

**General Fund**  
**Five Year History and Current Year Projection**  
(amounts expressed in thousands)

|   | FY1999           |               | FY2000           |               | FY2001           |               |
|---|------------------|---------------|------------------|---------------|------------------|---------------|
|   | Actual           | % of Total    | Actual           | % of Total    | Actual           | % of Total    |
| <b>Revenues</b>                               | <b>\$</b>        |               | <b>\$</b>        |               | <b>\$</b>        |               |
| General Property Taxes                        | 503,925          | 43.6%         | 542,777          | 45.3%         | 572,432          | 45.0%         |
| Industrial Assessments                        | 18,317           | 1.6%          | 17,614           | 1.5%          | 16,906           | 1.3%          |
| Sales Tax                                     | 305,472          | 26.4%         | 313,864          | 26.2%         | 329,705          | 25.9%         |
| Electric Franchise                            | 73,077           | 6.3%          | 73,734           | 6.2%          | 87,324           | 6.9%          |
| Telephone Franchise                           | 46,480           | 4.0%          | 53,393           | 4.5%          | 58,290           | 4.6%          |
| Gas Franchise                                 | 9,282            | 0.8%          | 9,481            | 0.8%          | 17,672           | 1.4%          |
| Other Franchise                               | 10,636           | 0.9%          | 10,742           | 0.9%          | 12,473           | 1.0%          |
| License and Permits                           | 12,851           | 1.1%          | 13,122           | 1.1%          | 12,580           | 1.0%          |
| Intergovernmental                             | 14,404           | 1.2%          | 14,702           | 1.2%          | 8,074            | 0.6%          |
| Charges for Services                          | 27,034           | 2.3%          | 26,353           | 2.2%          | 31,020           | 2.4%          |
| Direct Interfund Services                     | 46,143           | 4.0%          | 44,559           | 3.7%          | 46,015           | 3.6%          |
| Indirect Interfund Services                   | 16,903           | 1.5%          | 16,631           | 1.4%          | 16,961           | 1.3%          |
| Muni Courts Fines and Forfeits                | 50,716           | 4.4%          | 41,708           | 3.5%          | 40,236           | 3.2%          |
| Other Fines and Forfeits                      | 2,604            | 0.2%          | 2,269            | 0.2%          | 2,800            | 0.2%          |
| Interest                                      | 8,057            | 0.7%          | 7,636            | 0.6%          | 11,108           | 0.9%          |
| Miscellaneous/Other                           | 9,365            | 0.8%          | 8,794            | 0.7%          | 9,053            | 0.7%          |
| <b>Total Revenues</b>                         | <b>1,155,266</b> | <b>100.0%</b> | <b>1,197,379</b> | <b>100.0%</b> | <b>1,272,649</b> | <b>100.0%</b> |
| <b>Expenditures</b>                           |                  |               |                  |               |                  |               |
| Affirmative Action                            | 1,652            | 0.1%          | 1,795            | 0.1%          | 1,806            | 0.1%          |
| Building Services                             | 0                | 0.0%          | 9,815            | 0.8%          | 25,562           | 2.0%          |
| City Council                                  | 4,083            | 0.3%          | 4,357            | 0.4%          | 4,101            | 0.3%          |
| City Secretary                                | 806              | 0.1%          | 761              | 0.1%          | 808              | 0.1%          |
| Controller                                    | 6,025            | 0.5%          | 6,255            | 0.5%          | 6,243            | 0.5%          |
| Finance and Administration                    | 27,727           | 2.4%          | 30,409           | 2.5%          | 29,358           | 2.3%          |
| Fire  | 220,400          | 18.8%         | 229,366          | 18.9%         | 235,392          | 18.6%         |
| Health and Human Services                     | 55,814           | 4.8%          | 56,548           | 4.6%          | 55,793           | 4.4%          |
| Housing and Community Dev.                    | 214              | 0.0%          | 238              | 0.0%          | 232              | 0.0%          |
| Human Resources                               | 3,362            | 0.3%          | 3,180            | 0.3%          | 3,380            | 0.3%          |
| Information Technology                        |                  |               |                  |               | -                | 0.0%          |
| Legal   | 9,784            | 0.8%          | 10,632           | 0.9%          | 11,121           | 0.9%          |
| Library                                       | 33,877           | 2.9%          | 35,758           | 2.9%          | 36,240           | 2.9%          |
| Mayor's Office                                | 1,895            | 0.2%          | 1,920            | 0.2%          | 2,299            | 0.2%          |
| Municipal Courts - Admin                      | 15,984           | 1.4%          | 15,756           | 1.3%          | 15,257           | 1.2%          |
| Municipal Courts - Justice                    | 3,518            | 0.3%          | 3,768            | 0.3%          | 3,866            | 0.3%          |
| Parks and Recreation                          | 50,370           | 4.3%          | 53,418           | 4.4%          | 55,196           | 4.4%          |
| Planning and Development                      | 8,209            | 0.7%          | 9,114            | 0.7%          | 9,059            | 0.7%          |
| Police  | 408,163          | 34.8%         | 422,049          | 34.7%         | 416,470          | 32.9%         |
| Public Works and Engineering                  | 61,015           | 5.2%          | 53,114           | 4.4%          | 55,288           | 4.4%          |
| Solid Waste Management                        | 52,533           | 4.5%          | 52,966           | 4.4%          | 60,123           | 4.7%          |
| <b>Total Departmental</b>                     | <b>965,431</b>   | <b>82.4%</b>  | <b>1,001,219</b> | <b>82.3%</b>  | <b>1,027,594</b> | <b>81.1%</b>  |
| General Government                            | 40,312           | 3.4%          | 46,741           | 3.8%          | 51,271           | 4.0%          |
| Debt Service Transfer                         | 142,000          | 12.1%         | 152,000          | 12.5%         | 162,000          | 12.8%         |
| Operating Transfer                            | 24,492           | 2.1%          | 16,200           | 1.3%          | 26,543           | 2.1%          |
| <b>Total Expenditures</b>                     | <b>1,172,235</b> | <b>100.0%</b> | <b>1,216,160</b> | <b>100.0%</b> | <b>1,267,408</b> | <b>100.0%</b> |
| <b>Net Current Activity</b>                   | <b>(16,969)</b>  |               | <b>(18,781)</b>  |               | <b>5,241</b>     |               |
| <b>Change in Reserve for Working Capital</b>  | <b>(400)</b>     |               | <b>(40)</b>      |               | <b>0</b>         |               |
| <b>Residual Equity Transfers</b>              | <b>0</b>         |               | <b>0</b>         |               | <b>5,598</b>     |               |
| <b>Miscellaneous Reserves</b>                 | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Fund Balance, Beginning of Year</b>        | <b>106,856</b>   |               | <b>89,487</b>    |               | <b>70,666</b>    |               |
| <b>Fund Balance, End of Year</b>              | <b>89,487</b>    |               | <b>70,666</b>    |               | <b>81,482</b>    |               |
| <b>Available for Non-Recurring Items</b>      | <b>0</b>         |               | <b>0</b>         |               | <b>(2,073)</b>   |               |
| <b>Designated for Capital Projects</b>        | <b>(4,079)</b>   |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Designated for PIP</b>                     | <b>(5,000)</b>   |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Undesignated Fund Balance, End of Year</b> | <b>\$80,408</b>  |               | <b>\$70,666</b>  |               | <b>\$79,409</b>  |               |

**General Fund**  
**Five Year History and Current Year Projection (cont'd)**  
(amounts expressed in thousands)

|   | FY2002           |               | FY2003           |               | FY2004           |               |
|---|------------------|---------------|------------------|---------------|------------------|---------------|
|   | Actual           | % of Total    | Actual           | % of Total    | Projection       | % of Total    |
| <b>Revenues</b>                               | \$               |               | \$               |               | \$               |               |
| General Property Taxes                        | 623,100          | 46.0%         | 636,028          | 47.1%         | 660,105          | 47.3%         |
| Industrial Assessments                        | 15,642           | 1.2%          | 15,014           | 1.1%          | 14,700           | 1.1%          |
| Sales Tax                                     | 341,952          | 25.2%         | 322,538          | 23.9%         | 346,306          | 24.8%         |
| Electric Franchise                            | 91,455           | 6.8%          | 76,605           | 5.7%          | 76,125           | 5.5%          |
| Telephone Franchise                           | 58,695           | 4.3%          | 56,435           | 4.2%          | 53,000           | 3.8%          |
| Gas Franchise                                 | 13,740           | 1.0%          | 14,693           | 1.1%          | 16,700           | 1.2%          |
| Other Franchise                               | 11,469           | 0.8%          | 12,941           | 1.0%          | 14,872           | 1.1%          |
| License and Permits                           | 12,559           | 0.9%          | 15,335           | 1.1%          | 15,202           | 1.1%          |
| Intergovernmental                             | 20,028           | 1.5%          | 23,202           | 1.7%          | 20,319           | 1.5%          |
| Charges for Services                          | 31,560           | 2.3%          | 37,422           | 2.8%          | 39,263           | 2.8%          |
| Direct Interfund Services                     | 62,590           | 4.6%          | 62,099           | 4.6%          | 61,813           | 4.4%          |
| Indirect Interfund Services                   | 15,095           | 1.1%          | 15,859           | 1.2%          | 14,444           | 1.0%          |
| Muni Courts Fines and Forfeits                | 35,208           | 2.6%          | 42,433           | 3.1%          | 44,777           | 3.2%          |
| Other Fines and Forfeits                      | 2,379            | 0.2%          | 2,185            | 0.2%          | 2,484            | 0.2%          |
| Interest                                      | 8,394            | 0.6%          | 6,893            | 0.5%          | 4,500            | 0.3%          |
| Miscellaneous/Other                           | 10,994           | 0.8%          | 11,057           | 0.8%          | 11,152           | 0.8%          |
| <b>Total Revenues</b>                         | <b>1,354,860</b> | <b>100.0%</b> | <b>1,350,739</b> | <b>100.0%</b> | <b>1,395,762</b> | <b>100.0%</b> |
| <b>Expenditures</b>                           |                  |               |                  |               |                  |               |
| Affirmative Action                            | 1,712            | 0.1%          | 1,808            | 0.1%          | 1,636            | 0.1%          |
| Building Services                             | 31,273           | 2.3%          | 28,265           | 2.1%          | 25,354           | 1.8%          |
| City Council                                  | 4,220            | 0.3%          | 3,961            | 0.3%          | 4,150            | 0.3%          |
| City Secretary                                | 695              | 0.1%          | 686              | 0.0%          | 732              | 0.1%          |
| Controller                                    | 6,214            | 0.5%          | 5,836            | 0.4%          | 5,892            | 0.4%          |
| Finance and Administration                    | 31,221           | 2.3%          | 17,468           | 1.3%          | 19,089           | 1.4%          |
| Fire  | 271,598          | 19.8%         | 279,618          | 20.3%         | 282,026          | 20.2%         |
| Health and Human Services                     | 55,076           | 4.0%          | 51,413           | 3.7%          | 50,173           | 3.6%          |
| Housing and Community Dev.                    | 206              | 0.0%          | -                | 0.0%          | -                | 0.0%          |
| Human Resources                               | 2,872            | 0.2%          | 2,581            | 0.2%          | 2,393            | 0.2%          |
| Information Technology                        | -                | 0.0%          | 11,059           | 0.8%          | 12,824           | 0.9%          |
| Legal   | 10,911           | 0.8%          | 10,710           | 0.8%          | 10,968           | 0.8%          |
| Library                                       | 35,263           | 2.6%          | 33,485           | 2.4%          | 32,410           | 2.3%          |
| Mayor's Office                                | 1,924            | 0.1%          | 1,858            | 0.1%          | 1,748            | 0.1%          |
| Municipal Courts - Admin                      | 16,099           | 1.2%          | 15,776           | 1.1%          | 16,235           | 1.2%          |
| Municipal Courts - Justice                    | 3,743            | 0.3%          | 3,925            | 0.3%          | 3,965            | 0.3%          |
| Parks and Recreation                          | 55,999           | 4.1%          | 54,200           | 3.9%          | 44,188           | 3.2%          |
| Planning and Development                      | 8,319            | 0.6%          | 15,210           | 1.1%          | 14,105           | 1.0%          |
| Police  | 443,750          | 32.3%         | 449,624          | 32.6%         | 466,556          | 33.4%         |
| Public Works and Engineering                  | 102,570          | 7.5%          | 85,692           | 6.2%          | 87,030           | 6.2%          |
| Solid Waste Management                        | 60,812           | 4.4%          | 61,535           | 4.5%          | 61,058           | 4.4%          |
| <b>Total Departmental</b>                     | <b>1,144,477</b> | <b>83.2%</b>  | <b>1,134,710</b> | <b>82.4%</b>  | <b>1,142,532</b> | <b>81.9%</b>  |
| General Government                            | 61,683           | 4.5%          | 65,056           | 4.7%          | 87,868           | 6.3%          |
| Debt Service Transfer                         | 169,000          | 12.3%         | 178,000          | 12.9%         | 165,000          | 11.8%         |
| Operating Transfer                            | 0                | 0.0%          | 0                | 0.0%          | 0                | 0.0%          |
| <b>Total Expenditures</b>                     | <b>1,375,160</b> | <b>100.0%</b> | <b>1,377,766</b> | <b>100.0%</b> | <b>1,395,400</b> | <b>100.0%</b> |
| <b>Net Current Activity</b>                   | <b>(20,300)</b>  |               | <b>(27,027)</b>  |               | <b>362</b>       |               |
| <b>Change in Reserve for Working Capital</b>  | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Transfers from other funds</b>             | <b>24,100</b>    |               | <b>34,440</b>    |               | <b>6,800</b>     |               |
| <b>Residual Equity Transfer</b>               | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Disaster Recovery Fund Transfer</b>        | <b>0</b>         |               | <b>15,000</b>    |               | <b>0</b>         |               |
| <b>Change in Reserve for Inventory</b>        | <b>0</b>         |               | <b>(2,594)</b>   |               | <b>0</b>         |               |
| <b>Fund Balance, Beginning of Year</b>        | <b>81,482</b>    |               | <b>85,282</b>    |               | <b>105,101</b>   |               |
| <b>Fund Balance, End of Year</b>              | <b>85,282</b>    |               | <b>105,101</b>   |               | <b>112,263</b>   |               |
| <b>Designated for Sign Abatement</b>          | <b>(2,073)</b>   |               | <b>(2,074)</b>   |               | <b>(2,074)</b>   |               |
| <b>Designated for Rainy Day Fund</b>          | <b>(5,000)</b>   |               | <b>(20,000)</b>  |               | <b>(20,000)</b>  |               |
| <b>Designated for Capital Projects</b>        | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Designated for PIP</b>                     | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Undesignated Fund Balance, End of Year</b> | <b>\$78,209</b>  |               | <b>\$83,027</b>  |               | <b>\$90,189</b>  |               |