10	1.0	1.0	
CUSTOMER SERVICE MANAGER	29	2.0	3.0	1.0
CUSTOMER SERVICE REP. I	13	62.6	69.1	6.5
CUSTOMER SERVICE REP. II	15	34.0	35.0	1.0
CUSTOMER SERVICE REP. III	16	35.0	36.0	1.0
CUSTOMER SERVICE SECTION CHIEF	22	9.0	9.0	
CUSTOMER SERVICE SUPERVISOR	18	11.5	13.0	1.5
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	8.0	8.0	
DEPUTY DIRECTOR-PUBLIC WORKS	36	2.0	2.0	
DIVISION MANAGER	29	13.0	15.0	2.0
ELECTRICAL ESTIMATOR	23	1.0	1.0	
ELECTRICAL SUPERINTENDENT	26	1.0	3.0	2.0
ELECTRICIAN	18	9.0	10.0	1.0
ENGINEER	26	18.0	26.0	8.0

## Business Area Roster Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ENVIRONMENTAL INVESTIGATOR I	14	1.0	1.0	
ENVIRONMENTAL INVESTIGATOR II	16	2.0	3.0	1.0
ENVIRONMENTAL INVESTIGATOR III	20	8.0	8.0	
ENVIRONMENTAL INVESTIGATOR IV	23	5.0	5.0	
ENVIRONMENTAL INVESTIGATOR V	28	5.0	5.0	
EXECUTIVE OFFICE ASSISTANT	15	4.0	4.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	3.5	3.5	
FACILITIES TECHNICIAN I	9	19.0	18.0	(1.0)
FIELD SUPERVISOR	17	77.0	77.0	
FINANCIAL ANALYST I	15	2.0	2.0	
FINANCIAL ANALYST II	18	7.0	3.0	(4.0)
FINANCIAL ANALYST III	21	5.0	10.0	5.0
FINANCIAL ANALYST IV	25	8.0	8.0	
FIXED ASSET SPECIALIST	13	1.0	2.0	1.0
GENERAL SUPERINTENDENT	21	3.0	2.0	(1.0)
GIS ANALYST	20	6.0	6.0	
GIS MANAGER	29	1.0	1.0	
GIS SUPERVISOR	26	1.0	1.0	
GRADUATE ENGINEER	22	34.0	29.0	(5.0)
GRAPHIC DESIGNER	17	1.0	1.0	
HUMAN RESOURCES ASSISTANT	13	2.0	2.0	
HUMAN RESOURCES MANAGER	27	3.0	3.0	
HUMAN RESOURCES SUPERVISOR	24	2.0	2.0	
HUMAN RESOURCES TECHNICIAN	12	3.0	3.0	
INDUSTRIAL MECHANIC	17	4.0	4.0	
INFORMATION SYSTEMS ADMIN. (EXE LEV)	30	1.0	2.0	1.0
INFORMATION SYSTEMS ADMINISTRATOR	30	2.0	1.0	(1.0)
INSPECTOR	18	59.0	70.0	11.0
INVENTORY MANAGEMENT CLERK	9	11.0	12.0	1.0
INVENTORY MANAGEMENT SUPERVISOR	17	10.0	10.0	
IRM MANAGER	29	2.0	2.0	
IRON WORKER	13	1.0	1.0	
IT PROJECT MANAGER	28	4.0	4.0	
LABORATORY MANAGER	28	2.0	2.0	
LABORATORY SUPERVISOR	24	3.0	3.0	
LABORER	4	3.0	2.0	(1.0)
LAN SPECIALIST	26	4.0	4.0	
MAINTENANCE MECHANIC II	12	4.0	4.0	
MAINTENANCE MECHANIC III	14	8.0	7.0	(1.0)
MAINTENANCE SUPERVISOR	16	3.0	5.0	2.0
MANAGEMENT ANALYST I	15	1.0	1.0	
MANAGEMENT ANALYST II	18	5.0	6.0	1.0
MANAGEMENT ANALYST III	21	7.5	8.0	0.5
MANAGEMENT ANALYST IV	25	9.0	10.0	1.0
MANAGING ENGINEER	31	14.0	15.0	1.0
MECHANIC III	19	1.0	1.0	
METER READER	7	8.0	5.0	(3.0)
MICROBIOLOGIST I	14	0.0	1.0	1.0
MICROBIOLOGIST III	21	1.0	1.0	
OFFICE SERVICE MANAGER	23	3.0	3.0	
OFFICE SUPERVISOR	17	7.0	6.0	(1.0)
OPERATIONS MANAGER	27	1.0	1.0	
OPERATIONS SUPERVISOR	18	2.0	2.0	
PAINTER	11	1.0	1.0	
PAINTER LEADER	15	1.0	1.0	
PBX ATTENDANT	8	1.0	1.0	

## Business Area Roster Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
PLANT OPERATOR	11	48.0	44.0	(4.0)
PLANT OPERATOR SUPERVISOR	19	36.0	36.0	
PLANT OPERATOR TRAINEE	6	29.0	30.0	1.0
PLUMBER LEADER	18	1.0	1.0	
PROCUREMENT SPECIALIST	24	3.8	4.8	1.0
PROGRAMMER ANALYST II	19	3.0	2.0	(1.0)
PROGRAMMER ANALYST III	22	4.0	3.0	(1.0)
PROGRAMMER ANALYST IV	25	12.0	12.0	
PROJECT MANAGER	24	22.0	24.0	2.0
PROJECT TECHNICIAN I	8	1.0	1.0	
PROJECT TECHNICIAN II	13	2.0	3.0	1.0
PROJECT TECHNICIAN III	17	13.0	14.0	1.0
PROJECT TECHNICIAN IV	20	9.0	11.0	2.0
PUBLIC LOSS INVESTIGATOR	22	1.0	1.0	
PUBLIC WORKS DIRECTOR	39	1.0	1.0	
PUBLIC WORKS MAINTENANCE MANAGER	29	15.0	15.0	
PUBLIC WORKS MAINTENANCE SECTION CHIEF	22	32.0	32.0	
PUBLIC WORKS OPERATIONS MANAGER	29	6.0	6.0	
PUBLIC WORKS OPERATIONS SECTION CHIEF	22	14.0	14.0	
RECORDS SUPERVISOR	18	1.0	1.0	
RECORDS TECHNICIAN	9	2.0	2.0	
SAFETY ADMINISTRATOR	27	1.0	1.0	
SAFETY COORDINATOR	15	2.0	2.0	
SAFETY OFFICER	21	2.0	2.0	
SAFETY REPRESENTATIVE	19	10.0	10.0	
SAFETY SUPERVISOR	24	1.0	1.0	
SECURITY OFFICER LEADER	12	6.0	6.0	
SEMI-SKILLED LABORER	6	30.0	27.0	(3.0)
SENIOR ACCOUNT CLERK	13	5.0	5.0	
SENIOR ACCOUNTANT	20	2.0	2.0	
SENIOR AUDITOR	21	4.0	5.0	1.0
SENIOR BUYER	22	12.0	10.0	(2.0)
SENIOR CLERK	8	4.0	4.0	
SENIOR COMMUNICATIONS SPECIALIST	20	1.0	1.0	
SENIOR COMMUNITY LIAISON	23	1.0	1.0	
SENIOR COMPUTER OPERATOR	14	7.0	7.0	
SENIOR CONTRACT ADMINISTRATOR	27	1.0	3.0	2.0
SENIOR CONTRACT COMPLIANCE OFFICER	18	7.0	7.0	
SENIOR CUSTOMER SERVICE CLERK	12	4.0	4.0	
SENIOR DATA CONTROL CLERK	12	3.0	2.0	(1.0)
SENIOR DATA ENTRY OPERATOR	12	6.0	7.0	1.0
SENIOR DISPATCHER	12	14.0	12.0	(2.0)
SENIOR FIXED ASSET SPECIALIST	17	2.0	2.0	
SENIOR GIS ANALYST	24	2.0	2.0	
SENIOR GIS TECHNICIAN	17	13.0	13.0	
SENIOR IMAGING TECHNICIAN	13	1.0	0.0	(1.0)
SENIOR INSPECTOR	22	13.5	13.5	
SENIOR INSTRUMENT TECHNICIAN	14	3.0	3.0	
SENIOR INVENTORY MANAGEMENT CLERK	12	26.0	25.0	(1.0)
SENIOR IT PROJECT MANAGER (EXE LEV)	30	1.0	1.0	
SENIOR MICROCOMPUTER ANALYST	23	1.0	1.0	
SENIOR PLAN ANALYST	18	9.0	9.0	
SENIOR PLANT OPERATOR	15	67.0	68.0	1.0
SENIOR PROCUREMENT SPECIALIST	27	2.0	2.0	
SENIOR PROJECT MANAGER	27	24.0	22.0	(2.0)
SENIOR PUBLIC LOSS INVESTIGATOR	24	2.0	2.0	

## Business Area Roster Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
SENIOR SLUDGE PROCESSOR	15	13.0	13.0	
SENIOR STAFF ANALYST	28	6.5	5.5	(1.0)
SENIOR STAFF ANALYST (EXE LEV)	28	1.0	2.0	1.0
SENIOR SUPERINTENDENT	27	1.0	1.0	
SENIOR TELECOMMUNICATIONS SPECIALIST	21	3.0	3.0	
SENIOR TRAINER	21	8.0	9.0	1.0
SENIOR UTILITY MECHANIC	16	65.0	67.0	2.0
SLUDGE PROCESSOR	11	2.0	2.0	
STAFF ANALYST	26	7.0	6.0	(1.0)
STUDENT INTERN II	10	2.0	3.0	1.0
SUPERINTENDENT	24	7.0	8.0	1.0
SUPERVISING ENGINEER	29	22.0	22.0	
SYSTEMS ACCOUNTANT III	27	1.0	1.0	
SYSTEMS CONSULTANT	26	15.0	15.0	
SYSTEMS SUPPORT ANALYST I	16	3.0	5.0	2.0
SYSTEMS SUPPORT ANALYST II	19	8.0	6.0	(2.0)
SYSTEMS SUPPORT ANALYST IV	25	4.0	4.0	
TECHNICAL HARDWARE ANALYST I	17	12.0	10.0	(2.0)
TECHNICAL HARDWARE ANALYST II	21	46.0	42.0	(4.0)
TECHNICAL HARDWARE ANALYST III	23	21.0	20.8	(0.2)
TELECOMMUNICATIONS SPECIALIST	18	1.0	1.0	
TRAINER	17	2.0	1.0	(1.0)
TRAINING ADMINISTRATOR	24	4.0	4.0	
TRAINING COORDINATOR	24	1.0	1.0	
UTILITY MECHANIC	12	45.0	47.0	2.0
UTILITY WORKER	12	529.0	518.0	(11.0)
WATER SERVICE INSPECTOR I	11	72.0	72.0	
WATER SERVICE INSPECTOR II	15	23.0	22.0	(1.0)
WATER SERVICE INSPECTOR III	17	15.0	15.0	
WEB COORDINATOR	17	1.0	1.0	
WEBMASTER	26	1.0	1.0	
<b>Total FTEs</b>		<b>2,364.4</b>	<b>2,368.7</b>	<b>4.3</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>156.6</b>	<b>116.8</b>	<b>(39.8)</b>
<b>Full-Time Equivalents</b>		<b>2,207.8</b>	<b>2,251.9</b>	<b>44.1</b>

## Business Area Revenue Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2000030009	PWE - Small Business Development			
424110	Other Interfund Services	334,300	334,300	354,700
2000040003	PWE - Business Services Branch			
445050	Cell Tower Revenue	25,000	25,000	25,000
2000040004	PWE - Management & Quality Control			
456115	Industrial Waste Discharge Permits	7,000	7,000	5,000
456180	Fertilizer Sales	160,000	160,000	160,000
Total	PWE - Management & Quality Control	167,000	167,000	165,000
2000040021	PWE - System Maintenance			
434245	Sale of Capital Assets - Vehicles	200,000	180,000	150,000
2000050002	PWE - Financial Management			
421630	Administrative Fee - Licenses & Permits	0	14,425	20,000
426330	Miscellaneous Copies Fees	15,000	15,000	5,000
426420	Building Space Rental Fees	1,600	1,800	1,600
426430	Facility Rental Fees	6,831,400	6,831,400	6,746,900
428030	Release of Liens	500	500	100
428080	Returned Check Charges	260,000	260,000	250,000
428090	Miscellaneous Fines & Forfeitures	0	3,600	4,000
429095	Medicare Part D Distribution	0	181,208	0
432010	Interest on Pooled Investments	6,700,000	4,512,861	3,306,000
434205	Sale of Scrap Metal	65,000	171,952	100,000
434215	Sale of Non-Capital Rolling Stock	10,000	10,000	0
434225	Sale of Non-Capital Equip. & Merchandise	8,000	8,000	0
434235	Sale of Capital Assets	25,000	25,000	50,000
434240	Sale of Capital Assets-Land/Streets	0	118,040	100,000
434305	Judgments & Claims	12,000	12,000	12,000
434335	Recover Damage-Infrastructure	100,000	100,000	75,000
434505	Prior Year Expenditure Recovery	0	4,950	0
434510	Prior Year Revenue	0	3,965	0
452020	Recoveries & Refunds	50,000	428,338	50,000
452030	Miscellaneous Revenue	30,000	30,000	30,000
453010	Retail Water Sales	343,902,000	368,559,325	378,588,900
453012	Con Treat Wat NonGov	27,894,700	29,087,556	34,549,400
453013	Ret Wat Bill Adjusts	0	0	(5,000,000)
453020	Bulk Water Sales - Treated	34,218,300	35,916,236	41,153,200
453030	Bulk Water Sales - Untreated	43,222,700	46,237,904	45,469,300
453116	In City MUD Water Rebates Government	(800,000)	(800,000)	(747,400)
453120	Con Tr Bulk Wat Gov	2,583,900	2,583,900	0
454010	Sewer Service Revenue	423,464,600	418,751,044	442,255,500
454012	Sewer Bill Adjusts	(10,000,000)	(10,000,000)	(14,000,000)
454116	In City MUD Sewer Rebates Government	(1,000,000)	(1,000,000)	(1,136,700)
455010	Sewer Service Penalties	4,500,000	4,750,000	5,000,000
455020	Water Service Penalties	3,500,000	3,640,000	4,000,000
456125	Fire Sprinkler Fees	588,000	2,660,815	5,156,700
456130	Water Meter Rental Fees	75,000	85,926	100,000
456135	Delinquent Reconnection Fees	500,000	500,000	500,000
456140	Tap Installation Fees	5,000	5,000	5,000
456145	Meter Installation Fees	435,000	435,000	500,000
456150	Engineering Inspection Fees	300,000	300,000	300,000
456155	Meter Testing Fees	300	2,303	2,000
456160	Transient Meter Relocation Fee	5,000	5,000	2,500
456165	New Customer Fees	250,000	250,000	250,000
456170	Account Record Fees	1,500	1,605	1,500
456185	Contract Revenue from Water Authority	1,150,000	1,150,000	1,131,500
456210	Missed Appointment	5,000	5,000	5,000
456220	Tenant Notice	25,000	25,000	2,000

## Business Area Revenue Summary

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8300 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
456225	Failure to Apply	90,000	90,000	90,000
456230	Illegal Turn On	1,200	1,200	1,200
456235	Lock Device Damage/Repair	0	47	100
456240	Submeter Application	6,500	6,500	7,000
456245	Evaporation Credit Processing Fee	150,000	150,000	150,000
456250	Sewage Disposal	11,000	11,000	11,000
<b>Total PWE - Financial Management</b>		<b>889,193,200</b>	<b>916,143,400</b>	<b>949,098,300</b>
<b>2000050022</b>	<b>PWE - EB Cape Center</b>			
426370	Training Services	85,000	85,000	97,000
<b>2000060005</b>	<b>PWE - Utilities Analysis</b>			
421410	Permit Preparation Fees	2,000	2,000	1,000
426270	Utility District Application Review	12,000	12,000	12,000
426320	City Maps & Related Items	200	200	100
456105	Oil and Gas Well Permits	5,000	5,000	2,500
456120	Development Permits	185,000	185,000	200,000
456265	Municipal Setting Designation Application	35,000	35,000	20,000
<b>Total PWE - Utilities Analysis</b>		<b>239,200</b>	<b>239,200</b>	<b>235,600</b>
<b>2000080001</b>	<b>PWE - Information Technology</b>			
424110	Other Interfund Services	0	0	284,100
<b>Total Public Works &amp; Engineering</b>		<b>890,243,700</b>	<b>917,173,900</b>	<b>950,409,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	90,548,479	95,780,040	92,445,785	98,221,010
500030	Salary Part Time - Civilian	472,825	440,766	371,761	360,656
500060	Overtime - Civilian	7,018,422	6,606,362	10,443,680	6,913,175
500090	Premium Pay - Civilian	254,768	393,354	254,652	521,635
500110	Bilingual Pay - Civilian	107,042	119,325	105,291	118,421
500180	Temporary Employees	76,808	75,990	19,018	0
500210	Pay for Performance-Municipal	6,276	21,000	0	0
500250	HOPE Union Business Usage	3,857	0	528	11,700
501050	Employee Awards	0	0	0	21,000
501070	Pension - Civilian	14,145,012	17,238,277	16,566,993	21,019,267
501120	Termination Pay - Civilian	995,730	1,838,900	1,790,845	1,860,200
501160	Vehicle Allowance - Civilian	8,432	9,700	9,256	9,700
502010	FICA - Civilian	7,240,303	7,883,700	7,701,927	8,096,809
503010	Health Ins-Act Civilian	14,094,885	16,860,703	15,315,045	19,334,331
503015	Basic Life Insurance - Active Civilian	52,633	56,664	52,152	58,080
503050	Health/Life Insurance - Retiree Civilian	5,575,915	3,566,500	3,282,698	3,536,576
503060	Long Term Disability-Civilian	0	186,596	165,203	191,009
503090	Workers Compensation-Civilian-Admin	(367,993)	442,023	440,858	539,221
503100	Workers Compensation-Civilian-Claim	897,571	1,108,500	736,492	990,800
504030	Unemployment Claims - Administration	191,124	244,800	211,664	241,610
<b>Total</b>	<b>Personnel Services</b>	<b>141,322,089</b>	<b>152,873,200</b>	<b>149,913,848</b>	<b>162,045,200</b>
511010	Chemical Gases & Special Fluids	23,370,817	32,785,800	30,133,472	28,269,500
511015	Cleaning & Sanitary Supplies	195,353	203,900	230,449	203,800
511020	Construction Materials	2,485,364	2,950,700	3,687,830	2,950,700
511025	Electrical Hardware & Parts	876,597	1,003,600	981,932	1,111,300
511030	Mechanical Hardware & Parts	1,765,015	1,730,400	1,838,892	1,736,400
511035	Meters Hydrants & Plumbing Supplies	1,316,477	1,519,600	2,128,256	1,519,600
511040	Audiovisual Supplies	20,891	54,400	53,600	33,400
511045	Computer Supplies	456,685	498,300	432,632	455,400
511050	Paper & Printing Supplies	146,011	149,100	138,600	134,400
511055	Publications & Printed Materials	39,321	113,500	105,555	96,000
511060	Postage	1,723,482	2,081,200	2,073,846	2,078,700
511070	Miscellaneous Office Supplies	356,417	328,700	381,321	356,400
511080	General Laboratory Supplies	335,103	412,000	408,603	407,000
511085	Drugs & Medical Chemicals	50	4,700	3,063	3,200
511090	Medical & Surgical Supplies	57,140	32,600	91,030	38,700
511095	Small Technical & Scientific Equipment	125,776	221,700	135,717	197,900
511110	Fuel	3,980,524	4,663,100	4,846,308	4,623,800
511115	Vehicle Repair & Maintenance Supplies	74,699	106,600	238,790	100,800
511120	Clothing	399,670	382,600	452,181	440,300
511125	Food Supplies	40,070	42,800	53,557	57,300
511140	Landscaping & Gardening Supplies	187,426	154,300	334,300	184,300
511145	Small Tools & Minor Equipment	1,119,182	1,054,300	898,722	1,054,100
511150	Miscellaneous Parts & Supplies	826,405	342,600	701,290	344,200
511165	Fire Fighting Equipment	7,003	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>39,905,478</b>	<b>50,836,500</b>	<b>50,349,946</b>	<b>46,397,200</b>
520100	Temporary Personnel Services	814,149	414,900	1,533,310	414,900
520101	Janitorial Services	946,925	847,900	1,014,292	918,500
520102	Security Services	1,751,836	1,692,400	1,692,400	1,809,300
520105	Accounting & Auditing Services	22,816	85,000	75,000	85,000
520106	Architectural Services	36,839	1,000	2,001	1,000
520107	Computer Info/Contr	1,021,964	2,020,900	2,017,400	1,954,600



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520108	Information Resource Services	867,167	122,600	118,598	620,600
520109	Medical Dental & Laboratory Services	70,509	38,400	82,393	44,800
520110	Management Consulting Services	1,058,701	1,815,710	1,369,088	1,552,000
520111	Real Estate Services	0	12,000	12,000	6,000
520112	Banking Services	144,059	200,000	200,000	200,000
520114	Miscellaneous Support Services	3,636,311	4,189,500	3,569,399	4,097,100
520115	Real Estate Lease/Office Rental	507,566	489,900	550,400	260,700
520118	Refuse Disposal	4,958,605	6,254,000	5,950,369	6,799,700
520119	Computer Equipment/Software Maintenance	266,898	692,700	477,700	1,068,600
520120	Communications Equipment Services	163	177,600	77,600	7,600
520121	IT Application Svcs	195,288	168,700	103,023	325,700
520122	Office Equipment Services	3,297	23,100	22,700	13,700
520123	Vehicle & Motor Equipment Services	6,126,510	4,718,000	6,814,716	5,673,200
520124	Other Equipment Services	7,454,220	13,717,500	13,731,381	14,232,400
520126	Construction Site Work Services	852,667	2,815,361	7,115,961	1,137,500
520127	Structural Construction Work Services	(17,588)	0	0	0
520128	Other Construction Work Services	0	174,000	100,000	50,000
520129	Sewer Authority Contracts	1,008,817	1,424,400	1,143,919	855,100
520130	Water Authority Contracts	25,148,819	30,242,700	27,742,700	30,447,600
520131	Water Authority Contracts Debt Service	21,285,083	19,130,600	20,413,825	19,663,000
520132	Contracts/Sponsorships	343,819	556,000	429,000	327,000
520136	Billing & Collection Services	213,224	462,000	362,000	362,000
520141	Engineering Services	47,642	384,600	184,595	215,000
520157	Computer Software Maintenance Services	1,837,358	3,913,500	3,261,038	3,712,900
520158	Computer Equipment Maintenance Services	80,022	663,800	609,964	644,800
520170	Generator Equipment Services	0	2,894,400	723,600	2,894,400
520510	Mail/Delivery Services	278,395	670,800	668,900	669,600
520515	Print Shop Services	62,573	93,000	44,289	77,500
520520	Printing & Reproduction Services	85,069	103,900	101,047	145,400
520605	Advertising Services	36,122	94,600	70,681	213,300
520705	Insurance Fees	4,230,358	5,130,600	4,517,287	5,900,200
520710	State/Federal Inspection Fees	3,902,256	3,924,400	3,701,561	3,927,600
520715	Arbitrage Expenses	4,043	2,000	2,000	2,000
520720	Fines	0	20,000	2,460	20,000
520725	Assessments - Other Governments	695,784	1,225,500	1,150,000	1,226,000
520740	Document Recording/Filing Fees	0	600	600	600
520755	Contingency	0	158,800	158,800	60,000
520765	Membership & Professional Fees	121,662	531,600	504,993	499,400
520805	Education & Training	256,314	535,858	261,660	529,000
520905	Travel - Training Related	24,009	133,100	82,898	137,600
520910	Travel - Non-Training Related	23,907	48,200	32,028	41,300
521305	Indirect Cost Recovery Payment	3,034,287	3,868,700	3,868,700	3,479,400
521405	Building Maintenance Services	3,779,357	3,391,671	5,318,725	4,853,800
521415	Land and Grounds Maintenance	2,003,331	2,253,000	2,075,000	2,403,000
521420	Infrastructure Maintenance Service	5,325,840	10,290,200	17,631,582	8,770,000
521505	Electricity	53,653,331	55,092,500	58,792,681	54,359,700
521510	Natural Gas	3,995,832	4,655,200	3,260,752	3,241,200
521515	Electricity Fran Fee Exp	742,027	773,400	572,484	954,100
521605	Data Services	493,269	564,500	509,076	633,700
521610	Voice Services	2,369,351	2,182,900	2,933,506	3,954,200
521620	Voice Equipment	140,301	41,200	82,424	49,300
521625	Voice Labor	66,738	59,600	77,786	22,600
521630	GIS Revolving Fund Services	383,514	507,500	476,400	422,200

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Water and Sewer Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8300 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521705	Vehicle/Equipment Rental/Lease	236,744	330,300	548,477	279,300
521715	Office Equipment Rental	420,761	457,500	408,559	375,200
521720	Computer Equipment Rental	215,142	0	3,000	0
521725	Other Rental	183,260	939,900	844,712	900,000
521730	Parking Space Rental	227,865	250,500	228,670	210,800
521905	Legal Services	180,180	712,000	452,547	769,600
521910	Legal Svcs - Crt Report	0	6,500	4,630	5,500
522205	Metro Commuter Passes	143,290	211,000	195,074	233,800
522305	Freight Charges	16,899	29,000	15,278	24,000
522410	Cashier Shortages	0	200	200	200
522430	Miscellaneous Other Services & Charges	248,960	199,500	372,181	306,400
522435	Interest Charges Past Due Accounts	653	1,000	1,000	0
522620	Claims & Judgments	119,812	400,000	400,000	1,400,000
522705	Interfund Environmental Inspection	350,000	347,700	347,700	340,000
522710	Interfund Utility Cut Repairs	437,450	420,000	642,034	420,000
522720	Interfund Payroll Services	454,290	283,500	283,500	166,500
522721	Interfund HR Client Services	1,122,791	1,716,400	1,691,280	1,758,700
522722	KRONOS Service Chargeback	0	75,700	73,214	79,100
522723	Drainage Fee Service Chargeback	0	785,400	1,952,400	0
522730	Interfund Engineering Services	1,592	25,000	25,000	0
522740	Interfund Police Service	576,726	605,200	605,200	605,200
522750	Interfund Land/Property Appraisal Service	110,850	110,900	110,900	385,500
522765	Interfund Legal Services	747,459	788,600	788,600	826,400
522790	Interfund Inventory Adjustments	(31,595)	0	0	0
522795	Other Interfund Services	1,540,146	1,351,400	2,180,690	1,609,600
522800	Cost of Goods Sold	34,557	0	0	0
522810	Interfund Carpentry & Painting	691,129	658,500	658,500	658,500
522840	Interfund Permit Center Rent Chargeback	0	252,300	252,300	421,900
<b>Total</b>	<b>Other Services and Charges</b>	<b>174,420,317</b>	<b>207,654,500</b>	<b>221,484,338</b>	<b>208,763,600</b>
551010	Non-Capital Office Furniture & Equipment	16,695	87,300	68,216	98,600
551015	Non-Capital Computer Equipment	792,854	2,170,900	1,703,000	1,603,100
551020	Non-Capital Communication Equipment	404,165	433,400	435,397	362,600
551025	Non-Capital Scientific/Medical Equipment	170,769	206,400	215,593	194,500
551030	Non-Capital Machinery & Equipment	238,252	469,600	605,287	653,000
551040	Non-Capital Other	0	21,000	23,334	0
551045	Non-Capital Vehicles/Rolling Stock	4,120	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>1,626,855</b>	<b>3,388,600</b>	<b>3,050,827</b>	<b>2,911,800</b>
531085	Other Interest	(1,271,218)	0	0	0
532080	System Debt Service Transfers	74,364,373	80,647,000	70,395,254	70,367,400
532100	Trans to CUS Operating	270,314,525	320,623,300	299,653,495	339,367,100
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>343,407,680</b>	<b>401,270,300</b>	<b>370,048,749</b>	<b>409,734,500</b>
<b>Grand Total Expenditures</b>		<b>700,682,419</b>	<b>816,023,100</b>	<b>794,847,708</b>	<b>829,852,300</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Combined Utility System Operating Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 8301 / 2000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	34,562,733	34,562,733	34,562,733
Provision for Bad Debt	0	0	0
Current Revenues	<u>334,623,300</u>	<u>319,604,808</u>	<u>356,659,100</u>
Total Available Resources	<u><u>369,186,033</u></u>	<u><u>354,167,541</u></u>	<u><u>391,221,833</u></u>
Maintenance and Operations	0	0	0
Debt Service	334,623,300	319,604,808	356,659,100
Operating Transfers	0	0	0
Total Expenditures	<u>334,623,300</u>	<u>319,604,808</u>	<u>356,659,100</u>
Planned Ending Fund Balance	<u>34,562,733</u>	<u>34,562,733</u>	<u>34,562,733</u>
Total Budget	<u><u>369,186,033</u></u>	<u><u>354,167,541</u></u>	<u><u>391,221,833</u></u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Combined Utility System Operating Fund

**Business Area Name** : Public Works & Engineering

**Fund No./Bus. Area No.** : 8301 / 2000

**FY2011  
Actual**

**FY2012  
Current Budget**

**FY2012  
Estimate**

**FY2013  
Budget**

Expenditures	Other Services and Charges	58,410	0	0	0
	Total M & O Expenditures	58,410	0	0	0
	Debt Service & Other Uses	286,870,278	334,623,300	319,604,808	356,659,100
	Total Expenditures	286,928,688	334,623,300	319,604,808	356,659,100

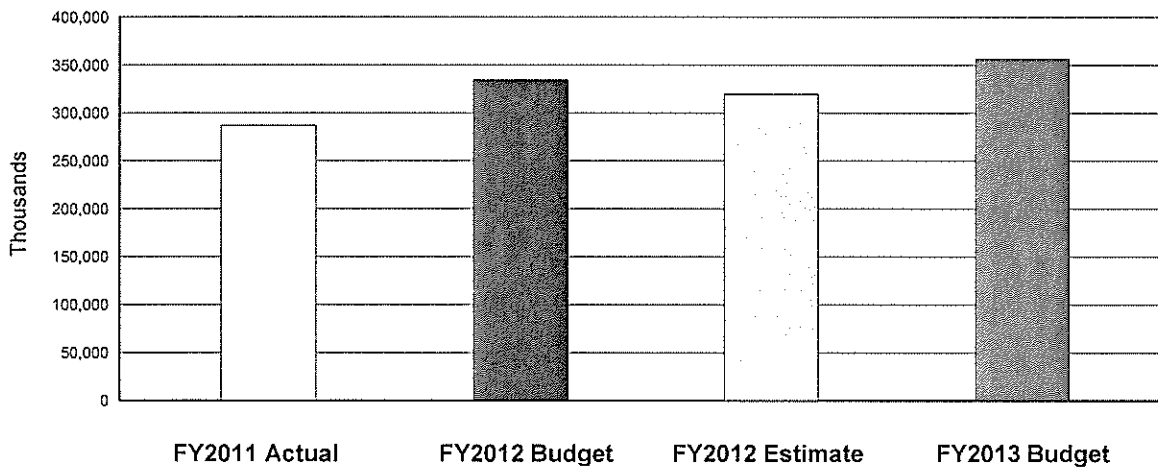
Revenues		284,249,081	334,623,300	319,604,808	356,659,100
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Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

Significant Budget Changes and Highlights

- o Water and sewer impact fees are increasing due to a better economic outlook in the Houston environment that will encourage more development projects.

**Combined Utility System Operating Fund  
Public Works & Engineering  
Expenditure Summary**



## Business Area Revenue Summary

Fund Name : Combined Utility System Operating Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 8301 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2000050002	PWE - Financial Management			
432010	Interest on Pooled Investments	4,900,000	3,300,451	4,292,000
458030	Impact Fee Transfer	9,100,000	16,650,862	13,000,000
490040	Transfer from Water & Sewer Fund	320,623,300	299,653,495	339,367,100
Total	PWE - Financial Management	334,623,300	319,604,808	356,659,100
Total	Public Works & Engineering	334,623,300	319,604,808	356,659,100

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Combined Utility System Operating Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 8301 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520715	Arbitrage Expenses	58,410	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>58,410</b>	<b>0</b>	<b>0</b>	<b>0</b>
531065	Revenue Bonds Interest	3,468,471	0	0	0
531170	Rev Bonds COI	19,444	0	0	0
532080	System Debt Service Transfers	283,382,363	334,623,300	319,604,808	356,659,100
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>286,870,278</b>	<b>334,623,300</b>	<b>319,604,808</b>	<b>356,659,100</b>
<b>Grand Total Expenditures</b>		<b>286,928,688</b>	<b>334,623,300</b>	<b>319,604,808</b>	<b>356,659,100</b>

## **COMBINED UTILITY SYSTEM GENERAL PURPOSE FUND**

### **Description and Mission**

The Combined Utility System (CUS) General Purpose Fund is used to budget the water and sewer capital outlay expenditures and other items such as discretionary debt and transfers to support storm water functions.

The FY2013 CUS General Purpose Fund Budget totals \$139,596,400. The largest transactions and allocations are \$21,467,900 for capital outlay, \$43,799,300 for the Storm Water Fund, \$21,154,200 for debt service and \$50,000,000 for 'pay as you go' funding for CUS Capital Projects.





**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Combined Utility System Gen Pur Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 8305 / 2000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	430,799,579	430,799,579	287,834,573
Provision for Bad Debt	0	0	0
Current Revenues	0	0	0
<b>Total Available Resources</b>	<b>430,799,579</b>	<b>430,799,579</b>	<b>287,834,573</b>
Maintenance and Operations	25,758,400	20,122,717	24,642,900
Debt Service	26,387,900	26,387,900	21,154,200
Operating Transfers	100,115,900	96,454,389	93,799,300
<b>Total Expenditures</b>	<b>152,262,200</b>	<b>142,965,006</b>	<b>139,596,400</b>
<b>Planned Ending Fund Balance</b>	<b>278,537,379</b>	<b>287,834,573</b>	<b>148,238,173</b>
<b>Total Budget</b>	<b>430,799,579</b>	<b>430,799,579</b>	<b>287,834,573</b>

## Business Area Budget Summary

Fund Name : Combined Utility System Gen Pur Fund

Business Area Name : Public Works &amp; Engineering

Fund No./Bus. Area No. : 8305 / 2000

FY2011  
ActualFY2012  
Current BudgetFY2012  
EstimateFY2013  
Budget

Expenditures	Other Services and Charges	2,182,011	5,141,636	3,751,745	3,175,000
	Equipment	12,093,262	20,616,764	16,370,972	21,467,900
	Total M & O Expenditures	14,275,273	25,758,400	20,122,717	24,642,900
	Debt Service & Other Uses	82,976,920	126,503,800	122,842,289	114,953,500
	Total Expenditures	97,252,193	152,262,200	142,965,006	139,596,400

## Revenues

0

0

0

0

## Staffing

Full-Time Equivalents - Civilian

0.0

0.0

0.0

0.0

Full-Time Equivalents - Classified

0.0

0.0

0.0

0.0

Full-Time Equivalents - Cadets

0.0

0.0

0.0

0.0

Total

0.0

0.0

0.0

0.0

Full-Time Equivalents - Overtime

0.0

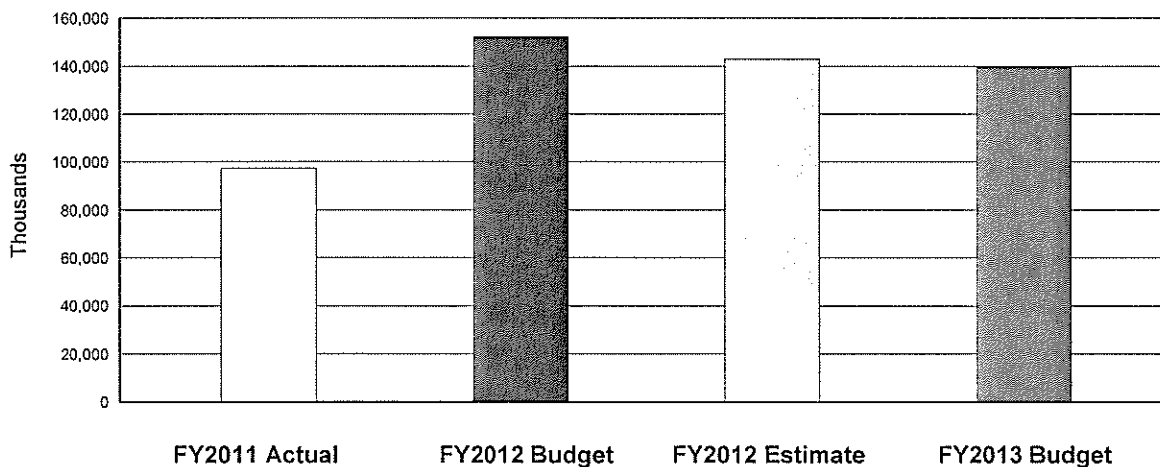
0.0

0.0

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Significant  
Budget  
Changes  
and  
Highlights

- o Capital Acquisition budget of \$3.1 million carried forward from FY2012.
- o Water Conservation Rebate Program is decreasing by \$2.0 million due to planned phase down of the program.
- o Transfer to Stormwater is decreased by \$6.3 million due to Dedicated Drainage and Street Renewal Fund (DDSRF) starting partial funding to cover Stormwater Fund's operating and maintenance expenses in FY2013.

Combined Utility System Gen Pur Fund  
Public Works & Engineering  
Expenditure Summary

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Combined Utility System Gen Pur Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 8305 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520106	Architectural Services	39,653	0	0	0
520110	Management Consulting Services	281,121	475,000	475,000	475,000
520119	Computer Equipment/Software Maintenance	22,186	0	0	0
520124	Other Equipment Services	252,141	0	0	0
520126	Construction Site Work Services	(948,648)	0	0	0
520160	CIP-Software	836,458	0	576,745	0
521316	Water Conservation Rebate	1,629,386	4,466,636	2,500,000	2,500,000
521905	Legal Services	121,439	200,000	200,000	200,000
522790	Interfund Inventory Adjustments	(51,813)	0	0	0
522800	Cost of Goods Sold	88	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>2,182,011</b>	<b>5,141,636</b>	<b>3,751,745</b>	<b>3,175,000</b>
560120	Capital Exp-Building and Bldg Improvement	223,107	850,100	720,100	579,000
560140	Improvements other than Buildings	29,911	0	0	110,000
560210	Furniture Fixtures and Equipment	2,446,465	2,731,500	2,546,300	1,475,900
560220	Vehicles	4,445,356	8,207,043	6,010,296	10,260,500
560230	Computer HW and Developed SW	569,806	2,535,300	1,958,555	1,694,000
560240	Communication Equipment	115,455	638,200	634,700	402,000
560260	Infrastructure	4,263,162	5,654,621	4,501,021	6,946,500
<b>Total</b>	<b>Equipment</b>	<b>12,093,262</b>	<b>20,616,764</b>	<b>16,370,972</b>	<b>21,467,900</b>
531085	Other Interest	4,930,309	3,813,700	3,813,700	3,813,700
531170	Rev Bonds COI	67,830	300,000	300,000	300,000
531175	Allen's Creek & Wallisville Principal	106,218	109,700	109,700	113,200
531180	Allen's Creek & Wallisville Interest	1,280,512	1,001,500	1,001,500	1,120,700
532020	Transfers to Capital Projects	0	50,000,000	50,000,000	50,000,000
532050	Trans to PIB Bonds Debt Service	21,743,718	21,163,000	21,163,000	15,806,600
532095	Transfer to Stormwater Fund	54,848,333	50,115,900	46,454,389	43,799,300
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>82,976,920</b>	<b>126,503,800</b>	<b>122,842,289</b>	<b>114,953,500</b>
<b>Grand Total Expenditures</b>		<b>97,252,193</b>	<b>152,262,200</b>	<b>142,965,006</b>	<b>139,596,400</b>



# DEDICATED DRAINAGE AND STREET RENEWAL FUND

## Description and Mission

The Dedicated Drainage & Street Renewal Fund (DDSRF) was established beginning in FY2012. The DDSRF provides a dedicated, pay-as-you-go fund for enhancement, improvement and ongoing renewal of Houston's drainage and streets, as well as traffic control operations.

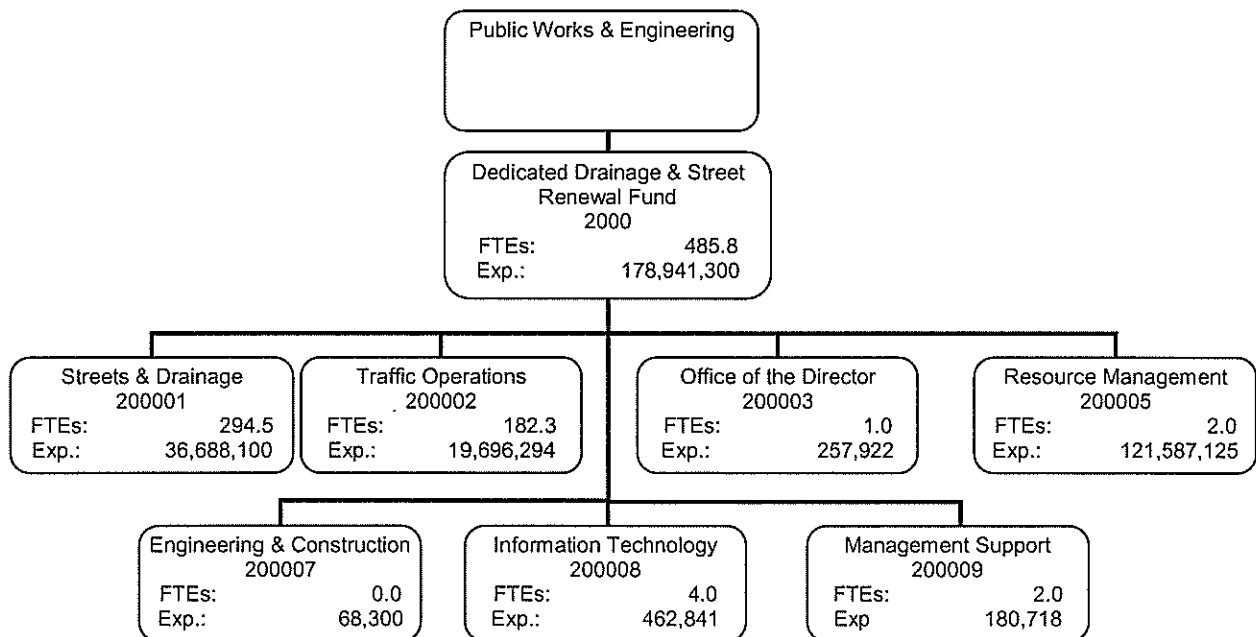
### Department Short Term Goals

- Community involvement
  - Adopt-a-ROW
  - Meet all our Performance Measures as indicated in the budget book
- Maintain the overlay lane miles at 140
- Preventive maintenance on traffic signals, school beacons and freeway lighting
- Successfully implement drainage billing

### Department Long Term Goals

- Be responsive to the requests of the public - 311 Houston Service Helpline
- Be efficient and provide quality service in our daily operation
- Compliance with Federal Highway Administration recommended guidelines
- Develop and train Traffic Operations personnel
- Meet our budget requirements
- Ensure ongoing effective communication, billing accuracy and processing of drainage charges

## Department Organization



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2310 / 2000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	0	0	65,476,896
Current Revenues	235,954,500	182,153,868	169,590,300
Total Available Resources	<u>235,954,500</u>	<u>182,153,868</u>	<u>235,067,196</u>
Maintenance and Operations	59,220,400	56,865,203	60,487,600
Operating Transfers	117,248,400	59,811,769	118,453,700
Total Expenditures	<u>176,468,800</u>	<u>116,676,972</u>	<u>178,941,300</u>
Planned Ending Fund Balance	<u>59,485,700</u>	<u>65,476,896</u>	<u>56,125,896</u>
Total Budget	<u>235,954,500</u>	<u>182,153,868</u>	<u>235,067,196</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	59,485,700	65,476,896	56,125,896
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate, and the FY2013 Budget for the Dedicated Drainage & Street Renewal Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.





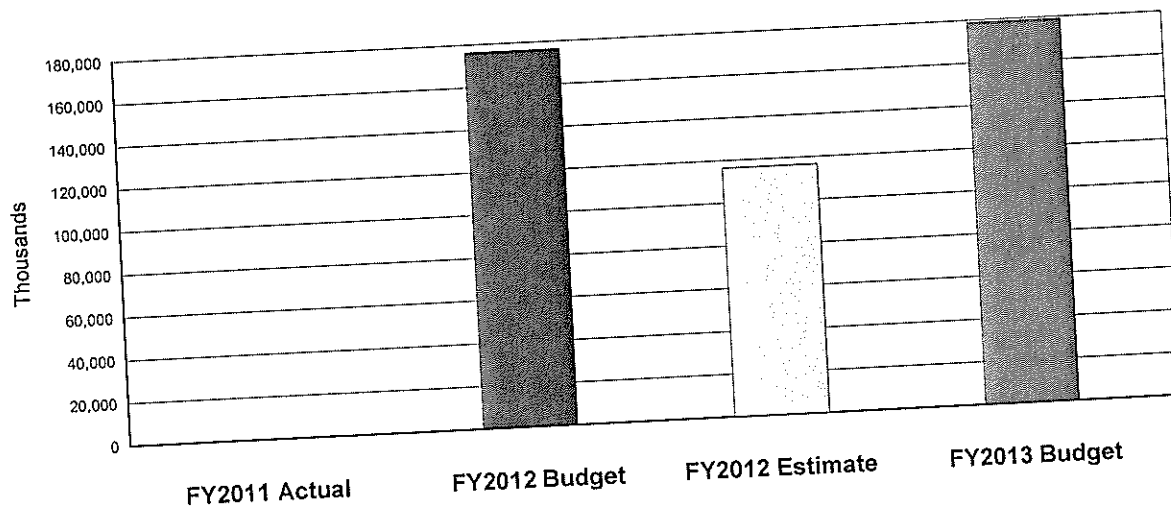
# FISCAL YEAR 2013 BUDGET

## Business Area Budget Summary

Fund Name : Dedicated Drainage & Street Renewal Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 2310 / 2000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	0	29,972,295	28,497,035	30,727,500
	Supplies	0	14,092,940	13,281,033	13,407,000
	Other Services and Charges	0	12,923,585	14,010,575	13,004,300
	Equipment	0	2,059,960	878,100	3,293,000
	Non-Capital Equipment	0	171,620	198,460	55,800
	Total M & O Expenditures	0	59,220,400	56,865,203	60,487,600
	Debt Service & Other Uses	0	117,248,400	59,811,769	118,453,700
	Total Expenditures	0	176,468,800	116,676,972	178,941,300
Revenues		0	235,954,500	182,153,868	169,590,300
Staffing	Full-Time Equivalents - Civilian	0.0	488.3	461.7	485.8
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	488.3	461.7	485.8
	Full-Time Equivalents - Overtime	0.0	29.5	32.6	27.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 Budget includes funding for expenditure increases in health benefits (\$786,100) and pension contributions (\$824,758).</li> <li>o This fund includes \$7.7 million transfer to the Stormwater Fund to partially cover Stormwater Fund's operating and maintenance expenses.</li> <li>o Continuation of the Metro reimbursements for asphalt tonnage, street resurfacing, street maintenance, concrete repair, bridge maintenance, signal maintenance, signal engineering and traffic operation (total \$51.2 million from METRO).</li> <li>o Convert eight existing timber bridges to concrete culvert structures.</li> <li>o Temporary Personnel is decreasing due to the completion of the drainage implementation process.</li> <li>o Continuation of signal maintenance along the Downtown Light Rail lines and additional signal maintenance along the upcoming North Corridor Light Rail lines scheduled to be operational in the first quarter of FY2013.</li> <li>o Includes \$10.0 million transfer of captured revenue from General Fund.</li> </ul>				

## Dedicated Drainage & Street Renewal Fund Public Works & Engineering Expenditure Summary



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Dedicated Drainage & Street Renewal Fund <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 2310 / 2000			
<b>Name: Streets and Drainage Division -- 200001</b>			
<b>Mission:</b> Deliver quality services, in a safe and timely manner, that provides for the smooth operation and high-level maintenance of public infrastructure in the City's right-of-way.			
<b>Goal:</b> 1. Be responsive to the requests of the public - 311 Houston Service Helpline . 2. Be efficient and provide quality services in our daily operation. 3. Meet our performance measures.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Skin patching tonnage	N/A	16,000	16,000
Bridge maintenance cycles	N/A	5,350	5,350
Concrete st. repair (CuFt)	N/A	262,000	262,000
Bridges replaced	N/A	8	8
Overlay lane miles	N/A	140	140
<b>Name: Traffic Operations Division -- 200002</b>			
<b>Mission:</b> Operate and maintain Houston's traffic control systems according to City codes and standard engineering practices in a coordinated manner to provide improved mobility; and do so in a responsive, effective, and efficient manner to serve our citizens.			
<b>Goal:</b> Compliance with Federal Highway Administration recommended guidelines.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Sign completed in 14 days	N/A	90%	90%
Install & Maintain Signs	N/A	56,000	60,000
Signal Maintenance & Optimization	N/A	100%	100%
Traffic plan review (2 weeks)	N/A	90%	90%
Mobility Permit Investigations	N/A	10,000	10,000
<b>Name: Office of the Director -- 200003</b>			
<b>Mission:</b> Effectively respond to and administer the "ReBuild Houston" (RBH) voter initiative in accordance with the City's Charter and Ordinance that enhance our quality of life by minimizing flooding and improving mobility, public safety and economic vitality.			
<b>Goal:</b> Contribute to a quality street and drainage CIP program that reflects the City's Charter and Ordinance. Administer the Communication Concept Plan to better inform the public and stakeholders on ReBuild Houston. Foster opportunities to improve our infrastructure by means of prioritization, standards and intergovernmental relationships.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Submit a 10-year plan for ReBuild Houston to City Council/Finance Dept.	NA	100%	100%

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Dedicated Drainage & Street Renewal Fund <b>Business Area Name</b> : Public Works & Engineering <b>Fund No./Bus Area No.</b> : 2310 / 2000			
<b>Name: Resource Management Division -- 200005</b>			
<b>Mission:</b> Accurately bill and provide customer service for the drainage utility charge.			
<b>Goal:</b> Ensure effective communication, billing accuracy, and processing of drainage charges.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Calls answered within 5 minutes	N/A	80%	80%
<b>Name: Engineering and Construction -- 200007</b>			
<b>Mission:</b> Design and construct Houston's street and drainage public infrastructure so that quality capital projects are delivered timely, within budget, and with minimum inconvenience to the public, while protecting the public health, safety, and welfare of citizens.			
<b>Goal:</b> Enhance project delivery through improved process and increased consistency in practice.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A
<b>Name: IT Division -- 200008</b>			
<b>Mission:</b> Provide and maintain technology solutions to support planning, design, construction, operation, and maintenance of the street and drainage public infrastructure systems and administration for the Department of Public Works & Engineering while maintaining high availability, response time, data accuracy and integrity to our customers.			
<b>Goal:</b> Provide support with mainframe, desktop, software application, programming, and other pertinent technology related to this fund.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
System availability mainframe	N/A	99.99%	99.99%
System availability distributed servers	N/A	99.99%	99.99%

**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2310 / 2000

**Name:** Management Support Branch -- 200009

**Mission:** Reduce workers' compensation claims; conduct field inspection surveys; provide training support and statistical analysis reporting; and manage Texas Pollutant Discharge Elimination System (TPDES) Permit compliance issues relating to spill response.

**Goal:** Provide professional services related to employee health and safety, response support in emergencies created by natural or man-made disasters, spill response, contractor compliance, accident and injury investigations, and field surveys/inspections.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
PWE employees trained	N/A	2,000	2,000
Crew surveys	N/A	2,000	2,000
Facility inspections	N/A	115	115
Accident investigation	N/A	100%	100%
Tailgates	N/A	14,000	14,000

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name</b> : Dedicated Drainage & Street Renewal Fund <b>Business Area Name</b> : Public Works & Engineering <b>Fund No./Bus Area No.</b> : 2310 / 2000						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>Streets and Drainage Division</b> 200001 Street and Bridge - maintain a smooth riding surface free of obstacles and debris.	0.0	0	277.8	33,573,079	294.5	36,688,100
<b>Traffic Operations Division</b> 200002 Responsible for the installation, operation, and maintenance of the traffic signal system; installation and maintenance of traffic control signs, pavement markings, and flashing school beacons; maintenance of roadway lighting on major highways; conducting studies involving speed zones, traffic counts, stop signs warrants, street lighting installations and parking.	0.0	0	176.2	18,593,290	182.3	19,696,294
<b>Office of the Director</b> 200003 Responsible for the RBH Initiative which is the City of Houston's plan to rebuild the city's drainage and street infrastructure in order to improve the quality of life and mobility for residents of the city through drainage and street improvements and maintenance. This position is to help with the administration responsibilities associated with the Mayor and Council appointed Oversight Committee.	0.0	0	0.6	154,088	1.0	257,922
<b>Resource Management Division</b> 200005 Provide customer billing and support; manage fund transfers for CIP projects.	0.0	0	1.9	63,783,483	2.0	121,587,125
<b>Engineering and Construction</b> 200007 Responsible for the implementation of engineering and construction of infrastructure projects per the City's adopted five year CIP plan.	0.0	0	0.0	48,900	0.0	68,300
<b>IT Division</b> 200008 Provide helpdesk, desktop, application & work management system support; along with other systems support.	0.0	0	3.2	352,432	4.0	462,841

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2310 / 2000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Management Support Branch</b> 200009 Provision of professional services related to employee health and safety, response support in emergencies created by natural or man-made disasters, spill response, contractor compliance, accident and injury investigations, and field surveys/inspections.	0.0	0	2.0	171,700	2.0	180,718
<b>Total</b>	0.0	0	461.7	116,676,972	485.8	178,941,300

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Dedicated Drainage & Street Renewal Fund  
**Business Area Name :** Public Works & Engineering  
**Fund No./Bus Area No. :** 2310 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTANT	17	1.0	1.0	
ADMINISTRATION MANAGER	26	2.0	3.0	1.0
ADMINISTRATIVE AIDE	10	3.0	3.0	
ADMINISTRATIVE ASSISTANT	17	9.0	10.0	1.0
ADMINISTRATIVE ASSOCIATE	13	13.0	13.0	
ADMINISTRATIVE COORDINATOR	24	2.0	2.0	
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	3.0	3.0	
ASSISTANT ELECTRICAL SUPERVISOR	22	1.0	1.0	
BUYER	16	1.0	1.0	
CARPENTER	14	4.0	4.0	
CEMENT FINISHER	11	3.0	2.0	(1.0)
CEMENT FINISHER SUPERVISOR	15	2.0	2.0	
CONTRACT ADMINISTRATOR	22	0.0	1.0	1.0
CUSTODIAN	4	1.0	1.0	
CUSTOMER SERVICE REP. I	13	3.0	2.0	(1.0)
CUSTOMER SERVICE REP. II	15	2.0	2.0	
CUSTOMER SERVICE REP. III	16	2.0	2.0	
CUSTOMER SERVICE SUPERVISOR	18	3.0	3.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	1.0	
DEPUTY DIRECTOR-PUBLIC WORKS	36	2.0	3.0	1.0
DISPATCHER	8	0.0	1.0	1.0
ELECTRICAL ESTIMATOR	23	3.0	3.0	
ELECTRICAL SUPERINTENDENT	26	1.0	1.0	
ELECTRICAL SUPERVISOR	24	2.0	2.0	
ELECTRICIAN	18	28.0	27.0	(1.0)
ENGINEER	26	1.0	1.0	
EQUIPMENT WORKER	13	92.0	94.0	2.0
FIELD SUPERVISOR	17	29.0	29.0	
GENERAL SUPERINTENDENT	21	1.0	1.0	
GRADUATE ENGINEER	22	7.0	8.0	1.0
INSPECTOR	18	5.0	5.0	
INSTRUMENT PERSON	11	1.0	1.0	
IRON WORKER	13	3.0	3.0	
LABORER	4	86.0	85.0	(1.0)
MANAGEMENT ANALYST IV	25	1.0	1.0	
MESSENGER	6	1.0	1.0	
MICROCOMPUTER ANALYST	20	1.0	0.0	(1.0)
OFFICE SUPERVISOR	17	1.0	1.0	
PAINTER	11	4.0	4.0	
PAVING ASSESSMENT SPECIALIST	16	2.0	2.0	
PROCUREMENT SPECIALIST	24	1.0	1.0	
PROJECT MANAGER	24	2.0	2.0	
PROJECT TECHNICIAN III	17	3.0	3.0	
PROJECT TECHNICIAN IV	20	5.0	4.0	(1.0)
PUBLIC WORKS MAINTENANCE MANAGER	29	5.0	4.0	(1.0)
PUBLIC WORKS MAINTENANCE SECTION CHIEF	22	10.0	12.0	2.0
SAFETY OFFICER	21	1.0	1.0	
SAFETY SUPERVISOR	24	1.0	1.0	
SEMI-SKILLED LABORER	6	25.0	29.0	4.0
SENIOR BUYER	22	1.0	1.0	

**Business Area Roster Summary**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2310 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
SENIOR DATA ENTRY OPERATOR	12	3.0	2.0	(1.0)
SENIOR DISPATCHER	12	6.0	7.0	1.0
SENIOR GIS TECHNICIAN	17	1.0	0.0	(1.0)
SENIOR INSPECTOR	22	3.0	2.0	(1.0)
SENIOR INVENTORY MANAGEMENT CLERK	12	3.0	2.0	(1.0)
SENIOR PAYROLL CLERK	13	2.0	2.0	
SENIOR PROJECT MANAGER	27	3.0	3.0	
SENIOR TRAFFIC ANALYST	13	7.0	6.0	(1.0)
SIGN PROCESSOR	9	6.0	6.0	
STAFF ANALYST	26	1.0	0.0	(1.0)
STUDENT INTERN II	10	2.0	1.0	(1.0)
SUPERVISING ENGINEER	29	4.0	4.0	
SYSTEMS CONSULTANT	26	1.0	1.0	
SYSTEMS SUPPORT ANALYST II	19	1.0	1.0	
TECHNICAL HARDWARE ANALYST I	17	13.0	13.0	
TECHNICAL HARDWARE ANALYST II	21	7.0	10.0	3.0
TECHNICAL HARDWARE ANALYST III	23	4.0	6.0	2.0
TRAFFIC ANALYST	7	2.0	3.0	1.0
TRAFFIC SIGNAL SUPERVISOR	22	4.0	4.0	
TRUCK DRIVER	6	48.0	44.0	(4.0)
<b>Total FTEs</b>		<b>505.0</b>	<b>508.0</b>	<b>3.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>16.7</b>	<b>22.2</b>	<b>5.5</b>
<b>Full-Time Equivalents</b>		<b>488.3</b>	<b>485.8</b>	<b>(2.5)</b>



## Business Area Revenue Summary

Fund Name : Dedicated Drainage & Street Renewal Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2310 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000010002</b>	<b>PWE - Street Maintenance</b>			
422150	Intergovernmental Revenue - Metro	33,264,300	33,264,300	33,654,300
434245	Sale of Capital Assets - Vehicles	0	18,100	6,000
<b>Total</b>	<b>PWE - Street Maintenance</b>	<b>33,264,300</b>	<b>33,282,400</b>	<b>33,660,300</b>
<b>2000010003</b>	<b>PWE - Street Resurfacing</b>			
434335	Recover Damage-Infrastructure	29,000	35,000	29,000
434515	Street Milling Sale Earnings	800,000	900,000	900,000
<b>Total</b>	<b>PWE - Street Resurfacing</b>	<b>829,000</b>	<b>935,000</b>	<b>929,000</b>
<b>2000010008</b>	<b>PWE - Concrete Repair</b>			
422150	Intergovernmental Revenue - Metro	0	1,600,000	0
<b>2000010018</b>	<b>PWE - Special Project</b>			
424110	Other Interfund Services	1,425,000	1,425,000	845,000
<b>2000010020</b>	<b>PWE - Brick Street Maintenance</b>			
422122	Municipal Service Fees - TIRZ	0	0	10,000
<b>2000020003</b>	<b>PWE - Signs and Marking Maintenance</b>			
421400	Miscellaneous Sign Fees	16,800	28,000	28,000
434335	Recover Damage-Infrastructure	20,400	103,000	93,000
<b>Total</b>	<b>PWE - Signs and Marking Maintenance</b>	<b>37,200</b>	<b>131,000</b>	<b>121,000</b>
<b>2000020004</b>	<b>PWE - Signal Maintenance</b>			
422150	Intergovernmental Revenue - Metro	17,335,700	17,335,700	17,545,700
426290	Other Service Charges	81,500	81,500	31,000
426390	Misc. Services to Other Agencies	385,800	385,800	380,800
434205	Sale of Scrap Metal	10,000	36,602	10,000
434335	Recover Damage-Infrastructure	0	7,000	7,000
<b>Total</b>	<b>PWE - Signal Maintenance</b>	<b>17,813,000</b>	<b>17,846,602</b>	<b>17,974,500</b>
<b>2000020007</b>	<b>PWE - Mobility Permitting</b>			
421310	Mobility Permits	995,600	665,000	670,000
428080	Returned Check Charges	0	600	500
<b>Total</b>	<b>PWE - Mobility Permitting</b>	<b>995,600</b>	<b>665,600</b>	<b>670,500</b>
<b>2000050002</b>	<b>PWE - Financial Management</b>			
422140	Metro Grant Awards	54,590,400	0	0
423010	Other Grant Awards	2,000,000	0	0
424190	Interfund Drainage Fee	9,173,900	16,900,000	1,879,000
426500	Drainage Charge Revenue	115,826,100	99,900,000	103,001,000
432010	Interest on Pooled Investments	0	275,000	500,000
<b>Total</b>	<b>PWE - Financial Management</b>	<b>181,590,400</b>	<b>117,075,000</b>	<b>105,380,000</b>
<b>2000050033</b>	<b>PWE - Captured Tax Revenues for CIP Projects</b>			
490010	Transfer from General Fund	0	9,193,266	10,000,000
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>235,954,500</b>	<b>182,153,868</b>	<b>169,590,300</b>

## Business Area Expenditure Summary

Fund Name : Dedicated Drainage & Street Renewal Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 2310 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	18,517,060	17,538,715	18,487,220
500060	Overtime - Civilian	0	1,705,874	1,883,174	1,605,449
500090	Premium Pay - Civilian	0	119,538	100,999	116,638
500110	Bilingual Pay - Civilian	0	4,590	7,167	7,231
500250	HOPE Union Business Usage	0	0	574	0
501050	Employee Awards	0	3,500	3,500	3,500
501070	Pension - Civilian	0	3,333,867	3,131,480	3,956,238
501120	Termination Pay - Civilian	0	259,000	348,000	213,600
501160	Vehicle Allowance - Civilian	0	8,410	3,198	8,410
502010	FICA - Civilian	0	1,552,307	1,450,003	1,539,104
503010	Health Ins-Act Civilian	0	3,773,928	3,329,639	4,115,739
503015	Basic Life Insurance - Active Civilian	0	17,260	9,803	10,912
503050	Health/Life Insurance - Retiree Civilian	0	0	8,266	0
503060	Long Term Disability-Civilian	0	41,714	36,640	41,320
503090	Workers Compensation-Civilian-Admin	0	98,116	94,075	116,162
503100	Workers Compensation-Civilian-Claim	0	458,374	510,282	458,374
504030	Unemployment Claims - Administration	0	78,757	41,520	47,603
<b>Total</b>	<b>Personnel Services</b>	<b>0</b>	<b>29,972,295</b>	<b>28,497,035</b>	<b>30,727,500</b>
511010	Chemical Gases & Special Fluids	0	23,900	23,900	24,900
511015	Cleaning & Sanitary Supplies	0	30,900	30,800	30,800
511020	Construction Materials	0	10,371,900	9,511,900	9,923,700
511025	Electrical Hardware & Parts	0	1,228,640	1,249,450	1,114,600
511030	Mechanical Hardware & Parts	0	1,600	20,886	9,100
511045	Computer Supplies	0	44,400	24,171	39,000
511050	Paper & Printing Supplies	0	19,700	19,700	17,800
511055	Publications & Printed Materials	0	7,000	5,400	9,300
511060	Postage	0	375,500	354,500	202,800
511070	Miscellaneous Office Supplies	0	67,300	57,799	68,100
511085	Drugs & Medical Chemicals	0	500	500	500
511090	Medical & Surgical Supplies	0	6,300	12,490	9,000
511095	Small Technical & Scientific Equipment	0	0	0	13,700
511110	Fuel	0	1,416,300	1,493,557	1,428,800
511115	Vehicle Repair & Maintenance Supplies	0	27,800	56,400	27,300
511120	Clothing	0	135,900	116,450	139,300
511125	Food Supplies	0	15,800	15,800	20,800
511140	Landscaping & Gardening Supplies	0	8,700	8,700	8,700
511145	Small Tools & Minor Equipment	0	122,300	100,726	121,300
511150	Miscellaneous Parts & Supplies	0	188,500	177,904	197,500
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>14,092,940</b>	<b>13,281,033</b>	<b>13,407,000</b>
520100	Temporary Personnel Services	0	2,221,100	2,135,477	1,721,100
520101	Janitorial Services	0	20,400	20,400	21,600
520106	Architectural Services	0	1,687	25	0
520107	Computer Info/Contr	0	26,380	41,380	38,400
520108	Information Resource Services	0	24,500	24,500	24,500
520109	Medical Dental & Laboratory Services	0	12,100	12,019	12,100
520110	Management Consulting Services	0	20,800	128,555	22,800
520114	Miscellaneous Support Services	0	10,100	14,894	12,100
520115	Real Estate Lease/Office Rental	0	355,800	355,800	368,100
520118	Refuse Disposal	0	227,700	227,700	317,700
520119	Computer Equipment/Software Maintenance	0	239,700	314,600	363,900
520120	Communications Equipment Services	0	25,000	0	0
520121	IT Application Svcs	0	286,300	359,206	540,200

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2310 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520123	Vehicle & Motor Equipment Services	0	3,844,800	3,215,408	3,808,800
520124	Other Equipment Services	0	7,500	7,500	7,500
520126	Construction Site Work Services	0	22,500	22,500	22,500
520136	Billing & Collection Services	0	114,000	94,000	0
520141	Engineering Services	0	82,000	40,000	50,500
520157	Computer Software Maintenance Services	0	247,000	247,000	275,000
520510	Mail/Delivery Services	0	95,400	108,000	242,400
520515	Print Shop Services	0	4,700	7,600	5,700
520520	Printing & Reproduction Services	0	4,000	29,754	5,700
520605	Advertising Services	0	500	500	2,000
520705	Insurance Fees	0	36,900	34,829	42,400
520720	Fines	0	0	3,080	0
520765	Membership & Professional Fees	0	27,300	26,299	25,100
520805	Education & Training	0	118,900	93,900	114,000
520905	Travel - Training Related	0	15,500	13,422	13,700
520910	Travel - Non-Training Related	0	3,400	1,900	1,900
521405	Building Maintenance Services	0	116,613	104,310	125,900
521410	Sewer Services	0	28,700	28,700	28,700
521415	Land and Grounds Maintenance	0	20,000	20,000	0
521420	Infrastructure Maintenance Service	0	2,058,300	3,608,300	2,068,300
521505	Electricity	0	382,500	367,901	318,700
521510	Natural Gas	0	23,100	19,672	20,700
521605	Data Services	0	106,700	106,700	150,900
521610	Voice Services	0	354,000	354,000	497,800
521620	Voice Equipment	0	11,100	8,805	10,800
521625	Voice Labor	0	10,600	10,600	7,800
521630	GIS Revolving Fund Services	0	100,100	100,100	84,500
521705	Vehicle/Equipment Rental/Lease	0	57,200	58,835	90,100
521715	Office Equipment Rental	0	57,100	45,053	51,100
521730	Parking Space Rental	0	92,300	81,434	59,500
521905	Legal Services	0	1,300	1,300	1,300
521910	Legal Svcs - Crt Report	0	700	1,214	700
522205	Metro Commuter Passes	0	5,000	26,036	50,600
522305	Freight Charges	0	1,000	1,000	1,000
522430	Miscellaneous Other Services & Charges	0	76,105	85,776	72,500
522720	Interfund Payroll Services	0	61,900	61,900	36,400
522721	Interfund HR Client Services	0	373,700	373,700	386,200
522722	KRONOS Service Chargeback	0	16,200	16,200	17,200
522723	Drainage Fee Service Chargeback	0	6,200	6,200	23,800
522735	Interfund Communication Equipment Repair	0	115,500	104,398	115,500
522775	Interfund Utility Services	0	577,700	577,700	548,900
522790	Interfund Inventory Adjustments	0	0	170	0
522795	Other Interfund Services	0	174,000	174,000	175,700
522800	Cost of Goods Sold	0	0	700	0
522840	Interfund Permit Center Rent Chargeback	0	0	85,623	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>12,923,585</b>	<b>14,010,575</b>	<b>13,004,300</b>
560210	Furniture Fixtures and Equipment	0	20,060	30,000	0
560220	Vehicles	0	1,441,000	248,100	3,101,000
560230	Computer HW and Developed SW	0	598,900	600,000	192,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>2,059,960</b>	<b>878,100</b>	<b>3,293,000</b>
551010	Non-Capital Office Furniture & Equipment	0	22,800	5,800	5,000
551015	Non-Capital Computer Equipment	0	148,820	178,820	50,800

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Dedicated Drainage & Street Renewal Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2310 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
551030	Non-Capital Machinery & Equipment	0	0	13,840	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>0</b>	<b>171,620</b>	<b>198,460</b>	<b>55,800</b>
531110	Commercial Paper Agent Fees	0	1,800,000	603,769	800,000
532020	Transfers to Capital Projects	0	112,559,000	59,208,000	110,000,000
532025	Transfers to Special Revenues	0	2,889,400	0	0
532095	Transfer to Stormwater Fund	0	0	0	7,653,700
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>0</b>	<b>117,248,400</b>	<b>59,811,769</b>	<b>118,453,700</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>176,468,800</b>	<b>116,676,972</b>	<b>178,941,300</b>



## STORM WATER FUND

### Description and Mission

The Storm Water Fund is not technically an enterprise fund; however, it is closely associated with the Combined Utility System Fund, so it is grouped with the enterprise funds for clarity. The Combined Utility System transfer funds to this fund to support storm water drainage operation and maintenance activities.

The Department Mission is to provide the best level of maintenance to the storm water infrastructure with the resources provided and to maintain flow of storm water free of debris and foreign objects that cause flooding.

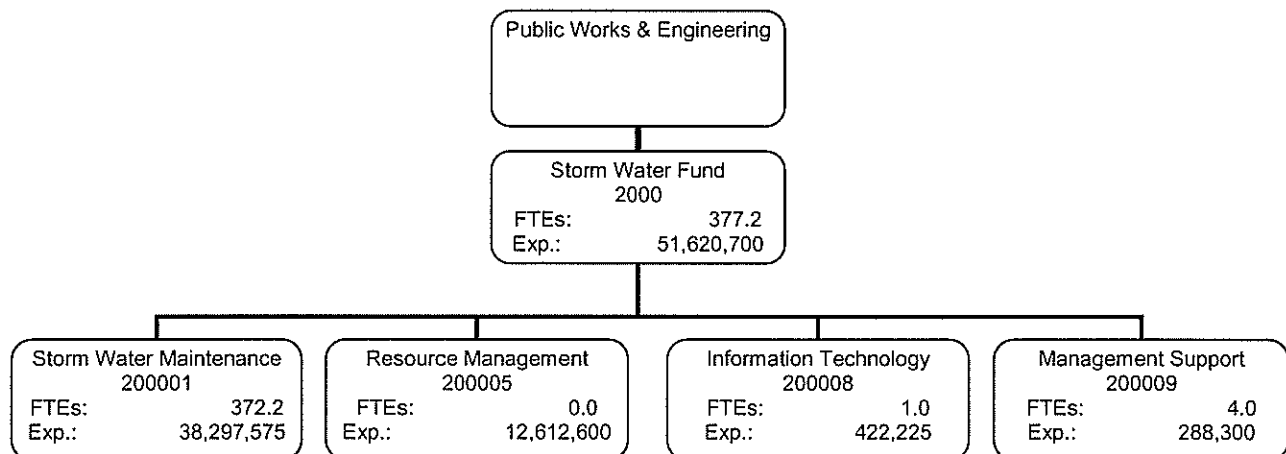
#### Department Short Term Goals

- Achieve the Storm Water Maintenance Branch's annual performance targets with the resources provided and to be responsive to 311 requests from the citizens
- Community involvement:
  - Performance Measure
  - Storm Water Education

#### Department Long Term Goals

- Increase productivity and reduce costs with improved technology, equipment and work procedures
- Reduce storm sewer pollution and environmental concerns
- Continue to improve services and responses to 311 requests
- Continue to expand the Glider Kit Program

### Organization



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Storm Water  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2302 / 2000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	19,226,961	19,226,961	1,999,999
Current Revenues	<u>50,150,900</u>	<u>47,049,389</u>	<u>51,620,700</u>
Total Available Resources	<u>69,377,861</u>	<u>66,276,350</u>	<u>53,620,699</u>
Maintenance and Operations	37,731,950	35,749,930	38,916,300
Debt Service	<u>28,544,400</u>	<u>28,526,421</u>	<u>12,704,400</u>
Total Expenditures	<u>66,276,350</u>	<u>64,276,351</u>	<u>51,620,700</u>
Planned Ending Fund Balance	<u>3,101,511</u>	<u>1,999,999</u>	<u>1,999,999</u>
Total Budget	<u>69,377,861</u>	<u>66,276,350</u>	<u>53,620,699</u>

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	3,101,511	1,999,999	1,999,999
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Storm Water Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

In FY2013, \$38.9 million is expected to be spent for the maintenance of rights-of-way and drainage infrastructure, such as storm sewers and roadside ditches and \$12.7 million in debt service, which includes the interest on the drainage debt and pension obligation bonds. Also included in the expenditures are approximately \$2.2 million for the Texas Pollutant Discharge Elimination System (TPDES) permit previously known as the National Pollutant Discharge Elimination System Program.



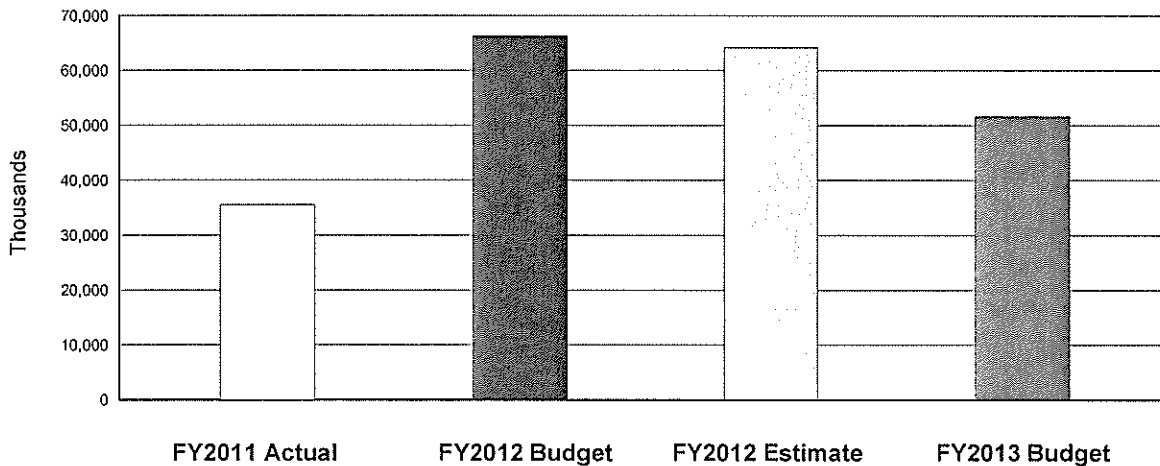


**Business Area Budget Summary**

**Fund Name :** Storm Water  
**Business Area Name :** Public Works & Engineering  
**Fund No./Bus. Area No. :** 2302 / 2000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Expenditures	Personnel Services	18,569,212	20,104,750	19,298,049	20,843,700
	Supplies	2,575,308	2,435,850	2,445,308	2,327,500
	Other Services and Charges	12,907,227	11,974,232	12,204,673	12,132,900
	Equipment	652,085	3,028,950	1,742,700	3,559,800
	Non-Capital Equipment	152,425	188,168	59,200	52,400
	Total M & O Expenditures	34,856,257	37,731,950	35,749,930	38,916,300
	Debt Service & Other Uses	631,827	28,544,400	28,526,421	12,704,400
	Total Expenditures	35,488,084	66,276,350	64,276,351	51,620,700
Revenues		54,851,883	50,150,900	47,049,389	51,620,700
Staffing	Full-Time Equivalents - Civilian	362.2	382.6	353.7	377.2
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	362.2	382.6	353.7	377.2
	Full-Time Equivalents - Overtime	25.8	25.8	28.6	21.2
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 Budget includes funding for expenditure increase in health benefits (\$581,420) and pension contribution (\$581,651).</li> <li>o This fund includes funding to maintain the City's TPDES Storm Water Permit through February 2014.</li> <li>o Provide for the de-silting, regrading and establishment of proper elevation in roadside ditches.</li> <li>o Provide for the inspection, repair and maintenance of damaged inlets, manholes and storm sewers.</li> <li>o Provide for the maintenance, mowing and desilting of off-road and esplanade ditches, drainage easements and for the mowing and herbicide application in the City's right-of-way.</li> <li>o Provide for the sweeping of the City's downtown streets and major thoroughfares.</li> <li>o This fund includes \$7.7M from the Dedicated Drainage &amp; Street Renewal (DD&amp;SR) Fund to partially cover Stormwater Fund's operating and maintenance expenses.</li> </ul>				

**Storm Water  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Storm Water <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 2302 / 2000			
<b>Name: Storm Water Maintenance -- 200001</b>			
<b>Mission:</b> Provide the best level of maintenance to the storm water infrastructure with the resources provided and to maintain the flow of storm water by eliminating debris and foreign objects that cause flooding.			
<b>Goal:</b> Deliver quality services, in a safe and timely manner, that provide for the smooth operation and high-level maintenance of public infrastructure.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Manhole inspection	62,920	60,000	40,000
Ditch de-silted (miles)	284.3	275	275
Ditches inspected (miles)	244.6	244	244
Environmental inspection	1,402	1,400	700
Line/Leads Inspect (miles)	267	240	320
<b>Name: Resouce Management -- 200005</b>			
<b>Mission:</b> Provide a Drainage Impact Fee study to adequately address costs associated with providing access to and expansion of the City's storm drainage system.			
<b>Goal:</b> To complete the Drainage Impact Fee study in FY13.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Manage funds to purchase drainage billing software	100%	100%	N/A
Finalize the Drainage Fee study	N/A	100%	100%
<b>Name: Information Technology -- 200008</b>			
<b>Mission:</b> Construct and maintain the most innovative, reliable and cost-effective technological solutions available for the public infrastructure systems and the administration of PW&E Department while providing users with secure data, prompt response time and high availability.			
<b>Goal:</b> Provide management and administrative support for personnel. Provide telecommunication and voice communication services and support.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
System for ent. server downtime less 0.10%	N/A	100%	99.95%
System for distri. downtime less than 0.50%	N/A	99.85%	99.90%

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Storm Water <b>Business Area Name</b> : Public Works & Engineering <b>Fund No./Bus Area No.</b> : 2302 / 2000			
<b>Name:</b> PWE -Management Support Branch -- 200009			
<b>Mission:</b> Provide professional services to employees in the areas of health and safety; to respond and provide support in emergencies caused by natural or man-made disasters.			
<b>Goal:</b> Provide field safety audits; provide training to PW&E employees; maintain safety training records; coordinate safety awareness to new hires; and customize safety courses upon request.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Facility management	7	7	7
Permit compliance	35	35	35
Environment contract compliance	350	350	350
Facility inspections	612	612	612

**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Storm Water Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 2302 / 2000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Storm Water Maintenance 200001</b> De-silt, re-grade and establish proper elevations in roadside ditches. Clean and flush culverts.	358.4	32,271,742	349.1	62,714,030	372.2	38,297,575
<b>Resouce Management 200005</b> Fund the implementation of the Drainage Impact Fee study.	0.0	2,852,229	0.0	1,108,109	0.0	12,612,600
<b>Information Technology 200008</b> Provide support and maintenance of software and hardware used for the Storm Water maintenance operations.	1.0	178,286	1.0	206,225	1.0	422,225
<b>PWE -Management Support Branch 200009</b> Provide training in DDC, HAZCOM, HAZWOPPER, CPR, back injury, first aid and various safety practices. Provide safety awareness initiatives, review annual permits relating to TPDES, act as liaison between divisions, state and local regulatory agencies.	2.8	185,827	3.6	247,987	4.0	288,300
<b>Total</b>	<b>362.2</b>	<b>35,488,084</b>	<b>353.7</b>	<b>64,276,351</b>	<b>377.2</b>	<b>51,620,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Storm Water  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2302 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	0.0	1.0	1.0
ADMINISTRATIVE AIDE	10	4.0	2.0	(2.0)
ADMINISTRATIVE ASSISTANT	17	4.0	5.0	1.0
ADMINISTRATIVE ASSOCIATE	13	8.0	8.0	
ADMINISTRATIVE COORDINATOR	24	1.0	1.0	
ADMINISTRATIVE SPECIALIST	20	2.0	3.0	1.0
ADMINISTRATIVE SUPERVISOR	22	1.0	0.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	1.0	
CEMENT FINISHER	11	3.0	3.0	
CREW LEADER	11	4.0	4.0	
CUSTODIAN LEADER	8	1.0	1.0	
CUSTOMER SERVICE REP. I	13	0.8	0.8	
CUSTOMER SERVICE REP. III	16	1.0	1.0	
DIVISION MANAGER	29	2.0	2.0	
ENVIRONMENTAL INVESTIGATOR I	14	1.0	1.0	
ENVIRONMENTAL INVESTIGATOR II	16	7.0	6.0	(1.0)
ENVIRONMENTAL INVESTIGATOR III	20	2.0	2.0	
ENVIRONMENTAL INVESTIGATOR IV	23	1.0	1.0	
ENVIRONMENTAL INVESTIGATOR V	28	1.0	1.0	
EQUIPMENT WORKER	13	101.0	105.0	4.0
FIELD SUPERVISOR	17	26.0	26.0	
GIS ANALYST	20	1.0	1.0	
INSPECTOR	18	2.0	2.0	
INSTRUMENT PERSON	11	4.0	4.0	
LABORER	4	106.0	100.0	(6.0)
OFFICE SERVICE MANAGER	23	1.0	0.0	(1.0)
PROCUREMENT SPECIALIST	24	1.0	1.0	
PROJECT TECHNICIAN I	8	3.0	3.0	
PROJECT TECHNICIAN III	17	1.0	1.0	
PUBLIC WORKS MAINTENANCE MANAGER	29	3.0	3.0	
PUBLIC WORKS MAINTENANCE SECTION CHIEF	22	7.0	7.0	
SAFETY REPRESENTATIVE	19	1.0	1.0	
SEMI-SKILLED LABORER	6	18.0	18.0	
SENIOR CLERK	8	1.0	2.0	1.0
SENIOR DATA BASE ANALYST	25	1.0	1.0	
SENIOR DISPATCHER	12	1.0	2.0	1.0
SENIOR INVENTORY MANAGEMENT CLERK	12	1.0	1.0	
SENIOR OFFICE ASSISTANT	12	1.0	1.0	
SENIOR PAYROLL CLERK	13	1.0	1.0	
STUDENT INTERN II	10	0.0	1.0	1.0
TRUCK DRIVER	6	73.0	75.0	2.0
<b>Total FTEs</b>		<b>398.8</b>	<b>399.8</b>	<b>1.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>16.2</b>	<b>22.6</b>	<b>6.4</b>
<b>Full-Time Equivalents</b>		<b>382.6</b>	<b>377.2</b>	<b>(5.4)</b>

## Business Area Revenue Summary

Fund Name : Storm Water  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2302 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000010009</b>	<b>PWE - Mowing Maintenance</b>			
432010	Interest on Pooled Investments	15,000	250,000	0
434215	Sale of Non-Capital Rolling Stock	5,000	0	0
434335	Recover Damage-Infrastructure	10,000	10,000	10,000
452030	Miscellaneous Revenue	5,000	5,000	5,000
490100	Transfer from Combined Utility General	50,115,900	46,454,389	0
<b>Total</b>	<b>PWE - Mowing Maintenance</b>	<b>50,150,900</b>	<b>46,719,389</b>	<b>15,000</b>
<b>2000010013</b>	<b>PWE - Major Ditch Maintenance</b>			
434245	Sale of Capital Assets - Vehicles	0	30,000	15,000
<b>2000010018</b>	<b>PWE - Special Project</b>			
424110	Other Interfund Services	0	300,000	87,700
<b>2000050002</b>	<b>PWE - Financial Management</b>			
432010	Interest on Pooled Investments	0	0	50,000
490020	Transfer from Special Revenue Fund	0	0	7,653,700
490100	Transfer from Combined Utility General	0	0	43,799,300
<b>Total</b>	<b>PWE - Financial Management</b>	<b>0</b>	<b>0</b>	<b>51,503,000</b>
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>50,150,900</b>	<b>47,049,389</b>	<b>51,620,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Storm Water  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2302 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	11,465,004	12,084,712	11,435,148	12,133,878
500030	Salary Part Time - Civilian	29,140	24,211	27,494	24,444
500060	Overtime - Civilian	1,182,950	1,163,584	1,288,584	1,196,541
500090	Premium Pay - Civilian	44,428	49,013	37,504	49,013
500110	Bilingual Pay - Civilian	2,652	2,712	2,539	2,712
500210	Pay for Performance-Municipal	0	9,427	0	0
500250	HOPE Union Business Usage	1,564	0	(1,364)	0
501070	Pension - Civilian	1,777,104	2,174,826	2,014,978	2,596,629
501120	Termination Pay - Civilian	54,655	93,428	230,000	93,337
502010	FICA - Civilian	924,288	1,017,642	950,553	1,024,327
503010	Health Ins-Act Civilian	2,325,003	2,780,329	2,423,444	3,004,864
503015	Basic Life Insurance - Active Civilian	6,653	7,186	6,289	7,088
503050	Health/Life Insurance - Retiree Civilian	374,293	239,300	213,198	239,300
503060	Long Term Disability-Civilian	0	32,490	28,537	32,027
503090	Workers Compensation-Civilian-Admin	67,323	76,592	72,897	90,242
503100	Workers Compensation-Civilian-Claim	268,788	294,700	533,739	294,700
503110	Workers Compensation-Classified-Claim	150	0	0	0
504030	Unemployment Claims - Administration	45,217	54,598	34,509	54,598
<b>Total</b>	<b>Personnel Services</b>	<b>18,569,212</b>	<b>20,104,750</b>	<b>19,298,049</b>	<b>20,843,700</b>
511010	Chemical Gases & Special Fluids	174,115	168,400	183,636	168,400
511015	Cleaning & Sanitary Supplies	19,520	17,300	17,300	17,300
511020	Construction Materials	565,848	600,100	600,100	600,100
511025	Electrical Hardware & Parts	2,492	6,600	6,248	6,600
511030	Mechanical Hardware & Parts	4,432	8,600	10,979	8,600
511035	Meters Hydrants & Plumbing Supplies	11	500	500	500
511040	Audiovisual Supplies	0	300	0	300
511045	Computer Supplies	28,514	3,000	3,000	3,000
511050	Paper & Printing Supplies	4,114	5,800	5,300	5,800
511055	Publications & Printed Materials	739	800	0	800
511060	Postage	240,079	1,500	2,000	1,500
511070	Miscellaneous Office Supplies	4,896	5,800	13,100	5,800
511080	General Laboratory Supplies	10,238	13,300	13,300	13,300
511090	Medical & Surgical Supplies	13,449	8,900	14,461	8,900
511095	Small Technical & Scientific Equipment	59	600	33	600
511110	Fuel	1,163,722	1,235,200	1,224,381	1,117,500
511115	Vehicle Repair & Maintenance Supplies	7,662	18,100	35,700	18,100
511120	Clothing	90,895	85,100	85,100	85,100
511125	Food Supplies	5,743	7,000	7,000	7,000
511140	Landscaping & Gardening Supplies	10,867	5,700	5,700	5,700
511145	Small Tools & Minor Equipment	25,784	56,950	31,170	66,400
511150	Miscellaneous Parts & Supplies	202,129	186,300	186,300	186,200
<b>Total</b>	<b>Supplies</b>	<b>2,575,308</b>	<b>2,435,850</b>	<b>2,445,308</b>	<b>2,327,500</b>
520100	Temporary Personnel Services	526,415	95,000	95,000	95,000
520102	Security Services	8,525	91,000	2,000	0
520105	Accounting & Auditing Services	139,886	100,000	58,900	0
520106	Architectural Services	0	16,500	0	16,500
520107	Computer Info/Contr	0	150,000	150,000	200,000
520108	Information Resource Services	753,227	75,300	40,591	17,300
520109	Medical Dental & Laboratory Services	7,292	12,700	12,700	12,700
520110	Management Consulting Services	880	149,500	145,000	544,500
520114	Miscellaneous Support Services	302,211	5,000	27,771	5,000
520115	Real Estate Lease/Office Rental	76,233	128,300	128,300	157,100

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Storm Water  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2302 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520118	Refuse Disposal	2,140,203	838,600	977,882	938,600
520119	Computer Equipment/Software Maintenance	22,770	12,732	12,851	232,900
520121	IT Application Svcs	9,346	6,500	6,500	12,500
520123	Vehicle & Motor Equipment Services	4,505,264	4,435,400	4,305,606	4,904,800
520124	Other Equipment Services	6,171	14,800	14,800	14,800
520126	Construction Site Work Services	430,103	351,300	501,300	501,300
520128	Other Construction Work Services	33,864	199,600	665,022	199,600
520141	Engineering Services	17,093	358,100	81,788	258,100
520157	Computer Software Maintenance Services	490,460	836,200	873,550	0
520510	Mail/Delivery Services	0	3,800	0	3,800
520515	Print Shop Services	617	800	4,750	800
520520	Printing & Reproduction Services	0	300	300	300
520605	Advertising Services	35,708	0	500	0
520705	Insurance Fees	14,650	16,000	16,826	18,400
520720	Fines	0	0	4,080	0
520765	Membership & Professional Fees	3,846	2,400	5,406	2,400
520805	Education & Training	14,704	19,000	15,890	28,800
520905	Travel - Training Related	6,080	8,100	8,100	8,200
520910	Travel - Non-Training Related	60	0	100	0
521305	Indirect Cost Recovery Payment	1,158,533	1,257,100	1,257,100	1,131,200
521405	Building Maintenance Services	109,088	83,600	83,600	83,600
521415	Land and Grounds Maintenance	2,793	2,300	3,410	2,300
521420	Infrastructure Maintenance Service	1,550,502	1,903,700	1,842,128	1,903,700
521605	Data Services	3	900	95	400
521610	Voice Services	33,063	12,700	112,929	149,500
521615	Radio Communications	0	30,000	0	0
521620	Voice Equipment	7,468	0	1,613	1,200
521625	Voice Labor	0	100	377	200
521630	GIS Revolving Fund Services	59,563	72,000	72,000	23,000
521705	Vehicle/Equipment Rental/Lease	20,104	1,300	1,300	1,300
521715	Office Equipment Rental	13,375	12,200	13,640	12,200
521725	Other Rental	11,259	13,000	13,000	13,000
521730	Parking Space Rental	16,728	31,100	32,392	18,900
521905	Legal Services	1,602	500	500	500
521910	Legal Svcs - Crt Report	0	200	200	200
522205	Metro Commuter Passes	3,518	2,000	3,868	8,800
522430	Miscellaneous Other Services & Charges	46,105	32,700	19,308	32,700
522720	Interfund Payroll Services	64,899	48,100	48,100	28,300
522721	Interfund HR Client Services	34,801	291,600	291,600	296,200
522722	KRONOS Service Chargeback	0	12,800	12,800	13,100
522723	Drainage Fee Service Chargeback	0	122,800	122,800	122,800
522735	Interfund Communication Equipment Repair	0	200	200	200
522765	Interfund Legal Services	0	200	0	0
522790	Interfund Inventory Adjustments	(645)	600	600	600
522795	Other Interfund Services	228,860	115,600	115,600	115,600
<b>Total</b>	<b>Other Services and Charges</b>	<b>12,907,227</b>	<b>11,974,232</b>	<b>12,204,673</b>	<b>12,132,900</b>
560210	Furniture Fixtures and Equipment	39,996	0	0	0
560220	Vehicles	593,442	3,007,700	1,730,700	3,559,800
560230	Computer HW and Developed SW	18,647	21,250	12,000	0
<b>Total</b>	<b>Equipment</b>	<b>652,085</b>	<b>3,028,950</b>	<b>1,742,700</b>	<b>3,559,800</b>
551010	Non-Capital Office Furniture & Equipment	77,866	2,000	2,000	0
551015	Non-Capital Computer Equipment	70,210	117,468	57,200	52,400



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Storm Water  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2302 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
551020	Non-Capital Communication Equipment	4,349	68,700	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>152,425</b>	<b>188,168</b>	<b>59,200</b>	<b>52,400</b>
531150	Discretionary Debt	0	10,800,100	10,782,100	12,072,600
532005	Transfers to General Fund	0	17,111,500	17,111,500	0
532020	Transfers to Capital Projects	66,506	67,500	67,500	66,500
532050	Trans to PIB Bonds Debt Service	565,321	565,300	565,321	565,300
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>631,827</b>	<b>28,544,400</b>	<b>28,526,421</b>	<b>12,704,400</b>
<b>Grand Total Expenditures</b>		<b>35,488,084</b>	<b>66,276,350</b>	<b>64,276,351</b>	<b>51,620,700</b>



## SPECIAL REVENUE FUNDS

Administration and Regulatory Affairs	
BARC.....	X-2
Parking Management.....	X-14
Finance/Police	
Digital Automated Red Light Enforcement Program .....	X-22
Health	
Swimming Pool Safety Fund .....	X-36
Library	
Digital Houston.....	X-44
Mayor's Office	
Houston Emergency Center.....	X-52
Cable Television.....	X-62
Municipal Courts	
Municipal Courts Building Security.....	X-70
Municipal Courts Technology Fee.....	X-78
Juvenile Case Manager Fee.....	X-84
Parks and Recreation	
Park Golf Special Fund .....	X-92
Parks Special Revenue .....	X-100
Planning & Development/Library	
Historic Preservation.....	X-112
Police	
Asset Forfeiture .....	X-124
Auto Dealers.....	X-132
Child Safety Fund.....	X-142
Special Services.....	X-150
Supplemental Environmental Protection .....	X-162
Public Works and Engineering	
Building Inspection .....	X-170
Houston TranStar Center .....	X-182
Police/Public Works and Engineering	
Mobility Response Team.....	X-190
Solid Waste	
Recycling Expansion Program.....	X-206

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : BARC Special Revenue  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 2427 / 6500

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	1,119,439	1,119,439	740,658
Current Revenues	7,201,747	7,366,552	7,712,709
<b>Total Available Resources</b>	<b>8,321,186</b>	<b>8,485,991</b>	<b>8,453,367</b>
Maintenance and Operations	8,137,727	7,745,333	8,453,367
<b>Total Expenditures</b>	<b>8,137,727</b>	<b>7,745,333</b>	<b>8,453,367</b>
Planned Ending Fund Balance	183,459	740,658	0
<b>Total Budget</b>	<b>8,321,186</b>	<b>8,485,991</b>	<b>8,453,367</b>
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	183,459	740,658	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Bureau of Animal Regulation and Care (BARC) Special Revenue Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

In an attempt to raise additional funding to meet per capita requirements for the City of Houston, Mayor Parker requested City Council to create the BARC Special Revenue Fund. On November 3, 2010 City Council approved Ordinance 2010-856 creating the BARC Special Revenue Fund transferring a total of \$6.1 million from Administration and Regulatory Affairs General Fund. In FY2013, BARC will also receive an additional \$120,000 from the General Fund to help offset expenditure related to animal assistance provided to the Houston Police Department. The FY2013 budget represents \$3.98 per capita, a significant improvement from previous years.

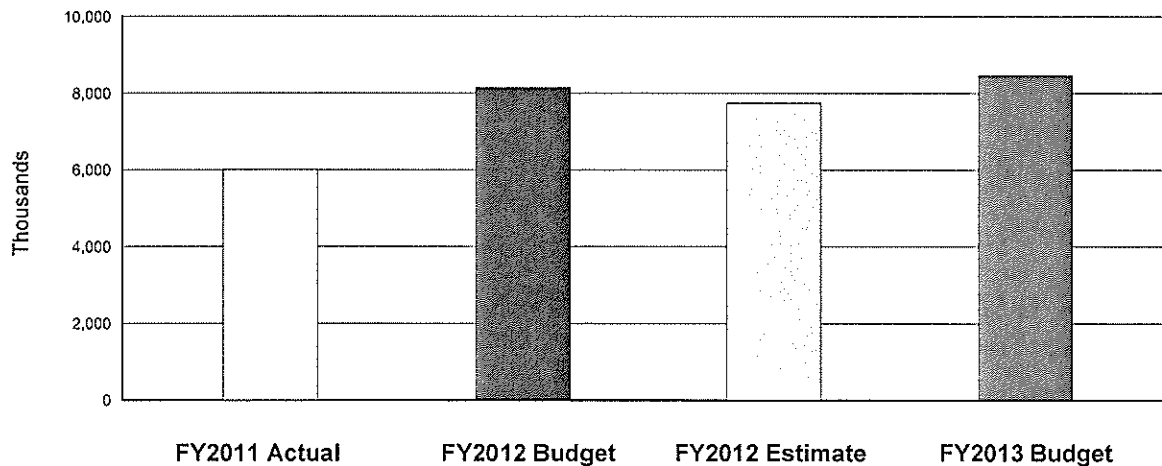
As part of a long-term initiative for the FY2012 budget, BARC hoped to establish an in-house wellness clinic dedicated to the prevention of various animal related diseases and illnesses. On September 3, 2011, BARC accomplished this and began providing low cost veterinary services as part of the newly implemented Animal Wellness Clinic. The wellness clinic is projected to generate \$57,000 in revenue for the FY2013 budget.

Furthermore, BARC has begun the initial phases of bringing the pet licensing program in-house. Currently, the program is outsourced to a local vendor who requires a certain percentage of the revenue collected. In order to retain the maximum amount of revenue generated, BARC has decided to bring the initiative in-house. In doing so, the FY2013 revenue budget is estimated to increase 15% from \$850,000 to \$977,000 in pet licensing sales.

**Business Area Budget Summary**

<b>Fund Name : BARC Special Revenue</b>					
<b>Business Area Name : Administration and Regulatory Affairs</b>					
<b>Fund No./Bus. Area No. : 2427 / 6500</b>		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	4,068,988	5,832,147	5,430,306	6,432,349
	Supplies	627,530	737,391	736,653	783,289
	Other Services and Charges	1,303,206	1,563,189	1,570,444	1,232,629
	Non-Capital Equipment	1,894	5,000	7,930	5,100
	Total M & O Expenditures	6,001,618	8,137,727	7,745,333	8,453,367
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	6,001,618	8,137,727	7,745,333	8,453,367
<b>Revenues</b>		7,121,557	7,201,747	7,366,552	7,712,709
<b>Staffing</b>	Full-Time Equivalents - Civilian	72.5	97.1	98.1	103.1
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	72.5	97.1	98.1	103.1
	Full-Time Equivalents - Overtime	0.0	0.0	0.4	0.2
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o Includes additional funding in personnel for in-house licensing program and additional veterinary staff to help perform spay/neuter required by state law as well as services for new Animal Wellness Clinic.</li> <li>o Includes an additional \$120K from the General Fund to help offset expenditure related to animal assistance provided to the Houston Police Department.</li> <li>o Includes an estimated \$57K in revenue from the new implemented BARC Animal Wellness Clinic.</li> <li>o Includes an estimated 15% increase from \$850K to \$977K in pet licensing sales due to the program being brought in-house.</li> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$212,876) and pension contribution (\$224,704).</li> </ul>				

**BARC Special Revenue  
Administration and Regulatory Affairs  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : BARC Special Revenue <b>Business Area Name</b> : Administration and Regulatory Affairs <b>Fund No./Bus Area No.</b> : 2427 / 6500			
<b>Name: ARA - BARC -- 650008</b>			
<b>Mission:</b> To promote humane animal care and protect Public Health and Safety in the City of Houston, including shelter, pet placement, ownership, education and enforcement. In FY2012, BARC established six separate cost centers to reflect the duties and responsibilities of each division.			
<b>Goal:</b> N/A			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A
<b>Name: ARA -Administration Expenses -- 650081</b>			
<b>Mission:</b> To exemplify leadership qualities by providing exceptional customer service, and support to the Medical, Shelter, Animal Enforcement, Marketing & Outreach, Dispatch, and Pet Licensing staff.			
<b>Goal:</b> Continue to improve partnerships with local non-profit organizations to increase donations and fundraising efforts to go towards the care of the animals in our shelter.  Provide exceptional customer service to each division to ensure daily operational needs are met.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Customer Satisfaction	N/A	N/A	85%
Donations and Contributions	N/A	12,000	35,000
<b>Name: ARA - Medical and Shelter -- 650082</b>			
<b>Mission:</b> To establish and maintain an animal shelter environment that exemplifies disease control and promotes the health and welfare of our animals through the advancement of shelter medicine.			
<b>Goal:</b> To increase in-house spay services by performing spay and neuter seven days a week to ensure a manageable population that is parallel to the citizens of Houston.  Continue to provide exceptional customer service to every citizen and care to every animal that comes through our shelter doors by assisting, educating, and maintaining a clean and safe environment.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Spay and Neuter	5,021	6,986	8,426
Animal Intakes	22,829	26,055	29,281

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> BARC Special Revenue <b>Business Area Name :</b> Administration and Regulatory Affairs <b>Fund No./Bus Area No. :</b> 2427 / 6500			
<b>Name: ARA - Animal Enforcement -- 650083</b>			
<b>Mission:</b> To enforce laws and regulations of the City of Houston and the State of Texas pertaining to the well being of animals in our care.			
<b>Goal:</b> Continue to work with local, state, and federal government agencies to better serve the needs of the residents of the City of Houston.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Priority 1 Calls Completed	2,549	2,574	2,599
Priority 2 Calls Completed	3,576	3,628	3,680
Priority 3 Calls Completed	5,684	5,740	5,797
<b>Name: ARA - Marketing Outreach -- 650084</b>			
<b>Mission:</b> To be a nationally recognized brand, setting benchmarks for animal placement, building leadership distinction with respect to our peer institutions, creating unusually high quality and dedication of our staff, and positioning BARC as a compelling choice for potential pet owners, rescue groups and other constituencies.			
<b>Goal:</b> Increase the number of live releases including adoptions, fosters, rescues, and transfers to make certain that every animal in our shelter is placed in a safe and loving home.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Adoptions	4,419	5,607	6,448
Fosters	1,936	2,331	2,564
Rescue/Transfers	2,667	3,249	3,737
<b>Name: ARA -Customer Service -- 650085</b>			
<b>Mission:</b> To provide elite customer service for customer inquiries regarding the well being of the animals in the City of Houston.			
<b>Goal:</b> Continue to educate and inform pet owners who are considering surrendering their pets about other alternatives, such as low-cost veterinary services and organizations that assist with various needs.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Incoming Calls Received	120,000	120,000	120,000

**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : BARC Special Revenue  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus Area No.** : 2427 / 6500

**Name:** ARA - Licensing -- 650086

**Mission:** To assign each animal within the City of Houston a license to indicate their compliance, owner, and health status as it relates to rabies control.

**Goal:** Build and maintain a state of the art licensing program that is both affordable and beneficial to the citizens of Houston as well as local government.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Unaltered Licenses	5,038	5,793	6,662
Altered Licenses	27,659	31,807	36,579



**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : BARC Special Revenue</b> <b>Business Area Name : Administration and Regulatory Affairs</b> <b>Fund No./Bus Area No. : 2427 / 6500</b>						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>ARA - BARC 650008</b> To promote humane animal care and protect Public Health and Safety in the City of Houston, including shelter, pet placement, ownership, education and enforcement. In FY2012, BARC established six separate cost centers to reflect the duties and responsibilities of each division.	72.5	6,001,618	0.0	0	0.0	0
<b>ARA -Administration Expenses 650081</b> Assist and control values related to purchasing, policy, training, budget, and warehousing for operations within the BARC division.	0.0	0	9.0	2,086,449	10.5	1,800,456
<b>ARA - Medical and Shelter 650082</b> Provide medical and shelter services to the homeless animals of the City of Houston, while holding a high level of standards for kennel sanitation, disease control, animal husbandry, and inventory control.	0.0	0	49.9	3,359,597	51.6	3,898,288
<b>ARA - Animal Enforcement 650083</b> Protect the health and safety of the residents of the City of Houston by actively amending and enforcing existing laws and attempting to control the stray animal population.	0.0	0	20.3	1,115,124	22.0	1,330,920
<b>ARA - Marketing Outreach 650084</b> Create community awareness of BARC initiatives and programs through the leadership, design and implementation of targeted education programs.	0.0	0	4.0	518,826	9.0	645,293
<b>ARA -Customer Service 650085</b> Process and assist the citizens of Houston with animal intakes, adoptions, pet licensing, and other customer related activities.	0.0	0	11.9	384,709	7.0	398,391

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : BARC Special Revenue  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus Area No.** : 2427 / 6500

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>ARA - Licensing</b> <span style="float: right;">650086</span> Responsible for reaching out to the Houston community as well as local veterinary clinics to ensure proper identification of animals vaccinated and tagged.	0.0	0	3.0	280,628	3.0	380,019
<b>Total</b>	<b>72.5</b>	<b>6,001,618</b>	<b>98.1</b>	<b>7,745,333</b>	<b>103.1</b>	<b>8,453,367</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** BARC Special Revenue  
**Business Area Name :** Administration and Regulatory Affairs  
**Fund No./Bus Area No. :** 2427 / 6500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	0.0	2.0	2.0
ADMINISTRATIVE ASSISTANT	17	2.0	2.0	
ADMINISTRATIVE ASSOCIATE	13	0.0	1.0	1.0
ADMINISTRATIVE SPECIALIST	20	5.0	5.0	
ADMINISTRATIVE SUPERVISOR	22	3.0	0.0	(3.0)
ANIMAL CARE TECHNICIAN	11	12.0	16.0	4.0
ANIMAL CONTROL MANAGER	25	2.0	0.0	(2.0)
ANIMAL CONTROL OFFICER	13	17.0	15.0	(2.0)
ANIMAL CONTROL OFFICER TRAINEE	11	6.0	2.0	(4.0)
ANIMAL CONTROL SUPERVISOR	22	0.0	2.0	2.0
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	1.0	
CHIEF VETERINARIAN,DVM	30	1.0	1.0	
CUSTOMER SERVICE REP. I	13	6.0	6.0	
CUSTOMER SERVICE REP. II	15	4.0	5.0	1.0
CUSTOMER SERVICE REP. III	16	4.0	2.0	(2.0)
CUSTOMER SERVICE SUPERVISOR	18	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	1.0	
DIVISION MANAGER	29	1.0	2.0	1.0
INVENTORY MANAGEMENT CLERK	9	1.0	1.0	
KENNEL ATTENDANT	8	10.0	4.0	(6.0)
MANAGEMENT ANALYST II	18	1.0	2.0	1.0
MANAGEMENT ANALYST III	21	1.0	0.0	(1.0)
MECHANIC III	19	1.0	1.0	
SECURITY OFFICER	8	0.0	1.0	1.0
SENIOR ANIMAL CARE TECHNICIAN	15	10.0	9.0	(1.0)
SENIOR ANIMAL CONTROL OFFICER	16	2.0	2.0	
SHELTER SUPERVISOR	22	0.0	3.0	3.0
STAFF VETERINARIAN,DVM	28	2.2	2.6	0.4
SYSTEMS SUPPORT ANALYST III	22	1.0	0.0	(1.0)
TRAINER	17	1.0	0.0	(1.0)
VETERINARIAN TECHNICIAN SUPERVISOR	21	1.0	1.0	
VETERINARY TECHNICIAN	15	9.0	13.0	4.0
<b>Total FTEs</b>		<b>106.2</b>	<b>103.6</b>	<b>(2.6)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>9.1</b>	<b>0.5</b>	<b>(8.6)</b>
<b>Full-Time Equivalents</b>		<b>97.1</b>	<b>103.1</b>	<b>6.0</b>

## Business Area Revenue Summary

Fund Name : BARC Special Revenue  
 Business Area Name : Administration and Regulatory Affairs  
 Fund No./Bus Area No. : 2427 / 6500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6500080008	ARA - BARC			
421080	Rabies Control Licenses	700,000	850,000	977,506
426050	Animal Control Fees	122,200	122,200	122,200
426060	Clinical Fees	(2)	60,000	57,500
432010	Interest on Pooled Investments	48,000	48,000	48,672
434230	Animal Adoption	190,000	140,000	142,800
434510	Prior Year Revenue	0	10,694	0
444010	Private Contributions	20,000	12,000	35,000
452030	Miscellaneous Revenue	0	2,109	0
490010	Transfer from General Fund	6,121,549	6,121,549	6,329,031
Total	ARA - BARC	7,201,747	7,366,552	7,712,709
Total	Administration and Regulatory Affairs	7,201,747	7,366,552	7,712,709

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : BARC Special Revenue  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 2427 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	2,613,309	3,877,649	3,603,063	4,090,856
500030	Salary Part Time - Civilian	229,598	101,979	123,366	168,359
500060	Overtime - Civilian	11,662	30,000	29,937	20,000
500090	Premium Pay - Civilian	2,829	4,176	6,267	9,396
500110	Bilingual Pay - Civilian	17,462	18,976	15,666	18,975
500210	Pay for Performance-Municipal	0	0	0	5,750
501070	Pension - Civilian	407,984	697,977	650,746	875,450
501120	Termination Pay - Civilian	42,033	0	13,129	0
502010	FICA - Civilian	214,027	304,140	284,416	328,405
503010	Health Ins-Act Civilian	430,098	665,523	550,303	763,179
503015	Basic Life Insurance - Active Civilian	1,479	2,327	2,026	2,507
503060	Long Term Disability-Civilian	2,040	8,388	7,671	8,458
503090	Workers Compensation-Civilian-Admin	13,440	20,442	19,956	24,654
503100	Workers Compensation-Civilian-Claim	73,069	97,000	102,000	102,000
504030	Unemployment Claims - Administration	9,958	3,570	21,760	14,360
<b>Total</b>	<b>Personnel Services</b>	<b>4,068,988</b>	<b>5,832,147</b>	<b>5,430,306</b>	<b>6,432,349</b>
511010	Chemical Gases & Special Fluids	1,357	1,500	1,500	1,530
511015	Cleaning & Sanitary Supplies	50,009	53,500	53,500	54,570
511020	Construction Materials	1,652	2,000	2,000	2,040
511025	Electrical Hardware & Parts	86	500	500	510
511030	Mechanical Hardware & Parts	105	500	150	510
511040	Audiovisual Supplies	3,235	3,000	3,000	4,590
511045	Computer Supplies	2,850	3,000	3,000	4,080
511050	Paper & Printing Supplies	3,816	4,000	4,000	4,080
511055	Publications & Printed Materials	2,745	3,000	3,000	6,120
511060	Postage	3,190	3,998	2,088	17,340
511070	Miscellaneous Office Supplies	20,347	27,500	27,500	30,090
511085	Drugs & Medical Chemicals	10,725	35,000	35,000	35,800
511090	Medical & Surgical Supplies	28,198	35,000	35,000	35,700
511095	Small Technical & Scientific Equipment	11,791	0	510	510
511100	Veterinary & Animal Supplies	336,330	335,791	335,791	342,507
511110	Fuel	104,119	141,102	141,102	143,924
511115	Vehicle Repair & Maintenance Supplies	198	1,000	1,000	1,020
511120	Clothing	8,322	28,000	28,000	15,531
511125	Food Supplies	1,223	0	1,012	0
511145	Small Tools & Minor Equipment	4,567	5,000	5,000	5,100
511150	Miscellaneous Parts & Supplies	30,768	50,000	50,000	73,657
511160	Protective Gear	1,897	4,000	4,000	4,080
<b>Total</b>	<b>Supplies</b>	<b>627,530</b>	<b>737,391</b>	<b>736,653</b>	<b>783,289</b>
520100	Temporary Personnel Services	394,540	300,000	300,000	170,247
520102	Security Services	23,914	36,181	36,181	36,905
520103	Subrecipient Contract Services	305,847	296,000	296,000	207,962
520106	Architectural Services	0	5,000	4,947	0
520109	Medical Dental & Laboratory Services	693	1,000	1,000	1,020
520110	Management Consulting Services	39,633	100,350	102,262	46,500
520114	Miscellaneous Support Services	3,024	10,000	10,000	11,220
520118	Refuse Disposal	0	3,000	3,000	3,060
520119	Computer Equipment/Software Maintenance	24,000	50,000	50,000	44,000
520120	Communications Equipment Services	0	0	635	1,020
520121	IT Application Svcs	0	3,756	3,756	5,000
520123	Vehicle & Motor Equipment Services	8,037	15,000	15,000	15,810
520124	Other Equipment Services	0	0	598	1,020

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : BARC Special Revenue  
 Business Area Name : Administration and Regulatory Affairs  
 Fund No./Bus. Area No. : 2427 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520126	Construction Site Work Services	6,342	3,000	4,275	3,060
520143	Credit/Bank Card Services	0	0	0	10,133
520510	Mail/Delivery Services	510	500	500	510
520515	Print Shop Services	4,207	5,000	5,000	5,100
520520	Printing & Reproduction Services	6,557	6,500	6,500	11,730
520605	Advertising Services	305	0	316	20,000
520705	Insurance Fees	11,849	32,388	32,388	10,936
520765	Membership & Professional Fees	917	2,000	2,000	3,735
520805	Education & Training	2,745	25,000	25,000	25,500
520905	Travel - Training Related	8,711	23,000	23,000	23,460
520910	Travel - Non-Training Related	134	0	0	0
521405	Building Maintenance Services	31,150	80,174	75,065	0
521505	Electricity	180,586	170,483	170,483	152,347
521510	Natural Gas	15,509	22,000	22,000	14,201
521605	Data Services	0	4,660	5,847	8,000
521610	Voice Services	73,625	70,000	70,000	88,200
521620	Voice Equipment	16,122	687	2,881	3,000
521625	Voice Labor	929	0	2,818	2,500
521630	GIS Revolving Fund Services	0	0	0	7,500
521705	Vehicle/Equipment Rental/Lease	9,016	2,000	2,000	2,040
521730	Parking Space Rental	0	0	1,482	1,482
522305	Freight Charges	58,013	81,000	81,000	83,640
522430	Miscellaneous Other Services & Charges	12,150	35,000	35,000	36,720
522721	Interfund HR Client Services	44,938	77,081	77,081	70,077
522722	KRONOS Service Chargeback	0	2,627	2,627	3,596
522780	Interfund Photo Copy Services	19,203	20,000	20,000	20,400
522795	Other Interfund Services	0	79,802	79,802	80,998
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,303,206</b>	<b>1,563,189</b>	<b>1,570,444</b>	<b>1,232,629</b>
551010	Non-Capital Office Furniture & Equipment	1,894	3,074	778	5,100
551025	Non-Capital Scientific/Medical Equipment	0	1,926	1,926	0
551040	Non-Capital Other	0	0	5,226	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>1,894</b>	<b>5,000</b>	<b>7,930</b>	<b>5,100</b>
<b>Grand Total Expenditures</b>		<b>6,001,618</b>	<b>8,137,727</b>	<b>7,745,333</b>	<b>8,453,367</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Parking Management  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 8700 / 6500

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	1,633,838	1,633,838	1,105,507
Current Revenues	19,941,194	16,803,784	17,693,232
Total Available Resources	21,575,032	18,437,622	18,798,739
Maintenance and Operations	7,701,722	7,701,722	9,042,847
Debt Service	1,513,022	1,513,022	1,513,022
Other Interfund Transfers	8,117,371	8,117,371	7,994,222
Total Expenditures	17,332,115	17,332,115	18,550,091
Planned Ending Fund Balance	4,242,917	1,105,507	248,648
Total Budget	21,575,032	18,437,622	18,798,739
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	4,242,917	1,105,507	248,648
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Parking Management Special Revenue Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Parking Management Operating Fund was reclassified as a Special Revenue Fund in FY2011. This fund supports the activities of the Parking Management Division. This division is also responsible for the enforcement of ordinances that govern vehicles parked in the public right-of-way and the management and distribution of a variety of permits.

The Parking Management Division is dedicated to enhancing the quality of life for residents and visitors of the City of Houston by encouraging the efficient movement of people and goods throughout the City. Parking Management is also responsible for all downtown employee parking and transit administration.

Parking Management is responsible for managing and providing on-street parking alternatives to the citizens in the greater Houston area. It is the division's goal to provide safe and sufficient parking to residents, businesses and guests.



**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

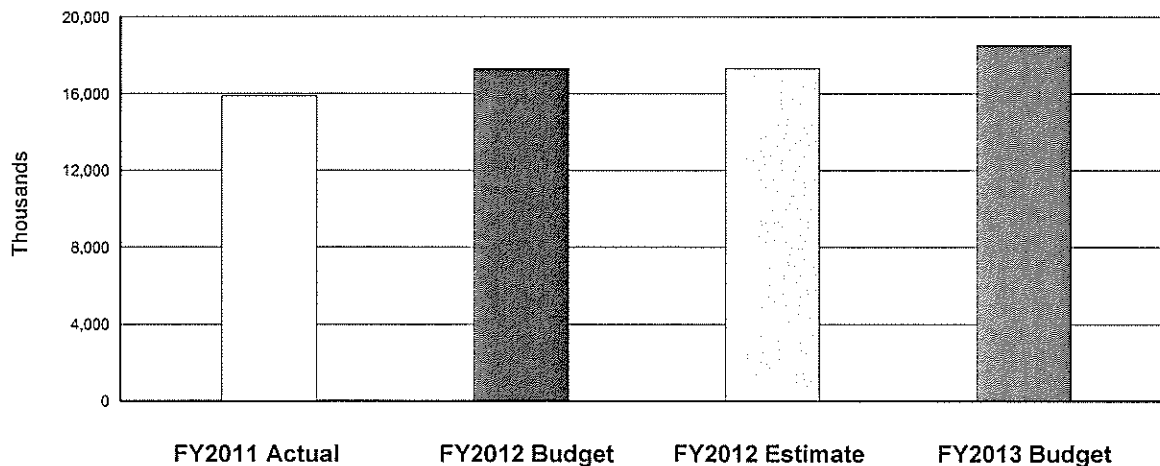
**Fund Name** : Parking Management

**Business Area Name** : Administration and Regulatory Affairs

**Fund No./Bus. Area No.** : 8700 / 6500

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	3,144,276	3,649,425	3,782,475	4,426,034
	Supplies	536,738	504,457	344,960	883,575
	Other Services and Charges	2,615,579	3,431,515	3,457,308	3,695,038
	Equipment	0	85,100	85,100	25,000
	Non-Capital Equipment	47,127	31,225	31,879	13,200
	Total M & O Expenditures	6,343,720	7,701,722	7,701,722	9,042,847
	Debt Service & Other Uses	9,537,477	9,630,393	9,630,393	9,507,244
	Total Expenditures	15,881,197	17,332,115	17,332,115	18,550,091
Revenues		15,859,203	19,941,194	16,803,784	17,693,232
Staffing	Full-Time Equivalents - Civilian	58.0	67.0	67.0	72.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	58.0	67.0	67.0	72.0
	Full-Time Equivalents - Overtime	0.4	0.3	0.3	0.5
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Continue commitment to transfer funding to support the General Fund. Proposed transfer at \$8.0M.</li> <li>o Propose to purchase 100 additional state of the art meter pay stations that is funded by the issuance of Commercial Paper that will allow the division to increase contribution to the General Fund.</li> <li>o Include \$300,000 for completion of the parking master plan which began in FY2010.</li> <li>o Include \$149,000 to construct additional accessible parking spaces for Americans with Disabilities.</li> <li>o Include funds to transition pay station modems from WiFi network to Sprint Communication network.</li> <li>o Debt service payment of \$1.5M related to the 2006 Commercial Paper borrowed for 1,000 parking meters.</li> <li>o Improvements to the three University of Houston-Downtown surface lots to be funded by the issuance of Commercial Paper that will allow the division to increase contribution to the General Fund.</li> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$141,500) and pension contribution (\$148,135).</li> </ul>				

**Parking Management  
Administration and Regulatory Affairs  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Parking Management <b>Business Area Name :</b> Administration and Regulatory Affairs <b>Fund No./Bus Area No. :</b> 8700 / 6500			
<b>Name: Administration &amp; Customer Service -- 650091</b>			
<b>Mission:</b> To promote parking industry's best practices and to promote the parking experience for its diverse customer base.			
<b>Goal:</b> To effectively handle customer's inquiries and needs in a timely manner as it pertains to processing parking permits and collecting parking fees, and increase the City's potential revenue stream through the addition of new programs and benefits.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Process permit application and payments for residential parking	3,311	3,250	3,300
Valet parking	129	125	125
Commercial vehicles zoned	736	700	792
<b>Name: Meter Enforcement -- 650092</b>			
<b>Mission:</b> The Meter Enforcement staff serve as ambassadors to the public and as a city resource to promote the safe flow of traffic by enforcing the compliance to the City of Houston ordinances relative to on-street parking.			
<b>Goal:</b> To improve the quality of life for motorists and residents by enforcing parking ordinances throughout neighborhoods and the City's business community.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Citations issued for violations of on-street parking ordinances	208,970	200,000	220,000
Detect and boot eligible vehicles for non-payments	1,659	1,700	2,035
<b>Name: Meter Operation -- 650093</b>			
<b>Mission:</b> To effectively manage the City's right of way and curb space, help promote the economic development of adjacent venues, and maintain the City's infrastructure and equipment which provides and supports an efficient operation of metered parking.			
<b>Goal:</b> To assure that parking meter equipment is in proper working condition for the acceptance of parking payments, and to safeguard the revenues collected from parking meters.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Luke meters installed	750	250	100
Meter spaces in service	6,979	7,300	8,050
Meter payment percentages cash (bills & coins)	63.3%	65%	62%
Credit card payments	36.7%	35%	38%

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Parking Management</b> <b>Business Area Name : Administration and Regulatory Affairs</b> <b>Fund No./Bus Area No. : 8700 / 6500</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Administration &amp; Customer Service 650091</b> Responsible for managing and monitoring the City of Houston's parking programs. Duties include management of citation database and sale of permits: commercial vehicle loading/unloading zones, valet parking operators, meter bagging and news racks and bank deposits of all meter and permit payments received.	15.0	12,908,179	19.0	12,972,727	20.0	13,794,265
<b>Meter Enforcement 650092</b> Meter Enforcement is staffed with employees responsible for monitoring citizens compliance with the City of Houston's on-street parking ordinances. Search for and boot vehicles for failure to issue payment of applicable fees associated with on-street parking violations.	30.0	1,584,727	33.0	1,834,735	35.0	2,105,465
<b>Meter Operation 650093</b> Meter Operations is responsible for the collection of coins and bills inserted into the on-street meters and deliver the collections to the division's business office. It provides regular maintenance of infrastructure equipment associated with on-street metered parking spaces.	13.0	1,388,291	15.0	2,524,653	17.0	2,650,361
<b>Total</b>	<b>58.0</b>	<b>15,881,197</b>	<b>67.0</b>	<b>17,332,115</b>	<b>72.0</b>	<b>18,550,091</b>

## Business Area Roster Summary

Fund Name : Parking Management  
 Business Area Name : Administration and Regulatory Affairs  
 Fund No./Bus Area No. : 8700 / 6500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	0.0	1.0	1.0
ADMINISTRATIVE ASSOCIATE	13	1.0	0.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	3.0	3.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	0.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	0.0	(1.0)
COLLECTIONS SUPERVISOR	18	0.0	1.0	1.0
CUSTOMER SERVICE REP. I	13	3.0	5.0	2.0
CUSTOMER SERVICE REP. II	15	1.0	1.0	
CUSTOMER SERVICE SUPERVISOR	18	2.0	2.0	
DATA CONTROL CLERK	8	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	1.0	
DEPUTY DIRECTOR (EXE LEV)	34	0.0	1.0	1.0
DIVISION MANAGER	29	4.0	4.0	
EQUIPMENT WORKER	13	0.0	1.0	1.0
FINANCIAL ANALYST III	21	1.0	1.0	
MAINTENANCE MECHANIC II	12	5.0	5.0	
MAINTENANCE MECHANIC III	14	1.0	1.0	
MAINTENANCE SUPERVISOR	16	0.0	1.0	1.0
OFFICE SUPERVISOR	17	3.0	3.0	
PARKING ENFORCEMENT LEADER	14	3.0	3.0	
PARKING ENFORCEMENT OFFICER	10	26.0	27.0	1.0
PARKING METER COLLECTOR	10	6.0	5.0	(1.0)
PROJECT MANAGER	24	0.0	1.0	1.0
SECURITY OFFICER	8	1.0	0.0	(1.0)
SEMI-SKILLED LABORER	6	0.0	1.0	1.0
SENIOR DATA CONTROL CLERK	12	1.0	0.0	(1.0)
SENIOR DISPATCHER	12	1.0	1.0	
SIGN PROCESSOR	9	1.0	0.0	(1.0)
STAFF ANALYST	26	0.0	1.0	1.0
SYSTEMS SUPPORT ANALYST III	22	0.0	1.0	1.0
<b>Total FTEs</b>		<b>67.0</b>	<b>72.0</b>	<b>5.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>67.0</b>	<b>72.0</b>	<b>5.0</b>

## Business Area Revenue Summary

Fund Name : Parking Management  
 Business Area Name : Administration and Regulatory Affairs  
 Fund No./Bus Area No. : 8700 / 6500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>6500090001</b>	<b>ARA - Parking Customer Services</b>			
421250	Valet Parking Operator Permits	35,610	45,000	45,034
421280	Other Licenses & Permits	246,750	246,750	254,106
427020	Parking Violations	10,222,000	8,681,943	9,097,943
427090	Residential Parking Permit	54,000	66,064	66,064
427230	Boot Fees	216,750	260,125	509,282
427240	Administrative Boot Fees	216,750	249,157	0
428080	Returned Check Charges	2,000	2,000	2,000
432010	Interest on Pooled Investments	50,000	50,000	50,000
434215	Sale of Non-Capital Rolling Stock	0	8,902	0
434505	Prior Year Expenditure Recovery	0	156,213	0
447010	Metered Parking Revenue	7,276,000	5,479,501	6,100,186
447030	Surface Parking Revenue	1,056,000	961,632	1,152,932
447031	Commerce Surface Lot Revenue	19,800	25,000	25,000
447033	Commerce Street Annex Surface Lot Revenue	0	22,680	22,680
447040	Contract Parking Revenue	545,034	545,034	367,800
452030	Miscellaneous Revenue	0	3,583	0
456256	NewSrack Permit and Decal Fees	500	200	205
<b>Total</b>	<b>ARA - Parking Customer Services</b>	<b>19,941,194</b>	<b>16,803,784</b>	<b>17,693,232</b>
<b>Total</b>	<b>Administration and Regulatory Affairs</b>	<b>19,941,194</b>	<b>16,803,784</b>	<b>17,693,232</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Parking Management  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 8700 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	2,108,768	2,522,286	2,479,310	2,871,084
500060	Overtime - Civilian	24,685	17,000	30,200	26,574
500090	Premium Pay - Civilian	7,448	8,050	6,749	8,320
500110	Bilingual Pay - Civilian	10,219	9,040	11,593	11,748
501050	Employee Awards	0	1,000	1,000	1,000
501070	Pension - Civilian	332,386	420,041	446,276	614,411
501120	Termination Pay - Civilian	2,229	0	63,708	0
501160	Vehicle Allowance - Civilian	4,216	4,216	0	0
502010	FICA - Civilian	154,381	194,121	189,667	221,028
503010	Health Ins-Act Civilian	396,386	409,350	464,618	606,118
503015	Basic Life Insurance - Active Civilian	1,243	1,493	1,371	1,719
503050	Health/Life Insurance - Retiree Civilian	4,711	5,135	3,219	3,219
503060	Long Term Disability-Civilian	0	5,695	5,427	6,120
503090	Workers Compensation-Civilian-Admin	10,907	13,400	13,410	17,208
503100	Workers Compensation-Civilian-Claim	75,843	30,618	60,927	35,000
504030	Unemployment Claims - Administration	10,854	7,980	5,000	2,485
<b>Total</b>	<b>Personnel Services</b>	<b>3,144,276</b>	<b>3,649,425</b>	<b>3,782,475</b>	<b>4,426,034</b>
511010	Chemical Gases & Special Fluids	1,928	3,585	1,883	3,585
511015	Cleaning & Sanitary Supplies	14,067	15,080	3,532	36,855
511020	Construction Materials	78,589	54,870	13,787	54,870
511025	Electrical Hardware & Parts	193,920	109,253	127,549	469,387
511030	Mechanical Hardware & Parts	21,314	41,500	16,500	25,000
511035	Meters Hydrants & Plumbing Supplies	19,472	4,200	0	10,200
511045	Computer Supplies	4,246	4,000	6,746	8,950
511050	Paper & Printing Supplies	77,918	123,830	37,000	123,830
511055	Publications & Printed Materials	470	1,000	1,000	1,000
511060	Postage	4,958	7,996	7,996	8,155
511070	Miscellaneous Office Supplies	14,332	13,975	17,185	19,000
511090	Medical & Surgical Supplies	0	300	300	300
511110	Fuel	25,647	55,775	55,775	60,000
511115	Vehicle Repair & Maintenance Supplies	3,860	5,000	2,114	2,000
511120	Clothing	36,068	41,150	41,150	48,000
511125	Food Supplies	1,767	1,000	4,500	4,500
511145	Small Tools & Minor Equipment	9,894	6,500	3,500	3,500
511150	Miscellaneous Parts & Supplies	28,288	15,443	4,443	4,443
<b>Total</b>	<b>Supplies</b>	<b>536,738</b>	<b>504,457</b>	<b>344,960</b>	<b>883,575</b>
520100	Temporary Personnel Services	0	0	5,200	10,000
520102	Security Services	13,520	53,820	53,820	53,820
520108	Information Resource Services	53,836	55,880	55,880	65,090
520109	Medical Dental & Laboratory Services	659	0	1,500	1,500
520110	Management Consulting Services	36,272	139,000	141,238	300,000
520112	Banking Services	51,869	100,000	100,000	100,000
520114	Miscellaneous Support Services	39,702	534,041	534,041	495,000
520115	Real Estate Lease/Office Rental	68,466	248,520	231,376	248,520
520118	Refuse Disposal	460	700	700	700
520119	Computer Equipment/Software Maintenance	139,449	160,000	160,000	159,998
520120	Communications Equipment Services	621	130,100	118,939	129,700
520121	IT Application Svcs	28,737	13,368	33,993	55,513
520123	Vehicle & Motor Equipment Services	29,626	62,250	43,750	62,700
520124	Other Equipment Services	11,505	5,000	500	2,500
520125	Demolition Services	2,468	0	0	0
520126	Construction Site Work Services	605,299	147,366	161,031	13,396
520128	Other Construction Work Services	121,763	359,180	361,744	249,000
520141	Engineering Services	0	45,220	59,960	0
520143	Credit/Bank Card Services	207,460	192,400	192,400	204,400
520157	Computer Software Maintenance Services	0	9,000	5,460	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Parking Management  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 8700 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520510	Mail/Delivery Services	61,063	113,200	113,200	138,120
520515	Print Shop Services	6,842	10,000	10,000	10,000
520520	Printing & Reproduction Services	77,183	64,395	66,775	67,475
520605	Advertising Services	700	4,000	1,600	3,000
520705	Insurance Fees	0	1,451	1,451	1,669
520725	Assessments - Other Governments	(156)	0	0	0
520755	Contingency	0	7,258	5,274	0
520765	Membership & Professional Fees	4,335	1,545	4,719	3,989
520805	Education & Training	2,534	2,700	9,382	9,500
520905	Travel - Training Related	9,261	8,600	9,126	12,000
521305	Indirect Cost Recovery Payment	181,124	349,755	349,755	403,634
521405	Building Maintenance Services	5,280	0	10,668	25,000
521410	Sewer Services	453	1,116	2,000	2,000
521415	Land and Grounds Maintenance	4,005	5,000	5,000	20,000
521505	Electricity	6,315	25,020	25,000	31,020
521510	Natural Gas	0	3,600	3,600	3,600
521605	Data Services	13,275	61,921	13,007	6,463
521610	Voice Services	99,480	50,000	103,612	279,772
521620	Voice Equipment	19,359	0	0	0
521625	Voice Labor	8,336	0	248	182
521630	GIS Revolving Fund Services	1,920	2,318	2,318	2,657
521705	Vehicle/Equipment Rental/Lease	6,548	2,700	9,750	6,510
521715	Office Equipment Rental	12,549	22,100	12,059	12,059
521725	Other Rental	1,824	1,988	1,467	5,564
521730	Parking Space Rental	600	0	0	0
522205	Metro Commuter Passes	2,468	5,000	5,000	5,000
522305	Freight Charges	700	8,250	8,291	8,250
522430	Miscellaneous Other Services & Charges	13,492	15,160	13,660	12,750
522721	Interfund HR Client Services	0	33,501	33,501	48,178
522722	KRONOS Service Chargeback	0	2,166	2,166	2,434
522730	Interfund Engineering Services	6,433	0	0	0
522795	Other Interfund Services	657,944	366,826	366,826	416,275
522820	Interfund EB Cape Training	0	6,100	6,321	6,100
<b>Total</b>	<b>Other Services and Charges</b>	<b>2,615,579</b>	<b>3,431,515</b>	<b>3,457,308</b>	<b>3,695,038</b>
560220	Vehicles	0	85,100	85,100	25,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>85,100</b>	<b>85,100</b>	<b>25,000</b>
551010	Non-Capital Office Furniture & Equipment	22,248	950	0	0
551015	Non-Capital Computer Equipment	24,879	18,275	12,756	4,200
551020	Non-Capital Communication Equipment	0	12,000	13,456	0
551025	Non-Capital Scientific/Medical Equipment	0	0	1,913	0
551030	Non-Capital Machinery & Equipment	0	0	3,754	0
551040	Non-Capital Other	0	0	0	9,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>47,127</b>	<b>31,225</b>	<b>31,879</b>	<b>13,200</b>
531145	Transfers for Interest	1,278,348	1,513,022	1,513,022	1,513,022
532005	Transfers to General Fund	8,165,529	8,117,371	8,117,371	7,994,222
532025	Transfers to Special Revenues	93,600	0	0	0
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>9,537,477</b>	<b>9,630,393</b>	<b>9,630,393</b>	<b>9,507,244</b>
<b>Grand Total Expenditures</b>		<b>15,881,197</b>	<b>17,332,115</b>	<b>17,332,115</b>	<b>18,550,091</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Finance Department  
**Fund No./Bus. Area No.** : 2212 / 6400 / 1000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	480,272	480,272	533,926
Current Revenues	449,179	1,627,510	4,106,870
<b>Total Available Resources</b>	<b>929,451</b>	<b>2,107,782</b>	<b>4,640,796</b>
Maintenance and Operations	2,107,782	1,573,856	2,840,215
Other InterFund Transfers	0	0	0
<b>Total Expenditures</b>	<b>2,107,782</b>	<b>1,573,856</b>	<b>2,840,215</b>
Planned Ending Fund Balance	(1,178,331)	533,926	1,800,581
<b>Total Budget</b>	<b>929,451</b>	<b>2,107,782</b>	<b>4,640,796</b>

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	(1,178,331)	533,926	1,800,581
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The Digital Automated Red Light Enforcement Program (DARLEP) Fund was created to account for funds according to Senate Bill 1119, which requires the City to share, with the State of Texas, 50% of net proceeds collected from violations captured by red light cameras on or after September 1, 2007.

Effective August 24, 2011 by ordinance number 2011-748 passed and approved by City Council of the City of Houston, photographic traffic signal enforcement was repealed except for the limited purpose of continuing application to any violation that occurred before November 15, 2010, and during the period July 24 - August 24, 2011. Thus, the City of Houston is committed to supporting the collection efforts to reduce outstanding debt of approximately \$27 million in unpaid Red Light violations.



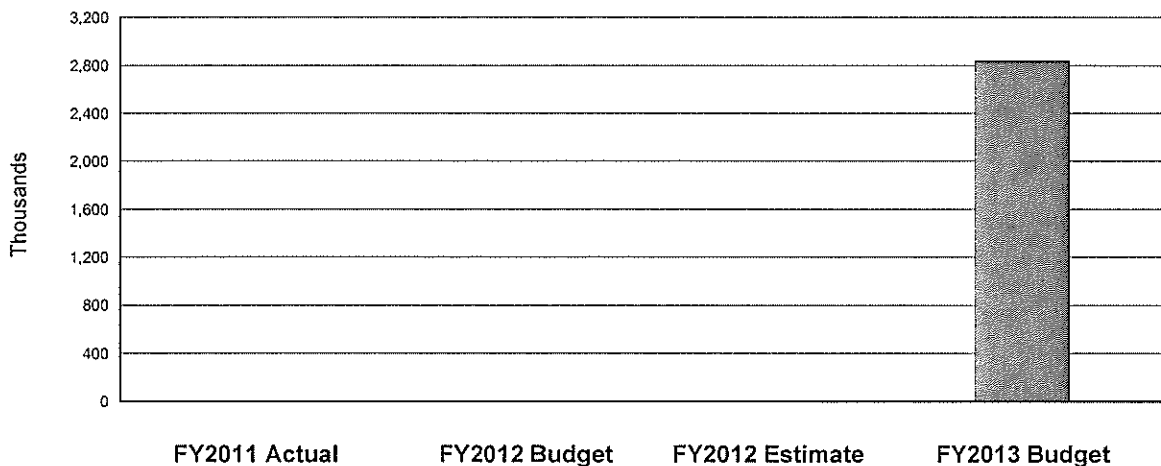
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Digital Automated Red Light Enforcement Program  
 Business Area Name : Finance Department  
 Fund No./Bus. Area No. : 2212 / 6400

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	0	0	0	81,430
	Supplies	0	0	0	2,500
	Other Services and Charges	0	0	0	2,756,285
	Total M & O Expenditures	0	0	0	2,840,215
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	0	0	0	2,840,215
Revenues		0	0	0	4,106,870
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	1.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	1.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	o Effective FY2013, funds management of DARLEP moved to the Finance Department's Accounts Receivable and Collections Division. o Implement collection efforts and structured metrics by Accounts Receivable Collections Division. o Continue the agreement between the Texas Department of Transportation and the City of Houston for purposes of scofflaw services of placing registration holds by marking Texas Motor Vehicle Registration Records. o Fund management of delinquent accounts receivable estimated at \$27 million.				

**Digital Automated Red Light Enforcement Program  
 Finance Department  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Finance Department  
**Fund No./Bus Area No.** : 2212 / 6400

**Name:** Treasury -- 640009

**Mission:** To establish fund management and structure collection activities compliant to the amended and restated agreement of the photo red light camera enforcement system.

**Goal:** Reduce accounts receivable implement efforts to maximize collection of funds, including data cleansing.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Collectable notices	N/A	N/A	175,177
Value per violation	N/A	N/A	\$100
Collection rate	N/A	N/A	23%
Estimated collection	N/A	N/A	\$4,065,194

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Finance Department  
**Fund No./Bus Area No.** : 2212 / 6400

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Treasury</b> <b>640009</b> Execution of amended and restated agreement of photo red light camera enforcement system and services along with inter-departmental collaboration with Administration & Regulatory Affairs 311 Services, Legal Department, Municipal Courts Department, and Mayor's directives.	0.0	0	0.0	0	1.0	2,840,215
<b>Total</b>	<u>0.0</u>	<u>0</u>	<u>0.0</u>	<u>0</u>	<u>1.0</u>	<u>2,840,215</u>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Roster Summary**

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Fund Name : Digital Automated Red Light Enforcement Program  
Business Area Name : Finance Department  
Fund No./Bus Area No. : 2212 / 6400

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Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
FINANCIAL ANALYST III	21	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>
Total FTEs		<u>0.0</u>	<u>1.0</u>	<u>1.0</u>
Less adjustment for Civilian Vacancy Factor		<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Full-Time Equivalents		<u>0.0</u>	<u>1.0</u>	<u>1.0</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Finance Department  
**Fund No./Bus Area No.** : 2212 / 6400

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6400090002	FIN - Accounts Receivable & Collections			
428095	Red Light Enforcement	0	0	4,065,000
432010	Interest on Pooled Investments	0	0	41,870
<b>Total</b>	<b>FIN - Accounts Receivable &amp; Collections</b>	<u>0</u>	<u>0</u>	<u>4,106,870</u>
<b>Total</b>	<b>Finance Department</b>	<u>0</u>	<u>0</u>	<u>4,106,870</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Finance Department  
**Fund No./Bus. Area No.** : 2212 / 6400

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	0	0	47,920
501070	Pension - Civilian	0	0	0	10,255
502010	FICA - Civilian	0	0	0	3,666
503010	Health Ins-Act Civilian	0	0	0	9,236
503015	Basic Life Insurance - Active Civilian	0	0	0	29
503060	Long Term Disability-Civilian	0	0	0	85
503090	Workers Compensation-Civilian-Admin	0	0	0	239
504030	Unemployment Claims - Administration	0	0	0	10,000
<b>Total</b>	<b>Personnel Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,430</b>
511045	Computer Supplies	0	0	0	2,000
511070	Miscellaneous Office Supplies	0	0	0	500
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>
520121	IT Application Svcs	0	0	0	2,000
520136	Billing & Collection Services	0	0	0	217,500
520725	Assessments - Other Governments	0	0	0	1,224,785
521605	Data Services	0	0	0	500
521610	Voice Services	0	0	0	1,000
521625	Voice Labor	0	0	0	500
522620	Claims & Judgments	0	0	0	1,120,000
522760	Interfund Billing & Collection Service	0	0	0	120,000
522795	Other Interfund Services	0	0	0	70,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,756,285</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2,840,215</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

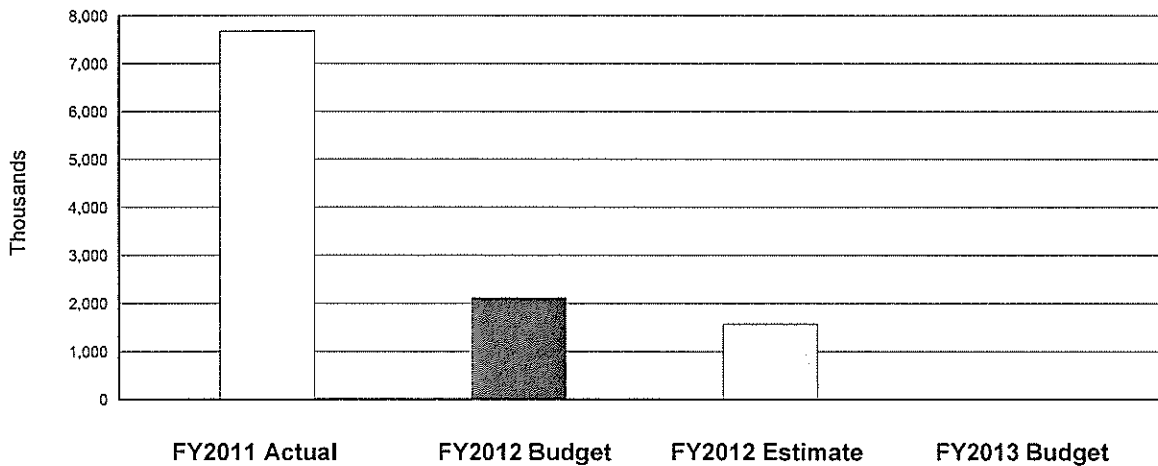
**Fund Name :** Digital Automated Red Light Enforcement Program

**Business Area Name :** Police Department

**Fund No./Bus. Area No. :** 2212 / 1000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	2,235,885	0	107,826	0
	Supplies	11,291	500	6,000	0
	Other Services and Charges	4,058,924	2,107,282	1,460,030	0
	Equipment	(55,844)	0	0	0
	Total M & O Expenditures	6,250,256	2,107,782	1,573,856	0
	Debt Service & Other Uses	1,427,253	0	0	0
	Total Expenditures	7,677,509	2,107,782	1,573,856	0
<b>Revenues</b>		6,249,173	449,179	1,627,510	0
<b>Staffing</b>	Full-Time Equivalents - Civilian	6.9	0.0	1.2	0.0
	Full-Time Equivalents - Classified	29.2	0.0	0.8	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	36.1	0.0	2.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	o Effective FY2013, funds management of DARLEP moved to the Finance Department's Accounts Receivable and Collections Division.				

**Digital Automated Red Light Enforcement Program  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2212 / 1000

**Name:** Chiefs Command -- 100001

**Mission:** DARLEP ceased operations on August 24, 2011.

**Goal:** To phase out DARLEP and move collection efforts to the Finance Department's Accounts Receivable and Collections Division.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Camera sites	68	0	0
Violations	97,669	23,557	0



**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2212 / 1000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Chiefs Command</b> <span style="float: right;">100001</span> Effective FY2013, funds management of DARLEP, has moved to the Finance Department's Accounts Receivable and Collections Division.	36.1	7,677,509	2.0	1,573,856	0.0	0

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2212 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Chiefs Command						
	Civilian	6.9		1.2		0.0	
	Classified	29.2		0.8		0.0	
	Cadets	0.0		0.0		0.0	
	Total	<u>36.1</u>	<u>7,677,509</u>	<u>2.0</u>	<u>1,573,856</u>	<u>0.0</u>	<u>0</u>
	Grand Total						
	Civilian	6.9		1.2		0.0	
	Classified	29.2		0.8		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	<u>36.1</u>	<u>7,677,509</u>	<u>2.0</u>	<u>1,573,856</u>	<u>0.0</u>	<u>0</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Digital Automated Red Light Enforcement Program  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2212 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1000010077	HPD - Red Light Enforcement			
428095	Red Light Enforcement	440,700	1,600,000	0
432010	Interest on Pooled Investments	8,479	27,510	0
Total	HPD - Red Light Enforcement	449,179	1,627,510	0
Total	Police Department	449,179	1,627,510	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2212 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	280,893	0	49,908	0
500020	Salary Base Pay - Classified	1,576,257	0	44,192	0
500030	Salary Part Time - Civilian	110,106	0	0	0
500050	Sal-Edu/Incen-Classfd	963	0	0	0
500060	Overtime - Civilian	1,619	0	0	0
500070	Overtime - Classified	16,341	0	2,755	0
500090	Premium Pay - Civilian	9,079	0	0	0
500110	Bilingual Pay - Civilian	2,114	0	0	0
500120	Bilingual Pay - Classified	476	0	0	0
500130	Equipment Allowance-Classified	4,129	0	0	0
500150	Shift Differential Pay-Classified	476	0	0	0
500160	Training Incent.-Classified	16,939	0	0	0
500170	Weekend Prem Pay-Classified	476	0	0	0
501070	Pension - Civilian	39,388	0	0	0
501090	Pension - Police	32,724	0	0	0
501120	Termination Pay - Civilian	6,212	0	0	0
501140	Third Party Disability B-Classified	1,200	0	0	0
502010	FICA - Civilian	31,329	0	0	0
502020	FICA - Classified	1,010	0	0	0
503010	Health Ins-Act Civilian	61,595	0	0	0
503015	Basic Life Insurance - Active Civilian	175	0	0	0
503020	Health Ins.Act-Classified	16,842	0	0	0
503025	Basic Life Insurance - Active Classified	78	0	0	0
503040	Health/Life Ins.Ret-Classified	405	0	0	0
503060	Long Term Disability-Civilian	(85)	0	0	0
503080	Workers Compensation-Classified-Admin	404	0	0	0
503090	Workers Compensation-Civilian-Admin	2,016	0	0	0
504030	Unemployment Claims - Administration	22,724	0	10,971	0
<b>Total</b>	<b>Personnel Services</b>	<b>2,235,885</b>	<b>0</b>	<b>107,826</b>	<b>0</b>
511025	Electrical Hardware & Parts	125	0	0	0
511040	Audiovisual Supplies	6,625	0	0	0
511045	Computer Supplies	18	0	5,500	0
511055	Publications & Printed Materials	4,523	0	0	0
511070	Miscellaneous Office Supplies	0	500	500	0
<b>Total</b>	<b>Supplies</b>	<b>11,291</b>	<b>500</b>	<b>6,000</b>	<b>0</b>
520100	Temporary Personnel Services	2,835	0	12,500	0
520110	Management Consulting Services	(19,795)	0	0	0
520113	Photographic Services	1,004,247	0	0	0
520114	Miscellaneous Support Services	148,948	0	200,000	0
520136	Billing & Collection Services	589,204	100,504	60,000	0
520725	Assessments - Other Governments	2,079,339	117,496	26,145	0
520910	Travel - Non-Training Related	4,670	0	0	0
521610	Voice Services	2,605	0	750	0
522205	Metro Commuter Passes	205	0	0	0
522430	Miscellaneous Other Services & Charges	510	0	0	0
522620	Claims & Judgments	0	1,889,282	1,033,557	0
522760	Interfund Billing & Collection Service	246,156	0	39,828	0
522795	Other Interfund Services	0	0	87,250	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>4,058,924</b>	<b>2,107,282</b>	<b>1,460,030</b>	<b>0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Digital Automated Red Light Enforcement Program  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2212 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
560220	Vehicles	(55,844)	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>(55,844)</b>	<b>0</b>	<b>0</b>	<b>0</b>
521930	Contingency/Reserve	1,277,253	0	0	0
532035	Transf-Spec Nonrecr	150,000	0	0	0
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>1,427,253</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>7,677,509</b>	<b>2,107,782</b>	<b>1,573,856</b>	<b>0</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Swimming Pool Safety  
**Business Area Name** : Health and Human Services  
**Fund No./Bus. Area No.** : 2009 / 3800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	98,388	98,388	99,788
Current Revenues	<u>925,300</u>	<u>739,900</u>	<u>748,900</u>
Total Available Resources	<u>1,023,688</u>	<u>838,288</u>	<u>848,688</u>
Maintenance and Operations	<u>738,500</u>	<u>738,500</u>	<u>747,835</u>
Total Expenditures	<u>738,500</u>	<u>738,500</u>	<u>747,835</u>
Planned Ending Fund Balance	<u>285,188</u>	<u>99,788</u>	<u>100,853</u>
Total Budget	<u>1,023,688</u>	<u>838,288</u>	<u>848,688</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	285,188	99,788	100,853
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Swimming Pool Safety Fund. Also included are the beginning and ending fund balance, total revenues and total expenditures.

Created in FY2011, the Swimming Pool Safety Fund receives proceeds from enforcing municipal, state and federal pool and spa safety standards.

State and federal pool and safety standards apply to all pools and spas serving more than two dwellings. In accordance with these requirements, operators of pools and spas at apartment or condominium projects are required to obtain permits and comply with the requisite standards. The fees collected in pursuant of swimming pool and spa safety are used for the purposes of activities related to permitting, inspecting, monitoring, abating, controlling, educating and enforcement of municipal, state and federal standards.

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Swimming Pool Safety  
 Business Area Name : Health and Human Services  
 Fund No./Bus. Area No. : 2009 / 3800

FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
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Expenditures	Personnel Services	304,290	653,683	673,000	665,207
	Supplies	13,484	20,800	17,700	23,509
	Other Services and Charges	14,316	64,017	47,800	44,119
	Equipment	0	0	0	15,000
	Non-Capital Equipment	24,259	0	0	0
	Total M & O Expenditures	356,349	738,500	738,500	747,835
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	356,349	738,500	738,500	747,835

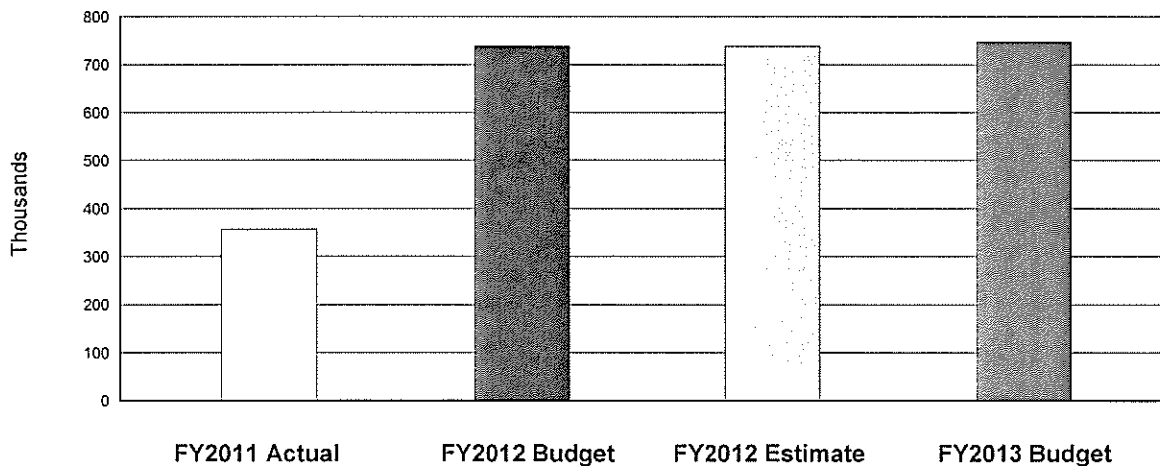
Revenues	454,737	925,300	739,900	748,900
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Staffing	Full-Time Equivalents - Civilian	0.0	11.9	10.5	10.4
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	11.9	10.5	10.4
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.2

**Significant  
Budget  
Changes  
and  
Highlights**

- o FY2013 Budget includes funding for expenditure increases in health benefits (\$22,889) and pension contribution (\$14,964).
- o This budget reflects improved inspections compliance resulting in a projected reduction in reinspection fees.

**Swimming Pool Safety  
Health and Human Services  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Swimming Pool Safety  
**Business Area Name** : Health and Human Services  
**Fund No./Bus Area No.** : 2009 / 3800

**Name:** HHS - Environmental Health Group -- 380004

**Mission:** To effectively utilize available resources to administer the public health ordinances of the City of Houston and of the State of Texas toward the prevention of disease and disability resulting from water borne illness and drownings through enforcement and education.

**Goal:** \*Increase surveillance of high risk facilities and those with previous poor performance through increased inspections.  
 \*Increase continuing education of staff through the presentation of in-house training.  
 \*Improve response to citizen complaints by reducing the response time between filing a complaint and investigation.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Swimming Pool Inspections	5,215	5,101	5,600
Swimming Pool Permits	4,024	3,535	3,642



**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Swimming Pool Safety  
**Business Area Name** : Health and Human Services  
**Fund No./Bus Area No.** : 2009 / 3800

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>HHS - Environmental Health Group 380004</b> The Bureau of Consumer Health Services-POOLS consists of 9 technical staff and 2 related administrative positions.	0.0	356,349	10.5	738,500	10.4	747,835
<b>Total</b>	<b>0.0</b>	<b>356,349</b>	<b>10.5</b>	<b>738,500</b>	<b>10.4</b>	<b>747,835</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Swimming Pool Safety  
**Business Area Name :** Health and Human Services  
**Fund No./Bus Area No. :** 2009 / 3800

<b>Job Description</b>	<b>Pay Grade</b>	<b>FY2012 Current Budget FTE</b>	<b>FY2013 Budget FTE</b>	<b>Change</b>
ADMINISTRATION MANAGER	26	0.7	0.5	(0.2)
ADMINISTRATIVE AIDE	10	1.0	0.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	0.2	0.0	(0.2)
BUREAU CHIEF,PUBLIC HEALTH (EXE LEV)	30	0.3	0.0	(0.3)
CASHIER	6	1.0	0.0	(1.0)
DIVISION MANAGER (EXE LEV)	29	0.2	0.0	(0.2)
ENVIRONMENTAL INVESTIGATOR II	16	2.0	2.0	
ENVIRONMENTAL INVESTIGATOR III	20	3.0	3.5	0.5
ENVIRONMENTAL INVESTIGATOR IV	23	1.0	0.0	(1.0)
SANITARIAN I	14	1.5	0.0	(1.5)
SANITARIAN II	17	0.5	0.0	(0.5)
SANITARIAN III	21	0.0	0.2	0.2
SENIOR CUSTOMER SERVICE CLERK	12	0.0	4.0	4.0
STAFF ANALYST	26	0.5	0.2	(0.3)
<b>Total FTEs</b>		<b>11.9</b>	<b>10.4</b>	<b>(1.5)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>11.9</b>	<b>10.4</b>	<b>(1.5)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Swimming Pool Safety  
 Business Area Name : Health and Human Services  
 Fund No./Bus Area No. : 2009 / 3800

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
3800040005	HHS - Water Quality			
421070	Swimming Pool Operating Permits	789,000	638,700	647,700
421630	Administrative Fee - Licenses & Permits	136,300	100,200	100,200
432010	Interest on Pooled Investments	0	1,000	1,000
<b>Total</b>	<b>HHS - Water Quality</b>	<b>925,300</b>	<b>739,900</b>	<b>748,900</b>
<b>Total</b>	<b>Health and Human Services</b>	<b>925,300</b>	<b>739,900</b>	<b>748,900</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Swimming Pool Safety  
 Business Area Name : Health and Human Services  
 Fund No./Bus. Area No. : 2009 / 3800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	218,112	450,044	450,000	420,397
500030	Salary Part Time - Civilian	0	0	0	13,645
500060	Overtime - Civilian	4	11,000	9,000	13,999
500110	Bilingual Pay - Civilian	517	1,800	1,700	900
501070	Pension - Civilian	34,563	75,023	75,000	89,964
501120	Termination Pay - Civilian	0	15,063	15,000	0
502010	FICA - Civilian	15,705	33,899	33,800	34,345
503010	Health Ins-Act Civilian	34,250	63,096	63,000	85,889
503015	Basic Life Insurance - Active Civilian	132	260	1,000	225
503050	Health/Life Insurance - Retiree Civilian	0	0	1,200	0
503060	Long Term Disability-Civilian	87	1,040	1,000	875
503090	Workers Compensation-Civilian-Admin	920	2,458	2,200	2,514
503100	Workers Compensation-Civilian-Claim	0	0	5,100	2,052
504030	Unemployment Claims - Administration	0	0	15,000	402
<b>Total</b>	<b>Personnel Services</b>	<b>304,290</b>	<b>653,683</b>	<b>673,000</b>	<b>665,207</b>
511010	Chemical Gases & Special Fluids	0	200	200	0
511015	Cleaning & Sanitary Supplies	2,898	800	800	1,000
511045	Computer Supplies	0	1,200	0	2,400
511050	Paper & Printing Supplies	1,488	600	1,000	900
511055	Publications & Printed Materials	0	300	200	200
511060	Postage	3,545	1,200	4,500	4,000
511070	Miscellaneous Office Supplies	4,605	2,000	1,500	1,500
511080	General Laboratory Supplies	0	1,000	0	0
511090	Medical & Surgical Supplies	80	500	0	0
511110	Fuel	588	4,000	4,000	8,000
511115	Vehicle Repair & Maintenance Supplies	0	2,000	2,000	2,009
511120	Clothing	0	1,000	0	0
511150	Miscellaneous Parts & Supplies	280	6,000	3,500	3,500
<b>Total</b>	<b>Supplies</b>	<b>13,484</b>	<b>20,800</b>	<b>17,700</b>	<b>23,509</b>
520100	Temporary Personnel Services	0	15,000	11,058	0
520109	Medical Dental & Laboratory Services	0	1,500	0	0
520123	Vehicle & Motor Equipment Services	77	5,000	0	0
520159	Non-Sub-Recipient Grant Contract	6,735	0	12,600	16,000
520515	Print Shop Services	0	2,500	100	0
520520	Printing & Reproduction Services	0	3,800	1,000	700
520605	Advertising Services	0	0	0	100
520765	Membership & Professional Fees	0	0	0	700
520805	Education & Training	2,100	2,600	0	1,100
520905	Travel - Training Related	1,668	600	0	800
520910	Travel - Non-Training Related	0	300	0	100
521605	Data Services	0	3,900	3,900	3,900
521610	Voice Services	3,673	8,600	8,600	8,428
521620	Voice Equipment	0	400	400	400
521630	GIS Revolving Fund Services	0	0	0	1,016
522205	Metro Commuter Passes	0	0	2,000	0
522430	Miscellaneous Other Services & Charges	63	2,100	1,000	200
522721	Interfund HR Client Services	0	6,142	6,142	7,300
522722	KRONOS Service Chargeback	0	0	0	375
522780	Interfund Photo Copy Services	0	5,000	0	3,000

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Swimming Pool Safety  
 Business Area Name : Health and Human Services  
 Fund No./Bus. Area No. : 2009 / 3800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
522795	Other Interfund Services	0	6,575	1,000	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>14,316</b>	<b>64,017</b>	<b>47,800</b>	<b>44,119</b>
560220	Vehicles	0	0	0	15,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>
551015	Non-Capital Computer Equipment	23,779	0	0	0
551045	Non-Capital Vehicles/Rolling Stock	480	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>24,259</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>356,349</b>	<b>738,500</b>	<b>738,500</b>	<b>747,835</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Digital Houston  
**Business Area Name** : Library  
**Fund No./Bus. Area No.** : 2422 / 3400

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	2,401,879	2,401,879	1,170,611
Current Revenues	140,000	25,000	25,000
Total Available Resources	<u>2,541,879</u>	<u>2,426,879</u>	<u>1,195,611</u>
Maintenance and Operations	1,256,268	1,256,268	958,968
Debt Service	0	0	0
Total Expenditures	<u>1,256,268</u>	<u>1,256,268</u>	<u>958,968</u>
Planned Ending Fund Balance	<u>1,285,611</u>	<u>1,170,611</u>	<u>236,643</u>
Total Budget	<u>2,541,879</u>	<u>2,426,879</u>	<u>1,195,611</u>
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	1,285,611	1,170,611	236,643
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Budget for the Digital Houston Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Digital Inclusion Initiative began as a part of a citywide wireless project, and is being implemented by the Houston Public Library (HPL), with the vision to create a digital future for Houstonians through a digital literacy effort in support of achieving Houston's educational workforce and educational goals.

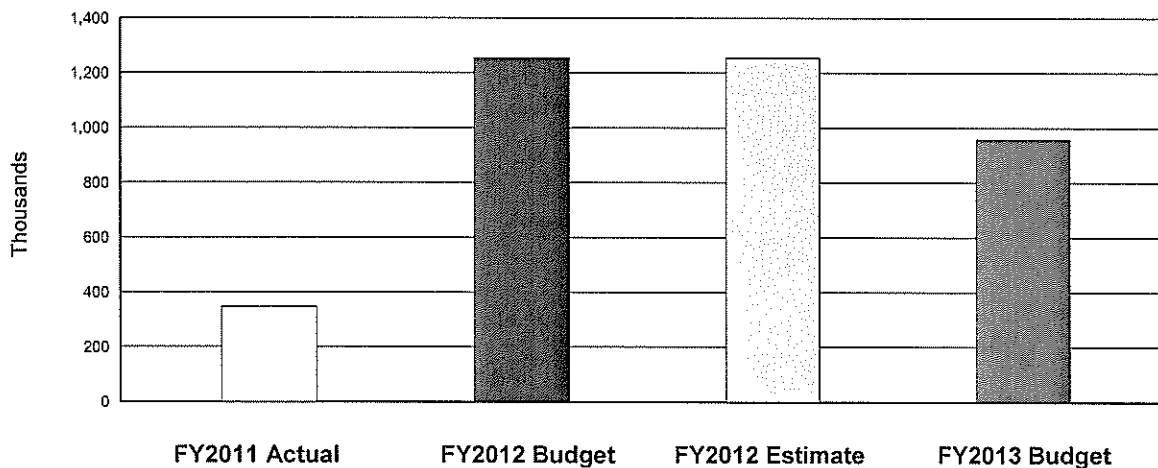
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Digital Houston  
**Business Area Name** : Library  
**Fund No./Bus. Area No.** : 2422 / 3400

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	186,703	196,762	196,762	<b>205,412</b>
	Supplies	2,919	5,000	5,000	<b>5,000</b>
	Other Services and Charges	138,846	595,081	483,483	<b>400,881</b>
	Equipment	0	177,789	26,376	<b>0</b>
	Non-Capital Equipment	18,056	281,636	544,647	<b>347,675</b>
	Total M & O Expenditures	346,524	1,256,268	1,256,268	<b>958,968</b>
	Debt Service & Other Uses	0	0	0	<b>0</b>
	Total Expenditures	346,524	1,256,268	1,256,268	<b>958,968</b>
<b>Revenues</b>		47,066	140,000	25,000	<b>25,000</b>
<b>Staffing</b>	Full-Time Equivalents - Civilian	2.0	2.0	2.0	<b>2.0</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	2.0	2.0	2.0	<b>2.0</b>
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	<b>0.0</b>
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$3,622) and pension contribution (\$4,838).</li> <li>o Reduction in expenditure in equipment maintenance and labor deployment for development of WiFi Network and Computer Access Locations (CAL) as most of them are projected for completion in FY2012 and thus fewer deployments in FY2013.</li> <li>o Support the Houston Public Library's finalized build out of Wireless Empowered Community Access Network (WeCAN) Gulfton super neighborhood network pilot project.</li> <li>o Support the expansion of WeCAN Digital Inclusion (DI) network through the launch of three super neighborhood networks.</li> <li>o Support phased implementation of WeCAN Works pilot workforce development and digital literacy training program.</li> </ul>				

**Digital Houston  
Library  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Digital Houston  
**Business Area Name** : Library  
**Fund No./Bus Area No.** : 2422 / 3400

**Name:** HPL - Digital Inclusion Initiative -- 340001

**Mission:** Provide technology based opportunities for underserved citizens through the City of Houston's Digital Inclusion Initiative which is managed by the Houston Public Library.

**Goal:** Facilitate the expansion of WeCAN DI network through phased implementation of Computer Access Location establishment and WiFi Zone deployment in targeted DI neighborhoods.  
 Support the phased implementation of Broadband Technology Opportunity Program (BTOP) grant for public computer establishment; digital literacy and workforce development training at the Houston Community College and City libraries, community center and multi-service centers.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Neighborhoods with WiMAX	7	3	0
Expansion of DI Network	3	4	3
Sites impleted with BTOP grant	0	0	83
Citizens benefited by DI	180,000	180,000	180,000



**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Digital Houston</b> <b>Business Area Name : Library</b> <b>Fund No./Bus Area No. : 2422 / 3400</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>HPL - Digital Inclusion Initiative 340001</b> Deployment of a comprehensive community broadband infrastructure for public community access, public safety and public service.	2.0	346,524	2.0	1,256,268	2.0	958,968
<b>Total</b>	<b>2.0</b>	<b>346,524</b>	<b>2.0</b>	<b>1,256,268</b>	<b>2.0</b>	<b>958,968</b>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Roster Summary**

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Fund Name : Digital Houston  
Business Area Name : Library  
Fund No./Bus Area No. : 2422 / 3400

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Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
COMMUNITY INVOLVEMENT COORDINATOR	22	1.0	1.0	
SENIOR IT PROJECT MANAGER (EXE LEV)	30	1.0	1.0	
<b>Total FTEs</b>		<b>2.0</b>	<b>2.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>2.0</b>	<b>2.0</b>	<b>0.0</b>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Revenue Summary**

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Fund Name : Digital Houston  
Business Area Name : Library  
Fund No./Bus Area No. : 2422 / 3400

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Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
3400010007	HPL-Digital Inclusion Initiative			
432010	Interest on Pooled Investments	140,000	25,000	25,000
Total	Library	<u>140,000</u>	<u>25,000</u>	<u>25,000</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Digital Houston  
 Business Area Name : Library  
 Fund No./Bus. Area No. : 2422 / 3400

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	138,639	141,645	141,645	141,749
501070	Pension - Civilian	22,109	25,496	25,496	30,334
502010	FICA - Civilian	10,050	10,836	10,836	10,844
503010	Health Ins-Act Civilian	15,456	18,060	18,060	21,682
503015	Basic Life Insurance - Active Civilian	84	85	85	85
503060	Long Term Disability-Civilian	0	170	170	170
503090	Workers Compensation-Civilian-Admin	365	400	400	478
504030	Unemployment Claims - Administration	0	70	70	70
<b>Total</b>	<b>Personnel Services</b>	<b>186,703</b>	<b>196,762</b>	<b>196,762</b>	<b>205,412</b>
511045	Computer Supplies	85	0	0	500
511055	Publications & Printed Materials	1,035	1,500	1,500	150
511060	Postage	22	201	201	100
511070	Miscellaneous Office Supplies	0	250	250	750
511150	Miscellaneous Parts & Supplies	1,777	3,049	3,049	3,500
<b>Total</b>	<b>Supplies</b>	<b>2,919</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
520100	Temporary Personnel Services	61,535	75,000	74,700	105,000
520110	Management Consulting Services	1,170	65,000	65,000	35,000
520114	Miscellaneous Support Services	54,307	246,250	246,250	100,000
520141	Engineering Services	0	5,000	5,000	0
520515	Print Shop Services	0	0	0	1,500
520605	Advertising Services	632	30,000	30,000	30,000
520805	Education & Training	1,828	2,500	2,500	1,500
520905	Travel - Training Related	1,748	0	0	1,000
520910	Travel - Non-Training Related	410	5,000	5,000	2,500
521605	Data Services	0	0	300	5,024
521610	Voice Services	16,822	15,100	15,100	14,798
521630	GIS Revolving Fund Services	94	114	114	79
522430	Miscellaneous Other Services & Charges	300	150,000	38,402	102,945
522721	Interfund HR Client Services	0	1,117	1,117	1,460
522722	KRONOS Service Chargeback	0	0	0	75
<b>Total</b>	<b>Other Services and Charges</b>	<b>138,846</b>	<b>595,081</b>	<b>483,483</b>	<b>400,881</b>
560230	Computer HW and Developed SW	0	0	26,376	0
560240	Communication Equipment	0	177,789	0	0
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>177,789</b>	<b>26,376</b>	<b>0</b>
551015	Non-Capital Computer Equipment	13,345	281,636	255,260	200,000
551020	Non-Capital Communication Equipment	4,711	0	289,387	147,675
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>18,056</b>	<b>281,636</b>	<b>544,647</b>	<b>347,675</b>
<b>Grand Total Expenditures</b>		<b>346,524</b>	<b>1,256,268</b>	<b>1,256,268</b>	<b>958,968</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Houston Emergency Center  
**Business Area Name** : Houston Emergency Center  
**Fund No./Bus. Area No.** : 2205 / 1500

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	1,342,679	1,342,679	1,342,679
Current Revenues	23,592,247	23,592,247	24,504,804
<b>Total Available Resources</b>	<b>24,934,926</b>	<b>24,934,926</b>	<b>25,847,483</b>
Maintenance and Operations	23,592,247	23,592,247	24,504,804
<b>Total Expenditures</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>
Planned Ending Fund Balance	1,342,679	1,342,679	1,342,679
<b>Total Budget</b>	<b>24,934,926</b>	<b>24,934,926</b>	<b>25,847,483</b>
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	1,342,679	1,342,679	1,342,679
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Budget for the Houston Emergency Center (HEC) Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The mission of the Houston Emergency Center is to provide the citizens of Houston with the most efficient, accurate, and professional service when processing their life-threatening calls. The City of Houston's Houston Emergency Center, in coordination with the Office of Emergency Management (OEM), protects life and property by operating the Public Safety Communications System and by coordinating and managing emergency situations. The Information Technology Department is responsible for the administration, maintenance and operations of the police, Fire/EMS Computer Aided Dispatch (CAD) System, radio system and Records Management Systems (RMS).

**Department Short Term Goals:**

- o Answer 90% of 9-1-1 emergency calls within 10 seconds.
- o Answer 80% of non-emergency calls within 10 seconds.
- o Expansion of the Quality Assurance Program.
- o Expansion of the Training Programs to provide on-going professional growth opportunities of HEC employees including technical teamwork enhancement and required certification of all employees.
- o Cross train employees to improve call flow.
- o Conduct at least one Table Top Exercise (TTX) and one Functional/Full Scale Exercise.
- o Maintain City's Grant eligibility by submitting EMPG and NIMSCAST Reports.
- o Accreditations of Houston Emergency Center.
  - CALEA (Commission on Accreditation for Law Enforcement Agencies).

**Department Long Term Goals:**

- o Improve efficiency over FY2012 baseline.
- o Accreditations of Houston Emergency Center.
  - National Academy of Emergency Medical Dispatch (NAEMD).
  - National Emergency Number Association Emergency Number Personnel (NENA ENP).
- o Establish Houston Emergency Communications State-Certified Academy.
- o Civilianization of the Houston Emergency Center.
- o Create a Disaster Recovery site for the CAD.
- o Develop an inter-jurisdictional collaboration portal to facilitate secure information sharing.

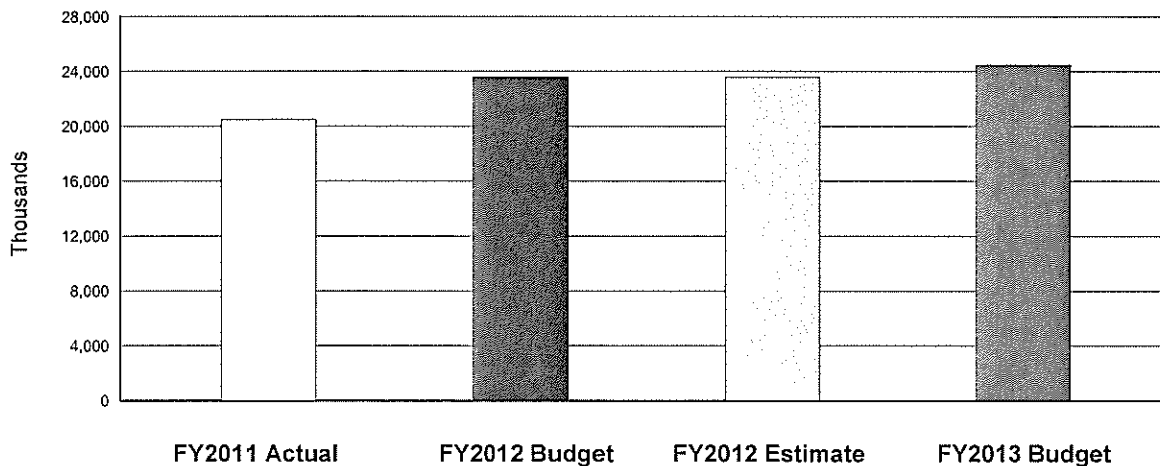
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name :** Houston Emergency Center  
**Business Area Name :** Houston Emergency Center  
**Fund No./Bus. Area No. :** 2205 / 1500

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	17,373,510	16,747,968	16,572,968	17,483,540
	Supplies	279,765	201,590	201,590	209,035
	Other Services and Charges	2,783,426	6,642,689	6,817,689	6,812,229
	Equipment	40,763	0	0	0
	Non-Capital Equipment	18,790	0	0	0
	<b>Total M &amp; O Expenditures</b>	<b>20,496,254</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>
	Debt Service & Other Uses	0	0	0	0
	<b>Total Expenditures</b>	<b>20,496,254</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>
<b>Revenues</b>		<b>21,715,897</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>
<b>Staffing</b>	Full-Time Equivalents - Civilian	244.2	238.3	238.3	238.6
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	<b>Total</b>	<b>244.2</b>	<b>238.3</b>	<b>238.3</b>	<b>238.6</b>
	Full-Time Equivalents - Overtime	3.8	10.8	8.8	10.3
<b>Significant Budget Changes and Highlights</b>	o The FY2013 Budget includes Funding for expenditure increases in health benefits (\$83,659) and pension contribution (\$222,786).				
	o The FY2013 Budget supports the continuation of current service levels.				

**Houston Emergency Center  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Houston Emergency Center <b>Business Area Name :</b> Houston Emergency Center <b>Fund No./Bus Area No. :</b> 2205 / 1500			
<b>Name: HEC-Office of the Director Group -- 150001</b>			
<b>Mission:</b> To ensure efficient, cost-effective management of the Houston Emergency Center while maintaining the Houston Emergency Center's position as the leading combined emergency call taking and dispatching facility in the country.			
<b>Goal:</b> Efficient and effective management of the Houston Emergency Center. Facilitate the reporting of accurate information to the public. Investigate and resolve complaints.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Manage & direct the operations of the department Public & media activities	100% 486	100% 525	100% 550
<b>Name: HEC-Information Technology Group -- 150002</b>			
<b>Mission:</b> To ensure maximum uptime of computer systems used at the Houston Emergency Center (HEC) for public safety and to leverage technology to improve operations within HEC.			
<b>Goal:</b> Maintain 99.9% availability on Computer Aided Dispatch (CAD) System, Fire Department's legacy Records Management System (RMS), and Emergency Alerting System (EAS). Provide application and worksheet support for all HEC personnel. Maintain 100% availability on Orbacom radio system.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
EAS, CAD/RMS and ACS system availability Orbacom availability	99.9% 100%	99.9% 100%	N/A N/A
<b>Name: HEC-Police Call Taking Group -- 150003</b>			
<b>Mission:</b> To answer the Police Department's non-emergency phone line in an efficient manner while providing the highest level of citizen service possible in responding to their requests.			
<b>Goal:</b> Answer and process 80% of requests for Police-related non-emergency services within 10 seconds.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Process Police-related non-emergency calls 80% within 10 seconds	900,117	900,000	900,000



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Houston Emergency Center  
**Business Area Name :** Houston Emergency Center  
**Fund No./Bus Area No. :** 2205 / 1500

**Name: HEC-9-1-1 Network Group -- 150004**

**Mission:** To answer the Police Department and Fire Department emergency phone lines in an efficient manner while effectively gathering and providing necessary information to the City's First Responders in the field to ensure a successful resolution of citizen's emergencies.

**Goal:** Answer 90% of 9-1-1 emergency calls within 10 seconds. Administer and coordinate financial activities such as payroll, budgets and procurement, HR activities, hiring, and training of personnel. Enhancement of the quality assurance program by monitoring calls.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Answer 90% of 9-1-1 calls within 10 seconds	1,956,586	2,000,000	2,100,000
Citizens complaints	20	15	15
Records requested	9,410	10,000	10,500

**Name: HEC - OEM -- 150005**

**Mission:** To develop and implement a holistic emergency management program designed to facilitate mitigation and preparedness activities before a disaster strikes and coordinate response and recovery efforts when a disaster threatens or impacts our community. This is achieved through comprehensive planning, training, and exercise activities conducted with local, state, federal, NGO, and private sector stakeholders.

**Goal:** Coordinate the City's preparedness and recovery from disaster.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Conduct Presentations	N/A	50	50
Emerg Preparedness Materl.	N/A	50,000	70,000
Conduct local training	N/A	4	8
Update Emerg Mgmt Plans	N/A	4	4
Community events	N/A	20	20

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Houston Emergency Center</b> <b>Business Area Name : Houston Emergency Center</b> <b>Fund No./Bus Area No. : 2205 / 1500</b>						
<b>Division Description</b>	<b>FY2011 Actual FTEs Cost \$</b>	<b>FY2012 Estimate FTEs Cost \$</b>	<b>FY2013 Budget FTEs Cost \$</b>			
<b>HEC-Office of the Director Group 150001</b> Provide management of the Houston Emergency Center and facilitation of public education.	5.7 665,718	5.0 1,175,405	5.0 1,193,297			
<b>HEC-Information Technology Group 150002</b> Provide management of the Houston Emergency Center and facilitation of public education.	29.6 5,145,069	0.0 4,895,723	0.0 5,008,826			
<b>HEC-Police Call Taking Group 150003</b> Answer and process police non-emergency number phone calls.	71.3 4,225,115	74.9 4,924,612	73.6 5,051,072			
<b>HEC-9-1-1 Network Group 150004</b> The City of Houston's Public Safety Answering Point's responsibility is to answer and process 9-1-1 emergency assistance requests from the citizens of Houston. Provide administrative support to HEC which includes budget and finance, HR, training, and hiring of personnel.	137.6 10,460,352	152.0 11,766,032	152.0 12,179,203			
<b>HEC - OEM 150005</b> Oversee the City's emergency and non-emergency response centers.	0.0 0	6.4 830,475	8.0 1,072,406			
<b>Total</b>	<b>244.2 20,496,254</b>	<b>238.3 23,592,247</b>	<b>238.6 24,504,804</b>			

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Houston Emergency Center  
 Business Area Name : Houston Emergency Center  
 Fund No./Bus Area No. : 2205 / 1500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
9-1-1 CUSTODIAN OF RECORDS	17	3.0	3.0	
9-1-1 PSAP SUPERVISOR	21	22.0	23.0	1.0
9-1-1 PSAP SUPERVISOR-FIRE/EMS	23	9.0	9.0	
9-1-1 TELECOMMUNICATOR	14	67.0	68.0	1.0
ADMINISTRATION MANAGER	26	1.0	1.0	
ADMINISTRATIVE AIDE	10	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	6.0	6.0	
ADMINISTRATIVE COORDINATOR	24	5.0	4.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	2.0	1.0	(1.0)
ADMINISTRATIVE SUPERVISOR	22	2.0	3.0	1.0
ASSISTANT DIRECTOR (EXE LEV)	32	2.0	4.0	2.0
CUSTOMER SERVICE REP. III	16	2.0	2.0	
DEPUTY DIRECTOR (EXE LEV)	34	2.0	1.0	(1.0)
DIVISION MANAGER	29	4.0	3.0	(1.0)
DIVISION MANAGER (EXE LEV)	29	1.0	1.0	
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
GIS ANALYST	20	2.0	0.0	(2.0)
GIS SUPERVISOR	26	1.0	0.0	(1.0)
GIS TECHNICIAN	12	1.0	0.0	(1.0)
H.E.C. TELECOMM. SHIFT MANAGER	26	4.0	3.0	(1.0)
INFORMATION SYSTEMS ADMINISTRATOR	30	2.0	0.0	(2.0)
IRM MANAGER	29	1.0	0.0	(1.0)
IT PROJECT MANAGER	28	1.0	0.0	(1.0)
MANAGEMENT ANALYST I	15	1.0	0.0	(1.0)
MANAGEMENT ANALYST II	18	0.0	1.0	1.0
MANAGEMENT ANALYST III	21	2.0	1.0	(1.0)
MANAGEMENT ANALYST IV	25	0.0	1.0	1.0
OPERATIONS MANAGER	27	2.0	0.0	(2.0)
POLICE TELECOMMUNICATOR	14	62.0	59.0	(3.0)
PROGRAMMER ANALYST III	22	2.0	0.0	(2.0)
PROGRAMMER ANALYST IV	25	1.0	0.0	(1.0)
SENIOR 9-1-1 TELECOMMUNICATOR	16	40.0	40.0	
SENIOR GIS ANALYST	24	1.0	1.0	
SENIOR GIS TECHNICIAN	17	1.0	0.0	(1.0)
SENIOR MICROCOMPUTER ANALYST	23	2.0	0.0	(2.0)
SENIOR OFFICE ASSISTANT	12	0.0	1.0	1.0
STAFF ANALYST	26	1.0	1.0	
SYSTEMS CONSULTANT	26	3.0	0.0	(3.0)
SYSTEMS SUPPORT ANALYST II	19	1.0	0.0	(1.0)
SYSTEMS SUPPORT ANALYST III	22	1.0	0.0	(1.0)
SYSTEMS SUPPORT ANALYST IV	25	2.0	0.0	(2.0)
TECHNICAL HARDWARE ANALYST II	21	1.0	0.0	(1.0)
TECHNICAL HARDWARE ANALYST III	23	2.0	0.0	(2.0)
TRAINING COORDINATOR	24	4.0	4.0	
<b>Total FTEs</b>		<b>272.0</b>	<b>244.0</b>	<b>(28.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>33.7</b>	<b>5.4</b>	<b>(28.3)</b>
<b>Full-Time Equivalents</b>		<b>238.3</b>	<b>238.6</b>	<b>0.3</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Houston Emergency Center  
 Business Area Name : Houston Emergency Center  
 Fund No./Bus Area No. : 2205 / 1500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>1500010001</b>	<b>HEC-Director</b>			
426360	Reimbursement for 911 Staff	76,704	76,704	76,704
490010	Transfer from General Fund	1,098,727	1,098,727	1,116,593
<b>Total</b>	<b>HEC-Director</b>	<b>1,175,431</b>	<b>1,175,431</b>	<b>1,193,297</b>
<b>1500020001</b>	<b>HEC-IT</b>			
490010	Transfer from General Fund	4,895,697	4,895,697	5,008,826
<b>1500030001</b>	<b>HEC-Police Call Take</b>			
424060	Interfund Airport Police Services	200,000	200,000	200,000
490010	Transfer from General Fund	4,724,612	4,724,612	4,851,072
<b>Total</b>	<b>HEC-Police Call Take</b>	<b>4,924,612</b>	<b>4,924,612</b>	<b>5,051,072</b>
<b>1500040001</b>	<b>HEC-9-1-1 Network</b>			
426360	Reimbursement for 911 Staff	11,766,032	11,766,032	12,179,203
<b>1500050001</b>	<b>HEC - OEM</b>			
423010	Other Grant Awards	0	0	193,542
490010	Transfer from General Fund	830,475	830,475	878,864
<b>Total</b>	<b>HEC - OEM</b>	<b>830,475</b>	<b>830,475</b>	<b>1,072,406</b>
<b>Total</b>	<b>Houston Emergency Center</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Houston Emergency Center  
**Business Area Name** : Houston Emergency Center  
**Fund No./Bus. Area No.** : 2205 / 1500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	11,780,263	10,476,141	10,383,857	10,659,432
500020	Salary Base Pay - Classified	133,309	0	0	0
500040	Salary Assignment Pay - Classified	21,573	34,860	34,860	34,860
500060	Overtime - Civilian	221,316	602,775	602,775	602,775
500090	Premium Pay - Civilian	188,798	242,892	242,892	242,892
500110	Bilingual Pay - Civilian	42,082	47,338	47,338	47,338
500250	HOPE Union Business Usage	5,693	0	0	0
501070	Pension - Civilian	1,851,723	1,885,706	1,885,706	2,281,118
501120	Termination Pay - Civilian	286,404	487,090	437,090	490,590
501130	Termination Pay - Classified	3,922	0	0	0
501160	Vehicle Allowance - Civilian	6,253	7,716	0	0
501170	Vehicle Allowance - Classified	4,216	0	0	0
502010	FICA - Civilian	916,473	867,247	867,247	906,866
502020	FICA - Classified	8,610	0	0	0
503010	Health Ins-Act Civilian	1,509,484	1,736,243	1,736,243	1,898,777
503015	Basic Life Insurance - Active Civilian	6,786	6,200	6,200	6,317
503020	Health Ins.Act-Classified	11,560	0	0	0
503025	Basic Life Insurance - Active Classified	80	0	0	0
503040	Health/Life Ins.Ret-Classified	13,806	0	0	0
503050	Health/Life Insurance - Retiree Civilian	123,472	113,880	113,880	94,742
503060	Long Term Disability-Civilian	0	20,257	20,257	20,283
503061	Long Term Disability-Classified	(3)	0	0	0
503070	Municipal Pension-Other Classified	21,178	0	0	0
503080	Workers Compensation-Classified-Admin	182	0	0	0
503090	Workers Compensation-Civilian-Admin	46,601	47,657	47,657	57,026
503100	Workers Compensation-Civilian-Claim	13,071	95,200	70,200	63,793
504030	Unemployment Claims - Administration	156,658	76,766	76,766	40,816
504031	Unemployment Claims	0	0	0	35,915
<b>Total</b>	<b>Personnel Services</b>	<b>17,373,510</b>	<b>16,747,968</b>	<b>16,572,968</b>	<b>17,483,540</b>
511015	Cleaning & Sanitary Supplies	0	1,000	1,000	1,000
511040	Audiovisual Supplies	29,486	6,700	6,700	6,700
511045	Computer Supplies	125,667	37,500	37,500	37,500
511050	Paper & Printing Supplies	4,411	6,000	6,000	8,500
511055	Publications & Printed Materials	2,589	2,387	2,387	2,387
511060	Postage	691	5,500	5,500	8,945
511070	Miscellaneous Office Supplies	60,363	63,500	63,500	65,000
511090	Medical & Surgical Supplies	69	8,500	8,500	8,500
511110	Fuel	(3,341)	7,700	7,700	7,700
511115	Vehicle Repair & Maintenance Supplies	50	1,000	1,000	1,000
511120	Clothing	12,835	7,500	7,500	7,500
511125	Food Supplies	18,800	14,200	14,200	14,200
511135	Recreational Supplies	2,804	1,650	1,650	1,650
511145	Small Tools & Minor Equipment	(5,166)	6,500	6,500	6,500
511150	Miscellaneous Parts & Supplies	30,507	31,953	31,953	31,953
<b>Total</b>	<b>Supplies</b>	<b>279,765</b>	<b>201,590</b>	<b>201,590</b>	<b>209,035</b>
520100	Temporary Personnel Services	382,208	322,949	495,633	322,949
520105	Accounting & Auditing Services	91,053	0	0	0
520106	Architectural Services	88,149	0	0	0
520107	Computer Info/Contr	8,160	0	0	0
520108	Information Resource Services	4,040	0	0	0
520109	Medical Dental & Laboratory Services	1,102	1,650	1,650	1,650
520110	Management Consulting Services	430,231	0	0	0
520112	Banking Services	62	0	0	0
520114	Miscellaneous Support Services	6,755	248,450	248,450	241,805
520115	Real Estate Lease/Office Rental	0	10,967	10,967	10,967
520119	Computer Equipment/Software Maintenance	1,148,086	114,906	114,906	114,906
520120	Communications Equipment Services	0	7,403	7,403	7,403

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Houston Emergency Center  
 Business Area Name : Houston Emergency Center  
 Fund No./Bus. Area No. : 2205 / 1500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520121	IT Application Svcs	10,556	8,993	13,573	17,365
520122	Office Equipment Services	79,000	500	500	500
520123	Vehicle & Motor Equipment Services	2,584	10,500	10,500	10,500
520124	Other Equipment Services	184	0	0	0
520126	Construction Site Work Services	(26,754)	1,500	1,500	1,500
520510	Mail/Delivery Services	(434)	1,700	1,700	1,700
520515	Print Shop Services	1,308	7,000	7,000	7,000
520520	Printing & Reproduction Services	0	21,686	21,686	65,451
520605	Advertising Services	0	3,000	3,000	3,000
520705	Insurance Fees	74,271	101,056	101,056	101,056
520765	Membership & Professional Fees	14,734	18,975	18,975	18,975
520805	Education & Training	41,776	78,800	78,800	99,500
520815	Tuition Reimbursement	5,879	13,000	13,000	13,000
520905	Travel - Training Related	24,516	58,740	58,740	58,740
520910	Travel - Non-Training Related	1,815	22,000	22,000	22,000
521305	Indirect Cost Recovery Payment	110,000	110,000	110,000	110,000
521420	Infrastructure Maintenance Service	60,750	0	0	0
521435	Water Services	0	1,800	1,800	1,800
521505	Electricity	0	7,200	7,200	7,200
521510	Natural Gas	0	1,000	1,000	1,000
521605	Data Services	18,072	34,722	34,722	49,097
521610	Voice Services	88,834	158,194	158,194	155,030
521615	Radio Communications	(30,375)	3,000	3,000	5,000
521620	Voice Equipment	0	10,946	8,682	10,727
521625	Voice Labor	2,012	9,110	9,110	6,695
521630	GIS Revolving Fund Services	30,355	36,384	36,384	36,384
521715	Office Equipment Rental	25,082	25,000	25,000	25,000
521725	Other Rental	0	7,140	7,140	7,140
521730	Parking Space Rental	2,463	26,587	26,587	26,587
521905	Legal Services	135	0	0	0
522430	Miscellaneous Other Services & Charges	90,786	363,241	363,241	343,484
522720	Interfund Payroll Services	(3,969)	0	0	0
522722	KRONOS Service Chargeback	0	8,841	8,841	8,240
522723	Drainage Fee Service Chargeback	0	10,929	10,929	10,929
522735	Interfund Communication Equipment Repair	0	10,000	10,000	10,000
522795	Other Interfund Services	0	4,764,820	4,764,820	4,877,949
<b>Total</b>	<b>Other Services and Charges</b>	<b>2,783,426</b>	<b>6,642,689</b>	<b>6,817,689</b>	<b>6,812,229</b>
560230	Computer HW and Developed SW	40,763	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>40,763</b>	<b>0</b>	<b>0</b>	<b>0</b>
551010	Non-Capital Office Furniture & Equipment	11,839	0	0	0
551020	Non-Capital Communication Equipment	2,131	0	0	0
551030	Non-Capital Machinery & Equipment	4,820	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>18,790</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>20,496,254</b>	<b>23,592,247</b>	<b>23,592,247</b>	<b>24,504,804</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Cable Television  
**Business Area Name** : Mayor's Office  
**Fund No./Bus. Area No.** : 2401 / 2428 / 5000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	2,027,538	2,027,538	2,149,712
Current Revenues	4,790,053	4,790,053	3,697,178
<b>Total Available Resources</b>	<b>6,817,591</b>	<b>6,817,591</b>	<b>5,846,890</b>
Maintenance and Operations	4,776,779	2,806,670	3,764,629
Contract With Non-Profit	1,791,100	1,861,209	1,792,662
<b>Total Expenditures</b>	<b>6,567,879</b>	<b>4,667,879</b>	<b>5,557,291</b>
Planned Ending Fund Balance	249,712	2,149,712	289,599
<b>Total Budget</b>	<b>6,817,591</b>	<b>6,817,591</b>	<b>5,846,890</b>

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	249,712	2,149,712	289,599
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Cable Television Fund (2401 and 2428). Also included are the beginning and ending fund balances, total revenues and total expenditures.

The purpose of Houston Television (HTV) is to produce and cablecast informational programming, describing services provided by both City departments and related community agencies, and educating the public on utilization of those services.

HTV began operations in 1986 as The Municipal Channel, with the distribution of Houston City Council meetings through a closed circuit network. Now, HTV provides a variety of informative, educational and feature programs. HTV produces both live and recorded taped programming, including live gavel-to-gavel coverage of City Council, Planning Commission and other special events. Live streaming of HTV programming 24/7, and on demand streaming of meetings such as City Council, Planning and Parking Commission, is also available to the public through our website: [www.htvhouston.net](http://www.htvhouston.net).

The 82nd legislature passed SB1087, which was signed by the Governor on June 17, 2011, and was effective September 1, 2011. SB1087 requires, going forward, that fees paid under state franchises be maintained in a separate account and not commingled with revenue from any other source. Any unspent Public, Educational, and Governmental (PEG) fees previously collected from State franchises must be transferred to the separate account. As a result, Ordinance #2011-731 established the Cable TV State Fund (2428).



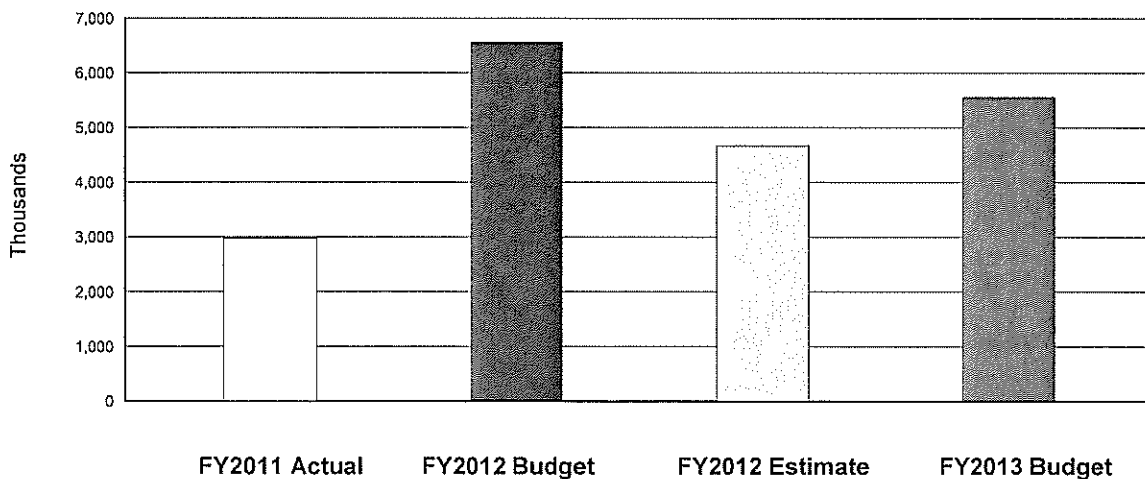
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Cable Television  
 Business Area Name : Mayor's Office  
 Fund No./Bus. Area No. : 2401 / 2428 / 5000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	819,349	941,650	973,760	1,314,674
	Supplies	19,141	30,800	29,800	34,500
	Other Services and Charges	2,015,171	4,958,583	3,372,274	3,958,117
	Equipment	115,536	546,556	201,755	250,000
	Non-Capital Equipment	0	90,290	90,290	0
	Total M & O Expenditures	2,969,197	6,567,879	4,667,879	5,557,291
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	2,969,197	6,567,879	4,667,879	5,557,291
Revenues		3,586,111	4,790,053	4,790,053	3,697,178
Staffing	Full-Time Equivalents - Civilian	11.5	12.9	12.9	17.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	11.5	12.9	12.9	17.5
	Full-Time Equivalents - Overtime	0.1	0.1	0.1	0.2
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Build out two studios and renovate offices and facilities on the first floor of City Hall.</li> <li>o Complete purchase production equipment to convert from Standard Definition to High Definition as mandated by the Federal Communications Commission.</li> <li>o Develop a partnership with the Public, Education, and Governmental (PEG) community and share opportunities.</li> <li>o Develop inter-local agreements and memorandum of understanding with local government and corporate partners.</li> <li>o Leverage marketing and production assets to assist departments in promoting city services, educate citizens and local business partners about new initiatives and offerings. Includes 4 FTEs in FY2013 to support the increase of HTV program services.</li> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$41,589) and pension contribution (\$76,029).</li> </ul>				

**Cable Television  
 Mayor's Office  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Cable Television  
**Business Area Name :** Mayor's Office  
**Fund No./Bus Area No. :** 2401 / 2428 / 5000

**Name:** HTV Houston Television -- 500002

**Mission:** To effectively communicate relevant information about the City of Houston and its municipal, governmental and community services. HTV assists city departments and elected officials to promote local events and disseminate information about services and legislative issues.

**Goal:** Provide viewers with quality, locally-produced programs that inform, educate and entertain. Provide internet streaming services to the community through HTV website.  
 Establish an income through sponsorships and production services that can be offered to city departments and the community at large.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Maintain production levels	581	595	641
Maintain program hours	1,300	1,417	1,538
Increase Internet visitors	N/A	23,575	28,290
Increase Internet page views	N/A	84,395	88,615
Increase time on website (hh:mm:ss)	N/A	4,350:19:48	4,557:50:48

FISCAL YEAR 2013 BUDGET

Division Summary						
Fund Name : Cable Television Business Area Name : Mayor's Office Fund No./Bus Area No. : 2401 / 2428 / 5000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
HTV Houston Television 500002 Instrumental in providing quality services to our viewers and meet programming goals. Provide DVD programming copies to city departments and viewers as requested.	11.5	2,969,197	12.9	4,667,879	17.5	5,667,669
Total	<u>11.5</u>	<u>2,969,197</u>	<u>12.9</u>	<u>4,667,879</u>	<u>18.0</u>	<u>5,667,669</u>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Roster Summary**

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**Fund Name :** State Cable TV Franchise Fee  
**Business Area Name :** Mayor's Office  
**Fund No./Bus Area No. :** 2401 / 2428 / 5000

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Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	0.0
ASSISTANT DIRECTOR (EXE LEV)	32	0.5	0.5	0.0
CABLE ACCESS OPERATIONS SUPERVISOR	22	1.0	1.0	0.0
CABLE ACCESS PROGRAM SUPERVISOR	22	1.0	1.0	0.0
COMMUNICATIONS SPECIALIST SUPERVISOR	23	0.0	1.0	1.0
COMMUNICATIONS TECHNICIAN	15	1.4	1.0	-0.4
DIVISION MANAGER (EXE LEV)	29	1.0	1.0	0.0
PRODUCTION SPECIALIST	15	1.0	2.0	1.0
SENIOR COMMUNICATIONS SPECIALIST	20	3.0	3.0	0.0
SENIOR COMMUNICATIONS TECHNICIAN	19	3.0	6.0	3.0
<b>Total FTEs</b>		<b>12.9</b>	<b>17.5</b>	<b>4.6</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>12.9</b>	<b>17.5</b>	<b>4.6</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Cable Television  
 Business Area Name : Mayor's Office  
 Fund No./Bus Area No. : 2401 / 2428 / 5000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>5000020001</b>	<b>MYR- Muni Cable T.V.</b>			
444020	PEG Contributions - Ongoing Support	156,653	156,653	145,325
452030	Miscellaneous Revenue	80,000	80,000	80,000
<b>5000020002</b>	<b>MYR- Capital Only</b>			
444030	PEG Contributions - State Franchises	2,200,047	1,365,000	1,358,600
<b>5000020003</b>	<b>MYR - Operational</b>			
424110	Other Interfund Services	0	1,096,000	0
432010	Interest on Pooled Investments	31,853	31,853	31,853
444030	PEG Contributions - State Franchises	2,321,500	2,060,547	2,081,400
<b>Total</b>	<b>Mayor's Office</b>	<u>4,790,053</u>	<u>4,790,053</u>	<u>3,697,178</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Cable Television  
 Business Area Name : Mayor's Office  
 Fund No./Bus. Area No. : 2401 / 2428 / 5000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	552,684	604,256	604,256	863,523
500030	Salary Part Time - Civilian	26,886	39,933	39,933	0
500060	Overtime - Civilian	5,368	10,000	10,000	10,000
500090	Premium Pay - Civilian	0	200	150	200
501070	Pension - Civilian	88,718	108,764	108,764	184,793
501120	Termination Pay - Civilian	0	2,000	2,000	2,000
501160	Vehicle Allowance - Civilian	1,131	2,100	2,100	2,100
502010	FICA - Civilian	42,961	50,060	50,060	66,843
503010	Health Ins-Act Civilian	75,838	90,532	90,532	132,121
503015	Basic Life Insurance - Active Civilian	341	345	340	496
503050	Health/Life Insurance - Retiree Civilian	9,421	5,908	6,981	5,908
503060	Long Term Disability-Civilian	25	981	981	1,493
503090	Workers Compensation-Civilian-Admin	2,395	2,593	2,593	4,197
503100	Workers Compensation-Civilian-Claim	13,581	23,558	50,000	35,000
504030	Unemployment Claims - Administration	0	420	5,070	6,000
<b>Total</b>	<b>Personnel Services</b>	<b>819,349</b>	<b>941,650</b>	<b>973,760</b>	<b>1,314,674</b>
511025	Electrical Hardware & Parts	1,938	2,000	1,500	2,000
511030	Mechanical Hardware & Parts	111	500	500	500
511040	Audiovisual Supplies	3,025	10,000	10,000	10,000
511045	Computer Supplies	855	2,000	1,500	2,000
511050	Paper & Printing Supplies	0	200	200	200
511055	Publications & Printed Materials	0	100	100	300
511060	Postage	6	200	200	200
511070	Miscellaneous Office Supplies	2,137	3,000	3,000	5,000
511110	Fuel	339	1,000	1,000	1,000
511120	Clothing	0	500	500	2,000
511145	Small Tools & Minor Equipment	297	300	300	300
511150	Miscellaneous Parts & Supplies	10,433	11,000	11,000	11,000
<b>Total</b>	<b>Supplies</b>	<b>19,141</b>	<b>30,800</b>	<b>29,800</b>	<b>34,500</b>
520100	Temporary Personnel Services	32,496	20,000	20,371	13,917
520114	Miscellaneous Support Services	33,434	40,000	40,000	40,000
520115	Real Estate Lease/Office Rental	54,477	57,201	60,298	83,585
520119	Computer Equipment/Software Maintenance	234	500	500	500
520120	Communications Equipment Services	19,199	42,000	42,000	45,000
520121	IT Application Svcs	548	24	1,339	1,448
520122	Office Equipment Services	0	200	200	200
520123	Vehicle & Motor Equipment Services	633	2,000	2,000	2,000
520132	Contracts/Sponsorships	1,737,008	1,791,100	1,861,209	1,792,662
520510	Mail/Delivery Services	226	200	150	300
520515	Print Shop Services	174	200	150	1,000
520605	Advertising Services	28,727	74,300	70,000	30,000
520705	Insurance Fees	2,202	2,621	2,621	3,014
520755	Contingency	30,589	2,816,924	65,000	1,819,622
520765	Membership & Professional Fees	1,305	1,305	1,365	2,000
520905	Travel - Training Related	3,148	6,000	5,000	6,000
520910	Travel - Non-Training Related	0	500	500	500
521305	Indirect Cost Recovery Payment	35,836	39,659	39,659	39,659
521605	Data Services	20	156	176	191

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Cable Television  
**Business Area Name** : Mayor's Office  
**Fund No./Bus. Area No.** : 2401 / 2428 / 5000

<b>Commit Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
521610	Voice Services	7,795	6,312	6,844	12,066
521620	Voice Equipment	812	1,564	1,564	1,564
521625	Voice Labor	0	1,618	1,618	0
521630	GIS Revolving Fund Services	346	415	415	512
521705	Vehicle/Equipment Rental/Lease	0	6,700	6,700	10,000
521715	Office Equipment Rental	2,350	3,500	3,500	3,500
522305	Freight Charges	0	250	250	250
522430	Miscellaneous Other Services & Charges	23,612	35,650	35,000	38,650
522721	Interfund HR Client Services	0	7,258	7,258	9,490
522722	KRONOS Service Chargeback	0	426	587	487
522795	Other Interfund Services	0	0	1,096,000	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>2,015,171</b>	<b>4,958,583</b>	<b>3,372,274</b>	<b>3,958,117</b>
560220	Vehicles	16,854	21,755	21,755	0
560240	Communication Equipment	98,682	524,801	180,000	250,000
<b>Total</b>	<b>Equipment</b>	<b>115,536</b>	<b>546,556</b>	<b>201,755</b>	<b>250,000</b>
551020	Non-Capital Communication Equipment	0	90,290	90,290	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>0</b>	<b>90,290</b>	<b>90,290</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>2,969,197</b>	<b>6,567,879</b>	<b>4,667,879</b>	<b>5,557,291</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus. Area No.** : 2206 / 1600

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	100,418	100,418	24,789
Current Revenues	<u>950,022</u>	<u>900,245</u>	<u>900,245</u>
Total Available Resources	<u>1,050,440</u>	<u>1,000,663</u>	<u>925,034</u>
Maintenance and Operations	1,000,663	975,874	925,034
Total Expenditures	<u>1,000,663</u>	<u>975,874</u>	<u>925,034</u>
Planned Ending Fund Balance	<u>49,777</u>	<u>24,789</u>	<u>0</u>
Total Budget	<u>1,050,440</u>	<u>1,000,663</u>	<u>925,034</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	49,777	24,789	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Municipal Courts Building Security Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Municipal Courts Department is responsible for administering the Courts Building Security Fund at the direction of City Council. The Courts Building Security Fund began in FY1997 generating revenue from a \$3.00 fee charged on all convictions.

The mission of the Municipal Court Building Security Fund is to protect the health and welfare of civilians and employees by ensuring that adequate equipment, procedures, and personnel are present at all court facilities. Additionally, personnel funded through this Special Revenue Fund assist in ensuring courtroom efficiency and expedient service delivery.

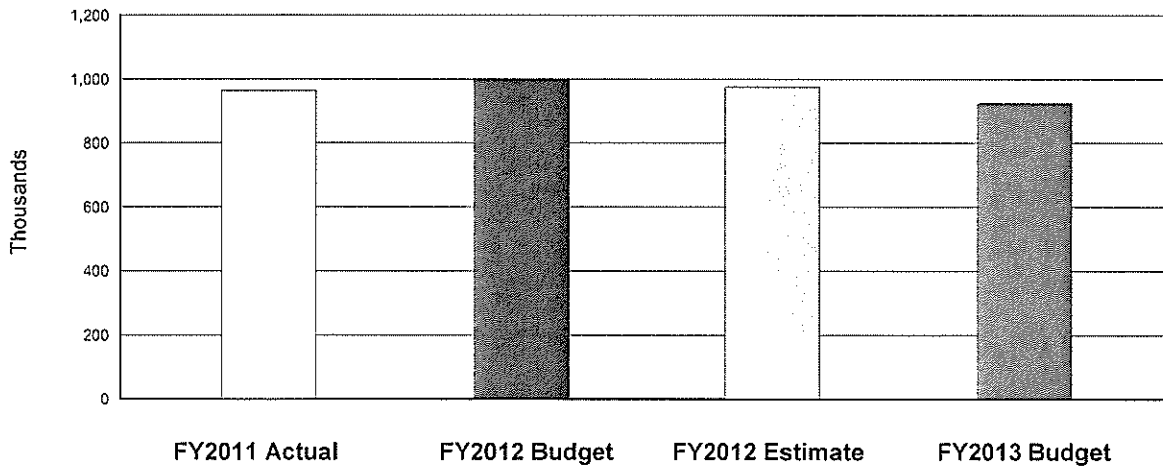


**Business Area Budget Summary**

**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus. Area No.** : 2206 / 1600

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	962,703	998,867	974,609	923,238
	Supplies	0	0	0	0
	Other Services and Charges	1,276	1,796	1,265	1,796
	Non-Capital Equipment	0	0	0	0
	Total M & O Expenditures	963,979	1,000,663	975,874	925,034
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	963,979	1,000,663	975,874	925,034
<b>Revenues</b>		940,764	950,022	900,245	900,245
<b>Staffing</b>	Full-Time Equivalents - Civilian	20.4	20.2	20.0	18.1
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	20.4	20.2	20.0	18.1
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	o There are 19 Municipal Courts Security Officer positions, which includes 1 supervisor.				

**Municipal Court Bldg Security Fund  
Municipal Courts Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2206 / 1600

**Name:** MCD - Administrative Services -- 160001

**Mission:** Protect the health and welfare of civilians and employees by ensuring that adequate equipment, procedures, and personnel are present at buildings, housing municipal courts. Ensure courtroom management is efficient and conducive to expedient services.

**Goal:** Report security incidents as per Department/State guidelines.  
 Annual Court Security Officer (CSO) Training.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Incident reporting Hours of officer training (per CSO) per year	w/in 24hrs 4 hours	w/in 24 hrs 4 hours	w/in 24 hrs 4 hours

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2206 / 1600

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>MCD - Administrative Services</b> 160001 The Texas Code of Criminal Procedure Article 102.017 and City of Houston Ordinance Article I Section 16-10 are the basis for the building security fund/fee. Convicted defendants are required to pay a \$3 fee.	20.4	963,979	20.0	975,874	18.1	925,034
<b>Total</b>	<b>20.4</b>	<b>963,979</b>	<b>20.0</b>	<b>975,874</b>	<b>18.1</b>	<b>925,034</b>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Roster Summary**

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**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2206 / 1600

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Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
MUNICIPAL COURTS SECURITY OFFICER	12	19.0	18.0	(1.0)
MUNICIPAL COURTS SUPERVISOR	18	2.0	1.0	(1.0)
<b>Total FTEs</b>		<b>21.0</b>	<b>19.0</b>	<b>(2.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.8</b>	<b>0.9</b>	<b>0.1</b>
<b>Full-Time Equivalents</b>		<b>20.2</b>	<b>18.1</b>	<b>(2.1)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Municipal Court Bldg Security Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2206 / 1600

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1600010001	MCD - Administrative Services			
432010	Interest on Pooled Investments	2,032	426	426
452030	Miscellaneous Revenue	947,990	899,819	899,819
<b>Total</b>	<b>MCD - Administrative Services</b>	<b>950,022</b>	<b>900,245</b>	<b>900,245</b>
<b>Total</b>	<b>Municipal Courts Department</b>	<b>950,022</b>	<b>900,245</b>	<b>900,245</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Municipal Court Bldg Security Fund  
 Business Area Name : Municipal Courts Department  
 Fund No./Bus. Area No. : 2206 / 1600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	658,230	651,158	642,094	582,166
500060	Overtime - Civilian	572	0	81	0
500090	Premium Pay - Civilian	7,346	12,000	5,283	5,114
500110	Bilingual Pay - Civilian	8,026	8,136	8,144	8,139
501070	Pension - Civilian	105,767	117,210	117,031	124,585
501120	Termination Pay - Civilian	142	3,224	3,224	3,224
502010	FICA - Civilian	48,599	51,354	48,008	45,550
503010	Health Ins-Act Civilian	120,530	134,313	127,974	131,957
503015	Basic Life Insurance - Active Civilian	402	405	380	345
503040	Health/Life Ins.Ret-Classified	4,711	5,100	3,500	4,000
503050	Health/Life Insurance - Retiree Civilian	4,585	5,100	1,800	2,300
503060	Long Term Disability-Civilian	0	1,768	1,699	1,539
503090	Workers Compensation-Civilian-Admin	3,793	4,160	5,398	4,326
503100	Workers Compensation-Civilian-Claim	0	4,939	4,939	4,939
504030	Unemployment Claims - Administration	0	0	5,054	5,054
<b>Total</b>	<b>Personnel Services</b>	<b>962,703</b>	<b>998,867</b>	<b>974,609</b>	<b>923,238</b>
522205	Metro Commuter Passes	1,276	1,796	1,265	1,796
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,276</b>	<b>1,796</b>	<b>1,265</b>	<b>1,796</b>
<b>Grand Total Expenditures</b>		<b>963,979</b>	<b>1,000,663</b>	<b>975,874</b>	<b>925,034</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Municipal Court Technology Fee Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus. Area No.** : 2207 / 1600

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	508,120	508,120	292,926
Current Revenues	1,444,198	1,305,552	1,305,552
Total Available Resources	1,952,318	1,813,672	1,598,478
Maintenance and Operations	1,272,346	1,170,746	1,243,997
Debt Service	350,000	350,000	350,000
Total Expenditures	1,622,346	1,520,746	1,593,997
Planned Ending Fund Balance	329,972	292,926	4,481
Total Budget	1,952,318	1,813,672	1,598,478

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	329,972	292,926	4,481
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Municipal Courts Technology Fee Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Municipal Courts Department is responsible for administering the Municipal Courts Technology Fee Fund at the direction of City Council. The Municipal Courts Technology Fee Fund was established in FY2001 to account for revenue generated from a \$4.00 technology fee for convictions on all traffic and non-traffic misdemeanor offenses occurring on or after June 26, 2000. The purpose of the fund is to finance technological enhancements for the Municipal Courts and maintaining systems to operate in an efficient manner.

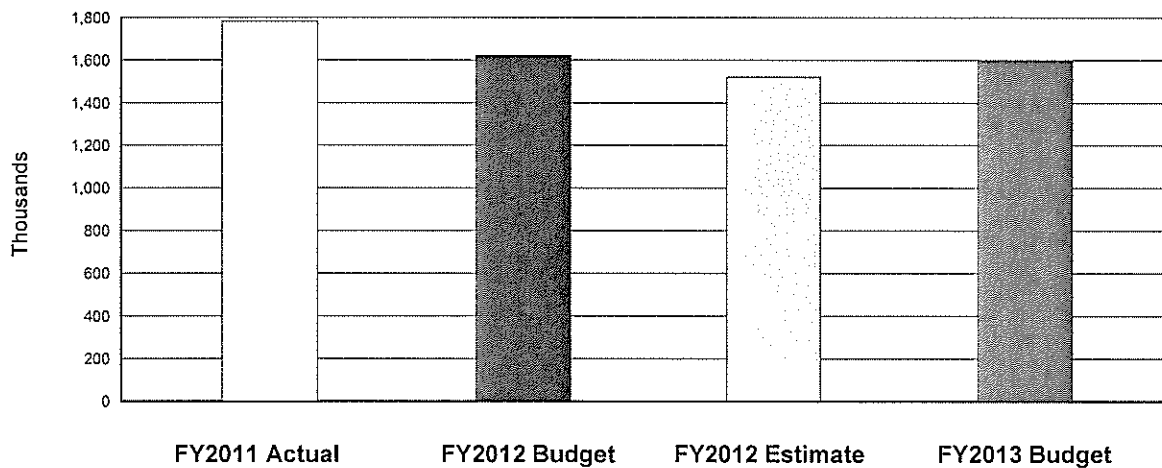


**Business Area Budget Summary**

Fund Name : Municipal Court Technology Fee Fund  
 Business Area Name : Municipal Courts Department  
 Fund No./Bus. Area No. : 2207 / 1600

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	563,679	0	0	0
	Supplies	0	0	0	0
	Other Services and Charges	819,742	1,272,346	1,170,746	1,243,997
	Non-Capital Equipment	0	0	0	0
	Total M & O Expenditures	1,383,421	1,272,346	1,170,746	1,243,997
	Debt Service & Other Uses	400,000	350,000	350,000	350,000
	Total Expenditures	1,783,421	1,622,346	1,520,746	1,593,997
Revenues		1,436,260	1,444,198	1,305,552	1,305,552
Staffing	Full-Time Equivalents - Civilian	7.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	7.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	o Funds used to support the court's case management system and other application programs.				

**Municipal Court Technology Fee Fund  
 Municipal Courts Department  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Municipal Court Technology Fee Fund  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2207 / 1600

**Name:** MCD - Administrative Services -- 160001

**Mission:** This fund is designed for the purchase of technological enhancements for the Municipal Courts system and maintaining systems to operate in an efficient manner. Partner with the Information Technology Department and continue development of the Court System Management And Resource Technology (CSMART) system.

**Goal:** \* Maintain existing systems in support of departmental activities.  
 \* In partnership with the Houston Police Department, deployment of the next generation of electronic citation writers.  
 \* Coordinate purchase of kiosk to assist in the clearing of vehicle registration holds at Harris County pending implementation of the vehicle registration scofflaw program.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
NA	NA	NA	NA

**FISCAL YEAR 2013 BUDGET**

Division Summary

Fund Name : Municipal Court Technology Fee Fund  
Business Area Name : Municipal Courts Department  
Fund No./Bus Area No. : 2207 / 1600

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
MCD - Administrative Services 160001 The Texas Code of Criminal Procedure Article 102.0172 and City of Houston Ordinance Article I Section 16-13 are the basis for the Technology Fee Fund. Convicted defendants are required to pay a \$4.00 court fee on all traffic and non-traffic misdemeanors.	7.0	1,783,421	0.0	1,520,746	0.0	1,593,997
Total	7.0	1,783,421	0.0	1,520,746	0.0	1,593,997

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Revenue Summary**

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Fund Name : Municipal Court Technology Fee Fund  
Business Area Name : Municipal Courts Department  
Fund No./Bus Area No. : 2207 / 1600

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Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1600010001	MCD - Administrative Services			
427080	Municipal Courts Technology	1,423,256	1,296,426	1,296,426
432010	Interest on Pooled Investments	20,942	9,126	9,126
Total	MCD - Administrative Services	<u>1,444,198</u>	<u>1,305,552</u>	<u>1,305,552</u>
Total	Municipal Courts Department	<u>1,444,198</u>	<u>1,305,552</u>	<u>1,305,552</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Municipal Court Technology Fee Fund  
 Business Area Name : Municipal Courts Department  
 Fund No./Bus. Area No. : 2207 / 1600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	408,418	0	0	0
500060	Overtime - Civilian	22	0	0	0
500110	Bilingual Pay - Civilian	894	0	0	0
501070	Pension - Civilian	64,910	0	0	0
502010	FICA - Civilian	29,772	0	0	0
503010	Health Ins-Act Civilian	58,152	0	0	0
503015	Basic Life Insurance - Active Civilian	249	0	0	0
503090	Workers Compensation-Civilian-Admin	1,262	0	0	0
<b>Total</b>	<b>Personnel Services</b>	<b>563,679</b>	<b>0</b>	<b>0</b>	<b>0</b>
520107	Computer Info/Contr	598,277	746,276	641,869	580,120
520119	Computer Equipment/Software Maintenance	75,064	359,544	194,677	204,677
520157	Computer Software Maintenance Services	144,039	166,526	334,200	459,200
522205	Metro Commuter Passes	2,362	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>819,742</b>	<b>1,272,346</b>	<b>1,170,746</b>	<b>1,243,997</b>
532055	Transfers to Certification of Obligation	400,000	350,000	350,000	350,000
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>400,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>
<b>Grand Total Expenditures</b>		<b>1,783,421</b>	<b>1,622,346</b>	<b>1,520,746</b>	<b>1,593,997</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Juvenile Case Manager Fee  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus. Area No.** : 2211 / 1600

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	1,467,942	1,467,942	1,612,299
Current Revenues	<u>870,000</u>	<u>1,092,424</u>	<u>1,470,173</u>
Total Available Resources	<u>2,337,942</u>	<u>2,560,366</u>	<u>3,082,472</u>
Maintenance and Operations	<u>948,067</u>	<u>948,067</u>	<u>1,253,828</u>
Total Expenditures	<u>948,067</u>	<u>948,067</u>	<u>1,253,828</u>
Planned Ending Fund Balance	<u>1,389,875</u>	<u>1,612,299</u>	<u>1,828,644</u>
Total Budget	<u>2,337,942</u>	<u>2,560,366</u>	<u>3,082,472</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	1,389,875	1,612,299	1,828,644
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Municipal Courts Juvenile Case Manager Fee Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Municipal Courts Department is responsible for administering the Municipal Courts Juvenile Case Manager Fee Fund at the direction of City Council. The Municipal Courts Juvenile Case Manager Fee Fund was established in FY2008, and is funded by the collection of a \$5 fee per paid conviction. This funding allows for the salary, benefits, and operational costs related to the Juvenile Case Manager staff.

The mission of the Juvenile Case Manager Fee Fund is to partner with school districts within the City of Houston in an effort to increase school attendance and reduce truancy through early identification, assessment and prevention services, to enhance the accountability of students and families, and to limit a juvenile's exposure to the criminal justice system.

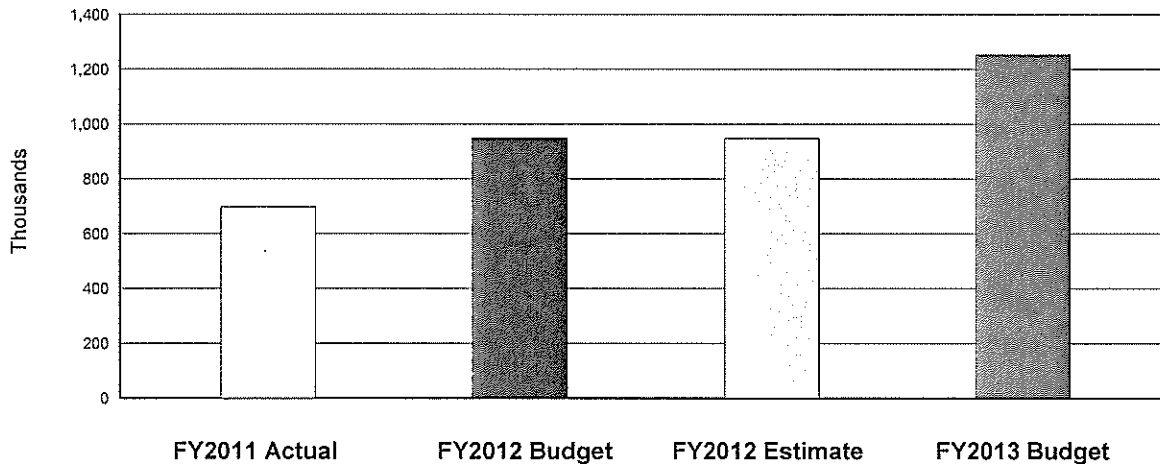
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Juvenile Case Manager Fee  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus. Area No.** : 2211 / 1600

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	665,069	914,007	914,007	1,113,982
	Supplies	0	2,000	2,000	3,000
	Other Services and Charges	31,310	32,060	32,060	136,846
	Non-Capital Equipment	0	0	0	0
	Total M & O Expenditures	696,379	948,067	948,067	1,253,828
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	696,379	948,067	948,067	1,253,828
<b>Revenues</b>		887,081	870,000	1,092,424	1,470,173
<b>Staffing</b>	Full-Time Equivalents - Civilian	12.1	15.5	15.5	18.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	12.1	15.5	15.5	18.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o FTEs have increased due to expansion of the program, supported by higher revenues.</li> <li>o FY2013 includes the one-time purchase of case management software necessary for program operations. All other non personnel expenditures will remain consistent with FY2012 levels.</li> </ul>				

**Juvenile Case Manager Fee  
Municipal Courts Department  
Expenditure Summary**



## Division Mission and Performance Measures

**Fund Name** : Juvenile Case Manager Fee  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2211 / 1600

**Name:** MCD - Judicial Operations Group -- 160007

**Mission:** The mission of the Juvenile Case Manager Fee Fund is to partner with school districts within the City of Houston in an effort to increase school attendance and reduce truancy through early identification, assessment and prevention services, to enhance the accountability of students and families, and to limit a juvenile's exposure to the criminal justice system.

- Goal:**
- o Attend regularly scheduled meetings with HISD officials and campus administrators.
  - o Expand summer programs to summer and after school and develop additional creative sanctioning options.
  - o Provide social service referrals and expand community outreach efforts.
  - o Conduct annual review of target campus attendance rates to phase out those with improved attendance and provide services to additional at-risk campuses.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Regular Meetings with HISD	Weekly	Weekly	Weekly
Expand Programs	Summer Prog	Summer Prog	Sum/Aft Sch
Social Service Referrals	Monthly	Weekly	Weekly
Evaluate Attendance Levels	Annual	Annual	Annual
Target Campuses Served	8	11	13



**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Juvenile Case Manager Fee  
**Business Area Name** : Municipal Courts Department  
**Fund No./Bus Area No.** : 2211 / 1600

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>MCD - Judicial Operations Group 160007</b> The objective of the Juvenile Case Manager Program is to increase attendance and reduce truancy levels at target schools by providing education, counseling and referrals to students and families, creative sanctioning alternatives, and limiting a juvenile's exposure to the criminal justice system.	12.1	696,379	15.5	948,067	18.0	1,253,828
<b>Total</b>	<b>12.1</b>	<b>696,379</b>	<b>15.5</b>	<b>948,067</b>	<b>18.0</b>	<b>1,253,828</b>

## Business Area Roster Summary

Fund Name : Juvenile Case Manager Fee  
Business Area Name : Municipal Courts Department  
Fund No./Bus Area No. : 2211 / 1600

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
JUVENILE CASE MANAGER	20	16.0	17.0	1.0
SENIOR JUVENILE CASE MANAGER	23	1.0	1.0	
Total FTEs		17.0	18.0	1.0
Less adjustment for Civilian Vacancy Factor		1.5	0.0	(1.5)
Full-Time Equivalents		15.5	18.0	2.5

## Business Area Revenue Summary

Fund Name : Juvenile Case Manager Fee  
 Business Area Name : Municipal Courts Department  
 Fund No./Bus Area No. : 2211 / 1600

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1600070001	MCD - Judicial Operations Group			
427270	Juvenile Case Manager Revenue	844,000	1,070,811	1,445,177
432010	Interest on Pooled Investments	26,000	21,613	24,996
Total	MCD - Judicial Operations Group	870,000	1,092,424	1,470,173
Total	Municipal Courts Department	870,000	1,092,424	1,470,173

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Juvenile Case Manager Fee  
 Business Area Name : Municipal Courts Department  
 Fund No./Bus. Area No. : 2211 / 1600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	474,336	648,806	649,532	760,401
500110	Bilingual Pay - Civilian	6,878	9,036	7,744	8,132
501070	Pension - Civilian	75,301	116,785	116,971	162,727
501120	Termination Pay - Civilian	7,423	200	0	2,000
502010	FICA - Civilian	36,231	50,327	49,822	58,793
503010	Health Ins-Act Civilian	62,351	84,513	85,208	115,015
503015	Basic Life Insurance - Active Civilian	299	350	287	452
503060	Long Term Disability-Civilian	0	1,190	1,310	1,530
503090	Workers Compensation-Civilian-Admin	2,250	2,800	3,133	4,302
504030	Unemployment Claims - Administration	0	0	0	630
<b>Total</b>	<b>Personnel Services</b>	<b>665,069</b>	<b>914,007</b>	<b>914,007</b>	<b>1,113,982</b>
511070	Miscellaneous Office Supplies	0	2,000	2,000	3,000
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>3,000</b>
520119	Computer Equipment/Software Maintenance	0	0	0	100,000
520515	Print Shop Services	18	100	100	200
520765	Membership & Professional Fees	0	0	0	1,000
520805	Education & Training	0	150	441	1,000
520905	Travel - Training Related	0	100	3,000	3,000
520910	Travel - Non-Training Related	16,004	16,660	16,772	19,000
521610	Voice Services	5,040	5,400	2,200	2,156
521620	Voice Equipment	860	500	397	490
521625	Voice Labor	256	0	0	0
521730	Parking Space Rental	9,132	9,150	9,150	10,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>31,310</b>	<b>32,060</b>	<b>32,060</b>	<b>136,846</b>
<b>Grand Total Expenditures</b>		<b>696,379</b>	<b>948,067</b>	<b>948,067</b>	<b>1,253,828</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Parks Golf Special Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2104 / 3600

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	0	0	843,845
Current Revenues	5,991,800	6,622,925	6,205,600
Total Available Resources	5,991,800	6,622,925	7,049,445
Maintenance and Operations	5,779,080	5,779,080	5,941,610
Total Expenditures	5,779,080	5,779,080	5,941,610
Planned Ending Fund Balance	212,720	843,845	1,107,835
Total Budget	5,991,800	6,622,925	7,049,445
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	212,720	843,845	1,107,835
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Budget for the Parks Golf Special Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

On June 22, 2011, City Council approved ordinance no. 2011-547, which allowed the separation of the golf courses activities from the existing Park Special Revenue Fund and to create a self-sustaining Parks Golf Special Fund.

The Parks Golf Special Fund was created with a zero beginning fund balance to receive all City revenues derived from all city-owned golf facilities, whether operated by the City or Private entities, including all related concession fees, to be used exclusively for the maintenance, operation and improvements of any or all of such golf courses.

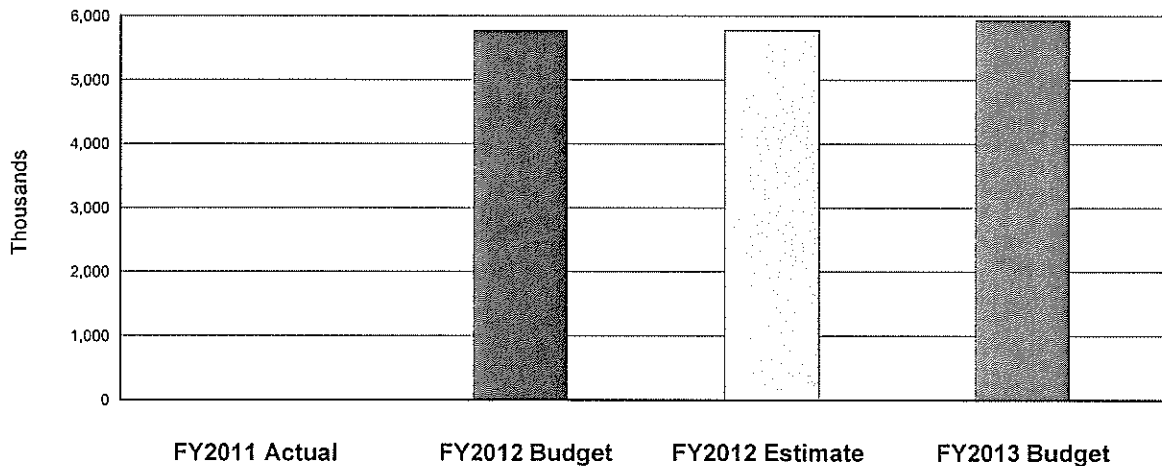
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Parks Golf Special Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2104 / 3600

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	0	4,026,473	4,026,473	4,119,486
	Supplies	0	856,177	856,177	857,129
	Other Services and Charges	0	896,430	896,430	964,995
	Total M & O Expenditures	<u>0</u>	<u>5,779,080</u>	<u>5,779,080</u>	<u>5,941,610</u>
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	<u>0</u>	<u>5,779,080</u>	<u>5,779,080</u>	<u>5,941,610</u>
<b>Revenues</b>		0	5,991,800	6,622,925	6,205,600
<b>Staffing</b>	Full-Time Equivalents - Civilian	0.0	76.0	76.0	80.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	<u>0.0</u>	<u>76.0</u>	<u>76.0</u>	<u>80.0</u>
	Full-Time Equivalents - Overtime	0.0	4.4	4.4	4.4
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$98,847) and pension contribution (\$67,196).</li> <li>o The Parks Golf Special Revenue Fund 2104 was created in FY2012 to separate the golf courses activities from the existing Parks Special Revenue Fund 2100 and to create a self-sustaining Golf Fund.</li> <li>o Continue to provide well-maintained, attractive and safe golf courses in spite of drought.</li> <li>o A new Food and Beverage Concessionaire was conferred in FY2012 for City of Houston Municipal Golf Courses. The implementation of the new concessionaire at Brock, Gus Wortham and Sharpstown locations brings anticipation of increasing customer satisfaction and revenues for FY2013.</li> </ul>				

**Parks Golf Special Fund  
Parks and Recreation  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Parks Golf Special Fund  
**Business Area Name :** Parks and Recreation  
**Fund No./Bus Area No. :** 2104 / 3600

**Name: PRD - Golf Courses -- 360011**

**Mission:** The mission of the Golf Operation Division is to ensure the continued growth, use and development of the golf courses through leadership, stewardship of resources and maintaining high customer satisfaction by providing quality maintenance with sustainable fees that are enticing to patrons.

**Goal:** Maintain golf courses at championship caliber levels, provide competitively priced merchandise and amenities, conduct golf tournaments and instructional programs, monitor contract managed courses and improve revenue opportunities while maintaining the highest possible customer service level.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Golf revenue generated	N/A	\$2,695,700	\$2,650,200
Rounds of golf	N/A	101,300	103,693
Privatized golf courses - annual inspections	N/A	6	6

**Name: PRD - Memorial Golf Courses -- 360012**

**Mission:** To ensure the continued growth, use and development of the course through leadership, stewardship of resources and maintaining high customer satisfaction by providing championship level maintenance and sustainable fees for the citizens.

**Goal:** To maintain golf course at championship caliber level and provide competitively priced merchandise and amenities. Conduct golf events, instructional programs, and improve revenue opportunities while maintaining the highest possible customer service levels.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Rounds of golf	N/A	64,399	63,101
Golf course revenue	N/A	\$3,662,200	\$3,213,800



**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Parks Golf Special Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus Area No.** : 2104 / 3600

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>PRD - Golf Courses</b> <b>360011</b> Administer the operations and maintenance of City operated and privatized golf courses to achieve the highest standard both in performance and customer service. COH operated Golf Courses in this group are; Sharptown, Brock and Gus Wortham whereas, privatized includes Glenbrook, Melrose and Hermann Park Golf Courses.	0.0	0	38.0	2,995,305	40.0	3,065,272
<b>PRD - Memorial Golf Courses</b> <b>360012</b> Manage the operation and maintenance of the City's premier Memorial golf course; including the pro shop, customer service staff, driving range, and practice facilities.	0.0	0	38.0	2,783,775	40.0	2,876,338
<b>Total</b>	<b>0.0</b>	<b>0</b>	<b>76.0</b>	<b>5,779,080</b>	<b>80.0</b>	<b>5,941,610</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Parks Golf Special Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus Area No.** : 2104 / 3600

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ASSISTANT SUPERINTENDENT	20	3.0	3.0	
CREW LEADER	11	2.0	2.0	
DIVISION MANAGER	29	1.0	1.0	
EQUIPMENT WORKER	13	7.0	7.0	
FIELD SUPERVISOR	17	3.0	3.0	
GARDENER	8	1.0	1.0	
GROUNDSKEEPER	5	8.0	8.0	
LABORER	4	8.0	8.0	
MAINTENANCE MECHANIC III	14	3.0	3.0	
MAINTENANCE SUPERVISOR	16	1.0	1.0	
MANAGEMENT ANALYST III	21	1.0	1.0	
OFFICE SUPERVISOR	17	2.0	2.0	
PARK MAINTENANCE AIDE	4	0.5	0.5	
RECREATION ASSISTANT	6	21.5	21.5	
SECURITY OFFICER	8	1.0	1.0	
SEMI-SKILLED LABORER	6	5.0	5.0	
SENIOR CASHIER	10	5.0	5.0	
SENIOR SUPERINTENDENT	27	2.0	2.0	
SUPERINTENDENT	24	2.0	2.0	
<b>Total FTEs</b>		<b>80.0</b>	<b>80.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>4.0</b>	<b>0.0</b>	<b>(4.0)</b>
<b>Full-Time Equivalents</b>		<b>76.0</b>	<b>80.0</b>	<b>4.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Parks Golf Special Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus Area No. : 2104 / 3600

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>3600110001</b>	<b>PRD-Golf Admin.</b>			
428080	Returned Check Charges	0	25	0
432010	Interest on Pooled Investments	0	4,000	5,000
443030	Terminal Operation Agreement	197,400	261,000	261,000
<b>Total</b>	<b>PRD-Golf Admin.</b>	<b>197,400</b>	<b>265,025</b>	<b>266,000</b>
<b>3600110002</b>	<b>PRD-ShrptownGolfCrse</b>			
426190	Golf Fees	977,400	918,700	954,700
426370	Training Services	1,500	1,400	1,800
434510	Prior Year Revenue	0	89,000	0
442070	Other Rental Fees	348,300	323,000	348,200
443010	Temporary park Concessions	6,500	600	3,700
443040	Other Recreational Concessions	7,900	7,900	8,300
443190	Retail Concessions	54,500	49,700	53,500
452030	Miscellaneous Revenue	2,700	3,400	4,100
<b>Total</b>	<b>PRD-ShrptownGolfCrse</b>	<b>1,398,800</b>	<b>1,393,700</b>	<b>1,374,300</b>
<b>3600110003</b>	<b>PRD-Brock Golf Course</b>			
426190	Golf Fees	348,100	322,400	348,100
434510	Prior Year Revenue	0	37,200	0
442070	Other Rental Fees	168,100	149,800	172,000
443010	Temporary park Concessions	3,100	600	1,400
443040	Other Recreational Concessions	6,600	7,000	7,400
443190	Retail Concessions	21,600	16,000	21,100
<b>Total</b>	<b>PRD-Brock Golf Course</b>	<b>547,500</b>	<b>533,000</b>	<b>550,000</b>
<b>3600110004</b>	<b>PRD-Gus Wortham Golf Course</b>			
426190	Golf Fees	467,300	460,500	470,100
426370	Training Services	0	900	1,000
434510	Prior Year Revenue	0	43,900	0
442070	Other Rental Fees	210,600	201,200	216,000
443010	Temporary park Concessions	5,300	1,100	1,900
443040	Other Recreational Concessions	40,300	40,200	44,100
443190	Retail Concessions	21,200	21,200	22,500
<b>Total</b>	<b>PRD-Gus Wortham Golf Course</b>	<b>744,700</b>	<b>769,000</b>	<b>755,600</b>
<b>3600120001</b>	<b>PRD-Memorial ProShop Admin.</b>			
426190	Golf Fees	1,722,400	1,822,500	1,823,000
426370	Training Services	28,000	35,700	36,200
434340	Cashier Overages	100	100	100
434510	Prior Year Revenue	0	403,700	0
442070	Other Rental Fees	404,500	425,000	425,000
443020	Terminal Concession Agreements	122,800	129,400	129,400
443040	Other Recreational Concessions	603,200	617,200	617,400
443190	Retail Concessions	222,400	228,600	228,600
<b>Total</b>	<b>PRD-Memorial ProShop Admin.</b>	<b>3,103,400</b>	<b>3,662,200</b>	<b>3,259,700</b>
<b>Total</b>	<b>Parks and Recreation</b>	<b>5,991,800</b>	<b>6,622,925</b>	<b>6,205,600</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Parks Golf Special Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2104 / 3600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	2,156,779	2,156,779	2,128,117
500030	Salary Part Time - Civilian	0	378,170	378,170	366,457
500060	Overtime - Civilian	0	187,600	187,600	187,600
500090	Premium Pay - Civilian	0	15,660	15,660	15,660
500110	Bilingual Pay - Civilian	0	1,808	1,808	1,808
501070	Pension - Civilian	0	388,219	388,219	455,415
501120	Termination Pay - Civilian	0	31,455	31,455	0
502010	FICA - Civilian	0	209,628	209,628	206,541
503010	Health Ins-Act Civilian	0	497,162	497,162	596,009
503015	Basic Life Insurance - Active Civilian	0	1,268	1,268	1,252
503050	Health/Life Insurance - Retiree Civilian	0	115,834	115,834	115,834
503060	Long Term Disability-Civilian	0	5,440	5,440	5,355
503090	Workers Compensation-Civilian-Admin	0	16,615	16,615	19,443
503100	Workers Compensation-Civilian-Claim	0	17,930	17,930	17,930
504030	Unemployment Claims - Administration	0	2,905	2,905	2,065
<b>Total</b>	<b>Personnel Services</b>	<b>0</b>	<b>4,026,473</b>	<b>4,026,473</b>	<b>4,119,486</b>
511010	Chemical Gases & Special Fluids	0	161,500	161,500	164,200
511015	Cleaning & Sanitary Supplies	0	16,500	16,500	19,600
511020	Construction Materials	0	57,000	57,000	56,300
511025	Electrical Hardware & Parts	0	5,300	5,300	4,600
511030	Mechanical Hardware & Parts	0	2,600	1,100	2,300
511035	Meters Hydrants & Plumbing Supplies	0	28,000	28,000	27,500
511040	Audiovisual Supplies	0	400	100	300
511045	Computer Supplies	0	800	400	800
511050	Paper & Printing Supplies	0	1,600	1,600	1,300
511055	Publications & Printed Materials	0	4,200	4,200	3,500
511060	Postage	0	200	200	200
511070	Miscellaneous Office Supplies	0	5,100	5,100	4,800
511080	General Laboratory Supplies	0	400	0	300
511085	Drugs & Medical Chemicals	0	100	100	0
511090	Medical & Surgical Supplies	0	500	500	500
511095	Small Technical & Scientific Equipment	0	1,500	200	1,000
511110	Fuel	0	63,577	63,577	61,629
511115	Vehicle Repair & Maintenance Supplies	0	57,900	57,200	55,700
511120	Clothing	0	13,700	13,100	13,200
511125	Food Supplies	0	100	700	0
511135	Recreational Supplies	0	42,600	42,600	39,800
511140	Landscaping & Gardening Supplies	0	44,500	44,500	43,100
511145	Small Tools & Minor Equipment	0	12,700	12,700	11,500
511150	Miscellaneous Parts & Supplies	0	54,100	58,700	51,800
511155	Inventory Sales	0	281,300	281,300	293,200
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>856,177</b>	<b>856,177</b>	<b>857,129</b>
520102	Security Services	0	114,500	114,500	116,600
520104	Claims Payment Services	0	5,000	5,000	5,000
520107	Computer Info/Contr	0	1,400	1,400	1,200
520112	Banking Services	0	0	0	47,900
520118	Refuse Disposal	0	28,700	28,700	27,800
520119	Computer Equipment/Software Maintenance	0	24,900	24,900	24,900
520121	IT Application Svcs	0	1,701	1,701	3,284
520122	Office Equipment Services	0	100	100	100
520123	Vehicle & Motor Equipment Services	0	15,400	15,400	13,400
520124	Other Equipment Services	0	10,200	10,200	8,300

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Parks Golf Special Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2104 / 3600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520127	Structural Construction Work Services	0	1,200	1,200	900
520128	Other Construction Work Services	0	3,500	3,500	2,900
520510	Mail/Delivery Services	0	13,500	13,500	13,800
520515	Print Shop Services	0	100	100	100
520520	Printing & Reproduction Services	0	16,200	16,200	16,300
520605	Advertising Services	0	18,100	20,052	17,700
520705	Insurance Fees	0	13,052	11,100	12,631
520765	Membership & Professional Fees	0	4,400	4,400	3,900
520805	Education & Training	0	200	200	200
520905	Travel - Training Related	0	9,000	9,000	7,100
520910	Travel - Non-Training Related	0	900	900	700
521405	Building Maintenance Services	0	11,000	11,000	6,200
521410	Sewer Services	0	59,200	59,200	61,200
521415	Land and Grounds Maintenance	0	6,500	6,500	4,700
521435	Water Services	0	3,500	3,500	3,400
521605	Data Services	0	1,920	1,920	2,715
521610	Voice Services	0	7,646	7,646	8,824
521620	Voice Equipment	0	63	63	98
521625	Voice Labor	0	17	17	37
521630	GIS Revolving Fund Services	0	4,545	4,545	3,649
521705	Vehicle/Equipment Rental/Lease	0	414,600	414,600	434,900
521715	Office Equipment Rental	0	5,300	5,300	5,300
521725	Other Rental	0	23,600	23,600	22,300
522305	Freight Charges	0	9,000	9,000	9,000
522430	Miscellaneous Other Services & Charges	0	12,036	12,036	10,800
522721	Interfund HR Client Services	0	55,450	55,450	67,157
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>896,430</b>	<b>896,430</b>	<b>964,995</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>5,779,080</b>	<b>5,779,080</b>	<b>5,941,610</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus. Area No.** : 2100 / 3600

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	4,739,618	4,739,618	4,560,498
Current Revenues	1,790,000	1,823,300	1,974,000
Total Available Resources	6,529,618	6,562,918	6,534,498
Maintenance and Operations	2,002,420	2,002,420	1,963,565
Transfer to Special Non-Recurring Projects	0	0	0
Total Expenditures	2,002,420	2,002,420	1,963,565
Planned Ending Fund Balance	4,527,198	4,560,498	4,570,933
Total Budget	6,529,618	6,562,918	6,534,498

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	4,527,198	4,560,498	4,570,933
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Budget for the Parks Special Revenue Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

In 1981, City Council directed that revenues from revenue generating activities should be deposited in a "Parks Special Revenue Fund." These funds should be used for repairs, replacement, and renovation of parks revenue producing facilities, equipment, and for maintaining and operation of parks revenue producing facilities and activities.

Presently, revenue-generating activities include, but are not limited to:

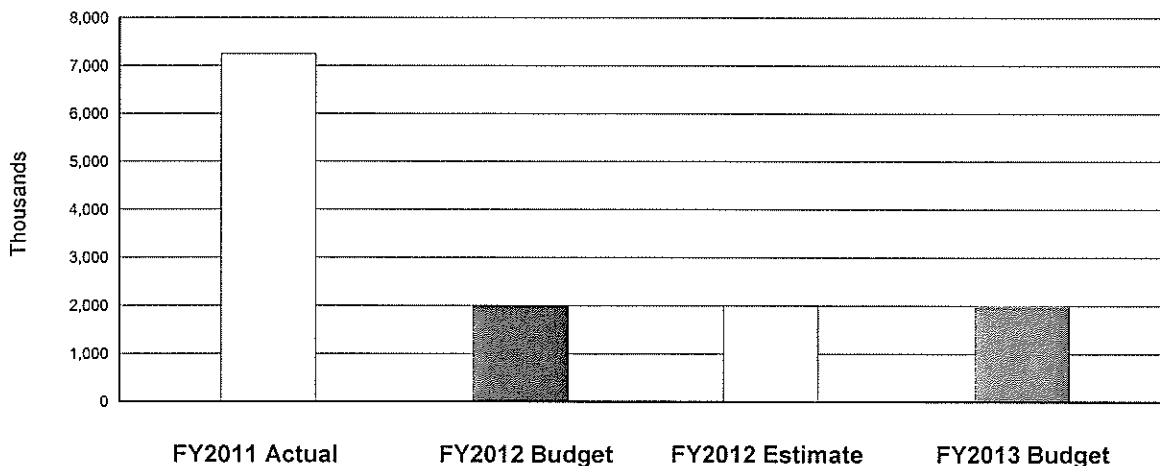
- . Tennis, fitness and garden center.
- . Community center and ball field rentals.
- . Adult sports league registrations.
- . Youth summer enrichment programs.
- . Park concessions.
- . Lake Houston Wilderness Park Entrance and Reservations.

## Business Area Budget Summary

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2100 / 3600

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	4,395,554	432,482	432,482	481,348
	Supplies	1,177,409	598,900	586,900	585,500
	Other Services and Charges	1,253,217	971,038	983,038	896,717
	Equipment	15,350	0	0	0
	Total M & O Expenditures	6,841,530	2,002,420	2,002,420	1,963,565
	Debt Service & Other Uses	410,450	0	0	0
	Total Expenditures	7,251,980	2,002,420	2,002,420	1,963,565
Revenues		7,794,182	1,790,000	1,823,300	1,974,000
Staffing	Full-Time Equivalents - Civilian	88.8	10.5	10.5	10.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	88.8	10.5	10.5	10.5
	Full-Time Equivalents - Overtime	3.3	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$2,020) and pension contribution (\$8,388).</li> <li>o In FY2012, all golf activities were moved to the newly created Parks Golf Special Fund (2104) through Ordinance No. 2011-547.</li> <li>o Continue to provide well-maintained, attractive and safe tennis facilities.</li> <li>o Promote tennis programs through the website, media, town hall meetings and citizens community base.</li> <li>o Supplement Lake Houston Wilderness Park operational and maintenance costs through the utilization of revenues received from this location.</li> <li>o Supplement summer programs budgeted by purchasing t-shirts, sponsoring field trips and day camping nature trips, and making improvements to Memorial Tennis Center.</li> <li>o Enhance and strengthen existing public and private partnerships.</li> </ul>				

**Parks Special Revenue Fund  
 Parks and Recreation  
 Expenditure Summary**



## Division Mission and Performance Measures

**Fund Name :** Parks Special Revenue Fund  
**Business Area Name :** Parks and Recreation  
**Fund No./Bus Area No. :** 2100 / 3600

**Name: Recreation and Wellness -- 360009**

**Mission:** Enhance the quality of life and wellness of Houstonians and ensuring that their environment and recreational programs remains engaging. Provide youth and adults affordable recreational sports, fitness and leisure programs and offer a safe place for participating patrons.

**Goal:** Supply annualized recreational programs, as well as various adult sports functions and activities that meet the expectations of citywide leagues and participants.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Teams registered	2,378	1,300	1,500
Total fees/revenue collected	\$650,699	\$539,400	\$483,500

**Name: Tennis Centers -- 360011**

**Mission:** To make certain the growth, use and development of the tennis centers through leadership, stewardship of resources and through retaining customer satisfaction. To offer quality maintenance and sustainable fees for the citizens throughout the three facilities, namely; Homer Ford, Memorial and Lee LeClear Tennis Centers.

**Goal:** To maintain championship caliber Tennis Centers, competitively priced merchandise and amenities. Provide a place for instructional programs and tournaments through the Tennis Centers. Strive to maintain the highest customer satisfaction while improving revenue opportunities. Golf Courses that were a part of this fund were moved to Fund 2104 in FY2012.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Privatized golf courses -			
Annual inspection	6	N/A	N/A
Golf revenue generated	\$2,639,489	N/A	N/A
Rounds of golf	97,789	N/A	N/A
Tennis court rentals	41,225	41,750	39,495

**Name: Memorial Golf Course -- 360012**

**Mission:** This function was moved to Fund 2104, the newly created Parks Golf Special Fund in FY2012 through Ordinance No. 2011-547.

**Goal:** See Fund 2104 for the FY2013 Goals.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Rounds of golf	63,553	N/A	N/A
Golf course revenue	\$3,092,321	N/A	N/A



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Parks Special Revenue Fund <b>Business Area Name :</b> Parks and Recreation <b>Fund No./Bus Area No. :</b> 2100 / 3600			
<b>Name: Greenspace Management -- 360013</b>			
<b>Mission:</b> To make available safe, well-maintained and aesthetically pleasing parks, trails and other green spaces for the citizens and visitors who play and work in Houston. To be good stewards of the resources and facilities that enhances parks, gardens, trails, and other green spaces.			
<b>Goal:</b> To adhere and maintain qualitative standards for mowing and de-littering the City of Houston (COH) parks and facilities. To implement arts, science and technology for managing trees, forests and natural resources around the metropolitan area for the health and well-being of the citizens. Lake Houston Wilderness Park was merged to this Cost Center Group in FY2012.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Ball field prep cycle Level 1	N/A	6.97	7.00
Paid visitors-Lake Houston	N/A	N/A	25,000
Revenue- Lake Houston	N/A	N/A	\$105,000
<b>Name: PRD - Lake Houston -- 360014</b>			
<b>Mission:</b> Lake Houston was merged with Greenspace Division in FY2012.			
<b>Goal:</b> N/A			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Paid visitors	20,894	22,000	N/A
Revenue	\$98,602	\$92,000	N/A
<b>Name: PRD - Community Center Operations -- 360015</b>			
<b>Mission:</b> Encourage interest in all phases of gardening; promote better horticulture practices, civic beauty and conservation of natural resources. To enhance the quality of life and wellness of Houstonians by providing affordable facilities and enriching programs at Houston Parks and Community Centers.			
<b>Goal:</b> Increase the utilization of the Community Centers by 3% and promote leisure and fitness programs. Escalate the usage of the Houston Garden Center by hosting monthly meetings and horticulture educational activities. To improve the Memorial Fitness Center customer base by promoting memberships to build up revenue for the department.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Garden center rentals	11,972	11,700	12,900

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Parks Special Revenue Fund</b> <b>Business Area Name : Parks and Recreation</b> <b>Fund No./Bus Area No. : 2100 / 3600</b>						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>Recreation and Wellness 360009</b> Administer the operations of citywide fee-based Adult Sports programs, pay sports officials and purchase recreational supplies.	0.0	426,568	0.0	546,800	0.0	232,600
<b>Tennis Centers 360011</b> Oversee the operations of three tennis centers and to achieve the utmost performance and customer service. Golf Courses that were a part of this fund were moved to Fund 2104 in FY2012 by City Ordinance No. 2011-547.	52.1	3,549,876	10.5	690,582	10.5	651,665
<b>Memorial Golf Course 360012</b> Move to Fund 2104 in FY2012.	36.7	2,916,758	0.0	0	0.0	0
<b>Greenspace Management 360013</b> The division offers cyclical ground maintenance of COH parks, sports fields, trails, trees, libraries, multipurpose centers, esplanades and other natural resources. Control invasive plants species and make available emergency services during disasters. Enhance the customer satisfaction of patrons to Lake Houston which was merged with the Greenspace Group in FY2013.	0.0	258,290	0.0	625,400	0.0	760,900
<b>PRD - Lake Houston 360014</b> All financial activities merged with Greenspace in FY2012 whereas, all budgetary allocations and functions were merged in FY2013.	0.0	24,159	0.0	125,000	0.0	0

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Parks Special Revenue Fund  
**Business Area Name** : Parks and Recreation  
**Fund No./Bus Area No.** : 2100 / 3600

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>PRD - Community Center Operations 360015</b> Community Center Operations includes Houston Garden Center and Memorial Park Fitness Center expenses, such as; t-shirts, recreational supplies, etc. The Summer Programs as well as transportation service expenses are included in this Division.	0.0	76,329	0.0	14,638	0.0	318,400
<b>Total</b>	<b>88.8</b>	<b>7,251,980</b>	<b>10.5</b>	<b>2,002,420</b>	<b>10.5</b>	<b>1,963,565</b>

## Business Area Roster Summary

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus Area No. : 2100 / 3600

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ASSISTANT TENNIS CENTER MANAGER	17	1.0	1.0	
LABORER	4	1.0	1.0	
RECREATION ASSISTANT	6	5.5	5.5	
RECREATION FACILITY MANAGER	20	2.0	2.0	
TENNIS CENTER MANAGER	21	1.0	1.0	
<b>Total FTEs</b>		<b>10.5</b>	<b>10.5</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>10.5</b>	<b>10.5</b>	<b>0.0</b>

## Business Area Revenue Summary

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus Area No. : 2100 / 3600

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>3600020004</b>	<b>PRD-Financial Services</b>			
421530	Special Event Permits	95,000	95,000	100,000
421540	Closed Use Permits	81,000	80,000	0
426170	Recreation Sports & Education Program	434,400	430,900	0
426420	Building Space Rental Fees	80,100	74,100	0
426440	Park Facility Use Fees	333,800	333,800	0
428080	Returned Check Charges	100	100	100
432010	Interest on Pooled Investments	100,000	70,000	90,000
434205	Sale of Scrap Metal	6,000	11,000	7,000
443010	Temporary park Concessions	45,000	45,000	0
443020	Terminal Concession Agreements	220,000	220,000	240,000
443160	Vending Machine Concessions	42,000	42,000	42,000
452030	Miscellaneous Revenue	500	5,500	500
<b>Total</b>	<b>PRD-Financial Services</b>	<b>1,437,900</b>	<b>1,407,400</b>	<b>479,600</b>
<b>3600090002</b>	<b>PRD-Park Fac. Permit</b>			
421540	Closed Use Permits	0	0	92,900
426170	Recreation Sports & Education Program	0	0	13,500
426440	Park Facility Use Fees	0	0	344,600
443010	Temporary park Concessions	0	0	46,500
<b>Total</b>	<b>PRD-Park Fac. Permit</b>	<b>0</b>	<b>0</b>	<b>497,500</b>
<b>3600090003</b>	<b>PRD-AdultSportsPrgm</b>			
426170	Recreation Sports & Education Program	0	0	370,600
<b>3600090012</b>	<b>PRD-Adaptive Recreation</b>			
426420	Building Space Rental Fees	0	15,000	16,600
<b>3600110005</b>	<b>PRD-Homer Ford Tennis Ctr</b>			
426180	Tennis Court Fees	21,000	21,100	21,500
426290	Other Service Charges	200	300	300
426370	Training Services	800	700	800
443190	Retail Concessions	2,000	2,000	2,000
<b>Total</b>	<b>PRD-Homer Ford Tennis Ctr</b>	<b>24,000</b>	<b>24,100</b>	<b>24,600</b>
<b>3600110006</b>	<b>PRD-Memorial Tennis Ctr</b>			
426180	Tennis Court Fees	81,000	89,600	89,600
426290	Other Service Charges	21,500	22,200	21,800
426370	Training Services	9,900	19,000	14,000
434340	Cashier Overages	100	100	100
443020	Terminal Concession Agreements	18,000	18,000	18,000
443190	Retail Concessions	7,600	8,400	8,400
<b>Total</b>	<b>PRD-Memorial Tennis Ctr</b>	<b>138,100</b>	<b>157,300</b>	<b>151,900</b>
<b>3600110007</b>	<b>PRD-Lee LeClear Tennis Ctr</b>			
426180	Tennis Court Fees	63,000	74,300	74,300
426290	Other Service Charges	500	600	600
426370	Training Services	2,000	2,100	2,300
443190	Retail Concessions	2,200	2,100	2,300
<b>Total</b>	<b>PRD-Lee LeClear Tennis Ctr</b>	<b>67,700</b>	<b>79,100</b>	<b>79,500</b>
<b>3600120002</b>	<b>PRD-Memorial Course Maint.</b>			
434215	Sale of Non-Capital Rolling Stock	500	500	500
<b>3600130001</b>	<b>PRD-Ground Maint. Admin.</b>			
452030	Miscellaneous Revenue	5,000	0	5,200
<b>3600130021</b>	<b>PRD-Lake Houston</b>			
426170	Recreation Sports & Education Program	0	0	5,000
426200	Admission and User Fees	0	0	34,000
426430	Facility Rental Fees	0	0	84,600
443040	Other Recreational Concessions	0	0	4,800
<b>Total</b>	<b>PRD-Lake Houston</b>	<b>0</b>	<b>0</b>	<b>128,400</b>
<b>3600140001</b>	<b>PRD-Lake Houston</b>			

## Business Area Revenue Summary

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus Area No. : 2100 / 3600

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
426170	Recreation Sports & Education Program	1,500	5,000	0
426200	Admission and User Fees	34,000	34,000	0
426430	Facility Rental Fees	45,500	50,100	0
452030	Miscellaneous Revenue	0	15,000	0
<b>Total</b>	<b>PRD-Lake Houston</b>	<b>81,000</b>	<b>104,100</b>	<b>0</b>
<b>3600150001</b>	<b>PRD-Community Center Administration</b>			
426170	Recreation Sports & Education Program	0	0	100,000
426420	Building Space Rental Fees	0	0	82,800
<b>Total</b>	<b>PRD-Community Center Administration</b>	<b>0</b>	<b>0</b>	<b>182,800</b>
<b>3600150040</b>	<b>PRD-Houston Garden Center</b>			
421540	Closed Use Permits	1,100	2,100	1,100
426420	Building Space Rental Fees	12,500	11,500	12,900
452030	Miscellaneous Revenue	4,000	4,000	4,100
<b>Total</b>	<b>PRD-Houston Garden Center</b>	<b>17,600</b>	<b>17,600</b>	<b>18,100</b>
<b>3600150041</b>	<b>PRD-Memorial Fitness</b>			
426200	Admission and User Fees	17,000	17,000	17,500
426290	Other Service Charges	1,200	1,200	1,200
<b>Total</b>	<b>PRD-Memorial Fitness</b>	<b>18,200</b>	<b>18,200</b>	<b>18,700</b>
<b>Total</b>	<b>Parks and Recreation</b>	<b>1,790,000</b>	<b>1,823,300</b>	<b>1,974,000</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2100 / 3600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	2,483,359	266,612	266,612	263,455
500030	Salary Part Time - Civilian	354,384	32,136	32,136	70,798
500060	Overtime - Civilian	149,421	300	300	300
500090	Premium Pay - Civilian	28,908	1,704	1,704	1,704
500110	Bilingual Pay - Civilian	2,711	904	904	904
501070	Pension - Civilian	389,161	47,990	47,990	56,378
501120	Termination Pay - Civilian	99,150	0	0	0
502010	FICA - Civilian	224,173	23,079	23,079	25,794
503010	Health Ins-Act Civilian	509,572	49,280	49,280	51,300
503015	Basic Life Insurance - Active Civilian	1,447	156	156	154
503050	Health/Life Insurance - Retiree Civilian	118,626	4,744	5,844	5,744
503060	Long Term Disability-Civilian	0	765	765	680
503090	Workers Compensation-Civilian-Admin	20,917	2,127	2,127	2,557
503100	Workers Compensation-Civilian-Claim	13,665	2,300	1,200	1,300
504030	Unemployment Claims - Administration	60	385	385	280
<b>Total</b>	<b>Personnel Services</b>	<b>4,395,554</b>	<b>432,482</b>	<b>432,482</b>	<b>481,348</b>
511010	Chemical Gases & Special Fluids	237,230	115,200	115,300	115,300
511015	Cleaning & Sanitary Supplies	39,835	20,700	20,700	22,600
511020	Construction Materials	57,434	60,300	54,100	52,000
511025	Electrical Hardware & Parts	8,329	5,900	6,900	4,600
511030	Mechanical Hardware & Parts	8,258	600	700	1,000
511035	Meters Hydrants & Plumbing Supplies	56,544	15,500	15,500	15,400
511040	Audiovisual Supplies	44	0	0	0
511045	Computer Supplies	28,070	300	300	300
511050	Paper & Printing Supplies	661	300	300	300
511070	Miscellaneous Office Supplies	8,282	1,500	1,000	800
511080	General Laboratory Supplies	571	0	0	0
511085	Drugs & Medical Chemicals	501	0	0	0
511090	Medical & Surgical Supplies	24,347	200	200	200
511095	Small Technical & Scientific Equipment	28,336	0	0	0
511110	Fuel	58,597	0	0	0
511115	Vehicle Repair & Maintenance Supplies	75,998	0	300	300
511120	Clothing	10,472	57,600	57,200	57,300
511125	Food Supplies	21,023	0	0	0
511135	Recreational Supplies	127,586	97,400	91,400	91,200
511140	Landscaping & Gardening Supplies	121,355	200,000	200,000	200,000
511145	Small Tools & Minor Equipment	36,581	9,200	5,700	5,700
511150	Miscellaneous Parts & Supplies	34,495	5,700	8,800	9,900
511155	Inventory Sales	192,703	8,500	8,500	8,600
511165	Fire Fighting Equipment	157	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>1,177,409</b>	<b>598,900</b>	<b>586,900</b>	<b>585,500</b>
520101	Janitorial Services	24,150	28,964	29,464	33,900
520102	Security Services	116,857	3,000	3,000	2,700
520106	Architectural Services	0	26,180	26,180	0
520108	Information Resource Services	0	0	0	6,800
520110	Management Consulting Services	0	0	238	0
520112	Banking Services	866	0	100	100
520114	Miscellaneous Support Services	7,622	52,200	52,200	35,200
520118	Refuse Disposal	16,350	4,500	4,500	5,100
520119	Computer Equipment/Software Maintenance	24,885	0	0	0
520121	IT Application Svcs	1,901	0	0	0
520123	Vehicle & Motor Equipment Services	732	0	0	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Parks Special Revenue Fund  
 Business Area Name : Parks and Recreation  
 Fund No./Bus. Area No. : 2100 / 3600

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520124	Other Equipment Services	22,078	400	400	400
520126	Construction Site Work Services	0	213,370	213,370	250,000
520128	Other Construction Work Services	48,487	13,000	13,000	8,000
520146	Contract Instructor Sports	201,897	200,000	200,000	200,000
520510	Mail/Delivery Services	22,400	9,200	9,200	9,500
520515	Print Shop Services	76	0	0	0
520520	Printing & Reproduction Services	4,857	100	100	200
520605	Advertising Services	11,420	0	0	0
520705	Insurance Fees	12,339	2,519	2,281	2,523
520755	Contingency	0	9,250	9,250	9,300
520765	Membership & Professional Fees	15,202	8,600	20,600	20,500
520805	Education & Training	299	0	0	0
520905	Travel - Training Related	804	0	0	0
520910	Travel - Non-Training Related	6	300	300	300
521405	Building Maintenance Services	119,063	147,800	182,900	97,400
521410	Sewer Services	59,044	0	0	0
521415	Land and Grounds Maintenance	1,223	0	0	0
521435	Water Services	3,466	0	0	0
521605	Data Services	548	0	0	0
521610	Voice Services	9,549	2,118	2,118	2,058
521630	GIS Revolving Fund Services	3,792	0	0	0
521705	Vehicle/Equipment Rental/Lease	477,102	165,700	166,000	165,100
521715	Office Equipment Rental	8,032	300	300	200
521725	Other Rental	21,886	4,800	4,800	5,600
522305	Freight Charges	5,392	0	0	0
522410	Cashier Shortages	4,345	0	0	0
522430	Miscellaneous Other Services & Charges	6,547	70,500	34,500	34,500
522721	Interfund HR Client Services	0	8,201	8,201	7,300
522722	KRONOS Service Chargeback	0	36	36	36
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,253,217</b>	<b>971,038</b>	<b>983,038</b>	<b>896,717</b>
560220	Vehicles	15,350	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>15,350</b>	<b>0</b>	<b>0</b>	<b>0</b>
532035	Transf-Spec Nonrecr	410,450	0	0	0
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>410,450</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>7,251,980</b>	<b>2,002,420</b>	<b>2,002,420</b>	<b>1,963,565</b>





**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

Fund Name : Historic Preservation Fund  
Fund No./Bus. Area No. : 2306 / 3400 / 7000

	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Beginning Fund Balance	853,527	853,527	105,454
Current Revenues	120,600	105,000	102,000
Total Available Resources	974,127	958,527	207,454
Maintenance and Operations	875,873	853,073	134,654
Total Expenditures	875,873	853,073	134,654
Planned Ending Fund Balance	98,254	105,454	72,800
Total Budget	974,127	958,527	207,454

Fund Balance Distribution:

Non-Spendable	0	0	0
Restricted	98,254	105,454	72,800
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Budget for the Historic Preservation Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

Historic Preservation Fund was established to utilize funds set aside from the sale, which is administered by Planning & Development (P&D) Department, of historic fire stations by the City to promote historic preservation of residential and commercial programs. The program utilizes City funds as seed money to encourage private investment, attract grant funds, and support educational programs that will further preservation efforts in Houston.

This fund also provides future funding for the maintenance needs of the historic Julia Ideson Building and administered by Houston Public Library (HPL). The building re-opened to the public on December 5, 2011 after a four-year expansion and restoration project made possible by a successful \$32 million capital campaign conducted by the non-profit Julia Ideson Library Preservation Partners.

The Fund was created to help ensure a high level of care for investment on restoration made by taxpayers, private contributors and a grant from National Park Service United States Department of the Interior. Rental revenues will be deposited into this fund and related expenses paid out of it. The net revenues will be available for the maintenance needs of the building. The Julia Ideson Building rentals program was launched in November 2011 with the Julia Ideson Library Preservation as Partners. A special events manager was hired to work closely with the Houston Public Library and the Mayor's Office of Special Events

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

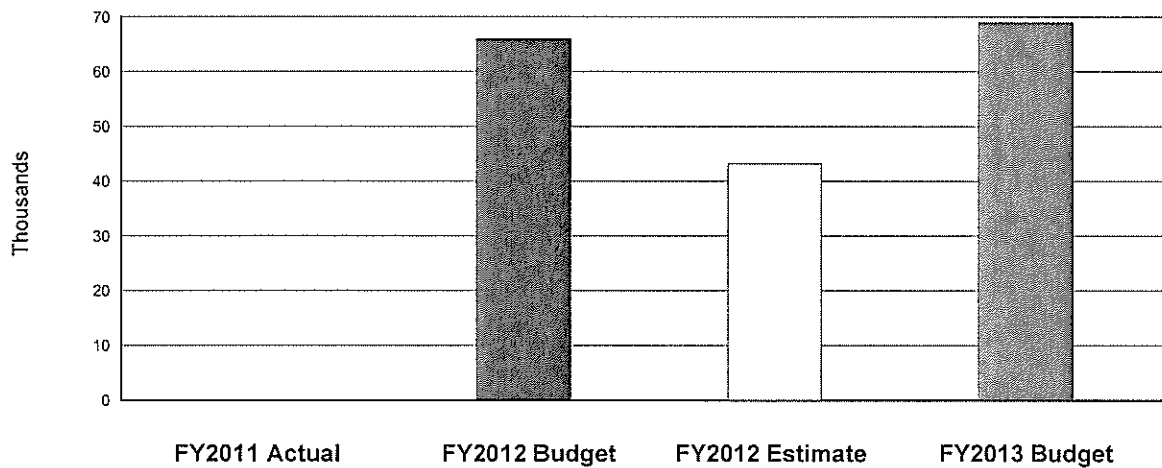
**Fund Name** : Historic Preservation Fund

**Business Area Name** : Library

**Fund No./Bus. Area No.** : 2306 / 3400

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Supplies	0	1,000	1,000	2,000
	Other Services and Charges	0	65,000	42,200	67,000
	Total M & O Expenditures	0	66,000	43,200	69,000
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	0	66,000	43,200	69,000
Revenues		0	100,600	85,000	100,000
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Provide a rental program for the Houston Public Library Special Collection locations (Julia Ideson Building, African American Library at the Gregory School and Clayton Library Center for Genealogical Research).</li> <li>o Generate funds to provide maintenance services for the Houston Public Library Special Collections locations.</li> <li>o Promote the preservation of the Houston Public Library Special Collections locations.</li> </ul>				

**Historic Preservation Fund  
Library  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Historic Preservation Fund  
**Business Area Name** : Library  
**Fund No./Bus Area No.** : 2306 / 3400

**Name:** HPL-Library Operations -- 340006

**Mission:** To promote the preservation and enhancement of the City's historic resources.

**Goal:** To promote and preserve the City's historic sources and make event spaces available for use by the public for private events and expand the benefits of the buildings.  
 To generate revenue for the future upkeep of the buildings and payment of expenses related to the renting of facilities.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Events	N/A	15	45

**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Historic Preservation Fund Business Area Name : Library Fund No./Bus Area No. : 2306 / 3400						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>HPL-Library Operations</b> <b>340006</b> To generate revenue by renting of event spaces at Julia Ideson Building and utilize the funding for maintenance and enhancement of the historic building.	0.0	0	0.0	43,200	0.0	69,000
<b>Total</b>	<b>0.0</b>	<b>0</b>	<b>0.0</b>	<b>43,200</b>	<b>0.0</b>	<b>69,000</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Historic Preservation Fund  
 Business Area Name : Library  
 Fund No./Bus Area No. : 2306 / 3400

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
3400060002	HPL-Special Collections			
426420	Building Space Rental Fees	100,600	60,000	100,000
444010	Private Contributions	0	25,000	0
Total	HPL-Special Collections	100,600	85,000	100,000
Total	Library	100,600	85,000	100,000

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Historic Preservation Fund  
 Business Area Name : Library  
 Fund No./Bus. Area No. : 2306 / 3400

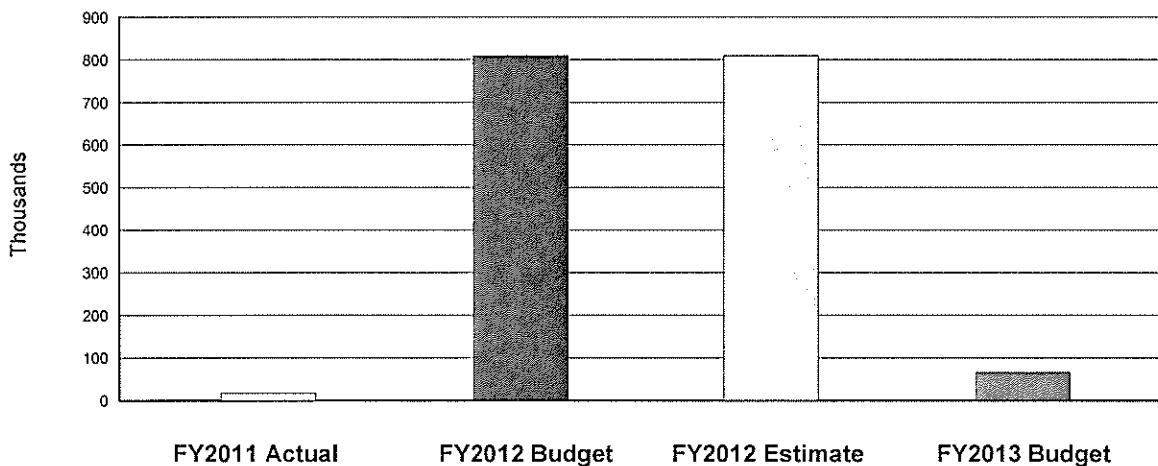
Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
511070	Miscellaneous Office Supplies	0	500	500	1,000
511150	Miscellaneous Parts & Supplies	0	500	500	1,000
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>2,000</b>
520101	Janitorial Services	0	5,000	500	5,000
520102	Security Services	0	7,000	1,500	7,000
520114	Miscellaneous Support Services	0	50,000	38,000	50,000
520605	Advertising Services	0	1,000	0	0
521405	Building Maintenance Services	0	2,000	2,200	5,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>65,000</b>	<b>42,200</b>	<b>67,000</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>66,000</b>	<b>43,200</b>	<b>69,000</b>

**Business Area Budget Summary**

**Fund Name** : Historic Preservation Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus. Area No.** : 2306 / 7000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Supplies	3,566	0	0	3,000
	Other Services and Charges	13,770	809,873	809,873	62,654
	Total M & O Expenditures	17,336	809,873	809,873	65,654
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	17,336	809,873	809,873	65,654
<b>Revenues</b>		29,586	20,000	20,000	2,000
<b>Staffing</b>	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o Develop programs that utilize City funds as seed money to encourage private investment, attract grant funds and support educational programs that will further preservation efforts in Houston.</li> <li>o Promote preservation of City owned historic buildings.</li> </ul>				

**Historic Preservation Fund  
Planning & Development  
Expenditure Summary**





**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Historic Preservation Fund <b>Business Area Name</b> : Planning & Development <b>Fund No./Bus Area No.</b> : 2306 / 7000			
<b>Name:</b> PD-Development Services -- 700003			
<b>Mission:</b> To strengthen and support historic preservation in the City			
<b>Goal:</b> To develop historic preservation of educational materials, historic district design guidelines and revolving preservation loan fund.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Develop educational materials	100%	100%	100%
Create and update design guidelines	2	1	2

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name</b> : Historic Preservation Fund <b>Business Area Name</b> : Planning & Development <b>Fund No./Bus Area No.</b> : 2306 / 7000						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>PD-Development Services</b> <span style="float: right;"><b>700003</b></span> Historic Preservation Fund was established to utilize funds set aside from the sale of historic fire stations by the City to promote historic preservation of residential and commercial programs. The program utilizes City funds as seed money to encourage private investment, attract grant funds, and support educational programs that will further preservation efforts in Houston.	0.0	17,336	0.0	809,873	0.0	65,654
<b>Total</b>	<u>0.0</u>	<u>17,336</u>	<u>0.0</u>	<u>809,873</u>	<u>0.0</u>	<u>65,654</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Historic Preservation Fund  
 Business Area Name : Planning & Development  
 Fund No./Bus Area No. : 2306 / 7000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
7000030001	Development Services			
432010	Interest on Pooled Investments	20,000	20,000	2,000
<b>Total</b>	<b>Planning &amp; Development</b>	<u>20,000</u>	<u>20,000</u>	<u>2,000</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Historic Preservation Fund  
 Business Area Name : Planning & Development  
 Fund No./Bus. Area No. : 2306 / 7000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
511060	Postage	3,566	0	0	3,000
<b>Total</b>	<b>Supplies</b>	<b>3,566</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
520114	Miscellaneous Support Services	5,725	779,873	682,083	51,374
520126	Construction Site Work Services	0	30,000	100,790	0
520515	Print Shop Services	304	0	0	0
522430	Miscellaneous Other Services & Charges	188	0	27,000	11,280
522795	Other Interfund Services	7,553	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>13,770</b>	<b>809,873</b>	<b>809,873</b>	<b>62,654</b>
<b>Grand Total Expenditures</b>		<b>17,336</b>	<b>809,873</b>	<b>809,873</b>	<b>65,654</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Asset Forfeiture  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2202 / 2203 / 2204 / 1000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	2,749,570	2,749,570	2,609,088
Current Revenues	5,906,649	6,714,518	6,390,912
Total Available Resources	8,656,219	9,464,088	9,000,000
Maintenance and Operations	7,200,000	6,855,000	9,000,000
Other InterFund Transfers	0	0	0
Total Expenditures	7,200,000	6,855,000	9,000,000
Planned Ending Fund Balance	1,456,219	2,609,088	0
Total Budget	8,656,219	9,464,088	9,000,000

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	1,456,219	2,609,088	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Asset Forfeiture Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Asset Forfeiture Special Revenue Fund was established to account for asset forfeiture proceeds. The Houston Police Department (HPD) receives asset forfeiture proceeds under guidelines set forth by the US Department of Justice, the US Treasury Department, and the State of Texas. These forfeiture proceeds are generated as a result of law enforcement efforts against illegal and criminal activity. Proceeds received under the various guidelines must be used for law enforcement purposes.

Asset forfeiture funds are used for overtime expenditures for HPD officers budgeted in the General Fund, and for purchases of supplies and materials related to law enforcement programs.

**Business Area Budget Summary**

**Fund Name** : Asset Forfeiture  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2202 / 2203 / 2204 / 1000

	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Personnel Services	1,950,534	2,618,300	2,618,300	3,100,000
Supplies	1,568,438	1,754,993	1,797,272	1,864,100
Other Services and Charges	1,560,077	2,603,630	2,229,573	2,043,600
Equipment	209,686	96,900	112,802	300,000
Non-Capital Equipment	144,723	126,177	97,053	1,692,300
Total M & O Expenditures	5,433,458	7,200,000	6,855,000	9,000,000
Debt Service & Other Uses	0	0	0	0
Total Expenditures	5,433,458	7,200,000	6,855,000	9,000,000

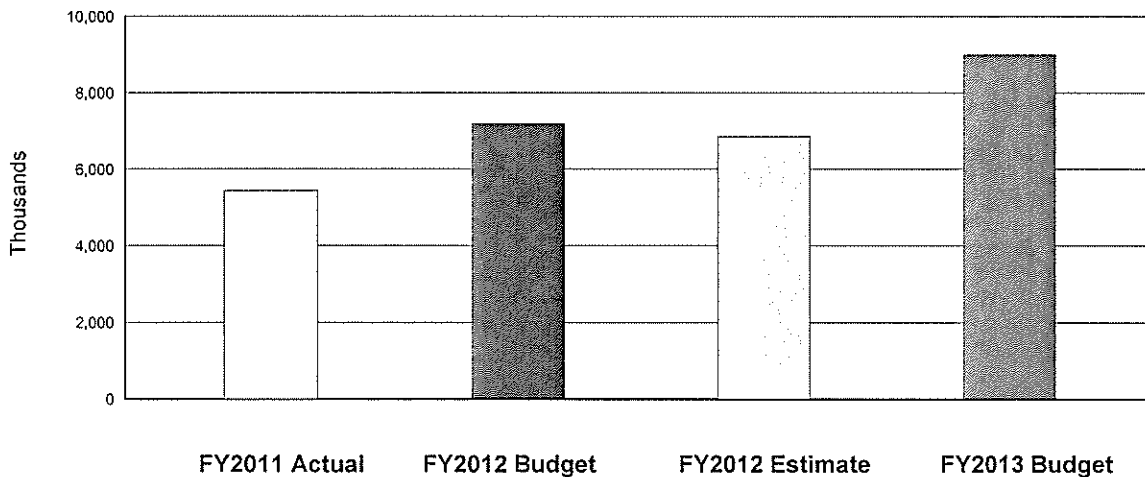
<b>Revenues</b>		6,993,065	5,906,649	6,714,518	6,390,912
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<b>Staffing</b>	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	19.3	25.8	25.8	30.6

**Significant Budget Changes and Highlights**

- o Operates programs against drug dealers and money launderers.
- o Funds overtime for law enforcement activities.
- o Provides support for investigations and other law enforcement activities.
- o FY2013 Budget includes funding for expenditure increases in classified overtime (\$491,623) and non-capital other for vehicle dash cameras (\$1,499,737).

**Asset Forfeiture  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Asset Forfeiture  
**Business Area Name :** Police Department  
**Fund No./Bus Area No. :** 2202 / 2203 / 2204 / 1000

**Name: Asset Forfeiture Funds -- 100001**

**Mission:** To reduce criminal activity by suppressing possession, manufacture, and distribution of controlled substances. To work cooperatively with other local, state, and federal law enforcement agencies, TX District Attorney, and US District Attorney offices to ensure that seizures are made, processed, and awarded in a timely manner.

**Goal:** Conduct narcotic operations against drug dealers.  
 Supplement funding of overtime to respond to Priority 1 Calls - Life threatening situations, and Priority 2 Calls - In progress/property crimes.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Cash seizures	\$16.2M	\$17M	\$17.5M
Priority 1 average response time	4.9 min	3.5-5.5 min	3.5-5.5 min
Priority 2 average response time	9.6 min	8 - 12 min	8 - 12 min



## FISCAL YEAR 2013 BUDGET

## Division Summary

Fund Name : Asset Forfeiture  
Business Area Name : Police Department  
Fund No./Bus Area No. : 2202 / 2203 / 2204 / 1000

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**FISCAL YEAR 2013 BUDGET**

**Division Summary**

Fund Name : Asset Forfeiture  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2202 / 2203 / 2204 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Asset Forfeiture Funds						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
		<u>0.0</u>	5,433,458	<u>0.0</u>	6,855,000	<u>0.0</u>	9,000,000
	Grand Total						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	<u>0.0</u>	<u>5,433,458</u>	<u>0.0</u>	<u>6,855,000</u>	<u>0.0</u>	<u>9,000,000</u>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Revenue Summary**

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Fund Name : Asset Forfeiture  
Business Area Name : Police Department  
Fund No./Bus Area No. : 2202 / 2203 / 2204 / 1000

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Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1000010053	HPD - Narcotics			
432010	Interest on Pooled Investments	34,000	57,000	54,912
435510	Confiscations	5,872,649	6,657,518	6,336,000
Total	Police Department	<u>5,906,649</u>	<u>6,714,518</u>	<u>6,390,912</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Asset Forfeiture  
 Business Area Name : Police Department  
 Fund No./Bus. Area No. : 2202 / 2203 / 2204 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	0	101	0
500060	Overtime - Civilian	3,737	0	3,546	0
500070	Overtime - Classified	1,945,668	2,618,300	2,608,377	3,100,000
500090	Premium Pay - Civilian	15	0	25	0
501070	Pension - Civilian	1,183	0	6,251	0
502010	FICA - Civilian	(6)	0	0	0
502020	FICA - Classified	(63)	0	0	0
<b>Total</b>	<b>Personnel Services</b>	<b>1,950,534</b>	<b>2,618,300</b>	<b>2,618,300</b>	<b>3,100,000</b>
511025	Electrical Hardware & Parts	0	14,000	14,000	0
511040	Audiovisual Supplies	5,651	10,000	10,000	20,000
511045	Computer Supplies	265,995	146,913	148,246	252,000
511055	Publications & Printed Materials	1,636	2,100	2,175	2,100
511070	Miscellaneous Office Supplies	3,291	0	1,985	0
511080	General Laboratory Supplies	19,070	3,100	9,977	0
511090	Medical & Surgical Supplies	4,364	5,000	5,000	5,000
511100	Veterinary & Animal Supplies	7,101	8,000	8,000	9,000
511105	Trained Police Animals	7,000	8,000	8,000	7,000
511115	Vehicle Repair & Maintenance Supplies	26,613	255,000	255,000	0
511120	Clothing	402,466	440,000	465,000	520,000
511130	Weapons Munitions & Supplies	720,556	725,000	725,000	875,000
511145	Small Tools & Minor Equipment	81,050	9,880	9,880	54,000
511150	Miscellaneous Parts & Supplies	23,645	128,000	135,009	120,000
<b>Total</b>	<b>Supplies</b>	<b>1,568,438</b>	<b>1,754,993</b>	<b>1,797,272</b>	<b>1,864,100</b>
520100	Temporary Personnel Services	65,438	0	0	0
520105	Accounting & Auditing Services	0	7,000	7,000	7,000
520107	Computer Info/Contr	164,181	500,000	377,000	400,000
520109	Medical Dental & Laboratory Services	(178)	0	0	0
520114	Miscellaneous Support Services	7,664	14,000	14,000	14,000
520119	Computer Equipment/Software Maintenance	0	85,300	85,934	0
520120	Communications Equipment Services	98,657	310,000	240,000	300,000
520123	Vehicle & Motor Equipment Services	50,039	0	0	0
520124	Other Equipment Services	0	100,000	100,000	75,000
520145	Criminal Intelligence Services	350,000	475,000	475,000	475,000
520520	Printing & Reproduction Services	4,186	0	0	0
520805	Education & Training	23,453	10,500	16,120	7,000
520905	Travel - Training Related	5,004	6,230	6,355	5,000
520910	Travel - Non-Training Related	1,460	5,000	5,000	5,000
521610	Voice Services	0	65,000	65,000	65,000
521705	Vehicle/Equipment Rental/Lease	322,566	395,000	350,000	355,000
522305	Freight Charges	423	600	1,173	600
522430	Miscellaneous Other Services & Charges	467,184	630,000	486,991	335,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,560,077</b>	<b>2,603,630</b>	<b>2,229,573</b>	<b>2,043,600</b>
560210	Furniture Fixtures and Equipment	41,700	96,900	80,902	100,000
560220	Vehicles	0	0	0	200,000
560230	Computer HW and Developed SW	64,758	0	31,900	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Asset Forfeiture  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2202 / 2203 / 2204 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
560240	Communication Equipment	103,228	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>209,686</b>	<b>96,900</b>	<b>112,802</b>	<b>300,000</b>
551010	Non-Capital Office Furniture & Equipment	7,385	0	0	0
551015	Non-Capital Computer Equipment	94,838	86,177	64,490	155,000
551020	Non-Capital Communication Equipment	0	5,000	0	5,000
551040	Non-Capital Other	16,902	35,000	32,563	1,532,300
551045	Non-Capital Vehicles/Rolling Stock	25,598	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>144,723</b>	<b>126,177</b>	<b>97,053</b>	<b>1,692,300</b>
<b>Grand Total Expenditures</b>		<b>5,433,458</b>	<b>7,200,000</b>	<b>6,855,000</b>	<b>9,000,000</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2200 / 1000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	2,513,881	2,513,881	2,790,215
Current Revenues	6,470,745	6,465,700	6,455,700
Total Available Resources	8,984,626	8,979,581	9,245,915
Maintenance and Operations	5,163,542	3,999,766	5,785,812
Debt Service	2,189,600	2,189,600	1,094,800
Total Expenditures	7,353,142	6,189,366	6,880,612
Planned Ending Fund Balance	1,631,484	2,790,215	2,365,303
Total Budget	8,984,626	8,979,581	9,245,915
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	1,631,484	2,790,215	2,365,303
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Auto Dealers Fund. Also included are the beginning fund balances, total revenues and total expenditures.

The Auto Dealers Fund was established to account for the funds that the Houston Police Department (HPD) received during its enforcement of Chapter 8 of the City's Code of Ordinances. This ordinance was passed in compliance with the Senate Bill 226 of 45th Regular Session of the Texas Legislature. This bill gives cities the right to enact laws regulating automotive dealers and to fix penalties for the violation of these laws. The Auto Dealers' Division is also responsible for coordinating the licensing of tow truck drivers and regulating storage lots.

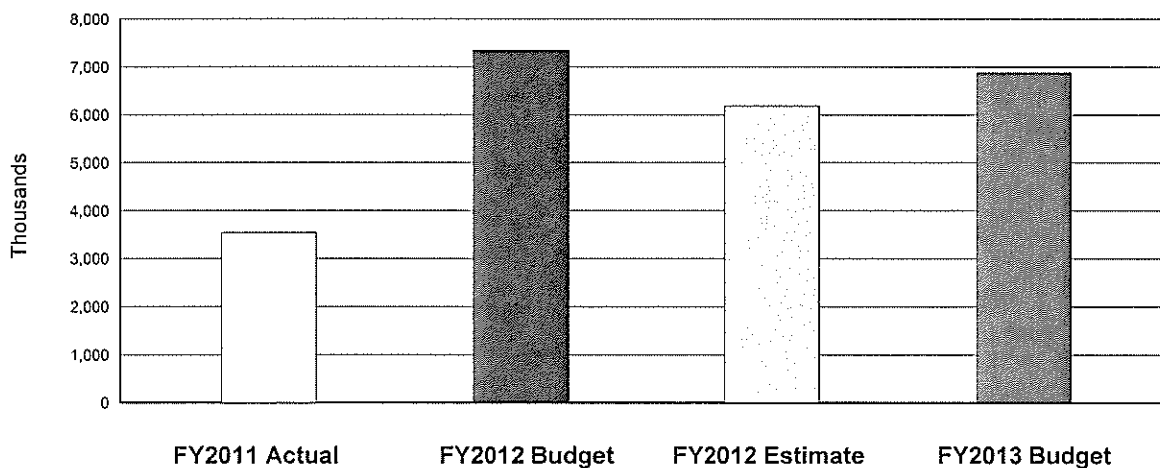
Senate Bill 226 also requires that "all sums collected from such dealers shall be used by the City for the enforcement, hereof, and for the enforcement of all provisions of the law regulating the sale, theft, or exchange of motor vehicles or parts, or accessories thereto and for no other purpose."

**Business Area Budget Summary**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2200 / 1000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Expenditures	Personnel Services	2,544,980	2,857,561	2,553,235	3,116,232
	Supplies	114,896	217,550	217,800	304,080
	Other Services and Charges	878,148	1,232,431	1,228,731	1,245,500
	Equipment	0	856,000	0	1,120,000
	Total M & O Expenditures	3,538,024	5,163,542	3,999,766	5,785,812
	Debt Service & Other Uses	0	2,189,600	2,189,600	1,094,800
	Total Expenditures	3,538,024	7,353,142	6,189,366	6,880,612
Revenues		5,758,316	6,470,745	6,465,700	6,455,700
Staffing	Full-Time Equivalents - Civilian	6.3	8.0	6.0	8.0
	Full-Time Equivalents - Classified	20.0	23.0	19.2	23.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	26.3	31.0	25.2	31.0
	Full-Time Equivalents - Overtime	1.8	1.8	2.6	2.6
Significant Budget Changes and Highlights	<p>o The FY2013 budget continues the FY2012 service levels.</p> <p>o Funding totalling \$310,000 is provided for rent and shared services for Auto Dealers personnel that are located in the Houston Permitting Center.</p> <p>o FY2013 Budget includes funding for expenditure increases in health benefits (\$81,762) and pension contribution (\$202,518).</p>				

**Auto Dealers Fund  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2200 / 1000

**Name:** Auto Dealers -- 100001

**Mission:** To provide for the regulation, supervision, control and licensing of all persons, firms or corporations engaged primarily or incidentally in the sale, barter, or exchange of motor vehicles, parts, or accessories within the corporate limits of the City, and to fix penalties for the violations thereof.

**Goal:** Issue licenses and regulate all automotive businesses and salesmen. Auction all unclaimed abandoned vehicles collected by the department. Regulate storage lots and license tow trucks.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Licenses issued	11,865	12,482	12,400
Vehicles auctioned	21,211	16,800	17,500
Notification letters	16,692	31,944	32,000
Storage lots regulated	169	89	100
Tow truck licenses	1,298	1,300	1,300



**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2200 / 1000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Auto Dealers</b> <span style="float: right;"><b>100001</b></span> Issue licenses and regulate automotive businesses and salesmen as provided by Chapter 8 of the Code of Ordinances, Houston, Texas, established on July 5, 1945. Auction abandoned motor vehicles as prescribed by Chapter 683 of the Texas Transportation Code.	26.3	3,538,024	25.2	6,189,366	31.0	6,880,612

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

Fund Name : Auto Dealers Fund  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2200 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Auto Dealers						
	Civilian	6.3		6.0		8.0	
	Classified	20.0		19.2		23.0	
	Cadets	0.0		0.0		0.0	
	Total	<u>26.3</u>	<u>3,538,024</u>	<u>25.2</u>	<u>6,189,366</u>	<u>31.0</u>	<u>6,880,612</u>
	Grand Total						
	Civilian	6.3		6.0		8.0	
	Classified	20.0		19.2		23.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	<u>26.3</u>	<u>3,538,024</u>	<u>25.2</u>	<u>6,189,366</u>	<u>31.0</u>	<u>6,880,612</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2200 / 1000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
CUSTOMER SERVICE CLERK	10	6.0	6.0	
OFFICE SUPERVISOR	17	1.0	1.0	
POLICE LIEUTENANT	PA07	1.0	1.0	
POLICE OFFICER	PA03	3.0	2.0	(1.0)
POLICE SERGEANT	PA06	5.0	5.0	
SENIOR ACCOUNT CLERK	13	1.0	1.0	
SENIOR POLICE OFFICER	PA04	14.0	15.0	1.0
<b>Total FTEs</b>		<b>31.0</b>	<b>31.0</b>	<b>0.0</b>
Less adjustment for Civilian Vacancy Factor		0.0	0.0	0.0
Less adjustment for Classified Vacancy Factor		0.0	0.0	0.0
<b>Full-Time Equivalents</b>		<b>31.0</b>	<b>31.0</b>	<b>0.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Auto Dealers Fund  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2200 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>1000010072</b>	<b>HPD - Auto Dealers</b>			
421161	Auto Dealers Licenses	2,315,840	2,450,000	2,500,000
421240	Wrecker Licenses & Permits	804,135	619,000	620,000
421630	Administrative Fee - Licenses & Permits	126,000	174,000	0
426220	Vehicle Storage Notification	310,000	216,000	218,000
426230	Vehicle Auction Fees	293,170	218,000	220,000
428080	Returned Check Charges	2,000	1,700	1,700
432010	Interest on Pooled Investments	30,000	35,000	35,000
434220	Sale of Impounded Vehicles	400,000	671,000	671,000
452030	Miscellaneous Revenue	2,189,600	2,081,000	2,190,000
<b>Total</b>	<b>HPD - Auto Dealers</b>	<b>6,470,745</b>	<b>6,465,700</b>	<b>6,455,700</b>
<b>Total</b>	<b>Police Department</b>	<b>6,470,745</b>	<b>6,465,700</b>	<b>6,455,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Auto Dealers Fund  
 Business Area Name : Police Department  
 Fund No./Bus. Area No. : 2200 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	178,187	211,096	170,000	215,038
500020	Salary Base Pay - Classified	1,289,002	1,467,913	1,253,000	1,473,604
500040	Salary Assignment Pay - Classified	2,000	0	0	0
500050	Sal-Edu/Incen-Classfd	47,358	51,000	51,700	52,000
500060	Overtime - Civilian	10,082	10,000	30,000	30,000
500070	Overtime - Classified	167,148	160,000	200,000	200,000
500110	Bilingual Pay - Civilian	4,792	4,300	4,800	4,800
500120	Bilingual Pay - Classified	7,228	7,400	5,900	7,400
500130	Equipment Allowance-Classified	39,998	42,000	40,000	42,000
500150	Shift Differential Pay-Classified	0	600	600	600
500160	Training Incent.-Classified	160,705	156,000	156,000	156,000
500190	Temporary Higher Class Pay	707	1,500	1,500	1,500
501020	Clothing Allowance - Classified	16,000	16,800	16,800	16,800
501070	Pension - Civilian	28,195	37,997	23,500	46,018
501090	Pension - Police	323,187	305,070	270,000	450,000
501120	Termination Pay - Civilian	116	500	500	500
501130	Termination Pay - Classified	344	5,000	5,000	5,000
501140	Third Party Disability B-Classified	12,432	13,000	15,300	16,000
502010	FICA - Civilian	14,147	17,243	14,500	19,113
502020	FICA - Classified	12,818	13,238	12,100	14,813
503010	Health Ins-Act Civilian	33,794	48,613	38,000	56,557
503015	Basic Life Insurance - Active Civilian	100	124	124	126
503020	Health Ins.Act-Classified	161,552	207,885	188,000	251,205
503025	Basic Life Insurance - Active Classified	757	862	862	865
503040	Health/Life Ins.Ret-Classified	20,512	23,000	23,000	23,000
503050	Health/Life Insurance - Retiree Civilian	14,865	5,000	5,000	5,000
503060	Long Term Disability-Civilian	0	680	680	680
503080	Workers Compensation-Classified-Admin	3,633	4,600	4,600	5,497
503090	Workers Compensation-Civilian-Admin	1,239	1,600	1,600	1,912
503100	Workers Compensation-Civilian-Claim	0	31,576	10,000	10,000
503110	Workers Compensation-Classified-Claim	(5,918)	9,924	9,924	9,924
504020	Compensation Contingency	0	2,795	0	0
504030	Unemployment Claims - Administration	0	245	245	280
<b>Total</b>	<b>Personnel Services</b>	<b>2,544,980</b>	<b>2,857,561</b>	<b>2,553,235</b>	<b>3,116,232</b>
511040	Audiovisual Supplies	551	0	1,500	1,500
511045	Computer Supplies	5,006	16,700	16,000	27,200
511050	Paper & Printing Supplies	0	0	3,300	3,500
511060	Postage	100,310	160,000	170,000	170,000
511070	Miscellaneous Office Supplies	8,859	20,000	10,000	20,000
511115	Vehicle Repair & Maintenance Supplies	0	17,000	14,000	52,040
511145	Small Tools & Minor Equipment	0	1,000	1,000	1,000
511150	Miscellaneous Parts & Supplies	170	2,850	2,000	28,840
<b>Total</b>	<b>Supplies</b>	<b>114,896</b>	<b>217,550</b>	<b>217,800</b>	<b>304,080</b>
520100	Temporary Personnel Services	11,838	7,000	7,000	0
520105	Accounting & Auditing Services	0	0	15,000	15,000
520109	Medical Dental & Laboratory Services	602	0	0	0
520114	Miscellaneous Support Services	1,200	2,300	2,300	2,300
520115	Real Estate Lease/Office Rental	0	55,637	55,637	55,637
520121	IT Application Svcs	0	1,800	1,800	1,800
520515	Print Shop Services	3,195	0	1,000	3,000
520520	Printing & Reproduction Services	0	0	1,500	0
520605	Advertising Services	17,839	30,000	21,000	30,000

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Auto Dealers Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2200 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520905	Travel - Training Related	0	5,000	5,000	5,000
520910	Travel - Non-Training Related	0	1,000	1,000	1,000
521305	Indirect Cost Recovery Payment	673,465	684,231	684,231	696,300
521605	Data Services	0	1,000	1,000	1,000
521610	Voice Services	96	6,000	6,000	6,000
521705	Vehicle/Equipment Rental/Lease	153,453	156,100	154,000	156,100
521715	Office Equipment Rental	13,715	25,000	15,000	15,000
522205	Metro Commuter Passes	2,378	3,000	2,900	3,000
522305	Freight Charges	30	0	0	0
522430	Miscellaneous Other Services & Charges	337	1,000	1,000	1,000
522840	Interfund Permit Center Rent Chargeback	0	253,363	253,363	253,363
<b>Total</b>	<b>Other Services and Charges</b>	<b>878,148</b>	<b>1,232,431</b>	<b>1,228,731</b>	<b>1,245,500</b>
560220	Vehicles	0	690,000	0	720,000
560230	Computer HW and Developed SW	0	166,000	0	400,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>856,000</b>	<b>0</b>	<b>1,120,000</b>
532005	Transfers to General Fund	0	2,189,600	2,189,600	1,094,800
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>0</b>	<b>2,189,600</b>	<b>2,189,600</b>	<b>1,094,800</b>
<b>Grand Total Expenditures</b>		<b>3,538,024</b>	<b>7,353,142</b>	<b>6,189,366</b>	<b>6,880,612</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Child Safety Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2209 / 1000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	99,750	99,750	0
Current Revenues	<u>3,082,000</u>	<u>3,052,000</u>	<u>3,052,000</u>
Total Available Resources	<u>3,181,750</u>	<u>3,151,750</u>	<u>3,052,000</u>
Maintenance and Operations	<u>3,151,750</u>	<u>3,151,750</u>	<u>3,052,000</u>
Total Expenditures	<u>3,151,750</u>	<u>3,151,750</u>	<u>3,052,000</u>
Planned Ending Fund Balance	<u>30,000</u>	<u>0</u>	<u>0</u>
Total Budget	<u>3,181,750</u>	<u>3,151,750</u>	<u>3,052,000</u>
<u>Fund Balance Distribution:</u>			
Non-Spendable	0	0	0
Restricted	30,000	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Child Safety Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

In 1991, the Texas legislature required each municipality with a population greater than 850,000 to create a Child Safety Fund. The purpose of this fund is to provide funding for public, parochial, and private school crossing guard programs inside the City. Revenues to the fund come from an assessment of a Municipal Court fee of \$5.00 on each parking violation, a \$1.50 fee for each vehicle registration authorized by Harris County, and up to \$25 court costs assessed when an offense occurs within a school crossing zone or a parent contributes to school non-attendance.

Adopted in 1991, City Ordinance No. 91-939 stipulates that the first priority for the Child Safety Fund expenditures should be for elementary school crossing guards. Funding is apportioned based on each school district's percentage of the total number of school crossings with paid guards within the City. The ordinance also states that if excess funds are available, funding for secondary school crossing guard services is apportioned in the same manner.

The legislation creating the fund also provides that if a surplus exists after the payment of all covered contract expenses, the excess can be used to pay for programs designed to enhance child safety, health, or nutrition.

The City of Houston pays out 100% of all revenues that come into this fund. The City does not charge administrative expenses for managing this fund, though they are allowable by law. The City has no obligation (or means) for paying out more from the fund than the fund takes in from revenue.



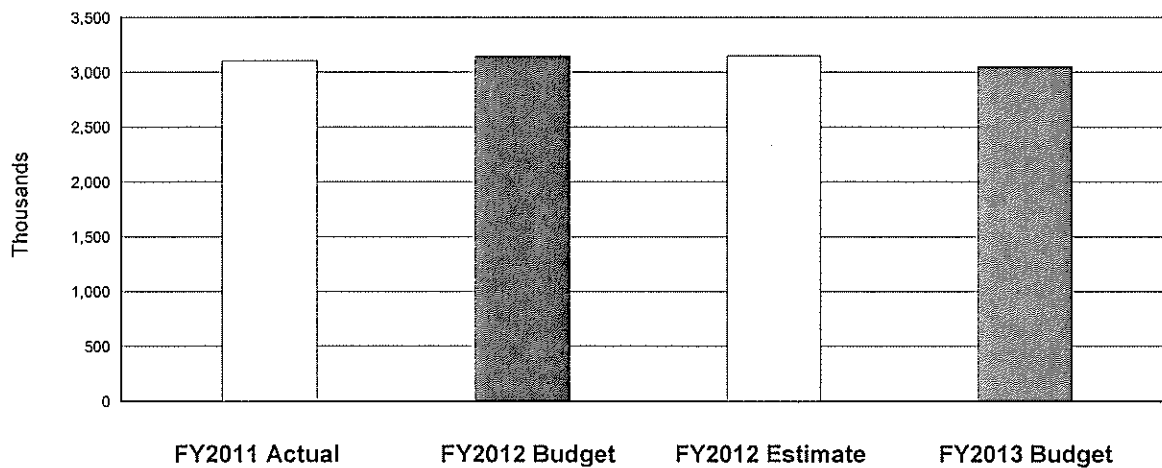
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Child Safety Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2209 / 1000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Supplies	3,000	3,000	3,000	3,000
	Other Services and Charges	3,102,975	3,148,750	3,148,750	3,049,000
	Total M & O Expenditures	3,105,975	3,151,750	3,151,750	3,052,000
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	3,105,975	3,151,750	3,151,750	3,052,000
<b>Revenues</b>		3,181,750	3,082,000	3,052,000	3,052,000
<b>Staffing</b>	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	Continue maintaining crossing guards in accordance with City Ordinance No. 91-939, which established crossing guard services for elementary schools as priority followed by services for secondary schools.				

**Child Safety Fund  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

Fund Name : Child Safety Fund  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2209 / 1000

**Name:** HPD - Office of Budget and Finance -- 100001

**Mission:** To abide and provide services set forth in section 106.003(b) of the Texas Local Government Code and the City of Houston Code of Ordinance Section 16-8 - Child Safety Fund.

**Goal:** To fund schools/school districts for their Crossing Guard Program.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
School Crossing Guards	744	743	743
Number of participating schools/school districts	10	15	15

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Child Safety Fund  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2209 / 1000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>HPD - Office of Budget and Finance</b> <span style="float: right;"><b>100001</b></span>  Revenues derived from the \$5.00 court fee assessed on each parking violation, the \$1.50 fee for each vehicle registration authorized by Harris County, and up to \$25 court costs assessed when offenses occur in a school zone or a parent contributing to non-attendance.	0.0	3,105,975	0.0	3,151,750	0.0	3,052,000

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Child Safety Fund  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2209 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	HPD - Office of Budget and Finance						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	0.0	3,105,975	0.0	3,151,750	0.0	3,052,000
	Grand Total						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	0.0	3,105,975	0.0	3,151,750	0.0	3,052,000

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Child Safety Fund  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2209 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1000010002	HPD - Budget & Finance			
428090	Miscellaneous Fines & Forfeitures	732,000	732,000	732,000
432010	Interest on Pooled Investments	50,000	20,000	20,000
452030	Miscellaneous Revenue	2,300,000	2,300,000	2,300,000
<b>Total</b>	<b>HPD - Budget &amp; Finance</b>	<b>3,082,000</b>	<b>3,052,000</b>	<b>3,052,000</b>
<b>Total</b>	<b>Police Department</b>	<b>3,082,000</b>	<b>3,052,000</b>	<b>3,052,000</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Child Safety Fund  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2209 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
511060	Postage	2,500	2,500	2,500	2,500
511070	Miscellaneous Office Supplies	500	500	500	500
<b>Total</b>	<b>Supplies</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
520114	Miscellaneous Support Services	3,102,359	3,146,750	3,146,750	3,047,000
520605	Advertising Services	616	2,000	2,000	2,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>3,102,975</b>	<b>3,148,750</b>	<b>3,148,750</b>	<b>3,049,000</b>
<b>Grand Total Expenditures</b>		<b>3,105,975</b>	<b>3,151,750</b>	<b>3,151,750</b>	<b>3,052,000</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Police Special Services  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2201 / 1000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	6,947,633	6,947,633	2,799,293
Current Revenues	25,323,657	23,228,351	8,394,554
Total Available Resources	32,271,290	30,175,984	11,193,847
Maintenance and Operations	28,723,862	27,376,691	11,169,879
Debt Service	0	0	0
Total Expenditures	28,723,862	27,376,691	11,169,879
Planned Ending Fund Balance	3,547,428	2,799,293	23,968
Total Budget	32,271,290	30,175,984	11,193,847

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	3,547,428	2,799,293	23,968
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate, and the FY2013 Budget for the Police Special Services Fund. Also included are the beginning and ending fund balances, total revenues, and total expenditures.

The Police Special Services Fund was created to properly account for monies received by the Houston Police Department (HPD) that are not covered by other funds. These funds include monies received from other agencies or organizations to reimburse HPD for cost of supplies and services. As a sub-grantee for monies restricted to a specific law enforcement purpose, HPD uses these funds which are dedicated to specific purposes.

Examples of reimbursable services include HPD participation in joint police operations; security and traffic control for such activities as fun runs and parades; traffic management at airports; staffing for training facilities when used by other agencies; and contracted services as with the Immigration Customs Enforcement. Examples of restricted funds include certain court awards and state training funds. An example of a donation is a contribution from an organization or citizen for the purchase of police equipment or vehicles.

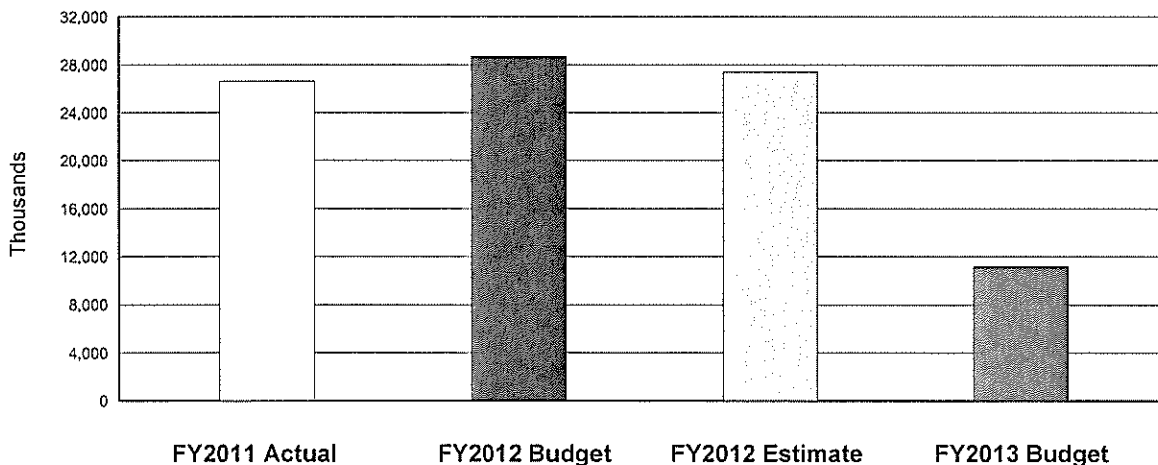


**Business Area Budget Summary**

**Fund Name :** Police Special Services  
**Business Area Name :** Police Department  
**Fund No./Bus. Area No. :** 2201 / 1000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	18,993,863	23,336,585	22,118,518	7,506,363
	Supplies	3,757,658	2,952,295	2,728,526	121,300
	Other Services and Charges	3,758,958	2,343,576	2,488,036	2,238,800
	Equipment	94,559	9,996	4,347	0
	Non-Capital Equipment	9,884	81,410	37,264	1,303,416
	Total M & O Expenditures	26,614,922	28,723,862	27,376,691	11,169,879
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	26,614,922	28,723,862	27,376,691	11,169,879
<b>Revenues</b>		25,367,095	25,323,657	23,228,351	8,394,554
<b>Staffing</b>	Full-Time Equivalents - Civilian	8.1	3.0	3.7	3.0
	Full-Time Equivalents - Classified	179.5	220.4	202.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	187.6	223.4	205.7	3.0
	Full-Time Equivalents - Overtime	77.3	111.9	108.7	0.0
<b>Significant Budget Changes and Highlights</b>	The budget continues FY2012 service levels with associated accounting for:				
	<ul style="list-style-type: none"> <li>o Law Enforcement Officers Standards in Education (L.E.O.S.E.) – Funds received by the State and designated for training of police personnel.</li> <li>o Donations and contributions from private companies (Ex. Wal-Mart, Sam's) to designated divisions/commands.</li> <li>o TIRZ – Municipal Service Fees from various zones/districts per agreements to defray some of the costs incurred for programs specifically in the districts.</li> <li>o Includes transfer of revenues for Burglar Alarm Permits, False Alarm Penalties, and Take Home Vehicle to General Fund (1000). As a result, expenditures decrease by \$10.9M (Burglar/False Alarm cost \$9.3M and Fuel \$1.6M).</li> <li>o Includes transfer of Records Management System (RMS) cost of \$2M and Safe Clear cost of \$2.9M to General Fund (1000).</li> </ul>				

**Police Special Services  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Police Special Services <b>Business Area Name :</b> Police Department <b>Fund No./Bus Area No. :</b> 2201 / 1000			
<b>Name: Police Fleet Services -- 100001</b>			
<b>Mission:</b> Allocate funding to offset General Fund fuel and vehicle repair costs related to employees assigned take home vehicles. (This activity has been moved to the General Fund for FY2013)			
<b>Goal:</b> Accounting for number of employees reimbursing cost to the City with assigned take home vehicles - \$98 - Bi-Weekly.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Other departments serviced	12	N/A	N/A
Employees paying \$98 Bi-Weekly	609	572	N/A
<b>Name: Police Services -- 100002</b>			
<b>Mission:</b> To provide security for public safety at special events and other designated geographical areas.			
<b>Goal:</b> Provide security at parades, fun runs, and other events. Provide supervision during the use of HPD facilities. Provide officers to other agencies for activities. Capture accounting data associated with activities. Provide assurance to entities on use of funds.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Events	80	80	80
Outside groups	16	15	15
TIRZ districts serviced	11	11	11
<b>Name: Alarm Ordinance -- 100003</b>			
<b>Mission:</b> Account for collection and use of monies collected from alarm permits and fines. (This activity has been moved to the General Fund for FY2013)			
<b>Goal:</b> Fund General Fund salary transfers and other police uses due to limited resources..			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
General Fund Classified FTEs funded	179.5	202.0	N/A

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Police Special Services <b>Business Area Name :</b> Police Department <b>Fund No./Bus Area No. :</b> 2201 / 1000			
<b>Name: LEOSE Training Funds -- 100004</b>			
<b>Mission:</b> To provide law enforcement education and training resources.			
<b>Goal:</b> Provide supplemental equipment and training for Police personnel.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Classroom hours to train 7,000+ employees	29,600	30,314	30,870
<b>Name: Police Mobility Services -- 100005</b>			
<b>Mission:</b> To continue training for air support safety.			
<b>Goal:</b> Provide funds for training and travel for the Air Support Division.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Helicopters added	1	N/A	N/A
Air Support Division training classes	5	8	8
<b>Name: Safe Clear -- 100006</b>			
<b>Mission:</b> The Safe Clear Program ended in FY2011.			
<b>Goal:</b> To reduce the impact of freeway incidents on the regional transportation system. This program is no longer managed by HPD.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Roadside tows provided	37	N/A	N/A
Free tows to public	56,808	N/A	N/A

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>							
<b>Fund Name : Police Special Services</b> <b>Business Area Name : Police Department</b> <b>Fund No./Bus Area No. : 2201 / 1000</b>							
<b>Division Description</b>	<b>FY2011 Actual FTEs Cost \$</b>	<b>FY2012 Estimate FTEs Cost \$</b>	<b>FY2013 Budget FTEs Cost \$</b>				
<b>Police Fleet Services 100001</b> Accounting for the Take Home Vehicle program. (This activity has been moved to General Fund for FY2013)	0.0 1,542,254	0.0 1,600,000	0.0 0				
<b>Police Services 100002</b> Provide services to outside entities, organizations, and other law enforcement activities. These services include providing security at fun runs and parades, plus cover assignments for other agencies. Account for TIRZ funds.	67.9 13,007,355	44.5 12,954,126	3.0 10,704,146				
<b>Alarm Ordinance 100003</b> Supplement General Fund resources for classified salaries, overtime initiatives, and other police uses. (This activity has been moved to the General Fund for FY2013)	109.2 7,255,377	157.5 12,341,226	0.0 0				
<b>LEOSE Training Funds 100004</b> Law Enforcement Officers Standards in Education (LEOSE). Disburse restricted funds for law enforcement training activities.	0.0 165,362	0.0 223,236	0.0 360,000				
<b>Police Mobility Services 100005</b> Street Closure Permits and Traffic Control Permits.	2.4 965,856	3.7 258,103	0.0 105,733				
<b>Safe Clear 100006</b> The use of real time cameras affixed to "roving" aircraft (helicopter and fixed wing) will allow rapid detection of incidents and allow tow operators to quickly respond to inoperable vehicles on freeways.	8.1 3,678,718	0.0 0	0.0 0				

**FISCAL YEAR 2013 BUDGET**

Division Summary							
Fund Name : Police Special Services							
Business Area Name : Police Department							
Fund No./Bus Area No. : 2201 / 1000							
Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Police Fleet Services						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	0.0	1,542,254	0.0	1,600,000	0.0	0
100002	Police Services						
	Civilian	4.9		0.0		3.0	
	Classified	63.0		44.5		0.0	
	Cadets	0.0		0.0		0.0	
	Total	67.9	13,007,355	44.5	12,954,126	3.0	10,704,146
100003	Alarm Ordinance						
	Civilian	0.0		0.0		0.0	
	Classified	109.2		157.5		0.0	
	Cadets	0.0		0.0		0.0	
	Total	109.2	7,255,377	157.5	12,341,226	0.0	0
100004	LEOSE Training Funds						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	0.0	165,362	0.0	223,236	0.0	360,000
100005	Police Mobility Services						
	Civilian	2.4		3.7		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	2.4	965,856	3.7	258,103	0.0	105,733
100006	Safe Clear						
	Civilian	0.8		0.0		0.0	
	Classified	7.3		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	8.1	3,678,718	0.0	0	0.0	0
Grand Total							
	Civilian	8.1		3.7		3.0	
	Classified	179.5		202.0		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	187.6	26,614,922	205.7	27,376,691	3.0	11,169,879

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Police Special Services  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2201 / 1000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
FINANCIAL ANALYST III	21	2.0	2.0	
SENIOR ACCOUNT CLERK	13	1.0	1.0	
Total FTEs		3.0	3.0	0.0
Less adjustment for Civilian Vacancy Factor		0.0	0.0	0.0
Less adjustment for Classified Vacancy Factor		0.0	0.0	0.0
Plus allowance for Burglar Alarm Response & Related Cost Transferred from the General Fund		73.6	0.0	(73.6)
Plus allowance for Burglar Alarm Other & Related Cost Paid Through Police Special Services Fund		55.8	0.0	(55.8)
Plus allowance for RMS Salary Recovery & Related Cost Paid Through Police Special Services Fund		37.0	0.0	(37.0)
Plus allowance for Traffic Enforcement & Related Cost Paid Through METRO		54.0	0.0	(54.0)
Full-Time Equivalents		223.4	3.0	(220.4)

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Police Special Services  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2201 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>1000010002</b>	<b>HPD - Budget &amp; Finance</b>			
432010	Interest on Pooled Investments	200,000	200,000	200,000
452030	Miscellaneous Revenue	25,000	25,000	25,000
<b>Total</b>	<b>HPD - Budget &amp; Finance</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>
<b>1000010004</b>	<b>HPD - Public Affairs</b>			
431020	Contributions from Others	5,000	5,000	5,000
<b>1000010016</b>	<b>HPD - Training Academy</b>			
426260	Police Services	12,000	12,000	12,000
<b>1000010017</b>	<b>HPD - Cadets</b>			
422110	Criminal Justice Division Grant Awards	387,631	0	0
<b>1000010019</b>	<b>HPD - Field Operations Command</b>			
421350	Site Inspection Fees	20,000	15,200	0
434510	Prior Year Revenue	0	(61,118)	0
490010	Transfer from General Fund	5,625,200	5,625,200	4,925,200
<b>Total</b>	<b>HPD - Field Operations Command</b>	<b>5,645,200</b>	<b>5,579,282</b>	<b>4,925,200</b>
<b>1000010021</b>	<b>HPD - North Patrol Command</b>			
431020	Contributions from Others	0	475,100	0
<b>1000010022</b>	<b>HPD - IAH Airport Patrol</b>			
424060	Interfund Airport Police Services	300,000	300,000	300,000
<b>1000010023</b>	<b>HPD - HOU Airport Patrol</b>			
424060	Interfund Airport Police Services	200,000	200,000	200,000
<b>1000010027</b>	<b>HPD - North Patrol</b>			
426260	Police Services	275,000	240,000	240,000
431020	Contributions from Others	0	10,000	0
<b>Total</b>	<b>HPD - North Patrol</b>	<b>275,000</b>	<b>250,000</b>	<b>240,000</b>
<b>1000010029</b>	<b>HPD - Northwest Patrol</b>			
431020	Contributions from Others	0	2,000	0
<b>1000010043</b>	<b>HPD - Robbery</b>			
426260	Police Services	52,955	52,955	49,000
<b>1000010044</b>	<b>HPD - Auto Theft</b>			
426260	Police Services	35,400	35,400	35,400
<b>1000010046</b>	<b>HPD - Burglary &amp; Theft</b>			
426260	Police Services	64,405	76,100	76,100
<b>1000010047</b>	<b>HPD - Juvenile</b>			
426260	Police Services	50,000	45,000	52,000
<b>1000010049</b>	<b>HPD - Major Offenders</b>			
426260	Police Services	320,000	320,000	326,000
<b>1000010051</b>	<b>HPD - Vice</b>			
426260	Police Services	32,960	34,000	35,400
435510	Confiscations	100,000	350,000	120,000
<b>Total</b>	<b>HPD - Vice</b>	<b>132,960</b>	<b>384,000</b>	<b>155,400</b>
<b>1000010052</b>	<b>HPD - Criminal Intelligence</b>			
426260	Police Services	198,881	127,094	191,468
<b>1000010053</b>	<b>HPD - Narcotics</b>			
426260	Police Services	300,000	347,000	347,000
<b>1000010054</b>	<b>HPD - Gangs</b>			
426260	Police Services	200,000	52,000	40,000
<b>1000010057</b>	<b>HPD - Technology Services</b>			
424020	Interfund Engineering Services	2,740,000	2,740,000	0
<b>1000010061</b>	<b>HPD - Jail</b>			

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Police Special Services  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2201 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
431020	Contributions from Others	0	50,000	0
<b>1000010062</b>	<b>HPD - Fleet Management</b>			
452020	Recoveries & Refunds	0	300,000	0
<b>1000010069</b>	<b>HPD - Special Operations</b>			
426260	Police Services	400,073	403,761	411,836
431020	Contributions from Others	0	1,659	0
<b>Total</b>	<b>HPD - Special Operations</b>	<b>400,073</b>	<b>405,420</b>	<b>411,836</b>
<b>1000010070</b>	<b>HPD - Tactical Operation</b>			
426260	Police Services	73,000	12,000	12,000
431020	Contributions from Others	0	8,330	0
<b>Total</b>	<b>HPD - Tactical Operation</b>	<b>73,000</b>	<b>20,330</b>	<b>12,000</b>
<b>1000010071</b>	<b>HPD -Traffic</b>			
490020	Transfer from Special Revenue Fund	2,889,352	0	0
<b>1000010074</b>	<b>HPD - Fleet Vehicle Recovery</b>			
452020	Recoveries & Refunds	1,921,000	1,600,000	0
<b>1000010075</b>	<b>HPD - Mobility Initiative</b>			
421310	Mobility Permits	148,000	81,150	81,150
426290	Other Service Charges	10,000	10,000	10,000
427230	Boot Fees	27,400	0	0
427240	Administrative Boot Fees	27,400	0	0
490140	Transfer from Parking Management	183,000	0	0
<b>Total</b>	<b>HPD - Mobility Initiative</b>	<b>395,800</b>	<b>91,150</b>	<b>91,150</b>
<b>1000010078</b>	<b>HPD - Special Events</b>			
431020	Contributions from Others	700,000	200,000	700,000
<b>1000010091</b>	<b>HPD - Alarm Ordinance</b>			
421170	Burglar Alarm Permits	6,000,000	6,833,520	0
428050	False Alarm Penalties	1,800,000	2,500,000	0
<b>Total</b>	<b>HPD - Alarm Ordinance</b>	<b>7,800,000</b>	<b>9,333,520</b>	<b>0</b>
<b>Total</b>	<b>Police Department</b>	<b>25,323,657</b>	<b>23,228,351</b>	<b>8,394,554</b>



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Police Special Services  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2201 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	152,893	134,076	134,076	134,232
500020	Salary Base Pay - Classified	10,676,644	11,789,352	10,889,164	0
500040	Salary Assignment Pay - Classified	3,190	0	0	0
500050	Sal-Edu/Incen-Classfd	5,544	0	0	0
500060	Overtime - Civilian	53,166	0	0	0
500070	Overtime - Classified	7,741,048	11,336,874	11,018,995	7,286,709
500090	Premium Pay - Civilian	24	0	0	0
500120	Bilingual Pay - Classified	173	0	0	0
500130	Equipment Allowance-Classified	13,484	0	0	0
500150	Shift Differential Pay-Classified	6,833	0	0	0
500160	Training Incent.-Classified	55,095	0	0	0
500170	Weekend Prem Pay-Classified	4,753	0	0	0
501070	Pension - Civilian	30,953	24,134	24,134	28,726
501090	Pension - Police	110,133	0	0	0
501140	Third Party Disability B-Classified	4,704	0	0	0
501170	Vehicle Allowance - Classified	8,500	0	0	0
502010	FICA - Civilian	10,806	10,256	10,256	10,268
502020	FICA - Classified	4,370	0	0	0
503010	Health Ins-Act Civilian	28,961	26,313	26,313	30,836
503015	Basic Life Insurance - Active Civilian	94	79	79	79
503020	Health Ins.Act-Classified	66,810	0	0	0
503025	Basic Life Insurance - Active Classified	259	0	0	0
503050	Health/Life Insurance - Retiree Civilian	11,428	10,922	10,922	10,922
503060	Long Term Disability-Civilian	0	255	255	255
503070	Municipal Pension-Other Classified	1,649	0	0	0
503080	Workers Compensation-Classified-Admin	1,270	0	0	0
503090	Workers Compensation-Civilian-Admin	688	600	600	717
503100	Workers Compensation-Civilian-Claim	0	514	514	514
503110	Workers Compensation-Classified-Claim	391	0	0	0
504020	Compensation Contingency	0	3,000	3,000	3,000
504030	Unemployment Claims - Administration	0	210	210	105
<b>Total</b>	<b>Personnel Services</b>	<b>18,993,863</b>	<b>23,336,585</b>	<b>22,118,518</b>	<b>7,506,363</b>
511025	Electrical Hardware & Parts	251	171	171	0
511040	Audiovisual Supplies	5,110	1,896	11,896	10,000
511045	Computer Supplies	13,210	70,924	67,988	32,500
511050	Paper & Printing Supplies	0	1,635	2,000	2,000
511055	Publications & Printed Materials	321	0	0	0
511070	Miscellaneous Office Supplies	16,882	17,406	20,050	14,500
511090	Medical & Surgical Supplies	28	143	143	0
511095	Small Technical & Scientific Equipment	0	1,463	476,463	0
511100	Veterinary & Animal Supplies	0	0	8,330	0
511110	Fuel	2,759,319	1,821,000	1,500,000	0
511115	Vehicle Repair & Maintenance Supplies	166,335	110,750	100,750	0
511120	Clothing	655,857	849,455	449,455	2,000
511125	Food Supplies	3,130	0	0	0
511130	Weapons Munitions & Supplies	91,008	798	798	0
511145	Small Tools & Minor Equipment	13,316	44,443	55,301	0
511150	Miscellaneous Parts & Supplies	32,891	32,211	35,181	60,300
<b>Total</b>	<b>Supplies</b>	<b>3,757,658</b>	<b>2,952,295</b>	<b>2,728,526</b>	<b>121,300</b>
520100	Temporary Personnel Services	416,248	600,000	600,000	400,000
520107	Computer Info/Contr	21,575	18,402	18,402	0
520108	Information Resource Services	19,995	0	0	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Police Special Services  
 Business Area Name : Police Department  
 Fund No./Bus. Area No. : 2201 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520110	Management Consulting Services	0	49,500	300,000	0
520112	Banking Services	(160)	0	0	0
520114	Miscellaneous Support Services	630	400	400	1,900
520115	Real Estate Lease/Office Rental	31,837	0	0	0
520123	Vehicle & Motor Equipment Services	2,935,581	100,870	1,000	20,000
520520	Printing & Reproduction Services	27,460	12,040	12,040	0
520605	Advertising Services	6,430	6,000	6,000	7,500
520765	Membership & Professional Fees	1,893	0	0	0
520805	Education & Training	117,995	494,451	244,451	252,000
520815	Tuition Reimbursement	90,517	100,000	100,000	100,000
520905	Travel - Training Related	42,699	109,900	105,000	100,000
520910	Travel - Non-Training Related	11,158	52,581	52,788	52,000
521610	Voice Services	38	1	0	0
521630	GIS Revolving Fund Services	0	7,393	7,393	15,433
521705	Vehicle/Equipment Rental/Lease	26,671	63,053	93,260	124,008
521905	Legal Services	0	150,000	0	0
522205	Metro Commuter Passes	2,179	630	630	630
522430	Miscellaneous Other Services & Charges	6,212	534,279	598,534	1,165,029
522722	KRONOS Service Chargeback	0	710	710	300
522795	Other Interfund Services	0	43,366	347,428	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>3,758,958</b>	<b>2,343,576</b>	<b>2,488,036</b>	<b>2,238,800</b>
560220	Vehicles	0	4,347	4,347	0
560230	Computer HW and Developed SW	0	5,649	0	0
560240	Communication Equipment	94,559	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>94,559</b>	<b>9,996</b>	<b>4,347</b>	<b>0</b>
551010	Non-Capital Office Furniture & Equipment	1,999	74,146	10,000	0
551015	Non-Capital Computer Equipment	0	7,264	7,264	0
551040	Non-Capital Other	5,891	0	20,000	1,303,416
551045	Non-Capital Vehicles/Rolling Stock	1,994	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>9,884</b>	<b>81,410</b>	<b>37,264</b>	<b>1,303,416</b>
<b>Grand Total Expenditures</b>		<b>26,614,922</b>	<b>28,723,862</b>	<b>27,376,691</b>	<b>11,169,879</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Supplemental Environmental Protection  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2404 / 1000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	199,659	199,659	102,040
Current Revenues	<u>150,000</u>	<u>102,500</u>	<u>102,500</u>
Total Available Resources	<u>349,659</u>	<u>302,159</u>	<u>204,540</u>
Maintenance and Operations	272,000	200,119	204,000
Total Expenditures	<u>272,000</u>	<u>200,119</u>	<u>204,000</u>
Planned Ending Fund Balance	<u>77,659</u>	<u>102,040</u>	<u>540</u>
Total Budget	<u>349,659</u>	<u>302,159</u>	<u>204,540</u>
<u>Fund Balance Distribution:</u>			
Non-Spendable	0	0	0
Restricted	77,659	102,040	540
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Houston Police Department Supplemental Environmental Protection Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

Environmental Investigations, or Rat-On-A-Rat (ROAR), use the Supplemental Environmental Protection Fund for the advancement of the goals of clean air, water, and to enhance the community environment impacted by criminal environmental violators.

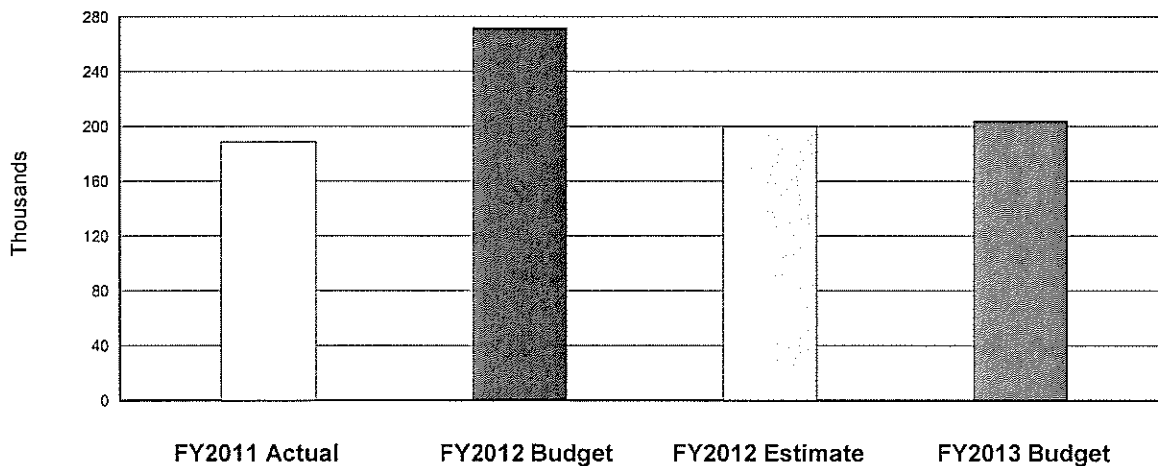
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Supplemental Environmental Protection  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2404 / 1000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Supplies	38,120	22,000	10,000	4,000
	Other Services and Charges	7,448	85,000	24,100	40,000
	Equipment	112,169	145,300	139,319	160,000
	Non-Capital Equipment	30,550	19,700	26,700	0
	Total M & O Expenditures	188,287	272,000	200,119	204,000
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	188,287	272,000	200,119	204,000
Revenues		115,970	150,000	102,500	102,500
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 Budget includes funding for ten school environmental projects.</li> <li>o Funding to acquire surveillance cameras and vehicles to aid in investigating environmental crimes.</li> </ul>				

**Supplemental Environmental Protection  
Police Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Supplemental Environmental Protection  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2404 / 1000

**Name:** Supplemental Environmental Protection -- 100001

**Mission:** For the advancement of clean air and water, and to enhance the community environment impacted by criminal environmental violators.

**Goal:** Funding for ten school environmental projects.  
 To create or enhance school children's knowledge about the need to preserve and conserve natural resources by creating ponds or wetland habitats.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
School Environmental Projects	0	0	10

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name</b> : Supplemental Environmental Protection <b>Business Area Name</b> : Police Department <b>Fund No./Bus Area No.</b> : 2404 / 1000						
Division Description	FY2011 Actual FTEs Cost \$		FY2012 Estimate FTEs Cost \$		FY2013 Budget FTEs Cost \$	
<b>Supplemental Environmental Protection</b> <b>100001</b>  Advancement of the goals of clean air and water, and to enhance the community environment impacted by criminal environmental violators. Environmental Investigations or Rat-On-A-Rat (ROAR) also seeks to minimize environmental violations.	0.0	188,287	0.0	200,119	0.0	204,000

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

Fund Name : Supplemental Environmental Protection  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2404 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Supplemental Environmental Protection						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	0.0	188,287	0.0	200,119	0.0	204,000
	Grand Total						
	Civilian	0.0		0.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	0.0	188,287	0.0	200,119	0.0	204,000



**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Supplemental Environmental Protection  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2404 / 1000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1000010050	HPD - Environ. Protection			
432010	Interest on Pooled Investments	5,000	2,500	2,500
452030	Miscellaneous Revenue	145,000	100,000	100,000
Total	HPD - Environ. Protection	150,000	102,500	102,500
Total	Police Department	150,000	102,500	102,500

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Supplemental Environmental Protection  
 Business Area Name : Police Department  
 Fund No./Bus. Area No. : 2404 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
511050	Paper & Printing Supplies	0	4,000	0	1,000
511060	Postage	0	1,000	0	1,000
511095	Small Technical & Scientific Equipment	21,946	0	0	0
511145	Small Tools & Minor Equipment	0	7,000	7,000	1,000
511150	Miscellaneous Parts & Supplies	16,174	10,000	3,000	1,000
<b>Total</b>	<b>Supplies</b>	<b>38,120</b>	<b>22,000</b>	<b>10,000</b>	<b>4,000</b>
520114	Miscellaneous Support Services	2,741	3,000	100	1,000
520123	Vehicle & Motor Equipment Services	600	10,000	0	1,000
520520	Printing & Reproduction Services	2,170	30,000	21,000	15,000
520805	Education & Training	240	4,000	0	0
520905	Travel - Training Related	1,452	4,000	3,000	3,000
521610	Voice Services	245	0	0	0
522430	Miscellaneous Other Services & Charges	0	34,000	0	20,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>7,448</b>	<b>85,000</b>	<b>24,100</b>	<b>40,000</b>
560120	Capital Exp-Building and Bldg Improvement	0	0	0	150,000
560210	Furniture Fixtures and Equipment	0	20,981	15,000	10,000
560220	Vehicles	112,169	124,319	124,319	0
<b>Total</b>	<b>Equipment</b>	<b>112,169</b>	<b>145,300</b>	<b>139,319</b>	<b>160,000</b>
551010	Non-Capital Office Furniture & Equipment	0	10,000	0	0
551015	Non-Capital Computer Equipment	0	9,700	9,700	0
551040	Non-Capital Other	30,550	0	17,000	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>30,550</b>	<b>19,700</b>	<b>26,700</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>188,287</b>	<b>272,000</b>	<b>200,119</b>	<b>204,000</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Building Inspection Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2301 / 2000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	6,056,625	6,056,625	7,715,704
Current Revenues	46,515,700	53,150,882	54,741,700
Total Available Resources	<u>52,572,325</u>	<u>59,207,507</u>	<u>62,457,404</u>
Maintenance and Operations	45,867,700	44,215,958	52,930,000
Debt Service	0	0	0
Other Interfund Transfers	6,070,700	7,275,845	4,737,500
Total Expenditures	<u>51,938,400</u>	<u>51,491,803</u>	<u>57,667,500</u>
Planned Ending Fund Balance	<u>633,925</u>	<u>7,715,704</u>	<u>4,789,904</u>
Total Budget	<u><u>52,572,325</u></u>	<u><u>59,207,507</u></u>	<u><u>62,457,404</u></u>
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	0
Restricted	633,925	7,715,704	4,789,904
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate, and the FY2013 Budget for the Building Inspection Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Building Inspection Fund of the Public Works & Engineering Department ensures that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston's Building Code.

In addition, Building Inspection will continue to enhance the level of services to:

- Review 100% of residential plans within 7 days and 90% of commercial plans within 11 days.
- Further encourage customers to meet with plan analysts by increasing available meeting time.
- Continue to update database on the Geographical Information System (GIS) applications to increase data viewing/sharing across the Division and the Department.

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

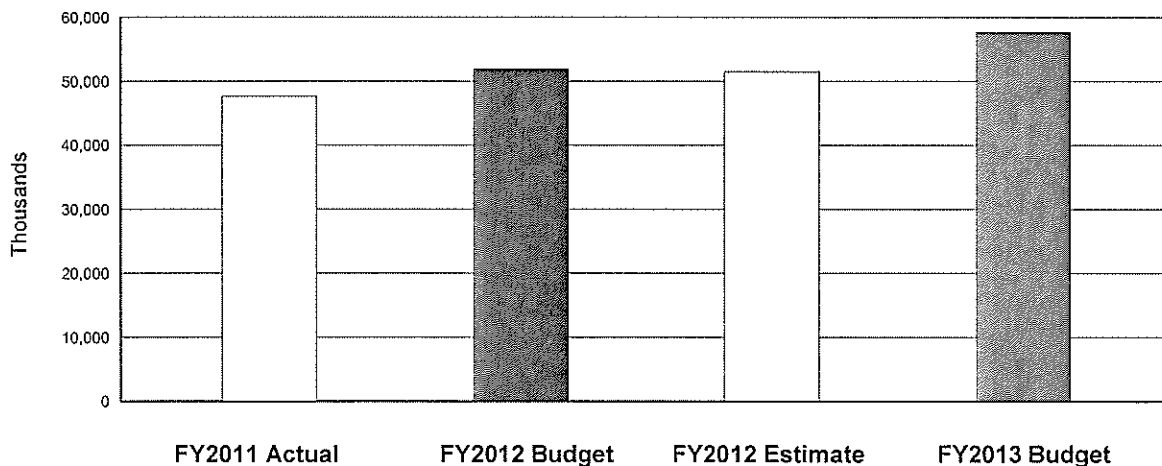
**Fund Name** : Building Inspection Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2301 / 2000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	35,198,031	37,544,200	36,376,825	<b>40,451,400</b>
	Supplies	639,743	725,700	770,441	<b>878,000</b>
	Other Services and Charges	5,287,510	7,504,000	6,999,662	<b>9,968,500</b>
	Equipment	225,203	0	0	<b>532,000</b>
	Non-Capital Equipment	40,468	93,800	69,030	<b>100,100</b>
	Total M & O Expenditures	41,390,955	45,867,700	44,215,958	<b>51,930,000</b>
	Debt Service & Other Uses	6,276,698	6,070,700	7,275,845	<b>5,737,500</b>
	<b>Total Expenditures</b>	<b>47,667,653</b>	<b>51,938,400</b>	<b>51,491,803</b>	<b>57,667,500</b>
<b>Revenues</b>		<b>45,053,630</b>	<b>46,515,700</b>	<b>53,150,882</b>	<b>54,741,700</b>
<b>Staffing</b>	Full-Time Equivalents - Civilian	468.1	482.5	471.9	<b>502.7</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	468.1	482.5	471.9	<b>502.7</b>
	Full-Time Equivalents - Overtime	12.5	15.3	15.1	<b>14.8</b>

**Significant  
Budget  
Changes  
and  
Highlights**

- o The FY2013 Budget includes funding for expenditure increases in health benefits (\$1,012,432) and pension contributions (\$1,089,324).
- o Continue streamlining the plan review process to maintain a goal of 7 days residential and 11 days commercial.
- o Permitting revenues are increasing due to an anticipated Consumer Price Index rate increase, as well as, anticipated increase in permit activities.
- o Upgrade the Integrated Land Management System.
- o The increase in FTEs are due to nine new positions and transfer of the Imaging group with 6 positions to support code enforcement, permit issuance and other duties of the Planning and Development Division as well as the transfer of two IT employees.

**Building Inspection Fund  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Building Inspection Fund <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 2301 / 2000			
<b>Name: Planning &amp; Development -- 200006</b>			
<b>Mission:</b> Ensure that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston Construction Code.			
<b>Goal:</b> Assist designers, contractors, developers and other permit applicants throughout the application and permitting process.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Site inspections	4,200	4,300	4,300
Floodplain area inspection	1,900	3,000	3,000
Support division operation	100%	100%	100%
Provide timely assistance	100%	100%	100%
<b>Name: Information Technology -- 200008</b>			
<b>Mission:</b> Provide and maintain technology solutions to support planning, design, construction, operation, and maintenance of the public infrastructure systems and administration for the Department of Public Works & Engineering while maintaining high availability, prompt response, data accuracy and integrity to serve the users.			
<b>Goal:</b> Provide support for the Intergrated Land Management System (ILMS) and subsystems that support the permitting process, inspection tracking, and plan review process.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Syst. avail. for enter. downtime less 0.10%	99.85%	99.90%	99.90%
Syst. avail. for distrib. servers downtime less than 0.50%	99.50%	99.50%	99.50%
<b>Name: Management Support Branch -- 200009</b>			
<b>Mission:</b> Fund the Building Inspection payroll function.			
<b>Goal:</b> Provide necessary funding to ensure effective delivery of accurate, reliable, and timely bi-weekly reports.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Manage funds to maintain program	100%	100%	100%

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Building Inspection Fund</b> <b>Business Area Name : Public Works &amp; Engineering</b> <b>Fund No./Bus Area No. : 2301 / 2000</b>						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>Planning &amp; Development 200006</b> Provide leadership, issue permits, ensure compliance, administer the Houston Building Code, manage development activities and schedule inspections at all properties managed by the Code Enforcement's Occupancy Branch.	455.6	44,911,669	458.2	48,453,137	485.7	53,011,200
<b>Information Technology 200008</b> Provide support with mainframe, desktop, software application, programming, and other pertinent technology to the users of this division.	12.5	2,707,999	13.7	2,975,066	17.0	4,618,900
<b>Management Support Branch 200009</b> Provide necessary funding to ensure effective delivery of accurate, reliable, and timely bi-weekly reports.	0.0	47,985	0.0	63,600	0.0	37,400
<b>Total</b>	<b>468.1</b>	<b>47,667,653</b>	<b>471.9</b>	<b>51,491,803</b>	<b>502.7</b>	<b>57,667,500</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Building Inspection Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2301 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	9.0	9.0	
ADMINISTRATIVE AIDE	10	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	13.0	10.0	(3.0)
ADMINISTRATIVE COORDINATOR	24	4.0	4.0	
ADMINISTRATIVE SPECIALIST	20	7.8	9.0	1.2
ASSISTANT BUYER	12	0.0	1.0	1.0
ASSISTANT CHIEF INSPECTOR	25	9.0	8.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	2.0	2.0	
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	1.0	1.0	
ASSISTANT PROJECT MANAGER	20	1.8	2.0	0.2
COMMUNITY SERVICE INSPECTOR	16	1.0	1.0	
CUSTOMER SERVICE CASHIER	12	2.0	6.0	4.0
CUSTOMER SERVICE REP. I	13	17.0	19.0	2.0
CUSTOMER SERVICE REP. II	15	30.0	27.0	(3.0)
CUSTOMER SERVICE REP. III	16	26.0	25.0	(1.0)
CUSTOMER SERVICE SECTION CHIEF	22	7.0	7.0	
CUSTOMER SERVICE SUPERVISOR	18	0.0	1.0	1.0
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	2.0	3.0	1.0
DEPUTY DIRECTOR-PUBLIC WORKS	36	1.0	1.0	
DIVISION MANAGER	29	8.0	7.0	(1.0)
ENGINEER	26	8.0	8.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.8	0.0	(1.8)
GRADUATE ENGINEER	22	13.0	11.0	(2.0)
INFORMATION SYSTEMS ADMIN. (EXE LEV)	30	1.0	1.0	
INSPECTOR	18	181.0	184.0	3.0
INSPECTOR TRAINEE	12	0.0	1.0	1.0
IRM MANAGER	29	1.0	1.0	
IT PROJECT MANAGER	28	2.0	2.0	
LAN SPECIALIST	26	1.0	1.0	
MAINTENANCE MECHANIC II	12	1.0	0.0	(1.0)
MANAGEMENT ANALYST II	18	0.0	1.0	1.0
MANAGING ENGINEER	31	3.0	3.0	
MESSENGER	6	1.0	1.0	
MICROCOMPUTER ANALYST	20	0.0	1.0	1.0
MULTI-DISCIPLINE INSPECTOR	21	5.0	4.0	(1.0)
OFFICE SUPERVISOR	17	0.0	2.0	2.0
PLAN ANALYST	14	1.0	0.0	(1.0)
PLAN ANALYST SUPERVISOR	22	9.0	9.0	
PROCUREMENT SPECIALIST	24	1.0	1.0	
PROGRAMMER ANALYST IV	25	2.0	2.0	
PROJECT MANAGER	24	2.0	2.0	
PROJECT TECHNICIAN III	17	2.0	3.0	1.0
PROJECT TECHNICIAN IV	20	3.0	3.0	
RECORDS SUPERVISOR	18	0.0	1.0	1.0
RECORDS TECHNICIAN	9	0.0	2.0	2.0
REGULATORY COMPLIANCE COORDINATOR	17	0.0	1.0	1.0
SANITARIAN III	21	1.0	1.0	
SENIOR ACCOUNT CLERK	13	1.0	1.0	
SENIOR BUYER	22	0.0	1.0	1.0
SENIOR CUSTOMER SERVICE CASHIER	13	1.0	2.0	1.0
SENIOR IMAGING TECHNICIAN	13	6.0	7.0	1.0
SENIOR INSPECTOR	22	39.0	39.0	



## Business Area Roster Summary

Fund Name : Building Inspection Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2301 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
SENIOR PLAN ANALYST	18	48.0	48.0	
SENIOR PROJECT MANAGER	27	0.0	1.0	1.0
SENIOR STAFF ANALYST (EXE LEV)	28	1.0	1.0	
STAFF ANALYST (EXE LEV)	26	1.0	1.0	
STUDENT INTERN II	10	0.0	1.0	1.0
SUPERINTENDENT	24	1.0	0.0	(1.0)
SUPERVISING ENGINEER	29	5.0	5.0	
SYSTEMS CONSULTANT	26	6.0	6.0	
SYSTEMS SUPPORT ANALYST I	16	0.0	1.0	1.0
SYSTEMS SUPPORT ANALYST II	19	1.0	2.0	1.0
TECHNICAL HARDWARE ANALYST II	21	1.0	0.0	(1.0)
TRUCK DRIVER	6	3.0	3.0	
<b>Total FTEs</b>		<b>497.4</b>	<b>510.0</b>	<b>12.6</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>14.9</b>	<b>7.3</b>	<b>(7.6)</b>
<b>Full-Time Equivalents</b>		<b>482.5</b>	<b>502.7</b>	<b>20.2</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Building Inspection Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2301 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000060001</b>	<b>PWE - Management Support</b>			
432010	Interest on Pooled Investments	0	0	169,900
434240	Sale of Capital Assets-Land/Streets	0	2,499,800	0
<b>Total</b>	<b>PWE - Management Support</b>	<b>0</b>	<b>2,499,800</b>	<b>169,900</b>
<b>2000060002</b>	<b>PWE - Permit Applications &amp; CACD</b>			
421630	Administrative Fee - Licenses & Permits	0	4,644,800	4,794,800
426310	City Charter & Code Fees	800	0	0
426330	Miscellaneous Copies Fees	14,900	12,516	13,000
426490	Alternate Method Review Fee	14,700	7,900	14,700
428080	Returned Check Charges	6,200	0	0
434340	Cashier Overages	0	9,037	0
452030	Miscellaneous Revenue	282,700	200,329	245,200
<b>Total</b>	<b>PWE - Permit Applications &amp; CACD</b>	<b>319,300</b>	<b>4,874,582</b>	<b>5,067,700</b>
<b>2000060003</b>	<b>PWE - Electrical Inspection</b>			
421190	Construction Permits	14,388,100	15,345,400	0
421210	Fire Alarm Permits	163,000	10,000	0
421420	A/C Boiler Cons Prmt	4,275,600	4,674,700	0
421430	Annual Boiler Fees	110,500	164,800	0
421440	Elevator Permits	422,800	493,900	0
421450	House Moving Permits	10,000	8,600	0
421460	Mobile Home Permits	371,900	351,100	0
421470	Occupancy Fees	4,157,400	3,692,600	0
421480	Reinspections Fees	19,000	25,000	0
421500	Electrical Permits	4,077,400	6,533,600	6,744,700
421510	Plumbing Permits	4,219,700	4,191,400	0
421520	Heliport/Helistop Inspection Fees	10,800	18,099	0
421560	Flood Plain Dev Prmt	0	103	0
426495	Investigation Fee	542,200	511,300	0
434245	Sale of Capital Assets - Vehicles	0	13,269	0
434335	Recover Damage-Infrastructure	0	14,098	0
452030	Miscellaneous Revenue	0	280	0
<b>Total</b>	<b>PWE - Electrical Inspection</b>	<b>32,768,400</b>	<b>36,048,249</b>	<b>6,744,700</b>
<b>2000060004</b>	<b>PWE - Office of the Building Official</b>			
432010	Interest on Pooled Investments	180,000	165,000	0
<b>2000060006</b>	<b>PWE - City Engineer's Office</b>			
419080	Encroachment Franchise Fee	424,000	364,800	305,000
421200	Other Building & Construction Permits	500	1,628	500
421280	Other Licenses & Permits	91,000	163,100	84,000
421300	Facility Permits	18,200	18,200	18,200
421490	Plan Review Fees	102,000	118,400	122,200
421491	Plan Review - Per Sheet Fee	813,700	1,040,800	1,077,900
421550	Street Cut Permit	796,000	939,200	969,600
421560	Flood Plain Dev Prmt	600,000	667,197	688,800
421630	Administrative Fee - Licenses & Permits	0	177,200	182,900
426320	City Maps & Related Items	43,500	41,900	43,500
452030	Miscellaneous Revenue	0	900	0
456110	Stormwater Quality Mgmt Permits	160,100	204,000	210,600
<b>Total</b>	<b>PWE - City Engineer's Office</b>	<b>3,049,000</b>	<b>3,737,325</b>	<b>3,703,200</b>
<b>2000060011</b>	<b>PWE - Sign Administration</b>			
421162	Electric Signs Fee	280,000	315,800	392,000
421330	Impounded Sign Fees	200	200	200
421340	Sign Construction Fees	450,000	514,800	463,500
421350	Site Inspection Fees	300,000	339,400	351,400
421360	Electrical Shop Fees	0	150	0
421370	Sign Operation Fees	1,208,200	1,208,200	2,920,600

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Building Inspection Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2301 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
421371	Sign Op Fee-Off Perm	33,000	48,500	53,400
421372	Sign Op Fee-Off Perm	10,500	10,500	26,700
421373	Sign Operation Fees-New Operating-City	400,000	443,300	352,400
421380	Sign Contractor Licenses	60,000	82,600	80,000
421390	Sign Plan Examination Fees	210,000	434,400	448,600
421400	Miscellaneous Sign Fees	0	4,178	0
421630	Administrative Fee - Licenses & Permits	0	544,000	774,000
421640	LED Changeable Message Sign	70,000	70,000	43,100
426330	Miscellaneous Copies Fees	0	28,200	0
434335	Recover Damage-Infrastructure	0	7,995	0
<b>Total</b>	<b>PWE - Sign Administration</b>	<b>3,021,900</b>	<b>4,052,223</b>	<b>5,905,900</b>
<b>2000060013</b>	<b>PWE - Multi-Family Habitability</b>			
421700	Multi-Family Rental Building Inspections	54,800	62,400	54,800
434335	Recover Damage-Infrastructure	0	641	0
<b>Total</b>	<b>PWE - Multi-Family Habitability</b>	<b>54,800</b>	<b>63,041</b>	<b>54,800</b>
<b>2000060016</b>	<b>PWE - HPC Shared Services</b>			
421630	Administrative Fee - Licenses & Permits	5,430,400	0	0
424110	Other Interfund Services	331,900	333,400	393,900
424200	Interfund Permit Center Rent	1,360,000	1,366,678	0
426330	Miscellaneous Copies Fees	0	1,184	0
428080	Returned Check Charges	0	9,400	9,400
<b>Total</b>	<b>PWE - HPC Shared Services</b>	<b>7,122,300</b>	<b>1,710,662</b>	<b>403,300</b>
<b>2000060018</b>	<b>PWE - HPC Imaging Shared Services</b>			
426290	Other Service Charges	0	0	1,206,000
426320	City Maps & Related Items	0	0	43,200
<b>Total</b>	<b>PWE - HPC Imaging Shared Services</b>	<b>0</b>	<b>0</b>	<b>1,249,200</b>
<b>2000060019</b>	<b>PWE - HPC Shared Facility/Motor Pool Serv.</b>			
424200	Interfund Permit Center Rent	0	0	1,300,500
<b>2000060020</b>	<b>PWE - Occupancy Inspection</b>			
421470	Occupancy Fees	0	0	3,811,800
421520	Heliport/Helistop Inspection Fees	0	0	10,900
<b>Total</b>	<b>PWE - Occupancy Inspection</b>	<b>0</b>	<b>0</b>	<b>3,822,700</b>
<b>2000060021</b>	<b>PWE - Plumbing Inspection</b>			
421510	Plumbing Permits	0	0	4,233,300
<b>2000060022</b>	<b>PWE - Structural Inspection</b>			
421190	Construction Permits	0	0	15,557,500
421210	Fire Alarm Permits	0	0	8,800
421450	House Moving Permits	0	0	7,900
421460	Mobile Home Permits	0	0	361,400
421480	Reinspections Fees	0	0	112,600
426495	Investigation Fee	0	0	561,100
<b>Total</b>	<b>PWE - Structural Inspection</b>	<b>0</b>	<b>0</b>	<b>16,609,300</b>
<b>2000060023</b>	<b>PWE - Mechanical Inspection</b>			
421420	A/C Boiler Cons Prmt	0	0	4,825,700
421430	Annual Boiler Fees	0	0	141,600
421440	Elevator Permits	0	0	509,900
<b>Total</b>	<b>PWE - Mechanical Inspection</b>	<b>0</b>	<b>0</b>	<b>5,477,200</b>
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>46,515,700</b>	<b>53,150,882</b>	<b>54,741,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Building Inspection Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2301 / 2000

<b>Commit Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
500010	Salary Base Pay - Civilian	23,826,736	24,604,090	24,053,501	25,395,316
500030	Salary Part Time - Civilian	101,005	162,477	64,248	102,025
500060	Overtime - Civilian	952,976	1,103,227	1,088,743	1,131,555
500090	Premium Pay - Civilian	72,650	37,280	77,905	118,843
500110	Bilingual Pay - Civilian	74,128	74,998	76,405	75,901
500180	Temporary Employees	374	0	0	0
500210	Pay for Performance-Municipal	0	516	516	516
500250	HOPE Union Business Usage	2,270	0	901	0
501070	Pension - Civilian	3,733,056	4,427,439	4,345,273	5,434,597
501120	Termination Pay - Civilian	172,003	394,000	221,471	584,652
501160	Vehicle Allowance - Civilian	0	0	3,554	0
502010	FICA - Civilian	1,844,732	1,983,776	1,867,541	2,049,128
503010	Health Ins-Act Civilian	3,519,735	4,074,878	3,877,890	4,890,322
503015	Basic Life Insurance - Active Civilian	14,063	14,673	13,901	15,001
503050	Health/Life Insurance - Retiree Civilian	749,285	477,300	474,737	435,600
503060	Long Term Disability-Civilian	0	40,826	37,516	42,633
503090	Workers Compensation-Civilian-Admin	87,159	96,563	96,566	120,326
503100	Workers Compensation-Civilian-Claim	30,918	35,600	51,250	37,600
504030	Unemployment Claims - Administration	16,941	16,557	24,907	17,385
<b>Total</b>	<b>Personnel Services</b>	<b>35,198,031</b>	<b>37,544,200</b>	<b>36,376,825</b>	<b>40,451,400</b>
511010	Chemical Gases & Special Fluids	132	100	100	100
511015	Cleaning & Sanitary Supplies	205	300	300	300
511020	Construction Materials	0	0	299	0
511025	Electrical Hardware & Parts	76	800	278	1,400
511030	Mechanical Hardware & Parts	0	0	432	0
511040	Audiovisual Supplies	5,893	9,100	1,994	10,500
511045	Computer Supplies	86,401	113,200	70,904	112,300
511050	Paper & Printing Supplies	19,216	37,200	24,850	78,700
511055	Publications & Printed Materials	13,180	11,600	64,010	26,900
511060	Postage	44,542	37,700	34,550	47,500
511070	Miscellaneous Office Supplies	26,357	50,900	34,800	50,100
511090	Medical & Surgical Supplies	305	600	850	600
511095	Small Technical & Scientific Equipment	0	0	32	0
511110	Fuel	419,727	428,600	511,853	504,200
511115	Vehicle Repair & Maintenance Supplies	429	0	12	0
511120	Clothing	8,396	13,900	7,279	19,500
511125	Food Supplies	1,263	0	0	0
511145	Small Tools & Minor Equipment	493	6,100	3,053	5,700
511150	Miscellaneous Parts & Supplies	13,128	15,600	14,845	20,200
<b>Total</b>	<b>Supplies</b>	<b>639,743</b>	<b>725,700</b>	<b>770,441</b>	<b>878,000</b>
520100	Temporary Personnel Services	0	20,000	111,500	20,000
520101	Janitorial Services	194,252	0	0	0
520102	Security Services	230,271	268,600	281,447	345,000
520105	Accounting & Auditing Services	50,550	0	24,487	0
520106	Architectural Services	0	0	3,228	46,000
520107	Computer Info/Contr	464,689	700,000	600,000	1,516,000
520108	Information Resource Services	74,330	0	0	0
520109	Medical Dental & Laboratory Services	2,747	3,900	3,170	3,900
520110	Management Consulting Services	201,284	130,000	128,500	73,000
520111	Real Estate Services	25,000	0	0	0
520112	Banking Services	9,572	8,300	8,300	8,300
520114	Miscellaneous Support Services	107,880	169,300	74,400	207,900

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Building Inspection Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2301 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520115	Real Estate Lease/Office Rental	172,970	288,700	288,700	88,000
520118	Refuse Disposal	982	1,600	900	900
520119	Computer Equipment/Software Maintenance	473,228	658,200	655,840	0
520120	Communications Equipment Services	20,985	0	0	0
520121	IT Application Svcs	17,597	15,300	13,670	29,500
520122	Office Equipment Services	0	5,000	3,000	5,000
520123	Vehicle & Motor Equipment Services	282,310	370,100	411,900	397,400
520126	Construction Site Work Services	0	100,000	104,100	100,000
520141	Engineering Services	0	0	3,758	40,000
520157	Computer Software Maintenance Services	29,469	110,000	111,835	646,200
520158	Computer Equipment Maintenance Services	0	0	0	222,700
520510	Mail/Delivery Services	6	0	0	0
520515	Print Shop Services	47,044	81,300	57,738	101,400
520520	Printing & Reproduction Services	5,435	12,500	1,017	1,166,500
520605	Advertising Services	779	0	0	0
520705	Insurance Fees	54,159	72,000	53,236	82,800
520755	Contingency	0	0	0	250,000
520765	Membership & Professional Fees	13,254	21,900	15,350	47,900
520805	Education & Training	26,882	62,900	47,400	69,000
520905	Travel - Training Related	6,209	42,900	24,800	52,900
520910	Travel - Non-Training Related	53	100	5,883	200
521305	Indirect Cost Recovery Payment	1,734,697	1,753,300	1,753,300	1,667,200
521315	Reimbursement for Energy Leakage Testing	27,000	285,300	18,000	20,000
521405	Building Maintenance Services	17,119	979,600	983,330	1,090,400
521505	Electricity	261,067	219,300	35,700	2,000
521510	Natural Gas	2,387	3,200	2,015	2,000
521605	Data Services	27,859	49,700	50,310	70,300
521610	Voice Services	301,137	280,700	277,502	435,900
521620	Voice Equipment	3,268	2,500	2,510	2,500
521625	Voice Labor	1,398	7,800	7,400	1,500
521630	GIS Revolving Fund Services	59,466	23,500	12,700	38,400
521715	Office Equipment Rental	40,118	22,200	46,462	182,400
521725	Other Rental	528	101,100	97,504	3,300
521730	Parking Space Rental	52,423	34,900	99,557	80,200
521905	Legal Services	0	0	0	500
521910	Legal Svcs - Crt Report	0	0	1,434	2,600
522205	Metro Commuter Passes	26,986	63,700	70,752	105,600
522305	Freight Charges	1,172	100	816	200
522430	Miscellaneous Other Services & Charges	54,340	54,400	30,161	57,500
522620	Claims & Judgments	0	0	0	100,000
522720	Interfund Payroll Services	47,985	63,600	63,600	37,400
522721	Interfund HR Client Services	115,329	383,500	383,500	383,700
522722	KRONOS Service Chargeback	0	16,800	16,800	17,400
522723	Drainage Fee Service Chargeback	0	6,300	6,300	3,300
522780	Interfund Photo Copy Services	1,294	4,300	0	0
522795	Other Interfund Services	0	5,600	5,600	143,700
522805	Interfund Network Services	0	0	250	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>5,287,510</b>	<b>7,504,000</b>	<b>6,999,662</b>	<b>9,968,500</b>
560220	Vehicles	0	0	0	532,000
560230	Computer HW and Developed SW	225,203	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>225,203</b>	<b>0</b>	<b>0</b>	<b>532,000</b>
551010	Non-Capital Office Furniture & Equipment	1,515	500	3,842	7,700

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Building Inspection Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2301 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
551015	Non-Capital Computer Equipment	38,953	93,300	65,188	87,400
551020	Non-Capital Communication Equipment	0	0	0	5,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>40,468</b>	<b>93,800</b>	<b>69,030</b>	<b>100,100</b>
521930	Contingency/Reserve	0	0	0	1,000,000
532005	Transfers to General Fund	0	2,499,800	2,499,800	0
532020	Transfers to Capital Projects	5,479,347	2,773,500	3,253,145	3,940,100
532025	Transfers to Special Revenues	0	0	725,500	0
532050	Trans to PIB Bonds Debt Service	797,351	797,400	797,400	797,400
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>6,276,698</b>	<b>6,070,700</b>	<b>7,275,845</b>	<b>5,737,500</b>
<b>Grand Total Expenditures</b>		<b>47,667,653</b>	<b>51,938,400</b>	<b>51,491,803</b>	<b>57,667,500</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Houston TranStar  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2402 / 2000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	1,336,855	1,336,855	2,065,845
Current Revenues	<u>2,031,200</u>	<u>2,369,959</u>	<u>2,228,200</u>
Total Available Resources	<u>3,368,055</u>	<u>3,706,814</u>	<u>4,294,045</u>
Maintenance and Operations	<u>2,308,800</u>	<u>1,640,969</u>	<u>2,365,700</u>
Total Expenditures	<u>2,308,800</u>	<u>1,640,969</u>	<u>2,365,700</u>
Planned Ending Fund Balance	<u>1,059,255</u>	<u>2,065,845</u>	<u>1,928,345</u>
Total Budget	<u>3,368,055</u>	<u>3,706,814</u>	<u>4,294,045</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	1,059,255	2,065,845	1,928,345
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Houston TranStar Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Houston TranStar Center was built through a cooperative effort between the City of Houston, Harris County, the Metropolitan Transit Authority (METRO) and the Texas Department of Transportation (TxDOT). The Center houses personnel responsible for and/or involved with transportation and emergency management planning and operations in the Houston/Harris County area. The Center is part of a national effort to establish an Intelligent Transportation System. Many state-of-the-art technologies are in use to help managers improve mobility conditions. These technologies and programs include: Closed Circuit Television Cameras (CCTV), Dynamic Message Signs (DMS), Synchronized Traffic Signals, Speed Sensors, Traveler Information Devices, the MAP/Safe Clear Traffic Incident Response Program and much more.

This partnership of agencies streamlines emergency identification and response. When emergency conditions occur such as hurricanes, floods, chemical plant explosions or terrorist acts, the Emergency Operations Center (EOC) at the Houston TranStar Center is activated. Representatives from all four partner agencies come together in concert with Federal and State Agencies and Private Organizations to coordinate a quick and efficient response. Some of the technologies include: the Automated Flood Warning System, Doppler Radar Imagery, Satellite Weather Maps, Roadway Flood Warning System, HAM Radio, the National Weather Service and the Regional Incident Management Systems (RIMS). The Center is funded from revenue received from the member agencies with the cost to each member prorated based on occupancy and use of the Center facilities. The City of Houston's prorated share of the TranStar operation is budgeted within the Public Works & Engineering Department.

Through agreement of all the member agencies, the City of Houston is the financial manager of the Center's funds and is responsible for maintaining the financial records and processing the expenditures. The Center's operating budget covers costs associated with building maintenance and operations such as cleaning, maintenance, supplies, utilities and computer maintenance. The budget also includes salaries and associated costs for the Center's eight staff members who are employed through the City of Houston.



**Business Area Budget Summary**

**Fund Name :** Houston TranStar  
**Business Area Name :** Public Works & Engineering  
**Fund No./Bus. Area No. :** 2402 / 2000

	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
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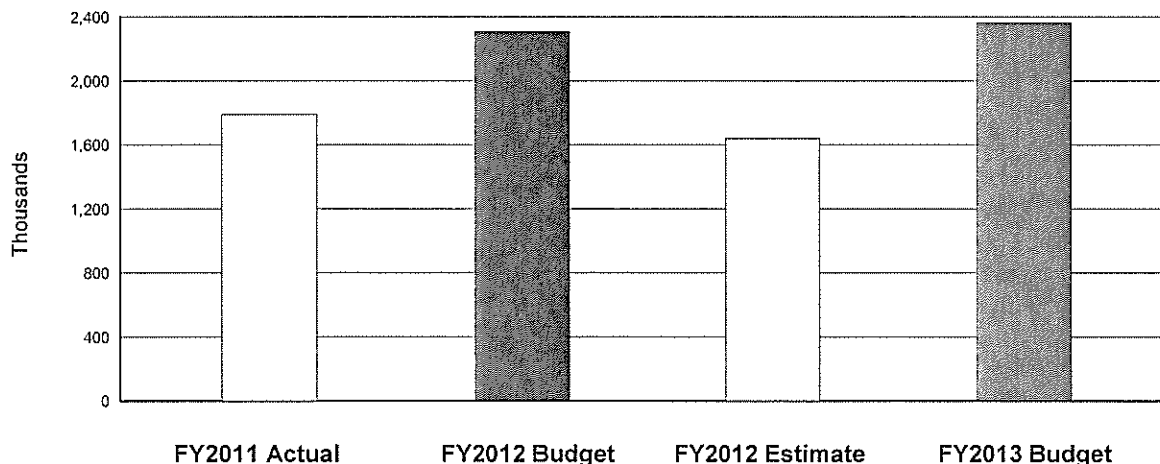
Expenditures	Personnel Services	706,391	753,400	753,120	850,900
	Supplies	100,860	114,000	82,400	129,000
	Other Services and Charges	948,544	1,373,800	761,724	1,332,800
	Equipment	26,575	37,000	15,325	30,000
	Non-Capital Equipment	6,926	30,600	28,400	23,000
	Total M & O Expenditures	1,789,296	2,308,800	1,640,969	2,365,700
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	1,789,296	2,308,800	1,640,969	2,365,700

Revenues	2,516,398	2,031,200	2,369,959	2,228,200
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Staffing	Full-Time Equivalents - Civilian	6.8	7.0	7.0	8.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	6.8	7.0	7.0	8.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 Budget includes funding for expenditure increases in health benefits (\$21,537) and pension contributions (\$27,194).</li> <li>o Provide safe and clear dispatch services to the public.</li> <li>o Provide police and transit dispatch services to transit systems.</li> <li>o Provide incident management services to first responders (police, fire, EMS, maintenance).</li> <li>o Provide emergency management for natural disaster and Homeland Security threats.</li> <li>o Provide traveler information to the public (travel times, construction status, rail positioning, incident status, amber alerts, school closures, camera views, ferry times, news media reports).</li> <li>o Provide transportation and communication design services.</li> </ul>
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**Houston TranStar  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Houston TranStar  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2402 / 2000

**Name:** Traffic Operations Division -- 200002

**Mission:** Manage, operate and maintain the Houston TranStar Center.

**Goal:** Effectively support the operation and maintenance of the Center.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Support Center operation and maintain facility	100%	100%	100%

**FISCAL YEAR 2013 BUDGET**

Division Summary							
Fund Name : Houston TranStar Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 2402 / 2000							
Division Description		FY2011 Actual FTEs Cost \$		FY2012 Estimate FTEs Cost \$		FY2013 Budget FTEs Cost \$	
Traffic Operations Division 200002 Manage, operate and maintain the Houston TranStar Center.		6.8	1,789,296	7.0	1,640,969	8.0	2,365,700
Total		6.8	1,789,296	7.0	1,640,969	8.0	2,365,700

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Houston TranStar  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2402 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ASSISTANT BUYER	12	0.0	1.0	1.0
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	1.0	1.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.0	1.0	
FINANCIAL ANALYST IV	25	1.0	1.0	
PROCUREMENT SPECIALIST	24	1.0	0.0	(1.0)
SENIOR GIS ANALYST	24	1.0	1.0	
SENIOR PROCUREMENT SPECIALIST	27	0.0	1.0	1.0
SYSTEMS CONSULTANT	26	1.0	1.0	
<b>Total FTEs</b>		<b>7.0</b>	<b>8.0</b>	<b>1.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>7.0</b>	<b>8.0</b>	<b>1.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Houston TranStar  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2402 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000020009</b>	<b>PWE - Houston TranStar</b>			
422030	Department of Transportation Grants	0	315,400	307,200
423010	Other Grant Awards	1,406,000	1,326,600	1,300,100
426290	Other Service Charges	610,200	610,200	605,900
432010	Interest on Pooled Investments	15,000	23,700	15,000
452020	Recoveries & Refunds	0	94,059	0
<b>Total</b>	<b>PWE - Houston TranStar</b>	<b>2,031,200</b>	<b>2,369,959</b>	<b>2,228,200</b>
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>2,031,200</b>	<b>2,369,959</b>	<b>2,228,200</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Houston TranStar  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2402 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	531,302	556,527	552,893	595,217
501070	Pension - Civilian	84,916	100,174	100,182	127,376
502010	FICA - Civilian	38,447	41,183	40,361	44,340
503010	Health Ins-Act Civilian	47,727	51,439	54,197	75,734
503015	Basic Life Insurance - Active Civilian	321	323	325	347
503050	Health/Life Insurance - Retiree Civilian	2,401	1,500	3,133	5,000
503060	Long Term Disability-Civilian	0	603	593	692
503090	Workers Compensation-Civilian-Admin	1,277	1,416	1,436	1,942
504030	Unemployment Claims - Administration	0	235	0	252
<b>Total</b>	<b>Personnel Services</b>	<b>706,391</b>	<b>753,400</b>	<b>753,120</b>	<b>850,900</b>
511015	Cleaning & Sanitary Supplies	2,503	1,500	1,800	1,800
511020	Construction Materials	204	9,000	5,500	7,000
511025	Electrical Hardware & Parts	12,776	8,000	7,000	8,000
511030	Mechanical Hardware & Parts	1,251	7,000	3,000	7,000
511040	Audiovisual Supplies	21,302	0	0	0
511045	Computer Supplies	25,849	22,000	22,000	22,000
511050	Paper & Printing Supplies	6,065	8,400	8,400	8,400
511055	Publications & Printed Materials	2,828	1,500	500	1,500
511060	Postage	2,936	1,300	1,300	1,300
511070	Miscellaneous Office Supplies	11,196	33,000	13,000	28,700
511090	Medical & Surgical Supplies	3,630	4,200	5,438	4,200
511110	Fuel	2,819	2,500	6,300	28,500
511115	Vehicle Repair & Maintenance Supplies	0	500	500	500
511120	Clothing	0	5,000	0	0
511125	Food Supplies	0	5,000	2,500	5,000
511140	Landscaping & Gardening Supplies	90	100	162	100
511145	Small Tools & Minor Equipment	4,262	5,000	5,000	5,000
511150	Miscellaneous Parts & Supplies	3,149	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>100,860</b>	<b>114,000</b>	<b>82,400</b>	<b>129,000</b>
520101	Janitorial Services	48,041	60,000	50,000	60,000
520107	Computer Info/Contr	8,976	63,000	38,750	51,000
520109	Medical Dental & Laboratory Services	0	100	100	100
520110	Management Consulting Services	2,999	20,000	7,500	10,000
520113	Photographic Services	0	1,000	0	1,000
520118	Refuse Disposal	4,503	3,600	3,600	3,600
520119	Computer Equipment/Software Maintenance	83,148	90,400	83,000	83,000
520121	IT Application Svcs	1,140	1,300	1,568	2,400
520122	Office Equipment Services	783	1,000	1,000	1,000
520123	Vehicle & Motor Equipment Services	2,749	500	1,900	500
520124	Other Equipment Services	349	0	0	0
520127	Structural Construction Work Services	17,470	25,000	10,324	0
520141	Engineering Services	147,725	350,000	5,000	340,000
520510	Mail/Delivery Services	2,040	8,000	1,600	3,000
520520	Printing & Reproduction Services	978	10,000	3,000	10,000
520605	Advertising Services	31,967	25,000	37,900	36,700
520755	Contingency	0	100,000	0	100,000
520765	Membership & Professional Fees	305	1,800	500	600
520805	Education & Training	195	1,000	2,500	1,900
520815	Tuition Reimbursement	860	0	0	0
520905	Travel - Training Related	139	1,000	1,988	1,000
520910	Travel - Non-Training Related	0	5,500	400	5,500
521305	Indirect Cost Recovery Payment	0	20,000	0	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Houston TranStar  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2402 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521405	Building Maintenance Services	215,333	200,000	160,121	235,000
521410	Sewer Services	3,375	2,800	3,300	3,300
521415	Land and Grounds Maintenance	21,497	19,000	16,741	19,000
521435	Water Services	7,954	12,000	10,500	12,000
521505	Electricity	230,406	221,900	202,161	228,300
521510	Natural Gas	4,121	6,900	4,800	5,100
521605	Data Services	2,217	8,200	4,887	6,900
521610	Voice Services	93,391	90,000	93,400	94,900
521620	Voice Equipment	600	800	784	800
521625	Voice Labor	0	500	500	400
521630	GIS Revolving Fund Services	1,102	1,300	1,300	0
521715	Office Equipment Rental	4,392	7,000	4,200	7,000
521725	Other Rental	5,110	11,300	4,900	4,900
521730	Parking Space Rental	0	600	0	600
522205	Metro Commuter Passes	2,378	3,000	3,000	3,000
522430	Miscellaneous Other Services & Charges	2,301	0	0	0
522722	KRONOS Service Chargeback	0	300	500	300
<b>Total</b>	<b>Other Services and Charges</b>	<b>948,544</b>	<b>1,373,800</b>	<b>761,724</b>	<b>1,332,800</b>
560230	Computer HW and Developed SW	26,575	37,000	15,325	30,000
<b>Total</b>	<b>Equipment</b>	<b>26,575</b>	<b>37,000</b>	<b>15,325</b>	<b>30,000</b>
551010	Non-Capital Office Furniture & Equipment	0	17,000	7,400	13,000
551015	Non-Capital Computer Equipment	3,431	8,000	13,000	5,000
551020	Non-Capital Communication Equipment	3,495	5,600	8,000	5,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>6,926</b>	<b>30,600</b>	<b>28,400</b>	<b>23,000</b>
<b>Grand Total Expenditures</b>		<b>1,789,296</b>	<b>2,308,800</b>	<b>1,640,969</b>	<b>2,365,700</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

Fund Name : Mobility Response Team  
Fund No./Bus. Area No. : 2304 / 1000 / 2000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	4,371,251	4,371,251	2,353,591
Current Revenues	145,000	450,000	0
Total Available Resources	<u>4,516,251</u>	<u>4,821,251</u>	<u>2,353,591</u>
Maintenance and Operations	2,866,078	2,467,660	0
Total Expenditures	2,866,078	2,467,660	2,353,591
Planned Ending Fund Balance	1,650,173	2,353,591	0
Total Budget	<u>4,516,251</u>	<u>4,821,251</u>	<u>2,353,591</u>

Fund Balance Distribution:

Non-Spendable	0	0	0
Restricted	1,650,173	2,353,591	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Mobility Response Team Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Mobility Response Team responds to and mitigates significant traffic congestion resulting from malfunctioning traffic signals, accidents, and other mobility issues throughout the City. The team is a partnership between the Police and Public Works and Engineering (PWE) Departments. Dedicated resources will specifically 1) respond to and mitigate acute traffic congestion throughout the City, 2) be dispatched via personnel at TranStar to identified areas, 3) Traffic Engineering staff will diagnose and provide solutions to operational and design problems, and 4) work together with PWE engineers to develop long term traffic management solutions.

In FY2013, the Mobility Response Team's function will be reported in General Fund (Fund 1000). Therefore, the operating revenues and expenditures will be budgeted in General Fund. Additionally, the Mobility Response Team projected ending fund balance of \$2,353,591 will be transferred to General Fund.



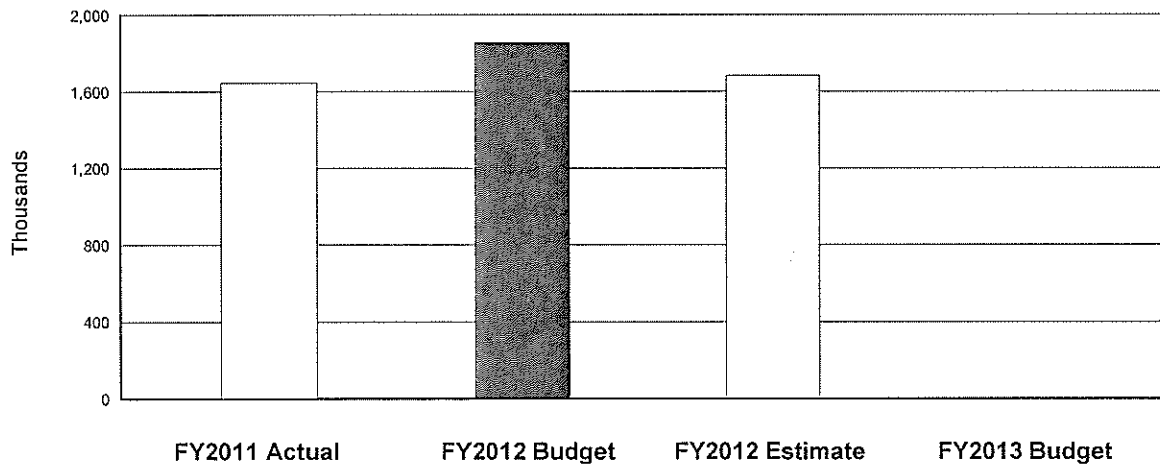
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Mobility Response Team  
 Business Area Name : Police Department  
 Fund No./Bus. Area No. : 2304 / 1000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	1,598,832	1,800,378	1,626,131	0
	Supplies	38,245	48,600	48,600	0
	Other Services and Charges	7,588	7,600	7,600	0
	Total M & O Expenditures	1,644,665	1,856,578	1,682,331	0
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	1,644,665	1,856,578	1,682,331	0
Revenues		732,771	100,000	100,000	0
Staffing	Full-Time Equivalents - Civilian	28.0	31.0	28.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	28.0	31.0	28.0	0.0
	Full-Time Equivalents - Overtime	0.1	0.1	0.1	0.0
Significant Budget Changes and Highlights	o In FY2013, the Mobility Response Team's functions and remaining fund balance will be transferred to the General Fund (1000); thereby, closing out the fund.				

**Mobility Response Team  
 Police Department  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

Fund Name : Mobility Response Team  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2304 / 1000

**Name: Mobility Response Team -- 100001**

**Mission:** Provide traffic control by mitigating traffic congestion throughout the City.

**Goal:** Transfer the remaining fund balance and functions to the General Fund in FY2013.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Provide traffic control	3,570	9,800	N/A
Disabled vehicle assistance	860	570	N/A
Road hazard actions	1,300	400	N/A

**FISCAL YEAR 2013 BUDGET**

Division Summary							
<b>Fund Name : Mobility Response Team</b> <b>Business Area Name : Police Department</b> <b>Fund No./Bus Area No. : 2304 / 1000</b>							
Division Description		FY2011 Actual FTEs Cost \$		FY2012 Estimate FTEs Cost \$		FY2013 Budget FTEs Cost \$	
<b>Mobility Response Team</b> <b>100001</b> HPD - Traffic 1000010071 The Mobility Response Team is a unit composed of mainly civilian employees trained in traffic signal timing, design, and repair, as well as manual traffic direction.		28.0	1,644,665	28.0	1,682,331	0.0	0

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2304 / 1000

Division	Division Name	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
100001	Mobility Response Team						
	Civilian	28.0		28.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Total	28.0	1,644,665	28.0	1,682,331	0.0	0
	Grand Total						
	Civilian	28.0		28.0		0.0	
	Classified	0.0		0.0		0.0	
	Cadets	0.0		0.0		0.0	
	Grand Total	28.0	1,644,665	28.0	1,682,331	0.0	0

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Police Department  
**Fund No./Bus Area No.** : 2304 / 1000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
MOBILITY SERVICE OFFICER	12	31.0	0.0	(31.0)
<b>Total FTEs</b>		<b>31.0</b>	<b>0.0</b>	<b>(31.0)</b>
Less adjustment for Civilian Vacancy Factor		0.0	0.0	0.0
Less adjustment for Classified Vacancy Factor				
<b>Full-Time Equivalents</b>		<b>31.0</b>	<b>0.0</b>	<b>(31.0)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Mobility Response Team  
 Business Area Name : Police Department  
 Fund No./Bus Area No. : 2304 / 1000

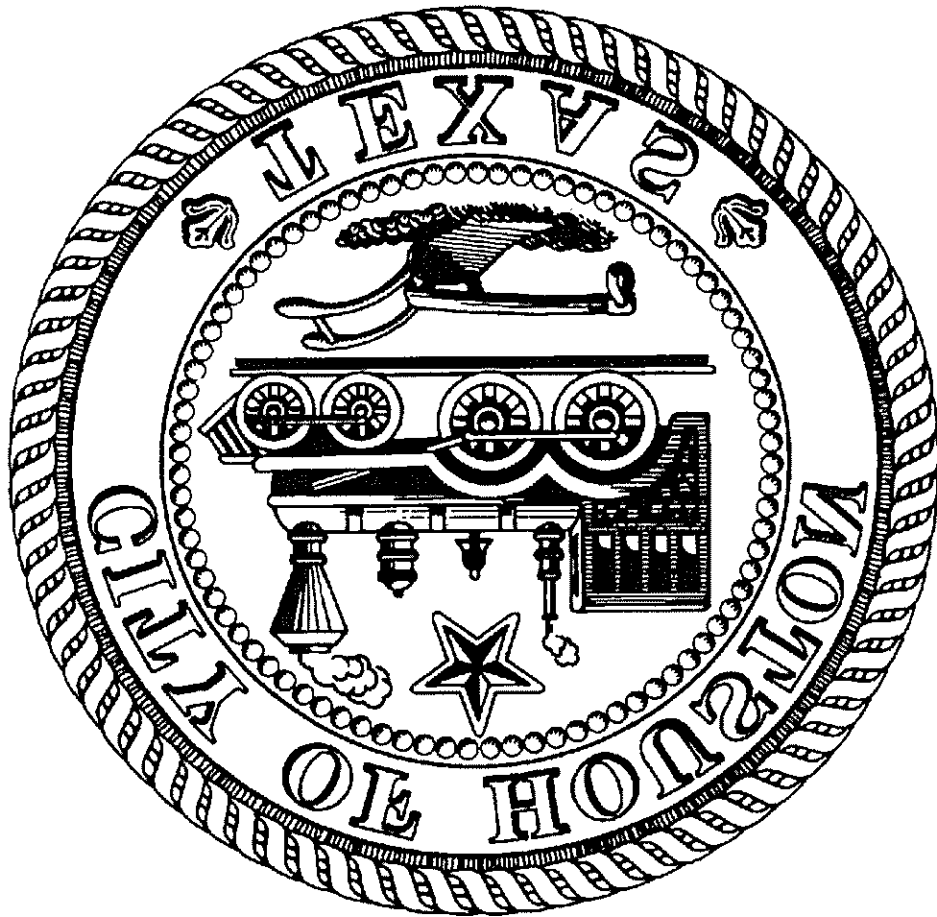
Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
1000010071	HPD -Traffic			
490060	Transfer from Civic Center	100,000	100,000	0
<b>Total</b>	<b>Police Department</b>	<u>100,000</u>	<u>100,000</u>	<u>0</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Police Department  
**Fund No./Bus. Area No.** : 2304 / 1000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	1,129,074	1,233,099	1,072,000	0
500060	Overtime - Civilian	3,026	4,500	4,500	0
500070	Overtime - Classified	0	5,000	1,000	0
500090	Premium Pay - Civilian	11,381	16,240	16,240	0
500110	Bilingual Pay - Civilian	2,238	3,500	3,500	0
501070	Pension - Civilian	159,224	221,958	167,000	0
501120	Termination Pay - Civilian	2,250	1,000	1,000	0
501130	Termination Pay - Classified	(26)	0	0	0
502010	FICA - Civilian	97,498	96,188	96,188	0
502020	FICA - Classified	0	392	392	0
503010	Health Ins-Act Civilian	177,257	206,925	206,925	0
503015	Basic Life Insurance - Active Civilian	693	741	741	0
503060	Long Term Disability-Civilian	0	2,635	2,635	0
503090	Workers Compensation-Civilian-Admin	5,579	6,200	6,200	0
503100	Workers Compensation-Civilian-Claim	7,318	1,000	42,000	0
504030	Unemployment Claims - Administration	3,320	1,000	5,810	0
<b>Total</b>	<b>Personnel Services</b>	<b>1,598,832</b>	<b>1,800,378</b>	<b>1,626,131</b>	<b>0</b>
511070	Miscellaneous Office Supplies	398	0	0	0
511110	Fuel	37,079	28,400	28,400	0
511115	Vehicle Repair & Maintenance Supplies	75	7,000	7,000	0
511120	Clothing	80	5,000	5,000	0
511145	Small Tools & Minor Equipment	0	4,000	4,000	0
511150	Miscellaneous Parts & Supplies	613	4,200	4,200	0
<b>Total</b>	<b>Supplies</b>	<b>38,245</b>	<b>48,600</b>	<b>48,600</b>	<b>0</b>
520120	Communications Equipment Services	7,588	7,600	7,600	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>7,588</b>	<b>7,600</b>	<b>7,600</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>1,644,665</b>	<b>1,856,578</b>	<b>1,682,331</b>	<b>0</b>





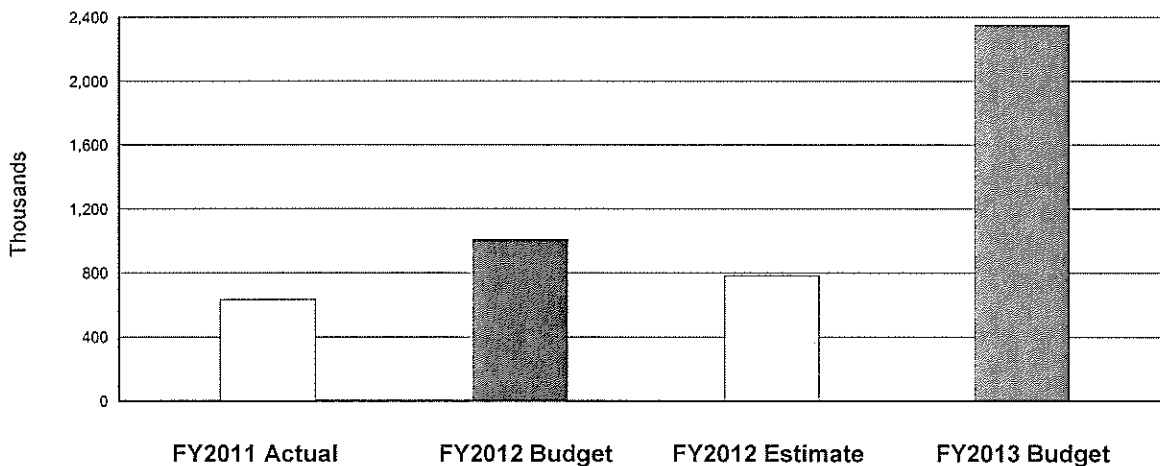
**Business Area Budget Summary**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 2304 / 2000

FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
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Expenditures	Personnel Services	464,428	178,583	501,676	0
	Supplies	35,399	56,800	40,300	0
	Other Services and Charges	40,361	774,117	243,353	0
	Equipment	92,564	0	0	0
	Total M & O Expenditures	632,752	1,009,500	785,329	0
	Debt Service & Other Uses	0	0	0	2,353,591
	Total Expenditures	632,752	1,009,500	785,329	2,353,591
Revenues		182,644	45,000	350,000	0
Staffing	Full-Time Equivalents - Civilian	5.8	6.0	6.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	5.8	6.0	6.0	0.0
	Full-Time Equivalents - Overtime	0.2	0.1	0.1	0.0
Significant Budget Changes and Highlights	o In FY2013, the Mobility Response Team's functions and remaining fund balance will be transferred to the General Fund (1000); thereby, closing out the fund.				

**Mobility Response Team  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2304 / 2000

**Name:** Traffic Operations Division -- 200002

**Mission:** The Traffic Operations Division operates and maintains Houston's traffic control systems according to City codes in a coordinated manner to provide increased mobility; and do so responsively, effectively, and efficiently to serve the citizens.

**Goal:** Transfer the remaining fund balance and functions to the General Fund in FY2013.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Incident response (unit)	466	500	N/A
MRT 311 calls	1,263	1,100	N/A
Incident response time	1 hour	1 hour	N/A
Arterials level of service	every 6mon	every 6mon	N/A
Intersections level of service	every 6mon	every 6mon	N/A

**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Mobility Response Team Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 2304 / 2000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Traffic Operations Division</b> <b>200002</b> In FY2013, the Mobility Response Team's functions will move to the General Fund (1000).	5.8	632,752	6.0	785,329	0.0	2,353,591
Total	5.8	632,752	6.0	785,329	0.0	2,353,591

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Mobility Response Team  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 2304 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
GRADUATE ENGINEER	22	4.0	0.0	(4.0)
SUPERVISING ENGINEER	29	1.0	0.0	(1.0)
TECHNICAL HARDWARE ANALYST III	23	1.0	0.0	(1.0)
<b>Total FTEs</b>		<b>6.0</b>	<b>0.0</b>	<b>(6.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>6.0</b>	<b>0.0</b>	<b>(6.0)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Mobility Response Team  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 2304 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2000020010	PWE - Mayor's Mobility Taskforce			
423010	Other Grant Awards	0	300,000	0
432010	Interest on Pooled Investments	45,000	50,000	0
Total	PWE - Mayor's Mobility Taskforce	<u>45,000</u>	<u>350,000</u>	<u>0</u>
Total	Public Works & Engineering	<u><u>45,000</u></u>	<u><u>350,000</u></u>	<u><u>0</u></u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Mobility Response Team  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 2304 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	330,139	121,275	358,549	0
500060	Overtime - Civilian	12,853	10,000	10,000	0
500090	Premium Pay - Civilian	3,084	2,000	287	0
501070	Pension - Civilian	53,332	21,830	64,835	0
502010	FICA - Civilian	25,832	10,312	26,925	0
503010	Health Ins-Act Civilian	37,893	11,008	39,128	0
503015	Basic Life Insurance - Active Civilian	200	213	213	0
503060	Long Term Disability-Civilian	0	510	508	0
503090	Workers Compensation-Civilian-Admin	1,095	1,200	1,231	0
504030	Unemployment Claims - Administration	0	235	0	0
<b>Total</b>	<b>Personnel Services</b>	<b>464,428</b>	<b>178,583</b>	<b>501,676</b>	<b>0</b>
511025	Electrical Hardware & Parts	30,350	50,000	35,000	0
511090	Medical & Surgical Supplies	150	0	0	0
511110	Fuel	4,899	5,000	5,000	0
511120	Clothing	0	1,200	300	0
511145	Small Tools & Minor Equipment	0	600	0	0
<b>Total</b>	<b>Supplies</b>	<b>35,399</b>	<b>56,800</b>	<b>40,300</b>	<b>0</b>
520109	Medical Dental & Laboratory Services	62	100	100	0
520110	Management Consulting Services	0	728,817	200,000	0
520121	IT Application Svcs	41	0	0	0
520123	Vehicle & Motor Equipment Services	4,081	6,000	4,000	0
520765	Membership & Professional Fees	235	200	200	0
520805	Education & Training	0	2,900	1,000	0
521610	Voice Services	1,326	500	3,100	0
521620	Voice Equipment	590	0	0	0
522720	Interfund Payroll Services	1,073	800	800	0
522721	Interfund HR Client Services	0	4,900	4,200	0
522722	KRONOS Service Chargeback	0	200	253	0
522795	Other Interfund Services	32,953	29,700	29,700	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>40,361</b>	<b>774,117</b>	<b>243,353</b>	<b>0</b>
560220	Vehicles	92,564	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>92,564</b>	<b>0</b>	<b>0</b>	<b>0</b>
532005	Transfers to General Fund	0	0	0	2,353,591
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,353,591</b>
<b>Grand Total Expenditures</b>		<b>632,752</b>	<b>1,009,500</b>	<b>785,329</b>	<b>2,353,591</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Recycling Expansion Program  
**Business Area Name** : Solid Waste Management  
**Fund No./Bus. Area No.** : 2305 / 2100

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	2,220,929	2,220,929	1,991,216
Current Revenues	1,194,646	1,116,968	1,437,589
Total Available Resources	3,415,575	3,337,897	3,428,805
Maintenance and Operations	879,987	879,987	1,424,920
Other Interfund Transfers	466,694	466,694	1,146,512
Total Expenditures	1,346,681	1,346,681	2,571,432
Planned Ending Fund Balance	2,068,894	1,991,216	857,373
Total Budget	3,415,575	3,337,897	3,428,805

Fund Balance Distribution:

Non-Spendable	0	0	0
Restricted	2,068,894	1,991,216	857,373
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Budget for the Recycling Expansion Program. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Recycling Expansion Program was created September 9, 2008 by Ordinance No. 2008-792, to receive funds to be used for the expansion and implementation of the City's Recycling Programs and related services including but not limited to; equipment and materials acquisition, recycling education, and hiring of staff.

Presently, the revenue generating activity is for the sale of recyclable materials sold by the City, although it is not limited to this activity.

The department's mission for the Recycling Expansion Program is to expand the recycling program to increase the convenience to the citizens and maximize the diversion of the City's waste stream by expanding the curbside recycling program to all residents using single-stream recycling.



**Business Area Budget Summary**

**Fund Name** : Recycling Expansion Program  
**Business Area Name** : Solid Waste Management  
**Fund No./Bus. Area No.** : 2305 / 2100

	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
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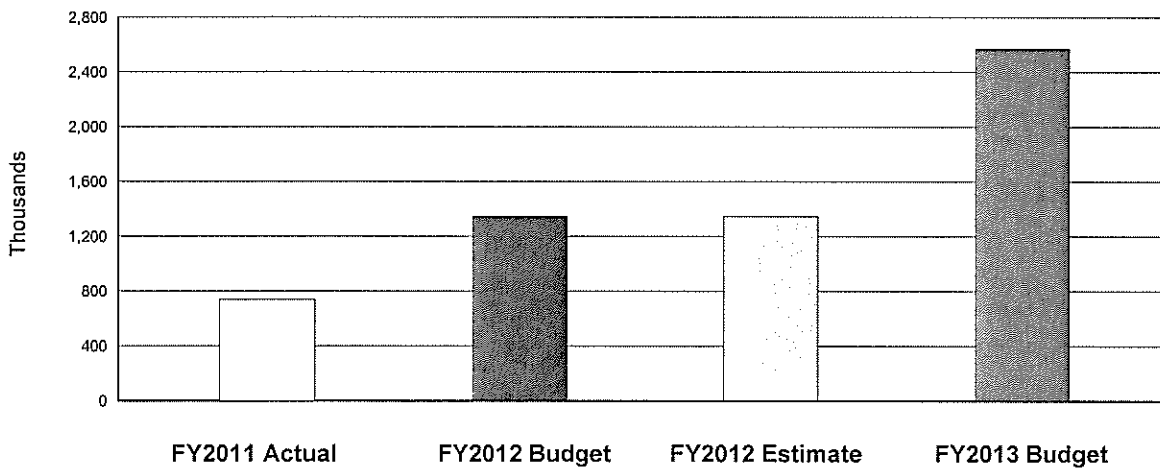
Expenditures	Personnel Services	64,283	286,877	289,288	443,995
	Supplies	4,262	5,539	11,946	7,600
	Other Services and Charges	338,118	569,799	571,646	973,325
	Non-Capital Equipment	0	17,772	7,107	0
	Total M & O Expenditures	406,663	879,987	879,987	1,424,920
	Debt Service & Other Uses	331,389	466,694	466,694	1,146,512
	<b>Total Expenditures</b>	<b>738,052</b>	<b>1,346,681</b>	<b>1,346,681</b>	<b>2,571,432</b>

Revenues	1,352,627	1,194,646	1,116,968	1,437,589
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Staffing	Full-Time Equivalents - Civilian	1.0	4.0	4.0	5.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	1.0	4.0	4.0	5.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

- Significant Budget Changes and Highlights**
- o FY2013 Budget includes funding for expenditure increases in health benefits (\$14,190) and pension contribution (\$28,452).
  - o Educate and promote the recycling program to the community through the distribution of marketing materials, media ad placements, and direct mail.
  - o Forge new partnerships and pilot projects with multi-family dwelling owners to divert waste from landfills and implement recycling programs.
  - o Provide incentive rewards for automated curbside recycling participants through the Recycle Rewards program.

**Recycling Expansion Program  
Solid Waste Management  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Recycling Expansion Program  
**Business Area Name** : Solid Waste Management  
**Fund No./Bus Area No.** : 2305 / 2100

**Name:** SWM - SW Collections -- 210009

**Mission:** To increase the convenience of recycling to the citizens and maximize the diversion of the city's waste stream by expanding the curbside recycling program to all residents using single-stream recycling.

**Goal:** Expand curbside recycling collection program with automation trucks and rolling bins. Create partnerships with business management districts to incentivize small business recycling served either by city forces or private haulers.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Attend community events	199	86	95
Direct mail advertising/yr	240,000	10,000	120,000
Ads and announcements	336,000	500,625	648,000

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

Fund Name : Recycling Expansion Program  
 Business Area Name : Solid Waste Management  
 Fund No./Bus Area No. : 2305 / 2100

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>SWM - SW Collections</b> <span style="float: right;"><b>210009</b></span> Educate and promote the recycling program to the community.	1.0	738,052	4.0	1,346,681	5.0	2,571,432
<b>Total</b>	<u>1.0</u>	<u>738,052</u>	<u>4.0</u>	<u>1,346,681</u>	<u>5.0</u>	<u>2,571,432</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Recycling Expansion Program  
**Business Area Name** : Solid Waste Management  
**Fund No./Bus Area No.** : 2305 / 2100

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	0.0	1.0	1.0
MANAGEMENT ANALYST IV	25	1.0	1.0	
WEB DESIGNER	21	1.0	1.0	
<b>Total FTEs</b>		<b>4.0</b>	<b>5.0</b>	<b>1.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>4.0</b>	<b>5.0</b>	<b>1.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Recycling Expansion Program  
 Business Area Name : Solid Waste Management  
 Fund No./Bus Area No. : 2305 / 2100

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2100090004</b>	<b>SWM - SW Curbside Recycle</b>			
432010	Interest on Pooled Investments	45,500	45,500	50,300
434205	Sale of Scrap Metal	107,680	108,087	114,895
434235	Sale of Capital Assets	1,006,466	918,381	1,157,394
452030	Miscellaneous Revenue	35,000	40,000	25,000
456165	New Customer Fees	0	5,000	90,000
<b>Total</b>	<b>SWM - SW Curbside Recycle</b>	<u>1,194,646</u>	<u>1,116,968</u>	<u>1,437,589</u>
<b>Total</b>	<b>Solid Waste Management</b>	<u>1,194,646</u>	<u>1,116,968</u>	<u>1,437,589</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Recycling Expansion Program  
 Business Area Name : Solid Waste Management  
 Fund No./Bus. Area No. : 2305 / 2100

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	48,529	203,058	202,422	303,752
500060	Overtime - Civilian	0	0	2,145	2,500
500110	Bilingual Pay - Civilian	0	0	902	904
501070	Pension - Civilian	7,782	36,550	36,550	65,002
502010	FICA - Civilian	3,517	15,534	15,534	25,233
503010	Health Ins-Act Civilian	4,244	30,473	30,473	44,663
503015	Basic Life Insurance - Active Civilian	29	122	122	181
503060	Long Term Disability-Civilian	0	340	340	425
503090	Workers Compensation-Civilian-Admin	182	800	800	1,195
504030	Unemployment Claims - Administration	0	0	0	140
<b>Total</b>	<b>Personnel Services</b>	<b>64,283</b>	<b>286,877</b>	<b>289,288</b>	<b>443,995</b>
511040	Audiovisual Supplies	0	0	868	1,000
511120	Clothing	372	524	524	600
511145	Small Tools & Minor Equipment	338	0	5,539	0
511150	Miscellaneous Parts & Supplies	3,552	5,015	5,015	6,000
<b>Total</b>	<b>Supplies</b>	<b>4,262</b>	<b>5,539</b>	<b>11,946</b>	<b>7,600</b>
520100	Temporary Personnel Services	0	0	32,000	128,000
520114	Miscellaneous Support Services	0	0	519	500
520123	Vehicle & Motor Equipment Services	0	0	26,030	57,266
520132	Contracts/Sponsorships	0	89,343	63,533	100,000
520520	Printing & Reproduction Services	18,272	25,000	25,000	25,000
520605	Advertising Services	318,592	410,000	404,910	607,500
521630	GIS Revolving Fund Services	0	147	147	159
522305	Freight Charges	20	30	30	30
522430	Miscellaneous Other Services & Charges	1,234	44,685	18,204	51,800
522721	Interfund HR Client Services	0	558	1,237	2,920
522722	KRONOS Service Chargeback	0	36	36	150
<b>Total</b>	<b>Other Services and Charges</b>	<b>338,118</b>	<b>569,799</b>	<b>571,646</b>	<b>973,325</b>
551040	Non-Capital Other	0	17,772	7,107	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>0</b>	<b>17,772</b>	<b>7,107</b>	<b>0</b>
532120	Transfer to Fleet/Eq	331,389	466,694	466,694	1,146,512
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>331,389</b>	<b>466,694</b>	<b>466,694</b>	<b>1,146,512</b>
<b>Grand Total Expenditures</b>		<b>738,052</b>	<b>1,346,681</b>	<b>1,346,681</b>	<b>2,571,432</b>



## INTERNAL SERVICE FUNDS

Health Benefits .....	XI-2
Long Term Disability.....	XI-12



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Health Benefits  
**Business Area Name** : Human Resources  
**Fund No./Bus. Area No.** : 9000 / 8000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	2,837,674	2,837,674	1,959,696
Current Revenues	303,702,572	296,999,143	343,881,163
Total Available Resources	306,540,246	299,836,817	345,840,859
Maintenance and Operations	297,877,121	297,877,121	344,215,931
Total Expenditures	297,877,121	297,877,121	344,215,931
Planned Ending Fund Balance	8,663,125	1,959,696	1,624,928
Total Budget	306,540,246	299,836,817	345,840,859

Subsequent to a highly competitive proposal process, effective May 1, 2011, the City awarded CIGNA a three year contract with two one-year renewal options for administrative services only (ASO). The new health benefits model is composed of four plans, all of which have heavy emphasis on a wellness component, and includes; 1) a limited network HMO-type plan, 2) an open access PPO-type plan with no out-of-network coverage, 3) a Consumer Driven high deductible Health Plan (CDHP), partnered with a Health Reimbursement Account, and 4) a special plan for retirees not eligible for Medicare, mostly those under age 65, who live outside the limited network service area but who live in Texas. The Plan combines the copayment benefits of the limited plan and the network and contributions of the open access plan.

The City continues to provide six Medicare plans with five different vendors, and has made these plans mandatory for all retirees over age 65 who are eligible for Medicare. The medical plans are supported by contributions from the City and subscribers. The Fund also includes two dental plans, funded entirely by participants, a dental health maintenance organization (DHMO) and dental indemnity plan. Basic Life Insurance is paid by the City and Voluntary Life Insurance is paid by the subscribers. A Healthcare Flexible Spending Account (HFSA), in addition to the Dependent Care Account, is also in the Health Benefits Fund. Employees and the City benefit from the pre-tax advantages.

Simultaneously with implementation of the new health benefits vendor, the City changed its funding method from fully insured to self-insured. Both individual and aggregate stop-loss coverage have been purchased to limit the financial risk of catastrophic claims. Enrollment distribution in the medical plans is predicted to be 80% in the limited network plan, 17% in the open access plan, and 3% in the CDHP.

**Dental Insurance**

Effective May 1, 2011, the City awarded a three year contract with two one year renewal options to United Healthcare Insurance Company to provide dental benefits for employees and retirees. Participants pay the full cost for the coverage. The City retained the current plan model: a managed care (DHMO) plan and an indemnity plan with an underlying network of dentists providing discounted fees. There is no cost to the City for the dental program. Plan participants pay the full premium. FY2013 DHMO and Indemnity rates will be the same as FY2012.

**Life Insurance**

Effective October 1, 2008, the City awarded a three year contract with two one-year renewal options to Standard Insurance Company. Standard offered the most competitive proposal to improve benefits and reduced the basic life insurance premium rate by 54%. Under such contract, the Basic Coverage is one times basic salary of the employee and the rates are guaranteed for three years and extendable for two optional years. Premiums for Basic Coverage are paid for by the City, with employees funding Voluntary Coverage.

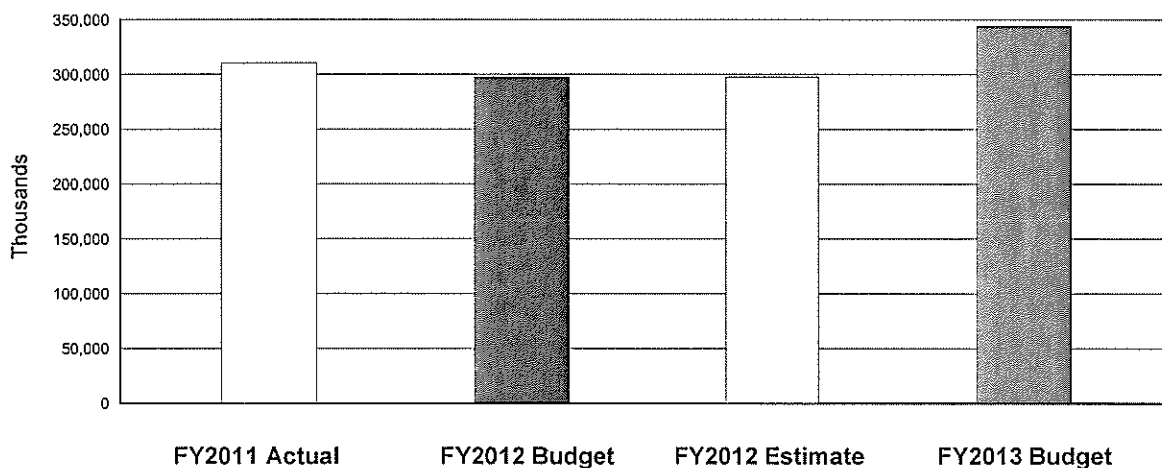
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 9000 / 8000

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	3,170,168	3,451,769	3,451,769	3,961,985
	Supplies	47,585	107,500	107,500	110,900
	Other Services and Charges	306,992,294	294,295,452	294,295,452	340,130,146
	Non-Capital Equipment	4,621	22,400	22,400	12,900
	Total M & O Expenditures	310,214,668	297,877,121	297,877,121	344,215,931
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	310,214,668	297,877,121	297,877,121	344,215,931
Revenues		309,400,381	303,702,572	296,999,143	343,881,163
Staffing	Full-Time Equivalents - Civilian	68.2	48.0	46.1	49.9
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	68.2	48.0	46.1	49.9
	Full-Time Equivalents - Overtime	0.6	0.1	0.1	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Expand Employee Assistance Program (EAP) to address employee demands.</li> <li>o Procure and implement data warehouse for benefits management and cost controls.</li> <li>o As a self insured organization, emphasis is placed on strategic planning for long term cost/health control as well as the internal administrative planning and operations support.</li> <li>o Enhanced staff to establish self-insured accounting requirements, reporting and internal controls.</li> <li>o FY2013 Budget includes funding for expenditures increases in health benefits (\$44,659) and pension contribution (\$137,043).</li> <li>o Increased expenditures in FY2013 is mainly due to higher medical plan expense.</li> </ul>				

**Health Benefits  
Human Resources  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Health Benefits <b>Business Area Name :</b> Human Resources <b>Fund No./Bus Area No. :</b> 9000 / 8000			
<b>Name: HR - Benefits Administration -- 800012</b>			
<b>Mission:</b> Provide a Healthcare Delivery System for which the City manages current and escalating costs within the City's fiscal constraints; help members achieve health improvement by providing easy access to safe, cost-effective, high-quality healthcare and health-improvement tools that help to protect their finances against health-related risks; and well-being through wellness programs.			
<b>Goal:</b> Maintain and analyze health benefits delivery plan, monitor contract compliance, analyze the fund's financial status, and educate employees on how to inform consumers of their City-sponsored health and welfare plans; while utilizing a holistic wellness approach to improve the quality of lives of our employees in the physical, mental, and social dimensions.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Employee Education/Lifestyle Management Meetings	506	500	1200
Employee Education Encounters/Screenings	N/A	3,700	19,000
Members/Vendor Inquiries/Changes	50,000	58,000	44,000
Wellness Engagement Phase I & II	N/A	14,500	19,000
<b>Name: HR - Employee Assistance Program -- 800013</b>			
<b>Mission:</b> The EAP is a confidential, no cost service for City employees, retirees and their families. Encourage ongoing individual and organizational development, while contributing to the health and well-being of the City of Houston. EAP does this by providing grief counseling and coaching services, conciliation services, crisis intervention, assessment and referral, education and training programs, and supervisory staff, and team consultation.			
<b>Goal:</b> Promote a productive workforce by reducing employee problems of a personal nature; train supervisors to recognize problem employees and refer to the EAP; and support a drug and violence free work place. Consult with managers to improve morale, productivity and workplace well being.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Supervisory training	171	90	120
Assess and Refer employees	693	700	800
Employee oriented/seminar attendance	2,897	1,000	600
<b>Name: HR - Communications -- 800014</b>			
<b>Mission:</b> As a tool for employee engagement, empowerment and communication, we provide accurate information including citywide news, benefits guidance and other important, need-to-know information, recognize employees for exemplary work, and create a framework for employees to give back to the community through the Combined Municipal Campaign.			
<b>Goal:</b> Communicate to employees their role in the organization and the importance of providing excellent customer service. Instill pride in being a city employee. Educate employees and retirees about being active healthcare consumers. Educate employees about wellness initiatives and available programs. Engage employees, improve employee morale, foster teamwork and recognize employee achievements programs.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Wellness communications	N/A	12	12
Combined Municipal Campaign	1	1	1
Public Service Recognition	1	1	1
Benefits communications	16	10	2
Newsletters	3	9	10

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Health Benefits <b>Business Area Name</b> : Human Resources <b>Fund No./Bus Area No.</b> : 9000 / 8000			
<b>Name:</b> HR - Benefits Financial/Reporting -- 800015			
<b>Mission:</b> To manage a self-insured financial system that is reponsive, accurate, timely and protects the city assets.			
<b>Goal:</b> Provide, prepare and review financial documents accurately and in a timely manner. Post, analyze, monitor, prepare and review financial documents associated with employee/retiree benefits and long term disability.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Prepare monthly financial report	12	12	12
Prepare budget	1	1	1

## FISCAL YEAR 2013 BUDGET

Division Summary

Fund Name : Health Benefits  
Business Area Name : Human Resources  
Fund No./Bus Area No. : 9000 / 8000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
HR - Benefits Administration 800012 Administer and analyze City-sponsored benefits by utilizing a customer focused approach for employees, retirees, and their dependents to create a healthy culture throughout the City of Houston that positively affects employee productivity and morale, leading to the City being an "employer of choice."	52.0	2,694,907	28.6	2,956,669	32.4	3,756,939
HR - Employee Assistance Program 800013 Offer confidential assessment, referral and short-term counseling to employees with personal concerns that may adversely affect work performance. Serve as a leader in compliance with the Drug Free Workplace Act. Provide consultation and education to supervisors/managers. Serve as a key resource in the prevention and management of workplace violence.	4.0	378,564	4.0	391,494	4.0	616,780
HR - Communications 800014 Communicate to employees their roles in the organization and the importance of providing excellent customer service. Improve employee morale, foster teamwork, recognize employee achievements, inform citizens about City services.	5.0	447,459	5.5	496,613	5.5	548,694
HR - Benefits Financial/Reporting 800015 Assist in the design, maintenance and interpretation of management reports on operational and financial matter. Prepare the budget and monitor the various benefit plans' financial impact.	7.2	306,693,738	8.0	294,032,345	8.0	339,293,518
Total	68.2	310,214,668	46.1	297,877,121	49.9	344,215,931

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 9000 / 8000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTING SERVICES SUPERVISOR	17	1.0	0.0	(1.0)
ADMINISTRATIVE AIDE	10	1.0	0.0	(1.0)
ADMINISTRATIVE ASSISTANT	17	5.0	6.0	1.0
ADMINISTRATIVE ASSOCIATE	13	1.0	0.0	(1.0)
ADMINISTRATIVE COORDINATOR	24	2.0	3.0	1.0
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ADMINISTRATIVE SUPERVISOR	22	2.0	4.0	2.0
ASSISTANT DIRECTOR-HUMAN RESOURCES (EXE LEV)	32	0.0	1.0	1.0
COMMUNICATIONS SPECIALIST SUPERVISOR	23	1.0	1.0	
CUSTOMER SERVICE CLERK	10	1.0	2.0	1.0
CUSTOMER SERVICE REP. I	13	1.0	1.0	
CUSTOMER SERVICE REP. II	15	3.0	2.0	(1.0)
DEPUTY DIRECTOR (EXE LEV)	34	2.0	1.0	(1.0)
DIVISION MANAGER	29	1.0	2.0	1.0
EAP MANAGER	26	1.0	1.0	
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
FINANCIAL ANALYST III	21	1.0	1.0	
FINANCIAL ANALYST IV	25	1.0	0.0	(1.0)
GRAPHIC DESIGNER	17	1.0	1.0	
HUMAN RESOURCES ASSISTANT	13	4.0	4.0	
HUMAN RESOURCES MANAGER	27	1.0	0.0	(1.0)
HUMAN RESOURCES SPECIALIST	17	1.0	1.0	
HUMAN RESOURCES SUPERVISOR	24	1.0	1.0	
MANAGEMENT ANALYST III	21	0.0	1.0	1.0
SENIOR CLERK	8	1.0	0.0	(1.0)
SENIOR COMMUNICATIONS SPECIALIST	20	2.0	2.0	
SENIOR COUNSELOR	22	2.0	2.0	
SENIOR HUMAN RESOURCES GENERALIST	21	1.0	0.0	(1.0)
SENIOR PUBLIC HEALTH EDUCATOR	18	0.0	2.4	2.4
SENIOR STAFF ANALYST	28	2.0	2.0	
STAFF ANALYST	26	4.0	3.0	(1.0)
STUDENT INTERN II	10	0.0	0.5	0.5
SYSTEMS ACCOUNTANT III	27	1.0	2.0	1.0
<b>Total FTEs</b>		<b>48.0</b>	<b>49.9</b>	<b>1.9</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>48.0</b>	<b>49.9</b>	<b>1.9</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 9000 / 8000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>8000120001</b>	<b>Benefits Administration</b>			
432010	Interest on Pooled Investments	180,000	361,728	200,000
<b>8000150003</b>	<b>Texan Plus (SelectCare of Texas)</b>			
429030	Retirees - City Insurance Contribution	2,043,611	1,183,344	1,266,140
429080	Retirees Insurance Contribution	631,544	342,584	445,813
<b>Total</b>	<b>Texan Plus (SelectCare of Texas)</b>	<b>2,675,155</b>	<b>1,525,928</b>	<b>1,711,953</b>
<b>8000150004</b>	<b>Texas HealthSprings</b>			
429030	Retirees - City Insurance Contribution	2,334,189	1,503,815	1,518,288
429080	Retirees Insurance Contribution	722,475	377,251	526,289
<b>Total</b>	<b>Texas HealthSprings</b>	<b>3,056,664</b>	<b>1,881,066</b>	<b>2,044,577</b>
<b>8000150005</b>	<b>Retiree Plan A</b>			
429080	Retirees Insurance Contribution	2,900	2,852	2,900
<b>8000150006</b>	<b>Active Employee - PPO</b>			
434505	Prior Year Expenditure Recovery	0	214,393	0
<b>8000150009</b>	<b>Dental DHMO</b>			
429040	Active Employees-Insurance Contribution	2,693,530	2,734,705	2,787,866
429080	Retirees Insurance Contribution	530,233	512,582	536,392
<b>Total</b>	<b>Dental DHMO</b>	<b>3,223,763</b>	<b>3,247,287</b>	<b>3,324,258</b>
<b>8000150010</b>	<b>Dental Indemnity</b>			
429040	Active Employees-Insurance Contribution	4,379,192	4,706,743	4,689,046
429080	Retirees Insurance Contribution	1,854,174	1,675,351	1,725,432
<b>Total</b>	<b>Dental Indemnity</b>	<b>6,233,366</b>	<b>6,382,094</b>	<b>6,414,478</b>
<b>8000150011</b>	<b>Dependent Care Reimbursement</b>			
429050	Active Employees Dependent Care	240,000	250,000	260,000
<b>8000150012</b>	<b>Health Flexible Spending Account</b>			
429055	Active Employees-Health Flex Account	1,200,000	2,000,000	2,100,000
<b>8000150013</b>	<b>Employee Basic Life</b>			
429020	Active Employees-City Insurance Contrib.	646,812	628,283	674,032
<b>8000150014</b>	<b>Active Employee Voluntary Life</b>			
429040	Active Employees-Insurance Contribution	5,003,909	5,024,400	5,105,140
<b>8000150015</b>	<b>Retiree Voluntary Life \$5,000</b>			
429080	Retirees Insurance Contribution	30,030	31,337	33,045
<b>8000150017</b>	<b>Kelsey HMO</b>			
429030	Retirees - City Insurance Contribution	1,315,922	2,133,043	2,815,864
429080	Retirees Insurance Contribution	383,885	608,512	976,795
<b>Total</b>	<b>Kelsey HMO</b>	<b>1,699,807</b>	<b>2,741,555</b>	<b>3,792,659</b>
<b>8000150019</b>	<b>Kelsey POS (Point-of-Service)</b>			
429030	Retirees - City Insurance Contribution	405,695	576,398	746,961
429080	Retirees Insurance Contribution	124,260	149,391	268,809
<b>Total</b>	<b>Kelsey POS (Point-of-Service)</b>	<b>529,955</b>	<b>725,789</b>	<b>1,015,770</b>
<b>8000150020</b>	<b>UHC Medicare</b>			
429030	Retirees - City Insurance Contribution	1,766,731	3,938,648	4,379,339
429080	Retirees Insurance Contribution	571,594	1,165,335	1,611,203
<b>Total</b>	<b>UHC Medicare</b>	<b>2,338,325</b>	<b>5,103,983</b>	<b>5,990,542</b>
<b>8000150021</b>	<b>AETNA ESA PPO</b>			
429030	Retirees - City Insurance Contribution	4,164,544	3,869,182	4,040,235
429080	Retirees Insurance Contribution	1,347,257	1,163,609	1,481,778

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 9000 / 8000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>Total</b>	<b>AETNA ESA PPO</b>	<b>5,511,801</b>	<b>5,032,791</b>	<b>5,522,013</b>
<b>8000150022</b>	<b>CIGNA Kelseycare - EPO Limited</b>			
429020	Active Employees-City Insurance Contrib.	80,565,117	138,606,036	171,066,794
429030	Retirees - City Insurance Contribution	9,284,345	12,242,514	13,984,906
429040	Active Employees-Insurance Contribution	17,502,084	29,395,418	35,640,277
429080	Retirees Insurance Contribution	11,550,291	14,382,885	16,991,679
429110	Active Employee Health Surcharge	0	189,946	310,175
<b>Total</b>	<b>CIGNA Kelseycare - EPO Limited</b>	<b>118,901,837</b>	<b>194,816,799</b>	<b>237,993,831</b>
<b>8000150023</b>	<b>CIGNA Open Access Plan - EPO Full</b>			
429020	Active Employees-City Insurance Contrib.	77,694,967	34,351,427	33,363,967
429030	Retirees - City Insurance Contribution	3,512,320	2,529,833	2,490,740
429040	Active Employees-Insurance Contribution	27,071,630	11,551,190	10,962,055
429080	Retirees Insurance Contribution	15,713,905	8,158,889	8,499,385
429110	Active Employee Health Surcharge	0	94,867	154,850
<b>Total</b>	<b>CIGNA Open Access Plan - EPO Full</b>	<b>123,992,822</b>	<b>56,686,206</b>	<b>55,470,997</b>
<b>8000150024</b>	<b>CIGNA Consumer Driven Health Plan</b>			
429020	Active Employees-City Insurance Contrib.	18,112,172	5,199,197	5,606,485
429030	Retirees - City Insurance Contribution	2,284,036	1,591,102	1,857,971
429040	Active Employees-Insurance Contribution	2,272,619	658,195	666,268
429080	Retirees Insurance Contribution	2,103,722	1,378,570	1,791,478
429110	Active Employee Health Surcharge	0	6,067	9,975
<b>Total</b>	<b>CIGNA Consumer Driven Health Plan</b>	<b>24,772,549</b>	<b>8,833,131</b>	<b>9,932,177</b>
<b>8000150025</b>	<b>CIGNA - Out of Area</b>			
429030	Retirees - City Insurance Contribution	770,715	558,405	523,162
429080	Retirees Insurance Contribution	2,692,162	951,116	1,769,629
<b>Total</b>	<b>CIGNA - Out of Area</b>	<b>3,462,877</b>	<b>1,509,521</b>	<b>2,292,791</b>
<b>Total</b>	<b>Human Resources</b>	<b>303,702,572</b>	<b>296,999,143</b>	<b>343,881,163</b>



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 9000 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	2,271,716	2,454,858	2,454,858	2,690,207
500030	Salary Part Time - Civilian	0	1,748	1,748	138,482
500060	Overtime - Civilian	31,395	4,484	4,484	0
500110	Bilingual Pay - Civilian	6,211	3,906	3,906	5,424
500180	Temporary Employees	331	0	0	0
501070	Pension - Civilian	348,029	438,662	438,662	575,705
501120	Termination Pay - Civilian	59,376	73,062	73,062	0
501160	Vehicle Allowance - Civilian	4,216	745	745	0
502010	FICA - Civilian	165,508	186,316	186,316	214,908
503010	Health Ins-Act Civilian	246,639	249,136	249,136	296,891
503015	Basic Life Insurance - Active Civilian	1,300	1,453	1,453	1,598
503050	Health/Life Insurance - Retiree Civilian	27,768	24,313	24,313	21,217
503060	Long Term Disability-Civilian	27	3,633	3,633	3,995
503090	Workers Compensation-Civilian-Admin	7,652	8,999	8,999	11,948
503100	Workers Compensation-Civilian-Claim	0	454	454	0
504030	Unemployment Claims - Administration	0	0	0	1,610
<b>Total</b>	<b>Personnel Services</b>	<b>3,170,168</b>	<b>3,451,769</b>	<b>3,451,769</b>	<b>3,961,985</b>
511040	Audiovisual Supplies	0	1,500	1,500	1,000
511045	Computer Supplies	9,222	17,700	17,700	14,400
511050	Paper & Printing Supplies	7,048	16,200	16,200	17,400
511055	Publications & Printed Materials	415	5,100	5,100	6,600
511060	Postage	18,084	35,700	35,700	35,700
511070	Miscellaneous Office Supplies	18,424	19,400	19,400	22,800
511110	Fuel	0	300	300	1,000
511150	Miscellaneous Parts & Supplies	(5,608)	11,600	11,600	12,000
<b>Total</b>	<b>Supplies</b>	<b>47,585</b>	<b>107,500</b>	<b>107,500</b>	<b>110,900</b>
520100	Temporary Personnel Services	21,212	76,229	76,229	55,000
520108	Information Resource Services	0	2,000	2,000	6,000
520109	Medical Dental & Laboratory Services	62	100	100	100
520110	Management Consulting Services	509,941	445,000	445,000	445,000
520114	Miscellaneous Support Services	14,049	19,000	19,000	75,000
520115	Real Estate Lease/Office Rental	138,210	168,210	168,210	168,210
520119	Computer Equipment/Software Maintenance	11,597	5,500	5,500	209,500
520121	IT Application Svcs	12,762	43,182	43,182	66,458
520122	Office Equipment Services	0	500	500	500
520123	Vehicle & Motor Equipment Services	0	500	500	1,900
520126	Construction Site Work Services	58,544	10,000	10,000	15,000
520515	Print Shop Services	34,835	12,000	12,000	17,300
520520	Printing & Reproduction Services	111,165	117,300	117,300	126,400
520605	Advertising Services	901	2,500	2,500	6,200
520705	Insurance Fees	659,285	629,017	629,017	674,500
520765	Membership & Professional Fees	3,532	6,500	6,500	9,626
520770	Insurance Administration Fees	203,282	0	0	0
520771	Cigna - Active Ins Administration Fees	1,136,716	7,387,890	7,387,890	7,701,970
520772	Cigna - Reti <65 Ins Administration Fees	233,324	1,592,781	1,592,781	1,679,931
520773	Cigna - Reti >65 No Med Ins Admin Fees	3,241	27,919	27,919	36,105
520774	Cigna - Reti >65 with Med Ins Admin Fees	8,596	24,274	24,274	7,091
520805	Education & Training	6,593	22,000	22,000	35,000
520905	Travel - Training Related	224	7,000	7,000	19,000
520910	Travel - Non-Training Related	4,058	8,500	8,500	11,000
521605	Data Services	3,685	6,833	6,833	9,662
521610	Voice Services	16,556	35,700	35,700	36,576

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Health Benefits  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 9000 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521620	Voice Equipment	321	992	992	1,226
521625	Voice Labor	105	688	688	506
521630	GIS Revolving Fund Services	1,441	1,728	1,728	1,728
521715	Office Equipment Rental	9,605	8,500	8,500	8,500
521730	Parking Space Rental	27,431	24,372	24,372	25,272
521905	Legal Services	2,104	25,000	25,000	25,000
522205	Metro Commuter Passes	15,771	17,500	17,500	18,000
522430	Miscellaneous Other Services & Charges	12,232	10,000	10,000	209,400
522445	Wellness Initiative	114,840	160,000	160,000	160,000
522505	Employee Premiums	189,501,858	7,274,133	7,274,133	7,465,140
522510	Retiree Premiums	54,916,188	16,387,767	16,387,767	19,222,925
522515	Medicare Health Plan Alternative	83	0	0	0
522520	Stop loss Premiums	389,699	0	0	0
522525	Cigna - Active Individual Stop Loss Fees	561,778	3,802,008	3,802,008	4,698,540
522526	Cigna - Retiree <65 Indv Stop Loss Fees	113,161	807,663	807,663	1,006,005
522527	Cigna - Retiree >65 No Med Indv Stop Loss Fees	1,501	13,590	13,590	20,559
522528	Cigna - Retiree >65 with Med Indv Stop Loss Fees	0	2,920	2,920	10,164
522530	Cigna - Active Aggregate Stop Loss Fees	1,234,266	8,166,761	8,166,761	9,172,527
522531	Cigna - Retiree<65 Aggregate Stop Loss Fees	248,622	1,735,012	1,735,012	1,963,930
522532	Cigna - Retiree>65 No Med Aggr Stop Loss Fees	3,300	29,044	29,044	40,135
522533	Cigna - Retiree>65 with Med Aggr Stop Loss Fees	0	6,017	6,017	19,842
522535	Cigna - Retiree>65 with Medi Hlth Care Acct	0	1,435	1,435	1,435
522536	Cigna - Retiree<65 Health Care Acct	0	225,666	225,666	230,681
522537	Cigna - Active Health Care Account	0	444,139	444,139	448,162
522538	Cigna - Retiree>65 No Medi Hlth Care Acct	0	3,600	3,600	3,600
522605	Active Employee Incurred Claims	11,791,489	7,456,099	7,456,099	7,476,912
522610	Retiree Insured Claims	4,757,709	2,173,281	2,173,281	2,261,824
522615	Retiree "A" Medical Claims	908	0	0	0
522625	Cigna - Active Medical Claims Expense	34,152,591	197,159,614	197,159,614	232,043,253
522630	Cigna - Retiree<65 Medical Claims Expense	5,402,019	35,530,250	35,530,250	40,133,494
522635	Cigna - Retiree>65 No Med Medical Claims Expens	147,346	1,171,473	1,171,473	1,714,321
522640	Cigna - Retiree>65 with Med Medical Claims	393,556	998,309	998,309	326,080
522722	KRONOS Service Chargeback	0	1,456	1,456	1,456
522780	Interfund Photo Copy Services	0	6,000	6,000	6,500
<b>Total</b>	<b>Other Services and Charges</b>	<b>306,992,294</b>	<b>294,295,452</b>	<b>294,295,452</b>	<b>340,130,146</b>
551010	Non-Capital Office Furniture & Equipment	4,621	10,500	10,500	2,000
551015	Non-Capital Computer Equipment	0	8,900	8,900	9,900
551020	Non-Capital Communication Equipment	0	3,000	3,000	1,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>4,621</b>	<b>22,400</b>	<b>22,400</b>	<b>12,900</b>
<b>Grand Total Expenditures</b>		<b>310,214,668</b>	<b>297,877,121</b>	<b>297,877,121</b>	<b>344,215,931</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Long Term Disability  
**Business Area Name** : Human Resources  
**Fund No./Bus. Area No.** : 9001 / 8000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	968,189	968,189	944,526
Current Revenues	1,290,679	1,347,661	1,359,968
Total Available Resources	<u>2,258,868</u>	<u>2,315,850</u>	<u>2,304,494</u>
Maintenance and Operations	1,413,124	1,371,324	1,419,968
Total Expenditures	<u>1,413,124</u>	<u>1,371,324</u>	<u>1,419,968</u>
Planned Ending Fund Balance	845,744	944,526	884,526
Total Budget	<u>2,258,868</u>	<u>2,315,850</u>	<u>2,304,494</u>

The Long Term Disability (LTD) plan is a self-insured program which is accounted for as an internal service fund. The plan was established in 1985 and modified several times since then. In 2001, classified police officers were removed from the plan as a result of Meet and Confer negotiations, which replaced their disability plan with a Paid Time Off (PTO) program. Effective September 1, 2008, each new permanent full time employee (other than classified police officers) is eligible for LTD coverage after one year of employment (previously two years).

The plan is actuarially funded, which means that each year's expenditures are a combination of current payments to disabled employees and an amount needed to ensure the long-term financial soundness of the fund. An independent actuary makes a determination of the most likely future trends in expenditures and investment return and suggests an appropriate contribution.

The Human Resources Department administers the plan and coordinates benefits to disabled employees in a way to avoid possible duplication of benefits with other insurance programs. A third-party administrator determines eligibility and pays claims.

Like all internal service funds, the Long Term Disability Fund derives its revenue from other City departments by transfer, through premium charges contained in each department's budget (GL expense acct 503060 & 503061). These premium charges cover the actuarially-determined contributions as discussed above plus an amount for third-party administrative fees.

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Long Term Disability  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 9001 / 8000

FY2011  
Actual

FY2012  
Current Budget

FY2012  
Estimate

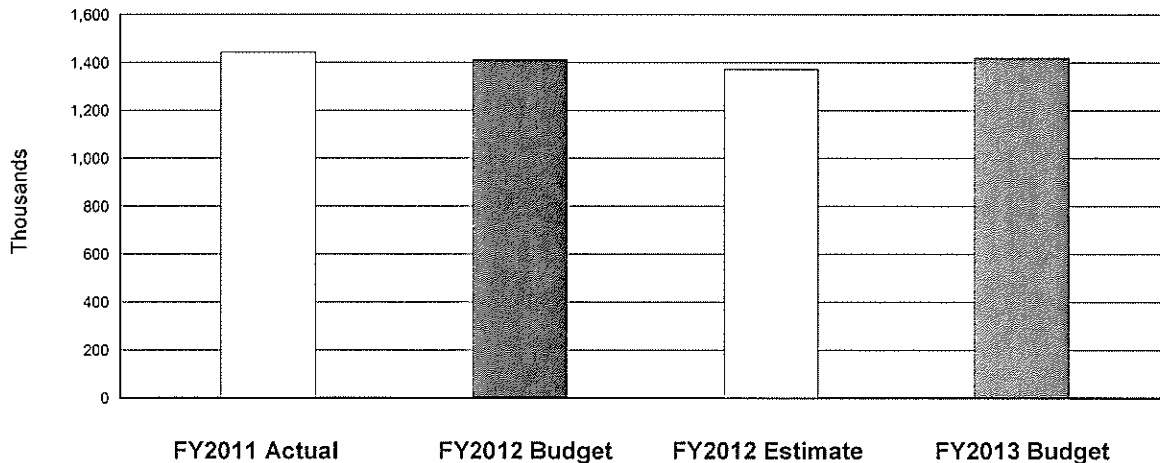
FY2013  
Budget

Expenditures	Other Services and Charges	924,720	1,413,124	1,371,324	1,419,968
	Total M & O Expenditures	924,720	1,413,124	1,371,324	1,419,968
	Debt Service & Other Uses	519,168	0	0	0
	Total Expenditures	1,443,888	1,413,124	1,371,324	1,419,968
Revenues		189,677	1,290,679	1,347,661	1,359,968
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

**Significant  
Budget  
Changes  
and  
Highlights**

- o The FY2013 Budget continues funding on a full accrual basis supported by actuarial valuation and includes benefits for eligible employees in the Long Term Disability (LTD) program.
- o The FY2013 contributions from City departments are based on FY2012 contribution rate of \$7.06/month per eligible employee. The FY2013 average eligible employee base is estimated at 14,400 employees.

**Long Term Disability  
Human Resources  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

Fund Name : Long Term Disability  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 9001 / 8000

**Name: Benefits Administration -- 800012**

**Mission:** Administer, analyze, and fund the City's Long Term Disability Plan for eligible employees.

**Goal:** Provide benefits to employees as required by the Plan.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Manage LTD claimants	198	200	215
Actuarial valuation	1	1	1

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Long Term Disability</b> <b>Business Area Name : Human Resources</b> <b>Fund No./Bus Area No. : 9001 / 8000</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Benefits Administration 800012</b> Process long term disability claims for eligible employees. The claim costs are actuarially determined.	0.0	1,443,888	0.0	1,371,324	0.0	1,419,968
Total	0.0	1,443,888	0.0	1,371,324	0.0	1,419,968

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Long Term Disability  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 9001 / 8000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
8000120001	Benefits Administration			
429010	Interfund Billing - Long Term Disability	1,110,679	1,217,661	1,219,968
432010	Interest on Pooled Investments	180,000	130,000	140,000
Total	Benefits Administration	<u>1,290,679</u>	<u>1,347,661</u>	<u>1,359,968</u>
Total	Human Resources	<u>1,290,679</u>	<u>1,347,661</u>	<u>1,359,968</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Long Term Disability  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 9001 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520104	Claims Payment Services	128,280	170,000	170,000	170,000
520110	Management Consulting Services	15,250	57,800	16,000	58,800
522605	Active Employee Incurred Claims	781,190	1,185,324	1,185,324	1,191,168
<b>Total</b>	<b>Other Services and Charges</b>	<b>924,720</b>	<b>1,413,124</b>	<b>1,371,324</b>	<b>1,419,968</b>
531135	Interfund Transfers	519,168	0	0	0
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>519,168</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>1,443,888</b>	<b>1,413,124</b>	<b>1,371,324</b>	<b>1,419,968</b>



## SERVICE CHARGEBACK FUNDS

In-House Renovation.....	XII-2
Fleet Management .....	XII-10
Property and Casualty.....	XII-32
Workers' Compensation.....	XII-48
Central Services .....	XII-62
Project Cost Recovery.....	XII-102

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : In-House Renovation  
**Business Area Name** : General Services  
**Fund No./Bus. Area No.** : 1003 / 2500

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	21,161	21,161	21,161
Current Revenues	<u>4,558,600</u>	<u>4,558,600</u>	<u>4,815,524</u>
Total Available Resources	<u>4,579,761</u>	<u>4,579,761</u>	<u>4,836,685</u>
Maintenance and Operations	<u>4,558,600</u>	<u>4,558,600</u>	<u>4,815,524</u>
Total Expenditures	<u>4,558,600</u>	<u>4,558,600</u>	<u>4,815,524</u>
Planned Ending Fund Balance	<u>21,161</u>	<u>21,161</u>	<u>21,161</u>
Total Budget	<u>4,579,761</u>	<u>4,579,761</u>	<u>4,836,685</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	21,161	21,161	21,161
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The In-House Renovation Fund supports renovation and reconstruction of fire stations, police and other facilities. General Services Department's In-House Renovation Group provides labor and expertise required to address maintenance deficiencies by performing capital improvements to various City facilities and emergency repairs affecting life safety issues. Costs are billed to bond funds for those projects that result in permanent improvement to facilities.

The FY2013 Budget includes funding to renovate and/or reconstruct fire stations and office build-outs, and manage construction of various Houston Fire Department (HFD) and Houston Police Department (HPD) Capital Improvement Projects.

City facilities, including HFD buildings, need to be maintained at a quality standard that meet codes and provide for operational efficiency. City of Houston buildings will also be efficient, high quality, and will use sustainable practices.

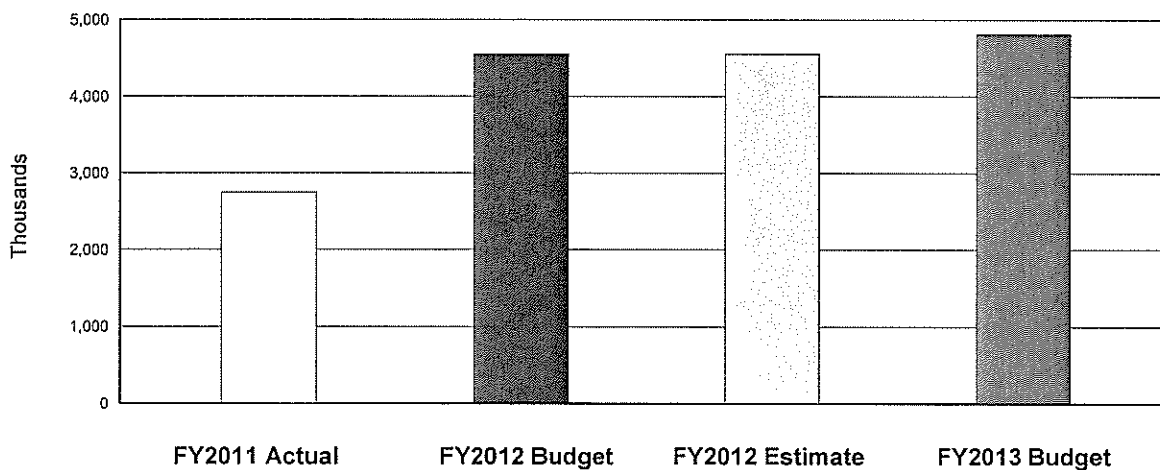
## Business Area Budget Summary

Fund Name : In-House Renovation

Business Area Name : General Services

Fund No./Bus. Area No. : 1003 / 2500

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	1,828,945	2,058,275	2,058,275	2,250,645
	Supplies	490,687	749,121	749,121	733,807
	Other Services and Charges	424,398	1,751,204	1,751,204	1,831,072
	Total M & O Expenditures	2,744,030	4,558,600	4,558,600	4,815,524
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	2,744,030	4,558,600	4,558,600	4,815,524
Revenues		2,744,030	4,558,600	4,558,600	4,815,524
Staffing	Full-Time Equivalents - Civilian	28.0	30.0	28.9	30.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	28.0	30.0	28.9	30.0
	Full-Time Equivalents - Overtime	0.2	0.3	0.3	0.7
Significant Budget Changes and Highlights	o FY2013 Budget includes funding for expenditure increases in health benefits (\$50,724) and pension contribution (\$45,579).				
	o Complete full renovation of Fire Stations 29 and 42.				
	o Complete major structural repairs at the HPD Academy (Indoor Shooting Range and Academic Building) and North West Police Station due to drought conditions.				

In-House Renovation  
General Services  
Expenditure Summary

**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** In-House Renovation  
**Business Area Name :** General Services  
**Fund No./Bus Area No. :** 1003 / 2500

**Name:** GSD - Design & Constr - Sustainability -- 250003

**Mission:** To identify and implement energy conservation measures in City facilities.

**Goal:** Continue to work with the Finance Department to identify funding to implement recommendations from energy audits of City facilities.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Facilities Audited	90	0	0

**Name:** GSD - In-House Renovation -- 250005

**Mission:** To become the "provider of choice" by delivering quality renovation services to our clients which allows them to focus on their core businesses. To professionally execute all renovation projects in an effective and efficient manner while utilizing modern construction methods, adhering to budget allocations and ensuring code requirements are met.

**Goal:** 1) Renovate/reconstruct Fire Stations 29 and 42. 2) Complete major structural repairs at the HPD Academy (Indoor Shooting Range and Academic Building) and NW Police Station. 3) Assess facilities to gain an understanding of building conditions and renovations needed. 4) Prioritize list and begin process of improving facilities based upon data collected.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Customer Service Rating	4.67	4.25	4.3
Square Feet Renovation HFD	25,320	27,505	27,505
Square Feet Renovation HPD	N/A	31,341	31,341
Square Feet Renovation Other	16,500	2,870	2,870
Lost time No. Indicators	2	1	1

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

Fund Name : In-House Renovation  
 Business Area Name : General Services  
 Fund No./Bus Area No. : 1003 / 2500

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>GSD - Design &amp; Constr - Sustainability</b> 250003 Manage energy audits performed at city-owned facilities.	0.0	0	0.0	200,000	0.0	0
<b>GSD - In-House Renovation</b> 250005 In-house staff perform capital improvements to various City facilities and emergency repairs affecting life safety issues, including the renovation and reconstruction of fire stations, police facilities, and other work space renovations, build-outs, upgrades, structural issues and expansion needs requested by client departments.	28.0	2,744,030	28.9	4,358,600	30.0	4,815,524
<b>Total</b>	<u>28.0</u>	<u>2,744,030</u>	<u>28.9</u>	<u>4,558,600</u>	<u>30.0</u>	<u>4,815,524</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : In-House Renovation  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1003 / 2500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
CARPENTER LEADER	19	3.0	3.0	
CHIEF STATIONARY ENGINEER	19	1.0	1.0	
ELECTRICAL SUPERINTENDENT	26	1.0	1.0	
ELECTRICAL SUPERVISOR	24	1.0	1.0	
ELECTRICIAN	18	4.0	4.0	
MAINTENANCE MECHANIC III	14	15.0	14.0	(1.0)
MAINTENANCE SUPERVISOR	16	2.0	2.0	
PLUMBER	14	0.0	1.0	1.0
PLUMBER LEADER	18	1.0	1.0	
SUPERINTENDENT	24	2.0	2.0	
<b>Total FTEs</b>		<b>30.0</b>	<b>30.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>30.0</b>	<b>30.0</b>	<b>0.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : In-House Renovation  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1003 / 2500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2500030001	Capital Design/Construction			
452020	Recoveries & Refunds	200,000	200,000	0
2500050001	GSD - In-House Renovation			
425100	Indirect Cost Recovery-Other	306,302	306,302	145,524
452020	Recoveries & Refunds	4,052,298	4,052,298	4,670,000
Total	GSD - In-House Renovation	<u>4,358,600</u>	<u>4,358,600</u>	<u>4,815,524</u>
Total	General Services	<u>4,558,600</u>	<u>4,558,600</u>	<u>4,815,524</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : In-House Renovation  
 Business Area Name : General Services  
 Fund No./Bus. Area No. : 1003 / 2500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	1,183,914	1,326,869	1,326,869	1,340,681
500060	Overtime - Civilian	41,615	25,000	25,000	50,000
500110	Bilingual Pay - Civilian	163	0	0	0
501070	Pension - Civilian	196,115	241,329	241,329	286,908
501120	Termination Pay - Civilian	36,782	6,969	6,969	0
502010	FICA - Civilian	93,767	103,334	103,334	106,389
503010	Health Ins-Act Civilian	234,639	292,678	292,678	343,402
503015	Basic Life Insurance - Active Civilian	728	796	796	795
503050	Health/Life Insurance - Retiree Civilian	12,092	14,000	14,000	14,000
503060	Long Term Disability-Civilian	0	2,550	2,550	2,550
503090	Workers Compensation-Civilian-Admin	5,191	6,000	6,000	7,170
503100	Workers Compensation-Civilian-Claim	23,101	37,700	37,700	97,700
504030	Unemployment Claims - Administration	838	1,050	1,050	1,050
<b>Total</b>	<b>Personnel Services</b>	<b>1,828,945</b>	<b>2,058,275</b>	<b>2,058,275</b>	<b>2,250,645</b>
511010	Chemical Gases & Special Fluids	1,557	0	0	0
511020	Construction Materials	193,807	334,000	334,000	288,512
511025	Electrical Hardware & Parts	121,537	125,411	125,411	194,432
511030	Mechanical Hardware & Parts	5,119	17,000	17,000	10,976
511035	Meters Hydrants & Plumbing Supplies	74,166	85,967	85,967	37,535
511045	Computer Supplies	2,656	0	0	0
511050	Paper & Printing Supplies	108	142	142	0
511055	Publications & Printed Materials	(4,714)	100	100	0
511060	Postage	24	15	15	0
511070	Miscellaneous Office Supplies	10,223	9,751	9,751	7,840
511110	Fuel	2,944	5,000	5,000	7,840
511115	Vehicle Repair & Maintenance Supplies	2,661	4,500	4,500	7,056
511120	Clothing	(1,185)	3,350	3,350	4,000
511145	Small Tools & Minor Equipment	5,969	37,000	37,000	18,816
511150	Miscellaneous Parts & Supplies	75,815	126,885	126,885	156,800
<b>Total</b>	<b>Supplies</b>	<b>490,687</b>	<b>749,121</b>	<b>749,121</b>	<b>733,807</b>
520100	Temporary Personnel Services	0	8,000	8,000	20,000
520101	Janitorial Services	0	5,000	5,000	7,840
520105	Accounting & Auditing Services	(2,361)	200,000	200,000	0
520106	Architectural Services	44,916	117,000	117,000	125,440
520109	Medical Dental & Laboratory Services	0	100	100	157
520112	Banking Services	0	20	20	0
520114	Miscellaneous Support Services	0	110	110	0
520118	Refuse Disposal	0	5,000	5,000	7,840
520120	Communications Equipment Services	13,196	60,000	60,000	31,360
520123	Vehicle & Motor Equipment Services	17,212	20,000	20,000	31,360
520124	Other Equipment Services	23,229	2,000	2,000	3,136
520126	Construction Site Work Services	42,437	108,180	108,180	62,720
520127	Structural Construction Work Services	0	1,000	1,000	724,483
520128	Other Construction Work Services	85,331	92,320	92,320	120,864
520141	Engineering Services	49,261	111,767	111,767	104,691
520520	Printing & Reproduction Services	4,895	971	971	5,488
520765	Membership & Professional Fees	773	1,000	1,000	1,568
520805	Education & Training	245	470	470	470
521405	Building Maintenance Services	94,043	982,658	982,658	493,920
521415	Land and Grounds Maintenance	2,999	4,000	4,000	6,272
521605	Data Services	0	50	50	50
521610	Voice Services	1,125	1,000	1,000	980



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : In-House Renovation  
**Business Area Name** : General Services  
**Fund No./Bus. Area No.** : 1003 / 2500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521620	Voice Equipment	(162)	8,000	8,000	0
521625	Voice Labor	6,611	4,000	4,000	2,940
521630	GIS Revolving Fund Services	944	0	0	1,190
521705	Vehicle/Equipment Rental/Lease	719	1,000	1,000	0
521725	Other Rental	14,967	3,852	3,852	3,920
522430	Miscellaneous Other Services & Charges	23,163	13,706	13,706	51,360
522721	Interfund HR Client Services	0	0	0	21,899
522722	KRONOS Service Chargeback	0	0	0	1,124
522760	Interfund Billing & Collection Service	855	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>424,398</b>	<b>1,751,204</b>	<b>1,751,204</b>	<b>1,831,072</b>
<b>Grand Total Expenditures</b>		<b>2,744,030</b>	<b>4,558,600</b>	<b>4,558,600</b>	<b>4,815,524</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Public Works & Engineering / Finance / Fleet Management  
**Fund No./Bus. Area No.** : 1005 / 2000 / 6400 / 6700

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	0	0	0
Current Revenues	81,832,252	80,190,489	86,647,256
Total Available Resources	<u>81,832,252</u>	<u>80,190,489</u>	<u>86,647,256</u>
Maintenance and Operations	81,832,252	80,190,489	86,647,256
Debt Services	0	0	0
Total Expenditures	<u>81,832,252</u>	<u>80,190,489</u>	<u>86,647,256</u>
Planned Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>
Total Budget	<u><u>81,832,252</u></u>	<u><u>80,190,489</u></u>	<u><u>86,647,256</u></u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Fleet Management Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Fleet Management consist of three departments which are Fleet, Finance and Public Works and Engineering. The overall goal of these departments are to improve the efficiency and administration of Fleet Management.

The Fleet Department has two primary functions which is (1) to consolidate management of the fleet maintenance operations formerly under the Fire, Police, Solid Waste, and Parks departments, and (2) to administer the citywide fuel program including procurement and delivery of fuel and monitoring, maintenance and repair of fuel sites.

The Finance Department provides resources to the Fleet Management Department by consolidating financial responsibilities into the Finance Department providing transparent, reliable and timely information, thus enhancing the department's ability to focus on operations.

The Public Works and Engineering Department's mission is to improve effectiveness of maintenance operations and constantly strive to be as cost effective as possible while maintaining the highest level of services.

**Business Area Budget Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 1005 / 2000

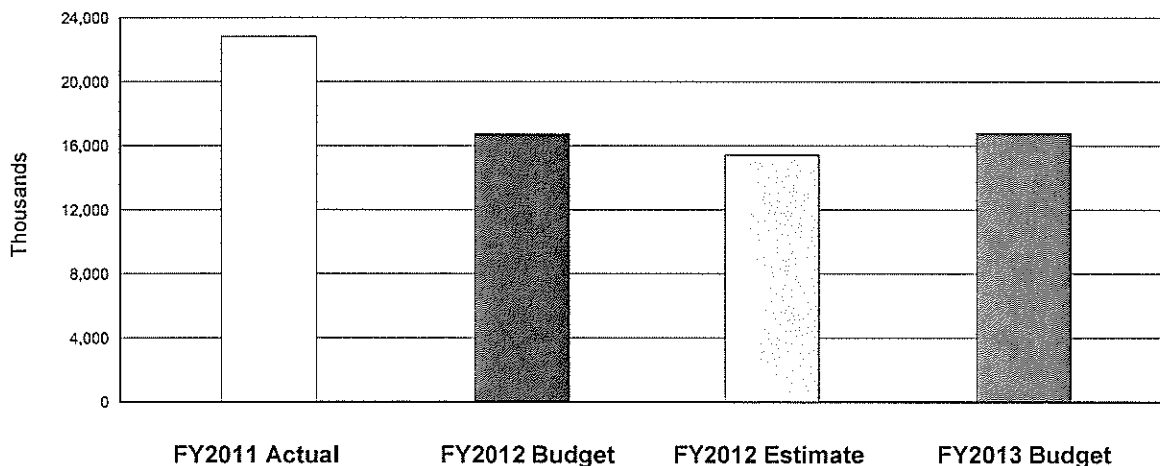
FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
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Expenditures	Personnel Services	6,381,678	7,143,600	6,387,990	7,358,100
	Supplies	13,361,132	5,747,200	5,619,508	5,694,100
	Other Services and Charges	3,074,511	3,815,500	3,426,403	3,607,000
	Equipment	(154)	0	0	106,200
	Non-Capital Equipment	9,858	35,300	3,000	37,500
	Total M & O Expenditures	22,827,025	16,741,600	15,436,901	16,802,900
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	22,827,025	16,741,600	15,436,901	16,802,900
Revenues		22,891,327	16,741,600	15,436,901	16,802,900
Staffing	Full-Time Equivalents - Civilian	89.2	92.0	86.0	92.2
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	89.2	92.0	86.0	92.2
	Full-Time Equivalents - Overtime	6.7	8.1	8.1	8.0

**Significant  
Budget  
Changes  
and  
Highlights**

- o The FY2013 Budget includes funding for expenditure increases in health benefits (\$194,380) and pension contributions (\$186,753).
- o Continue service life project for heavy/medium units.
- o Meet with user-department vehicle coordinators to evaluate equipment needs.
- o Improve effectiveness of maintenance operation by updating diagnostic equipment and providing mechanic training.

**Fleet Management Fund  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

Fund Name : Fleet Management Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 1005 / 2000

**Name:** R.O.W/Fleet Maintenance -- 200001

**Mission:** Maintain vehicles for PW&E and other City departments with minimum downtime.

- Goal:**
1. Reduce equipment downtime.
  2. Be efficient and provide quality customer services in our daily operation.
  3. Minimize fleet maintenance cost.
  4. Meet performance measures.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Vehicle availability rate	95.0%	94.0%	<b>95.0%</b>
Average repair time (days)	4.9	4.5	<b>5.0</b>
Fleet operations supported	100%	100%	<b>100%</b>
Lubes performed	5,400	6,000	<b>6,000</b>
Labor hours billed	100,819	95,500	<b>99,000</b>

**FISCAL YEAR 2013 BUDGET**

Division Summary							
Fund Name : Fleet Management Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 1005 / 2000							
Division Description		FY2011 Actual		FY2012 Estimate		FY2013 Budget	
		FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
R.O.W/Fleet Maintenance 200001 Deliver high quality services, in a safe and timely manner, that provide for excellent maintenance of PW&E's and other City Departments' vehicles and equipment.		89.2	22,827,025	86.0	15,436,901	92.2	16,802,900
Total		89.2	22,827,025	86.0	15,436,901	92.2	16,802,900

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Fleet Management Fund  
**Business Area Name :** Public Works & Engineering  
**Fund No./Bus Area No. :** 1005 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE AIDE	10	1.0	1.0	
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	0.0	(1.0)
AUTOMOTIVE SERVICE WRITER	15	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	0.0	1.0	1.0
DIVISION MANAGER	29	1.0	1.0	
MECHANIC I	11	7.0	7.0	
MECHANIC II	15	16.0	16.0	
MECHANIC III	19	46.0	46.0	
PROCUREMENT SPECIALIST	24	3.0	3.0	
SENIOR INVENTORY MANAGEMENT CLERK	12	2.0	2.0	
SENIOR PROCUREMENT SPECIALIST	27	1.0	1.0	
SHOP MANAGER	23	10.0	10.0	
STAFF ANALYST	26	1.0	1.0	
STUDENT INTERN II	10	0.0	1.0	1.0
SUPERINTENDENT	24	2.0	2.0	
SYSTEMS ACCOUNTANT III	27	1.0	1.0	
<b>Total FTEs</b>		<b>95.0</b>	<b>96.0</b>	<b>1.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>3.0</b>	<b>3.8</b>	<b>0.8</b>
<b>Full-Time Equivalents</b>		<b>92.0</b>	<b>92.2</b>	<b>0.2</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 1005 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000010015</b>	<b>PWE - Fleet Maintenance Direct</b>			
424130	Interfund Vehicle Repair	8,300,000	7,985,477	8,386,000
432010	Interest on Pooled Investments	40,000	16,661	0
434245	Sale of Capital Assets - Vehicles	0	17,487	0
452020	Recoveries & Refunds	0	15,056	5,000
457040	Interfund Fleet Maintenance	8,401,600	7,402,220	8,411,900
<b>Total</b>	<b>PWE - Fleet Maintenance Direct</b>	<b>16,741,600</b>	<b>15,436,901</b>	<b>16,802,900</b>
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>16,741,600</b>	<b>15,436,901</b>	<b>16,802,900</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 1005 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	3,838,259	4,049,292	3,706,311	4,007,197
500060	Overtime - Civilian	424,054	491,552	491,552	488,199
500090	Premium Pay - Civilian	0	10,000	3,000	10,000
500250	HOPE Union Business Usage	328	0	0	0
501070	Pension - Civilian	603,308	728,683	670,781	857,534
501120	Termination Pay - Civilian	85,492	126,129	100,000	126,129
502010	FICA - Civilian	312,492	347,284	306,444	344,664
503010	Health Ins-Act Civilian	741,103	878,243	819,432	1,013,812
503015	Basic Life Insurance - Active Civilian	2,274	2,392	2,126	2,365
503050	Health/Life Insurance - Retiree Civilian	341,174	403,619	167,543	403,619
503060	Long Term Disability-Civilian	0	7,820	6,518	7,838
503090	Workers Compensation-Civilian-Admin	16,608	18,399	17,448	22,036
503100	Workers Compensation-Civilian-Claim	16,586	71,474	88,122	71,474
504030	Unemployment Claims - Administration	0	8,713	8,713	3,233
<b>Total</b>	<b>Personnel Services</b>	<b>6,381,678</b>	<b>7,143,600</b>	<b>6,387,990</b>	<b>7,358,100</b>
511010	Chemical Gases & Special Fluids	5,305	6,700	6,700	6,700
511015	Cleaning & Sanitary Supplies	6,983	22,000	7,100	10,000
511020	Construction Materials	163	12,800	1,000	2,000
511025	Electrical Hardware & Parts	2,044	9,000	2,500	2,000
511030	Mechanical Hardware & Parts	230	3,500	1,000	500
511035	Meters Hydrants & Plumbing Supplies	0	2,900	0	0
511040	Audiovisual Supplies	0	400	0	0
511045	Computer Supplies	4,928	32,500	1,000	5,000
511050	Paper & Printing Supplies	7,588	6,500	6,500	6,500
511055	Publications & Printed Materials	0	2,100	0	0
511060	Postage	44	100	100	100
511070	Miscellaneous Office Supplies	9,948	21,200	5,100	5,000
511085	Drugs & Medical Chemicals	7	0	0	0
511090	Medical & Surgical Supplies	1,727	4,200	4,200	4,200
511095	Small Technical & Scientific Equipment	44	6,000	300	0
511110	Fuel	7,291,937	100,000	61,100	73,300
511115	Vehicle Repair & Maintenance Supplies	5,923,979	5,400,000	5,400,108	5,465,000
511120	Clothing	20,692	19,300	19,300	19,300
511125	Food Supplies	420	4,000	500	500
511145	Small Tools & Minor Equipment	33,415	44,000	54,000	44,000
511150	Miscellaneous Parts & Supplies	51,678	50,000	49,000	50,000
<b>Total</b>	<b>Supplies</b>	<b>13,361,132</b>	<b>5,747,200</b>	<b>5,619,508</b>	<b>5,694,100</b>
520100	Temporary Personnel Services	2,106	10,000	6,000	0
520101	Janitorial Services	63,204	68,000	54,000	68,000
520102	Security Services	78,074	89,000	0	0
520109	Medical Dental & Laboratory Services	3,190	3,900	3,900	3,900
520114	Miscellaneous Support Services	0	0	29	0
520115	Real Estate Lease/Office Rental	50,830	21,100	21,100	21,100
520118	Refuse Disposal	18,453	16,400	12,000	16,400
520121	IT Application Svcs	7,379	6,800	7,500	13,100
520123	Vehicle & Motor Equipment Services	2,440,738	2,900,000	2,707,504	2,932,000
520124	Other Equipment Services	45,794	56,700	15,000	15,000
520125	Demolition Services	0	0	1,700	0
520126	Construction Site Work Services	385	4,800	400	0
520515	Print Shop Services	1,795	9,400	1,000	1,000
520720	Fines	0	0	4,000	0
520765	Membership & Professional Fees	1,574	2,800	1,500	2,800



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 1005 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520805	Education & Training	4,749	28,800	10,059	28,800
520905	Travel - Training Related	374	11,900	5,950	11,900
521405	Building Maintenance Services	60,113	151,200	127,000	85,000
521410	Sewer Services	10,253	6,200	6,200	6,200
521505	Electricity	151,549	208,600	208,600	155,100
521510	Natural Gas	26,819	20,400	36,447	36,400
521605	Data Services	22,765	44,600	44,600	63,100
521610	Voice Services	18,347	10,200	24,939	37,900
521620	Voice Equipment	808	200	200	200
521625	Voice Labor	0	100	175	100
521630	GIS Revolving Fund Services	15,257	18,300	18,300	0
521705	Vehicle/Equipment Rental/Lease	0	400	0	0
521715	Office Equipment Rental	5,883	6,000	6,000	6,000
521730	Parking Space Rental	2,591	6,800	3,600	1,700
521905	Legal Services	0	200	200	0
521910	Legal Svcs - Crt Report	0	200	200	0
522205	Metro Commuter Passes	2,405	4,000	2,500	2,000
522430	Miscellaneous Other Services & Charges	22,985	15,500	2,500	15,500
522720	Interfund Payroll Services	16,091	12,100	16,100	7,100
522721	Interfund HR Client Services	0	73,900	73,900	69,900
522722	KRONOS Service Chargeback	0	3,300	3,300	3,100
522735	Interfund Communication Equipment Repair	0	3,700	0	3,700
<b>Total</b>	<b>Other Services and Charges</b>	<b>3,074,511</b>	<b>3,815,500</b>	<b>3,426,403</b>	<b>3,607,000</b>
560220	Vehicles	(154)	0	0	106,200
<b>Total</b>	<b>Equipment</b>	<b>(154)</b>	<b>0</b>	<b>0</b>	<b>106,200</b>
551010	Non-Capital Office Furniture & Equipment	0	0	441	0
551015	Non-Capital Computer Equipment	9,888	17,300	2,559	33,900
551020	Non-Capital Communication Equipment	0	18,000	0	3,600
551030	Non-Capital Machinery & Equipment	(30)	0	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>9,858</b>	<b>35,300</b>	<b>3,000</b>	<b>37,500</b>
<b>Grand Total Expenditures</b>		<b>22,827,025</b>	<b>16,741,600</b>	<b>15,436,901</b>	<b>16,802,900</b>



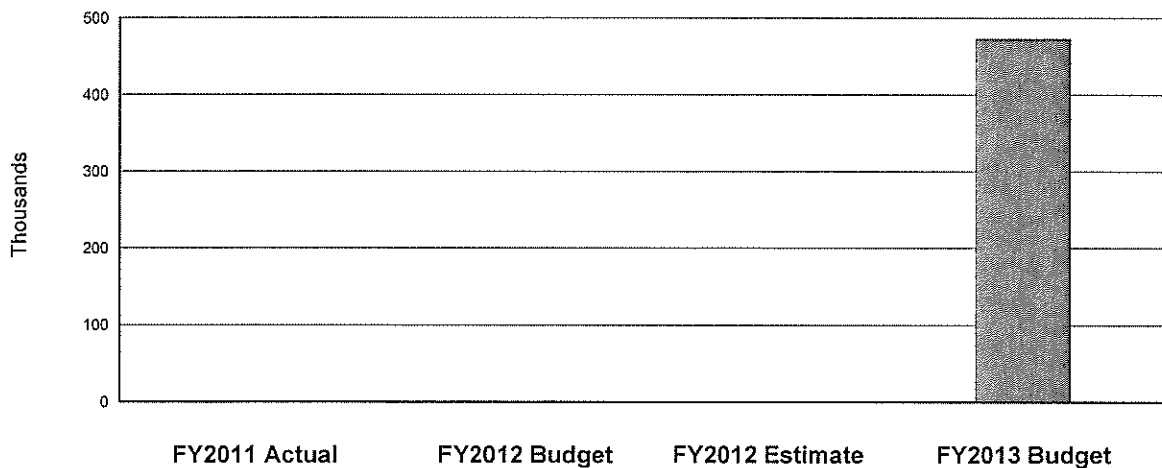
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

Fund Name : Fleet Management Fund  
 Business Area Name : Finance Department  
 Fund No./Bus. Area No. : 1005 / 6400

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	0	0	0	465,927
	Supplies	0	0	0	1,813
	Other Services and Charges	0	0	0	5,356
	Total M & O Expenditures	0	0	0	473,096
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	0	0	0	473,096
Revenues		0	0	0	473,096
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	4.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	4.5
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Consolidate the accounts payable functions for the Fleet Management Department in the Finance Department.</li> <li>o To provide greater resources to Fleet Management by consolidating the financial responsibilities into the Finance Department that ensure timeliness of financial information and transactions.</li> <li>o Improve Fleet Management Department's financial data by providing transparent, reliable and timely information, thus enhancing the department's ability to focus on operations.</li> </ul>				

**Fleet Management Fund  
 Finance Department  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Finance Department  
**Fund No./Bus Area No.** : 1005 / 6400

**Name: Budget Management -- 640004**

**Mission:** Provide strategic financial business services for Fleet Management that include budget preparation, budget management/oversight, financial data analysis and reporting.

**Goal:** Improve financial reporting to the Fleet Management and Finance Departments, through transparency, accuracy and timeliness of information produced.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Financial reports prepared	N/A	N/A	12
Budget development and coordination	N/A	N/A	95%

**Name: General Accounting -- 640005**

**Mission:** Manage the accounts payable functions for the Fleet Management Department.

**Goal:** Improve efficiencies and synergies.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Consolidate accounts payable for Fleet Management	N/A	N/A	1

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Fleet Management Fund</b> <b>Business Area Name : Finance Department</b> <b>Fund No./Bus Area No. : 1005 / 6400</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Budget Management 640004</b> The Budget Management service chargeback section provides centralized financial oversight to Fleet Management. The section will provide centralized support in budget development, management, analysis and reporting.	0.0	0	0.0	0	1.5	174,891
<b>General Accounting 640005</b> This section provide accounts payable services for the Fleet Management Department.	0.0	0	0.0	0	3.0	298,205
<b>Total</b>	<b>0.0</b>	<b>0</b>	<b>0.0</b>	<b>0</b>	<b>4.5</b>	<b>473,096</b>

## Business Area Roster Summary

Fund Name : Fleet Management Fund  
 Business Area Name : Finance Department  
 Fund No./Bus Area No. : 1005 / 6400

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTANT	17	0.0	1.0	1.0
ACCOUNTANT ASSOCIATE	14	0.0	1.0	1.0
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	0.0	1.0	1.0
DIVISION MANAGER	29	0.0	0.5	0.5
FINANCIAL ANALYST IV	25	0.0	1.0	1.0
<b>Total FTEs</b>		<b>0.0</b>	<b>4.5</b>	<b>4.5</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>0.0</b>	<b>4.5</b>	<b>4.5</b>

## Business Area Revenue Summary

Fund Name : Fleet Management Fund  
Business Area Name : Finance Department  
Fund No./Bus Area No. : 1005 / 6400

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6400040003	Fleet - Finance Operations			
424110	Other Interfund Services	0	0	174,891
6400050007	Central AP - Fleet Management			
424110	Other Interfund Services	0	0	298,205
Total	Finance Department	<u>0</u>	<u>0</u>	<u>473,096</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Fleet Management Fund  
 Business Area Name : Finance Department  
 Fund No./Bus. Area No. : 1005 / 6400

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	0	0	327,450
501070	Pension - Civilian	0	0	0	70,073
502010	FICA - Civilian	0	0	0	25,051
503010	Health Ins-Act Civilian	0	0	0	41,699
503015	Basic Life Insurance - Active Civilian	0	0	0	182
503060	Long Term Disability-Civilian	0	0	0	386
503090	Workers Compensation-Civilian-Admin	0	0	0	1,086
<b>Total</b>	<b>Personnel Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>465,927</b>
511045	Computer Supplies	0	0	0	784
511070	Miscellaneous Office Supplies	0	0	0	1,029
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,813</b>
520121	IT Application Svcs	0	0	0	1,120
521610	Voice Services	0	0	0	792
521730	Parking Space Rental	0	0	0	3,444
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,356</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>473,096</b>

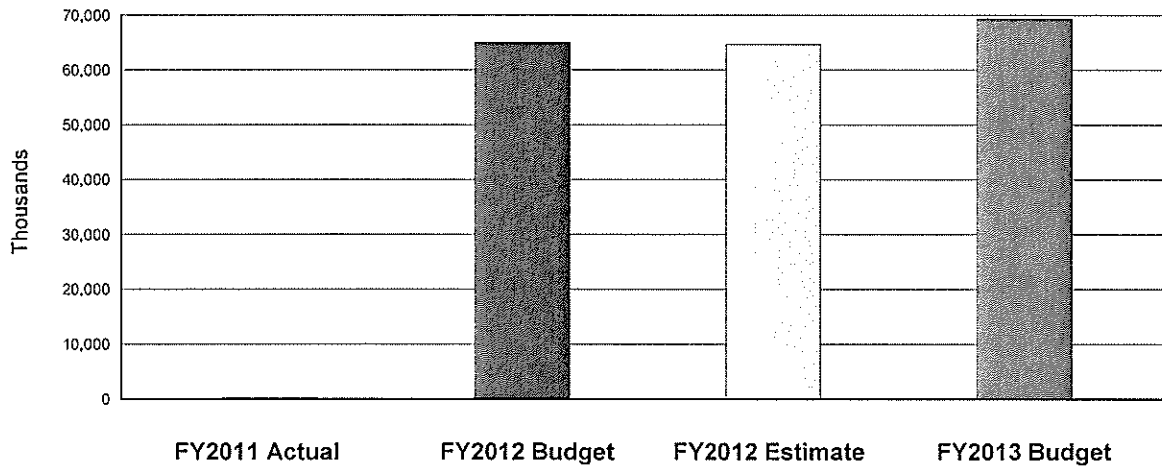


## Business Area Budget Summary

Fund Name : Fleet Management Fund  
 Business Area Name : Fleet Management Department  
 Fund No./Bus. Area No. : 1005 / 6700

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	237,234	18,430,485	17,191,329	18,732,206
	Supplies	5,672	43,694,267	45,280,243	47,627,680
	Other Services and Charges	7,566	2,960,500	2,279,016	3,011,374
	Non-Capital Equipment	0	5,400	3,000	0
	Total M & O Expenditures	250,472	65,090,652	64,753,588	69,371,260
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	250,472	65,090,652	64,753,588	69,371,260
Revenues		250,472	65,090,652	64,753,588	69,371,260
Staffing	Full-Time Equivalents - Civilian	1.5	273.9	253.7	273.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	1.5	273.9	253.7	273.0
	Full-Time Equivalents - Overtime	0.0	10.2	10.2	10.1
Significant Budget Changes and Highlights	<p>The FY2013 budget provides continued support of the Fire, Police, Solid Waste, and Parks Departments through Fleet Maintenance and includes the following:</p> <ul style="list-style-type: none"> <li>o Fuel increase of \$2.5M in anticipation of increased prices per gallon. City wide fuel is \$34.0M</li> <li>o Increased staffing of approximately 20 FTEs at \$1M to replace FY2012 attrition</li> <li>o Fleet maintenance supplies and services of approximately \$15.0M</li> <li>o Pay disparity adjustments for all technician levels.</li> </ul>				

**Fleet Management Fund  
 Fleet Management Department  
 Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Fleet Management Department  
**Fund No./Bus Area No.** : 1005 / 6700

**Name: FMD - Director's Office -- 670001**

**Mission:** Maximize the use and value of the City's vehicle assets. We will accomplish this by partnering with departments to provide quality services and reliable, safe, and environmentally efficient vehicles in a cost effective and transparent manner.

**Goal:** Provide management and support to Finance, Business, and Operations divisions. Provide financial support to all Fleet divisions through accounts payable, budget, and contract administration functions in partnership with City Finance.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Reduce greenhouse gas emissions	N/A	N/A	2%
Fully implemented motor pool	N/A	N/A	12/31/2012

**Name: FMD - Fleet Operation -- 670002**

**Mission:** Maintain a fleet of over 13,000 vehicles and pieces of equipment utilizing 21 separate repair facilities at various locations within the City. Out-source selected repairs to specialized vendors when necessary. Perform customer service with our partnering departments within the City. Provide leadership and administrative support to over 250 FTEs including Fleet Coordinators, Shop Managers, Mechanics, Service Writers, and Customer Service Reps.

**Goal:** Maintain effective maintenance programs, utilizing in-house resources. Maintain effective maintenance repairs and warranty programs, utilizing outside vendors. Conduct effective customer service for partnering departments.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Preventive maintenance compliance	N/A	N/A	90%
Mechanics direct hours	N/A	N/A	65%
Labor hours billed	N/A	N/A	266,000
Vehicle availability	N/A	N/A	90%

**Name: FMD - Fleet Administration -- 670003**

**Mission:** Provide strategic business services for the department that include asset management, fuel management, parts vendor relationship management, and data analysis and reporting.

**Goal:** To successfully consolidate and launch the business services and functions for the division ensuring the highest quality service and data analysis used in the decision making process for the department.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Daily fuel compliance	N/A	N/A	100%
Parts availability	N/A	N/A	85%

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Fleet Management Fund</b> <b>Business Area Name : Fleet Management Department</b> <b>Fund No./Bus Area No. : 1005 / 6700</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>FMD - Director's Office 670001</b> Instrumental in the overall success of the department by providing guidance on administrative, financial, and operational issues including the long term vision for the City's overall fleet. Manage the repair of City equipment by outside vendors.	1.5	250,472	9.5	1,028,489	9.0	893,595
<b>FMD - Fleet Operation 670002</b> Primary responsibility is to maintain and repair all fleet equipment.	0.0	0	224.0	30,343,489	242.0	32,277,456
<b>FMD - Fleet Administration 670003</b> Responsible for asset management, fuel management, parts vendor relationship management and data analysis and reporting.	0.0	0	20.2	33,381,610	22.0	36,200,209
<b>Total</b>	<b>1.5</b>	<b>250,472</b>	<b>253.7</b>	<b>64,753,588</b>	<b>273.0</b>	<b>69,371,260</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Fleet Management Fund  
**Business Area Name :** Fleet Management Department  
**Fund No./Bus Area No. :** 1005 / 6700

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTANT	17	1.0	0.0	(1.0)
ACCOUNTANT ASSOCIATE	14	1.0	0.0	(1.0)
ADMINISTRATION MANAGER	26	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	5.0	6.0	1.0
ADMINISTRATIVE COORDINATOR	24	3.0	3.0	
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	3.0	2.0
ASSISTANT DIRECTOR (EXE LEV)	32	0.0	1.0	1.0
ASSISTANT FIELD SUPERVISOR	15	0.0	1.0	1.0
AUTOMOTIVE SERVICE WRITER	15	8.0	10.0	2.0
CONTRACT ADMINISTRATOR	22	1.0	1.0	
CUSTOMER SERVICE REP. II	15	2.0	3.0	1.0
CUSTOMER SERVICE REP. III	16	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	2.0	2.0	
DEPUTY DIRECTOR (EXE LEV)	34	1.0	0.0	(1.0)
DIVISION MANAGER	29	4.0	4.0	
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
FINANCIAL ANALYST II	18	1.0	0.0	(1.0)
FINANCIAL ANALYST III	21	1.0	0.0	(1.0)
FLEET MANAGEMENT DIRECTOR	35	1.0	1.0	
INSPECTOR	18	2.0	2.0	
IRON WORKER	13	2.0	2.0	
MAINTENANCE MECHANIC I	8	2.0	0.0	(2.0)
MAINTENANCE MECHANIC II	12	1.0	0.0	(1.0)
MAINTENANCE MECHANIC III	14	4.0	5.0	1.0
MANAGEMENT ANALYST III	21	1.0	2.0	1.0
MANAGEMENT ANALYST IV	25	1.0	1.0	
MECHANIC HELPER	5	16.0	15.0	(1.0)
MECHANIC I	11	24.0	25.0	1.0
MECHANIC II	15	23.0	22.0	(1.0)
MECHANIC III	19	122.9	122.0	(0.9)
SEMI-SKILLED LABORER	6	6.0	4.0	(2.0)
SENIOR ACCOUNT CLERK	13	1.0	0.0	(1.0)
SENIOR FIXED ASSET SPECIALIST	17	3.0	2.0	(1.0)
SENIOR STAFF ANALYST	28	1.0	1.0	
SHOP MANAGER	23	18.0	19.0	1.0
TRUCK DRIVER	6	8.0	10.0	2.0
<b>Total FTEs</b>		<b>273.9</b>	<b>273.0</b>	<b>(0.9)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>273.9</b>	<b>273.0</b>	<b>(0.9)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Fleet Management Fund  
**Business Area Name** : Fleet Management Department  
**Fund No./Bus Area No.** : 1005 / 6700

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>6700020001</b>	<b>FMD - Fleet Operation</b>			
424110	Other Interfund Services	125,246	125,246	0
424130	Interfund Vehicle Repair	11,276,777	11,276,777	13,332,000
457040	Interfund Fleet Maintenance	20,541,516	20,541,516	20,845,131
<b>Total</b>	<b>FMD - Fleet Operation</b>	<b>31,943,539</b>	<b>31,943,539</b>	<b>34,177,131</b>
<b>6700030002</b>	<b>FMD - Fuel</b>			
424110	Other Interfund Services	1,569,513	1,232,449	0
424120	Interfund Vehicle Fuel	31,577,600	31,577,600	35,194,129
<b>Total</b>	<b>FMD - Fuel</b>	<b>33,147,113</b>	<b>32,810,049</b>	<b>35,194,129</b>
<b>Total</b>	<b>Fleet Management Department</b>	<b>65,090,652</b>	<b>64,753,588</b>	<b>69,371,260</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Fleet Management Fund  
 Business Area Name : Fleet Management Department  
 Fund No./Bus. Area No. : 1005 / 6700

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	136,300	11,261,951	10,752,300	11,521,910
500030	Salary Part Time - Civilian	0	39,389	39,389	43,196
500060	Overtime - Civilian	1,193	600,540	600,540	600,540
500090	Premium Pay - Civilian	0	380,388	66,800	66,295
500110	Bilingual Pay - Civilian	0	4,519	1,600	1,808
501070	Pension - Civilian	25,536	2,027,149	1,935,250	2,465,688
501120	Termination Pay - Civilian	62,452	565,000	500,000	53,800
501160	Vehicle Allowance - Civilian	969	4,216	0	0
502010	FICA - Civilian	5,980	939,023	876,750	932,740
503010	Health Ins-Act Civilian	8,829	2,361,164	2,137,200	2,577,863
503015	Basic Life Insurance - Active Civilian	62	6,657	6,150	6,809
503050	Health/Life Insurance - Retiree Civilian	0	0	15,000	17,130
503060	Long Term Disability-Civilian	(3,759)	23,205	20,100	23,120
503090	Workers Compensation-Civilian-Admin	(1,036)	54,799	54,000	65,247
503100	Workers Compensation-Civilian-Claim	708	149,920	27,500	149,920
504020	Compensation Contingency	0	0	0	193,575
504030	Unemployment Claims - Administration	0	12,565	158,750	12,565
<b>Total</b>	<b>Personnel Services</b>	<b>237,234</b>	<b>18,430,485</b>	<b>17,191,329</b>	<b>18,732,206</b>
511010	Chemical Gases & Special Fluids	0	12,000	35	0
511020	Construction Materials	0	0	5,500	5,000
511030	Mechanical Hardware & Parts	0	24,000	600	0
511045	Computer Supplies	275	20,286	2,000	42,232
511050	Paper & Printing Supplies	0	25,626	1,000	2,000
511055	Publications & Printed Materials	0	13,600	12,000	12,000
511070	Miscellaneous Office Supplies	0	64,800	30,000	57,500
511080	General Laboratory Supplies	0	0	1,008	0
511110	Fuel	0	31,577,600	31,577,600	34,012,768
511115	Vehicle Repair & Maintenance Supplies	3,129	11,429,490	13,500,000	13,332,000
511120	Clothing	0	41,300	64,000	26,480
511125	Food Supplies	0	10,500	6,500	3,000
511145	Small Tools & Minor Equipment	0	15,000	0	0
511150	Miscellaneous Parts & Supplies	2,268	460,065	80,000	134,700
<b>Total</b>	<b>Supplies</b>	<b>5,672</b>	<b>43,694,267</b>	<b>45,280,243</b>	<b>47,627,680</b>
520100	Temporary Personnel Services	0	21,000	35,000	35,000
520101	Janitorial Services	0	0	15,600	28,375
520109	Medical Dental & Laboratory Services	311	600	2,000	2,000
520110	Management Consulting Services	0	0	40	0
520114	Miscellaneous Support Services	0	298,853	40	0
520118	Refuse Disposal	0	33,200	57,000	117,320
520119	Computer Equipment/Software Maintenance	0	278,466	161,100	264,669
520121	IT Application Svcs	0	0	0	5,000
520123	Vehicle & Motor Equipment Services	0	1,636,200	1,600,000	1,765,000
520124	Other Equipment Services	0	30,000	10,000	141,285
520151	Parking EZ Tag Fees	38	0	1,000	1,200
520515	Print Shop Services	1,236	2,200	2,200	2,200
520705	Insurance Fees	0	0	0	110,909
520710	State/Federal Inspection Fees	0	9,191	30,000	36,000
520765	Membership & Professional Fees	0	2,000	200	1,500
520805	Education & Training	0	35,600	10,000	52,220

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Fleet Management Fund  
 Business Area Name : Fleet Management Department  
 Fund No./Bus. Area No. : 1005 / 6700

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520905	Travel - Training Related	0	9,500	700	10,650
520910	Travel - Non-Training Related	0	9,625	120	4,000
521605	Data Services	0	0	100	1,000
521610	Voice Services	3,392	6,100	15,000	15,410
521620	Voice Equipment	0	0	4,000	5,300
521625	Voice Labor	1,712	0	1,000	2,500
521705	Vehicle/Equipment Rental/Lease	0	19,630	11,416	7,224
521715	Office Equipment Rental	0	60,000	14,500	24,000
521730	Parking Space Rental	600	5,000	5,000	5,000
522205	Metro Commuter Passes	0	8,000	6,000	6,000
522430	Miscellaneous Other Services & Charges	277	495,335	140,000	182,200
522721	Interfund HR Client Services	0	0	157,000	185,412
<b>Total</b>	<b>Other Services and Charges</b>	<b>7,566</b>	<b>2,960,500</b>	<b>2,279,016</b>	<b>3,011,374</b>
551010	Non-Capital Office Furniture & Equipment	0	3,000	3,000	0
551015	Non-Capital Computer Equipment	0	2,400	0	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>0</b>	<b>5,400</b>	<b>3,000</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>250,472</b>	<b>65,090,652</b>	<b>64,753,588</b>	<b>69,371,260</b>

## Fund Summary

Fund Name : Property & Casualty Fund  
Fund No./Bus. Area No. : 1004 / 6500 / 9000

	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Beginning Fund Balance	67,804	67,804	67,804
Current Revenues	35,297,003	34,100,118	35,536,136
Total Available Resources	35,364,807	34,167,922	35,603,940
Maintenance and Operations	35,297,093	34,100,118	35,536,136
Total Expenditures	35,297,093	34,100,118	35,536,136
Planned Ending Fund Balance	67,714	67,804	67,804
Total Budget	35,364,807	34,167,922	35,603,940

## Fund Balance Distribution:

Non-Spendable	0	0	0
Restricted	67,714	67,804	67,804
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The information above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Budget of the Property and Casualty Fund. Also included are the beginning and ending fund balances, total available resources and total expenditures.

The Property and Casualty Fund was established to monitor the financial requirements of the Property and Risk Management Programs. Revenue in this fund is generated from assessed premiums to the other funds. These premiums are based upon projected expenditures. It has two distinct parts; one managed by the Legal Department to account for claims against the City, and one managed by Administration and Regulatory Affairs to account for property insurance costs.

The mission of the Legal Department's portion of the Property and Casualty Fund (Claims and Subrogation, General Litigation, and Labor, Employment and Civil Rights Sections) is to defend the City against claims and tort lawsuits filed against the City, minimize the City's financial exposure, and file affirmative claims on behalf of the City for property damage and subrogation. The Claims and Subrogation, General Litigation, and Labor, Employment and Civil Rights Sections of the Legal Department are responsible for the investigation and defense of claims against the City, case settlement, and payment of claims and judgments.

The Insurance Management Division of the Administration and Regulatory Affairs Department is responsible for administering all citywide non-health related insurance services including, but not limited to, property, flood, fine arts, terrorism, boiler and machinery, crime, electronic equipment protection, notary, fidelity and surety bond insurance. All risks to the City's assets (except Worker's Compensation, Life, and Long-Term Disability) falls within the scope of this fund.

Goals for the divisions where the activity is accounted for in the Property and Casualty Fund are to:

- manage risk through identification and analysis of exposure to determine level of risk assumption or transfer of risk through commercial insurance for City departments and related agencies;
- procure, monitor, and maintain commercial insurance policies to control and minimize the City's exposure to financial risk;
- maximize commercial insurance claim recoveries;
- reduce the average amount paid per liability claim and civil rights lawsuits filed against the City;
- advise City departments on risk management issues to reduce or eliminate tort claim exposure;
- aggressively defend the City in all matters filed against it to deter meritless lawsuits with exaggerated claims;
- reduce tort claims exposure by working with the Human Resources Department to identify safety problems and educate employees on how to perform their jobs safely to avoid incidents that damage City property, employees and third parties;
- identify delinquent accounts owed to the City and increase recoveries on affirmative claims.



**Business Area Budget Summary**

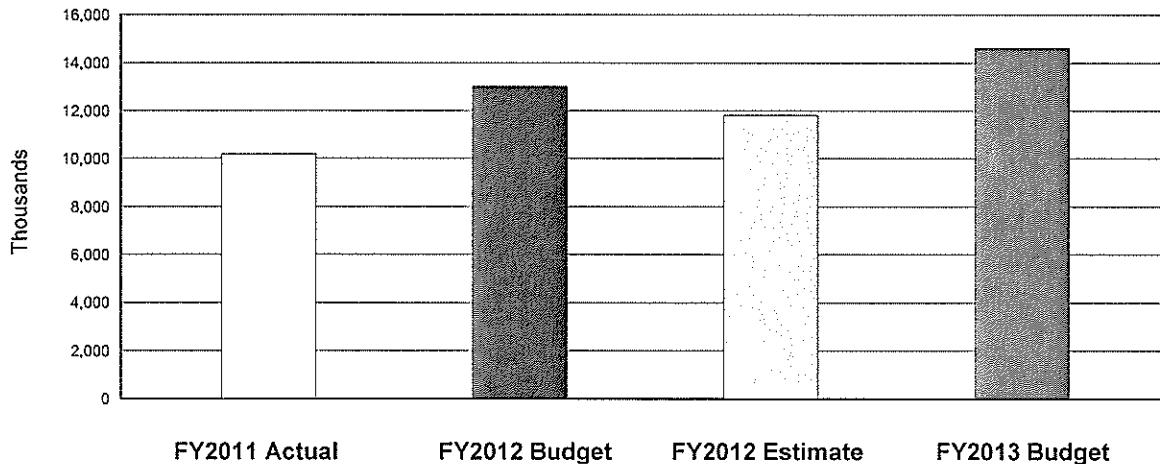
**Fund Name** : Property & Casualty Fund

**Business Area Name** : Administration and Regulatory Affairs

**Fund No./Bus. Area No.** : 1004 / 6500

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	497,158	537,883	555,315	587,606
	Supplies	2,932	3,430	3,430	2,977
	Other Services and Charges	9,694,198	12,467,132	11,252,725	14,034,049
	Total M & O Expenditures	10,194,288	13,008,445	11,811,470	14,624,632
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	10,194,288	13,008,445	11,811,470	14,624,632
<b>Revenues</b>		10,194,288	13,008,445	11,811,470	14,624,632
<b>Staffing</b>	Full-Time Equivalents - Civilian	4.9	5.0	5.0	5.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	4.9	5.0	5.0	5.0
	Full-Time Equivalents - Overtime	0.0	5.0	5.0	0.0
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o Property Insurance projects a rate increase of 10% due to decreasing availability of insurance carriers and increasing cost of property insurance.</li> <li>o Insurance coverage for Information Technology's communication equipment budgeted at \$230,000.</li> <li>o Obtaining National Flood Insurance Program preliminary coverage budgeted at \$500,000.</li> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$10,942) and pension contribution (\$13,401).</li> </ul>				

**Property & Casualty Fund  
Administration and Regulatory Affairs  
Expenditure Summary**



## Division Mission and Performance Measures

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus Area No.** : 1004 / 6500

**Name:** Accounting Services Group -- 650005

**Mission:** Administer all citywide non-health related insurance services including, but not limited to, property, flood, fine arts, terrorism, boiler and machinery, crime and electronic equipment protection insurance, Notary Public program, fidelity and surety bond insurance. All risk to the City's assets (except Worker's Compensation, Life, and Long-Term Disability) falls within the scope of this division.

**Goal:**

- Manage risk through identification and analysis of exposure to determine level of risk assumption or transfer of risk through commercial insurance for City departments and related agencies.
- Procure, monitor, and maintain commercial insurance policies to control and minimize the City's exposure to financial risk.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Insurance policies	15	15	15
Notary bonds	495	490	445
Public official bonds	10	12	10

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Property &amp; Casualty Fund</b> <b>Business Area Name : Administration and Regulatory Affairs</b> <b>Fund No./Bus Area No. : 1004 / 6500</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Accounting Services Group 650005</b> Administer all non-health related insurance to the City and associated groups including, but not limited to, property, flood, fine arts, terrorism, boiler and machinery, electronic equipment protection, fidelity, surety, inland marine, and Notary Public program.	4.9	10,194,288	5.0	11,811,470	5.0	14,624,632
<b>Total</b>	<b>4.9</b>	<b>10,194,288</b>	<b>5.0</b>	<b>11,811,470</b>	<b>5.0</b>	<b>14,624,632</b>

## Business Area Roster Summary

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus Area No.** : 1004 / 6500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	1.0	0.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	0.0	1.0	1.0
ASSISTANT DIRECTOR (EXE LEV)	32	0.0	1.0	1.0
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	0.0	(1.0)
FINANCIAL ANALYST IV	25	1.0	0.0	(1.0)
SENIOR STAFF ANALYST	28	2.0	2.0	
STAFF ANALYST	26	0.0	1.0	1.0
<b>Total FTEs</b>		<b>5.0</b>	<b>5.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>5.0</b>	<b>5.0</b>	<b>0.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus Area No.** : 1004 / 6500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6500050003	ARA - Insurance Management			
424070	Interfund Legal Services	13,008,445	11,811,470	14,624,632
<b>Total</b>	<b>Administration and Regulatory Affairs</b>	<b><u>13,008,445</u></b>	<b><u>11,811,470</u></b>	<b><u>14,624,632</u></b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 1004 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	353,628	362,478	385,500	389,726
501070	Pension - Civilian	56,551	65,245	70,000	83,401
502010	FICA - Civilian	25,654	27,730	28,000	29,706
503010	Health Ins-Act Civilian	49,766	58,860	60,000	70,942
503015	Basic Life Insurance - Active Civilian	214	215	215	231
503050	Health/Life Insurance - Retiree Civilian	10,433	17,955	6,000	8,000
503060	Long Term Disability-Civilian	0	425	425	425
503090	Workers Compensation-Civilian-Admin	912	1,000	1,200	1,195
503100	Workers Compensation-Civilian-Claim	0	3,800	3,800	3,800
504030	Unemployment Claims - Administration	0	175	175	180
<b>Total</b>	<b>Personnel Services</b>	<b>497,158</b>	<b>537,883</b>	<b>555,315</b>	<b>587,606</b>
511045	Computer Supplies	1,050	1,053	1,053	600
511050	Paper & Printing Supplies	734	737	737	737
511055	Publications & Printed Materials	149	400	400	400
511060	Postage	189	240	240	240
511070	Miscellaneous Office Supplies	810	1,000	1,000	1,000
<b>Total</b>	<b>Supplies</b>	<b>2,932</b>	<b>3,430</b>	<b>3,430</b>	<b>2,977</b>
520100	Temporary Personnel Services	0	50,000	50,000	50,000
520109	Medical Dental & Laboratory Services	0	0	0	95
520110	Management Consulting Services	0	40,000	40,000	40,000
520115	Real Estate Lease/Office Rental	0	17,916	17,916	17,916
520121	IT Application Svcs	134	486	486	290
520122	Office Equipment Services	0	0	0	72
520510	Mail/Delivery Services	0	200	200	200
520515	Print Shop Services	246	2,330	2,330	2,330
520605	Advertising Services	1,528	3,212	3,212	3,212
520705	Insurance Fees	9,325,636	11,904,860	10,721,457	13,482,156
520765	Membership & Professional Fees	430	640	640	575
520770	Insurance Administration Fees	249,080	297,960	266,344	297,960
520805	Education & Training	2,004	2,869	2,869	3,000
520905	Travel - Training Related	526	3,157	3,157	9,657
520910	Travel - Non-Training Related	0	250	250	250
521305	Indirect Cost Recovery Payment	108,916	126,379	126,379	107,839
521605	Data Services	4,357	9,984	9,984	9,427
521610	Voice Services	8	191	191	98
521620	Voice Equipment	0	44	44	0
521625	Voice Labor	0	17	17	0
521630	GIS Revolving Fund Services	309	373	373	353
521730	Parking Space Rental	0	2,352	2,964	3,144
522205	Metro Commuter Passes	1,024	852	852	1,638
522430	Miscellaneous Other Services & Charges	0	90	90	0
522721	Interfund HR Client Services	0	2,792	2,792	3,650
522722	KRONOS Service Chargeback	0	178	178	187
<b>Total</b>	<b>Other Services and Charges</b>	<b>9,694,198</b>	<b>12,467,132</b>	<b>11,252,725</b>	<b>14,034,049</b>
<b>Grand Total Expenditures</b>		<b>10,194,288</b>	<b>13,008,445</b>	<b>11,811,470</b>	<b>14,624,632</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

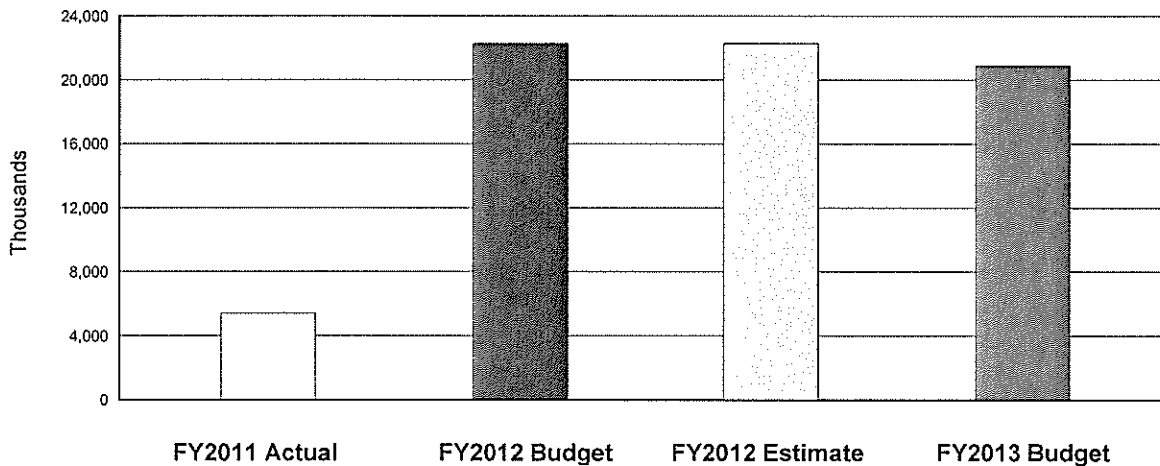
**Fund Name** : Property & Casualty Fund

**Business Area Name** : Legal

**Fund No./Bus. Area No.** : 1004 / 9000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Expenditures	Personnel Services	2,359,753	5,324,368	5,324,368	6,316,516
	Supplies	159,807	156,284	156,284	159,800
	Other Services and Charges	2,900,847	16,807,996	16,807,996	14,435,188
	Total M & O Expenditures	5,420,407	22,288,648	22,288,648	20,911,504
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	5,420,407	22,288,648	22,288,648	20,911,504
Revenues		5,420,407	22,288,558	22,288,648	20,911,504
Staffing	Full-Time Equivalents - Civilian	23.9	45.8	45.1	52.4
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	23.9	45.8	45.1	52.4
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$121,693) and pension contribution (\$254,159).</li> <li>o The City Attorney instituted a significant re-organization to have the Legal Department more closely resemble and operate as a law firm. Along with the improved efficiency and effectiveness of the legal services provided by the department, this focus has drastically reduced the need to employ outside counsel while increasing the burden on in-house staff. The additional increase of personnel produces a significant decrease in legal services.</li> <li>o Settlements and judgments are projected to decrease by 18.7% from a total of \$14,496,120 in FY2012 to a total of \$11,779,860 in FY2013.</li> </ul>				

**Property & Casualty Fund  
Legal  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Property & Casualty Fund <b>Business Area Name</b> : Legal <b>Fund No./Bus Area No.</b> : 1004 / 9000			
<b>Name: LGL - Staff Administration Section -- 900001</b>			
<b>Mission:</b> To capture personnel costs associated with broad oversight of all the litigation sections and activities related to those sections.			
<b>Goal:</b> N/A			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A
<b>Name: LGL - General Litigation Section -- 900002</b>			
<b>Mission:</b> To defend the City and collect money owed to the City.			
<b>Goal:</b> Bringing and defending lawsuits in the area of responsibilities.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Lost revenue recovered	\$1,123,714	\$1,400,000	\$1,600,000
New litigation filed	26	30	35
Matters in litigation	113	120	125
<b>Name: LGL - Labor, Empl. &amp; Civil Rights Section -- 900005</b>			
<b>Mission:</b> To provide legal services to the City and its departments.			
<b>Goal:</b> Provide legal counsel and assistance to City departments on all labor and employment issues such as fair labor standards, title VII discrimination, policy issues, and use of excessive force. Represent the City and its departments in labor, employment and civil rights lawsuits.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
EEOC/TWD matters	445	400	400
Personnel actions/hearings	717	500	800
Pending litigation	38	40	40
Opinions/special issues	15	20	35



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Property & Casualty Fund <b>Business Area Name</b> : Legal <b>Fund No./Bus Area No.</b> : 1004 / 9000			
<b>Name:</b> LGL - Claims & Subrogation Section -- 900010			
<b>Mission:</b> To promptly resolve liability tort claims and subrogation matters at the claim stage which reduces the City's costs by avoiding expensive and protracted litigation.			
<b>Goal:</b> Investigate and recommend the resolution of property and personal injury claims filed against the City. Investigate and process property and workers' compensation subrogation matters.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Claims closed-no pymt	854	849	850
Subro claims handled	2,150	1,565	1,500
Liability claims processed	1,318	1,268	1,300
Liability claims settled	331	302	300
<b>Name:</b> LGL - Defense Litigation (dissolved) -- 900011			
<b>Mission:</b> This section was dissolved and split between the General Litigation and the Labor, Employment and Civil Rights Sections.			
<b>Goal:</b> N/A			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A
<b>Name:</b> LGL - Litigation Costs Section -- 900012			
<b>Mission:</b> This cost center has no personnel and has the sole function of capturing all supplies and services expenditures related to litigation matters in which the City is involved.			
<b>Goal:</b> N/A			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
N/A	N/A	N/A	N/A

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Property &amp; Casualty Fund</b> <b>Business Area Name : Legal</b> <b>Fund No./Bus Area No. : 1004 / 9000</b>						
<b>Division Description</b>	<b>FY2011 Actual FTEs Cost \$</b>	<b>FY2012 Estimate FTEs Cost \$</b>	<b>FY2013 Budget FTEs Cost \$</b>			
<b>LGL - Staff Administration Section 900001</b> This cost center captures personnel costs associated with broad oversight of all the litigation sections and activities related to those sections.	0.0 2,878	1.0 238,217	1.0 246,975			
<b>LGL - General Litigation Section 900002</b> Responsible for litigation related to animal law, annexation, bankruptcy, building and standards commission appeals, Code enforcement, collections, constitutional challenges to ordinances, contract disputes, election contests, environmental, Fed False Claims Act, forcible entry and etainer, Intergovernmental disputes, inverse condemnation, probate, Private Real Property Preservation Act and more.	0.0 0	16.8 2,112,086	20.7 2,606,928			
<b>LGL - Labor, Empl. &amp; Civil Rights Section 900005</b> The section is responsible for representing the City on all labor, employment and civil rights lawsuits.	0.0 0	17.3 2,021,694	20.7 2,489,718			
<b>LGL - Claims &amp; Subrogation Section 900010</b> This section is responsible for liability tort claims, subrogation matters and general affirmative claim matters at the claim stage.	9.8 811,840	10.0 983,971	10.0 1,010,585			
<b>LGL - Defense Litigation (dissolved) 900011</b> Defend the City in personal injury, contractual, constitutional and land use lawsuits, and represent the City in any pending injunctions. This section was dissolved at the end of FY2011. Section presented in this budget to show FY2011 Actual Cost only.	14.1 1,545,730	0.0 0	0.0 0			

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Legal  
**Fund No./Bus Area No.** : 1004 / 9000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>LGL - Litigation Costs Section</b> <span style="float: right;">900012</span> This section capture cost directly related to the payment of claims and judgments including legal services and other services.	0.0	3,059,959	0.0	16,932,680	0.0	14,557,298
<b>Total</b>	<b>23.9</b>	<b>5,420,407</b>	<b>45.1</b>	<b>22,288,648</b>	<b>52.4</b>	<b>20,911,504</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Property & Casualty Fund  
**Business Area Name** : Legal  
**Fund No./Bus Area No.** : 1004 / 9000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT (EXE LEV)	17	1.0	0.0	(1.0)
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ASSISTANT CITY ATTORNEY I	21	0.0	2.0	2.0
ASSISTANT CITY ATTORNEY II	24	2.0	3.0	1.0
ASSISTANT CITY ATTORNEY III	27	3.0	3.0	
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
FIRST ASSISTANT CITY ATTORNEY	37	1.0	1.0	
LEGAL WORD PROCESSOR	11	1.0	1.0	
PARALEGAL I	12	4.0	5.0	1.0
PARALEGAL II	14	1.0	0.0	(1.0)
PARALEGAL III	16	2.0	2.0	
SENIOR ASSISTANT CITY ATTORNEY I	30	7.0	8.0	1.0
SENIOR ASSISTANT CITY ATTORNEY II	32	6.0	6.0	
SENIOR ASSISTANT CITY ATTORNEY III	34	3.0	6.0	3.0
SENIOR ASSISTANT CITY ATTORNEY IV	35	1.0	0.0	(1.0)
SENIOR ASSISTANT CITY ATTORNEY,SECTION CHIEF	35	3.0	3.0	
SENIOR CLAIMS COORDINATOR	21	4.0	4.0	
SENIOR LEGAL WORD PROCESSOR	13	3.0	4.0	1.0
SENIOR PARALEGAL	19	3.0	3.0	
<b>Total FTEs</b>		<b>47.0</b>	<b>53.0</b>	<b>6.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>1.2</b>	<b>0.6</b>	<b>(0.6)</b>
<b>Full-Time Equivalents</b>		<b>45.8</b>	<b>52.4</b>	<b>6.6</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Property & Casualty Fund  
 Business Area Name : Legal  
 Fund No./Bus Area No. : 1004 / 9000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
9000010001	LGL - General Admin of Dept			
424070	Interfund Legal Services	238,127	238,217	246,975
9000020001	LGL - Genl Litigation			
424070	Interfund Legal Services	2,112,086	2,112,086	2,606,928
9000050001	LGL - Labor,Employ, Civ. Rights			
424070	Interfund Legal Services	2,021,694	2,021,694	2,489,718
9000100001	LGL - Claims & Subrog.			
424070	Interfund Legal Services	983,971	983,971	1,010,585
9000120001	LGL - Litigation Costs			
424070	Interfund Legal Services	16,932,680	16,932,680	14,557,298
<b>Total Legal</b>		<b>22,288,558</b>	<b>22,288,648</b>	<b>20,911,504</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Property & Casualty Fund  
 Business Area Name : Legal  
 Fund No./Bus. Area No. : 1004 / 9000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	1,761,322	3,856,037	3,856,037	4,431,050
500110	Bilingual Pay - Civilian	880	910	910	910
501070	Pension - Civilian	281,982	694,087	694,087	948,246
501120	Termination Pay - Civilian	6,188	161,446	161,446	150,000
502010	FICA - Civilian	126,126	268,133	268,133	316,585
503010	Health Ins-Act Civilian	115,326	243,880	243,880	365,573
503015	Basic Life Insurance - Active Civilian	988	2,122	2,122	2,639
503050	Health/Life Insurance - Retiree Civilian	50,335	37,500	37,500	37,500
503060	Long Term Disability-Civilian	0	3,953	3,953	4,455
503090	Workers Compensation-Civilian-Admin	4,492	9,300	9,300	12,523
504030	Unemployment Claims - Administration	12,114	47,000	47,000	47,035
<b>Total</b>	<b>Personnel Services</b>	<b>2,359,753</b>	<b>5,324,368</b>	<b>5,324,368</b>	<b>6,316,516</b>
511045	Computer Supplies	21,273	21,000	21,000	21,000
511050	Paper & Printing Supplies	2,000	7,000	7,000	7,000
511055	Publications & Printed Materials	116,593	110,000	110,000	110,000
511060	Postage	2,905	3,384	3,384	3,500
511070	Miscellaneous Office Supplies	16,190	14,500	14,500	17,500
511110	Fuel	317	400	400	800
511150	Miscellaneous Parts & Supplies	529	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>159,807</b>	<b>156,284</b>	<b>156,284</b>	<b>159,800</b>
520107	Computer Info/Contr	4,109	4,500	4,500	30,000
520108	Information Resource Services	16,479	16,000	16,000	17,000
520110	Management Consulting Services	266	0	0	0
520114	Miscellaneous Support Services	124,611	119,851	119,851	120,000
520119	Computer Equipment/Software Maintenance	27,656	28,500	28,500	35,000
520133	Private Investigative Services	2,952	3,200	3,200	3,200
520510	Mail/Delivery Services	4,269	3,700	3,700	3,800
520515	Print Shop Services	0	400	400	1,200
520520	Printing & Reproduction Services	18,292	16,000	16,000	60,000
520605	Advertising Services	0	300	300	0
520740	Document Recording/Filing Fees	43,739	36,250	36,250	38,000
520765	Membership & Professional Fees	5,185	10,800	10,800	19,990
520805	Education & Training	3,048	10,000	10,000	20,900
520905	Travel - Training Related	2,847	2,500	2,500	4,000
520910	Travel - Non-Training Related	6,272	9,000	9,000	12,000
521605	Data Services	0	100	100	141
521610	Voice Services	10,010	13,296	13,296	13,030
521630	GIS Revolving Fund Services	906	1,086	1,086	1,844
521730	Parking Space Rental	29,640	35,000	35,000	35,000
521905	Legal Services	577,689	350,000	350,000	500,000
521910	Legal Svcs - Crt Report	145,331	145,500	145,500	150,000
521915	Legal Svcs - Atty Fee	16,800	200,000	200,000	200,000
521920	Legal Svcs -Med Svcs	21,490	24,000	24,000	30,000
521925	Legal Svcs -Ex Wit	65,213	150,000	150,000	150,000
521935	Legal Svcs -Claims	696,090	1,000,000	1,000,000	1,000,000
521940	Legal Svcs -Judgmt	5,349	4,783,720	4,783,720	2,944,965
521945	Legal Svcs -Settleme	917,598	9,712,400	9,712,400	8,834,895
521950	Legal Svcs -Doc Rec	140,924	121,741	121,741	190,000
522205	Metro Commuter Passes	819	800	800	1,000
522430	Miscellaneous Other Services & Charges	8,263	3,500	3,500	7,500
522722	KRONOS Service Chargeback	0	852	852	1,723
522780	Interfund Photo Copy Services	5,000	5,000	5,000	10,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>2,900,847</b>	<b>16,807,996</b>	<b>16,807,996</b>	<b>14,435,188</b>
<b>Grand Total Expenditures</b>		<b>5,420,407</b>	<b>22,288,648</b>	<b>22,288,648</b>	<b>20,911,504</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name :** Workers' Compensation  
**Fund No./Bus. Area No. :** 1011 / 8000 / 9000

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Budget</u>
Beginning Fund Balance	0	0	0
Current Revenues	<u>18,190,278</u>	<u>18,190,278</u>	<u>19,352,897</u>
Total Available Resources	<u>18,190,278</u>	<u>18,190,278</u>	<u>19,352,897</u>
Maintenance and Operations	<u>18,190,278</u>	<u>18,190,278</u>	<u>19,352,897</u>
Total Expenditures	<u>18,190,278</u>	<u>18,190,278</u>	<u>19,352,897</u>
Planned Ending Fund Balance	<u>0</u>	<u>0</u>	<u>0</u>
Total Budget	<u>18,190,278</u>	<u>18,190,278</u>	<u>19,352,897</u>

Fund Balance Distribution:

Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Workers' Compensation Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Workers' Compensation Fund is a revolving fund administered by the Human Resources Department. The Fund was established to centralize the financial transactions in the areas of Workers' Compensation, Accident Prevention, and Loss Control.

The City's Workers' Compensation Program is self-insured and has a contract with a third party administrator to manage claims activity. All financial liability for indemnity payments, medical costs, and other claims related payments are processed directly to the departments. Department premium rates are based on projected external Third Party Administrator (TPA) fees and internal administrative costs allocated on staffing levels.

The administrative portion of the budget includes staff for an accident prevention unit in the Human Resources Department and a litigation unit in the Legal Department. A prime objective is the elimination/reduction of accidents via the implementation, monitoring and assessment of departments' Accident Prevention Plans. These cooperative efforts have reduced accidents and returned years of productivity and saved millions in workers' compensation payments. Emphasis on the "return to work" program was accomplished by the adoption of the Work Ability Guidelines, effective April 1, 1995, with a comprehensive revision effective December 16, 2006. These guidelines institute a transitional duty program, which focuses on returning injured employees to work as soon as medically possible, while complying with all federal, state, and local laws.

The overall goal of the program is to create an atmosphere of safety awareness and a risk free environment. Specific initiatives are listed in the budget highlights.



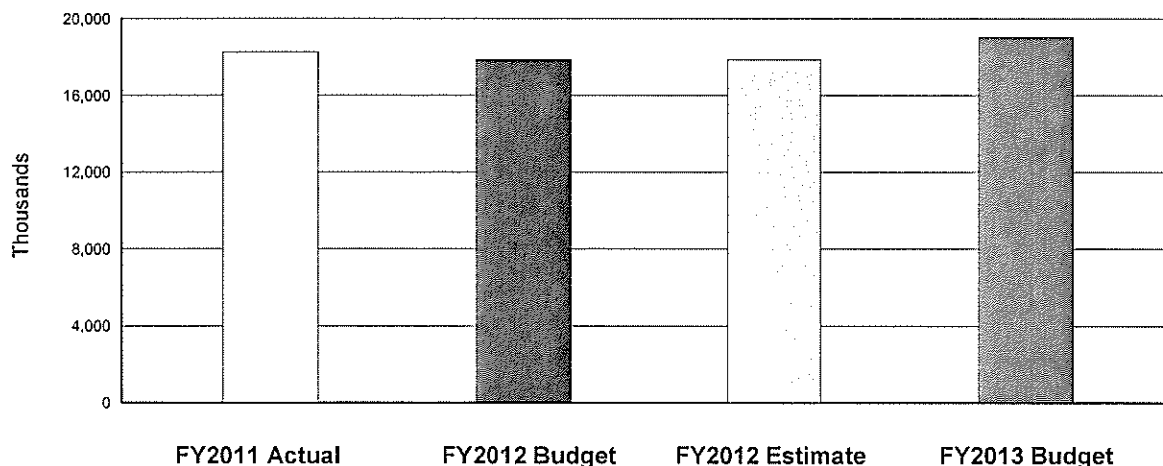
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Workers' Compensation  
**Business Area Name** : Human Resources  
**Fund No./Bus. Area No.** : 1011 / 8000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	2,133,741	2,224,624	2,218,961	2,569,210
	Supplies	23,513	30,010	30,010	45,160
	Other Services and Charges	16,093,278	15,598,929	15,597,449	16,378,440
	Equipment	0	0	0	42,000
	Non-Capital Equipment	6,669	28,550	26,604	5,700
	Total M & O Expenditures	18,257,201	17,882,113	17,873,024	19,040,510
	Debt Service & Other Uses	0	0	0	0
	<b>Total Expenditures</b>	<b>18,257,201</b>	<b>17,882,113</b>	<b>17,873,024</b>	<b>19,040,510</b>
<b>Revenues</b>		<b>17,370,839</b>	<b>18,190,278</b>	<b>18,190,278</b>	<b>19,352,897</b>
<b>Staffing</b>	Full-Time Equivalents - Civilian	49.8	29.4	28.3	32.4
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	49.8	29.4	28.3	32.4
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	o Improve safety assessments for departments via department specific programs, technology and external resources.				
	o Continue promotion of the Resource Allocation Program (RAP) to reduce incidents and claims.				
	o Perform in depth case management review to obtain a shorter claim cycle and return the employee to work in a pre-injury condition.				
	o Develop an injury/safety panel to promote awareness and prevention.				
	o FY2013 Budget includes funding for expenditures increases in health benefits (\$65,809) and pension contribution (\$90,404).				

**Workers' Compensation  
Human Resources  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Workers' Compensation  
**Business Area Name :** Human Resources  
**Fund No./Bus Area No. :** 1011 / 8000

**Name:** HR - Workers' Compensation Group -- 800010

**Mission:** To be a strategic partner by providing Human Resources programs that attract, develop, retain, and engage a skilled and diverse workforce. To be recognized for Human Resources excellence and to be a premier employer.

**Goal:** To create a workplace of safety awareness and a risk free environment.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Safety Inspections	2,598	1,907	2,100
Number of Claims	2,120	1,875	1,775
Lost Time Injuries	605	645	625
Case Management Reviews	1,500	1,095	1,047
Injury Workers Return To Work	1,416	1,324	1,522

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Workers' Compensation</b> <b>Business Area Name : Human Resources</b> <b>Fund No./Bus Area No. : 1011 / 8000</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>HR - Workers' Compensation Group 800010</b> Provide statistical data in areas of accident prevention, workers' compensation claims losses and unemployment compensation. Provide financial reporting and budget management for the Human Resources Department.	49.8	18,257,201	28.3	17,873,024	32.4	19,040,510
Total	49.8	18,257,201	28.3	17,873,024	32.4	19,040,510

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Workers' Compensation  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 1011 / 8000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	2.0	2.0	
ADMINISTRATIVE AIDE	10	2.0	0.0	(2.0)
ADMINISTRATIVE ASSISTANT	17	3.0	3.0	
ADMINISTRATIVE COORDINATOR	24	3.0	3.8	0.8
ADMINISTRATIVE SPECIALIST	20	1.0	2.0	1.0
CLAIMS COORDINATOR	17	2.0	1.0	(1.0)
CUSTOMER SERVICE CLERK	10	1.0	1.0	
DIVISION MANAGER	29	2.0	2.0	
EXECUTIVE OFFICE ASSISTANT	15	1.0	0.0	(1.0)
FINANCIAL ANALYST III	21	1.0	1.0	
HUMAN RESOURCES ASSISTANT	13	0.0	1.0	1.0
HUMAN RESOURCES TECHNICIAN	12	1.0	0.0	(1.0)
LICENSED VOCATIONAL NURSE	12	0.0	0.8	0.8
MESSENGER	6	1.0	1.0	
PUBLIC HEALTH NURSE IV	22	1.0	1.0	
SAFETY ADMINISTRATOR	27	0.0	0.8	0.8
SAFETY OFFICER	21	5.0	5.0	
SAFETY SUPERVISOR	24	4.0	4.0	
SENIOR ACCOUNT CLERK	13	1.0	1.0	
SENIOR CLAIMS COORDINATOR	21	0.0	1.0	1.0
SYSTEMS ACCOUNTANT III	27	1.0	1.0	
<b>Total FTEs</b>		<b>32.0</b>	<b>32.4</b>	<b>0.4</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>2.6</b>	<b>0.0</b>	<b>(2.6)</b>
<b>Full-Time Equivalents</b>		<b>29.4</b>	<b>32.4</b>	<b>3.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Workers' Compensation  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 1011 / 8000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
8000100006	Administrators Office			
426370	Training Services	3,000	3,000	3,000
432010	Interest on Pooled Investments	20,000	20,000	30,000
451010	Interfund Billing-Workers' Comp Admin	4,483,135	4,483,135	5,069,897
451015	Interfund Billing-Workers' Comp Claims	13,684,143	13,684,143	14,250,000
<b>Total</b>	<b>Administrators Office</b>	<b>18,190,278</b>	<b>18,190,278</b>	<b>19,352,897</b>
<b>Total</b>	<b>Human Resources</b>	<b>18,190,278</b>	<b>18,190,278</b>	<b>19,352,897</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Workers' Compensation  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 1011 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	1,481,561	1,522,787	1,521,931	1,723,906
500030	Salary Part Time - Civilian	8,408	19,800	19,800	32,967
500060	Overtime - Civilian	40	13	13	0
500110	Bilingual Pay - Civilian	1,769	1,808	1,808	1,808
501070	Pension - Civilian	240,043	278,513	278,513	368,917
501120	Termination Pay - Civilian	39,284	25,147	25,147	0
502010	FICA - Civilian	109,538	119,927	119,844	134,537
503010	Health Ins-Act Civilian	199,753	178,936	177,265	240,308
503015	Basic Life Insurance - Active Civilian	941	961	934	1,014
503050	Health/Life Insurance - Retiree Civilian	45,735	35,535	35,140	37,906
503060	Long Term Disability-Civilian	0	2,703	2,703	2,692
503090	Workers Compensation-Civilian-Admin	5,784	6,204	6,065	7,763
503100	Workers Compensation-Civilian-Claim	885	2,492	0	2,492
504030	Unemployment Claims - Administration	0	29,798	29,798	14,900
<b>Total</b>	<b>Personnel Services</b>	<b>2,133,741</b>	<b>2,224,624</b>	<b>2,218,961</b>	<b>2,569,210</b>
511015	Cleaning & Sanitary Supplies	0	0	0	200
511045	Computer Supplies	1,149	3,150	3,150	3,700
511050	Paper & Printing Supplies	1,290	4,000	4,000	4,500
511055	Publications & Printed Materials	50	960	960	2,960
511060	Postage	3,249	5,400	5,400	6,100
511070	Miscellaneous Office Supplies	4,423	5,800	5,800	8,300
511080	General Laboratory Supplies	0	300	300	600
511095	Small Technical & Scientific Equipment	634	400	400	8,800
511110	Fuel	12,128	10,000	10,000	10,000
511125	Food Supplies	376	0	0	0
511150	Miscellaneous Parts & Supplies	214	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>23,513</b>	<b>30,010</b>	<b>30,010</b>	<b>45,160</b>
520100	Temporary Personnel Services	16,753	13,980	13,980	20,000
520104	Claims Payment Services	1,388,793	1,573,031	1,573,031	1,673,000
520108	Information Resource Services	0	225	225	225
520109	Medical Dental & Laboratory Services	126	200	100	100
520110	Management Consulting Services	47,020	33,700	33,700	122,500
520114	Miscellaneous Support Services	8,406	13,500	13,500	13,500
520115	Real Estate Lease/Office Rental	170,000	150,000	150,000	150,000
520119	Computer Equipment/Software Maintenance	8,328	13,000	13,000	11,000
520121	IT Application Svcs	8,219	3,889	2,509	3,862
520123	Vehicle & Motor Equipment Services	10,218	9,000	9,000	9,000
520126	Construction Site Work Services	5,726	0	0	0
520515	Print Shop Services	3,211	2,900	2,500	3,000
520605	Advertising Services	0	3,000	3,000	3,000
520705	Insurance Fees	200	400	400	400
520765	Membership & Professional Fees	2,165	3,950	3,950	5,705
520805	Education & Training	11,561	11,745	11,745	19,000
520905	Travel - Training Related	1,337	1,700	1,700	3,700
520910	Travel - Non-Training Related	10	100	500	1,000
521605	Data Services	5,266	10,560	10,560	14,932
521610	Voice Services	14,192	28,500	28,500	27,930
521620	Voice Equipment	(110)	262	262	735
521625	Voice Labor	0	268	268	197
521630	GIS Revolving Fund Services	1,064	1,275	1,275	1,275
521730	Parking Space Rental	19,547	18,500	18,500	19,626
522205	Metro Commuter Passes	9,681	12,500	12,500	16,152

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Workers' Compensation  
**Business Area Name** : Human Resources  
**Fund No./Bus. Area No.** : 1011 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
522430	Miscellaneous Other Services & Charges	37,512	0	0	0
522605	Active Employee Incurred Claims	14,322,988	13,684,143	13,684,143	14,250,000
522722	KRONOS Service Chargeback	0	1,101	1,101	1,101
522780	Interfund Photo Copy Services	1,065	7,500	7,500	7,500
<b>Total</b>	<b>Other Services and Charges</b>	<b>16,093,278</b>	<b>15,598,929</b>	<b>15,597,449</b>	<b>16,378,440</b>
560220	Vehicles	0	0	0	42,000
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,000</b>
551010	Non-Capital Office Furniture & Equipment	6,669	28,550	26,604	0
551015	Non-Capital Computer Equipment	0	0	0	4,800
551030	Non-Capital Machinery & Equipment	0	0	0	900
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>6,669</b>	<b>28,550</b>	<b>26,604</b>	<b>5,700</b>
<b>Grand Total Expenditures</b>		<b>18,257,201</b>	<b>17,882,113</b>	<b>17,873,024</b>	<b>19,040,510</b>

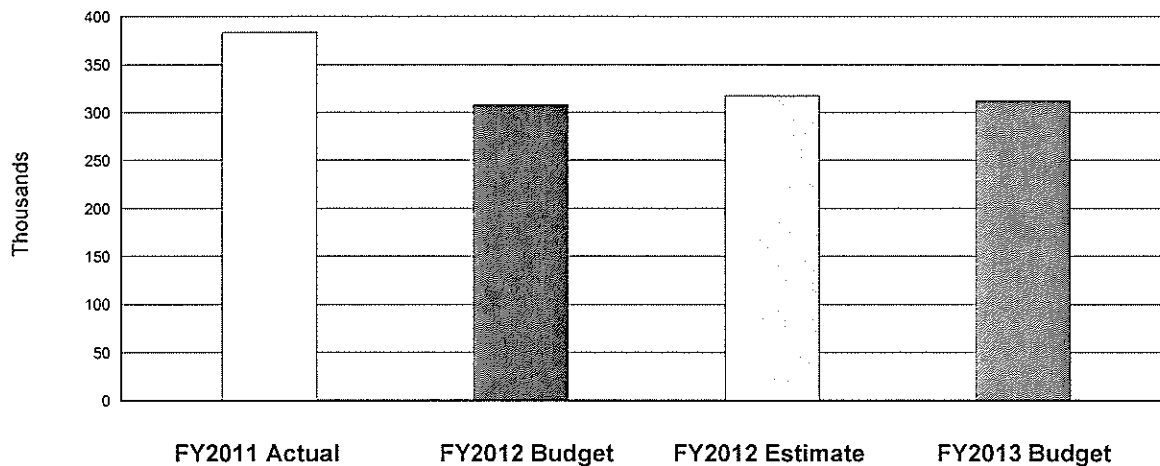




**Business Area Budget Summary**

<b>Fund Name</b> : Workers' Compensation					
<b>Business Area Name</b> : Legal					
<b>Fund No./Bus. Area No.</b> : 1011 / 9000		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Expenditures	Personnel Services	364,659	288,497	297,595	293,537
	Supplies	13,327	13,400	13,400	13,400
	Other Services and Charges	5,690	6,268	6,259	5,450
	Total M & O Expenditures	383,676	308,165	317,254	312,387
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	383,676	308,165	317,254	312,387
Revenues		1,288,230	0	0	0
Staffing	Full-Time Equivalents - Civilian	4.9	3.0	3.0	3.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	4.9	3.0	3.0	3.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Continue providing the highest level services to the Workers' Compensation Benefits Program.</li> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$2,604) and pension contribution (\$6,329).</li> </ul>				

**Workers' Compensation  
Legal  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Workers' Compensation  
**Business Area Name** : Legal  
**Fund No./Bus Area No.** : 1011 / 9000

**Name:** LGL - Workers' Compensation Litigation -- 900013

**Mission:** To provide the highest quality and comprehensive legal services for the City's Workers' Compensation Benefits Program.

**Goal:** Aggressively defend workers' compensation contested claims and vigorously pursue workers' compensation subrogation claims; provide general legal counsel relating to workers' compensation benefits program.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Contested cases/Subrogations handled	71	116	90

**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Workers' Compensation Business Area Name : Legal Fund No./Bus Area No. : 1011 / 9000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>LGL - Workers' Compensation Litigation 900013</b> This section is responsible for providing comprehensive legal services for the City's Workers' Compensation Benefits Program including defending contested claims, pursuing subrogation matters, and providing general counsel relating to the Program.	4.9	383,676	3.0	317,254	3.0	312,387
<b>Total</b>	<b>4.9</b>	<b>383,676</b>	<b>3.0</b>	<b>317,254</b>	<b>3.0</b>	<b>312,387</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Workers' Compensation  
 Business Area Name : Legal  
 Fund No./Bus Area No. : 1011 / 9000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE AIDE	10	1.0	1.0	
ASSISTANT CITY ATTORNEY I	21	1.0	1.0	
SENIOR ASSISTANT CITY ATTORNEY I	30	1.0	1.0	
<b>Total FTEs</b>		<b>3.0</b>	<b>3.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>3.0</b>	<b>3.0</b>	<b>0.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Workers' Compensation  
 Business Area Name : Legal  
 Fund No./Bus. Area No. : 1011 / 9000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	268,608	185,153	185,153	185,311
501070	Pension - Civilian	42,950	33,327	33,327	39,656
501120	Termination Pay - Civilian	2,621	19,200	17,708	5,000
502010	FICA - Civilian	19,528	14,164	14,164	14,176
503010	Health Ins-Act Civilian	29,878	20,966	20,966	23,570
503015	Basic Life Insurance - Active Civilian	162	109	109	109
503060	Long Term Disability-Civilian	0	425	425	255
503090	Workers Compensation-Civilian-Admin	912	1,000	1,000	717
503100	Workers Compensation-Civilian-Claim	0	3,363	3,363	3,363
504030	Unemployment Claims - Administration	0	10,790	21,380	21,380
<b>Total</b>	<b>Personnel Services</b>	<b>364,659</b>	<b>288,497</b>	<b>297,595</b>	<b>293,537</b>
511045	Computer Supplies	3,627	3,700	3,700	3,700
511055	Publications & Printed Materials	6,400	6,400	6,400	6,400
511070	Miscellaneous Office Supplies	3,300	3,300	3,300	3,300
<b>Total</b>	<b>Supplies</b>	<b>13,327</b>	<b>13,400</b>	<b>13,400</b>	<b>13,400</b>
520114	Miscellaneous Support Services	3,400	3,400	3,400	3,400
520515	Print Shop Services	0	0	25	25
520605	Advertising Services	0	0	809	0
520765	Membership & Professional Fees	600	750	400	400
520805	Education & Training	495	1,500	1,000	1,000
520905	Travel - Training Related	445	0	100	100
520910	Travel - Non-Training Related	107	0	0	0
521610	Voice Services	8	0	7	7
521630	GIS Revolving Fund Services	157	190	190	190
522205	Metro Commuter Passes	478	250	150	150
522722	KRONOS Service Chargeback	0	178	178	178
<b>Total</b>	<b>Other Services and Charges</b>	<b>5,690</b>	<b>6,268</b>	<b>6,259</b>	<b>5,450</b>
<b>Grand Total Expenditures</b>		<b>383,676</b>	<b>308,165</b>	<b>317,254</b>	<b>312,387</b>

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name :** Central Service Revolving Fund  
**Fund No./Bus. Area No. :** 1002 / 2500 / 6400 / 6500 / 6800 / 7000 / 8000

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	0	0	0
Current Revenues	204,373,478	199,802,331	201,389,370
Total Available Resources	204,373,478	199,802,331	201,389,370
Maintenance and Operations	204,373,478	199,802,331	200,789,370
Operating Transfers	0	0	600,000
Total Expenditures	204,373,478	199,802,331	201,389,370
Planned Ending Fund Balance	0	0	0
Total Budget	204,373,478	199,802,331	201,389,370

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Budget for the Central Service Revolving Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Central Service Revolving Fund provides budgetary accounts for a centralized service function that provides for the purchase of goods and/or services for citywide operating departments. This method allows for the purchase of large quantities of goods and services for a high number of departments in a planned and well-managed manner. In addition, it provides for the efficient and effective audit of billings for such purchases.

Appropriations for these accounts are made from the respective operating departmental budgets as a part of the general appropriations ordinance. Sufficient appropriations are authorized from each department to allow for minimal encumbrance balances in each supply and service account in the Central Service Revolving Fund. After the delivery of goods and services, the actual cost is billed to the operating departments. At the end of each fiscal year, the fund is treated as a sub-fund of the General Fund and is not shown as a separate entity in the Comprehensive Annual Financial Report.

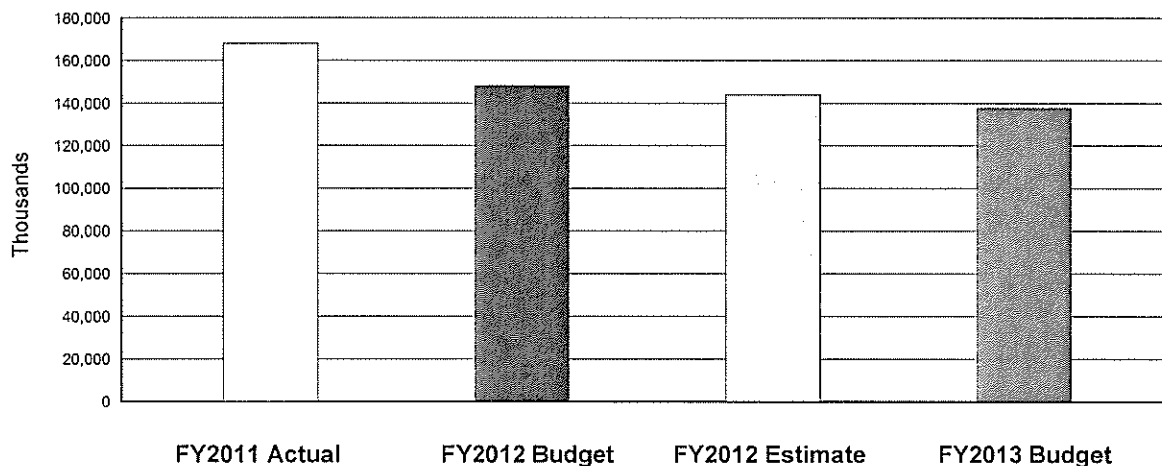
The General Services Department is responsible for administering the electricity and natural gas accounts for the City. The Finance Department oversees procurement contracts and forecasting. The Administration and Regulatory Affairs Department manages the reprographics and office services accounts. The communications and data services fees are administered by the Information Technology Department. The Planning and Development Department provides a centralized service for geographic information system purchases. The Human Resources Department administers the accounts for temporary personnel services, client relation services, and employee drug and alcohol testing. The revenue and expenditure summaries include General Services, Administration and Regulatory Affairs, Information Technology, Planning and Development, and Human Resources.

## Business Area Budget Summary

Fund Name : Central Service Revolving Fund  
 Business Area Name : General Services  
 Fund No./Bus. Area No. : 1002 / 2500

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	1,080,194	674,263	674,263	530,067
	Supplies	30,108,803	6,000	6,000	6,000
	Other Services and Charges	136,886,589	147,447,216	143,299,080	137,247,384
	Equipment	(752)	0	0	0
	Total M & O Expenditures	168,074,834	148,127,479	143,979,343	137,783,451
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	168,074,834	148,127,479	143,979,343	137,783,451
Revenues		168,075,492	148,127,479	143,979,343	137,783,451
Staffing	Full-Time Equivalents - Civilian	10.2	6.0	5.0	5.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	10.2	6.0	5.0	5.0
	Full-Time Equivalents - Overtime	0.0	0.1	0.1	0.0
Significant Budget Changes and Highlights	<p>o The City of Houston was ranked sixth in the nation for purchasers of renewable energy and first among cities by the Environmental Protection Agency.</p>				

Central Service Revolving Fund  
 General Services  
 Expenditure Summary



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1002 / 2500

**Name:** GSD - Energy Management -- 250004

**Mission:** To provide support and ensure optimum procurement of electricity and natural gas, and delivery of those commodities to City facilities; to maximize energy savings opportunities citywide; to promote energy awareness programs and practices; and to optimize the efficiency of building operations.

**Goal:** 1) Complete the procurement process for natural gas contract to begin January 2013. 2) Submit additional facilities in the EnerNoc demand response energy program. 3) Submit the citywide energy efficiency report to the State Energy Conservation Office before April 1, 2013. 4) Manage 4,800 citywide electricity accounts and 389 citywide natural gas accounts.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Utility invoice payments	60,505	60,505	62,000
Utility management (meter applications, connects, and disconnects)	1,017	1,000	1,000
Transaction accuracy rate	99.6%	99%	99%



**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Central Service Revolving Fund Business Area Name : General Services Fund No./Bus Area No. : 1002 / 2500						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>GSD - Energy Management</b> <b>250004</b> Provide day-to-day administrative support for citywide electricity and natural gas activities.	10.2	168,074,834	5.0	143,979,343	5.0	137,783,451
Total	10.2	168,074,834	5.0	143,979,343	5.0	137,783,451

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1002 / 2500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	0.0	1.0	1.0
ADMINISTRATIVE AIDE	10	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	0.0	(1.0)
FINANCIAL ANALYST IV	25	1.0	0.0	(1.0)
GRADUATE ENGINEER	22	1.0	1.0	
MANAGEMENT ANALYST III	21	1.0	1.0	
SENIOR ASSISTANT CITY ATTORNEY IV	35	1.0	1.0	
<b>Total FTEs</b>		<b>6.0</b>	<b>5.0</b>	<b>(1.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>6.0</b>	<b>5.0</b>	<b>(1.0)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1002 / 2500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2500040001	GSD - Energy Mgmt.			
424110	Other Interfund Services	1,054,884	1,022,939	965,062
451030	Interfund Natural Gas	8,687,751	6,320,387	5,865,109
457060	Interfund Electricity	138,384,844	136,636,017	130,953,280
<b>Total</b>	<b>GSD - Energy Mgmt.</b>	<b>148,127,479</b>	<b>143,979,343</b>	<b>137,783,451</b>
<b>Total</b>	<b>General Services</b>	<b>148,127,479</b>	<b>143,979,343</b>	<b>137,783,451</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Central Service Revolving Fund  
 Business Area Name : General Services  
 Fund No./Bus. Area No. : 1002 / 2500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	790,822	400,189	400,189	384,010
500060	Overtime - Civilian	317	6	6	1,000
501070	Pension - Civilian	126,242	82,835	82,835	82,178
501120	Termination Pay - Civilian	0	120,548	120,548	0
502010	FICA - Civilian	56,087	33,714	33,714	28,131
503010	Health Ins-Act Civilian	103,193	34,777	34,777	32,724
503015	Basic Life Insurance - Active Civilian	478	274	274	229
503050	Health/Life Insurance - Retiree Civilian	552	0	0	0
503060	Long Term Disability-Civilian	99	510	510	425
503090	Workers Compensation-Civilian-Admin	2,404	1,200	1,200	1,195
504030	Unemployment Claims - Administration	0	210	210	175
<b>Total</b>	<b>Personnel Services</b>	<b>1,080,194</b>	<b>674,263</b>	<b>674,263</b>	<b>530,067</b>
511010	Chemical Gases & Special Fluids	23,862	0	0	0
511045	Computer Supplies	(105)	3,000	3,000	3,000
511055	Publications & Printed Materials	9,845	0	0	0
511060	Postage	0	500	500	500
511070	Miscellaneous Office Supplies	5,540	2,483	2,483	2,500
511110	Fuel	30,055,959	0	0	0
511120	Clothing	135	17	17	0
511150	Miscellaneous Parts & Supplies	13,567	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>30,108,803</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
520108	Information Resource Services	4,798	6,700	6,700	7,700
520110	Management Consulting Services	10,057	200,000	143,841	200,000
520114	Miscellaneous Support Services	7,701	0	0	0
520119	Computer Equipment/Software Maintenance	66,982	3,400	3,400	6,000
520123	Vehicle & Motor Equipment Services	6,449	0	0	0
520124	Other Equipment Services	8,507	0	0	0
520141	Engineering Services	16,814	100,000	100,000	100,000
520515	Print Shop Services	13	2,000	2,000	2,000
520605	Advertising Services	1,118	250	250	250
520765	Membership & Professional Fees	335	550	675	1,398
520805	Education & Training	825	2,000	1,875	2,000
520910	Travel - Non-Training Related	199	750	750	750
521505	Electricity	129,343,632	138,384,844	136,636,017	130,953,280
521510	Natural Gas	7,257,734	8,687,751	6,320,387	5,865,109
521605	Data Services	0	0	50	71
521610	Voice Services	1,582	1,436	600	588
521630	GIS Revolving Fund Services	0	490	490	238
521905	Legal Services	9,737	43,701	68,701	100,000
522205	Metro Commuter Passes	2,599	960	960	960
522430	Miscellaneous Other Services & Charges	147,507	4,700	4,700	4,700
522721	Interfund HR Client Services	0	7,258	7,258	2,190
522722	KRONOS Service Chargeback	0	426	426	150
<b>Total</b>	<b>Other Services and Charges</b>	<b>136,886,589</b>	<b>147,447,216</b>	<b>143,299,080</b>	<b>137,247,384</b>
560230	Computer HW and Developed SW	(752)	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>(752)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>168,074,834</b>	<b>148,127,479</b>	<b>143,979,343</b>	<b>137,783,451</b>

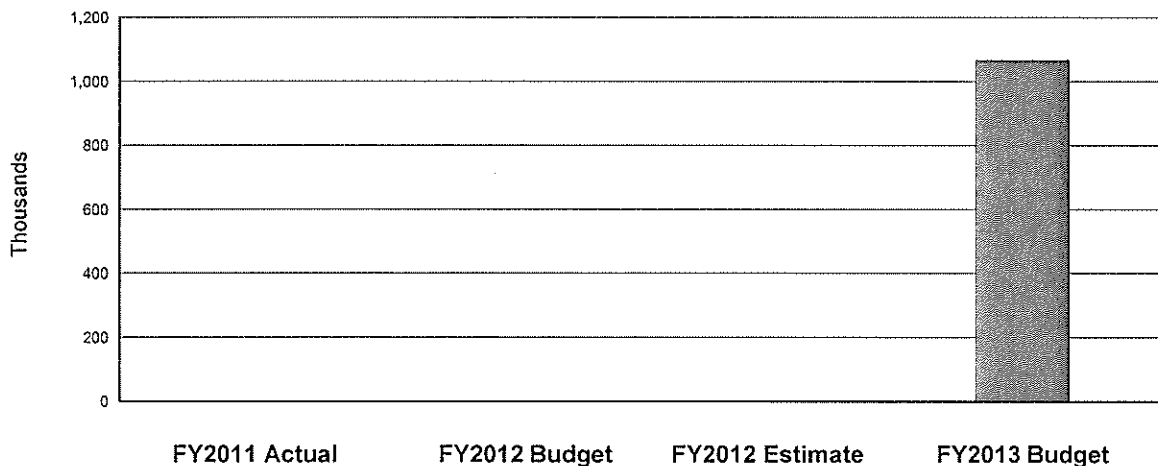
**FISCAL YEAR 2013 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Finance Department  
**Fund No./Bus. Area No.** : 1002 / 6400

		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Expenditures	Personnel Services	0	0	0	1,035,977
	Supplies	0	0	0	4,354
	Other Services and Charges	0	0	0	26,458
	Total M & O Expenditures	0	0	0	1,066,789
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	0	0	0	1,066,789
Revenues		0	0	0	1,066,789
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	11.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	11.5
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2013 budget includes the consolidation of budgeting, financial accounting, accounts payable, and the technology improvement program accounting functions of the Information Technology Department.</li> <li>o The FY2013 budget includes financial oversight of Energy Management in procurement, forecasting, hedging, and natural gas.</li> <li>o Establish the framework for partnerships with departments, provide accountability of financial projections, accountability and monitoring of citywide activities, maintain fiscal responsibility associated with budgeting and financial accounting for technology and capital equipment needs throughout the city.</li> <li>o Partner with departments to improve communication processes and responsiveness to the end users, and provide accounts payable functions for the Information Technology Department.</li> </ul>				

**Central Service Revolving Fund  
Finance Department  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Central Service Revolving Fund <b>Business Area Name</b> : Finance Department <b>Fund No./Bus Area No.</b> : 1002 / 6400			
<b>Name: Budget Management -- 640004</b>			
<b>Mission:</b> To develop and monitor the Information Technology Department's budget. Manage financial reporting and accounting functions in a transparent and timely manner. Procure, hedge, and contract management for the electricity and natural gas load for the City of Houston. Implement and monitor the hedging of natural gas prices. Create and monitor the budget for electricity and natural gas.			
<b>Goal:</b> Work to standardize and eliminate the duplication process of accounting in the Information Technology Department financial transactions. Create a competitive environment for the acquisition of electricity and natural gas, while achieving lowest cost procurement.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Timely financial reporting	N/A	N/A	100%
<b>Name: General Accounting -- 640005</b>			
<b>Mission:</b> Manage the accounts payable functions for the Information Technology Department.			
<b>Goal:</b> Improve efficiencies and snyergies.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Ensure timely vendor payments	N/A	N/A	95%
Process charge back less than 30 days	N/A	N/A	95%

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Finance Department  
**Fund No./Bus Area No.** : 1002 / 6400

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Budget Management</b> 640004 Develop a reliable chargeback model to ensure accuracy of charges to other city departments for the use of services provided by the Central Service Revolving Fund. Accurately forecast and maintain budget models.	0.0	0	0.0	0	5.5	680,372
<b>General Accounting</b> 640005 Consolidate accounts payable functions for the Information Technology Department.	0.0	0	0.0	0	6.0	386,417
<b>Total</b>	0.0	0	0.0	0	11.5	1,066,789

## Business Area Roster Summary

Fund Name : Central Service Revolving Fund  
 Business Area Name : Finance Department  
 Fund No./Bus Area No. : 1002 / 6400

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNT CLERK	10	0.0	2.0	2.0
ACCOUNTANT	17	0.0	2.0	2.0
ACCOUNTANT SUPERVISOR	24	0.0	1.0	1.0
DEPUTY DIRECTOR (EXE LEV)	34	0.0	1.0	1.0
DIVISION MANAGER	29	0.0	0.5	0.5
FINANCIAL ANALYST I	15	0.0	1.0	1.0
FINANCIAL ANALYST II	18	0.0	1.0	1.0
FINANCIAL ANALYST III	21	0.0	1.0	1.0
STAFF ANALYST	26	0.0	2.0	2.0
<b>Total FTEs</b>		<b>0.0</b>	<b>11.5</b>	<b>11.5</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>0.0</b>	<b>11.5</b>	<b>11.5</b>



## Business Area Revenue Summary

Fund Name : Central Service Revolving Fund  
 Business Area Name : Finance Department  
 Fund No./Bus Area No. : 1002 / 6400

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6400040002	FIN - IT Financial Operations			
424110	Other Interfund Services	0	0	396,815
6400040004	Energy			
424110	Other Interfund Services	0	0	283,557
6400050006	Central Accounts Payable			
451020	Interfund Billing-Telephone	0	0	296,516
6400050008	CDBG Grant			
424110	Other Interfund Services	0	0	89,901
<b>Total</b>	<b>Finance Department</b>	<b>0</b>	<b>0</b>	<b>1,066,789</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Finance Department  
**Fund No./Bus. Area No.** : 1002 / 6400

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	0	0	0	752,647
501070	Pension - Civilian	0	0	0	161,065
502010	FICA - Civilian	0	0	0	55,405
503010	Health Ins-Act Civilian	0	0	0	62,369
503015	Basic Life Insurance - Active Civilian	0	0	0	436
503060	Long Term Disability-Civilian	0	0	0	981
503090	Workers Compensation-Civilian-Admin	0	0	0	2,759
504030	Unemployment Claims - Administration	0	0	0	315
<b>Total</b>	<b>Personnel Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,035,977</b>
511045	Computer Supplies	0	0	0	2,294
511070	Miscellaneous Office Supplies	0	0	0	2,060
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,354</b>
520121	IT Application Svcs	0	0	0	2,520
520805	Education & Training	0	0	0	7,800
520905	Travel - Training Related	0	0	0	5,629
521610	Voice Services	0	0	0	1,653
521730	Parking Space Rental	0	0	0	8,856
<b>Total</b>	<b>Other Services and Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,458</b>
<b>Grand Total Expenditures</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1,066,789</b>

**Business Area Budget Summary**

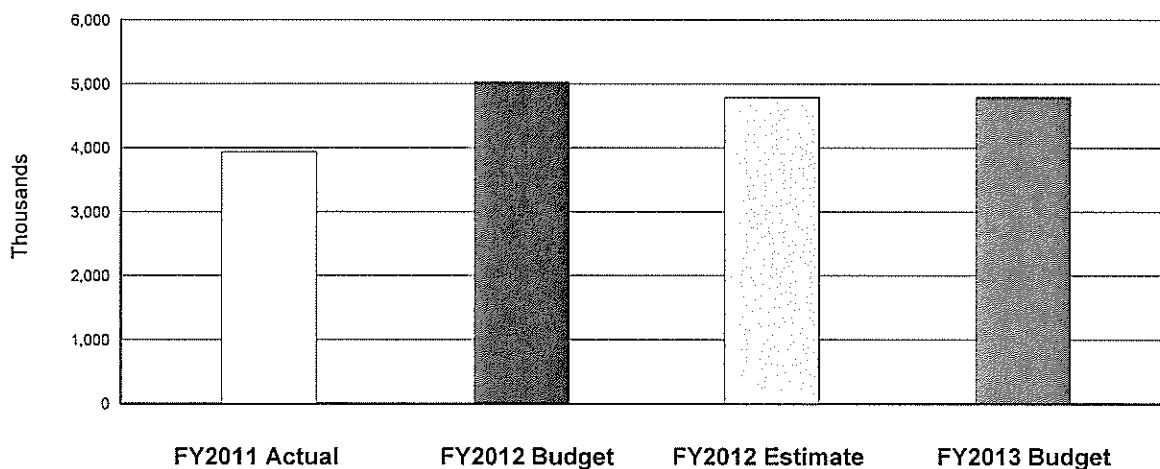
**Fund Name** : Central Service Revolving Fund

**Business Area Name** : Administration and Regulatory Affairs

**Fund No./Bus. Area No.** : 1002 / 6500

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Supplies	365,185	400,000	400,000	400,000
	Other Services and Charges	3,570,187	4,623,984	4,391,365	4,393,745
	Total M & O Expenditures	3,935,372	5,023,984	4,791,365	4,793,745
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	3,935,372	5,023,984	4,791,365	4,793,745
<b>Revenues</b>		4,023,430	5,023,984	4,791,365	4,793,745
<b>Staffing</b>	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o FY2013 Budget includes the annual cost for Hosting and Software Maintenance of the KRONOS automated time and attendance system as approved by City Council (Ordinance 2010-0555) in the amount of \$816,265.</li> <li>o The Print Shop Services budget is lowered to \$1.0 million in FY2013 to reflect the current usage and lower printing costs. Most jobs are done in-house by Houston Independent School District (HISD), with lower prices.</li> <li>o The FY2013 Xerox and Postage budgets remain the same as in FY2012.</li> </ul>				

**Central Service Revolving Fund  
Administration and Regulatory Affairs  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Central Service Revolving Fund <b>Business Area Name :</b> Administration and Regulatory Affairs <b>Fund No./Bus Area No. :</b> 1002 / 6500			
<b>Name: Central Services -- 650005</b>			
<b>Mission:</b> To manage the citywide Xerox rental and postage budgets by monitoring payments and charge backs ensuring the account is balanced.			
<b>Goal:</b> Serve and support all the City departments in monitoring payments and charge backs related to Xerox rental and postage, and ensure a zero account balance at year end.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Transaction accuracy rate	99%	99%	99%
<b>Name: Print Shop -- 650006</b>			
<b>Mission:</b> To manage the citywide printed materials budget by monitoring payments and charge backs and ensure the account is balanced.			
<b>Goal:</b> Provide the City with the highest quality of printed materials and services at competitive costs and expedite printing requests to meet specifications and deadlines. Generate revenue through outsourced contracts to recover costs of operation.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Outsourced contract goals achieved	100%	100%	100%
<b>Name: ARA - Payroll Services -- 650007</b>			
<b>Mission:</b> To manage the cost of KRONOS (Automated Time & Attendance System) hosting and maintenance services for the City of Houston			
<b>Goal:</b> To monitor and verify cost, ensure timely payments to KRONOS, allocate cost to all departments, and ensure that the revolving fund has a zero balance at year end.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Transaction charge back accuracy rate	100%	100%	100%

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name</b> : Central Service Revolving Fund <b>Business Area Name</b> : Administration and Regulatory Affairs <b>Fund No./Bus Area No.</b> : 1002 / 6500						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Central Services 650005</b> Provide a centralized service function for Xerox rental and postage for citywide operating departments. Administer service contracts and processes related service billings.	0.0	2,927,856	0.0	2,976,000	0.0	2,976,000
<b>Print Shop 650006</b> Provide printing services to various departments including design, artwork, layout, offset printing/copying and a variety of finishing services. Provide cost effective high volume copying services through interlocal agreement with Houston Independent School District.	0.0	1,007,516	0.0	1,000,000	0.0	1,001,480
<b>ARA - Payroll Services 650007</b> To manage the hosting and software maintenance of the KRONOS System.	0.0	0	0.0	815,365	0.0	816,265
<b>Total</b>	<b>0.0</b>	<b>3,935,372</b>	<b>0.0</b>	<b>4,791,365</b>	<b>0.0</b>	<b>4,793,745</b>

## Business Area Revenue Summary

Fund Name : Central Service Revolving Fund  
 Business Area Name : Administration and Regulatory Affairs  
 Fund No./Bus Area No. : 1002 / 6500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>6500050002</b>	<b>ARA - Central Services</b>			
451040	Interfund Postage	400,000	400,000	400,000
457030	Interfund Billing & Collection Service	2,576,000	2,576,000	2,576,000
<b>Total</b>	<b>ARA - Central Services</b>	<b>2,976,000</b>	<b>2,976,000</b>	<b>2,976,000</b>
<b>6500060004</b>	<b>ARA - Print Shop</b>			
451060	Interfund Print Shop Operations	1,232,619	1,000,000	1,001,480
<b>6500070001</b>	<b>ARA - Payroll Services</b>			
424180	Interfund KRONOS	815,365	815,365	816,265
<b>Total</b>	<b>Administration and Regulatory Affairs</b>	<b>5,023,984</b>	<b>4,791,365</b>	<b>4,793,745</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Administration and Regulatory Affairs  
**Fund No./Bus. Area No.** : 1002 / 6500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
511060	Postage	365,185	400,000	400,000	400,000
<b>Total</b>	<b>Supplies</b>	<b>365,185</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
520114	Miscellaneous Support Services	0	0	161,660	162,560
520119	Computer Equipment/Software Maintenance	0	815,365	653,705	653,705
520121	IT Application Svcs	110	10	120	193
520515	Print Shop Services	1,003,237	1,228,964	996,235	996,345
521605	Data Services	528	1,440	1,440	1,414
521610	Voice Services	3,641	2,202	2,202	3,528
521620	Voice Equipment	0	3	3	0
521715	Office Equipment Rental	2,562,671	2,576,000	2,576,000	2,576,000
<b>Total</b>	<b>Other Services and Charges</b>	<b>3,570,187</b>	<b>4,623,984</b>	<b>4,391,365</b>	<b>4,393,745</b>
<b>Grand Total Expenditures</b>		<b>3,935,372</b>	<b>5,023,984</b>	<b>4,791,365</b>	<b>4,793,745</b>



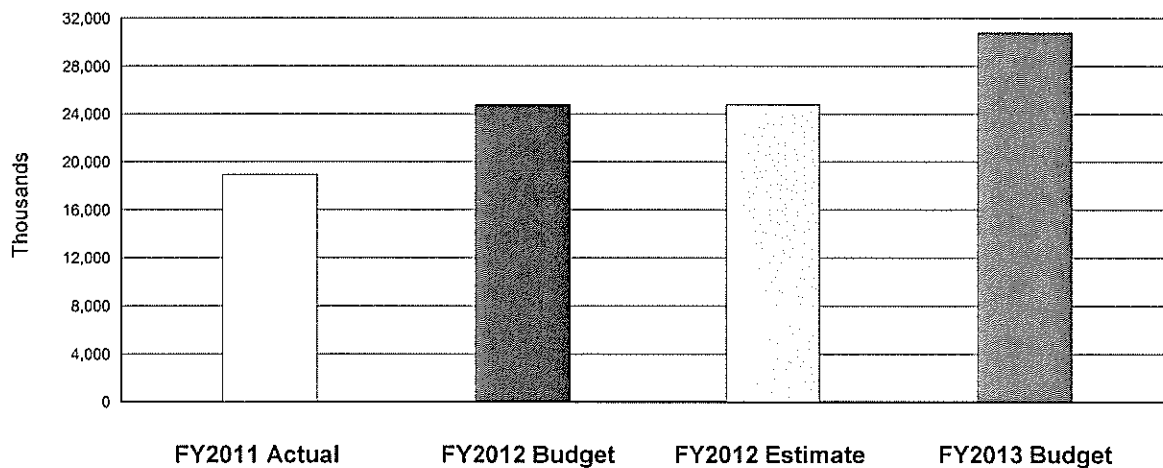


**Business Area Budget Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus. Area No.** : 1002 / 6800

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	204,653	3,429,415	3,235,336	4,574,251
	Supplies	0	145,000	145,000	125,000
	Other Services and Charges	18,707,089	21,129,960	21,324,040	25,520,865
	Equipment	0	99,515	99,514	0
	Total M & O Expenditures	18,911,742	24,803,890	24,803,890	30,220,116
	Debt Service & Other Uses	0	0	0	600,000
	Total Expenditures	18,911,742	24,803,890	24,803,890	30,820,116
<b>Revenues</b>		18,911,742	24,803,890	24,803,890	30,820,116
<b>Staffing</b>	Full-Time Equivalents - Civilian	2.0	33.6	31.8	40.8
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	2.0	33.6	31.8	40.8
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
<b>Significant Budget Changes and Highlights</b>	o FY2013 Budget includes funding for expenditure increases in health benefits (\$130,259) and pension contribution (\$208,536).				
	o The FY2013 Budget includes the effect of the prior year consolidation of HEC and BARC plus additional staff which includes one executive position over IT security as well as three project support staff and five additional staff to support 311.				
	o The FY2013 Budget includes increased operating and maintenance costs of \$4M for the Microsoft Enterprise license agreement, SAP licenses and maintenance, 311 support, and Active Directory & Exchange.				

**Central Service Revolving Fund  
Information Technology  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Central Service Revolving Fund <b>Business Area Name :</b> Information Technology <b>Fund No./Bus Area No. :</b> 1002 / 6800			
<b>Name: IT - Director's Office Group -- 680001</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> To provide citywide leadership for systems' security and technology management.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Design/Implement security meas/policies/procedures	N/A	N/A	90%
Coordinate prep. of security operating budget	N/A	N/A	100%
Develop a Cyber Security Framework	N/A	N/A	50%
Build citywide security working group	N/A	N/A	50%
<b>Name: IT - Applications -- 680002</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> The Applications group is responsible for consulting with client departments to understand their business operations and technology requirements; overseeing the process by which projects are identified and defined, and in conjunction with departments developing cost benefit analysis to justify funding. The primary goal is to develop, deliver, and sustain enterprise and departmental applications that support business user needs across the city.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Attribute Work to Clients	79.5%	70.0%	75.0%
Uptime Percentage	N/A	95.0%	97.5%
Project MGMT Processes	N/A	N/A	50.0%
Defined Bus. Processes	N/A	N/A	1,000
Meta-data Fields Defined	N/A	N/A	1,500
<b>Name: IT - Infrastructure Group -- 680003</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> To provide a reliable and secure network infrastructure, an effective and efficient (secure, reliable, highly available, and scalable) server operations infrastructure and a reliable telecommunications infrastructure and to support the departments' 4,000 desktop users.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Desktops Supported	2,800	3,250	3,250
User Satisfaction - 5 max.	4.6	4.6	4.6
Network Availability	95.0%	95.0%	95.0%
Key Systems Availability	95.0%	95.0%	95.0%
Service Requests	9,000	11,000	11,000

**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Central Service Revolving Fund <b>Business Area Name</b> : Information Technology <b>Fund No./Bus Area No.</b> : 1002 / 6800			
<b>Name: IT - Consulting Services -- 680006</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> The goal of the Consulting Services group is to maintain efficient response time to issues regarding Computer Aided Dispatch (CAD) System, Fire Dept. Records Management System (RMS), Emergency Alerting System (EAS ), Orbacom as well as provide positive live release trend, low cost services and enforce pet licensing requirements.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
EAS, CAD/RMS and ACS			
System Availability	99.9%	99.9%	99.9%
Orbacom Availability	100.0%	100.0%	100.0%
<b>Name: IT - Project Group -- 680007</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> To support the accounts receivable collection efforts, accounts payable activities, and the citywide scorecard.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Attribute Work to Clients	N/A	N/A	95%
Project MGMT Processes	N/A	N/A	95%

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Central Service Revolving Fund</b> <b>Business Area Name : Information Technology</b> <b>Fund No./Bus Area No. : 1002 / 6800</b>						
<b>Division Description</b>	<b>FY2011 Actual</b>		<b>FY2012 Estimate</b>		<b>FY2013 Budget</b>	
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>
<b>IT - Director's Office Group 680001</b> Citywide IT oversight, administrative support in financial analysis and reporting, cost accounting, capital planning, project staffing, funds management, asset management, procurement, contract compliance, open records and accounts payable. Management of costs common to entire IT Department. The common costs include: data services, IT Applications, voice & data services and insurance premiums.	0.0	0	0.0	0	1.0	719,553
<b>IT - Applications 680002</b> Provides solutions for business processes to City departments and responsible for implementing and supporting enterprise systems such as ERP, commercial off-the-shelf applications like 3-1-1, Fleet, the Contact Center, as well as custom developed solutions.	2.0	2,147,741	1.0	2,928,709	6.0	3,579,730
<b>IT - Infrastructure Group 680003</b> Provide firewall security, monitoring the network, preventing outsiders from accessing the City's data resources through hardware and software protocols and security criteria.	0.0	16,764,001	1.8	17,182,263	1.8	21,290,546
<b>IT - Consulting Services 680006</b> HEC - IT Provide management of the Houston Emergency Center and facilitation of public education.  BARC - IT Provide compassionate animal care through pet services. Protect the public health and safety by enforcing local and state laws.	0.0	0	29.0	4,692,918	29.0	4,850,188
<b>IT - Project Group 680007</b> Provide support to accounts receivable collection, accounts payable improvement and the citywide scorecard project.	0.0	0	0.0	0	3.0	380,099
<b>Total</b>	<b>2.0</b>	<b>18,911,742</b>	<b>31.8</b>	<b>24,803,890</b>	<b>40.8</b>	<b>30,820,116</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

Fund Name : Central Service Revolving Fund  
 Business Area Name : Information Technology  
 Fund No./Bus Area No. : 1002 / 6800

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE COORDINATOR	24	0.8	1.8	1.0
DEPUTY DIRECTOR (EXE LEV)	34	2.0	2.0	
GIS ANALYST	20	2.0	2.0	
GIS SUPERVISOR	26	1.0	1.0	
GIS TECHNICIAN	12	0.0	1.0	1.0
INFORMATION SYSTEMS ADMINISTRATOR	30	2.0	2.0	
IRM MANAGER	29	0.0	1.0	1.0
IS/IT HELP DESK COORDINATOR	10	2.0	2.0	
IT PROJECT MANAGER	28	2.0	2.0	
LAN SPECIALIST	26	1.0	0.0	(1.0)
OPERATIONS MANAGER	27	4.0	3.0	(1.0)
PROGRAMMER ANALYST III	22	2.0	2.0	
PROGRAMMER ANALYST IV	25	0.0	1.0	1.0
SENIOR CENTRAL NETWORK ADMINISTRATOR	28	1.0	1.0	
SENIOR GIS TECHNICIAN	17	0.0	1.0	1.0
SENIOR MICROCOMPUTER ANALYST	23	2.0	2.0	
STUDENT INTERN II	10	0.8	0.0	(0.8)
SYSTEMS CONSULTANT	26	3.3	5.0	1.7
SYSTEMS SUPPORT ANALYST I	16	0.7	0.0	(0.7)
SYSTEMS SUPPORT ANALYST II	19	0.0	1.0	1.0
SYSTEMS SUPPORT ANALYST III	22	4.0	4.0	
SYSTEMS SUPPORT ANALYST IV	25	3.0	3.0	
TECHNICAL HARDWARE ANALYST II	21	0.0	1.0	1.0
TECHNICAL HARDWARE ANALYST III	23	0.0	2.0	2.0
<b>Total FTEs</b>		<b>33.6</b>	<b>40.8</b>	<b>7.2</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>33.6</b>	<b>40.8</b>	<b>7.2</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Central Service Revolving Fund  
 Business Area Name : Information Technology  
 Fund No./Bus Area No. : 1002 / 6800

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>6800010002</b>	<b>IT - Administration</b>			
424100	Intfd IT Network Svc	0	0	500,000
424110	Other Interfund Services	0	0	219,553 <sup>*</sup>
<b>Total</b>	<b>IT - Administration</b>	<b>0</b>	<b>0</b>	<b>719,553</b>
<b>6800020001</b>	<b>IT - Enterprise Applications</b>			
424100	Intfd IT Network Svc	0	1,201,314	1,248,797
424110	Other Interfund Services	0	0	18,979
<b>Total</b>	<b>IT - Enterprise Applications</b>	<b>0</b>	<b>1,201,314</b>	<b>1,267,776</b>
<b>6800020003</b>	<b>IT - Enterprise Application-311 Support</b>			
424100	Intfd IT Network Svc	2,793,264	1,017,395	972,852
424110	Other Interfund Services	0	0	38
<b>Total</b>	<b>IT - Enterprise Application-311 Support</b>	<b>2,793,264</b>	<b>1,017,395</b>	<b>972,890</b>
<b>6800020004</b>	<b>IT - ERP Team</b>			
424100	Intfd IT Network Svc	0	710,000	1,340,000
<b>6800020005</b>	<b>IT - Business Intelligence</b>			
424110	Other Interfund Services	0	0	251,681
<b>6800030001</b>	<b>IT - Client Services</b>			
457020	Interfund Communication Equipment Repair	0	180,000	180,000
<b>6800030004</b>	<b>IT - Network Data Services</b>			
424100	Intfd IT Network Svc	0	63,616	846,447
457020	Interfund Communication Equipment Repair	0	1,600,319	1,635,954
<b>Total</b>	<b>IT - Network Data Services</b>	<b>0</b>	<b>1,663,935</b>	<b>2,482,401</b>
<b>6800030005</b>	<b>IT - Network Voice Services</b>			
424100	Intfd IT Network Svc	0	220,682	117,165
424110	Other Interfund Services	0	8,431	0
451020	Interfund Billing-Telephone	13,195,791	13,195,791	14,930,467
457020	Interfund Communication Equipment Repair	4,158,464	1,201,666	2,147,363
<b>Total</b>	<b>IT - Network Voice Services</b>	<b>17,354,255</b>	<b>14,626,570</b>	<b>17,194,995</b>
<b>6800030007</b>	<b>IT - Enterprise Operations</b>			
424100	Intfd IT Network Svc	0	0	351,000
457020	Interfund Communication Equipment Repair	0	711,758	1,082,150
<b>Total</b>	<b>IT - Enterprise Operations</b>	<b>0</b>	<b>711,758</b>	<b>1,433,150</b>
<b>6800060003</b>	<b>IT - Consulting Public Infrastructure</b>			
424110	Other Interfund Services	4,576,382	4,612,929	4,764,820
<b>6800060006</b>	<b>IT - Consulting Public Administration</b>			
424110	Other Interfund Services	79,989	79,989	84,432
<b>6800070002</b>	<b>IT - Business Analysis</b>			
424110	Other Interfund Services	0	0	128,418
<b>Total</b>	<b>Information Technology</b>	<b>24,803,890</b>	<b>24,803,890</b>	<b>30,820,116</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus. Area No.** : 1002 / 6800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	153,316	2,448,292	2,298,523	3,149,724
500030	Salary Part Time - Civilian	0	60,112	56,731	60,343
500060	Overtime - Civilian	0	0	(177)	0
500180	Temporary Employees	0	0	2,445	0
501070	Pension - Civilian	24,435	436,725	410,829	674,041
501120	Termination Pay - Civilian	0	31,084	31,084	0
501160	Vehicle Allowance - Civilian	0	1,066	1,066	0
502010	FICA - Civilian	11,284	182,653	170,009	239,372
503010	Health Ins-Act Civilian	15,161	239,116	235,018	414,537
503015	Basic Life Insurance - Active Civilian	92	2,333	2,283	1,911
503040	Health/Life Ins.Ret-Classified	0	5,999	5,999	7,000
503050	Health/Life Insurance - Retiree Civilian	0	11,998	11,998	13,000
503060	Long Term Disability-Civilian	0	2,474	2,350	3,400
503090	Workers Compensation-Civilian-Admin	365	7,493	7,108	9,768
504030	Unemployment Claims - Administration	0	70	70	1,155
<b>Total</b>	<b>Personnel Services</b>	<b>204,653</b>	<b>3,429,415</b>	<b>3,235,336</b>	<b>4,574,251</b>
511025	Electrical Hardware & Parts	0	2,000	2,000	2,000
511040	Audiovisual Supplies	0	10,000	10,000	10,000
511045	Computer Supplies	0	81,326	81,326	83,500
511050	Paper & Printing Supplies	0	2,000	2,000	2,000
511055	Publications & Printed Materials	0	3,000	3,000	3,000
511060	Postage	0	500	500	500
511070	Miscellaneous Office Supplies	0	27,174	27,174	5,000
511115	Vehicle Repair & Maintenance Supplies	0	5,000	5,000	5,000
511120	Clothing	0	2,000	2,000	2,000
511145	Small Tools & Minor Equipment	0	2,000	2,000	2,000
511150	Miscellaneous Parts & Supplies	0	10,000	10,000	10,000
<b>Total</b>	<b>Supplies</b>	<b>0</b>	<b>145,000</b>	<b>145,000</b>	<b>125,000</b>
520100	Temporary Personnel Services	0	142,604	178,460	107,348
520110	Management Consulting Services	0	40,000	40,000	40,000
520119	Computer Equipment/Software Maintenance	0	1,197,975	1,353,828	1,370,612
520120	Communications Equipment Services	0	15,000	15,000	15,000
520121	IT Application Svcs	1,938,443	2,579,980	2,756,282	3,905,522
520122	Office Equipment Services	0	108,745	0	8,444
520123	Vehicle & Motor Equipment Services	0	1,000	1,000	1,000
520126	Construction Site Work Services	0	10,560	0	0
520157	Computer Software Maintenance Services	(290)	0	0	0
520158	Computer Equipment Maintenance Services	(102)	0	0	0
520510	Mail/Delivery Services	0	1,000	1,000	1,000
520520	Printing & Reproduction Services	0	1,000	1,000	1,000
520765	Membership & Professional Fees	0	2,000	2,000	2,000
520805	Education & Training	0	10,000	10,000	10,000
520815	Tuition Reimbursement	0	1,000	1,000	1,000
520905	Travel - Training Related	0	5,000	5,000	5,000
520910	Travel - Non-Training Related	0	3,000	3,000	3,000
521405	Building Maintenance Services	0	40,000	40,000	40,000
521605	Data Services	1,864,891	2,795,612	2,941,628	4,330,424
521610	Voice Services	14,252,672	13,195,791	13,195,791	14,930,467
521620	Voice Equipment	362,628	450,000	350,000	432,422
521625	Voice Labor	286,242	510,000	402,115	282,621
521630	GIS Revolving Fund Services	63	76	76	250
521730	Parking Space Rental	0	1,000	1,000	1,000

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus. Area No.** : 1002 / 6800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
522205	Metro Commuter Passes	2,473	3,500	3,500	2,302
522305	Freight Charges	0	500	500	500
522430	Miscellaneous Other Services & Charges	69	13,429	13,429	10,000
522721	Interfund HR Client Services	0	1,117	8,360	18,979
522722	KRONOS Service Chargeback	0	71	71	974
<b>Total</b>	<b>Other Services and Charges</b>	<b>18,707,089</b>	<b>21,129,960</b>	<b>21,324,040</b>	<b>25,520,865</b>
560230	Computer HW and Developed SW	0	99,515	99,514	0
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>99,515</b>	<b>99,514</b>	<b>0</b>
532020	Transfers to Capital Projects	0	0	0	600,000
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>
<b>Grand Total Expenditures</b>		<b>18,911,742</b>	<b>24,803,890</b>	<b>24,803,890</b>	<b>30,820,116</b>



**Business Area Budget Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus. Area No.** : 1002 / 7000

FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
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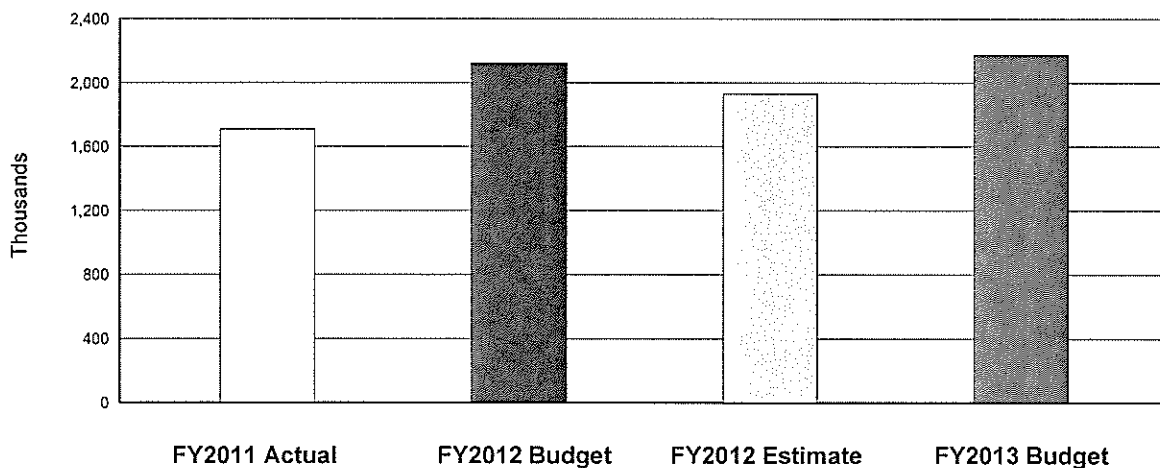
Expenditures	Personnel Services	1,003,493	1,077,951	1,076,882	1,229,765
	Supplies	13,866	50,930	30,930	44,432
	Other Services and Charges	694,013	994,042	804,719	902,991
	Equipment	0	0	20,000	0
	Total M & O Expenditures	1,711,372	2,122,923	1,932,531	2,177,188
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	1,711,372	2,122,923	1,932,531	2,177,188

Revenues	1,711,146	2,122,923	1,932,531	2,177,188
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Staffing	Full-Time Equivalents - Civilian	8.4	11.5	11.5	12.5
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	8.4	11.5	11.5	12.5
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

- Significant Budget Changes and Highlights**
- o The FY2013 Budget includes funding for expenditure increase in health benefits (\$24,253) and pension contributions (\$40,725).
  - o Improve the look and functionality of the Geographic Information System (GIS) My City applications.
  - o Implement new Electronic Digital Review Coordination (EDRC), which includes integration with GIS and online payments.
  - o Upgrade and virtualize server infrastructure and upgrade Data Base GIS to ArcGIS 10.

**Central Service Revolving Fund  
Planning & Development  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus Area No.** : 1002 / 7000

**Name:** PD - GIS Services -- 700002

**Mission:** To serve the Geographic Information System and Geospatial needs of the City of Houston across departments and among all staff and citizens.

**Goal:** Continue development and support of GIS data integrations; support and develop where feasible specialized Information System (IS) applications for business units. Continue development of replacement for Legacy Development Review Coordination (DRC) with new web based, GIS centric application. Implement official address assignment within city limits; continue address and street road maintenance in Extra Territorial Jurisdiction (ETJ).

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
GIS Training	391	150	150
New Application/Services	19	20	10
New Data Migration	14	2	5
New Data Layers	10	35	15

**FISCAL YEAR 2013 BUDGET**

**Division Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus Area No.** : 1002 / 7000

Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>PD - GIS Services</b> 700002 Enterprise GIS (EGIS) centralizes data for interdepartmental and public access, via web and desktop services and tools; Includes training, technical support, hardware, software, application and data development and GIS consulting.	8.4	1,711,372	11.5	1,932,531	12.5	2,177,188
<b>Total</b>	<u>8.4</u>	<u>1,711,372</u>	<u>11.5</u>	<u>1,932,531</u>	<u>12.5</u>	<u>2,177,188</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus Area No.** : 1002 / 7000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
GIS ANALYST	20	2.0	2.0	
GIS MANAGER	29	0.0	1.0	1.0
GIS SUPERVISOR	26	3.5	3.5	
INFORMATION SYSTEMS ADMINISTRATOR	30	1.0	1.0	
SENIOR GIS ANALYST	24	1.0	2.0	1.0
SENIOR GIS TECHNICIAN	17	1.0	1.0	
SYSTEMS SUPPORT ANALYST IV	25	1.0	1.0	
WEB DESIGNER	21	1.0	1.0	
WEBMASTER	26	1.0	0.0	(1.0)
<b>Total FTEs</b>		<b>11.5</b>	<b>12.5</b>	<b>1.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>11.5</b>	<b>12.5</b>	<b>1.0</b>

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**FISCAL YEAR 2013 BUDGET**

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**Business Area Revenue Summary**

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Fund Name : Central Service Revolving Fund  
Business Area Name : Planning & Development  
Fund No./Bus Area No. : 1002 / 7000

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Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
7000020001	GIS Services			
457090	ENT-Geographic Information System	2,122,923	1,932,531	2,177,188
Total	Planning & Development	<u>2,122,923</u>	<u>1,932,531</u>	<u>2,177,188</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Central Service Revolving Fund  
**Business Area Name** : Planning & Development  
**Fund No./Bus. Area No.** : 1002 / 7000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	758,426	783,132	779,917	859,617
500110	Bilingual Pay - Civilian	882	904	900	904
501070	Pension - Civilian	121,428	140,964	143,232	183,957
501120	Termination Pay - Civilian	1,136	15,000	15,000	15,000
502010	FICA - Civilian	56,447	59,980	58,485	65,831
503010	Health Ins-Act Civilian	62,609	73,787	75,164	99,417
503015	Basic Life Insurance - Active Civilian	463	457	457	503
503060	Long Term Disability-Civilian	49	981	981	1,066
503090	Workers Compensation-Civilian-Admin	2,053	2,309	2,309	2,998
504030	Unemployment Claims - Administration	0	437	437	472
<b>Total</b>	<b>Personnel Services</b>	<b>1,003,493</b>	<b>1,077,951</b>	<b>1,076,882</b>	<b>1,229,765</b>
511045	Computer Supplies	12,112	41,919	21,919	38,932
511055	Publications & Printed Materials	225	2,500	2,500	500
511070	Miscellaneous Office Supplies	1,529	6,511	6,511	5,000
<b>Total</b>	<b>Supplies</b>	<b>13,866</b>	<b>50,930</b>	<b>30,930</b>	<b>44,432</b>
520107	Computer Info/Contr	15,500	185,500	45,400	134,500
520116	Parking Services Contract	0	3,500	3,500	5,200
520119	Computer Equipment/Software Maintenance	658,695	691,232	670,200	670,000
520765	Membership & Professional Fees	1,000	3,500	1,000	3,500
520805	Education & Training	8,464	62,500	62,500	62,500
520905	Travel - Training Related	5,720	10,600	10,600	15,600
521610	Voice Services	12	0	0	0
521630	GIS Revolving Fund Services	0	26,119	0	0
522205	Metro Commuter Passes	3,654	4,700	5,128	5,300
522430	Miscellaneous Other Services & Charges	968	0	0	0
522721	Interfund HR Client Services	0	6,142	6,142	6,142
522722	KRONOS Service Chargeback	0	249	249	249
<b>Total</b>	<b>Other Services and Charges</b>	<b>694,013</b>	<b>994,042</b>	<b>804,719</b>	<b>902,991</b>
560230	Computer HW and Developed SW	0	0	20,000	0
<b>Total</b>	<b>Equipment</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>1,711,372</b>	<b>2,122,923</b>	<b>1,932,531</b>	<b>2,177,188</b>

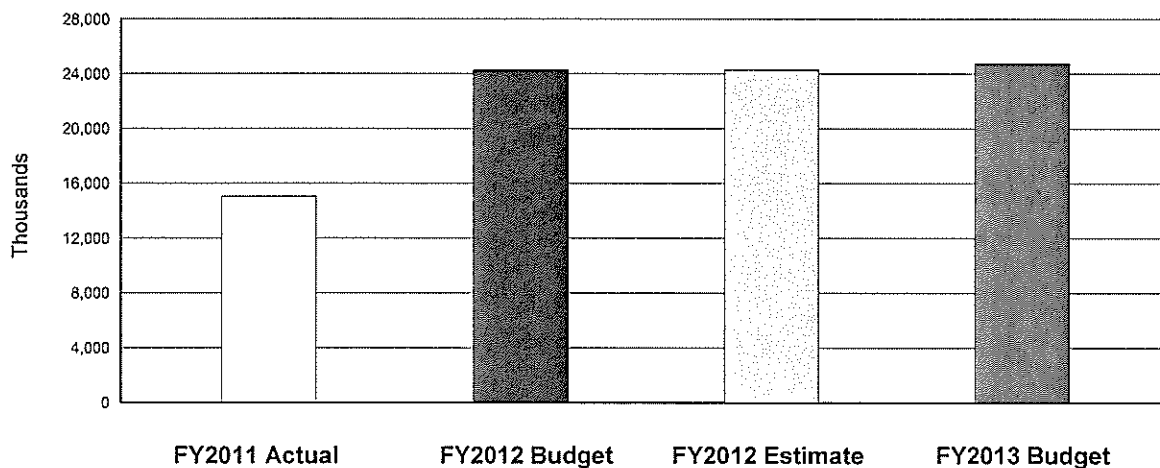
## Business Area Budget Summary

Fund Name : Central Service Revolving Fund  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 1002 / 8000

FY2011 Actual      FY2012 Current Budget      FY2012 Estimate      FY2013 Budget

Expenditures	Personnel Services	4,904,411	9,549,457	9,549,457	10,569,472
	Supplies	3,002	85,887	85,887	94,002
	Other Services and Charges	10,135,376	14,643,758	14,643,758	14,074,607
	Non-Capital Equipment	0	16,100	16,100	10,000
	Total M & O Expenditures	15,042,789	24,295,202	24,295,202	24,748,081
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	15,042,789	24,295,202	24,295,202	24,748,081
Revenues		15,042,789	24,295,202	24,295,202	24,748,081
Staffing	Full-Time Equivalents - Civilian	68.5	129.0	121.9	133.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	68.5	129.0	121.9	133.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o Provide HR services (employee relations, benefits support, retirement, staffing, succession planning, monitoring of legal compliance, reporting and transactional duties.) HR to employee ratio will be 1:113 from 1:120 in FY2012.</li> <li>o Through prudent management, the Client Relations section significantly improved the indefinite suspension overturn rate from 26.79% to 11.1%.</li> <li>o The rollout of the KRONOS Workforce Absence Manager module in FY2013 will ensure consistent enforcement of attendance policies. The Family and Medical Leave Act (FMLA) will be tracked to ensure compliance with the law and standardization throughout the City.</li> <li>o The Temporary Employee Service Program (TESP) web based system will continue to further promote administration efficiency by reducing paper usage, improving service delivery, record keeping and management reports.</li> <li>o Internal administrative overhead will be 2.7% in FY2013.</li> <li>o FY2013 Budget includes funding for expenditures increases in health benefits (\$166,204) and pension contribution (\$331,380).</li> </ul>				

Central Service Revolving Fund  
 Human Resources  
 Expenditure Summary



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name :** Central Service Revolving Fund  
**Business Area Name :** Human Resources  
**Fund No./Bus Area No. :** 1002 / 8000

**Name: Temporary Employee Services/Drug Testing -- 800011**

**Mission:** To be a strategic partner by providing Human Resources programs that attract, develop, retain, and engage a skilled and diverse workforce.

**Goal:** To administer to the acquisition of temporary employee staffing services, perform ongoing contract maintenance, and monitor contract compliance to allow city departments to accomplish their mission and project deadlines.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Invoice Review Process	20,070	12,500	13,000
95% fill of assignments	1,936	1,987	2,146
Compliance/Internal Control Reviews	84	91	102
Customer Training/Special Projects	30	25	35
Drug Tests	7,690	7,489	7,500

**Name: HR Client Relations Division -- 800020**

**Mission:** To be a strategic partner by providing Human Resources programs that attract, develop, retain, and engage a skilled and diverse workforce.

**Goal:** Provide streamlined processes for Human Resources procedures. Work collectively with Salary Administration and Selection Services to create Personnel Action Request (PAR) manual. Develop high performance training strategies. Redesign jobs to improve accountability and productivity.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Performance Level Surveys	1	2	4
Classified Recruitment Events	N/A	N/A	120
Process Evaluations and Standardization	0	28	12
Strategy Development	20	260	720



**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Central Service Revolving Fund Business Area Name : Human Resources Fund No./Bus Area No. : 1002 / 8000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Temporary Employee Services/Drug Testing 800011</b> Provide needed temporary employees to city department's at the best cost possible, while maintaining the quality of temporary employees and meeting department needs.	4.0	10,364,402	3.3	14,563,554	4.5	13,786,579
<b>HR Client Relations Division 800020</b> Provide Human Resources client services consulting, expertise and support to department leaders. Provide Human Resources services and support to citywide personnel.	64.5	4,678,387	118.6	9,731,648	128.5	10,961,502
<b>Total</b>	<b>68.5</b>	<b>15,042,789</b>	<b>121.9</b>	<b>24,295,202</b>	<b>133.0</b>	<b>24,748,081</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Central Service Revolving Fund  
**Business Area Name :** Human Resources  
**Fund No./Bus Area No. :** 1002 / 8000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	1.0	1.0	
ADMINISTRATIVE AIDE	10	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	12.0	13.0	1.0
ADMINISTRATIVE ASSOCIATE	13	6.0	5.0	(1.0)
ADMINISTRATIVE COORDINATOR	24	6.0	9.0	3.0
ADMINISTRATIVE SPECIALIST	20	9.0	3.0	(6.0)
ADMINISTRATIVE SPECIALIST (EXE LEV)	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	3.0	0.0	(3.0)
ASSISTANT DIRECTOR-HUMAN RESOURCES (EXE LEV)	32	1.0	1.0	
DIVISION MANAGER	29	12.0	6.0	(6.0)
EXECUTIVE OFFICE ASSISTANT	15	1.0	0.0	(1.0)
HUMAN RESOURCES ASSISTANT	13	4.0	3.0	(1.0)
HUMAN RESOURCES GENERALIST	17	12.0	11.0	(1.0)
HUMAN RESOURCES MANAGER	27	9.0	18.0	9.0
HUMAN RESOURCES SPECIALIST	17	1.0	0.0	(1.0)
HUMAN RESOURCES SUPERVISOR	24	7.0	9.0	2.0
HUMAN RESOURCES TECHNICIAN	12	4.0	2.0	(2.0)
MANAGEMENT ANALYST II	18	0.0	1.0	1.0
MANAGEMENT ANALYST III	21	2.0	0.0	(2.0)
SENIOR ACCOUNT CLERK	13	3.0	3.5	0.5
SENIOR HEALTH PLANNER	20	0.0	1.0	1.0
SENIOR HUMAN RESOURCES GENERALIST	21	31.0	41.2	10.2
SENIOR HUMAN RESOURCES SPECIALIST	21	1.0	1.0	
SENIOR STAFF ANALYST	28	0.0	1.0	1.0
STAFF ANALYST	26	1.0	0.0	(1.0)
TRAINING COORDINATOR	24	0.0	0.3	0.3
<b>Total FTEs</b>		<b>129.0</b>	<b>133.0</b>	<b>4.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>129.0</b>	<b>133.0</b>	<b>4.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Central Service Revolving Fund  
 Business Area Name : Human Resources  
 Fund No./Bus Area No. : 1002 / 8000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
8000110001	Temporary Personnel Service			
426290	Other Service Charges	252,554	252,554	286,579
451050	Interfund Lab Services	300,000	300,000	300,000
457070	Interfund Temporary Personnel	14,011,000	14,011,000	13,200,000
Total	Temporary Personnel Service	14,563,554	14,563,554	13,786,579
8000210001	HR - Client Relations Administration			
424110	Other Interfund Services	9,731,648	9,731,648	10,961,502
Total	Human Resources	24,295,202	24,295,202	24,748,081

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Central Service Revolving Fund  
 Business Area Name : Human Resources  
 Fund No./Bus. Area No. : 1002 / 8000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	3,601,108	6,712,284	6,712,284	7,189,925
500030	Salary Part Time - Civilian	19,081	135,254	135,254	172,597
500060	Overtime - Civilian	85	0	0	0
500090	Premium Pay - Civilian	32	0	0	0
500110	Bilingual Pay - Civilian	7,400	15,034	15,034	15,240
500250	HOPE Union Business Usage	215	0	0	0
501070	Pension - Civilian	550,528	1,207,264	1,207,264	1,538,644
501120	Termination Pay - Civilian	10,462	30,285	30,285	0
502010	FICA - Civilian	267,514	501,558	501,558	564,029
503010	Health Ins-Act Civilian	430,618	841,190	841,190	1,006,615
503015	Basic Life Insurance - Active Civilian	1,971	4,138	4,138	4,303
503050	Health/Life Insurance - Retiree Civilian	1,710	4,806	4,806	5,585
503060	Long Term Disability-Civilian	(555)	10,906	10,906	11,043
503090	Workers Compensation-Civilian-Admin	11,325	26,755	26,755	31,847
503100	Workers Compensation-Civilian-Claim	2,917	2,355	2,355	0
504030	Unemployment Claims - Administration	0	57,628	57,628	29,644
<b>Total</b>	<b>Personnel Services</b>	<b>4,904,411</b>	<b>9,549,457</b>	<b>9,549,457</b>	<b>10,569,472</b>
511040	Audiovisual Supplies	0	1,135	1,135	1,135
511045	Computer Supplies	418	23,373	23,373	50,628
511050	Paper & Printing Supplies	0	600	600	600
511055	Publications & Printed Materials	0	1,125	1,125	1,125
511060	Postage	0	100	100	100
511070	Miscellaneous Office Supplies	2,294	57,114	57,114	37,974
511120	Clothing	210	0	0	0
511150	Miscellaneous Parts & Supplies	80	2,440	2,440	2,440
<b>Total</b>	<b>Supplies</b>	<b>3,002</b>	<b>85,887</b>	<b>85,887</b>	<b>94,002</b>
520100	Temporary Personnel Services	9,846,769	14,011,000	14,011,000	13,200,000
520109	Medical Dental & Laboratory Services	62	20,227	20,227	200
520110	Management Consulting Services	3,688	4,000	4,000	4,000
520114	Miscellaneous Support Services	2,718	164,392	164,392	372,000
520119	Computer Equipment/Software Maintenance	0	42,196	42,196	99,196
520121	IT Application Svcs	1,677	778	778	2,280
520520	Printing & Reproduction Services	0	200	200	200
520765	Membership & Professional Fees	180	11,994	11,994	10,533
520805	Education & Training	70	21,797	21,797	21,237
520905	Travel - Training Related	0	5,361	5,361	5,361
520910	Travel - Non-Training Related	25	13,690	13,690	13,690
521605	Data Services	0	0	0	283
521610	Voice Services	2,455	9,264	9,264	9,800
521620	Voice Equipment	330	563	563	563
521625	Voice Labor	0	0	0	184
521630	GIS Revolving Fund Services	189	228	228	228
521730	Parking Space Rental	1,807	31,849	31,849	30,769
522205	Metro Commuter Passes	919	3,926	3,926	1,890
522430	Miscellaneous Other Services & Charges	274,702	300,000	300,000	300,000
522720	Interfund Payroll Services	(215)	0	0	0
522722	KRONOS Service Chargeback	0	2,065	2,065	1,965
522780	Interfund Photo Copy Services	0	228	228	228
<b>Total</b>	<b>Other Services and Charges</b>	<b>10,135,376</b>	<b>14,643,758</b>	<b>14,643,758</b>	<b>14,074,607</b>
551010	Non-Capital Office Furniture & Equipment	0	5,100	5,100	0
551015	Non-Capital Computer Equipment	0	11,000	11,000	10,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>0</b>	<b>16,100</b>	<b>16,100</b>	<b>10,000</b>
<b>Grand Total Expenditures</b>		<b>15,042,789</b>	<b>24,295,202</b>	<b>24,295,202</b>	<b>24,748,081</b>



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name : Project Cost Recovery Fund**

**Fund No./Bus. Area No. : 1001 / 2000 / 2500 / 6800**

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Beginning Fund Balance	0	0	0
Current Revenues	49,130,635	43,622,742	46,486,321
Total Available Resources	49,130,635	43,622,742	46,486,321
Maintenance and Operations	49,130,635	43,622,742	46,486,321
Total Expenditures	49,130,635	43,622,742	46,486,321
Planned Ending Fund Balance	0	0	0
Total Budget	49,130,635	43,622,742	46,486,321

**Fund Balance Distribution:**

Non-Spendable	0	0	0
Restricted	0	0	0
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, FY2012 Estimates and the FY2013 Budget for the Project Cost Recovery Fund. Also included are the projected beginning and ending fund balances, total revenues and total expenditures.

The Project Cost Recovery Fund was established to segregate those activities in the General Fund and Combined Utility Service (CUS) Fund that are in direct support of the City's Capital Improvement Plan (CIP). These activities encompass a variety of divisions within the department, with the majority of the activities in the Engineering & Construction Division (ECD). The costs of these activities are recovered from the appropriate CIP funds through the use of time sheets provided by the operating divisions. Included in the chargeback is overhead that pays for administrative costs provided by the fund's management and support staff. An additional amount is included in the surcharge that pays for the fund's indirect cost allocation as calculated by the Finance Department.

The primary areas of focus for the Project Cost Recovery Fund are:

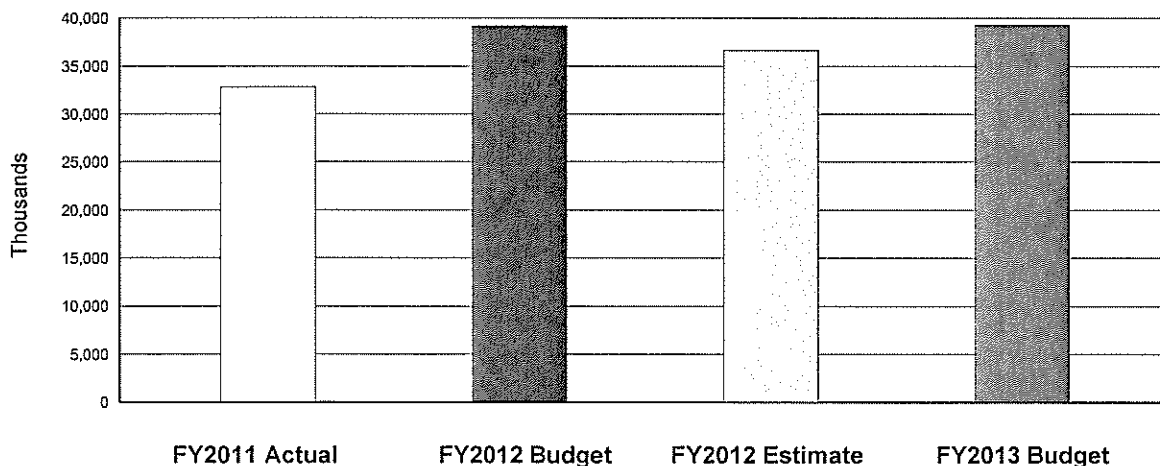
- o Continue to design and construct the City's public infrastructure so that quality capital projects are delivered in a timely fashion, within budget and with minimal inconvenience to the citizens of the City.
- o Continue to assess and revise policies and procedures in order to improve efficiency and effectiveness in the management of the City's CIP program.
- o Continue to refine the requirements for City contractors so as to streamline the delivery of services.
- o Continue to coordinate infrastructure improvements within the City limits sponsored by other governmental entities in order to ensure quality work.

**Business Area Budget Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 1001 / 2000

		<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b>Expenditures</b>	Personnel Services	27,559,836	32,216,434	29,999,975	31,261,500
	Supplies	308,502	433,945	402,720	448,700
	Other Services and Charges	4,864,929	6,506,566	6,225,515	7,532,000
	Equipment	29,488	0	0	0
	Non-Capital Equipment	27,222	24,755	15,512	25,500
	Total M & O Expenditures	32,789,977	39,181,700	36,643,722	39,267,700
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	32,789,977	39,181,700	36,643,722	39,267,700
<b>Revenues</b>		32,855,334	39,181,700	36,643,722	39,267,700
<b>Staffing</b>	Full-Time Equivalents - Civilian	319.9	330.0	330.1	328.2
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	319.9	330.0	330.1	328.2
	Full-Time Equivalents - Overtime	2.5	6.1	6.1	5.9
<b>Significant Budget Changes and Highlights</b>	<ul style="list-style-type: none"> <li>o FY2013 Budget includes funding for expenditure increases in health benefits (\$472,350) and pension contribution (\$672,091).</li> <li>o Continue concerted effort to update standards for infrastructure.</li> <li>o Implementation of first 10 year CIP plan for FY2013-22.</li> <li>o Update upcoming 10 year CIP plan for FY2014-23 and continue to improve CIP processes (planning and programming).</li> <li>o Continue to upgrade Capital Improvement Program Management System (CIPMS), initiate back-end programming, prioritize and schedule future system modifications in an effort to make the system a more reliable baseline data source for project information.</li> <li>o Continue to acquire 90% of parcels by construction award date.</li> <li>o Implement a relocation assistance program within the CIP acquisition process as mandated by Senate Bill 18 which became effective September 1, 2011.</li> </ul>				

**Project Cost Recovery Fund  
Public Works & Engineering  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name</b> : Project Cost Recovery Fund <b>Business Area Name</b> : Public Works & Engineering <b>Fund No./Bus Area No.</b> : 1001 / 2000			
<b>Name: Traffic Operations Division -- 200002</b>			
<b>Mission:</b> The Traffic Operations Division manages the Neighborhood Traffic Management Program (NTMP) with various on-going projects responsively, effectively and efficiently.			
<b>Goal:</b> Ensure that the active on-going projects are properly managed, maintained and meet the City's specifications and standards.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Active on-going projects	14	14	20
<b>Name: Office of the Director -- 200003</b>			
<b>Mission:</b> Provide quality certification, compliance, business development, and training programs while maintaining high standards of customer services and accountability.			
<b>Goal:</b> Monitor payment of prevailing wages on City and federally funded construction contracts.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Program support	100%	100%	100%
<b>Name: Resource Management Division -- 200005</b>			
<b>Mission:</b> Provide financial reporting on Capital Improvement Plan (CIP) projects, grants and revenues.			
<b>Goal:</b> Manage cost recovery function and interfund accounting process.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Pay estimates processed	100%	100%	100%
Financial reporting & docs	100%	100%	100%
Project contract closeout	100%	100%	100%
Joint funded reimb.	100%	100%	100%



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Project Cost Recovery Fund <b>Business Area Name :</b> Public Works & Engineering <b>Fund No./Bus Area No. :</b> 1001 / 2000			
<b>Name: Planning &amp; Development Division -- 200006</b>			
<b>Mission:</b> Coordinate planning initiatives and prepare long term 10 year planning goals for City's infrastructure improvement, as well as, acquire land in support of Capital Improvement Plan projects.			
<b>Goal:</b> Ensure that projects are properly inspected and meet the City's specifications and standards. Forecast long term funding needs and priorities. Acquire parcels of land for CIP projects.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Developer participation contracts (DPC) projects	4	0	0
Create annual CIP and track appropriation	50%	50%	50%
Parcels of land acquired	398	419	498
<b>Name: Engineering &amp; Construction Division -- 200007</b>			
<b>Mission:</b> Design and construct Houston's public infrastructure so that quality capital projects are delivered timely, within budget, and with minimum inconvenience to the public, while protecting the public health, safety, and welfare of citizens.			
<b>Goal:</b> Enhance project delivery through improved process and increased consistency in practice.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Prep. prof. svcs actions	45	85	70
Prep. contract actions	57	139	70
Prep. amendment, ordinance	44	65	60
Prep. accept work actions	76	92	100
Prep. land boundary survey	300	300	200
<b>Name: Information Technology -- 200008</b>			
<b>Mission:</b> Provide and maintain technology solutions to support planning, design, construction, operation, and maintenance of the public infrastructure systems while maintaining high availability, response time, data accuracy, and integrity to serve the needs of the Department.			
<b>Goal:</b> Assist the Capital Improvement Project Management System (CIPMS) users to track projects, analyze data, produce reports, and evaluate contractors.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
System availability for enterprise downtime less than .10%	99.50%	99.90%	99.90%
Distributed servers down time less than .50%	99.50%	99.50%	99.50%

**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus Area No.** : 1001 / 2000

**Name:** Management Support Branch -- 200009

**Mission:** Fund the CIP Cost Recovery payroll function staffed in Administration & Regulatory Affairs Department.

**Goal:** Provide necessary funding to ensure effective delivery of accurate, reliable and timely bi-weekly payroll reports.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Manage funds to maintain program	100%	100%	100%

**FISCAL YEAR 2013 BUDGET**

<b>Division Summary</b>						
<b>Fund Name : Project Cost Recovery Fund</b> <b>Business Area Name : Public Works &amp; Engineering</b> <b>Fund No./Bus Area No. : 1001 / 2000</b>						
<b>Division Description</b>	<b>FY2011 Actual FTEs Cost \$</b>	<b>FY2012 Estimate FTEs Cost \$</b>	<b>FY2013 Budget FTEs Cost \$</b>			
<b>Traffic Operations Division 200002</b> Manage and analyze traffic calming plans to support the Neighborhood Traffic Management Program.	7.4 665,577	2.0 233,417	2.0 221,891			
<b>Office of the Director 200003</b> Administer the City's Minority/Women/Disadvantaged Business Enterprise Program (M/W/DBE) and Disabilities Business Enterprise Program (PDBE).	0.0 466,671	0.0 564,683	0.0 682,700			
<b>Resource Management Division 200005</b> Monitor and account for CIP related revenues. Process pay estimates and project reimbursements in a timely manner. Provide financial reports on project and grant related activities.	15.0 2,472,347	15.6 3,206,827	16.0 2,743,148			
<b>Planning &amp; Development Division 200006</b> Support the City's Capital Improvement Projects by coordinating planning initiatives and prepare for long term 10 year planning goals and prepare 5 year rolling plan for water, sanitation, storm drainage, and roadway projects. Acquire land in support of CIP projects.	58.5 6,132,853	52.0 5,891,247	53.3 6,460,497			
<b>Engineering &amp; Construction Division 200007</b> The Engineering and Construction Division is responsible for the implementation of engineering and construction of infrastructure projects per the City's adopted five year CIP plan.	232.4 22,404,048	254.7 25,904,214	251.9 28,293,249			
<b>Information Technology 200008</b> Technically assist the PW&E's inspectors to perform work and input data into CIPMS from remote sites.	6.6 599,982	5.8 798,934	5.0 840,115			

**FISCAL YEAR 2013 BUDGET**

Division Summary						
Fund Name : Project Cost Recovery Fund Business Area Name : Public Works & Engineering Fund No./Bus Area No. : 1001 / 2000						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>Management Support Branch</b> 200009 Provide necessary funding to ensure effective delivery of accurate, reliable and timely bi-weekly payroll reports.	0.0	48,499	0.0	44,400	0.0	26,100
<b>Total</b>	<b>319.9</b>	<b>32,789,977</b>	<b>330.1</b>	<b>36,643,722</b>	<b>328.2</b>	<b>39,267,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name :** Project Cost Recovery Fund  
**Business Area Name :** Public Works & Engineering  
**Fund No./Bus Area No. :** 1001 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTANT	17	1.0	1.0	
ACCOUNTANT ASSOCIATE	14	1.0	1.0	
ADMINISTRATION MANAGER	26	1.0	1.0	
ADMINISTRATIVE AIDE	10	3.0	3.0	
ADMINISTRATIVE ASSISTANT	17	16.0	16.0	
ADMINISTRATIVE ASSOCIATE	13	7.0	7.0	
ADMINISTRATIVE COORDINATOR	24	5.0	5.0	
ADMINISTRATIVE SPECIALIST	20	11.0	11.0	
ADMINISTRATIVE SUPERVISOR	22	5.0	4.0	(1.0)
ASSISTANT DIRECTOR (EXE LEV)	32	6.0	6.0	
ASSISTANT DIRECTOR-PUBLIC WORKS (EXE LEV)	34	5.0	5.0	
ASSISTANT PROJECT MANAGER	20	4.0	3.0	(1.0)
ASSISTANT REAL ESTATE ANALYST	17	2.0	1.0	(1.0)
ASSISTANT REAL ESTATE MANAGER	26	4.0	4.0	
ASSOCIATE PLANNER	13	1.0	0.0	(1.0)
CHIEF INSPECTOR	27	1.0	1.0	
CHIEF SURVEYOR	28	1.0	1.0	
CLERK	5	1.0	0.0	(1.0)
CONTRACT ADMINISTRATOR	22	1.0	1.0	
CONTRACT COMPLIANCE SUPERVISOR	22	1.0	1.0	
CUSTOMER SERVICE REP. I	13	3.0	1.0	(2.0)
CUSTOMER SERVICE REP. II	15	1.0	1.0	
CUSTOMER SERVICE REP. III	16	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	1.0	1.0	
DEPUTY DIRECTOR-PUBLIC WORKS	36	1.0	1.0	
DIVISION MANAGER	29	1.0	1.0	
ENGINEER	26	13.0	15.0	2.0
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.0	1.0	
FINANCIAL ANALYST I	15	2.0	2.0	
FINANCIAL ANALYST II	18	1.8	1.0	(0.8)
FINANCIAL ANALYST IV	25	4.0	4.0	
GIS ANALYST	20	1.0	1.0	
GRADUATE ENGINEER	22	22.0	23.0	1.0
INSPECTOR	18	49.0	49.0	
INSTRUMENT PERSON	11	4.0	3.0	(1.0)
IT PROJECT MANAGER	28	1.0	1.0	
MANAGEMENT ANALYST II	18	4.0	3.0	(1.0)
MANAGEMENT ANALYST III	21	2.0	2.0	
MANAGEMENT ANALYST IV	25	2.0	2.0	
MANAGING ENGINEER	31	14.0	13.0	(1.0)
MESSENGER	6	2.0	2.0	
OFFICE SERVICE MANAGER	23	1.0	1.0	
OFFICE SUPERVISOR	17	3.0	1.0	(2.0)
PARTY CHIEF	19	4.0	2.0	(2.0)
PLANNER	16	1.0	1.0	
PLANNER LEADER	24	1.0	0.0	(1.0)
PROGRAMMER ANALYST II	19	1.0	1.0	
PROGRAMMER ANALYST IV	25	2.0	2.0	
PROJECT MANAGER	24	17.0	15.0	(2.0)
PROJECT TECHNICIAN I	8	1.0	1.0	
PROJECT TECHNICIAN II	13	3.0	1.0	(2.0)

## Business Area Roster Summary

Fund Name : Project Cost Recovery Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 1001 / 2000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
PROJECT TECHNICIAN III	17	8.0	8.0	
PROJECT TECHNICIAN IV	20	4.0	4.0	
REAL ESTATE ANALYST	20	4.0	4.0	
REAL ESTATE MANAGER	29	3.0	3.0	
REAL ESTATE SUPERVISOR	21	1.0	1.0	
RECORDS SUPERVISOR	18	1.0	0.0	(1.0)
RECORDS TECHNICIAN	9	2.0	0.0	(2.0)
RODPERSON	5	3.0	2.0	(1.0)
SENIOR ACCOUNT CLERK	13	2.0	2.0	
SENIOR CONTRACT ADMINISTRATOR	27	1.0	1.0	
SENIOR GIS TECHNICIAN	17	1.0	1.0	
SENIOR INSPECTOR	22	13.0	13.0	
SENIOR PAVING ASSESSMENT SPECIALIST	20	1.0	0.0	(1.0)
SENIOR PROJECT MANAGER	27	20.0	20.0	
SENIOR REAL ESTATE ANALYST	24	16.0	15.0	(1.0)
SENIOR RODPERSON	9	3.0	3.0	
SENIOR STAFF ANALYST	28	5.0	6.0	1.0
STAFF ANALYST	26	2.0	1.0	(1.0)
STUDENT INTERN II	10	1.0	1.0	
SUPERINTENDENT	24	2.0	2.0	
SUPERVISING ENGINEER	29	30.0	30.0	
SYSTEMS CONSULTANT	26	1.0	1.0	
SYSTEMS SUPPORT ANALYST I	16	1.0	0.0	(1.0)
TECHNICAL HARDWARE ANALYST II	21	1.0	0.0	(1.0)
TECHNICAL HARDWARE ANALYST III	23	0.8	0.0	(0.8)
<b>Total FTEs</b>		<b>369.6</b>	<b>344.0</b>	<b>(25.6)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>39.6</b>	<b>15.8</b>	<b>(23.8)</b>
<b>Full-Time Equivalents</b>		<b>330.0</b>	<b>328.2</b>	<b>(1.8)</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

Fund Name : Project Cost Recovery Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus Area No. : 1001 / 2000

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>2000020012</b>	<b>PWE - Traffic Neighborhood Programs</b>			
424020	Interfund Engineering Services	569,304	569,304	431,500
<b>2000060007</b>	<b>PWE - Office of the City Engineer</b>			
424020	Interfund Engineering Services	374,386	374,386	0
452030	Miscellaneous Revenue	31,000	31,000	31,000
<b>Total</b>	<b>PWE - Office of the City Engineer</b>	<b>405,386</b>	<b>405,386</b>	<b>31,000</b>
<b>2000060008</b>	<b>PWE - Planning</b>			
424020	Interfund Engineering Services	0	10,763	0
<b>2000060010</b>	<b>PWE - Real Estate</b>			
424020	Interfund Engineering Services	0	420,384	0
457010	Interfund Land Acquisition	1,757,979	1,757,979	1,676,300
<b>Total</b>	<b>PWE - Real Estate</b>	<b>1,757,979</b>	<b>2,178,363</b>	<b>1,676,300</b>
<b>2000070001</b>	<b>PWE - Engineering &amp; Construction Support Services</b>			
424020	Interfund Engineering Services	530,070	530,070	556,400
<b>2000070002</b>	<b>PWE - Engineering</b>			
424020	Interfund Engineering Services	18,313,470	18,237,902	18,829,600
<b>2000070003</b>	<b>PWE - Construction</b>			
424020	Interfund Engineering Services	16,232,832	13,339,275	16,228,900
<b>2000070005</b>	<b>PWE - Geo-Environmental Services</b>			
424020	Interfund Engineering Services	1,372,659	1,372,659	1,514,000
<b>Total</b>	<b>Public Works &amp; Engineering</b>	<b>39,181,700</b>	<b>36,643,722</b>	<b>39,267,700</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Public Works & Engineering  
**Fund No./Bus. Area No.** : 1001 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	19,851,742	22,023,344	20,685,810	20,614,197
500030	Salary Part Time - Civilian	40,235	41,580	44,485	25,865
500060	Overtime - Civilian	183,728	385,654	385,654	380,900
500090	Premium Pay - Civilian	0	0	572	0
500110	Bilingual Pay - Civilian	7,577	7,231	6,293	6,327
501070	Pension - Civilian	3,103,236	3,963,738	3,739,350	4,411,441
501120	Termination Pay - Civilian	183,316	592,728	501,471	628,677
501160	Vehicle Allowance - Civilian	55,670	92,950	51,435	47,900
502010	FICA - Civilian	1,479,932	1,704,759	1,578,573	1,598,420
503010	Health Ins-Act Civilian	2,399,650	3,104,707	2,756,286	3,228,636
503015	Basic Life Insurance - Active Civilian	11,651	13,113	12,089	12,254
503050	Health/Life Insurance - Retiree Civilian	93,142	56,000	74,484	85,165
503060	Long Term Disability-Civilian	0	30,447	26,819	27,861
503090	Workers Compensation-Civilian-Admin	59,187	71,963	69,365	78,553
503100	Workers Compensation-Civilian-Claim	62,096	108,853	56,020	103,853
504030	Unemployment Claims - Administration	28,674	19,367	11,269	11,451
<b>Total</b>	<b>Personnel Services</b>	<b>27,559,836</b>	<b>32,216,434</b>	<b>29,999,975</b>	<b>31,261,500</b>
511010	Chemical Gases & Special Fluids	101	2,000	0	1,000
511015	Cleaning & Sanitary Supplies	275	1,150	857	1,100
511020	Construction Materials	1,764	2,500	3,555	2,500
511025	Electrical Hardware & Parts	181	200	2	200
511040	Audiovisual Supplies	4,720	8,500	5,050	6,500
511045	Computer Supplies	70,627	94,700	62,405	85,000
511050	Paper & Printing Supplies	21,064	40,050	28,100	36,100
511055	Publications & Printed Materials	2,245	12,000	9,124	10,900
511060	Postage	6,346	25,900	16,252	19,600
511070	Miscellaneous Office Supplies	38,501	72,445	57,200	53,500
511090	Medical & Surgical Supplies	523	2,000	74	1,600
511095	Small Technical & Scientific Equipment	0	1,000	500	1,500
511110	Fuel	139,743	147,600	196,919	206,900
511115	Vehicle Repair & Maintenance Supplies	0	2,000	0	1,500
511120	Clothing	8,824	9,800	9,300	10,000
511125	Food Supplies	570	800	800	800
511145	Small Tools & Minor Equipment	1,536	2,500	1,700	2,200
511150	Miscellaneous Parts & Supplies	11,482	8,800	10,882	7,800
<b>Total</b>	<b>Supplies</b>	<b>308,502</b>	<b>433,945</b>	<b>402,720</b>	<b>448,700</b>
520100	Temporary Personnel Services	76,654	111,966	141,966	1,285,000
520105	Accounting & Auditing Services	6,528	0	0	0
520107	Computer Info/Contr	32,371	115,500	70,889	15,500
520108	Information Resource Services	19,115	13,500	13,500	14,500
520109	Medical Dental & Laboratory Services	2,838	4,600	3,600	4,600
520110	Management Consulting Services	118,456	0	0	0
520114	Miscellaneous Support Services	6,699	56,500	40,575	56,500
520115	Real Estate Lease/Office Rental	1,577,730	1,535,600	1,535,600	1,640,300
520119	Computer Equipment/Software Maintenance	68,305	82,800	56,600	43,600
520120	Communications Equipment Services	0	2,500	1,500	1,500
520121	IT Application Svcs	18,163	22,100	16,902	42,600
520122	Office Equipment Services	250	3,600	2,731	3,800
520123	Vehicle & Motor Equipment Services	106,266	131,900	124,100	120,000
520124	Other Equipment Services	748	1,000	1,350	1,400
520510	Mail/Delivery Services	883	3,400	1,200	3,400
520515	Print Shop Services	15,735	29,900	15,100	20,700



**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Project Cost Recovery Fund  
 Business Area Name : Public Works & Engineering  
 Fund No./Bus. Area No. : 1001 / 2000

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
520520	Printing & Reproduction Services	1,993	9,500	5,837	8,700
520605	Advertising Services	879	6,200	1,013	3,300
520710	State/Federal Inspection Fees	0	3,000	0	0
520765	Membership & Professional Fees	27,815	39,100	35,990	42,500
520805	Education & Training	18,724	69,700	45,258	66,000
520905	Travel - Training Related	2,690	12,200	10,400	18,200
520910	Travel - Non-Training Related	11,904	26,100	19,750	20,100
521305	Indirect Cost Recovery Payment	1,272,194	1,783,300	1,783,300	1,268,600
521405	Building Maintenance Services	(250)	5,500	3,000	2,500
521605	Data Services	8,765	19,100	15,033	27,000
521610	Voice Services	140,481	152,900	151,590	238,700
521620	Voice Equipment	21,035	33,600	25,600	32,900
521625	Voice Labor	890	41,400	35,106	10,900
521630	GIS Revolving Fund Services	54,965	65,900	63,500	199,600
521705	Vehicle/Equipment Rental/Lease	1,150	1,600	1,600	1,500
521715	Office Equipment Rental	109,192	138,300	53,900	60,600
521725	Other Rental	1,555	5,200	3,985	4,200
521730	Parking Space Rental	147,920	186,500	153,945	174,700
521905	Legal Services	748	200,500	109,433	238,500
521910	Legal Svcs - Crt Report	0	0	1,019	1,000
522205	Metro Commuter Passes	134,563	216,400	139,160	210,300
522305	Freight Charges	40	0	19	0
522430	Miscellaneous Other Services & Charges	7,308	4,400	4,381	4,600
522720	Interfund Payroll Services	48,499	44,400	44,400	26,100
522721	Interfund HR Client Services	24,423	262,400	262,400	272,200
522722	KRONOS Service Chargeback	0	11,600	11,600	12,200
522765	Interfund Legal Services	305,521	322,100	322,100	330,600
522795	Other Interfund Services	466,671	583,400	749,683	950,900
522820	Interfund EB Cape Training	4,513	9,000	8,500	5,000
522840	Interfund Permit Center Rent Chargeback	0	138,400	138,400	47,200
<b>Total</b>	<b>Other Services and Charges</b>	<b>4,864,929</b>	<b>6,506,566</b>	<b>6,225,515</b>	<b>7,532,000</b>
560230	Computer HW and Developed SW	29,488	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>29,488</b>	<b>0</b>	<b>0</b>	<b>0</b>
551010	Non-Capital Office Furniture & Equipment	5,143	13,855	6,714	11,400
551015	Non-Capital Computer Equipment	22,079	10,900	8,798	14,100
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>27,222</b>	<b>24,755</b>	<b>15,512</b>	<b>25,500</b>
<b>Grand Total Expenditures</b>		<b>32,789,977</b>	<b>39,181,700</b>	<b>36,643,722</b>	<b>39,267,700</b>



**Business Area Budget Summary**

**Fund Name** : Project Cost Recovery Fund

**Business Area Name** : General Services

**Fund No./Bus. Area No.** : 1001 / 2500

**FY2011  
Actual**

**FY2012  
Current Budget**

**FY2012  
Estimate**

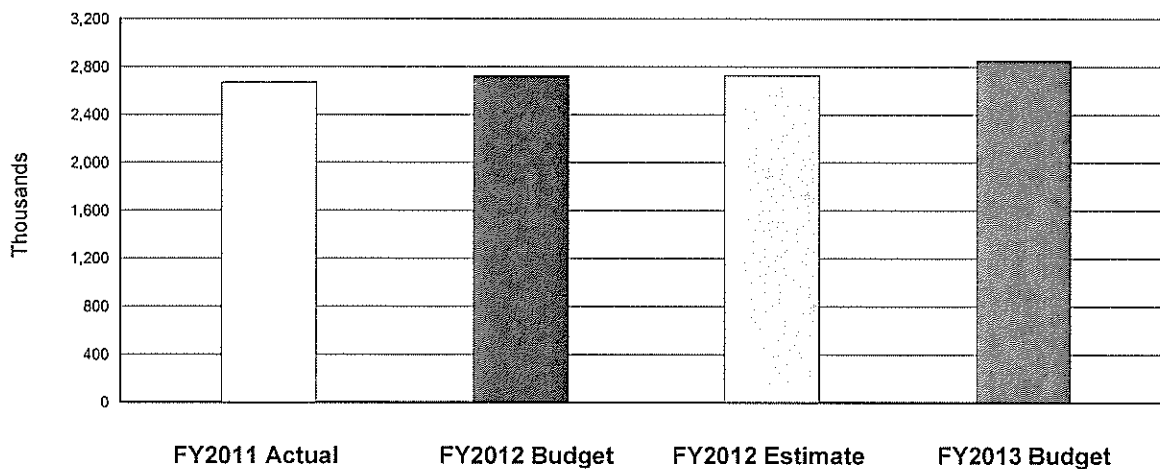
**FY2013  
Budget**

Expenditures	Personnel Services	2,669,002	2,727,353	2,727,353	2,851,820
	Other Services and Charges	1,141	0	0	0
	Total M & O Expenditures	2,670,143	2,727,353	2,727,353	2,851,820
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	2,670,143	2,727,353	2,727,353	2,851,820
Revenues		2,669,952	2,727,353	2,727,353	2,851,820
Staffing	Full-Time Equivalents - Civilian	26.0	25.0	25.0	25.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	26.0	25.0	25.0	25.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.1

**Significant  
Budget  
Changes  
and  
Highlights**

- o FY2013 Budget includes funding for expenditure increases in health benefits (\$38,444) and pension contribution (\$66,688).
- o Continue implementing Leadership in Energy and Environmental Design (LEED™) standards to improve the quality of City buildings and their impact on the environment.

**Project Cost Recovery Fund  
General Services  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

**Division Mission and Performance Measures**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1001 / 2500

**Name:** GSD-Design & Construction -- 250003

**Mission:** To be the project manager "partner of choice" by managing the planning, design and construction of sustainable City buildings including parks in a manner consistent with City and State regulations. Implement best practices and the latest development industry standards; alternative delivery methods; transparent processes for fair and equal selections. Manage projects within budget and on schedule and produce quality facilities and parks.

**Goal:** 1) Continue implementing LEED™ standards to improve building quality and their impact on the environment. 2) Continue developing case studies of new City LEED™ certified buildings. 3) Continue collaborating with the Houston Arts Alliance to establish a citywide arts master plan. 4) Develop metrics to track construction related data. 5) Solicit and catalog customer survey results to better distribute work among Job Order Contract (JOC) contractors.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Design Projects	37	15	18
Construction Projects	41	43	37
Job Order Contract / Task Order Contract Projects	N/A	130	120
LEED™ Certified Projects	8	4	1
Civic Art Projects	N/A	10	3

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Project Cost Recovery Fund</b> <b>Business Area Name : General Services</b> <b>Fund No./Bus Area No. : 1001 / 2500</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>GSD-Design &amp; Construction 250003</b> Provide CIP planning; manage the design and construction of City facilities for all departments except Aviation; facilitate tenant improvements; manage construction and coordinate moves; track, monitor, and manage environmental contracts; civic art administration; provide in-house planning and design services and construction project management.	26.0	2,670,143	25.0	2,727,353	25.0	2,851,820
<b>Total</b>	<b>26.0</b>	<b>2,670,143</b>	<b>25.0</b>	<b>2,727,353</b>	<b>25.0</b>	<b>2,851,820</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1001 / 2500

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATIVE ASSISTANT	17	2.0	3.0	1.0
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	1.0	1.0	
ARCHITECT	25	1.0	1.0	
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	1.0	
ASSISTANT PROJECT MANAGER	20	2.0	1.0	(1.0)
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	2.0	2.0	
DIVISION MANAGER	29	1.0	1.0	
INSPECTOR	18	1.0	1.0	
PROJECT MANAGER	24	1.0	1.0	
SENIOR PLANNER	20	0.0	1.0	1.0
SENIOR PROJECT MANAGER	27	10.0	10.0	
SENIOR STAFF ANALYST	28	1.0	1.0	
SENIOR STAFF ANALYST (EXE LEV)	28	1.0	0.0	(1.0)
<b>Total FTEs</b>		<b>25.0</b>	<b>25.0</b>	<b>0.0</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Full-Time Equivalents</b>		<b>25.0</b>	<b>25.0</b>	<b>0.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1001 / 2500

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
2500030001	Capital Design/Construction			
424020	Interfund Engineering Services	2,727,353	2,727,353	2,087,841
2500030003	GSD - Job Order Contract			
424020	Interfund Engineering Services	0	0	396,451
2500030005	GSD - Strategic Planning			
424020	Interfund Engineering Services	0	0	367,528
<b>Total</b>	<b>General Services</b>	<u>2,727,353</u>	<u>2,727,353</u>	<u>2,851,820</u>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : General Services  
**Fund No./Bus. Area No.** : 1001 / 2500

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	1,987,279	1,958,644	1,958,644	1,976,555
500060	Overtime - Civilian	484	6,000	6,000	6,000
500110	Bilingual Pay - Civilian	163	0	0	0
501070	Pension - Civilian	318,288	356,295	356,295	422,983
501120	Termination Pay - Civilian	632	2,894	2,894	0
502010	FICA - Civilian	145,645	144,265	144,265	151,669
503010	Health Ins-Act Civilian	210,371	228,835	228,835	267,279
503015	Basic Life Insurance - Active Civilian	1,215	1,175	1,175	1,181
503060	Long Term Disability-Civilian	0	2,190	2,190	2,125
503090	Workers Compensation-Civilian-Admin	4,925	5,475	5,475	5,975
504030	Unemployment Claims - Administration	0	21,580	21,580	18,053
<b>Total</b>	<b>Personnel Services</b>	<b>2,669,002</b>	<b>2,727,353</b>	<b>2,727,353</b>	<b>2,851,820</b>
521610	Voice Services	1	0	0	0
522430	Miscellaneous Other Services & Charges	1,140	0	0	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>1,141</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grand Total Expenditures</b>		<b>2,670,143</b>	<b>2,727,353</b>	<b>2,727,353</b>	<b>2,851,820</b>



**Business Area Budget Summary**

**Fund Name** : Project Cost Recovery Fund

**Business Area Name** : Information Technology

**Fund No./Bus. Area No.** : 1001 / 6800

**FY2011  
Actual**

**FY2012  
Current Budget**

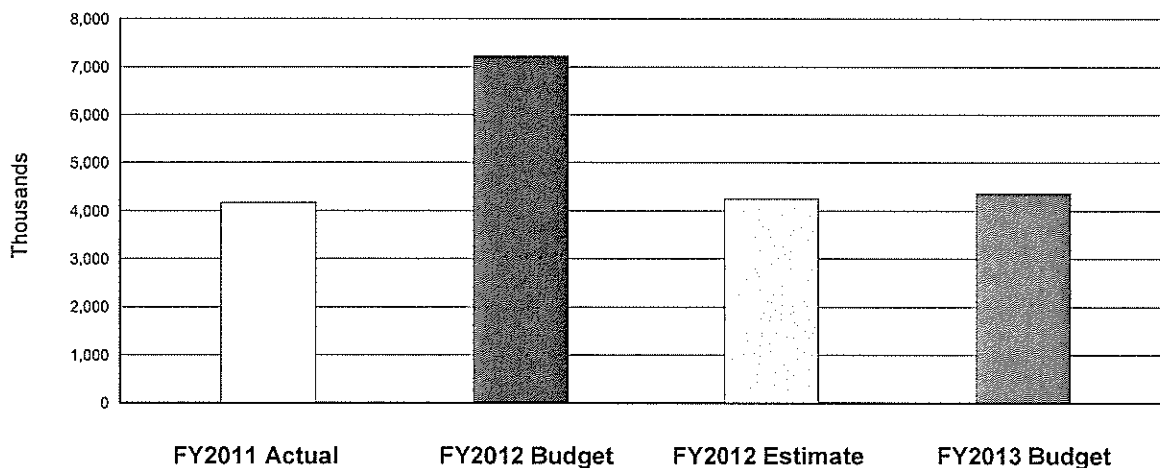
**FY2012  
Estimate**

**FY2013  
Budget**

Expenditures	Personnel Services	3,555,432	4,166,524	2,847,724	3,136,623
	Supplies	66,231	165,711	153,200	192,700
	Other Services and Charges	506,732	2,853,347	1,191,493	987,478
	Equipment	5,936	0	0	14,000
	Non-Capital Equipment	31,518	36,000	59,250	36,000
	Total M & O Expenditures	4,165,849	7,221,582	4,251,667	4,366,801
	Debt Service & Other Uses	0	0	0	0
	Total Expenditures	4,165,849	7,221,582	4,251,667	4,366,801
Revenues		4,165,849	7,221,582	4,251,667	4,366,801
Staffing	Full-Time Equivalents - Civilian	26.2	22.0	22.0	27.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	26.2	22.0	22.0	27.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

- Significant Budget Changes and Highlights**
- o FY2013 Budget includes funding for expenditure increases in health benefits (\$1,088) and pension contributions (\$114,382)
  - o Implement a custom developed Municipal Courts Case Management System to manage the critical processes required to operate a high volume, complex court operation.
  - o Implement a new 700 MHz Radio System to provide public safety agencies additional system capacity for critical public safety communications, improved coverage and to ensure equipment reliability.

**Project Cost Recovery Fund  
Information Technology  
Expenditure Summary**



**FISCAL YEAR 2013 BUDGET**

<b>Division Mission and Performance Measures</b>			
<b>Fund Name :</b> Project Cost Recovery Fund <b>Business Area Name :</b> Information Technology <b>Fund No./Bus Area No. :</b> 1001 / 6800			
<b>Name: IT - Applications -- 680002</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> To efficiently manage the Municipal Courts Case Management System project (CSMART).			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Attribute work to clients	79.5%	75.0%	<b>75.0%</b>
Uptime Percentage	95.0%	97.5%	<b>97.5%</b>
Project MGMT processes	N/A	50%	<b>50.0%</b>
Defined bus. processes	N/A	1,000	<b>1,000</b>
Meta-data fields defined	N/A	1,500	<b>1,500</b>
<b>Name: IT - Infrastructure Group -- 680003</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> Enhance server platforms, storage systems, data center facilities and server rooms, e-mail, communication systems, and system management tools through refresh.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Desktops supported	2,800	3,250	N/A
User satisfaction	4.02	4.25	N/A
Network availability	95.0%	95.0%	N/A
Key systems availability	95.0%	95.0%	N/A
Service requests	9,000	11,000	N/A
<b>Name: IT-Radio Communications Services -- 680005</b>			
<b>Mission:</b> To improve the quality of services to our customers (citizens and employees) on a daily basis through cross-functional teamwork while minimizing operating expenses and improving the City's business processes.			
<b>Goal:</b> Implement the new 700 MHz Radio System to provide public safety agencies additional system capacity for critical public safety communications, improved coverage, and ensure equipment reliability.			
<b>Performance Measures</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
Old infrastructure avail.	95.0%	95.0%	<b>95.0%</b>
Repeaters/Rcvrs supported	608	608	<b>608</b>
Fire Station alert avail.	99.9%	99.9%	<b>99.9%</b>

**FISCAL YEAR 2013 BUDGET**

Division Summary						
<b>Fund Name : Project Cost Recovery Fund</b> <b>Business Area Name : Information Technology</b> <b>Fund No./Bus Area No. : 1001 / 6800</b>						
Division Description	FY2011 Actual		FY2012 Estimate		FY2013 Budget	
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$
<b>IT - Applications 680002</b> Responsible for providing citywide applications support to the City's core business systems and management of the Municipal Courts Case Management System project (CSMART).	14.5	2,070,175	11.0	1,636,472	19.0	2,409,765
<b>IT - Infrastructure Group 680003</b> Manage server platforms, storage systems, data center facilities and server rooms, e-mail, communication systemss, and system management tools.	1.7	606,757	0.8	69,179	0.0	0
<b>IT-Radio Communications Services 680005</b> Responsible for upgrading current City radios to 700 MHz Radio System. Provide management and oversight of the City's existing radio system.	10.0	1,488,917	10.2	2,546,016	8.0	1,957,036
<b>Total</b>	<b>26.2</b>	<b>4,165,849</b>	<b>22.0</b>	<b>4,251,667</b>	<b>27.0</b>	<b>4,366,801</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Roster Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus Area No.** : 1001 / 6800

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ADMINISTRATION MANAGER	26	2.0	2.0	
ADMINISTRATIVE ASSISTANT	17	1.0	1.0	
ADMINISTRATIVE SPECIALIST	20	1.0	1.0	
ADMINISTRATIVE SUPERVISOR	22	1.6	1.0	(0.6)
ASSISTANT DIRECTOR (EXE LEV)	32	3.0	4.0	1.0
ASSISTANT PROJECT MANAGER	20	1.0	0.0	(1.0)
DEPUTY DIRECTOR (EXE LEV)	34	0.6	0.0	(0.6)
FINANCIAL ANALYST IV	25	1.0	1.0	
INFORMATION SYSTEMS ADMINISTRATOR	30	1.0	1.0	
IT PROJECT MANAGER	28	1.8	1.0	(0.8)
PROJECT MANAGER	24	3.0	0.0	(3.0)
SENIOR DATA BASE ANALYST	25	2.0	4.0	2.0
SENIOR IT PROJECT MANAGER (EXE LEV)	30	2.0	1.0	(1.0)
SENIOR PARALEGAL	19	1.0	1.0	
SENIOR PROJECT MANAGER	27	1.0	2.0	1.0
STUDENT INTERN II	10	1.0	0.0	(1.0)
SYSTEMS CONSULTANT	26	2.0	2.0	
SYSTEMS SUPPORT ANALYST II	19	1.0	1.0	
TECHNICAL HARDWARE ANALYST II	21	2.0	2.0	
TECHNICAL HARDWARE ANALYST III	23	3.0	2.0	(1.0)
<b>Total FTEs</b>		<b>32.0</b>	<b>27.0</b>	<b>(5.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>10.0</b>	<b>0.0</b>	<b>(10.0)</b>
<b>Full-Time Equivalents</b>		<b>22.0</b>	<b>27.0</b>	<b>5.0</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus Area No.** : 1001 / 6800

Commit Item	Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
6800020001	IT - Enterprise Applications			
424030	Intfd Computer Dev	2,315,257	1,636,472	2,409,765
6800030007	IT - Enterprise Operations			
424030	Intfd Computer Dev	665,591	69,179	0
6800050001	IT - Radio Comm Services			
424030	Intfd Computer Dev	4,240,734	2,546,016	1,957,036
<b>Total</b>	<b>Information Technology</b>	<b>7,221,582</b>	<b>4,251,667</b>	<b>4,366,801</b>

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

Fund Name : Project Cost Recovery Fund  
 Business Area Name : Information Technology  
 Fund No./Bus. Area No. : 1001 / 6800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	2,507,122	3,009,071	1,963,556	2,192,427
500030	Salary Part Time - Civilian	12,024	25,108	0	0
500060	Overtime - Civilian	6,084	20,000	21,275	0
500210	Pay for Performance-Municipal	91,594	0	0	0
501070	Pension - Civilian	401,141	541,634	354,799	469,181
501120	Termination Pay - Civilian	86,322	0	54,342	0
501160	Vehicle Allowance - Civilian	0	4,000	678	0
502010	FICA - Civilian	189,777	227,192	144,221	162,714
503010	Health Ins-Act Civilian	254,469	326,957	300,107	301,195
503015	Basic Life Insurance - Active Civilian	1,357	1,766	1,246	1,308
503060	Long Term Disability-Civilian	(85)	3,159	2,052	2,295
503090	Workers Compensation-Civilian-Admin	5,627	7,637	5,448	6,453
504030	Unemployment Claims - Administration	0	0	0	1,050
<b>Total</b>	<b>Personnel Services</b>	<b>3,555,432</b>	<b>4,166,524</b>	<b>2,847,724</b>	<b>3,136,623</b>
511020	Construction Materials	5,375	0	0	5,000
511030	Mechanical Hardware & Parts	0	304	304	0
511045	Computer Supplies	7,823	7,500	4,958	7,500
511055	Publications & Printed Materials	0	703	703	0
511060	Postage	0	200	200	200
511070	Miscellaneous Office Supplies	5,525	12,000	8,678	12,000
511095	Small Technical & Scientific Equipment	0	11,072	11,072	25,000
511110	Fuel	0	30,000	30,000	30,000
511115	Vehicle Repair & Maintenance Supplies	2,982	432	432	3,000
511145	Small Tools & Minor Equipment	0	0	0	5,000
511150	Miscellaneous Parts & Supplies	44,526	103,500	96,853	105,000
<b>Total</b>	<b>Supplies</b>	<b>66,231</b>	<b>165,711</b>	<b>153,200</b>	<b>192,700</b>
520100	Temporary Personnel Services	52,171	481,043	104,172	0
520105	Accounting & Auditing Services	16,500	16,500	16,500	17,250
520106	Architectural Services	35,437	0	(500)	37,500
520107	Computer Info/Contr	79,239	150,000	150,000	150,000
520110	Management Consulting Services	47,040	250,000	250,000	25,000
520114	Miscellaneous Support Services	7,758	3,100	4,799	7,000
520115	Real Estate Lease/Office Rental	0	5,000	14,945	5,000
520119	Computer Equipment/Software Maintenance	469	835	835	1,000
520120	Communications Equipment Services	0	2,500	2,500	5,000
520126	Construction Site Work Services	34,497	8,035	8,035	34,500
520128	Other Construction Work Services	0	0	0	10,000
520157	Computer Software Maintenance Services	0	0	0	3,000
520158	Computer Equipment Maintenance Services	0	5,000	500	5,000
520510	Mail/Delivery Services	0	500	500	500
520515	Print Shop Services	0	5,000	5,000	2,500
520520	Printing & Reproduction Services	132	53	53	0
520705	Insurance Fees	0	216,500	216,038	216,500
520765	Membership & Professional Fees	660	500	500	500
520805	Education & Training	4,009	1,500	1,500	4,000
520905	Travel - Training Related	6,485	8,709	2,500	180,000
520910	Travel - Non-Training Related	1,242	8,000	8,000	8,000
521405	Building Maintenance Services	385	1,019	1,019	500
521505	Electricity	54,928	140,101	140,101	68,216

**FISCAL YEAR 2013 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area Name** : Information Technology  
**Fund No./Bus. Area No.** : 1001 / 6800

Commit Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
521510	Natural Gas	600	73,925	73,925	5,500
521605	Data Services	0	50	50	71
521610	Voice Services	2,185	2,585	3,200	3,136
521620	Voice Equipment	3,323	3,128	2,380	2,940
521625	Voice Labor	1,546	3,438	3,000	2,205
521630	GIS Revolving Fund Services	544	653	653	1,507
521715	Office Equipment Rental	0	0	0	500
521725	Other Rental	0	1,273,899	0	0
521730	Parking Space Rental	3,378	4,000	4,000	4,000
522430	Miscellaneous Other Services & Charges	154,204	167,238	158,512	169,023
522721	Interfund HR Client Services	0	19,542	17,782	16,789
522722	KRONOS Service Chargeback	0	994	994	841
<b>Total</b>	<b>Other Services and Charges</b>	<b>506,732</b>	<b>2,853,347</b>	<b>1,191,493</b>	<b>987,478</b>
560240	Communication Equipment	5,936	0	0	14,000
<b>Total</b>	<b>Equipment</b>	<b>5,936</b>	<b>0</b>	<b>0</b>	<b>14,000</b>
551010	Non-Capital Office Furniture & Equipment	4,227	5,000	5,000	5,000
551015	Non-Capital Computer Equipment	22,608	25,000	25,000	25,000
551020	Non-Capital Communication Equipment	4,683	0	23,250	0
551040	Non-Capital Other	0	6,000	6,000	6,000
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>31,518</b>	<b>36,000</b>	<b>59,250</b>	<b>36,000</b>
<b>Grand Total Expenditures</b>		<b>4,165,849</b>	<b>7,221,582</b>	<b>4,251,667</b>	<b>4,366,801</b>

## CAPITAL AND EQUIPMENT

Equipment Acquisition Fund Summary .....	XIII-2
Capital Improvement Plan Summary.....	XIII-4



## EQUIPMENT ACQUISITION FUND SUMMARY

The Equipment Acquisition Fund (EAF) was created in FY1987 to purchase capital equipment. The EAF acquires the majority of capital equipment for all General Fund departments. Capital equipment eligible for funding in the EAF includes light duty passenger cars, patrol cars, ladder trucks, pumper trucks, refuse trucks, maintenance equipment, furniture, computers, communication equipment, construction equipment and other items that have an average useful life of 3 to 15 years.

In FY1997, City Council approved Ordinance No. 96-1178, which authorizes the issuance of commercial paper to finance the purchase of capital equipment, budgeted in the EAF. This technique provides "on-time" financing (i.e., commercial paper issuance timed to payments to vendors) at traditionally lower interest rates.

### FIVE-YEAR REPLACEMENT PLAN

Historically City Council has adopted a five year Equipment Acquisition Plan (EAP) which consisted of three major categories: fleet, technology and other equipment. The EAF has been a major funding source of this plan. Beginning in FY2013, this plan will be included as part of the overall Capital Improvement Plan.

At the direction of the Mayor, the Fleet Management Department (FMD) requested each department to prepare a Five-Year Fleet Acquisition Plan. The first step in the development of the fleet plan is a needs assessment. The departments evaluated their fleets based on operational requirements to determine: (a) do they have all the equipment they need, (b) could they remove from their fleet excess vehicles, or (c) do they require additional vehicles to perform their assigned City services. Then, departments reviewed their fleets to determine an optimum replacement schedule for all vehicles and other equipment.

FMD analysts performed a review of the departments' submissions to evaluate the current fleet size, reserve fleet size, maintenance procedures and replacement criteria used by the departments. This independent analysis enabled FMD to develop a logical and supportable plan for vehicle replacement. Department submissions are prioritized and adjusted annually into a five-year plan submission to ensure that the replacement requests were reasonable.

The Information Technology Department worked with all City departments to determine the appropriate number of technology assets needed to perform City business along with maintaining a standard configuration for desktop components. The Chief Technology Officers of the City departments worked together on the Technology Steering Committee (TSC) to identify technology replacement needs (both hardware and software), and establish a list of IT projects that require funding. This process produced a set of guidelines for computer asset replacement and a prioritized list of information and projects for improvements to City's technology infrastructure.

Finance works with various departments to identify other equipment acquisition needs of the City to develop a five year plan.

### APPROVAL PROCESS

All three of these categories will be included in the overall Capital Improvement Plan beginning in FY 2013. This Capital Improvement Plan is a document passed by resolution and is not an appropriation of funds. The actual purchases of equipment must separately be presented to City Council for an appropriation.

The FY2013 – 17 Capital Improvement Plan will be presented to Council in early June and is expected to be adopted by the end of FY2012.

EQUIPMENT TYPES

The following is an overview of the categories of equipment in this fund:

**Rolling Stock Replacement** – the City's rolling stock is comprised of a wide array of equipment ranging from light duty passenger cars, tractors, mowers and trailers to patrol cars, refuse trucks, and fire apparatus. Emphasis is being placed on identifying replacement of vehicles that will cost more to repair than the annual debt service cost if these vehicles are replaced. Solid Waste Management is requesting replacement of side-loader refuse trucks with high maintenance costs. The Police Department is replacing high mileage marked patrol cars and investigative units while the Fire Department is targeting the replacement of ambulances, some fire-fighting apparatus, and squad vehicles for paramedics. Additionally, the City continues its initiative to purchase hybrid alternatives within vehicle categories where there is a financially viable alternative. The City accomplished its goal of 50% of the light duty non-specialized fleet being hybrid or other alternative fuel source in FY2010. During FY2011, the City stepped up its process in alternative fuel with the acquisition of Electric Vehicles (EV). During the five-year plan, the goal will be to increase the use of alternative fuel/energy source vehicles within the City's light duty passenger fleet.

**Other Equipment** – this category is comprised of all items that are not rolling stock or computer equipment. Typically, the Fire Department will request replacement bunker gear and other incidental equipment.

**Information Technology (IT)** – this category is comprised of all IT hardware and voice/data communications technology. This equipment ranges from network infrastructure enhancements to the replacement of obsolete hardware, software, and data communication components. The replacement of desktop components (computers, printers, scanners, and monitors), servers and data storage arrays will continue as the manufacturer no longer supports the older components, and maintenance costs become prohibitive.

## CAPITAL IMPROVEMENT PLAN SUMMARY

In November 1983, the City Council established a five-year capital improvement planning process for physical improvements to public facilities and infrastructure. By resolution, it became City policy to engage in a continuous five-year capital improvement planning process that includes annual review, revision, and adoption of a five-year Capital Improvement Plan (CIP). The five-year CIP is revised annually to include new projects, reflect changes in priorities, and extend the plan an additional year. The first year of the plan is the current Capital Budget, and it is revised throughout the year as needs dictate or when changes are made to existing approved capital projects.

The CIP provides a schedule for capital project implementation and anticipated project allocations. Details on capital projects for public improvement programs which include Fire, General Government, Library, Parks, Police, Health, Solid Waste Management, Storm Sewer, Streets and Traffic Control, and Housing projects are included as well as enterprise capital programs which are Airport, Convention & Entertainment (C&E), Wastewater, and Water.

Presented below is a summary of the planned appropriations for the FY2012-16 CIP\*:

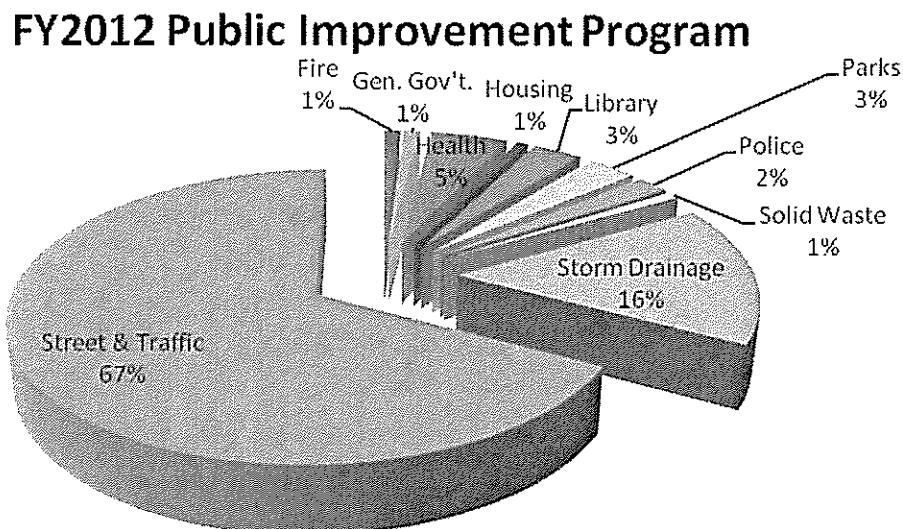
	(\$ Thousands)					
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>Total</u>
<b><u>Enterprise Programs</u></b>						
Aviation	322,750	211,065	106,527	10,800	255,623	906,765
Conv. & Ent.	5,285	6,593	4,980	5,185	6,820	28,863
WasteWater	258,440	187,161	183,470	186,255	184,213	999,539
Water	<u>251,965</u>	<u>189,396</u>	<u>186,290</u>	<u>219,457</u>	<u>219,214</u>	<u>1,066,322</u>
<b>Total:</b>	<b>838,440</b>	<b>594,215</b>	<b>481,267</b>	<b>421,697</b>	<b>665,870</b>	<b>3,001,489</b>
<b><u>Public Improvement Programs</u></b>						
Fire	4,612	17,458	12,725	10,725	10,825	56,345
Gen. Gov't.	4,598	3,220	2,125	2,275	2,250	14,468
Health	22,343	6,300	3,979	5,700	5,700	44,022
Housing	3,184	3,000	3,000	3,000	3,000	15,184
Library	14,459	7,350	7,791	8,150	8,570	46,320
Parks	14,510	22,308	13,512	11,200	10,225	71,755
Police	9,583	36,716	23,450	28,275	14,245	112,269
Solid Waste	3,596	1,134	3,766	2,100	2,975	13,571
Storm Drainage	72,853	50,350	55,277	53,929	48,633	281,042
Street & Traffic	<u>307,720</u>	<u>138,242</u>	<u>145,466</u>	<u>166,691</u>	<u>118,460</u>	<u>876,579</u>
<b>Total:</b>	<b>457,458</b>	<b>286,078</b>	<b>271,091</b>	<b>292,045</b>	<b>224,883</b>	<b>1,531,555</b>

\* Tax Increment Reinvestment Zones (TIRZ) projects are not included.

The FY2012 Capital Budget calls for the appropriation of \$1.3 billion in FY2012. Of the total appropriations planned, \$838 million is for enterprise programs funded with user-fee supported revenue bonds and the remaining \$457 million addresses a full range of capital facility and infrastructure improvements that use the issuance of tax-supported Public Improvement Bonds (PIBs). The citizens of Houston approved a Bond Election for \$625 million in November 2006.

Of the public improvement programs, the Streets and Traffic Control program is the largest with \$308 million of planned appropriations in FY2012 (See Figure 1), followed by Storm Drainage with \$73 million of the FY2012 total.

Figure 1.

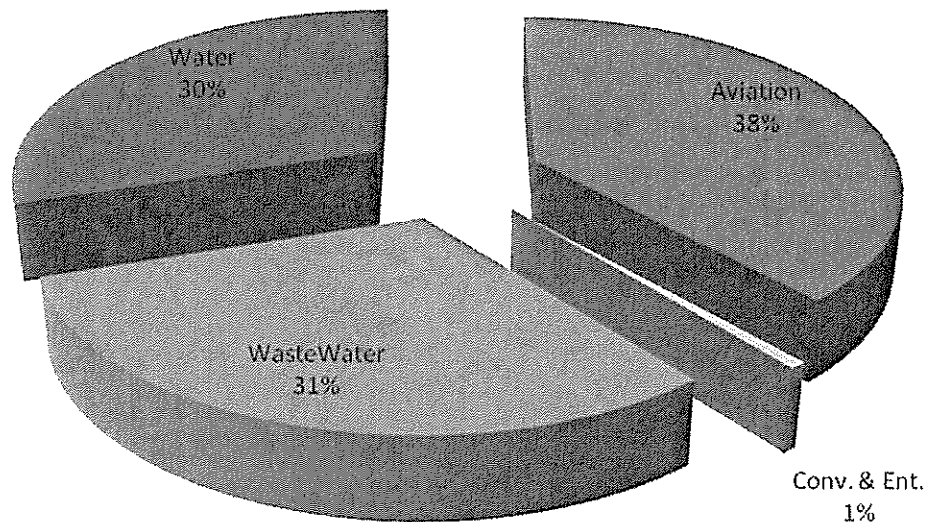


Public improvement projects include vertical and horizontal construction projects for general public use, services, and safety. Significant projects are the continued construction, rehabilitation and renovation of the library system; continued implementation of the "Parks Master Plan" program; upgrading or replacing of the police department radio infrastructure and system, and other public safety facilities; replacement, rehabilitation and construction of fire stations; and replacement or upgrading of Solid Waste Facilities. In addition, the FY2012 plan places continued emphasis on the construction of various drainage systems, paving and reconstruction of many major thoroughfares and transit streets, bridge rehabilitation, street lighting improvements, railroad crossing improvements and continuation of the neighborhood street reconstruction and Safe School Sidewalk program.

The enterprise programs include projects that are primarily funded from user-fee supported revenue bonds. The enterprise capital programs for FY2012 total \$838 million. This is distributed among the four programs as illustrated in Figure 2. Airport Facilities Improvements constitute the largest enterprise program and represents \$323 million of the planned appropriations. Wastewater Treatment Facilities and Water System Improvements represent \$510 million combined, while C&E projects comprise the remaining \$5.3 million.

Figure 2.

## FY2012 Enterprise Programs



Bond proceeds and commercial paper will provide most of the funding for these projects. Other funding sources which support the CIP include: Community Development Block Grants, Metropolitan Transit Authority funds, Harris County funds, Federal Aviation Administration funds, the Airport Improvement funds, Environmental Protection Agency funds, Texas Department of Transportation funds, and Airport, Wastewater, and Water Renewal and Replacement funds. The City is also considering a new bond authorization to be approved by voters.

Capital improvement costs in the CIP are classified into two categories: direct project costs and associated increases to annual operational costs. Examples of direct project costs include purchases of land or facilities, design and construction of new facilities or renovation of existing facilities, and initial equipment purchases for new or renovated facilities. Operating cost includes staffing, maintenance or service (including electrical) costs related to new, renovated or expanded facilities, and also debt expenditures related to Tax Supported and Revenue bonds. The impacts of operating costs are monitored closely for inclusion in each department's annual operating budget.

The FY2013-17 Capital Improvement Plan is expected to be presented to City Council for adoption by the end of FY2012.

The following chart outlines anticipated appropriations within the Capital Improvement Plan for Fiscal Year 2012 for both Public and Enterprise programs over \$10 million. These projects include all funding sources available to the City of Houston, including partnerships with other governments and private entities. Planned appropriations are correlated to spending, however, due to the nature and length of construction timelines, spending can span multiple fiscal years.

**FISCAL YEAR 2013 BUDGET**

<b>Project Name</b>	<b>Planned Appropriations (\$ Thousands)</b>
A-000483 TERMINAL D REMODELING - GBIAH	116,929
S-000035 Neighborhood Water Main Replacement Program	99,870
R-000265 Wastewater Treatment and Sludge Plant Improvements Program	49,430
A-000565 TERMINAL B EXPANSION PROGRAM - GBIAH	47,919
S-000900 Surface Water Transmission Program	46,450
A-000091 MODIFY/EXPAND CENTRAL PLANT - GBIAH	44,491
R-000266 Neighborhood Sewer Rehabilitation Program in various Service Areas	39,523
R-000267 Lift Station Renewal and Replacement Improvements Program	36,887
N-000785 Bridges Replacement/Expansion along Brays and Sims Bayou	32,250
S-000056 East Water Purification Plant	29,212
R-000509 69th Street Wastewater Treatment Plant Improvements Program	28,116
N-001318 Elysian Viaduct from IH10 to Commerce Street (TxDOT Led Project)	23,000
R-000295 Citywide TCEQ Compliance Program	21,572
N-000420 Hike & Bike Trail Program	18,373
N-000791 Greens Road Paving and Drainage: SH249 to City Limit (Burlington Northern Railroad Tracks)	16,577
N-000611 TXDOT Street Systems Projects	14,400
R-002003 Northside Sewer Relief Tunnel Rehabilitation Program	13,795
M-000247 Nottingham and Yorkshire Drainage and Paving	13,175
N-000582 S. Shaver Paving & Drainage: IH-45 to S.H. 3	13,138
M-000287 Wirt Road Drainage and Paving	12,906
N-000381 Neighborhood Street Reconstruction Project 449	11,938
A-000571 REHABILITATE TAXIWAY WA AND WB - GBIAH	11,280
A-000557 TERMINAL A POWER SUPPLY ELECTRICAL VAULTS - GBIAH	11,270
N-000784 Buffalo Speedway Paving & Drainage: Holmes Rd. to Airport Blvd. Sub-Project 1: Road Construction Sub-Project 2: Grade Separation at Holmes	11,047
A-000568 NEW IAH RUNWAY MASTER PLAN (INCLUDING ARFF) - GBIAH	11,000
A-000597 ROADWAY SIGNAGE - GBIAH	10,573
R-IT2008 Safety Radio System Upgrade	10,296
N-000533 Ella (Wheatley) Paving and Drainage: W. Little York to W. Gulf Bank	10,275
N-000670 Railroad Crossing Improvements - Harrisburg Overpass/Underpass at Union Pacific Railroad Tracks.	10,000



## DEBT AND DEBT SERVICES

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## GENERAL OBLIGATION DEBT SERVICE SUMMARY

General Obligation debt is secured by and payable from the receipts of annual ad valorem taxes, within legal limits, on taxable property within the City. The City has covenanted to assess, levy and collect an ad valorem tax in each calendar year, within applicable limitations, sufficient to pay the principal of and interest on all outstanding obligations payable in such tax year. Such obligations include (i) Public Improvement Bonds, (ii) Certificates of Obligation, (iii) Certain obligations to fund a portion of the City's unfunded actuarially accrued liability to the City's pension programs, and (iv) General obligation commercial paper notes. The debt service requirements for FY2013 are estimated to be \$306 million.

The largest revenue source for the General Debt Service Funds is the General Fund, which transfers a portion of ad valorem taxes (property tax receipts) required for debt service on the Obligations. Within the limits prescribed by law, the City is obligated to assess, levy, and collect annual ad valorem taxes sufficient to pay the principal of, and interest, on the Obligations. The Constitution of the State of Texas limits the maximum ad valorem tax rate to \$2.50 per \$100 assessed valuation for home-rule cities such as the City of Houston (the "City"). In addition, Proposition 1 limits increases in the City's ad valorem tax revenues by requiring voter approval for increases in ad valorem taxes in future years above a limit equal to the lesser of the actual revenues in the proceeding Fiscal year, plus 4.5%, or a formula that is based upon the actual revenues received in Fiscal Year 2005 adjusted for the cumulative combined rate of inflation and the City's population growth plus credits for previous years that fall under the cap. The City's tax rate for Fiscal Year 2012 (tax year 2011) was \$0.63875 (per \$100 assessed valuation), which consists of \$0.480709 for general purposes and \$0.158041 for debt service. The proposed Fiscal Year 2013 Budget includes a tax rate of \$0.63875 (per \$100 assessed valuation) for Fiscal Year 2013 (tax year 2012).

The City's current policy states that the annual contribution from the General Fund for general obligation debt service should not exceed 20% of the total General Fund revenues, excluding state and federal grants. The budgeted FY2013 General Fund transfer to pay debt service is approximately 12.8% of expected General Fund revenues.

The second largest source of revenue for the Fund are annual charges to the Combined Utility System to compensate the Debt Service Fund for the cost of paying debt service on assumed annexed water district debt. The Combined Utility System, via the Storm Water Fund, is also charged for debt service payments on certain tax bonds issued for storm water purposes.

In past years, another source of revenue for the Fund was third party reimbursements, which primarily consisted of the Metro Transit Authority of Harris County (METRO). The City used various commercial paper programs to initially fund certain projects and then received reimbursements to retire the appropriate portion of the commercial paper. The City is still participating with METRO to complete certain projects; however, there is a new agreement for METRO to provide the funds before project initiation, rather than as a reimbursement. Therefore, going forward, funding from METRO will primarily be a source of revenue for the Capital Projects Funds.

Other sources include but are not limited to debt service reimbursement for special financings that vary from year to year. Examples of special financings include projects managed by the City but funded by Tax Increment Reinvestment Zones (TIRZ). Interest earned on construction funds (as a result of bonds issued) may be used as a revenue source to help fund debt service and may also be used for expenditures incurred for administering bond programs.

The FY2013 Annual Financing Plan is presented to outline the anticipated sale of City bonds, certificates of obligation, pension bonds, tax and revenue anticipation notes and commercial paper notes for the upcoming fiscal year. It is expected that the City will issue a total ranging from \$0.78 to \$1.6 billion, depending on needs and market conditions.

The obligations are issued in both fixed and variable rate structures. The City's current policy is to maintain no more than 20% of the obligations in a variable rate structure and currently issues variable rate commercial paper notes to initially fund various projects. When the amount of outstanding commercial paper notes reaches a level of 20% of total outstanding debt, or is otherwise deemed prudent, the commercial paper notes are

refunded with fixed rate bonds to lock in a portion of the outstanding commercial paper notes at fixed rates to minimize interest rate exposure.

#### Tax Bonds and Certificates of Obligation

The Obligations issued as fixed rate debt bear yields ranging from 0.20% up to 6.29%, which are established at the time of issuance and are based on market rates. The City's policy is to keep the combined weighted average life of the fixed rate debt at or below 12 years. The City issues Tax Bonds to provide for permanent financing through refunding of commercial paper notes or refunding previously issued and outstanding Tax Obligations of the City. The City issued Pension Obligation Bonds in FY2005 - FY2010 and is not expected to issue more in FY2013. Pension Obligations Bonds are payable from and secured by ad valorem taxes and/or revenues to fund unfunded actuarial accrued liabilities ("UAAL") associated with its pension funds.

The City may also issue Certificates of Obligation payable from ad valorem taxes and, in some cases, a pledge of certain City revenues for the purpose of paying any contractual obligations. Certificates of Obligation are issued for special financings and demolitions of dangerous buildings.

The budget includes a seven-month reserve for Tax Bonds and Certificates of Obligation. This reserve covers principal and interest payable in the first seven months of the following fiscal year.

#### Variable Rate Debt - Commercial Paper Notes

Commercial paper programs provide for the issuance of voter-authorized obligations related to the 2001 and 2006 bond elections and these series have been implemented to fund various public improvement projects in the Capital Improvement Plan (CIP). These commercial paper programs include the:

- Series G with a total authorization of \$200 million,
- Series H with a total authorization of \$200 million, and
- Series J with a total authorization of \$125 million.

The City has also authorized two other commercial paper programs under Chapter 1431, Texas Government Code, as amended, which does not require voter authorization. These programs and their uses are:

- Series E with a total authorization of \$250 million is used to fund equipment acquisitions, and
- Series K with a total authorization of \$200 million is used to fund capital improvements related to drainage and streets.

The commercial paper programs serve as a management tool to access the credit market to meet cash needs while minimizing the rebate liability on unspent proceeds. The commercial paper notes are refunded periodically into fixed rate tax bonds to limit the City's variable rate exposure and to match the average life of bonds to the life of the assets purchased. Interest on the notes varies depending on the market conditions. The notes may be issued for a period not to exceed 270 days and will bear interest based upon the specified terms, but initially not to exceed 6.5%. The reserves for the notes are based on the amount projected to be outstanding during the fiscal year. The budget includes reserves for interest on commercial paper notes to provide for fluctuations in interest rates at a rate of 6.0% of the estimated amount to be outstanding during the fiscal year.

#### Assumed Bonds

Prior to FY1991, the City had an aggressive annexation program. However, no annexations took place during FY1991 and FY1992 until the period from FY1993 to FY1997 during which the City completed seven new annexations. Although annexations have benefited the City in economic growth, no additional annexations have occurred since FY1997. Since FY1999, the legislation requires the City to adopt a three-year annexation plan, and with certain exceptions, only those areas identified in such plan would be eligible for annexation. The City does not currently have a plan in place to annex additional districts. Debt assumed by the City from annexations of various districts within the extra-territorial jurisdiction becomes a part of the City's debt service requirements. As of FY2007, all of the debt related to annexation has been refunded.

### Interest Rate Swaps

As part of its debt management program, the City considers and reviews various interest rate swap proposals, including tax supported interest rate swaps, consistent with the guidelines set forth in its Interest Rate Swap Policy adopted on November 25, 2003. On February 20, 2004, with respect to certain outstanding Tax Bonds, the City entered into a tax supported interest rate swap agreement with Rice Financial Products Corp. LLC (RFP). Under this Swap Agreement, the counter party (RFP) effectively paid a variable interest rate based on the London Interbank Offered Rate ("LIBOR") plus a fixed spread, and the City paid a variable interest rate based on a Securities Industry and Financial Markets Association ("SIFMA," formerly Bond Market Association "BMA") tax exempt rate, times a notional principal amount equal to \$200 million. The underlying bonds were Public Improvement Bonds (PIB) issued between 1998 and 2005 with various maturities. The initial payment date was March 1, 2005, and thereafter payments continued every September 1 and March 1 through 2009. This swap was terminated at the City's option on August 25, 2009. An accumulated profit of approximately \$8 million was earned on this swap. No swaps are being contemplated at this time.

### Rebuild Houston

On November 2, 2010, voters approved an amendment to the City Charter which requires the City to establish a dedicated pay-as-you-go drainage and street renewal fund to provide for enhancement, improvement and ongoing renewal of the City's drainage and streets. Among other sources of funding, Proposition 1 (2010) requires the City to capture an amount equal to revenues from 11.8 cents per \$100 of assessed valuation in property taxes, which is the amount currently levied for debt service on bonds issued for streets and drainage purposes. This revenue has two authorized uses under Proposition 1. First, the 11.8 cents of captured property tax revenue must be used to pay debt service on tax supported bonds for drainage and street improvements that were issued prior to December 31, 2011. To the extent that any of the 11.8 cents of captured property tax revenue is left over after the payment of debt service, that remaining captured tax revenue will be deposited into a dedicated drainage and street improvement fund to provide cash funding for pay-as-you-go drainage and street improvements.

**Ad Valorem Tax Obligations of the City**

State law permits the City to incur total bonded indebtedness through the issuance of ad valorem tax bonds in an amount not to exceed 10% of the total appraised valuation of property in the City. The schedule below shows an estimate for the current fiscal year of outstanding debt applicable to the statutory limitation.

(in thousands of dollars)

Appraised Value (1)		<u>\$ 192,795,522,343</u>
Debt Limit, 10% of Appraised Value		\$ 19,279,552,234
Debt applicable to limitation (2)		
Public Improvement Bonds	\$2,408,290	
Commercial Paper Notes	326,900	
Pension Obligation	607,775	
Certificates of Obligation	<u>56,935</u>	
Total Debt Applicable to Limitation	\$3,399,900	
Less:		
Amount available for repayment of general obligation debt (2)	<u>(143,885)</u>	
Total debt applicable to limitation		<u>\$ 3,256,015</u>

(1) Appraised value for the Fiscal Year 2012 (Tax Year 2011), as of April 13, 2012.

(2) Balance as of March 31, 2012.

**Outstanding General Obligation Debt**

(in thousands of dollars)	FY2010	FY2011	FY2012	FY2013
	<u>Actual</u>	<u>Actual</u>	<u>Estimate</u>	<u>Budget</u>
OUTSTANDING DEBT:				
Public Improvement Bonds	\$2,319,930	\$2,468,160	\$2,408,290	\$2,329,855
Commercial Paper Notes	\$ 360,500	\$ 237,400	\$ 300,000	\$ 370,000
Pension Obligation	\$ 607,625	\$ 607,625	\$ 607,775	\$ 607,775
Certificates of Obligation	<u>\$ 79,870</u>	<u>\$ 75,990</u>	<u>\$ 56,935</u>	<u>\$ 46,495</u>
TOTAL OUTSTANDING DEBT	\$3,367,925	\$3,389,175	\$3,373,000	\$3,354,125

The strength of the City's general obligation debt is reflected in the statements of the ratings agencies:

**Standard & Poor's (AA)** - The stable outlook reflects the City's "sizable, deep, and diverse economic base, which has shown resiliency, and reserves that remain at a good level, despite ongoing financial challenges and revenue pressure." The rating is partially constrained by "self-imposed revenue-raising restrictions, coupled with a large capital program that will keep debt ratios at an elevated level."

**Moody's (Aa2)** - "The rating reflects the city's large taxbase that is expected to have stabilized in fiscal 2012, a financial position that remains adequate following significant draw downs in fiscal 2010 and 2011 and an above average yet manageable debt burden. The stable outlook reflects Moody's expectation that 2011 reflects a low point and that the trend of narrowing reserves will be reversed in 2012 following improving economic conditions and management commitment to improving financial margins."

**Fitch (AA)** - Key rating drivers include weak fiscal 2011 results, recent improvement; large benefit liabilities; a large, diverse regional economy; and budget pressures to continue.

## Principal and Interest Payable from Ad Valorem Taxes

Existing debt as of May 4, 2012

Fiscal Year	Tax Bonds		Pension Obligations	
	Principal	Interest (1)	Principal	Interest
2013	128,435,000	116,126,336	0	36,297,353
2014	134,360,000	113,151,947	6,345,000	36,297,353
2015	169,870,000	106,984,541	6,790,000	35,898,252
2016	172,975,000	100,824,647	7,265,000	35,471,161
2017	209,070,000	93,296,748	7,770,000	35,014,193
2018	214,485,000	84,058,001	8,315,000	34,525,460
2019	184,315,000	73,736,694	8,895,000	34,002,446
2020	186,045,000	64,855,606	9,520,000	33,442,951
2021	152,205,000	55,991,528	20,145,000	32,844,143
2022	147,360,000	48,711,358	21,440,000	31,577,022
2023	159,400,000	41,658,043	22,805,000	30,228,446
2024	110,135,000	34,132,050	24,265,000	28,794,012
2025	114,390,000	28,968,401	25,820,000	27,267,743
2026	81,610,000	23,409,193	27,475,000	25,643,665
2027	102,270,000	19,487,139	29,235,000	23,915,488
2028	101,285,000	14,466,722	31,100,000	22,076,606
2029	69,780,000	9,823,920	41,425,000	20,120,416
2030	35,845,000	6,876,300	43,995,000	17,596,516
2031	15,850,000	5,262,490	58,135,000	14,915,274
2032	19,100,000	4,466,834	61,650,000	11,438,498
2033	13,110,000	3,512,215	22,965,000	7,750,357
2034	11,040,000	2,866,246	0	6,505,750
2035	14,305,000	2,322,765	44,345,000	6,505,750
2036	12,155,000	1,612,884	35,400,000	4,078,572
2037	9,340,000	1,029,834	22,425,000	2,122,367
2038	6,235,000	584,548	0	880,470
2039	3,570,000	295,316	0	880,470
2040	1,210,000	151,200	0	880,470
2041	1,260,000	102,800	20,250,000	880,470
	<b>2,581,010,000</b>	<b>1,058,766,304</b>	<b>607,775,000</b>	<b>597,851,672</b>

(1) Net of Build America Subsidies

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**FISCAL YEAR 2013 BUDGET**

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<b>Tax Certificates</b>		<b>TOTAL</b>		<b>Total</b>
<b>Principal</b>	<b>Interest</b>	<b>Principal</b>	<b>Interest</b>	<b>Debt Service</b>
10,440,000	824,900	138,875,000	153,248,589	292,123,589
2,210,000	324,150	142,915,000	149,773,449	292,688,449
2,300,000	235,750	178,960,000	143,118,543	322,078,543
2,415,000	120,750	182,655,000	136,416,558	319,071,558
0	0	216,840,000	128,310,941	345,150,941
0	0	222,800,000	118,583,461	341,383,461
0	0	193,210,000	107,739,140	300,949,140
0	0	195,565,000	98,298,557	293,863,557
0	0	172,350,000	88,835,671	261,185,671
0	0	168,800,000	80,288,380	249,088,380
0	0	182,205,000	71,886,489	254,091,489
0	0	134,400,000	62,926,062	197,326,062
0	0	140,210,000	56,236,144	196,446,144
0	0	109,085,000	49,052,859	158,137,859
0	0	131,505,000	43,402,627	174,907,627
0	0	132,385,000	36,543,328	168,928,328
0	0	111,205,000	29,944,336	141,149,336
0	0	79,840,000	24,472,815	104,312,815
0	0	73,985,000	20,177,764	94,162,764
0	0	80,750,000	15,905,332	96,655,332
0	0	36,075,000	11,262,572	47,337,572
0	0	11,040,000	9,371,996	20,411,996
0	0	58,650,000	8,828,514	67,478,514
0	0	47,555,000	5,691,456	53,246,456
0	0	31,765,000	3,152,201	34,917,201
0	0	6,235,000	1,465,018	7,700,018
0	0	3,570,000	1,175,786	4,745,786
0	0	1,210,000	1,031,670	2,241,670
0	0	21,510,000	983,270	22,493,270
<b>17,365,000</b>	<b>1,505,550</b>	<b>3,206,150,000</b>	<b>1,658,123,526</b>	<b>4,864,273,526</b>

## DEBT SERVICE FUND BUDGET

## Tax Bonds Debt Service Fund Budget

(\$ Thousands)	FY2011 Actual	FY2012 Budget	FY2012 Estimate	FY2013 Budget
<b>RESOURCES</b>				
Transfers In:				
General Fund for Tax Bonds and COs	212,838	220,200	211,007	230,600
General Fund for COs	8,000	9,500	9,500	10,500
General Fund for Drainage Debt Service Fund	-	-	-	-
Fleet/Equip. Spec. Rev. Fund	11,707	-	-	-
Combined Utility System	21,744	32,013	31,161	27,593
Other Sources	18,006	24,841	24,841	23,463
Third Party Reimbursements	-	-	10,377	3,600
Interest Earnings	369	2,800	-	-
Net Bond Proceeds	3,257	-	-	-
Other	3,961	-	6,214	-
<b>Total Current Revenues</b>	<b>315,085</b>	<b>289,354</b>	<b>303,475</b>	<b>299,355</b>
Beginning Fund Balance	181,958	160,944	143,885	163,441
<b>Total Resources</b>	<b>497,043</b>	<b>450,298</b>	<b>447,360</b>	<b>462,796</b>
<b>EXPENDITURES</b>				
Debt Service Requirements				
Principal Retirement for Tax Bonds	140,650	113,715	110,000	128,435
Principal Retirement for COs	3,250	5,620	-	10,440
Principal Retirement for Commercial Paper	48,100	-	8,400	2,700
Interest	153,151	158,685	158,888	153,249
Projected Future Debt Service	-	5,177	-	-
Commercial Paper Fees	3,183	8,137	5,609	5,000
Cost of Issuance Expenses	3,804	-	722	-
Other	1,020	300	300	300
<b>Total Expenditures</b>	<b>353,158</b>	<b>291,634</b>	<b>283,919</b>	<b>300,124</b>
Ending Fund Balance	143,885	158,664	163,441	162,672
<b>Total Expenditures and Ending Fund Balance</b>	<b>497,043</b>	<b>450,298</b>	<b>447,360</b>	<b>462,796</b>

\* "COs" are Certificates of Obligations

## FY2013 ANNUAL FINANCING PLAN

The FY2013 Annual Financing Plan (AFP) is a projected schedule for the sale of City bonds, notes and other financings expected in FY2013. The AFP lists the projected amount of issuance, the timing of the sale, the security for the issue, the issue type (a new issue, redemption or refunding) and the method of sale.

In FY2013, six transactions are being planned (separate or combined) along with continued issuance under the City's commercial paper programs for a total ranging from \$0.78 billion to \$1.6 billion. The uses for the proceeds from the debt issuances include capital improvements, equipment purchases, and cash flow needs. In addition to these transactions, there are eleven liquidity facilities with expiration dates in FY2013 that will need to be either renewed or replaced after a review of whether such liquidity is still needed.

As the name expresses, the AFP is a plan. The timing and amounts of the sales may vary, but the stated programs will generally be carried out within the parameters cited. The FY2013 AFP is outlined below.

Issue	Planned Issue Size (\$millions)	Timing of Sale	Security for Issue	Issue Type	Planned Method of Sale	Notes
CUS CP Refunding	200-400	Sum '12	System Revenues	Refunding	Negotiated	
CUS Series 2008D-1	132	Late Fall '12	System Revenues	Refunding	Negotiated	Converting from taxable to tax-exempt on Dec. 1, 2012, at which time, they can be refunded into a fixed rate structure from a variable rate structure.
GO CP Refunding	50-200	Spr '13	Tax Revenue	Refunding	Negotiated	
Tax and Revenue Anticipation Notes	100-300	Spr '13	Tax Revenue	New	Competitive	
GO CP	100-150	Various	Tax Revenue	New	Competitive	
CUS CP	200-400	Various	System Revenues	New	Competitive	

### FY2013 Liquidity Needs

Series	Size (\$millions)	Expiration Date	Purpose
CUS CP Series B-2	75	14-Dec-12	CIP
HAS VRDO Series 2010A	93	21-Dec-12	Variable Rate Debt Obligation
GO CP Series K-2	100	28-Dec-12	CIP
GO CP Series H-1	100	11-Feb-13	Voter Authorized CIP
CUS VRDO Series 2010B	249	22-Mar-13	SIFMA Index Floater
CUS VRDO Series 2004B-2,B-4,B-5	275	5-Apr-13	Variable Rate Debt Obligation
GO CP Series E-1,E-2	250	28-Apr-13	CIP
GO CP Series J	125	20-May-13	Voter Authorized CIP

### Abbreviations

CP – Commercial Paper  
 CUS – Combined Utility System  
 GO – General Obligation



## TAX INCREMENT REINVESTMENT ZONES

The City of Houston accomplishes a portion of its Capital Improvement Plan through a financing mechanism called a Tax Increment Reinvestment Zone (TIRZ). Each of the City's twenty-three TIRZ share common characteristics:

- Each zone is created by action of City Council pursuant to a project and financing plan approved by City Council.
- Each zone has defined geographical boundaries.
- At the time each zone is created, the property taxes due to the City based on the current property valuation within the zone is "frozen", and for the life of the zone, any incremental property tax revenue resulting from revaluation of property is dedicated to public improvements within the zone.
- Each TIRZ has a Board of Directors that is responsible for its activities.
- Each TIRZ has a termination date incorporated into the ordinance that created it.

TIRZs are reinvestment zones created by the City that use tax increment revenue generated by increased value in the zone to promote development and redevelopment in that zone. As development occurs in each zone, the taxes generated by the increase in value attributable to those improvements, or "tax increment", are captured in separate funds set up for each TIRZ. These funds are then used to pay for approved project costs. For a majority of these TIRZs, the City has created a companion redevelopment authority (RDA) to implement the project and financing plan.

The Mayor's Office of Economic Development/TIRZ coordinates the preparation and presentation of the budgets to City Council. These budgets are approved separately from the City's budget.

TIRZ/Authority	Created	Termination	Size (acres)
#1 / St. George Place RDA	12/12/1990	12/31/2031	121.57
#2 / Midtown RDA	12/14/1994	12/31/2025	764.52
#3 / Main St./Market Sq. RDA	12/13/1995	12/31/2025	335.39
#4 / Village Enclaves RDA	09/25/1996	12/31/2016	1,189.86
#5 / Memorial Heights RDA	12/18/1996	12/31/2016	915.73
#6 / Eastside RDA	01/15/1997	12/31/2027	769.98
#7 / OST/Almeda Corridors RDA	05/07/1997	12/31/2028	1,728.91
#8 / Gulfgate RDA	12/10/1997	12/31/2027	296.18
#9 / South Post Oak RDA	12/17/1997	12/31/2022	262.70
#10/ Lake Houston TIRZ	12/17/1997	12/31/2027	1,934.81
#11 / Greater Greenspoint RDA	08/26/1998	12/31/2028	3,396.75
#12 / City Park RDA	12/02/1998	12/31/2028	91.71
#13 / Old Sixth Ward RDA	12/22/1998	12/31/2028	151.18
#14 / Fourth Ward RDA	06/09/1999	12/31/2029	157.67
#15 / East Downtown RDA	07/04/1999	12/31/2040	387.02
#16 / Uptown RDA	07/07/1999	12/31/2029	1,045.87
#17 / Memorial City RDA	07/21/1999	12/31/2029	944.11
#18 / Fifth Ward RDA	07/21/1999	12/31/2029	498.97
#19 / Upper Kirby RDA	07/21/1999	12/31/2029	838.78
#20 / Southwest Houston RDA	12/15/1999	12/31/2029	3,167.41
#21 / Hardy Place TIRZ	12/17/2003	12/31/2033	326.10
#22 / Leland Woods RDA	12/23/2003	12/31/2033	80.33
#23 / Harrisburg TIRZ	10/25/2011	12/31/2040	1,600.00

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## GLOSSARY

**ACCOUNT:** An accounting unit established to record expenditures or revenues by detailed categories.

**ACCOUNTING SYSTEM:** The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**ACCRUAL BASIS:** The method of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are made at that time).

**ACTIVITY:** A specific unit of work or service performed (e.g., response to medical emergencies).

**ACTIVITY INDICATOR:** A quantitative measure of an activity, which assists in analyzing the effectiveness and efficiency of a budget activity unit or program. Indicators may include quality, productivity, or workload measures.

**AD VALOREM PROPERTY TAX:** General property taxes levied on the assessed valuation of real and personal property.

**ADVANTAGE FINANCIAL MANAGEMENT SYSTEM 2000 (ADV2):** The Advantage Financial 2.0, from American Management Systems Inc. (AMS) is the Financial Management System for State and Local Governments. Also known as Advantage 2000, the system was used through FY2006 for purchasing and general accounting and through March 2007 for payroll. It has been replaced by the SAP system.

**ADOPT-A-LOT PROGRAM:** The Adopt-a-Lot Program provides funding for community groups to purchase tools and equipment to maintain public and privately owned vacant lots in target areas identified by the Neighborhood Protection Program, which have been neglected by the property owners.

**ANNEXATION:** A process by which a city adds land to its jurisdiction. The city then extends its services, laws and voting privileges to meet the needs of residents living in the annexed area.

**APPROPRIATION:** An authorization by City Council, which permits officials to incur obligations and expend City resources. Appropriations are usually made for fixed amounts which extend for a fiscal year. Appropriations for capital improvement projects, however, extend until completion, which usually extends beyond the current fiscal year.

**APPROPRIATION ORDINANCE:** The official enactment by City Council establishing the legal authority for City officials to obligate and expend City resources.

**ARBITRAGE:** Classically, the simultaneous purchase and sale of the same or an equivalent security to profit from price discrepancies. In government finance, the most common occurrence of arbitrage involves the investment of bond proceeds in an investment that yields a higher interest rate, resulting in interest revenue in excess of interest costs.

**ASSESSED VALUATION:** The value placed upon real and personal property by the chief appraiser of the appraisal district as the basis for levying property taxes.

**ASSETS:** Property with monetary value owned by the City that can be converted to cash.

**AUDIT:** A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls and is intended to accomplish some or all the following:

- ascertain whether financial statements fairly represent financial positions and results of operations;
- test whether transactions have been legally performed;
- ascertain whether transactions have been recorded accurately and consistently;
- ascertain the stewardship of officials responsible for governmental resources; and
- identify areas for possible improvements in accounting practices and procedures.

**BALANCED BUDGET:** A balanced budget occurs when the total sources of funds in the City is equal to the amount it spends on personnel, supplies, services, and debt.

**BALANCE SHEET:** A statement purporting to present the financial position of an entity by disclosing the value of its assets, liabilities and equities as of a specified date.

**BASE LAYER:** A set of data that other data layers and attributes are referenced to or associated with. Example: A road has three base layers, a right-of-way, a certain type of surface/paving material, and a certain number of lanes.

**BASIS:** Figure or value that is the starting point in computing gain or loss, depreciation, depletion, and amortization. For example, in an asset sale, gain in proceeds minus basis, where basis is the amount on which depreciation is calculated.

**BOND:** A municipality will issue this debt instrument and agree to repay the face amount of the bond on the designated maturity date. Bonds are primarily used to finance capital projects.

- General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.
- Revenue Bond: This type of bond is secured by the revenues from a specific source such as water revenues.

**BUDGET:** A plan of financial operations including an estimate of proposed expenditures and revenues for a fiscal period. The budget establishes funding levels for continuing service programs, operation and maintenance of public facilities, and principal and interest payments on bonded indebtedness. Recurring replacement of capital outlay and minor new capital outlay items are included.

**BUDGET CALENDAR:** The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

**BUDGET DOCUMENT:** The document used by the authority responsible for preparing the budget to present a comprehensive financial program to City Council or another legislative body.

**BUDGET AMENDMENT:** Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made to the annual budget ordinance by the vote of the Mayor and City Council, or through a separate ordinance submitted to City Council.

**BUDGET ORDINANCE:** An ordinance considered and adopted by City Council to formally enact the annual operating budget for a fiscal year.

**BUDGET UNITS:** The basic building blocks of the department budget requests; the principal subdivision of a department's activities for budget preparation.

**BUDGETED FUNDS:** Funds that are planned for certain uses but have not been formally or legally appropriated by City Council. The budget document that is submitted for Council approval is composed of budgeted operating funds.

**BUSINESS AREA:** An organizational unit of financial accounting that represents a separate area of operations or responsibilities within an organization and to which value changes recorded in Financial Accounting can be allocated.

**CAD SYSTEM:** Computerized Assisted Dispatch System (Police and Fire Department). A Computer Aided Dispatch (CAD) System, which performs the decision-making process which allows the Dispatcher to perform the functions required in a more expedient manner. The Computer Aided Dispatch system records incident details and updates, prioritizes events, and identifies the most appropriate units to respond to each incident.

**CAFR - The Comprehensive Annual Financial Report:** Official annual report of a government. In addition to a combined, combining (assembling of data for all funds within a type) and individual balance sheet, the following are also presented as appropriate: (1) statement of revenues, expenditures, and changes in fund balance (all funds); (2) statement of revenues, expenditures, and changes in fund balance, budget and actual (for general and special revenue funds); (3) statement of revenues, expenses, and changes in retained earnings (for proprietary funds); and (4) statement of changes in financial position (for proprietary funds).

CAPITAL ASSETS: Assets of significant value and having a useful life of several years. Capital assets are also referred to as fixed assets.

CAPITAL EXPENDITURES: Funds expended for additions or physical improvements to public facilities, infrastructure, plants or equipment.

CAPITAL IMPROVEMENT PLAN (CIP): Five-year plan for capital improvement projects detailing the schedule for design, land acquisition, and construction. Funding sources for the projects are also identified.

CAPITAL IMPROVEMENT PROJECT: An investment in the infrastructure or physical plant of the City. Examples include streets and drainage facility construction, fire stations, and major reconstruction or repair of buildings.

CAPITAL OUTLAY: Expenditures for the acquisition of capital assets. Includes the cost of land, buildings, permanent improvements, machinery, large tools and rolling and stationary equipment.

CAPITAL PROGRAM: A group of capital projects classified according to common purpose and common funding sources.

CAPITAL PROJECT: Any substantial nonrecurring physical improvement with a 15-to-20 year life expectancy. This includes land purchases, new facilities, initial equipment purchases to furnish new facilities, and all related planning, engineering, and architectural design.

CARRY-OVER BALANCE: Balances in each fund at the end of the fiscal year that will be the beginning fund balances of the next fiscal year. Generally this includes savings (total expenditures that are less than appropriations), canceled encumbrances (contracts completed for less than the encumbered amount), and actual revenues which exceed estimates.

CARRY-OVER EXPENDITURES: Expenditures budgeted and encumbered in one fiscal year for materials, equipment, etc., but not spent until the following fiscal year. These expenditures are re-encumbered at the beginning of the new fiscal year. Therefore, these expenditures must be "carried over," i.e., re-budgeted in the new fiscal year to provide funds when the goods are delivered.

CASH BASIS: The method of accounting in which revenues are recorded when received in cash and expenditures are recorded when actually paid.

CASE MANAGEMENT SYSTEM: An integrated computer system that will network with various systems within several departments such as the Police Department, Municipal Courts Department and the Legal Department to bring about a paperless work environment.

CDBG: Community Development Block Grant. The creation of several grants to replace categorical grant programs, reducing the role of the federal government and reducing administrative costs by consolidating fifty-seven categorical programs into several block grants.

CERTIFICATES OF OBLIGATION: Debt sold for the purchase of major capital outlay, building demolition, and infrastructure improvements. Property tax and mixed beverage tax receipts are pledged for repayment of principal and interest.

CHART OF ACCOUNTS: Standard classifications by which all financial transactions are recorded and summarized for budgetary and reporting purposes. Revenue and expenditures are classified according to responsible department or division, expenditure or revenue type, and asset or liability (or balance sheet) type.

CIP: Capital Improvement Plan - A long range plan (5 years), which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan to provide a link between the city and other local government entities with a comprehensive and strategic plan and annual budget.

CLAIMS LAG LIABILITY: An estimate of the value of health insurance claims costs that have not been received and reported at a given time. This lag is caused by delays in billings by doctors and hospitals and by payment requests by health plan participants. This is also sometimes called IBNR (Incurred But Not Reported).

CLEAN NEIGHBORHOOD PROGRAM: Administered by the Solid Waste Management Department. The goal of this program is to make Houston the cleanest large city in the nation.

CLEARANCE RATE: A comparison of the number of cases solved to the actual number of incidents reported to the police and fire departments.

COHGIS: City of Houston Geographic Information System is a database used to capture, store and update geographic data and attributes related to the data. COHGIS is used to analyze, manipulate and display the data in map or report form.

COMBINED UTILITY SYSTEM: The Combined Utility System is composed of three separate funds: the Water and Sewer System Operating Fund; the Combined Utility System Operating Fund and the Combined Utility System General Purpose Fund.

COMMERCIAL PAPER (TAX-EXEMPT): Issued by various municipalities as an interim funding tool for capital expenditures. A promissory note secured by pledged revenues and a revolving credit agreement. Maturities range from 1 to 270 days.

COMMITMENT ITEM: Reflect the functional structure of an organization individual revenues and expenditure line items within a financial management area.

COMMITMENT ITEM GROUP: A group of commitment items for the purpose of evaluation, such as Personnel, Supplies, etc.

COMPONENT UNIT: As defined in GASB Statement No. 14, component units are legally separate organizations for which the elected officials of the primary government are financially accountable. They may be a governmental organization (except those that meet the definition of a primary government), a nonprofit corporation, or a for-profit corporation.

CONTINGENCY: A budgetary reserve usually set aside for emergencies or unforeseen expenditures not otherwise budgeted. A contingency may also be set for a program or service for which the exact costs are not determined.

CONTRACTS: Agreements between the City and vendors covering the purchase of supplies or services.

CONTRACTUAL SERVICES: Expenditure items for services the City receives from an internal service fund or an outside company or governmental agency. Utilities and rent are examples of contractual services.

COST ALLOCATION PLAN: Based on cost accounting principles, costs incurred by General Fund central services departments (e.g. Legal, Human Resources, Finance and Administration) are calculated and allocated to funds that benefit from the services. Costs allocated are from audited, actual expenditures. However, allocations may be performed on a budget basis also. There are two types of cost allocation plans: full cost and OMB-A87. The OMB-A87 plan is implemented according to restrictive federal guidelines. The full cost plan generally recovers additional costs not allowed under the OMB-A87 plan.

COST CENTER: An organizational unit within a controlling area that represents a defined location of cost incurrence.

COST CENTER GROUP: Hierarchical grouping of cost centers created to facilitate data entry and reporting.

COST CENTER OBJECTIVE: A responsibility center in which the manager has the authority to incur costs and is evaluated on the basis of how well costs are controlled.

DEBT SERVICE: Principal and interest payments on outstanding bonds. The series of payments of interest and principal required on a debt over a given period of time to repay an outstanding debt on an obligation resulting from the issuance of bonds, certificates of obligation notes or other debt.

DEBT SERVICE FUND: A governmental fund established to repay principal and interest on outstanding debt.

DEMAND BONDS: Debt issuances with a demand ("put") provision that requires the issuer to repurchase the bonds upon notice from the bondholder at a price equal to the principal plus accrued interest. To ensure their ability to redeem the bonds, issuers of demand bonds frequently enter into standby purchase agreements and purchase and re-marketing agreements.

DEPARTMENT: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

DEVELOPER ADVANCES: Initial investment provided by developers for tax increment reinvestment zone improvements before "tax increment" is generated.

EFFECTIVE TAX RATE (ETR): The tax rate that produces the same tax levy as the previous year's levy for property taxed both years, excluding new construction. The calculation of the ETR follows a formula, stipulated by State law, that factors in changes in tax value, exemptions and debt service requirements. Increases above the effective tax rate that exceed three percent and eight percent require special public notices and City Council action.

E-GOVERNMENT: The Internet has made it possible for government to provide services electronically on a seven-day-a-week, twenty-four-hour basis or non-stop government. Government services like permits, paying water bills, and paying traffic or parking fines can be done over the Internet. In the future, the City may expand these services to include other services like purchasing and courts case management.

EMS: Emergency Medical Service. The EMS program is integrated into and administered through Houston Fire Department (HFD). As a result, all EMS personnel are also fire fighters experienced in emergency rescue, extrication, and the suppression and confinement of hazardous materials.

ENCUMBRANCES: Obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when an actual liability is released.

ENTERPRISE FUND: A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services, which are entirely or predominantly self-supporting by user charges. This type of fund uses the accrual basis of accounting. The City has three enterprise funds: Aviation, Public Utilities and Convention and Entertainment Facilities. These funds are also known as proprietary funds.

EPA: Environmental Protection Agency. An agency of the federal government charged with a variety of responsibilities relating to protection of the quality of the natural environment, including research and monitoring, promulgation of standards for air and water quality, and control of the introduction of pesticides and other hazardous materials into the environment.

EQUIPMENT ACQUISITION CONSOLIDATED FUND: The Equipment Acquisition Consolidated Fund supports the acquisition of durable capital assets for all General Fund departments and selected Special Revenue Funds. Historically, funding has come from issuing Commercial Paper for the purchase of such capital assets. In FY2008, a transition began where the cost for capital assets were transferred to the respective departments who are now responsible for the respective debt service. Funding will still come from the issuance of Commercial Paper and other sources. This fund is administered by the Finance Department.

EQUIPMENT ACQUISITION PROGRAM: A program used by the City as an alternative to acquiring capital equipment through cash purchase. This program is financed by certificates of obligation/commercial paper to procure major capital outlay items such as automobiles, trucks, tractors and computer equipment.

EQUITY PAY ADJUSTMENT: Changes in the rate of compensation for similar positions in a class based on the following: evidence of high levels of employee turnover; disparities between similar jobs within or outside the organization; and/or pay differences among individuals with the same job that are not based on experience or education.

ERP: Enterprise Resource Planning. ERP utilizes ERP software applications to improve the performance of organizations' resource planning, management control and operational control. ERP software is multi-module application software that integrates activities across functional departments, from product planning, parts purchasing, inventory control, and product distribution to order tracking. ERP software may include application modules for the finance, accounting and human resources aspects of a business.

ESTIMATE: Annualized projections of either revenues or expenditures.

ETJ: Extra-Territorial Jurisdiction: Extra Territorial Jurisdiction gives a municipality the right to apply its zoning and sub-division ordinances to nearby properties that are not within the municipality and not incorporated in another municipality.

ETL: Extract Transform Load: Technology used to load data into an information technology system.

EXPENDITURES: Costs of goods received or services rendered that are recorded in the accounting system. Accounts are kept on an accrual or modified accrual basis and expenditures are recognized whether or not cash payments have been made. Where accounts are kept on a cash basis they are recognized only when cash payments have been made.

EXTRA BOARD ASSIGNMENT: An optional work assignment, which constitutes hours, worked in excess of the fire fighter's regular work hours, but less than 182 hours worked within any 24-day work cycle.

FIDUCIARY FUNDS: This category of funds includes Trust and Agency funds that account for assets held by a government as a trustee or agent. Examples of this fund include pension and benefit funds. These funds, depending on their use, can either be on an accrual or modified accrual basis of accounting.

FISCAL YEAR: A twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The City of Houston's fiscal year is from July 1 to June 30.

FIXED RATE OBLIGATION: Debt which bears interest at a fixed rate.

FRANCHISE FEES: A fee levied by the City Council on businesses that use the City's right-of-way to deliver services. This fee is usually charged as a percentage of gross receipts.

FULL FAITH AND CREDIT: A pledge of the general taxing power for payment of debt obligations. Bonds carrying such pledges are referred to as general obligation bonds or full-faith-and-credit bonds.

FULL-TIME EQUIVALENT (FTE): Total estimated annual person-hours for all employees expected to fill positions within an organization for all or a portion of a year divided by 2,088. The annual paid hours for a full-time employee working 26.1 pay periods are 2,088, including holidays, vacation, and sick leave. For example, a seasonal employee who works for eight pay periods (approximately four months) would have an FTE of .31 (8pp x 80 hours/2,088). Other terms synonymous with FTE include worker year, staff year, or man year.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts for recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying out specific activities or attaining certain objectives.

FUND BALANCE: Unexpended and unencumbered monies left over in any fund from previous years and available for appropriation.

GAAP - Generally Accepted Accounting Principles: Uniform minimum standards and guidelines used for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local government is the GASB (Governmental Accounting Standards Board).

GFOA – Government Finance Officers Association: It is a professional association of approximately 17,500 state, provincial, and local government finance officers in the United States and Canada that awards the Distinguished Budget Presentation Award.

GENERAL FUND: The largest fund within the City. It was established to finance and account for the general receipts and expenditures and is operated under a modified accrual basis. This fund may be used for any legitimate municipal purpose. The sources of revenues for this fund include property and sales taxes, licenses and permits, fines, fees, and others. This fund is used for most basic operating services such as public safety, human and cultural services, parks and recreation, public works, and general government administration.



GENERAL OBLIGATION BONDS: A municipal bond backed by the credit and "taxing power" of the issuing jurisdiction rather than the revenue from a given project.

GIMS: Geographic Information Management System – A computerized map of the water, wastewater and storm water infrastructure systems, whereby the intelligence of the software provides answers to queries about the various systems.

GOVERNMENTAL FUND: A category of funds that include General, Special Revenue, Capital Projects, and Debt Service funds. Usually under the modified accrual basis of accounting these funds account for the customary governmental activities.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD – STATEMENT 34 (GASB 34): A governmental accounting standard board statement that requires two financial statements of governmental funds: a balance sheet and a statement of revenues, expenditures, and changes in fund balances. In addition, Management's Discussion and Analysis (MD&A) is required. Funds have been redefined and account groups have been eliminated. Major funds will be reported instead of fund types.

GRANT: Contribution by one government unit of funding source to another. The contribution is usually made to aid in the support of a specified function, i.e., library materials, drug enforcement, etc.

GREEN LIGHTS PROGRAM: A program that promotes energy efficiency and reduction of energy consumption, resulting in lower energy costs.

HALAN: Houston Area Library Automated Network. A customer-service computer network that serves seven public libraries and one community college library in the Houston area.

HAWC: Houston Area Water Corporation. The Houston Area Water Corporation was created under Chapter 431 Transportation Code to aid and assist the City of Houston in establishing Houston's regional groundwater reduction plan for Area Three of the Harris-Galveston Coastal Subsidence District.

HAZCOM: Hazardous Communications Act. A communication program that requires information about the hazards of chemicals used in the workplace is communicated to the employees.

HEALTH BENEFITS FUND: A fund established to account for the City's employee health, dental and life insurance programs. Through assessment to other funds based on payroll, this fund receives revenues which defray claims costs of the City's medical plans and life and dental insurance. Employees and retirees also contribute based on the cost of the insurance plan or HMO in which they are enrolled. This fund includes costs for employees who handle the administrative activity and manage the third party administrative contract.

HCAD: Harris County Appraisal District.

HISTORIC PRESERVATION FUND: Provides seed funding, the involvement of the private sector and the local funding agencies in developing historic preservation programs.

IBNR: Incurred But Not Reported is a measurement of the value of outstanding claims costs that have not been received and reported.

INCEPTION-TO-DATE: The period during which financial activity has occurred for a multi-year capital project or grant. Such period begins with the initial authorization of funding by City Council which only rarely coincides with the beginning of the City's fiscal year, July 1.

INDUSTRIAL ASSESSMENT: The industrial assessment's end product is a final report that identifies recommendations of potential energy and energy-related cost-saving measures as well as productivity improvements. The report also estimates the conceptual costs to implement the findings. The list of energy conservation measures (ECMs), which include productivity improvements, will be prioritized in an action plan for the site to consider for implementation.

INTERFUND TRANSFERS: Transfers of resources from one fund to another, usually for the reimbursement of services provided or for debt service or capital outlay funds.

INTERGOVERNMENTAL REVENUE: Funds received from federal, state and other local government sources in the form of grants, shared revenues and payment in lieu of taxes.

INTERIM FINANCIAL REPORTING: For the City of Houston, this term means monthly financial reports.

INTERNAL SERVICE FUND: The Fleet and Equipment Acquisition Fund was created in FY2008 and is being used to account for the purchase of the City's fleet and other capital equipment. Over the next few years, the acquisition of equipment will be gradually shifted to the operating budgets in the general fund. Departments will make payments to the Fleet and Equipment Acquisition Fund for the use of specific capital equipment, which will then pay the debt service associated with the equipment. This fund will be administered by the Finance Department and the General Services Department.

IP TELEPHONY: IP Telephony is an abbreviated form of the phrase Internet Protocol Telephony. IP Telephony is a technology term that refers to the combining of the use of voice and data communication lines into a single communication network. Instead of voice and data communications using two separate mediums, the technology consolidates to use one communications network.

JUDGMENT: An amount to be paid or collected by a government as the result of a court decision, including a condemnation award in payment for private property taken for public use.

JUDGMENT BONDS: Bonds issued to finance legal judgments.

JUDGMENT PAYABLE: The liability incurred as the result of a legal judgment.

LARA: (LAND ASSEMBLAGE REDEVELOPMENT AUTHORITY): The Land Assemblage Redevelopment Authority (LARA) is a 13-member board appointed by the Mayor, City Council, Harris County and the Houston Independent School District. The LARA Authority is organized for the purpose of aiding, assisting and acting on behalf of the City in the performance of its governmental functions to promote the common good and general welfare of the City and in undertaking and completing one or more projects, as may be defined or determined by the City Council of the City.

LEPC: The Local Emergency Planning Committee is composed of representatives of various Police, Fire, EMS, Hospitals, Public Health, Private Industry, Red Cross, Salvation Army, Military, Coast Guard, Colleges and private ambulance services, Offices of Emergency Management, and the Public. They do not function in actual emergency situations, but attempt to identify and catalogue potential hazards, identify available resources, mitigate hazards when feasible, and write emergency plans. The role of the LEPC is to anticipate and plan the initial response for foreseeable disasters in their jurisdiction.

LIABILITY: Debt or other legal obligation arising out of a transaction in the past, which must be liquidated, renewed or refunded at some future date. This term does not include encumbrances.

LIMITED PURPOSE ANNEXATION: A Strategic Partnership Agreement with local utility districts. The City may annex properties within the district for "limited purposes". Within these areas, the City levies a 1% sale tax, which is typically split with the utility district. Further, the City collects no ad valium taxes and provides limited services and in most cases the City provides only health inspection services. Another condition of the Agreement is a deferral of "full purpose" annexation for a period of thirty years.

LGC: Local Government Corporation.

LONG-TERM DEBT: Debt with a maturity date beyond one year after the date of issuance.

M & O: Maintenance and Operation.

MAGNET SCHOOL: A school (public elementary school, public secondary school, public elementary education center or public secondary education center) of choice that provide the standard required curriculum of general education to students while using special learning themes, such as science and technology. These themes serve to attract students to the magnet schools.

**MATURITY:** The date on which the principal or stated value of investments or debt obligations is due and may be reclaimed.

**MDT:** Mobile Data Terminal.

**MEET & CONFER AGREEMENT:** The statutorily created process and procedure that allows for election of a majority bargaining agent that has sole and exclusive authority to negotiate with a public employer concerning wages, salaries, rates of pay, hours, working conditions, grievance, labor disputes, other terms and conditions of employment and other administrative matters of interest to police officers and municipal employees at the City of Houston.

**METRO:** Metropolitan Transit Authority (MTA). A local transit authority in the Houston area that operates bus, light rail, future commuter rail, and METROLIFT (paratransit) service.

**MISSION:** A specific task or duty assigned to a person or group of people.

**MODIFIED ACCRUAL BASIS:** The method of accounting under which revenues are recorded when measurable and available and expenditures are recorded when the transaction is measurable, the liability is incurred and current resources will liquidate the liability.

**MOTION:** An order or decision of City Council, which is less formal than an ordinance. Motions are used to accept work on construction, issue purchase orders, and appoint members to a board or commission.

**MSC:** Multi-Service Center.

**MUD:** Municipal Utility District.

**MWDBE:** Minority/Women/Disadvantaged Business Enterprise.

**NEIGHBORHOOD ORIENTED GOVERNMENT (NOG):** A philosophy and/or concept about the delivery of City services. The goal is to make City services more accessible to the people by engaging them in a meaningful way to identify and solve problems in the neighborhoods.

**NEIGHBORHOODS-TO-STANDARD:** A neighborhood improvement program that brings together a conglomerate of entities, such as local utility companies, local transportation agencies and any other entity that works in conjunction with the City of Houston to revitalize and stabilize older neighborhoods.

**OBJECTIVE:** A clear statement of a desirable accomplishment within a short-term time span, which represents an interim step or measured progress toward a goal.

**OPEB:** Other Post Employment Benefits.

**OPERATING BUDGET:** Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and services delivery activities of the City are controlled, and is required by state law.

**OPERATING EXPENDITURE:** An ongoing cost for running a product, business, or system. May also include the cost of workers and facility expenses such as rent and utilities.

**OPERATING FUNDS:** Resources are derived from recurring revenue sources and used to finance on-going operating expenditures and pay-as-you-go capital projects.

**ORDINANCE:** A formal written document signed by the Mayor. An ordinance is the equivalent of a municipal statute, passed by the City Council, or equivalent body, and governing matters not already covered by federal or state law. Ordinances commonly govern matters of municipalities such as zoning, building, safety, etc. Ordinances are used to award contracts, appropriate funds, establish tax abatement districts, amend or add new materials to the Code of Ordinances, or revise anything already done by ordinance.

**PAID TIME OFF (PTO):** A leave program governing police officers' use of sick and vacation time that became effective in September 2001.

PARKS-TO-STANDARD: A parks improvement program that brings currently developed parks up to a uniform condition, including typical amenities, security, safety, and accessibility. The program also develops and implements standards for programming design and construction; commonly used materials and equipment; compliance with state and national mandates, compliance with the American with Disabilities Act (ADA); and hazardous material abatement.

PAY FOR PERFORMANCE: A performance-based program for municipal employees. Under the program, employees are eligible for a performance-based increase.

PERFORMANCE BASED BUDGETING: A budgeting method focusing on program accomplishments in addition to program costs.

PERFORMANCE MEASURE: A unit of measure for determining a program's effectiveness in achieving its objectives.

PERSONNEL ORDINANCE: A City ordinance that defines the maximum number and type of authorized employee positions.

PERSONNEL ROSTER: A list of positions by type and number, which sets an upper limit on the number of employees that, can be on the current payroll or in the process of being hired. All rostered positions must first appear on the Personnel Ordinance.

PERSONNEL SERVICES: The costs associated with compensating employees for their labor (e.g., salaries, wages, insurance, payroll taxes, and retirement contributions).

PHASE DOWN PROGRAM: A program that provides an option to the current lump sum cash distribution of sick, vacation and compensatory time leave balances by allowing police officers to take leave and extend the payment of their accrued Paid Time Off (PTO) and compensatory accounts over a period of time up to and including their total leave balances.

PRIME ACCOUNTS: Accounts established to record expenditures or revenues by major categories.

PRIORITIES: Established preferences in the allocation of resources and services.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible.

PROGRAMMATIC BUDGETING: A budgeting method focusing on outputs relating to proposed expenditures grouped into programs, which identify goals and objectives to be accomplished if the program is funded.

PROJECT COST RECOVERY: A revolving fund used to pay the costs of department employees who directly and indirectly work on CIP-related projects. These costs are then recovered from the appropriate CIP project fund.

PROMPT PAYMENT ACT: Act 1993, 73rd Texas State Legislature, ch. 268 effective September 1, 1993 requires that local governments make every effort to pay vendors within 30 days after the receipt of invoice, receipt of goods or performance of service. Any payment made after 30 days is considered overdue and an interest penalty of 1% per month of the payment amount shall be imposed. This penalty is to be paid automatically without the vendor requesting payment.

PROPOSITION 1: Charter Amendment approved by voters in November 2004, which limits the growth of Property Tax revenue to the lower of the increase in population and CPI, or 4.5%.

PROPRIETARY FUNDS: A category of funds that include Public Works and Engineering - Public Utilities, Aviation, and Convention and Entertainment Facilities activities. These activities have characteristics (i.e., self-supporting through user fees and charges) similar to private sector entities. These funds are accounted for using the full accrual basis of accounting. These funds are also known as enterprise funds.

PUBLIC IMPROVEMENT BONDS (PIBs): Long-term debt issued to finance the capital improvement projects. Also known as general obligation bonds, these bonds are repaid with property tax receipts.

QUINT: A term used to describe a fire vehicle that has the basic capabilities of both an engine and ladder company. It is equipped with a 500-gallon water tank, 1,500 GPM pump, and storage space for supply/attack hose replicating an engine company. It also has a 75-100 foot aerial ladder, hydraulic extrication tools, and an assortment of ladder truck equipment/tools.

QC/QA: Quality Control/Quality Assurance.

RATING: The credit-worthiness of the City as evaluated by independent agencies. The ratings are performed by Standard and Poor's, Fitch, and Moody's Investors Service, usually before the sale of debt.

RECYCLING EXPANSION FUND: Created to receive funds to be used for the expansion and implementation of the City's Recycling Programs and related services i.e., equipment and materials acquisition and recycling education.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOLUTION: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESOURCES: Total dollars available for appropriation including estimated revenues, fund transfers and beginning fund balances.

REVENUE: An increase in (sources of) fund financial resources other than from interfund transfers and debt issue proceeds. Revenues should be classified by fund and source.

REVENUE BOND: Legal debt instruments which finance public projects for such services as water or sewer. Revenues from the public project are pledged to pay principal and interest of the bonds. In Texas, revenue bonds may or may not be authorized by public referendum.

REVENUE ESTIMATE: A formal estimate of how much revenue will be earned from a specific revenue source for some future period, typically, a future fiscal year, or an end-of-year estimate.

REVOLVING FUND: A special type of fund established to promote improved financial reporting and administrative convenience. The City has six revolving funds: Central Services, In-House Renovation, Fleet Maintenance, Property and Casualty, and Workers Compensation. For annual comprehensive financial reporting purposes, funds of this type are considered sub-funds of the General Fund.

RISK MANAGEMENT FUND: To account for the operation of a self-insured retention fund for health services for all City employees and that relate to workers' compensation claims. Claims are primarily administered by an outside agency.

ROW: Right-of-Way.

SAP: Systems, Applications and Products in Data Processing - The integrated financial purchasing, human resources and payroll system implemented in fiscal year 2007 as the City's financial system for all expenditures and revenues. SAP accesses and unifies data from a full spectrum of enterprise resources, including document management systems including detailed accounting for operating expenditures and revenues, and inception-to-date accounting and reporting for capital projects and grants.

SCHOOLS-TO-STANDARD PROGRAM: This program focuses on the City's infrastructure, such as crossing signs/lights, sidewalks, streetlights, etc. around schools.

SELF-INSURANCE FUND: All or most costs associated with workers compensation and legal claims are funded by the City without insurance policies issued by outside vendors. The City, in effect, is assuming all associated risks and claims and is operating as its own insurance company. Self-insurance became prevalent after policy coverage became unavailable or prohibitively expensive.

SOURCE OF REVENUES: Classification of revenues according to their source or point of origin.

SPA (SPECIAL PURPOSE ANNEXATION): This type of annexation, authorized in the 1999 Legislature, may be conducted as part of a Strategic Partnership Agreement (SPA) with a utility district. It carries less stringent public notice requirements. The annexation typically includes commercial property only. Property (ad valorem) taxes are not levied on properties included in this type of annexation, but the City may levy a sales tax on retail sales conducted in the area. Properties annexed as part of a SPA do not carry the three-year requirement. The SPA identifies which regulations and services, if any, are imposed in the area annexed. It also identifies the amount of sales tax to be levied and how much, if any, will be shared with the district. Finally, the SPA identifies the length of the agreement and the City's options for when and if the City might make the property subject to general-purpose annexation.

SPECIAL REVENUE FUND: A governmental fund established to account for the proceeds of special revenue sources, which are restricted to expenditures for specific purposes.

STRATEGIC OFFICER STAFFING PROGRAM (SOSP): A program designed to provide temporary staffing throughout the Police Department for positions created by the absence of other officers, or for special assignments established by the department. Police officers volunteering to work SOSP positions are compensated with straight time pay (base salary and longevity) or compensatory time at the department's discretion.

STATUTE: A type of federal or state law that restricts the time within which legal proceedings may be brought.

TAX AND REVENUE ANTICIPATION NOTES (TRAN): Notes issued prior to the receipt of taxes or other revenue. These notes are issued to meet temporary cash flow requirements that are repaid with revenue receipts expected later in the year.

TAX INCREMENT REINVESTMENT ZONES (TIRZ): Reinvestment Zones created by the City that use tax increment revenue generated by increased value in the zone to promote development and redevelopment in that zone.

TIRZ REVENUE: Revenue generated by increased value in Tax Increment Reinvestment Zones (TIRZ), created by the City to promote development and redevelopment. As development in each zone occurs, the property taxes generated by the increase in value attributable to those improvements, or "tax increments," are placed in separate funds designated for each zone. In addition to the City of Houston, contributions from Harris County and HISD are collected and deposited to the TIRZ fund.

TAX LEVY: The total amount to be billed for general property taxes for operating and debt service purposes. Revenues will be less than the levy because of delinquencies, tax roll errors, and court cases contesting assessed property value.

TAX RATE: The amount of tax levied for each \$100 of assessed property value. The tax rate is applied to the assessed valuation to derive the tax levy.

TAX RATE LIMIT: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes.

TECHNOLOGY IMPROVEMENT PROGRAM (TIP): The Technology Improvement Program (TIP) provides for the orderly and systematic acquisition of information technology improvements to support the county strategic plan. The TIP is the city's principle tool for communicating and coordinating strategic information technology planning.

TELEMETRY: The science of technology of automatic measurement and transmission of data by wire, radio or other means of remote sources.

UNDESIGNATED FUND BALANCE: The portion of fund's balance that is not designated for a specific purpose and is available for general appropriation.

UNIT COST: The cost required to produce a specific product or unit of service.

URBAN FORESTRY PROGRAM: A program in the Parks and Recreation Department's Field Operation Division. Urban Forestry is responsible for a healthy urban forest through tree planting, pruning and needed tree removal.

USER FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

VARIABLE RATE DEBT (VRD): Debt, which bears interest that changes or varies at predetermined intervals (daily, weekly, monthly, etc.) selected by the issuer. The issuer may also have the option to convert the variable rate to a fixed rate. The issue then becomes a fixed-rate obligation and cannot be returned to the variable rate mode.

VISION: Aspirational description of what an organization would like to achieve or accomplish in the mid-term or long-term future. It is intended to serve as a clear guide for choosing current and future courses of action.

WHISTLE BLOWER'S HOTLINE: A telephone service that is available 24 hours a day to provide anonymity in reporting allegations of employee misconduct that is criminal and administrative in nature.

WORKING CAPITAL: The amount by which total current assets exceed total current liabilities.

YIELD: The rate earned on an investment based on the cost of the investment, the interest earned during the period held, and the sell price or redemption value of the investment.

ZERO-BASED BUDGETING (ZBB): A type of program budget. It is designed to require managers to start at zero budget levels every year and justify all costs as if the programs involved were being initiated for the first time.

**FISCAL YEAR 2013 BUDGET**

<b>General Fund Revenues By Business Area</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
<b><u>Public Safety</u></b>				
<b>Fire Department</b>				
421180 Special Fire Permits	4,613,867	5,000,000	6,150,000	5,662,500
421210 Fire Alarm Permits	315,016	288,205	375,000	735,000
421280 Other Licenses & Permits	0	0	3,900	0
421490 Plan Review Fees	0	2,500,000	1,000,000	1,000,000
421630 Administrative Fee - Licenses & Permits	124,717	209,820	600,000	702,000
424030 Intfd Computer Dev	819	0	0	0
424050 Interfund Fire Protection Services	16,859,149	17,145,594	16,863,334	16,516,840
424120 Interfund Vehicle Fuel	251,074	0	0	0
424130 Interfund Vehicle Repair	302,621	0	0	0
424140 Interfund Inventory	(62,219)	0	0	0
426010 Hazardous Materials Response	34,301	56,100	56,100	56,100
426020 Hazardous Materials Permit	33,950	35,500	35,500	35,500
426030 Ambulance Fees	24,907,443	27,442,000	28,116,779	32,416,779
426330 Miscellaneous Copies Fees	165	420	420	420
426340 Public Safety Reports Fees	90,132	90,490	75,000	90,490
426350 Fire Fighting Services	654,690	618,015	618,015	618,015
428050 False Alarm Penalties	660,925	1,038,905	625,000	740,000
428080 Returned Check Charges	358	480	480	480
434210 Sale of Scrap Oil & Tires	6,428	0	1,203	0
434505 Prior Year Expenditure Recovery	108,714	0	0	0
445050 Cell Tower Revenue	142,812	67,735	70,000	70,000
452020 Recoveries & Refunds	2,019,424	2,020,000	2,150,000	2,150,000
452030 Miscellaneous Revenue	79,977	9,600	23,192	5,000
Subtotal	<b>51,144,363</b>	<b>56,522,864</b>	<b>56,763,923</b>	<b>60,799,124</b>
<b>Forensic Services</b>				
426260 Police Services	135,028	160,000	160,000	137,000
426330 Miscellaneous Copies Fees	6,380	0	300	0
427200 Unclaimed Fines & Forfeitures	5,425	5,000	5,000	5,000
434505 Prior Year Expenditure Recovery	3,153	0	0	0
452030 Miscellaneous Revenue	0	300	0	0
Subtotal	<b>149,986</b>	<b>165,300</b>	<b>165,300</b>	<b>142,000</b>
<b>Houston Emergency Center</b>				
434510 Prior Year Revenue	(595)	0	0	0
Subtotal	<b>(595)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Municipal Courts Department</b>				
424030 Intfd Computer Dev	88,434	60,000	79,910	0
426330 Miscellaneous Copies Fees	13,715	13,340	30,458	31,011
426340 Public Safety Reports Fees	51	0	0	0
427010 Moving Violations	19,855,663	19,593,870	18,615,893	18,933,578
427030 MCTP Monthly Time Payment	942,865	707,210	537,368	541,490
427040 Non-Traffic Fines	2,955,499	2,826,753	2,330,108	2,369,859
427050 Failure to Appear Fines	2,209,838	2,316,830	2,196,287	2,235,099
427060 Scire Facias Forfeitures	1,027,930	1,042,707	544,582	553,982
427070 Bond Handling Fees	2,019	2,067	935	953
427100 Local Court Costs	610,143	599,275	663,123	674,481
427110 Driver Safety Administration Fees	1,324,563	1,309,318	1,675,638	1,723,175
427120 Cash Bond Forfeiture Fees	35	47	632	646
427130 Local Arrest Fees	1,582,112	1,566,026	1,565,172	1,592,520
427140 State Arrest Fees	6	3	1	1
427150 Towing Hearing Filing Fee	19,910	0	0	0
427160 Warrant Fees	243,585	260,289	143,319	145,929



**FISCAL YEAR 2013 BUDGET**

General Fund Revenues By Business Area		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
427170	HPD Overtime Fee	8	10	65	66
427180	Capias Pro Fine	3,974	3,991	3,412	3,494
427200	Unclaimed Fines & Forfeitures	2,170	1,590	602	630
427210	Court Costs/Jury Costs	70	87	60	61
427220	Suspended Sentence Fees	4,364,128	4,521,034	4,176,471	4,244,200
427250	Registration Denial Fee	315,558	306,548	244,190	249,218
427260	Dismissal Fees	853,089	831,474	1,040,898	1,058,187
427280	In-House Collection Fee	0	0	149,571	152,938
428080	Returned Check Charges	8,722	8,895	8,952	9,119
434340	Cashier Overages	0	0	1,014	1,030
434505	Prior Year Expenditure Recovery	9,846	0	0	0
434510	Prior Year Revenue	(89)	0	0	0
452030	Miscellaneous Revenue	176,099	169,556	244,429	250,423
Subtotal		36,609,943	36,140,920	34,253,090	34,772,090
<b>Police Department</b>					
421110	Sexually Oriented Business Permits	4,200	0	0	0
421170	Burglar Alarm Permits	0	0	0	6,833,520
421200	Other Building & Construction Permits	13,010	0	0	0
421630	Administrative Fee - Licenses & Permits	200	0	0	0
424060	Interfund Airport Police Services	23,071,636	22,018,137	22,018,137	22,098,451
425050	Indirect Cost Recovery-Auto Dealers	673,465	684,231	684,231	696,300
426260	Police Services	108,480	0	0	0
426330	Miscellaneous Copies Fees	1,416	0	0	0
426340	Public Safety Reports Fees	699,220	675,000	625,000	675,000
426370	Training Services	82,211	94,000	72,000	26,000
426430	Facility Rental Fees	43,554	47,345	44,940	46,000
427200	Unclaimed Fines & Forfeitures	190	0	0	0
428030	Release of Liens	31,023	0	0	0
428040	Vehicle Tow-Away Fees	4,405	4,200	4,200	1,500
428050	False Alarm Penalties	0	0	0	2,500,000
428080	Returned Check Charges	72	0	0	0
428090	Miscellaneous Fines & Forfeitures	69,593	52,000	110,000	53,000
431020	Contributions from Others	150,438	155,460	147,316	155,460
434225	Sale of Non-Capital Equip. & Merchandise	33,061	25,000	25,000	25,000
434245	Sale of Capital Assets - Vehicles	91	0	0	0
434305	Judgments & Claims	53,519	0	0	0
434335	Recover Damage-Infrastructure	339	0	0	0
434505	Prior Year Expenditure Recovery	199,828	0	454,803	0
434510	Prior Year Revenue	19,870	0	0	0
443130	Pay Phone Concessions	314,800	301,000	200,000	200,000
452020	Recoveries & Refunds	261,319	321,000	200,000	1,800,000
452030	Miscellaneous Revenue	1,056	600	600	600
490020	Transfer from Special Revenue Fund	0	2,189,600	2,189,600	1,094,800
490060	Transfer from Civic Center	74,593	90,000	90,000	90,000
Subtotal		25,911,589	26,657,573	26,865,827	36,295,631
<b>Total Public Safety</b>		<b>113,815,286</b>	<b>119,486,657</b>	<b>118,048,140</b>	<b>132,008,845</b>
<b>Development &amp; Maintenance Services</b>					
<b>General Services</b>					
424110	Other Interfund Services	1,479,620	2,706,284	2,706,284	2,732,980
426420	Building Space Rental Fees	551,554	305,121	300,692	408,946
426430	Facility Rental Fees	38,941	44,458	29,157	23,440
428060	Other Interest Income	224,384	75,616	300,000	300,000
434235	Sale of Capital Assets	0	1,000,000	1,000,000	0

**FISCAL YEAR 2013 BUDGET**

General Fund Revenues By Business Area		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
434240	Sale of Capital Assets-Land/Streets	6,026,996	9,650,000	9,650,000	3,000,000
434505	Prior Year Expenditure Recovery	7,303	0	0	0
443160	Vending Machine Concessions	234,837	213,949	248,366	241,601
452020	Recoveries & Refunds	15,336	0	3,290	0
452030	Miscellaneous Revenue	2,083	0	0	0
490060	Transfer from Civic Center	378,262	382,463	388,221	388,221
Subtotal		8,959,316	14,377,891	14,626,010	7,095,188
<b>Planning &amp; Development</b>					
421290	Tower Application Review Fee	3,185	4,620	3,700	3,407
421630	Administrative Fee - Licenses & Permits	42,229	72,700	89,000	77,175
424110	Other Interfund Services	0	0	0	52,328
426020	Hazardous Materials Permit	750	1,000	1,200	1,032
426070	Hotel & Motel Ordinance	850	1,200	2,700	2,478
426250	Platting Fees	2,560,717	3,584,191	3,584,191	3,777,542
426290	Other Service Charges	4,517	3,000	4,000	3,000
426320	City Maps & Related Items	1,721	1,450	1,450	1,750
428080	Returned Check Charges	72	100	50	100
434505	Prior Year Expenditure Recovery	3,304	0	497	0
434510	Prior Year Revenue	82	0	0	0
452020	Recoveries & Refunds	403	50	50	50
452030	Miscellaneous Revenue	49,788	203,250	18,000	50,000
Subtotal		2,667,618	3,871,561	3,704,838	3,968,862
<b>Public Works &amp; Engineering</b>					
421310	Mobility Permits	856,437	0	0	0
421400	Miscellaneous Sign Fees	28,506	0	0	0
422150	Intergovernmental Revenue - Metro	47,680,748	0	0	0
423010	Other Grant Awards	0	0	0	100,000
424110	Other Interfund Services	428,575	0	0	0
424140	Interfund Inventory	(75)	0	0	0
426290	Other Service Charges	87,674	0	0	0
426390	Misc. Services to Other Agencies	385,713	0	0	0
426420	Building Space Rental Fees	7,480	12,700	12,700	1,000
426430	Facility Rental Fees	32,880	32,900	0	0
428080	Returned Check Charges	216	0	0	0
434205	Sale of Scrap Metal	46,127	0	0	0
434240	Sale of Capital Assets-Land/Streets	576,597	2,900,000	1,500,000	1,500,000
434305	Judgments & Claims	100	0	0	0
434335	Recover Damage-Infrastructure	151,905	0	0	0
434505	Prior Year Expenditure Recovery	16,304	0	0	0
434515	Street Milling Sale Earnings	958,727	0	0	0
452020	Recoveries & Refunds	581,702	615,800	615,800	554,600
452030	Miscellaneous Revenue	3	0	0	0
457010	Interfund Land Acquisition	110,850	110,900	110,900	385,500
490020	Transfer from Special Revenue Fund	10,254	0	0	0
Subtotal		51,960,723	3,672,300	2,239,400	2,541,100
<b>Solid Waste Management</b>					
421320	Dumpster Permits	1,881,493	2,600,000	2,400,000	2,436,000
421630	Administrative Fee - Licenses & Permits	123,405	300,000	366,375	366,375
424120	Interfund Vehicle Fuel	75,198	0	0	0
426100	Non-Resident Garbage Fee	462,459	435,000	490,000	500,000
426110	Extra Container Garbage Fee	1,457,818	1,540,000	1,600,000	1,650,000
428080	Returned Check Charges	1,033	800	800	800
434305	Judgments & Claims	21,908	15,000	15,000	15,000
434505	Prior Year Expenditure Recovery	19,876	0	0	0

**FISCAL YEAR 2013 BUDGET**

<b>General Fund Revenues By Business Area</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
452020 Recoveries & Refunds	3,831	500	500	500
452030 Miscellaneous Revenue	9,050	10,000	10,000	10,000
Subtotal	<u>4,056,071</u>	<u>4,901,300</u>	<u>4,882,675</u>	<u>4,978,675</u>
<b>Total Development &amp; Maintenance Services</b>	<b><u>67,643,728</u></b>	<b><u>26,823,052</u></b>	<b><u>25,452,923</u></b>	<b><u>18,583,825</u></b>
<b><u>Human &amp; Cultural Services</u></b>				
<b>Department of Neighborhoods</b>				
421200 Other Building & Construction Permits	0	20,140	18,936	15,000
421630 Administrative Fee - Licenses & Permits	0	15,000	5,000	15,000
424160 Interfund Affirmative Action Services	0	0	209,200	282,419
426330 Miscellaneous Copies Fees	0	3,000	3,000	3,000
428030 Release of Liens	0	48,000	68,562	55,000
452020 Recoveries & Refunds	0	0	4,204	0
Subtotal	<u>0</u>	<u>86,140</u>	<u>308,902</u>	<u>370,419</u>
<b>Health and Human Services</b>				
421010 Special Food Permits	968,692	890,300	1,038,200	1,052,300
421020 Food Dealers Permits	3,172,965	3,381,700	3,343,400	3,395,600
421030 Food Managers Permits	432,071	474,100	349,400	354,700
421040 Mobile Food Vendor Licenses	387,370	479,100	351,300	356,100
421060 Miscellaneous Health Permits	1,029,737	1,156,200	850,000	782,500
421070 Swimming Pool Operating Permits	203,495	0	0	0
421630 Administrative Fee - Licenses & Permits	76,875	153,200	150,900	150,900
422010 Medicaid Title XIX	333,721	300,000	300,000	300,000
422020 Medicaid Title XX	928,571	1,200,000	870,000	370,000
424140 Interfund Inventory	(211,632)	0	0	0
424160 Interfund Affirmative Action Services	172,500	0	0	0
425110 Indirect Cost Recovery-Grants	4,312,861	4,300,000	4,613,400	4,100,000
426060 Clinical Fees	100	0	0	0
426130 Dental Fees	7,601	0	5,000	0
426300 Certified Copies Fees	2,118,181	2,085,000	1,950,000	1,750,000
426330 Miscellaneous Copies Fees	3,874	18,000	3,900	3,900
426420 Building Space Rental Fees	692,784	490,000	500,800	500,800
426430 Facility Rental Fees	71,695	89,800	89,800	89,800
428080 Returned Check Charges	1,484	1,300	1,300	900
434240 Sale of Capital Assets-Land/Streets	141,673	0	0	0
434305 Judgments & Claims	510	0	0	0
434340 Cashier Overages	1,893	0	1,500	0
434505 Prior Year Expenditure Recovery	20,084	0	0	0
447020 Garage Parking Revenue	180,500	150,000	150,000	146,000
452030 Miscellaneous Revenue	19,234	1,000	16,000	16,000
Subtotal	<u>15,066,839</u>	<u>15,169,700</u>	<u>14,584,900</u>	<u>13,369,500</u>
<b>Housing &amp; Community Development</b>				
434505 Prior Year Expenditure Recovery	101	0	0	0
434510 Prior Year Revenue	230	0	0	0
Subtotal	<u>331</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Library</b>				
425040 Indirect Cost-Houston Area Lib Auto NetWork	99,000	99,000	99,000	99,000
425110 Indirect Cost Recovery-Grants	68,399	60,000	60,000	0
426040 Library Service Charges	619	0	12,000	9,500
426151 Passport Service Fee	0	0	42,000	25,000
426430 Facility Rental Fees	4,120	1,500	3,500	3,500
428020 Library Fines	681,080	500,000	550,000	575,000
428080 Returned Check Charges	48	60	100	60

**FISCAL YEAR 2013 BUDGET**

General Fund Revenues By Business Area		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
434235	Sale of Capital Assets	196,874	0	0	0
434240	Sale of Capital Assets-Land/Streets	698,006	0	0	0
434505	Prior Year Expenditure Recovery	15,304	0	0	0
434510	Prior Year Revenue	(39)	0	0	0
443120	Photocopier Concessions	0	0	500	1,000
443150	Telecommunications Revenue	30	100	100	100
443160	Vending Machine Concessions	838	500	800	800
444010	Private Contributions	500	0	0	0
445050	Cell Tower Revenue	0	0	15,000	3,000
447020	Garage Parking Revenue	65,248	60,000	55,000	55,000
452020	Recoveries & Refunds	5,996	2,000	5,000	5,000
452030	Miscellaneous Revenue	6,199	1,500	5,000	3,500
Subtotal		1,842,222	724,660	848,000	780,460
<b>Parks and Recreation</b>					
422122	Municipal Service Fees - TIRZ	608,000	608,000	608,000	608,000
426370	Training Services	0	500	500	500
426420	Building Space Rental Fees	166,667	0	0	0
431020	Contributions from Others	0	0	350,000	0
434505	Prior Year Expenditure Recovery	23,143	0	0	0
434510	Prior Year Revenue	586	2,000	2,000	2,000
452020	Recoveries & Refunds	536,262	536,000	536,000	536,000
452030	Miscellaneous Revenue	2,935	3,000	37,000	3,000
Subtotal		1,337,593	1,149,500	1,533,500	1,149,500
<b>Total Human &amp; Cultural Services</b>		<b>18,246,985</b>	<b>17,130,000</b>	<b>17,275,302</b>	<b>15,669,879</b>
<b><u>Administrative Services</u></b>					
<b>Administration and Regulatory Affairs</b>					
412010	Sales Tax	(293,584)	0	0	0
413010	Mixed Beverage Tax	(97,861)	0	0	0
416010	Electricity Franchise Tax	96,591,383	98,193,604	98,193,604	102,196,852
417010	Telephone Franchise Tax	46,547,807	44,482,800	45,401,556	44,606,000
418010	Natural Gas Franchise Tax	21,889,640	22,009,397	22,009,397	19,194,072
419010	Cable TV Franchise Tax	17,824,679	18,439,200	18,575,370	18,196,100
419040	Solid Waste Hauler Franchise Fee	5,398,798	5,568,000	5,494,804	5,674,000
419050	Spur Track Franchise Fee	20,426	20,426	20,426	20,426
419070	Fiber Optics Franchise Fee	41,216	16,100	41,668	41,100
419090	Telecomm Franchise Fees - Prior Year	174,466	0	36,166	0
419110	Cable TV Franchise Fees-Prior Year	163,135	0	145,209	0
419120	Solid Waste Franchise Fees-Prior Year	395,874	0	212,805	0
421030	Food Managers Permits	(90)	0	0	0
421100	Occupation Licenses	146,971	152,650	158,036	204,573
421110	Sexually Oriented Business Permits	25,065	28,420	38,654	36,713
421130	Decals for Coin-Op.Amusement Machines	338,224	280,141	304,669	289,999
421140	Dance Licenses	64,610	70,230	54,543	91,254
421150	Liquor Licenses	1,111,213	1,098,212	1,073,153	1,406,574
421200	Other Building & Construction Permits	0	0	0	0
421220	School Bus Licenses & Permits	16,895	36,550	40,000	37,214
421230	Taxicab Licenses & Permits	1,155,020	1,134,500	1,280,052	1,280,052
421280	Other Licenses & Permits	71,865	65,700	161,800	171,873
421410	Permit Preparation Fees	27,116	18,000	18,537	0
421570	Limousine Permits	588,115	696,000	696,000	723,322
421580	Charter Bus Permits	171,275	177,650	165,000	181,236
421590	Right-of-way Permits	332,014	324,378	319,163	324,974
421600	Jitney Permit & Inspection Fees	6,595	4,010	4,010	7,243

**FISCAL YEAR 2013 BUDGET**

General Fund Revenues By Business Area		FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
421610	Low Speed Shuttle Permit/Inspection Fees	120	2,300	2,300	4,373
421620	Pedicab Permits & Inspection Fees	9,040	25,000	16,000	14,918
421630	Administrative Fee - Licenses & Permits	372,416	582,600	625,000	789,168
424030	Intfd Computer Dev	158,990	0	0	0
424080	Interfund Payroll Services	1,029,284	1,200,000	800,000	553,905
424110	Other Interfund Services	278,788	16,800	16,800	16,800
426240	Limousine Inspection Fees	43,375	71,425	81,000	73,286
426290	Other Service Charges	99,607	101,000	101,000	101,000
426330	Miscellaneous Copies Fees	132	120	114	132
428030	Release of Liens	0	0	0	0
428080	Returned Check Charges	408	576	288	456
428090	Miscellaneous Fines & Forfeitures	370,770	0	266,985	0
434205	Sale of Scrap Metal	38,115	30,000	30,000	30,000
434225	Sale of Non-Capital Equip. & Merchandise	499,087	300,000	350,000	300,000
434340	Cashier Overages	3	0	2	0
434505	Prior Year Expenditure Recovery	12,867	0	0	0
434510	Prior Year Revenue	(4,515)	0	0	0
452020	Recoveries & Refunds	30,964	0	0	0
452030	Miscellaneous Revenue	372,108	260,000	260,000	30,000
490080	Other Operating Transfers In	0	250,000	0	0
Subtotal		196,022,426	195,655,789	196,994,111	196,597,615
<b>City Controller</b>					
434505	Prior Year Expenditure Recovery	2,254	0	0	0
452030	Miscellaneous Revenue	154,692	0	0	0
Subtotal		156,946	0	0	0
<b>City Council</b>					
434505	Prior Year Expenditure Recovery	1,780	0	0	0
Subtotal		1,780	0	0	0
<b>City Secretary</b>					
426330	Miscellaneous Copies Fees	6,022	3,000	8,000	3,000
434505	Prior Year Expenditure Recovery	235	0	0	0
452030	Miscellaneous Revenue	134	0	0	0
Subtotal		6,391	3,000	8,000	3,000
<b>Finance Department</b>					
411010	Incremental Property Tax	45	0	0	0
411020	Current Property Tax	777,071,421	759,547,505	782,868,048	813,212,136
411030	Current Year Delinquent Property Tax	54,512,249	60,342,495	59,347,952	61,767,865
411040	Delinquent Property Tax - Prior Years	499,647	520,812	409,003	440,926
411130	Prior Year Delinquent Property Tax-2000	73,523	1,142	0	0
411140	Prior Year Delinquent Property Tax-2001	107,477	62,248	60,185	0
411150	Prior Year Delinquent Property Tax-2002	150,533	82,338	87,979	64,882
411160	Prior Year Delinquent Property Tax-2003	216,874	114,163	123,223	94,845
411170	Prior Year Delinquent Property Tax-2004	307,721	139,976	177,529	132,841
411171	Prior Year Delinquent Property Tax-2005	804,291	246,680	251,895	191,386
411172	Prior Year Delinquent Property Tax-2006	1,799,185	531,499	658,379	271,556
411173	Prior Year Delinquent Property Tax-2007	2,159,306	1,910,306	1,472,783	709,766
411174	Prior Year Delinquent Property Tax-2008	3,423,583	1,781,053	1,767,572	1,587,735
411175	Prior Year Delinquent Property Tax-2009	5,702,491	2,641,226	2,802,488	1,905,533
411176	Prior Year Delinquent Property Tax-2010	0	4,162,559	5,007,964	2,821,225
411177	Prior Year Delinquent Property Tax-2011	0	0	0	4,836,304
411180	Current Delinquent - P & I	4,917,012	4,298,707	4,411,274	4,695,390
411190	Penalty&Interest-Delinq. Property Tax	8,235,819	6,805,291	7,388,726	7,864,610
411210	Property Tax Rebates	(568,289)	(710,000)	(568,000)	(400,000)

**FISCAL YEAR 2013 BUDGET**

General Fund Revenues By Business Area	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
412010 Sales Tax	493,117,580	518,912,000	545,000,000	577,373,000
413010 Mixed Beverage Tax	10,380,843	10,621,000	9,500,000	9,500,000
414010 Bingo Tax	166,869	185,000	185,000	185,000
415010 Industrial District Assessment	14,458,285	0	0	0
424110 Other Interfund Services	0	50,000	15,000	15,000
424150 Interfund Auditing Services-601	224,875	229,000	0	0
426090 Demolition Fees	780,829	600,000	500,000	716,964
426120 Weed Cutting Fees	618,297	640,000	350,000	488,448
426480 Securing/Boarding - Nuisance Abatement	82,296	52,000	55,987	72,374
426485 Visual Blight - Nuisance Abatement	2,372	1,900	499	396
428030 Release of Liens	94,535	78,000	88,798	96,157
428060 Other Interest Income	5,549	21,000	5,000	5,000
428080 Returned Check Charges	(380)	1,000	0	1,000
428100 Interest on Liens-COH	159,333	131,000	128,000	200,701
428105 Interest on Liens-Contract	589,302	600,000	483,877	511,739
432010 Interest on Pooled Investments	5,787,653	3,000,000	4,000,000	4,000,000
434150 Streets & Bridges Assessments	86,209	75,000	105,849	110,764
434315 Reimbursement of Court Costs	4,858	0	0	0
434505 Prior Year Expenditure Recovery	2,121	0	0	0
434510 Prior Year Revenue	64,319	0	0	0
452020 Recoveries & Refunds	23,966	63,000	0	50,000
452030 Miscellaneous Revenue	36,317	0	0	0
456255 Misc Operating Revenue	(1,000)	0	0	0
490120 Transfer from Component Unit	0	11,773,000	12,357,900	0
<b>Subtotal</b>	<b>1,386,097,916</b>	<b>1,389,510,900</b>	<b>1,439,042,910</b>	<b>1,493,523,543</b>
<b>Human Resources</b>				
426330 Miscellaneous Copies Fees	12,682	6,000	8,000	6,000
434505 Prior Year Expenditure Recovery	1,191	0	1,200	0
<b>Subtotal</b>	<b>13,873</b>	<b>6,000</b>	<b>9,200</b>	<b>6,000</b>
<b>Information Technology</b>				
424030 Intfd Computer Dev	66,686	0	0	0
434505 Prior Year Expenditure Recovery	5,179	0	0	0
452030 Miscellaneous Revenue	841	0	0	0
457020 Interfund Communication Equipment Repair	523,775	537,090	17,680	0
<b>Subtotal</b>	<b>596,481</b>	<b>537,090</b>	<b>17,680</b>	<b>0</b>
<b>Legal</b>				
424070 Interfund Legal Services	1,111,253	1,110,724	1,110,624	1,175,773
426330 Miscellaneous Copies Fees	967	3,000	600	3,000
434305 Judgments & Claims	71,840	5,000	37,000	5,000
434505 Prior Year Expenditure Recovery	5,137	0	0	0
434510 Prior Year Revenue	665	0	0	0
452020 Recoveries & Refunds	11,160	5,000	3,000	5,000
452030 Miscellaneous Revenue	(28)	100	100	100
<b>Subtotal</b>	<b>1,200,994</b>	<b>1,123,824</b>	<b>1,151,324</b>	<b>1,188,873</b>
<b>Mayor's Office</b>				
415010 Industrial District Assessment	0	14,800,000	14,800,000	14,800,000
434505 Prior Year Expenditure Recovery	1,196	0	0	0
490120 Transfer from Component Unit	0	141,000	0	0
<b>Subtotal</b>	<b>1,196</b>	<b>14,941,000</b>	<b>14,800,000</b>	<b>14,800,000</b>
<b>Office of Business Opportunity</b>				
424160 Interfund Affirmative Action Services	73,800	70,000	70,000	129,000
426330 Miscellaneous Copies Fees	66	0	0	0
434505 Prior Year Expenditure Recovery	1,068	0	0	0

**FISCAL YEAR 2013 BUDGET**

<b>General Fund Revenues By Business Area</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
452030 Miscellaneous Revenue	1,447	0	40,000	40,000
Subtotal	<u>76,381</u>	<u>70,000</u>	<u>110,000</u>	<u>169,000</u>
<b>Total Administrative Services</b>	<u><b>1,584,174,384</b></u>	<u><b>1,601,847,603</b></u>	<u><b>1,652,133,225</b></u>	<u><b>1,706,288,031</b></u>
<b><u>General Government</u></b>				
<b>General Government</b>				
416020 Miscellaneous Franchise Fee	1,516,072	1,500,000	1,500,000	1,500,000
422122 Municipal Service Fees - TIRZ	6,135,200	5,625,200	5,625,200	4,925,200
422141 Intergovernmental Revenue - TIRZ	3,208,274	3,427,672	3,604,162	3,604,162
425010 Indirect Cost Recovery-Aviation	3,141,680	3,209,709	3,209,709	3,085,666
425020 Indirect Cost Recovery - Civic Center	397,248	881,180	551,180	680,737
425030 Indirect Cost-CUS Fund	3,034,287	3,868,673	3,868,673	3,479,384
425060 Indirect Cost Recover -Public TV	35,836	39,659	39,659	20,097
425070 Indirect Cost-Building Inspection	1,734,697	1,753,262	1,753,262	1,667,199
425080 Indirect Cost Recovery-Street & Drainage	1,158,533	1,257,112	1,257,112	1,131,161
425090 Indirect Cost Recovery-911 Emergency	110,000	110,000	110,000	110,000
425100 Indirect Cost Recovery-Other	1,562,234	2,259,388	2,259,388	1,780,065
426330 Miscellaneous Copies Fees	1,118	1,200	1,200	1,200
429095 Medicare Part D Distribution	0	0	1,123,328	0
434240 Sale of Capital Assets-Land/Streets	6,125,918	0	0	0
434305 Judgments & Claims	0	100,000	91,118	100,000
434330 Subrogations	0	10,000	10,000	10,000
434505 Prior Year Expenditure Recovery	13,028	50,000	50,000	50,000
434510 Prior Year Revenue	3,452,541	50,000	0	50,000
445050 Cell Tower Revenue	109,760	211,000	180,000	250,000
452020 Recoveries & Refunds	1,340,261	1,450,000	1,187,115	1,450,000
452030 Miscellaneous Revenue	(720)	250,000	20,406	250,000
490010 Transfer from General Fund	2,600,000	0	0	0
490020 Transfer from Special Revenue Fund	4,995,079	0	2,500,000	2,353,591
490030 Transfer from Debt Service Fund	812,497	0	0	0
490060 Transfer from Civic Center	0	10,000,000	10,000,000	1,380,000
490070 Transfer from Capital Project Fund	431,577	0	0	0
490080 Other Operating Transfers In	0	17,111,500	17,111,500	0
490110 Transfer from Grant	6,000,000	0	0	0
490120 Transfer from Component Unit	0	425,000	425,000	13,777,075
490140 Transfer from Parking Management	8,259,129	9,117,371	8,117,371	7,994,222
Subtotal	<u>56,174,249</u>	<u>62,707,926</u>	<u>64,595,383</u>	<u>49,649,759</u>
<b>Total General Government</b>	<u><b>56,174,249</b></u>	<u><b>62,707,926</b></u>	<u><b>64,595,383</b></u>	<u><b>49,649,759</b></u>
<b>Grand Total:</b>	<u><b>1,840,054,632</b></u>	<u><b>1,827,995,238</b></u>	<u><b>1,877,504,973</b></u>	<u><b>1,922,200,339</b></u>

## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>Taxes</b>					
<b>General Property Taxes</b>					
411010	Incremental Property Tax	45	0	0	0
411020	Current Property Tax	777,071,421	759,547,505	782,868,048	813,212,136
411030	Current Year Delinquent Property Tax	54,512,249	60,342,495	59,347,952	61,767,865
411040	Delinquent Property Tax - Prior Years	499,647	520,812	409,003	440,926
411130	Prior Year Delinquent Property Tax-2000	73,523	1,142	0	0
411140	Prior Year Delinquent Property Tax-2001	107,477	62,248	60,185	0
411150	Prior Year Delinquent Property Tax-2002	150,533	82,338	87,979	64,882
411160	Prior Year Delinquent Property Tax-2003	216,874	114,163	123,223	94,845
411170	Prior Year Delinquent Property Tax-2004	307,721	139,976	177,529	132,841
411171	Prior Year Delinquent Property Tax-2005	804,291	246,680	251,895	191,386
411172	Prior Year Delinquent Property Tax-2006	1,799,185	531,499	658,379	271,556
411173	Prior Year Delinquent Property Tax-2007	2,159,306	1,910,306	1,472,783	709,766
411174	Prior Year Delinquent Property Tax-2008	3,423,583	1,781,053	1,767,572	1,587,735
411175	Prior Year Delinquent Property Tax-2009	5,702,491	2,641,226	2,802,488	1,905,533
411176	Prior Year Delinquent Property Tax-2010	0	4,162,559	5,007,964	2,821,225
411177	Prior Year Delinquent Property Tax-2011	0	0	0	4,836,304
411180	Current Delinquent - P & I	4,917,012	4,298,707	4,411,274	4,695,390
411190	Penalty&Interest-Delinq. Property Tax	8,235,819	6,805,291	7,388,726	7,864,610
411210	Property Tax Rebates	(568,289)	(710,000)	(568,000)	(400,000)
Subtotal	General Property Taxes	859,412,888	842,478,000	866,267,000	900,197,000
412010	Sales Tax	492,823,996	518,912,000	545,000,000	577,373,000
<b>Other Tax</b>					
413010	Mixed Beverage Tax	10,282,982	10,621,000	9,500,000	9,500,000
414010	Bingo Tax	166,869	185,000	185,000	185,000
449110	Hotel Occupancy Tax	59,435,458	61,000,000	63,300,000	66,275,000
449510	Delinquent Hotel Occupancy Tax	2,167,857	1,220,000	1,220,000	994,125
Subtotal	Other Tax	72,053,166	73,026,000	74,205,000	76,954,125
<b>Total Taxes</b>		<b>1,424,290,050</b>	<b>1,434,416,000</b>	<b>1,485,472,000</b>	<b>1,554,524,125</b>
<b>Industrial District Assessment</b>					
415010	Industrial District Assessment	14,458,285	14,800,000	14,800,000	14,800,000
<b>Total Industrial District Assessment</b>		<b>14,458,285</b>	<b>14,800,000</b>	<b>14,800,000</b>	<b>14,800,000</b>
<b>Franchise Fees</b>					
<b>Electric Franchise</b>					
416010	Electricity Franchise Tax	96,591,383	98,193,604	98,193,604	102,196,852
416020	Miscellaneous Franchise Fee	1,516,072	1,500,000	1,500,000	1,500,000
Subtotal	Electric Franchise	98,107,455	99,693,604	99,693,604	103,696,852
<b>Telephone Franchise</b>					
417010	Telephone Franchise Tax	46,547,807	44,482,800	45,401,556	44,606,000
419090	Telecomm Franchise Fees - Prior Year	174,466	0	36,166	0
Subtotal	Telephone Franchise	46,722,273	44,482,800	45,437,722	44,606,000
<b>Gas Franchise</b>					
418010	Natural Gas Franchise Tax	21,889,640	22,009,397	22,009,397	19,194,072
<b>Other Franchise</b>					
419010	Cable TV Franchise Tax	17,824,679	18,439,200	18,575,370	18,196,100
419040	Solid Waste Hauler Franchise Fee	5,398,798	5,568,000	5,494,804	5,674,000
419050	Spur Track Franchise Fee	20,426	20,426	20,426	20,426
419070	Fiber Optics Franchise Fee	41,216	16,100	41,668	41,100
419110	Cable TV Franchise Fees-Prior Year	163,135	0	145,209	0
419120	Solid Waste Franchise Fees-Prior Year	395,874	0	212,805	0
421330	Impounded Sign Fees	190	200	200	200
421340	Sign Construction Fees	514,877	450,000	514,800	463,500
421390	Sign Plan Examination Fees	304,687	210,000	434,400	448,600
421430	Annual Boiler Fees	114,752	110,500	164,800	141,600
421470	Occupancy Fees	3,581,809	4,157,400	3,692,600	3,811,800
421520	Heliport/Helistop Inspection Fees	17,024	10,800	18,099	10,900
Subtotal	Other Franchise	28,377,467	28,982,626	29,315,181	28,808,226
<b>Total Franchise Fees</b>		<b>195,096,835</b>	<b>195,168,427</b>	<b>196,455,904</b>	<b>196,305,150</b>



## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
<b>Licenses and Permits</b>					
419080	Encroachment Franchise Fee	346,898	424,000	364,800	305,000
421010	Special Food Permits	968,692	890,300	1,038,200	1,052,300
421020	Food Dealers Permits	3,172,965	3,381,700	3,343,400	3,395,600
421030	Food Managers Permits	431,981	474,100	349,400	354,700
421040	Mobile Food Vendor Licenses	387,370	479,100	351,300	356,100
421060	Miscellaneous Health Permits	1,029,737	1,156,200	850,000	782,500
421070	Swimming Pool Operating Permits	596,857	789,000	638,700	647,700
421080	Rabies Control Licenses	698,080	700,000	850,000	977,506
421100	Occupation Licenses	146,971	152,650	158,036	204,573
421110	Sexually Oriented Business Permits	29,265	28,420	38,654	36,713
421130	Decals for Coin-Oper. Amusement Machines	338,224	280,141	304,669	289,999
421140	Dance Licenses	64,610	70,230	54,543	91,254
421150	Liquor Licenses	1,111,213	1,098,212	1,073,153	1,406,574
421161	Auto Dealers Licenses	1,946,872	2,315,840	2,450,000	2,500,000
421162	Electric Signs Fee	315,826	280,000	315,800	392,000
421170	Burglar Alarm Permits	6,565,966	6,000,000	6,833,520	6,833,520
421180	Special Fire Permits	4,613,867	5,000,000	6,150,000	5,662,500
421190	Construction Permits	12,738,142	14,388,100	15,345,400	15,557,500
421200	Other Building & Construction Permits	13,291	20,640	20,564	15,500
421210	Fire Alarm Permits	488,928	451,205	385,000	743,800
421220	School Bus Licenses & Permits	16,895	36,550	40,000	37,214
421230	Taxicab Licenses & Permits	1,155,020	1,134,500	1,280,052	1,280,052
421240	Wrecker Licenses & Permits	742,359	804,135	619,000	620,000
421250	Valet Parking Operator Permits	39,490	35,610	45,000	45,034
421280	Other Licenses & Permits	325,902	403,450	575,550	509,979
421290	Tower Application Review Fee	3,185	4,620	3,700	3,407
421300	Facility Permits	0	18,200	18,200	18,200
421310	Mobility Permits	987,217	1,143,600	746,150	751,150
421320	Dumpster Permits	1,881,493	2,600,000	2,400,000	2,436,000
421350	Site Inspection Fees	342,534	320,000	354,600	351,400
421360	Electrical Shop Fees	0	0	150	0
421370	Sign Operation Fees	1,121,085	1,208,200	1,208,200	2,920,600
421371	Sign Op Fee-Off Perm	23,380	33,000	48,500	53,400
421372	Sign Op Fee-Off Perm	13,078	10,500	10,500	26,700
421373	Sign Operation Fees-New Operating-City	443,297	400,000	443,300	352,400
421380	Sign Contractor Licenses	88,252	60,000	82,600	80,000
421400	Miscellaneous Sign Fees	28,553	16,800	32,178	28,000
421410	Permit Preparation Fees	3,539,012	20,000	20,537	1,000
421420	A/C Boiler Cons Prmt	3,977,096	4,275,600	4,674,700	4,825,700
421440	Elevator Permits	488,012	422,800	493,900	509,900
421450	House Moving Permits	8,484	10,000	8,600	7,900
421460	Mobile Home Permits	293,601	371,900	351,100	361,400
421480	Reinspections Fees	18,664	19,000	25,000	112,600
421490	Plan Review Fees	105,201	2,602,000	1,118,400	1,122,200
421491	Plan Review - Per Sheet Fee	835,617	813,700	1,040,800	1,077,900
421500	Electrical Permits	4,120,304	4,077,400	6,533,600	6,744,700
421510	Plumbing Permits	4,098,881	4,219,700	4,191,400	4,233,300
421530	Special Event Permits	106,100	95,000	95,000	100,000
421540	Closed Use Permits	99,327	82,100	82,100	94,000
421550	Street Cut Permit	752,301	796,000	939,200	969,600
421560	Flood Plain Dev Prmt	656,597	600,000	667,300	688,800
421570	Limousine Permits	588,115	696,000	696,000	723,322
421580	Charter Bus Permits	171,275	177,650	165,000	181,236
421590	Right-of-way Permits	332,014	324,378	319,163	324,974
421600	Jitney Permit & Inspection Fees	6,595	4,010	4,010	7,243
421610	Low Speed Shuttle Permit/Inspection Fees	120	2,300	2,300	4,373
421620	Pedicab Permits & Inspection Fees	9,040	25,000	16,000	14,918
421630	Administrative Fee - Licenses & Permits	877,002	7,026,020	7,490,900	7,972,518
421640	LED Changeable Message Sign	12,460	70,000	70,000	43,100
421700	Multi-Family Rental Building Inspections	39,315	54,800	62,400	54,800
456105	Oil and Gas Well Permits	4,960	5,000	5,000	2,500

## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
456110	Stormwater Quality Mgmt Permits	186,020	160,100	204,000	210,600
456115	Industrial Waste Discharge Permits	5,850	7,000	7,000	5,000
456120	Development Permits	200,314	185,000	185,000	200,000
<b>Total Licenses and Permits</b>		<b>64,749,772</b>	<b>73,751,461</b>	<b>78,291,229</b>	<b>81,712,459</b>
<b><u>Intergovernmental</u></b>					
422010	Medicaid Title XIX	333,721	300,000	300,000	300,000
422020	Medicaid Title XX	928,571	1,200,000	870,000	370,000
422030	Department of Transportation Grants	19,592	0	315,400	307,200
422110	Criminal Justice Division Grant Awards	387,631	387,631	0	0
422122	Municipal Service Fees - TIRZ	6,743,200	6,233,200	6,233,200	5,543,200
422140	Metro Grant Awards	0	54,590,400	0	0
422141	Intergovernmental Revenue - TIRZ	3,208,274	3,427,672	3,604,162	3,604,162
422150	Intergovernmental Revenue - Metro	50,570,100	50,600,000	52,200,000	51,200,000
422155	Intergovernmental Revenue - Other	129,575	0	0	0
423010	Other Grant Awards	1,553,283	3,406,000	1,626,600	1,593,642
429095	Medicare Part D Distribution	0	55,346	1,366,578	0
<b>Total Intergovernmental</b>		<b>63,873,947</b>	<b>120,200,249</b>	<b>66,515,940</b>	<b>62,918,204</b>
<b><u>Charges for Services</u></b>					
<b>Charges for Services</b>					
424190	Interfund Drainage Fee	0	9,173,900	16,900,000	1,879,000
424200	Interfund Permit Center Rent	0	1,360,000	1,366,678	1,300,500
426010	Hazardous Materials Response	34,301	56,100	56,100	56,100
426020	Hazardous Materials Permit	34,700	36,500	36,700	36,532
426030	Ambulance Fees	24,907,443	27,442,000	28,116,779	32,416,779
426040	Library Service Charges	619	0	12,000	9,500
426050	Animal Control Fees	108,029	122,200	122,200	122,200
426060	Clinical Fees	600	(2)	60,000	57,500
426070	Hotel & Motel Ordinance	850	1,200	2,700	2,478
426090	Demolition Fees	780,829	600,000	500,000	716,964
426100	Non-Resident Garbage Fee	462,459	435,000	490,000	500,000
426110	Extra Container Garbage Fee	1,457,818	1,540,000	1,600,000	1,650,000
426120	Weed Cutting Fees	618,297	640,000	350,000	488,448
426130	Dental Fees	7,601	0	5,000	0
426151	Passport Service Fee	0	0	42,000	25,000
426170	Recreation Sports & Education Program	561,375	435,900	435,900	489,100
426180	Tennis Court Fees	188,129	165,000	185,000	185,400
426190	Golf Fees	3,323,220	3,515,200	3,524,100	3,595,900
426200	Admission and User Fees	52,569	51,000	51,000	51,500
426220	Vehicle Storage Notification	245,800	310,000	216,000	218,000
426230	Vehicle Auction Fees	234,512	293,170	218,000	220,000
426240	Limousine Inspection Fees	43,375	71,425	81,000	73,286
426250	Platting Fees	2,560,717	3,584,191	3,584,191	3,777,542
426260	Police Services	2,013,533	2,174,674	1,917,310	1,965,204
426270	Utility District Application Review	27,200	12,000	12,000	12,000
426290	Other Service Charges	1,191,807	829,100	831,000	1,980,800
426300	Certified Copies Fees	2,118,181	2,085,000	1,950,000	1,750,000
426310	City Charter & Code Fees	531	800	0	0
426320	City Maps & Related Items	47,114	45,150	43,550	88,550
426330	Miscellaneous Copies Fees	84,163	77,980	112,892	69,663
426340	Public Safety Reports Fees	789,403	765,490	700,000	765,490
426350	Fire Fighting Services	654,690	618,015	618,015	618,015
426360	Reimbursement for 911 Staff	10,506,486	11,842,736	11,842,736	12,255,907
426370	Training Services	227,982	221,700	217,300	179,600
426390	Misc. Services to Other Agencies	385,713	385,800	385,800	380,800
426420	Building Space Rental Fees	7,193,758	7,732,832	7,706,803	8,033,521
426430	Facility Rental Fees	6,639,822	7,092,903	7,048,897	6,994,240
426440	Park Facility Use Fees	397,042	333,800	333,800	344,600
426480	Securing/Boarding - Nuisance Abatement	82,296	52,000	55,987	72,374
426485	Visual Blight - Nuisance Abatement	2,372	1,900	499	396
426490	Alternate Method Review Fee	2,972	14,700	7,900	14,700
426495	Investigation Fee	277,119	542,200	511,300	561,100

## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
426500	Drainage Charge Revenue	0	115,826,100	99,900,000	103,001,000
441010	Signatory Landings	87,413,522	85,773,590	85,773,590	90,353,528
441015	Carrier Incentive Program	(250,699)	(859,756)	(859,756)	(3,500,000)
441020	Aviation Fuel Revenue	1,378,025	1,323,896	1,323,896	1,386,660
441030	Aircraft Parking Revenue	1,843,317	2,530,000	2,530,000	2,531,556
442030	Terminal Space Rental Fees	159,796,783	166,531,302	166,531,302	163,990,104
442035	Terminal Space Nonair Rental Fees	766,816	1,095,382	1,095,382	1,109,789
442040	Cargo Building Rental Fees	2,510,890	2,473,298	2,473,298	2,459,366
442050	Hangar Rental Fees	5,445,703	6,163,023	6,163,023	7,001,564
442060	Grounds Rental Fees	7,595,486	7,977,680	7,977,680	7,861,466
442070	Other Rental Fees	1,016,071	1,131,500	1,099,000	1,161,200
443010	Temporary park Concessions	45,428	59,900	47,300	53,500
443020	Terminal Concession Agreements	393,393	360,800	367,400	387,400
443030	Terminal Operation Agreement	208,114	197,400	261,000	261,000
443040	Other Recreational Concessions	659,268	658,000	672,300	682,000
443050	Auto Rental Concessions	23,932,188	24,834,474	24,834,474	24,522,902
443060	Ground Transport Concessions	5,945,835	5,920,569	5,920,569	7,919,387
443080	Special Events Concessions	33,301	23,083	23,083	23,083
443090	Food & Drink Concessions	3,525,668	0	0	0
443100	Audio Visual Concessions	883,064	0	0	0
443110	Utility Concessions	1,163,472	0	0	0
443120	Photocopier Concessions	0	0	500	1,000
443130	Pay Phone Concessions	314,800	301,000	200,000	200,000
443140	Telephone Setup Concessions	459,492	0	0	0
443150	Telecommunications Revenue	68,877	100	100	100
443160	Vending Machine Concessions	310,703	256,449	291,166	284,401
443170	Other Concession Income	2,838	0	0	0
443190	Retail Concessions	34,726,585	36,531,519	36,528,097	37,874,695
445010	Talp Operation Agreement	75,000	0	0	0
445020	Houston Aquarium Agreement Revenue	250,000	0	0	0
445030	Houston Arena Agreement Revenue	234,159	0	0	0
445040	Cultural/Convention Facility Rental	5,292,147	0	(179,750)	0
445050	Cell Tower Revenue	278,967	1,059,735	1,046,000	1,092,984
447010	Metered Parking Revenue	5,088,316	7,276,000	5,479,501	6,100,186
447020	Garage Parking Revenue	79,662,052	79,776,422	79,967,093	83,889,263
447030	Surface Parking Revenue	2,190,716	1,562,768	1,337,884	1,524,934
447031	Commerce Surface Lot Revenue	40,826	19,800	25,000	25,000
447032	Bolsover Surface Lot Revenue	7,218	0	0	0
447033	Commerce Street Annex Surface Lot Revenue	48,302	0	22,680	22,680
447040	Contract Parking Revenue	683,887	545,034	545,034	367,800
448010	Custom Services Fees	308,140	0	(500)	0
453010	Retail Water Sales	357,466,760	343,902,000	368,559,325	378,588,900
453012	Con Treat Wat NonGov	25,339,028	27,894,700	29,087,556	34,549,400
453013	Ret Wat Bill Adjusts	(4,089,630)	0	0	(5,000,000)
453014	Area 1&2 GRPFeesNnGv	377,115	0	0	0
453015	Area3 GRP Fees Nngov	6,841,165	0	0	0
453020	Bulk Water Sales - Treated	0	34,218,300	35,916,236	41,153,200
453022	Con Tr Ind WatNonGov	3,117,081	0	0	0
453030	Bulk Water Sales - Untreated	3,405,901	43,222,700	46,237,904	45,469,300
453032	ConUntCWAHWY225NnGv	23,913,500	0	0	0
453033	ConUntLkHousIndNonGv	5,619,136	0	0	0
453035	ConUntSoCanIndNonGv	4,684,937	0	0	0
453036	ConUntSoCanAgriNonGv	58,288	0	0	0
453038	ConUntCWABportNonGov	6,254,218	0	0	0
453039	ConUntCWANWLATNonGv	129,553	0	0	0
453116	In City MUD Water Rebates Government	(599,433)	(800,000)	(800,000)	(747,400)
453118	Ground Water Certificate Credits	435,385	0	0	0
453120	Con Tr Bulk Wat Gov	26,308,002	2,583,900	2,583,900	0
454010	Sewer Service Revenue	424,706,250	423,464,600	418,751,044	442,255,500
454012	Sewer Bill Adjusts	(12,752,770)	(10,000,000)	(10,000,000)	(14,000,000)
454116	In City MUD Sewer Rebates Government	(1,012,253)	(1,000,000)	(1,000,000)	(1,136,700)
455010	Sewer Service Penalties	5,450,480	4,500,000	4,750,000	5,000,000
455020	Water Service Penalties	4,420,612	3,500,000	3,640,000	4,000,000

## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
456125	Fire Sprinkler Fees	501,098	588,000	2,660,815	5,156,700
456130	Water Meter Rental Fees	122,344	75,000	85,926	100,000
456135	Delinquent Reconnection Fees	510,695	500,000	500,000	500,000
456140	Tap Installation Fees	2,640	5,000	5,000	5,000
456145	Meter Installation Fees	490,068	435,000	435,000	500,000
456150	Engineering Inspection Fees	334,835	300,000	300,000	300,000
456155	Meter Testing Fees	50	300	2,303	2,000
456160	Transient Meter Relocation Fee	4,319	5,000	5,000	2,500
456165	New Customer Fees	245,380	250,000	255,000	340,000
456170	Account Record Fees	1,560	1,500	1,605	1,500
456175	Disposal Fees	0	300,000	300,000	210,696
456180	Fertilizer Sales	125,057	160,000	160,000	160,000
456185	Contract Revenue from Water Authority	1,211,780	1,150,000	1,150,000	1,131,500
456210	Missed Appointment	4,300	5,000	5,000	5,000
456220	Tenant Notice	27,200	25,000	25,000	2,000
456225	Failure to Apply	118,800	90,000	90,000	90,000
456230	Illegal Turn On	1,675	1,200	1,200	1,200
456235	Lock Device Damage/Repair	105	0	47	100
456240	Submeter Application	8,250	6,500	6,500	7,000
456245	Evaporation Credit Processing Fee	149,480	150,000	150,000	150,000
456250	Sewage Disposal	9,138	11,000	11,000	11,000
456253	Badging Fees	0	888,000	888,000	933,156
456256	NewSrack Permit and Decal Fees	18,374	500	200	205
456260	Oper Recov & Refunds	106,806	1,200,000	1,200,000	1,181,772
456265	Municipal Setting Designation Application	27,000	35,000	35,000	20,000
Subtotal Charges for Services		1,386,708,376	1,511,678,832	1,529,646,044	1,567,490,766
<b>Total Charges for Services</b>		<b>1,386,708,376</b>	<b>1,511,678,832</b>	<b>1,529,646,044</b>	<b>1,567,490,766</b>
<b><u>Fines and Forfeits</u></b>					
<b>Municipal Courts Fines and Forfeits</b>					
427010	Moving Violations	19,855,663	19,593,870	18,615,893	18,933,578
427020	Parking Violations	6,658,583	10,222,000	8,681,943	9,097,943
427030	MCTP Monthly Time Payment	942,865	707,210	537,368	541,490
427040	Non-Traffic Fines	2,955,499	2,826,753	2,330,108	2,369,859
427050	Failure to Appear Fines	2,209,838	2,316,830	2,196,287	2,235,099
427060	Scire Facias Forfeitures	1,027,930	1,042,707	544,582	553,982
427070	Bond Handling Fees	2,019	2,067	935	953
427080	Municipal Courts Technology	1,416,257	1,423,256	1,296,426	1,296,426
427090	Residential Parking Permit	57,839	54,000	66,064	66,064
427100	Local Court Costs	610,143	599,275	663,123	674,481
427110	Driver Safety Administration Fees	1,324,563	1,309,318	1,675,638	1,723,175
427120	Cash Bond Forfeiture Fees	35	47	632	646
427130	Local Arrest Fees	1,582,112	1,566,026	1,565,172	1,592,520
427140	State Arrest Fees	6	3	1	1
427150	Towing Hearing Filing Fee	19,910	0	0	0
427160	Warrant Fees	243,585	260,289	143,319	145,929
427170	HPD Overtime Fee	8	10	65	66
427180	Capias Pro Fine	3,974	3,991	3,412	3,494
427200	Unclaimed Fines & Forfeitures	7,785	6,590	5,602	5,630
427210	Court Costs/Jury Costs	70	87	60	61
427220	Suspended Sentence Fees	4,364,128	4,521,034	4,176,471	4,244,200
427230	Boot Fees	185,277	244,150	260,125	509,282
427240	Administrative Boot Fees	178,910	244,150	249,157	0
427250	Registration Denial Fee	315,558	306,548	244,190	249,218
427260	Dismissal Fees	853,089	831,474	1,040,898	1,058,187
427270	Juvenile Case Manager Revenue	861,726	844,000	1,070,811	1,445,177
427280	In-House Collection Fee	0	0	149,571	152,938
Subtotal Municipal Courts Fines and Forfeits		45,677,372	48,925,685	45,517,853	46,900,399
<b>Other Fines and Forfeits</b>					
428020	Library Fines	681,080	500,000	550,000	575,000
428030	Release of Liens	125,742	126,500	157,860	151,257
428040	Vehicle Tow-Away Fees	4,405	4,200	4,200	1,500

## Citywide Revenues by Category

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
428050	False Alarm Penalties	2,701,603	2,838,905	3,125,000	3,240,000
428060	Other Interest Income	229,981	96,616	305,000	305,000
428080	Returned Check Charges	239,170	283,559	285,843	276,615
428090	Miscellaneous Fines & Forfeitures	1,263,116	784,000	1,112,585	789,000
428095	Red Light Enforcement	6,184,662	440,700	1,600,000	4,065,000
428100	Interest on Liens-COH	159,333	131,000	128,000	200,701
428105	Interest on Liens-Contract	589,302	600,000	483,877	511,739
Subtotal Other Fines and Forfeits		12,178,394	5,805,480	7,752,365	10,115,812
<b>Total Fines and Forfeits</b>		<b>57,855,766</b>	<b>54,731,165</b>	<b>53,270,218</b>	<b>57,016,211</b>
<b>Interest</b>					
432010	Interest on Pooled Investments	30,942,663	25,666,806	23,245,540	22,101,409
432020	Interest Apportionment Transfer In	0	0	706,618	420,000
434130	Gain/Loss on Investment Sale	125,092	0	0	0
<b>Total Interest</b>		<b>31,067,755</b>	<b>25,666,806</b>	<b>23,952,158</b>	<b>22,521,409</b>
<b>Miscellaneous/Other</b>					
431020	Contributions from Others	4,529,681	1,844,460	1,249,405	860,460
434150	Streets & Bridges Assessments	86,209	75,000	105,849	110,764
434205	Sale of Scrap Metal	339,989	218,680	357,641	261,895
434210	Sale of Scrap Oil & Tires	6,428	0	1,203	0
434215	Sale of Non-Capital Rolling Stock	0	15,500	19,402	500
434220	Sale of Impounded Vehicles	976,060	400,000	671,000	671,000
434225	Sale of Non-Capital Equip. & Merchandise	616,979	347,908	397,908	325,000
434230	Animal Adoption	140,353	190,000	140,000	142,800
434250	Sale of Capital Assets-Intergovernmental	720	0	0	0
434305	Judgments & Claims	248,105	132,000	155,118	132,000
434315	Reimbursement of Court Costs	4,858	0	0	0
434330	Subrogations	0	10,000	10,000	10,000
434335	Recover Damage-Infrastructure	275,024	159,400	277,734	214,000
434340	Cashier Overages	9,968	200	11,753	1,230
434505	Prior Year Expenditure Recovery	970,697	50,000	698,853	50,000
434510	Prior Year Revenue	9,536,521	1,329,312	1,810,034	52,000
434515	Street Milling Sale Earnings	958,727	800,000	900,000	900,000
435510	Confiscations	6,976,270	5,972,649	7,007,518	6,456,000
444010	Private Contributions	20,348	20,000	37,000	35,000
444020	PEG Contributions - Ongoing Support	2,416,584	156,653	156,653	145,325
444030	PEG Contributions - State Franchises	1,114,852	4,521,547	3,425,547	3,440,000
452020	Recoveries & Refunds	7,701,529	6,984,350	7,127,356	6,601,150
452030	Miscellaneous Revenue	6,797,979	7,536,063	6,634,931	6,864,125
456255	Misc Operating Revenue	3,743,684	560,000	560,000	709,380
456530	Revenue Bond Proceeds	(4,321,328)	0	0	0
458030	Impact Fee Transfer	9,248,051	9,100,000	16,650,862	13,000,000
<b>Total Miscellaneous/Other</b>		<b>52,398,288</b>	<b>40,423,722</b>	<b>48,405,767</b>	<b>40,982,629</b>
<b>Other Resources</b>					
434235	Sale of Capital Assets	1,800,669	2,031,466	1,943,381	1,207,394
434240	Sale of Capital Assets-Land/Streets	23,698,019	12,550,000	13,767,840	4,600,000
434245	Sale of Capital Assets - Vehicles	199,467	271,137	312,506	171,000
456560	Liquidated Damages	5,200	0	0	0
<b>Total Other Resources</b>		<b>25,703,355</b>	<b>14,852,603</b>	<b>16,023,727</b>	<b>5,978,394</b>
<b>Grand Total:</b>		<b>3,316,202,429</b>	<b>3,485,689,265</b>	<b>3,512,832,987</b>	<b>3,604,249,347</b>

## Citywide Expenditure Summary

Commitment Item	Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010	Salary Base Pay - Civilian	484,348,303	448,789,280	440,919,820	456,666,458
500015	HOPE Union Business Leave	0	0	400	0
500020	Salary Base Pay - Classified	537,234,214	536,161,746	536,615,356	534,887,794
500030	Salary Part Time - Civilian	5,882,371	5,712,211	5,128,822	5,953,013
500040	Salary Assignment Pay - Classified	6,669,183	6,543,275	7,035,407	7,127,254
500050	Sal-Edu/Incen-Classfd	15,625,842	15,774,161	15,893,207	15,954,901
500060	Overtime - Civilian	18,517,162	17,318,158	22,300,775	16,792,824
500070	Overtime - Classified	39,215,385	39,816,399	39,444,631	39,615,950
500090	Premium Pay - Civilian	3,520,427	2,424,563	2,179,327	2,530,573
500100	Premium Pay - Classified	0	0	93	0
500110	Bilingual Pay - Civilian	1,027,148	953,933	937,697	966,640
500120	Bilingual Pay - Classified	2,981,435	2,982,400	3,009,496	3,038,165
500130	Equipment Allowance-Classified	10,706,542	10,649,920	10,688,494	10,823,307
500150	Shift Differential Pay-Classified	4,431,337	4,734,125	4,400,600	4,400,600
500160	Training Incent.-Classified	31,469,868	31,329,894	31,242,885	31,242,885
500170	Weekend Prem Pay-Classified	3,742,456	3,928,694	3,694,080	3,819,786
500180	Temporary Employees	1,627,235	1,124,562	986,264	977,514
500190	Temporary Higher Class Pay	2,479,854	2,664,483	2,256,214	2,234,715
500200	Residency Incentive Payment	267,235	0	3,357	0
500210	Pay for Performance-Municipal	178,674	234,284	204,361	198,749
500250	HOPE Union Business Usage	38,235	0	39,230	15,700
501020	Clothing Allowance - Classified	1,321,700	1,081,251	1,289,700	1,292,200
501040	Earned Leave - Classified	1,301,902	1,301,902	1,460,261	1,500,000
501050	Employee Awards	2,477	42,500	42,500	66,200
501060	Moving Expenses	33,250	25,000	30,287	25,000
501070	Pension - Civilian	76,431,395	80,768,736	78,998,198	97,729,434
501080	Pension - Fire	76,351,927	61,757,614	61,719,991	61,475,030
501090	Pension - Police	78,000,002	65,824,251	65,789,181	84,500,000
501100	Phase Down Classified	10,000,178	9,970,976	10,338,000	10,500,000
501110	Strategic Staffing-Classified	709,368	1,000,000	700,000	1,000,000
501120	Termination Pay - Civilian	7,505,046	7,949,242	8,959,229	6,058,326
501130	Termination Pay - Classified	14,323,021	13,913,582	13,913,582	13,973,582
501140	Third Party Disability B-Classified	3,672,096	3,364,434	3,816,443	3,849,232
501150	Trainees for Classified Service - Cadets	3,369,592	3,084,457	2,565,498	3,799,438
501160	Vehicle Allowance - Civilian	272,434	249,142	159,597	124,416
501170	Vehicle Allowance - Classified	206,941	220,000	220,000	220,000
502010	FICA - Civilian	38,063,686	36,671,037	35,249,559	36,905,149
502020	FICA - Classified	6,707,124	6,771,558	7,039,309	7,076,571
503010	Health Ins-Act Civilian	72,843,140	74,023,705	70,977,529	84,930,700
503015	Basic Life Insurance - Active Civilian	284,851	272,460	275,130	271,024
503020	Health Ins.Act-Classified	80,783,726	88,189,481	88,169,596	104,325,082
503025	Basic Life Insurance - Active Classified	325,701	330,036	330,036	330,369
503040	Health/Life Ins.Ret-Classified	23,597,962	14,926,943	14,925,343	16,088,002
503050	Health/Life Insurance - Retiree Civilian	33,643,240	15,902,447	15,447,971	18,014,325
503060	Long Term Disability-Civilian	2,430	879,784	833,877	883,058
503061	Long Term Disability-Classified	(3)	323,114	323,114	318,919
503070	Municipal Pension-Other Classified	285,138	422,994	281,318	422,994
503080	Workers Compensation-Classified-Admin	1,790,356	1,886,632	2,013,130	2,278,348
503090	Workers Compensation-Civilian-Admin	683,556	2,212,884	2,256,809	2,669,768
503100	Workers Compensation-Civilian-Claim	4,308,652	4,819,889	4,692,945	4,550,010
503110	Workers Compensation-Classified-Claim	9,710,331	9,060,729	9,060,729	9,060,729
504010	Pension - GASB 27 Pension Accrual	5,410,931	0	0	0
504020	Compensation Contingency	0	255,795	127,998	815,561
504030	Unemployment Claims - Administration	1,574,162	5,724,975	5,572,113	4,527,771

**FISCAL YEAR 2013 BUDGET**

**Citywide Expenditure Summary**

<b>Commitment Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
504031	Unemployment Claims	0	0	0	35,915
504040	Res For Police Enhanc.-Classified	0	100,000	100,000	100,000
504060	Health Benefits-Fire	691,170	700,000	700,000	700,000
<b>Total</b>	<b>Personnel Services</b>	<b>1,724,170,388</b>	<b>1,645,169,638</b>	<b>1,635,359,489</b>	<b>1,717,663,981</b>
511010	Chemical Gases & Special Fluids	24,687,165	33,971,825	31,360,842	29,490,928
511015	Cleaning & Sanitary Supplies	2,607,005	2,355,829	2,409,393	2,348,029
511020	Construction Materials	12,287,105	15,314,082	15,687,434	15,355,492
511025	Electrical Hardware & Parts	3,719,290	4,169,950	4,238,311	4,455,428
511030	Mechanical Hardware & Parts	2,067,297	2,294,035	2,289,781	2,138,049
511035	Meters Hydrants & Plumbing Supplies	1,592,729	1,943,346	2,554,013	1,835,849
511040	Audiovisual Supplies	505,766	579,789	591,280	587,518
511045	Computer Supplies	2,146,132	2,148,948	2,027,483	2,176,177
511050	Paper & Printing Supplies	866,183	965,675	846,964	1,071,089
511055	Publications & Printed Materials	442,188	741,538	759,075	706,883
511060	Postage	2,695,422	3,321,819	3,269,618	3,170,307
511070	Miscellaneous Office Supplies	1,949,396	2,214,711	2,223,021	2,245,114
511075	Library Circulation Supplies	39,610	30,120	30,220	30,120
511080	General Laboratory Supplies	1,038,528	991,736	838,990	868,902
511085	Drugs & Medical Chemicals	949,912	1,053,652	893,237	933,148
511090	Medical & Surgical Supplies	1,419,347	1,417,680	1,568,893	1,599,137
511095	Small Technical & Scientific Equipment	467,565	531,330	957,391	496,793
511100	Veterinary & Animal Supplies	450,187	428,791	452,121	461,507
511105	Trained Police Animals	7,000	18,000	18,000	17,000
511110	Fuel	30,597,129	33,180,964	33,213,262	33,536,089
511115	Vehicle Repair & Maintenance Supplies	10,084,576	1,004,768	1,224,427	810,606
511120	Clothing	4,164,806	5,204,359	5,310,805	4,846,993
511125	Food Supplies	270,955	456,178	412,241	622,913
511130	Weapons Munitions & Supplies	1,030,874	1,040,998	1,615,783	1,189,150
511135	Recreational Supplies	250,577	364,836	336,569	315,150
511140	Landscaping & Gardening Supplies	440,436	570,800	748,309	802,000
511145	Small Tools & Minor Equipment	2,305,685	2,077,272	1,893,667	2,043,184
511150	Miscellaneous Parts & Supplies	5,179,975	3,358,359	3,530,405	3,271,983
511155	Inventory Sales	230,816	289,800	289,800	301,800
511160	Protective Gear	751,562	708,140	826,370	912,080
511164	Breathing Apparatus Repair Supplies	0	290,462	290,462	291,720
511165	Fire Fighting Equipment	338,254	345,158	471,636	472,700
<b>Total</b>	<b>Supplies</b>	<b>115,583,472</b>	<b>123,384,950</b>	<b>123,179,803</b>	<b>119,403,838</b>
520100	Temporary Personnel Services	4,588,232	5,361,224	6,852,728	4,432,271
520101	Janitorial Services	8,119,884	3,979,235	4,108,808	4,438,065
520102	Security Services	12,804,514	6,850,324	6,754,709	7,108,660
520103	Subrecipient Contract Services	1,596,314	601,683	604,083	513,645
520104	Claims Payment Services	0	5,000	5,000	5,000
520105	Accounting & Auditing Services	3,323,517	3,612,561	3,611,582	3,392,184
520106	Architectural Services	512,922	50,367	38,884	63,500
520107	Computer Info/Contr	7,596,591	10,072,080	9,324,158	11,112,789
520108	Information Resource Services	2,162,236	800,213	776,975	1,249,323
520109	Medical Dental & Laboratory Services	1,712,468	1,467,222	1,492,741	1,505,128
520110	Management Consulting Services	19,190,992	12,813,799	11,807,725	14,615,834
520111	Real Estate Services	374,994	284,575	284,574	421,475
520112	Banking Services	788,631	1,388,823	1,400,381	1,451,800
520113	Photographic Services	1,013,371	9,700	8,900	1,850
520114	Miscellaneous Support Services	11,823,270	14,033,024	13,193,983	11,843,615
520115	Real Estate Lease/Office Rental	8,017,987	9,574,133	9,199,769	9,865,935
520116	Parking Services Contract	12,782,892	13,196,404	13,631,164	17,680,341

**FISCAL YEAR 2013 BUDGET**

**Citywide Expenditure Summary**

<b>Commitment Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
520118	Refuse Disposal	21,004,480	22,563,789	22,237,910	23,169,173
520119	Computer Equipment/Software Maintenance	3,551,170	4,536,551	3,746,742	4,855,865
520120	Communications Equipment Services	2,408,665	3,582,791	3,125,490	3,399,387
520121	IT Application Svcs	2,695,738	2,942,244	3,030,791	4,972,847
520122	Office Equipment Services	242,575	72,894	333,972	242,022
520123	Vehicle & Motor Equipment Services	22,908,975	17,388,552	18,782,141	18,426,119
520124	Other Equipment Services	9,134,304	15,159,796	14,855,561	15,572,948
520125	Demolition Services	2,468	0	0	0
520126	Construction Site Work Services	1,791,153	3,774,486	8,314,008	2,054,045
520127	Structural Construction Work Services	700,812	33,700	19,024	8,400
520128	Other Construction Work Services	204,114	784,280	1,178,266	519,500
520129	Sewer Authority Contracts	1,008,817	1,424,400	1,143,919	855,100
520130	Water Authority Contracts	25,148,819	30,242,700	27,742,700	30,447,600
520131	Water Authority Contracts Debt Service	21,285,083	19,130,600	20,413,825	19,663,000
520132	Contracts/Sponsorships	8,275,665	6,000,675	5,920,162	7,430,518
520133	Private Investigative Services	31,587	0	0	0
520136	Billing & Collection Services	1,854,125	1,811,504	1,651,000	1,749,500
520137	C&E Parking Contract Svcs	2,130,835	0	0	300
520138	Zoo Contract	8,444,124	8,591,552	8,591,552	8,766,159
520139	Motor Pool Charges	677	4,900	5,872	4,900
520141	Engineering Services	607,475	1,246,170	409,051	931,300
520142	Classified C.S. Arbitration Cost	69,889	99,000	99,000	99,000
520143	Credit/Bank Card Services	1,854,532	2,012,476	2,005,656	2,297,945
520144	Limited Purpose Annexation Payment	32,070,526	36,300,000	36,300,000	38,208,000
520145	Criminal Intelligence Services	768,424	897,629	878,993	5,898,042
520146	Contract Instructor Sports	338,567	274,651	274,651	288,200
520150	GT EZ Tag Fees	3,041	0	0	0
520151	Parking EZ Tag Fees	9,509	0	0	0
520152	Telemetry Services	2,101,211	2,171,832	2,171,832	2,171,832
520153	Protective Gear Cleaning Services	782,856	778,720	778,720	675,600
520155	Construction Management - External Contr	16,482	0	0	0
520157	Computer Software Maintenance Services	2,714,603	5,324,426	4,878,783	5,156,900
520158	Computer Equipment Maintenance Services	92,007	675,785	622,024	879,485
520159	Non-Sub-Recipient Grant Contract	275,727	277,000	289,600	181,300
520160	CIP-Software	881,784	0	576,745	0
520162	Baylor College of Medicine Psy Svcs	89,165	0	0	0
520170	Generator Equipment Services	0	2,894,400	723,600	2,894,400
520510	Mail/Delivery Services	392,111	1,438,314	1,433,667	1,617,014
520515	Print Shop Services	368,388	447,017	382,466	445,178
520520	Printing & Reproduction Services	619,853	722,977	697,580	1,922,624
520605	Advertising Services	15,125,029	3,152,019	2,911,416	4,030,039
520705	Insurance Fees	10,623,121	11,319,361	10,633,579	13,191,020
520710	State/Federal Inspection Fees	3,918,468	3,946,640	3,723,801	3,927,600
520715	Arbitrage Expenses	97,692	9,500	9,500	9,500
520720	Fines	2,000	22,000	11,620	22,000
520725	Assessments - Other Governments	3,265,569	1,748,805	1,581,954	2,936,237
520730	Tax Appraisal Fees	7,779,419	7,690,117	7,690,117	7,800,000
520735	Tax Refunds	317,864	0	0	0
520737	Ch380 - Sales Tax Refund	0	250,000	250,000	262,500
520740	Document Recording/Filing Fees	100,640	35,700	35,700	85,700
520750	Elections	988,964	3,000,000	3,000,000	0
520755	Contingency	125,353	7,076,875	4,224,336	6,387,189
520760	Contributions	11,037,399	12,216,900	12,216,900	12,791,075
520765	Membership & Professional Fees	1,458,060	2,799,616	2,780,902	2,812,027



**FISCAL YEAR 2013 BUDGET**

**Citywide Expenditure Summary**

<b>Commitment Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
520780	Juror Compensation	0	0	0	117,559
520805	Education & Training	1,588,329	2,910,944	2,289,766	2,914,156
520806	Paramedic/EMT Continuing Edu	0	78,500	78,500	78,500
520807	Initial/Recert EMS Training	0	221,980	221,980	325,601
520810	Human Relations Training	67,067	45,711	62,364	45,711
520815	Tuition Reimbursement	1,294,208	1,071,554	1,290,236	1,047,070
520900	CIP-Capital Equipment Acquisition	89	0	0	0
520905	Travel - Training Related	705,193	1,167,085	1,071,057	1,301,365
520910	Travel - Non-Training Related	603,723	984,492	924,315	993,923
521305	Indirect Cost Recovery Payment	10,466,870	11,292,454	11,272,454	10,613,059
521310	Small Diff. -GR/IR	2,673	0	0	0
521315	Reimbursement for Energy Leakage Testing	27,000	285,300	18,000	20,000
521316	Water Conservation Rebate	1,629,386	4,466,636	2,500,000	2,500,000
521405	Building Maintenance Services	41,464,916	41,245,545	43,080,684	42,641,727
521410	Sewer Services	3,643,289	3,200,141	3,306,048	3,427,692
521415	Land and Grounds Maintenance	4,510,742	9,101,787	8,140,994	5,941,073
521420	Infrastructure Maintenance Service	9,075,744	14,252,200	23,082,010	12,742,000
521435	Water Services	1,851,371	1,822,511	1,685,659	1,619,425
521440	Steam/Chilled Water Services	664,524	500,000	500,000	100,000
521505	Electricity	129,800,836	128,618,177	132,210,457	124,425,897
521510	Natural Gas	7,230,914	8,044,293	6,776,345	5,781,321
521515	Electricity Fran Fee Exp	1,311,654	1,231,960	1,013,944	1,348,840
521605	Data Services	2,054,298	3,041,688	2,909,202	3,719,823
521610	Voice Services	14,193,776	12,985,048	13,838,394	15,919,775
521615	Radio Communications	(30,375)	44,600	3,000	5,000
521620	Voice Equipment	645,789	335,504	388,503	389,070
521625	Voice Labor	270,600	382,352	406,172	263,131
521630	GIS Revolving Fund Services	1,695,265	2,065,986	2,025,242	1,818,975
521705	Vehicle/Equipment Rental/Lease	1,400,571	1,670,993	1,914,204	1,736,208
521715	Office Equipment Rental	1,304,211	1,368,880	1,268,766	1,388,890
521720	Computer Equipment Rental	238,292	26,000	29,000	26,000
521725	Other Rental	1,477,637	2,545,071	2,414,727	2,020,027
521730	Parking Space Rental	1,373,464	1,685,958	1,811,581	1,681,174
521905	Legal Services	5,151,551	3,780,211	3,833,302	4,151,248
521910	Legal Svcs - Crt Report	0	26,900	17,278	18,500
522205	Metro Commuter Passes	897,819	1,020,126	1,038,796	1,135,826
522305	Freight Charges	103,795	148,736	137,238	147,576
522410	Cashier Shortages	4,964	644	400	200
522420	Petty Cash/Change Special Fund	1,497	1,500	1,600	1,500
522430	Miscellaneous Other Services & Charges	10,594,575	7,527,690	7,584,602	8,292,399
522431	EMS Equipment Maint	0	102,470	102,470	100,920
522432	Life Safety Equipment Maintenance	0	514,388	514,388	526,042
522435	Interest Charges Past Due Accounts	8,371	1,000	1,027	0
522620	Claims & Judgments	5,414,861	13,026,865	12,171,140	14,872,101
531160	Issuance Expense Cost-Commercial Paper	1,001,047	943,795	941,695	941,782
<b>Total</b>	<b>Other Services and Charges</b>	<b>591,869,265</b>	<b>614,761,386</b>	<b>618,658,832</b>	<b>626,901,591</b>
560120	Capital Exp-Building and Bldg Improvement	248,568	850,100	720,100	729,000
560140	Improvements other than Buildings	29,911	0	750,000	110,000
560210	Furniture Fixtures and Equipment	2,745,874	3,717,859	2,689,842	1,585,900
560220	Vehicles	5,263,043	13,581,264	8,224,617	18,413,300
560230	Computer HW and Developed SW	1,046,122	3,404,395	2,771,057	2,316,000
560240	Communication Equipment	411,924	1,340,790	814,700	652,000
560260	Infrastructure	4,263,162	5,654,621	4,501,021	6,946,500
<b>Total</b>	<b>Equipment</b>	<b>14,008,604</b>	<b>28,549,029</b>	<b>20,471,337</b>	<b>30,752,700</b>

**FISCAL YEAR 2013 BUDGET**

**Citywide Expenditure Summary**

<b>Commitment Item</b>	<b>Description</b>	<b>FY2011 Actual</b>	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Budget</b>
551010	Non-Capital Office Furniture & Equipment	553,696	622,088	218,238	231,154
551015	Non-Capital Computer Equipment	1,648,540	3,806,708	3,208,547	3,339,243
551020	Non-Capital Communication Equipment	556,286	1,079,149	1,274,049	1,456,841
551025	Non-Capital Scientific/Medical Equipment	180,317	248,245	222,032	194,500
551030	Non-Capital Machinery & Equipment	307,675	499,211	670,989	675,670
551035	Non-Capital Library books	5,852,967	4,686,500	4,686,500	4,686,500
551040	Non-Capital Other	627,208	637,876	665,010	2,985,664
551045	Non-Capital Vehicles/Rolling Stock	42,805	55,700	55,978	5,700
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>9,769,494</b>	<b>11,635,477</b>	<b>11,001,343</b>	<b>13,575,272</b>
521930	Contingency/Reserve	1,277,253	0	0	1,000,000
531010	Amortization Expense	1,465	1,465	1,465	1,465
531065	Revenue Bonds Interest	3,468,471	0	0	0
531085	Other Interest	4,801,382	7,675,200	7,675,200	7,687,750
531090	Arbitrage Rebate Payments	447	0	0	0
531110	Commercial Paper Agent Fees	0	1,800,000	603,769	800,000
531135	Interfund Transfers	1,320,500	0	0	0
531140	Transfers for Principal	12,735,833	12,341,667	12,341,667	16,085,000
531145	Transfers for Interest	6,070,446	5,935,433	5,935,433	6,617,159
531150	Discretionary Debt	0	10,800,100	10,782,100	12,072,600
531170	Rev Bonds COI	87,274	300,000	300,000	300,000
531175	Allen's Creek & Wallisville Principal	106,218	109,700	109,700	113,200
531180	Allen's Creek & Wallisville Interest	1,280,512	1,001,500	1,001,500	1,120,700
532030	Transfers to Trans Debt Service	0	2,312,092	2,312,092	0
532050	Trans to PIB Bonds Debt Service	235,944,390	233,532,434	233,532,455	247,769,300
532055	Transfers to Certification of Obligation	8,400,000	9,850,000	9,850,000	10,850,000
532080	System Debt Service Transfers	461,270,072	535,836,955	495,514,676	545,419,500
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>736,764,263</b>	<b>821,496,546</b>	<b>779,960,057</b>	<b>849,836,674</b>
<b>Grand Total Expenditures</b>		<b>3,192,165,486</b>	<b>3,244,997,026</b>	<b>3,188,630,861</b>	<b>3,358,134,056</b>

Totals include interfund eliminations

## REVENUE SUPPORTED DEBT SERVICE

### Combined Utility System

Includes Existing Previous Lien and First Lien Bonds as of April 30, 2012

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2013	80,278,354	304,988,079	385,266,433
2014	128,495,000	258,373,078	386,868,078
2015	137,085,000	252,056,289	389,141,289
2016	147,065,000	245,535,256	392,600,256
2017	164,140,000	238,075,904	402,215,904
2018	174,200,000	230,164,166	404,364,166
2019	184,840,000	221,863,419	406,703,419
2020	174,789,984	231,953,865	406,743,849
2021	186,195,853	223,792,407	409,988,260
2022	199,387,094	210,488,142	409,875,235
2023	207,768,536	202,689,577	410,458,114
2024	216,141,264	194,227,242	410,368,506
2025	227,128,525	183,315,603	410,444,128
2026	237,624,875	172,545,554	410,170,429
2027	238,432,293	170,609,082	409,041,375
2028	248,519,307	158,913,663	407,432,970
2029	250,395,964	156,687,446	407,083,410
2030	297,555,000	109,956,540	407,511,540
2031	310,875,000	96,805,623	407,680,623
2032	325,880,000	82,923,220	408,803,220
2033	339,760,000	68,428,218	408,188,218
2034	355,555,000	53,366,698	408,921,698
2035	181,860,000	37,272,173	219,132,173
2036	191,525,000	27,613,322	219,138,322
2037	178,380,000	17,999,813	196,379,813
2038	99,675,000	10,830,395	110,505,395
2039	99,015,000	5,774,495	104,789,495
2040	33,095,000	2,437,931	35,532,931
2041	33,990,000	822,118	34,812,118
	<b>5,615,662,048</b>	<b>4,169,687,200</b>	<b>9,785,349,248</b>

**Notes:**

Debt service for the hedged 2004B bonds is calculated at the fixed rate of the associated swap, which is 3.78%.

Debt service for the hedged 2010B bonds is calculated at 5.061% until March 2013, and 3.761% thereafter.

Series 2008D-1 interest estimated at 3.00% until conversion; 5.00% upon conversion.

Debt Service excludes variable rate fees.

## REVENUE SUPPORTED DEBT SERVICE

### Combined Utility System

Bonds Payable From Gross System Revenue as of April 30, 2012

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2013	13,420,000	6,242,905	19,662,905
2014	13,420,000	5,455,214	18,875,214
2015	13,410,000	4,653,946	18,063,946
2016	14,025,000	3,826,148	17,851,148
2017	4,060,000	3,312,240	7,372,240
2018	3,420,000	3,151,513	6,571,513
2019	3,550,000	3,004,975	6,554,975
2020	3,710,000	2,842,700	6,552,700
2021	3,905,000	2,662,025	6,567,025
2022	4,070,000	2,477,850	6,547,850
2023	4,240,000	2,285,300	6,525,300
2024	4,450,000	2,068,050	6,518,050
2025	4,670,000	1,840,050	6,510,050
2026	9,465,000	1,486,675	10,951,675
2027	2,360,000	1,191,050	3,551,050
2028	2,480,000	1,070,050	3,550,050
2029	2,605,000	942,925	3,547,925
2030	2,735,000	812,844	3,547,844
2031	2,865,000	679,844	3,544,844
2032	3,000,000	540,550	3,540,550
2033	3,140,000	394,725	3,534,725
2034	3,290,000	242,013	3,532,013
2035	3,450,000	81,938	3,531,938
	<b>125,740,000</b>	<b>51,265,528</b>	<b>177,005,528</b>

## REVENUE SUPPORTED DEBT SERVICE

### Convention and Entertainment Facilities

Hotel Occupancy Tax and Special Revenue Bonds as of April 30, 2012

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2013	27,530,000	16,395,081	43,925,081
2014	26,215,000	15,533,231	41,748,231
2015	25,835,000	14,231,981	40,066,981
2016	23,473,712	16,496,336	39,970,048
2017	18,870,930	22,225,052	41,095,981
2018	19,750,376	21,986,299	41,736,675
2019	20,659,207	21,548,860	42,208,066
2020	21,921,952	21,236,194	43,158,146
2021	22,168,250	20,583,126	42,751,376
2022	19,817,154	24,354,290	44,171,444
2023	20,015,674	24,672,486	44,688,161
2024	20,337,310	25,146,662	45,483,972
2025	20,817,980	25,431,574	46,249,554
2026	21,327,381	25,843,491	47,170,872
2027	22,175,836	26,090,961	48,266,797
2028	22,700,221	26,282,491	48,982,711
2029	22,449,265	26,609,620	49,058,885
2030	22,609,774	26,784,904	49,394,679
2031	22,450,392	27,059,250	49,509,641
2032	22,524,127	27,081,608	49,605,735
2033	23,119,936	26,591,505	49,711,441
2034	23,845,119	25,999,823	49,844,941
	<b>490,614,594</b>	<b>508,184,825</b>	<b>998,799,419</b>

Notes:

Series 2001C Bonds assumed interest at 3.5%.

## REVENUE SUPPORTED DEBT SERVICE

### Houston Airport System

Existing debt as of April 30, 2012

<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2013	59,560,000	116,986,743	176,546,743
2014	63,335,000	115,233,186	178,568,186
2015	75,065,000	112,776,108	187,841,108
2016	79,105,000	108,544,493	187,649,493
2017	82,720,000	104,863,987	187,583,987
2018	80,895,000	100,237,552	181,132,552
2019	84,950,000	96,165,337	181,115,337
2020	88,935,000	92,179,970	181,114,970
2021	94,005,000	87,449,518	181,454,518
2022	98,940,000	82,842,550	181,782,550
2023	103,660,000	77,275,082	180,935,082
2024	108,530,000	72,419,771	180,949,771
2025	113,870,000	66,558,507	180,428,507
2026	121,930,000	60,819,107	182,749,107
2027	125,585,000	54,731,831	180,316,831
2028	131,855,000	48,157,224	180,012,224
2029	140,350,000	41,469,890	181,819,890
2030	147,655,000	34,097,547	181,752,547
2031	151,995,000	26,564,592	178,559,592
2032	163,525,000	18,763,727	182,288,727
2033	22,750,000	10,344,125	33,094,125
2034	24,000,000	9,092,875	33,092,875
2035	25,320,000	7,772,875	33,092,875
2036	26,715,000	6,380,275	33,095,275
2037	28,185,000	4,910,950	33,095,950
2038	29,735,000	3,360,775	33,095,775
2039	31,370,000	1,725,350	33,095,350
	<b>2,304,540,000</b>	<b>1,561,723,948</b>	<b>3,866,263,948</b>

Notes:

Series 2002P-1 and P-2 at 5.85%.

Series 2002C, D-1 and D-2 bonds at 5.30%.

Series 2010 bonds at 5.25%.

Not reduced for capitalized interest funded from Series 2009 bond proceeds.

Includes inferior lien lease obligation.

7/15 Lease Payments assumed paid in prior fiscal year, since funds must be accrued in prior fiscal year.

## **NON-MAJOR SPECIAL REVENUE FUNDS**

### **Description**

Non-Major Special Revenue Funds are multi-year funds, which operate year-to-year under separate ordinances. The funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for its stated purposes.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Community Health & Assessment  
**Business Area Name** : Health and Human Services  
**Fund No./Bus. Area No.** : 2020 / 3800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	277,992	277,992	277,992
Current Revenues	<u>0</u>	<u>0</u>	<u>0</u>
Total Available Resources	<u>277,992</u>	<u>277,992</u>	<u>277,992</u>
Maintenance and Operations	<u>0</u>	<u>0</u>	<u>28,900</u>
Total Expenditures	<u>0</u>	<u>0</u>	<u>28,900</u>
Planned Ending Fund Balance	<u>277,992</u>	<u>277,992</u>	<u>249,092</u>
Total Budget	<u>277,992</u>	<u>277,992</u>	<u>277,992</u>
<u>Fund Balance Distribution:</u>			
Non-Spendable	0	0	0
Restricted	277,992	277,992	249,092
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Estimate for the Community Health & Assessment. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Community Health and Assessment Special Revenue Fund was established to address the Department's priority of preventing the spread of communicable diseases and optimizing well being through Human Services. This fund was utilized during Hurricane Ike and was established to function similar to a trust fund, therefore it has no current revenue and expenditures will be based on public health emergencies.



**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Contractor Responsibility Health Benefit  
**Business Area Name** : Office of Business Opportunity  
**Fund No./Bus. Area No.** : 2424 / 5100

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	2,169,777	2,169,777	2,190,521
Current Revenues	<u>620,653</u>	<u>770,692</u>	<u>818,580</u>
Total Available Resources	<u>2,790,430</u>	<u>2,940,469</u>	<u>3,009,101</u>
Maintenance and Operations	<u>700,000</u>	<u>749,948</u>	<u>535,794</u>
Total Expenditures	<u>700,000</u>	<u>749,948</u>	<u>535,794</u>
Planned Ending Fund Balance	<u>2,090,430</u>	<u>2,190,521</u>	<u>2,473,307</u>
Total Budget	<u>2,790,430</u>	<u>2,940,469</u>	<u>3,009,101</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	2,090,430	2,190,521	2,473,307
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Estimate for the Contractor Responsibility Health Benefit. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Contractor Responsibility Fund was established with ordinance 2007-534 in July 2007 through the implementation Executive Order 1-7, the City of Houston created the Pay or Play Program which is administered by the Mayor's Office of Business Opportunity.

The Pay or Play program is designed to foster health care options for the citizens of Houston and Harris County area, create a level playing field for contractors bidding on City of Houston projects and defray the cost of the local uninsured workforce. Pursuant to Executive Order 1-7, contractors subject to Pay or Play are required to offer employees a minimal level of health benefits. Contractors who do not provide health benefits to their employees will contribute \$1.00 for each hour of work performed by covered employees on City jobs.

The revenue collected from the Contractor Responsibility Fund is used to offset the cost of uninsured citizens in the Houston and Harris County area. Currently, the revenue is used to support the cost of implementing the Pay or Play program and other programs such as the Care Houston Program. It was also used to support the TexHealth Harris County 3-Share Plan.

The Care Houston Program is a collaboration between the Houston Fire Department (HFD) and Health & Human Services Department (HHS) to decrease the volume of non-emergency calls for Emergency Medical Services (EMS) and reduce the use of HFD personnel for non-emergency responses. The program requires EMS to identify residents who have made more than five emergency calls in a 90-period and forward the information to HHS. HHS staff contacts the resident and if she/he agrees to participate in the program, a nurse case manager makes a home visit, conducts a needs assessment, assists the resident in devising a service plan, and provides social and medical referrals as needed. A report commissioned by HFD revealed that HFD was able to save \$4.5 million annually in additional cost because of the Care Houston Program.

The TexHealth Harris County 3-Share Plan uses the Contractor Responsibility Fund to subsidize insurance premiums for small business owners who have been unable to provide health coverage to their employees due to high premiums and administrative costs. This plan has afforded businesses an opportunity to participate in a low-cost program that benefits not only the employee but the employer as well.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Fire Training Services Fund  
**Business Area Name** : Fire Department  
**Fund No./Bus. Area No.** : 2210 / 1200

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	199,877	199,877	350,877
Current Revenues	<u>65,000</u>	<u>301,000</u>	<u>100,000</u>
Total Available Resources	<u>264,877</u>	<u>500,877</u>	<u>450,877</u>
Maintenance and Operations	<u>80,000</u>	<u>150,000</u>	<u>80,000</u>
Total Expenditures	<u>80,000</u>	<u>150,000</u>	<u>80,000</u>
Planned Ending Fund Balance	<u>184,877</u>	<u>350,877</u>	<u>370,877</u>
Total Budget	<u>264,877</u>	<u>500,877</u>	<u>450,877</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	184,877	350,877	370,877
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, the FY2012 Estimate and the FY2013 Estimate for the Fire Department Training Services Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Fire Department Training Services Fund receives all funds generated by the Houston Fire Department from fees charged to non-City of Houston entities for training in various fire protection disciplines including rescue and hazardous materials. Revenue collected will be used to support and provide resources useful to the Val Jahnke Training Facility.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Health Special Revenue Fund  
**Business Area Name** : Health and Human Services  
**Fund No./Bus. Area No.** : 2002 / 3800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	2,666,314	2,666,314	2,904,414
Current Revenues	1,543,000	1,600,000	1,750,000
Total Available Resources	<u>4,209,314</u>	<u>4,266,314</u>	<u>4,654,414</u>
Maintenance and Operations	824,100	1,361,900	1,550,000
Total Expenditures	<u>824,100</u>	<u>1,361,900</u>	<u>1,550,000</u>
Planned Ending Fund Balance	<u>3,385,214</u>	<u>2,904,414</u>	<u>3,104,414</u>
Total Budget	<u>4,209,314</u>	<u>4,266,314</u>	<u>4,654,414</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	3,385,214	2,904,414	3,104,414
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Estimate for the Health Special Revenue Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures. The Health Special Revenue Fund contains several revenue generating activities that are supported by ordinances, including the following:

1. Consumer Foods Technology Fee - Sec. 20 - 38: The Health Special Revenue Fund is the revenue stream that includes the \$10/permit technology fee and the \$200/mobile unit surveillance monitoring fees established in 2007. These fees are dedicated to the purchase and maintenance of technology used by inspection staff. These fees also provide funding for maintenance of the application software used by field and office staff. The \$200 mobile unit surveillance fee supports the application software and hardware that tracks the frequency of visits of mobile food units to any of the 14 approved servicing commissaries in the City.

2. Ambulance Permit Fee - Sec. 4 - 19 - Disposition of certain fees: All fees collected under sections 4-3 and 4-16 of this Code shall be allocated to the Health & Human Services Department (HHS) to fund the inspection of ambulances and permitting of ambulance operators as required by this chapter.

3. Vital Statistics - Sec. 21 - 225 - Certified copies of records, searches, amendments: Upon receipt of a completed application form and the applicable fee prescribed by law, the registrar of births, deaths and stillbirths shall provide certified copies of birth certificates (conventional or wallet size), death certificates and fetal death certificates. The fee for the foregoing certificates shall be an amount equal to that imposed by the Texas Department of Health or Texas Health and Safety Code, whichever is greater. The expedited processing requires an additional fee of \$15.00 to defray the added costs associated with the special handling of the application. The aforesaid expedited processing fee shall be payable for each separate request for document copies submitted on an expedited basis, regardless of the number of different documents or the number of copies specified in the request.

4. Specific public health purposes for HHS as appropriated by ordinance no. 2010-692 for Tuberculosis, Re-Entry and Kid's Village Initiative.

5. Donated funds for community activities or special events coordinated by Children and Family Services Division and Community Health Services Division.

6. Geriatric Dental Program - 2012-0254 ordinance approving and authorizing deposit of all revenue generated from the Geriatric Dental Program, including Medicaid fee-for-services payments and other fees generated from the operation and administration of the program, into the Health Special Revenue Fund to be used exclusively to defray the costs associated with the administration and operation of the program.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Housing Special Revenue Fund  
**Business Area Name** : Housing & Community Development  
**Fund No./Bus. Area No.** : 2000 / 3200

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	715,255	715,255	996,435
Current Revenues	<u>0</u>	<u>293,293</u>	<u>0</u>
Total Available Resources	<u>715,255</u>	<u>1,008,548</u>	<u>996,435</u>
Maintenance and Operations	774,520	12,113	15,000
Total Expenditures	<u>774,520</u>	<u>12,113</u>	<u>15,000</u>
Planned Ending Fund Balance	<u>(59,265)</u>	<u>996,435</u>	<u>981,435</u>
Total Budget	<u>715,255</u>	<u>1,008,548</u>	<u>996,435</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	0	996,435	981,435
Committed	0	0	0
Assigned	0	0	0
Unassigned	(59,265)	0	0

The above summarizes the FY2012 Current Budget, FY2012 Estimate and the FY2013 Estimate for the Housing and Community Development Special Revenue Fund. Also included are the beginning and ending fund balances, total available resources and total expenditures.

The Housing and Community Development Special Revenue Fund originated as a result of proceeds from the sale of City owned multifamily properties under what was previously known as the Resolution Trust Corporation. The Housing and Community Development uses these funds to support emergent housing needs and promote affordable housing initiatives.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Laboratory Operations & Maintenance  
**Business Area Name** : Health and Human Services  
**Fund No./Bus. Area No.** : 2008 / 3800

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	328,833	328,833	129,633
Current Revenues	<u>420,100</u>	<u>386,900</u>	<u>391,600</u>
Total Available Resources	<u><u>748,933</u></u>	<u><u>715,733</u></u>	<u><u>521,233</u></u>
Maintenance and Operations	<u>445,200</u>	<u>586,100</u>	<u>470,500</u>
Total Expenditures	<u>445,200</u>	<u>586,100</u>	<u>470,500</u>
Planned Ending Fund Balance	<u>303,733</u>	<u>129,633</u>	<u>50,733</u>
Total Budget	<u><u>748,933</u></u>	<u><u>715,733</u></u>	<u><u>521,233</u></u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	303,733	129,633	50,733
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Estimate for the Laboratory Operations & Maintenance Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Laboratory Operations & Maintenance Fund pertains to Ordinance Amending Chapter 21 of the Code of Ordinances, which the Health & Human Services Department (HHS) requested City Council approval of an ordinance amending Chapter 21 of the Code relating to laboratory fees. This fund is solely designated for laboratory operations and maintenance for the retention of all revenue from laboratory fees.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : Library Special Revenue  
**Business Area Name** : Library  
**Fund No./Bus. Area No.** : 2500 / 3400

	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Estimate</b>
Beginning Fund Balance	111,545	111,545	<b>111,545</b>
Current Revenues	75,000	75,000	<b>150,000</b>
<b>Total Available Resources</b>	<b>186,545</b>	<b>186,545</b>	<b>261,545</b>
Maintenance and Operations	75,000	75,000	<b>150,000</b>
<b>Total Expenditures</b>	<b>75,000</b>	<b>75,000</b>	<b>150,000</b>
Planned Ending Fund Balance	111,545	111,545	<b>111,545</b>
<b>Total Budget</b>	<b>186,545</b>	<b>186,545</b>	<b>261,545</b>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	<b>0</b>
Restricted	111,545	111,545	<b>111,545</b>
Committed	0	0	<b>0</b>
Assigned	0	0	<b>0</b>
Unassigned	0	0	<b>0</b>

The above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Estimate for the Library Special Revenue Fund. Also included are the beginning and ending fund balances, total revenues and total expenditures.

This fund is known as the "Slaughter Fund." The Houston Public Library is the recipient of Henry Lee Slaughter, Jr. Trust Fund. The fund was received and deposited by the City in FY2007. This fund is utilized by the Library for purchase of materials and to implement programs for children and teenagers, literacy programs and the Houston Oral History Project.

**FISCAL YEAR 2013 BUDGET**

**Fund Summary**

**Fund Name** : REEP Program  
**Business Area Name** : General Services  
**Fund No./Bus. Area No.** : 2007 / 2500

	<u>FY2012 Current Budget</u>	<u>FY2012 Estimate</u>	<u>FY2013 Estimate</u>
Beginning Fund Balance	588,565	588,565	487,685
Current Revenues	<u>550,000</u>	<u>468,230</u>	<u>412,500</u>
Total Available Resources	<u>1,138,565</u>	<u>1,056,795</u>	<u>900,185</u>
Maintenance and Operations	<u>550,000</u>	<u>569,110</u>	<u>412,500</u>
Total Expenditures	<u>550,000</u>	<u>569,110</u>	<u>412,500</u>
Planned Ending Fund Balance	<u>588,565</u>	<u>487,685</u>	<u>487,685</u>
Total Budget	<u>1,138,565</u>	<u>1,056,795</u>	<u>900,185</u>
<b><u>Fund Balance Distribution:</u></b>			
Non-Spendable	0	0	0
Restricted	588,565	487,685	487,685
Committed	0	0	0
Assigned	0	0	0
Unassigned	0	0	0

The above summarizes the FY2012 Budget, FY2012 Estimate and FY2013 Estimate for the Residential Energy Efficiency Program (REEP). Also included are the beginning and ending fund balances, total revenues and total expenditures.

CenterPoint Energy has engaged the services of Frontier Associates, LLC to administer its Agencies in Action (AIA) Program. The AIA Program provides energy efficiency measures for homeowners who are at or below 125% of the federal poverty line. CenterPoint has approved the City of Houston to continue as an agency to participate in the program and has currently allocated \$550,000 in calendar year 2012 to fund weatherization services for citizens in this category. The City is obligated to spend 25% or \$137,500 by June 30, 2012 and the remaining \$412,500 by the end of the calendar year. Under the AIA Program, Frontier Associates, LLC will reimburse the City up to \$4,000 per home in accordance with the AIA Program guidelines.

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**FISCAL YEAR 2013 BUDGET**

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**Fund Summary**

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**Fund Name** : **Special Waste**  
**Business Area Name** : **Health and Human Services**  
**Fund No./Bus. Area No.** : **2423 / 3800**

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	<b>FY2012 Current Budget</b>	<b>FY2012 Estimate</b>	<b>FY2013 Estimate</b>
Beginning Fund Balance	2,008,071	2,008,071	<b>2,002,471</b>
Current Revenues	1,779,600	1,779,600	<b>1,959,200</b>
Total Available Resources	<b>3,787,671</b>	<b>3,787,671</b>	<b>3,961,671</b>
Maintenance and Operations	2,240,400	1,785,200	<b>1,931,600</b>
Total Expenditures	2,240,400	1,785,200	<b>1,931,600</b>
Planned Ending Fund Balance	1,547,271	2,002,471	<b>2,030,071</b>
Total Budget	<b>3,787,671</b>	<b>3,787,671</b>	<b>3,961,671</b>
<b>Fund Balance Distribution:</b>			
Non-Spendable	0	0	<b>0</b>
Restricted	1,547,271	2,002,471	<b>2,030,071</b>
Committed	0	0	<b>0</b>
Assigned	0	0	<b>0</b>
Unassigned	0	0	<b>0</b>

The above summarizes the FY2012 Current Budget, the FY2012 Estimate and the FY2013 Estimate for the Special Waste. Also included are the beginning and ending fund balances, total revenues and total expenditures.

The Health and Human Service Special Waste Fund pertains to Ordinance Sec. 47-423 - Fees; issuance of permit or registration certificate.

The Fats, Oil, and Grease (FOG) section is responsible for the permitting of all special waste generators, transporters, and biological pretreaters in the City of Houston. The mentioned entities are regulated by Environmental Investigators who are charged with the responsibility of conducting routine inspections, and providing technical knowledge for complaint investigations. Investigators conduct routine inspections to assure that generators are complying with the cleaning requirements and other regulations mandated by the FOG ordinance. Special Waste transporters and biological pretreaters are monitored to assure that waste loads from generators are treated and dispose of properly. The goal of the FOG program is to prevent the infiltration of fats, oils, and grease into the sanitary sewer, and to assure that the City's infrastructure and the health of the citizens are protected. The FOG program is responsible for conducting over 15,000 inspections annually on commercial establishments that includes restaurants, carwashes, laundry mats, and dry cleaners.

Revenue from permitting and collaboration with the Public Works and Engineering Department is based on inspections and investigations conducted. The revenue is used for numerous reasons to support and provide resources useful to the program, such as personnel cost. Field investigators are supplied with tools such as laptops and network equipment to input daily field activities. In addition, sampling equipment and other supplies are necessary to conduct proper and efficient field investigations. Print shop cost are also pertinent for supplying stakeholders with manifest that are purchased by the section and sold to the stakeholders on an as-needed basis to document the collection, transportation, and disposal of City-regulated waste.



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**FISCAL YEAR 2013 BUDGET**

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**BUDGET SUMMARY BY FUND**  
(\$Thousands)

	<u>General Fund</u>	<u>Airport System *</u>	<u>Child Safety</u>	<u>Conven. &amp; Entertain. Facilities *</u>	<u>Houston Emergency Center</u>
Beginning Fund Balance - Unassigned	161,728	0	0	14,476	1,343
Revenues and Other Sources	1,922,200	437,233	3,052	77,768	24,505
Total Available Resources	<u>2,083,928</u>	<u>437,233</u>	<u>3,052</u>	<u>92,244</u>	<u>25,848</u>
Maintenance & Operating Expenditures/Expenses					
Personnel Services	1,311,886	99,099	0	347	17,484
Supplies	42,165	8,404	3	0	209
Other Services and Charges	301,160	152,046	3,049	850	6,812
Equipment	0	1	0	0	0
Non-Capital Equipment	4,841	2,229	0	0	0
Total Maintenance & Operating Expenditures/Expense	<u>1,660,052</u>	<u>261,779</u>	<u>3,052</u>	<u>1,197</u>	<u>24,505</u>
Debt Services & Other Uses	286,963	175,454	0	76,626	0
Total Expenditures/Expenses & Other Uses	<u>1,947,015</u>	<u>437,233</u>	<u>3,052</u>	<u>77,823</u>	<u>24,505</u>
Fund Balance - Unassigned	<u>136,913</u>	<u>0</u>	<u>0</u>	<u>14,421</u>	<u>1,343</u>
Total Budget	<u>2,083,928</u>	<u>437,233</u>	<u>3,052</u>	<u>92,244</u>	<u>25,848</u>
Changes to Designated Fund Balance	(5,000)	0	0	0	0
Ending Fund Balance - Unassigned	<u>131,913</u>	<u>0</u>	<u>0</u>	<u>14,421</u>	<u>1,343</u>

\* Denotes Beginning Operating Fund Balance

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

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FISCAL YEAR 2013 BUDGET

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**BUDGET SUMMARY BY FUND**  
(\$Thousands)

	<u>Municipal Building Security</u>	<u>Municipal Technology Fee</u>	<u>Police Asset Forfeit.</u>	<u>Police Auto Dealers</u>	<u>Police Special Services</u>
Beginning Fund Balance - Unassigned	25	293	2,609	2,790	2,799
Revenues and Other Sources	900	1,305	6,391	6,456	8,395
Total Available Resources	<u>925</u>	<u>1,598</u>	<u>9,000</u>	<u>9,246</u>	<u>11,194</u>
Maintenance & Operating Expenditures/Expenses					
Personnel Services	923	0	3,100	3,116	7,506
Supplies	0	0	1,864	304	121
Other Services and Charges	2	1,244	2,044	1,246	2,239
Equipment	0	0	300	1,120	0
Non-Capital Equipment	0	0	1,692	0	1,304
Total Maintenance & Operating Expenditures/Expense	<u>925</u>	<u>1,244</u>	<u>9,000</u>	<u>5,786</u>	<u>11,170</u>
Debt Services & Other Uses	0	350	0	1,095	0
Total Expenditures/Expenses & Other Uses	<u>925</u>	<u>1,594</u>	<u>9,000</u>	<u>6,881</u>	<u>11,170</u>
Fund Balance - Unassigned	<u>0</u>	<u>4</u>	<u>0</u>	<u>2,365</u>	<u>24</u>
Total Budget	<u>925</u>	<u>1,598</u>	<u>9,000</u>	<u>9,246</u>	<u>11,194</u>
Ending Fund Balance - Unassigned	<u>0</u>	<u>4</u>	<u>0</u>	<u>2,365</u>	<u>24</u>

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

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**FISCAL YEAR 2013 BUDGET**

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**BUDGET SUMMARY BY FUND**  
(\$Thousands)

	<u>Police Suppl. Environ.</u>	<u>Digital Automated Red Light</u>	<u>Mobility Response Team</u>	<u>PW&amp;E Storm Water</u>	<u>PW&amp;E Building Inspection</u>
Beginning Fund Balance - Unassigned	102	534	2,354	2,000	7,716
Revenues and Other Sources	103	4,107	0	51,621	54,742
Total Available Resources	<u>205</u>	<u>4,641</u>	<u>2,354</u>	<u>53,621</u>	<u>62,458</u>
Maintenance & Operating Expenditures/Expenses					
Personnel Services	0	81	0	20,844	40,451
Supplies	4	3	0	2,328	878
Other Services and Charges	40	2,756	0	12,133	9,969
Equipment	160	0	0	3,560	532
Non-Capital Equipment	<u>0</u>	<u>0</u>	<u>0</u>	<u>52</u>	<u>100</u>
Total Maintenance & Operating Expenditures/Expense	204	2,840	0	38,917	51,930
Debt Services & Other Uses	<u>0</u>	<u>0</u>	<u>2,354</u>	<u>12,704</u>	<u>5,738</u>
Total Expenditures/Expenses & Other Uses	204	2,840	2,354	51,621	57,668
Ending Fund Balance - Unassigned	<u>1</u>	<u>1,801</u>	<u>0</u>	<u>2,000</u>	<u>4,790</u>
Total Budget	<u>205</u>	<u>4,641</u>	<u>2,354</u>	<u>53,621</u>	<u>62,458</u>
Ending Fund Balance - Unassigned	<u>1</u>	<u>1,801</u>	<u>0</u>	<u>2,000</u>	<u>4,790</u>

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

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**FISCAL YEAR 2013 BUDGET**

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**BUDGET SUMMARY BY FUND**  
(\$Thousands)

	<u>Digital Houston</u>	<u>Juvenile Case Manager Fee</u>	<u>Parks Special</u>	<u>Parking Management</u>	<u>PW&amp;E Water &amp; Sewer *</u>
Beginning Fund Balance - Unassigned	1,171	1,612	4,560	1,106	499,925
Revenues and Other Sources	25	1,470	1,974	17,693	967,702
Total Available Resources	<u>1,196</u>	<u>3,082</u>	<u>6,534</u>	<u>18,799</u>	<u>1,467,627</u>
Maintenance & Operating Expenditures/Expenses					
Personnel Services	205	1,114	481	4,426	162,045
Supplies	5	3	586	884	46,397
Other Services and Charges	401	137	897	3,695	211,938
Equipment	0	0	0	25	21,467
Non-Capital Equipment	348	0	0	13	2,912
Total Maintenance & Operating Expenditures/Expense	<u>959</u>	<u>1,254</u>	<u>1,964</u>	<u>9,043</u>	<u>444,759</u>
Debt Services & Other Uses	0	0	0	9,507	541,980
Total Expenditures/Expenses & Other Uses	<u>959</u>	<u>1,254</u>	<u>1,964</u>	<u>18,550</u>	<u>986,739</u>
Fund Balance - Unassigned	<u>237</u>	<u>1,828</u>	<u>4,570</u>	<u>249</u>	<u>480,888</u>
Total Budget	<u><u>1,196</u></u>	<u><u>3,082</u></u>	<u><u>6,534</u></u>	<u><u>18,799</u></u>	<u><u>1,467,627</u></u>
Ending Fund Balance - Unassigned	<u><u>237</u></u>	<u><u>1,828</u></u>	<u><u>4,570</u></u>	<u><u>249</u></u>	<u><u>480,888</u></u>

\* Denotes Beginning Operating Fund Balance

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

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FISCAL YEAR 2013 BUDGET

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BUDGET SUMMARY BY FUND  
(\$Thousands)

	<u>Swimming Pool Safety</u>	<u>Dedicated Drainage &amp; Street</u>	<u>Recycling Expansion Program</u>	<u>BARC Special Revenue</u>
Beginning Fund Balance - Unassigned	100	65,477	1,991	740
Revenues and Other Sources	749	169,590	1,438	7,713
Total Available Resources	<u>849</u>	<u>235,067</u>	<u>3,429</u>	<u>8,453</u>
Maintenance & Operating Expenditures/Expenses				
Personnel Services	665	30,728	444	6,432
Supplies	24	13,407	8	783
Other Services and Charges	44	13,004	973	1,233
Equipment	15	3,293	0	0
Non-Capital Equipment	0	56	0	5
Total Maintenance & Operating Expenditures/Expense	<u>748</u>	<u>60,488</u>	<u>1,425</u>	<u>8,453</u>
Debt Services & Other Uses	0	118,454	1,147	0
Total Expenditures/Expenses & Other Uses	<u>748</u>	<u>178,942</u>	<u>2,572</u>	<u>8,453</u>
Fund Balance - Unassigned	<u>101</u>	<u>56,125</u>	<u>857</u>	<u>0</u>
Total Budget	<u><u>849</u></u>	<u><u>235,067</u></u>	<u><u>3,429</u></u>	<u><u>8,453</u></u>
Ending Fund Balance - Unassigned	<u><u>101</u></u>	<u><u>56,125</u></u>	<u><u>857</u></u>	<u><u>0</u></u>

Total Expenditure/Expenses do not include transfers of debt and interfund transfers.

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

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FISCAL YEAR 2013 BUDGET

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BUDGET SUMMARY BY FUND  
(\$Thousands)

	<u>Parks Golf Special</u>	<u>Planning Historic Preserv.</u>	<u>Houston TranStar Center</u>	<u>Cable TV</u>	<u>Total Gen. Fund Enterprise &amp; Special</u>
Beginning Fund Balance - Unassigned	844	105	2,066	2,150	780,616
Revenues and Other Sources	6,206	102	2,228	3,697	3,779,365
Total Available Resources	<u>7,050</u>	<u>207</u>	<u>4,294</u>	<u>5,847</u>	<u>4,559,981</u>
Maintenance & Operating Expenditures/Expenses					
Personnel Services	4,120	0	851	1,315	1,717,663
Supplies	857	5	129	35	119,406
Other Services and Charges	965	130	1,333	3,958	734,298
Equipment	0	0	30	250	30,753
Non-Capital Equipment	0	0	23	0	13,575
Total Maintenance & Operating Expenditures/Expense	<u>5,942</u>	<u>135</u>	<u>2,366</u>	<u>5,558</u>	<u>2,615,695</u>
Debt Services & Other Uses	0	0	0	0	1,232,372
Total Expenditures/Expenses & Other Uses	<u>5,942</u>	<u>135</u>	<u>2,366</u>	<u>5,558</u>	<u>3,848,067</u>
Fund Balance - Unassigned	<u>1,108</u>	<u>72</u>	<u>1,928</u>	<u>289</u>	<u>711,914</u>
Total Budget	<u><u>7,050</u></u>	<u><u>207</u></u>	<u><u>4,294</u></u>	<u><u>5,847</u></u>	<u><u>4,559,981</u></u>
Ending Fund Balance - Unassigned	<u><u>1,108</u></u>	<u><u>72</u></u>	<u><u>1,928</u></u>	<u><u>289</u></u>	<u><u>706,914</u></u>

Totals do not include interfund eliminations and may reflect slight variances due to rounding.

## DEPARTMENTAL CROSS REFERENCE

DEPARTMENT/FUND	DOCUMENT	SECTION	PAGE
<b>Administration and Regulatory Affairs</b>			
General Fund	Operating Budget	VI	2
Property & Casualty	Operating Budget	XII	26
Central Services Revolving Fund	Operating Budget	XII	63
BARC	Operating Budget	X	2
Parking Management	Operating Budget	X	14
<b>Aviation</b>			
Aviation – Operating Fund	Operating Budget	IX	2
Airport Capital Outlay	Operating Budget	IX	20
<b>City Controller's Office</b>			
General Fund	Operating Budget	VI	16
<b>City Council</b>			
General Fund	Operating Budget	VI	26
<b>City Secretary</b>			
General Fund	Operating Budget	VI	32
<b>Convention &amp; Entertainment Facilities</b>			
Facilities Operating	Operating Budget	IX	27
<b>Finance</b>			
General Fund	Operating Budget	VI	40
Central Services Revolving Fund	Operating Budget	XII	62
Digital Automated Red Light	Operating Budget	X	22
Fleet Management Fund	Operating Budget	XII	10
<b>Fire</b>			
General Fund	Operating Budget	III	2
<b>Fleet Management</b>			
Fleet Management Fund	Operating Budget	XII	10
<b>General Government</b>			
General Fund	Operating Budget	VII	1
<b>General Debt Service</b>			
General Fund Debt Service	Operating Budget	VIII	1
General Debt Service Fund	Operating Budget	XIV	8
<b>General Services</b>			
General Fund	Operating Budget	IV	2
In-House Renovation	Operating Budget	XII	2
Central Services Revolving Fund	Operating Budget	XII	62
Project Cost Recovery	Operating Budget	XII	102
<b>Health &amp; Human Services</b>			
General Fund	Operating Budget	V	2
Swimming Pool Safety	Operating Budget	X	36

## DEPARTMENTAL CROSS REFERENCE

DEPARTMENT/FUND	DOCUMENT	SECTION	PAGE
<b>Housing &amp; Community Development</b>			
General Fund	Operating Budget	V	16
<b>Houston Emergency Center</b>			
General Fund	Operating Budget	III	14
Operating Fund	Operating Budget	X	52
<b>Human Resources</b>			
General Fund	Operating Budget	VI	52
Health Benefits	Operating Budget	XI	2
Long-Term Disability	Operating Budget	XI	12
Workers' Compensation	Operating Budget	XII	48
Central Services Revolving Fund	Operating Budget	XII	62
<b>Information Technology</b>			
General Fund	Operating Budget	VI	62
Central Services Revolving Fund	Operating Budget	XII	62
Project Cost Recovery	Operating Budget	XII	102
<b>Legal</b>			
General Fund	Operating Budget	VI	74
Property & Casualty	Operating Budget	XII	32
Workers' Compensation	Operating Budget	XII	48
<b>Library</b>			
General Fund	Operating Budget	V	22
Digital Houston	Operating Budget	X	44
Historic Preservation	Operating Budget	X	112
<b>Mayor's Office</b>			
General Fund	Operating Budget	VI	86
Cable Television	Operating Budget	X	62
<b>Municipal Courts</b>			
General Fund	Operating Budget	III	18
Building Security Services	Operating Budget	X	70
Technology Fee Fund	Operating Budget	X	78
Juvenile Case Manager Fund	Operating Budget	X	84
<b>Neighborhoods</b>			
General Fund	Operating Budget	V	34
<b>Office of Business Opportunity</b>			
General Fund	Operating Budget	VI	96
<b>Parks &amp; Recreation</b>			
General Fund	Operating Budget	V	46
Park Golf Special	Operating Budget	X	92



## DEPARTMENTAL CROSS REFERENCE

DEPARTMENT/FUND	DOCUMENT	SECTION	PAGE
<b>Planning &amp; Development</b>			
General Fund	Operating Budget	IV	14
Central Service Revolving	Operating Budget	XII	62
Historic Preservation	Operating Budget	X	112
<b>Tax Increment Reinvestment Zones</b>	Operating Budget	XIV	10
<b>Police</b>			
General Fund	Operating Budget	III	28
Forensic Services	Operating Budget	III	44
Asset Forfeiture	Operating Budget	X	124
Auto Dealers	Operating Budget	X	132
Child Safety	Operating Budget	X	142
Special Services	Operating Budget	X	150
Supplemental Environmental Protection	Operating Budget	X	162
Mobility Response Team	Operating Budget	X	190
<b>Public Works &amp; Engineering</b>			
General Fund	Operating Budget	IV	24
Water and Sewer Operating Fund	Operating Budget	IX	42
Combined Utility System Operating Fund	Operating Budget	IX	56
Combined Utility System General Purpose Fund	Not Applicable	IX	60
Dedicated Drainage and Street Renewal	Operating Budget	IX	66
Storm Water Fund	Operating Budget	IX	82
Building Inspection	Operating Budget	X	170
Houston TranStar Center	Operating Budget	X	182
Mobility Response Team	Operating Budget	X	190
Fleet Management	Operating Budget	XII	10
Project Cost Recovery	Operating Budget	XII	102
<b>Solid Waste Management</b>			
General Fund	Operating Budget	IV	34
Recycling Expansion Program	Operating Budget	X	206