

Monthly Financial and Operations Report  
Table of Contents

	Page
<b><u>INTRODUCTION</u></b>	
Controller's Office Letter of Transmittal.....	i
Finance Department Letter of Transmittal.....	vi
<b><u>GENERAL FUND</u></b>	
Comparative Projections.....	1
Controller's Office Projections.....	2
Finance Department Projections.....	3
General Government.....	4
Statement of Cash Transactions .....	5
General Fund History.....	6-7
<b><u>ENTERPRISE FUNDS</u></b>	
Aviation.....	8
Convention and Entertainment Facilities .....	9
Combined Utility System .....	10
Dedicated Drainage and Street Renewal .....	11
Storm Water Fund.....	12
<b><u>RISK MANAGEMENT FUNDS</u></b>	
Health Benefits.....	13
Long-Term Disability.....	14
Property and Casualty.....	15
Workers' Compensation.....	16
<b><u>SPECIAL REVENUE FUNDS</u></b>	
Special Revenue Funds Text.....	17-19
Asset Forfeiture .....	20
Auto Dealers.....	20
BARC.....	21
Building Inspection .....	21
Building (Court) Security .....	22
Cable Television.....	22
Child Safety .....	23
Digital Automated Red Light Enforcement Program.....	23
Digital Houston.....	24
Fleet and Equipment Acquisition Fund.....	24
Historic Preservation.....	25
Houston Emergency Center.....	25
Houston Transtar.....	26
Juvenile Case Manager Fund.....	26
Mobility Response Team Fund.....	27
Parking Management.....	27
Parks Golf Special Fund.....	28
Parks Special .....	28
Police Special .....	29
Recycling Expansion Program Fund.....	29
Supplemental Environmental Protection Fund.....	30
Swimming Pool Safety Fund.....	30
Technology Fee Fund.....	31
<b><u>BOND AND CONSTRUCTION FUNDS</u></b>	
Commercial Paper Issued and Available.....	32
Summarized Construction/Bond Funds Status Report.....	33
Construction/Bond Funds Status Report.....	34-35
Commercial Paper Notes Status Report.....	36
Total Outstanding Debt.....	37
<b><u>PERSONNEL</u></b>	
FTE Report.....	38-39
Headcount Analysis.....	40
<b><u>PERFORMANCE INFORMATION AND TREND INDICATORS</u></b>	
Retiree Medical Unfunded Accrued Liabilities.....	41
City Pension Fund Contribution Summary.....	42
Departmental Performance Measures.....	43-45
Red Light Camera Program .....	46
Trend Indicators.....	47-58



OFFICE OF THE CITY CONTROLLER  
CITY OF HOUSTON  
TEXAS

**To:** Mayor Annise D. Parker  
City Council Members

**From:** Ronald C. Green  
City Controller

**Date:** January 27, 2012

**Subject: December 2011  
Financial Report**

Attached is the Monthly Financial and Operations Report for the period ending December 31, 2011.

**GENERAL FUND**

The Controller's office is projecting an ending fund balance of \$130.1 million for FY2012. This is \$15.4 million lower than the projection of the Finance Department. The difference is due to a \$12.9 million higher revenue projection from the Finance Department and a \$1.5 million higher projection for the Sale of Capital Assets from the Finance Department. Based on our current projections, the fund balance will be \$9.4 million **above** the City's target of holding 7.5% of total expenditures, excluding debt service, in reserve. This amount includes the undesignation of the \$20 million in the Rainy Day Fund.

While we have increased and decreased several revenue projections, the total remained approximately flat. Sales Tax was increased \$2.8 million to recognize November receipts, which were higher than expected. We decreased our projection for Other Taxes \$1.4 million for lower than projected Mixed Beverage tax receipts. Telephone Franchise Fees was increased \$1.2 million, reflecting current trends. Our projection for Licenses & Permits increased \$1.7 million for additional receipts in Special Fire permits, Administrative Fees, and Dumpster Permits. Charges for Services was decreased \$700,000 for lagging receipts in Platting Fees and Certified Copy Fees. The largest change was in Municipal Courts Fines & Forfeits, which we are decreasing \$4 million. This is due to lower than expected ticket issuance in the early months of the fiscal year. Finally, we are increasing Miscellaneous/Other revenues \$444,000 for higher than expected receipts in Sale of Scrap, Contributions from Others, and Miscellaneous revenues.

The major differences (over \$1 million) are in nine categories: (1) Property Tax revenues are \$3.3 million lower than the Finance Department due to the Controller's office using a collection rate of 97.4% versus 97.7% for Finance. (2) Finance is projecting Other Taxes \$1.4 million higher than the Controller's projection, mainly from Mixed Beverage receipts. (3) Telephone Franchise Fees are \$1.1 million higher than the Finance Department. (4) Finance is projecting Other Franchise fees \$1.1 million higher than Controller's, mainly for Cable and Solid Waste fees. (5) Finance is reporting Licenses and Permits \$2.7 million higher than the Controller's projection. The Controller's office recognized the fee increases, and has increased our projection in those trending higher at this time. (6) Finance is reporting Charges for Services \$2.3 million higher than the Controller's projection. Ambulance fees are the largest single revenue in this category. (7) Finance is reporting Municipal Courts Fines & Forfeits \$2.9 million higher than Controller's projection. Low ticket issuance in the beginning of the fiscal year has caused the collections to be under budget. (8) Finance is reporting Miscellaneous/Other revenues \$1.1 million higher than the Controller's projection. Many of these revenue sources are non-recurring. (9) Sale of Capital Assets are \$1.5 million lower than the Finance Department, as the Controller's office has not recognized all proposed land sales, which have yet to be finalized and approved by Council.

**Mayor Annise D. Parker  
City Council Members  
December 31, 2011 Monthly Financial and Operations Report**

Expenditure projections decreased \$3.5 million, but are still \$2.1 million above the Adopted Budget. Our projection for most departments have decreased \$5.1 million for lower Health Benefits costs, from more employees choosing the lower cost plan. This was partially offset by an increase in Electricity costs of \$1.2 million, and \$500,000 costs to maintain Solid Waste drivers' licenses. We have also decreased Finance and ARA projections, and increased Mayor projection \$3.1 million to more accurately reflect departmental functions.

**ENTERPRISE FUNDS**

In the Aviation Operating Fund, we have increased our projection for Operating Revenues \$1.8 million for higher building space rentals and auto rentals. We have also decreased our projection for Operating Expenses \$201,000. This is a savings in supplies (mainly chemicals, parts, and fuel). We have also decreased our projection for Debt Service Interest transfer by \$473,000. Multiple variables cause variances in the timing of the payments, changing the interest cost slightly.

Within the Convention & Entertainment Facilities Operating Fund, we have increased our projection for Operating Transfers \$873,000 reflecting the current cost of the new debt service required funding.

Our projection for the Combined Utility System Operating Revenues increased \$9 million for continuing high usage from drought conditions. We have also decreased our projection for Operating Expenses \$2.8 million, mainly from savings in personnel of \$5.2 million, offset by an increase in Contracts of \$2.5 million (emergency repairs). Operating Transfers projection was decreased \$7.8 million primarily for Debt savings from a smaller FY2011 bond issue than planned, and refunding savings.

In the Dedicated Drainage & Street Renewal Fund we have decreased both revenue and expense \$2.9 million to reflect funding going straight to the capital fund for METRO bus stop shelter construction.

Our projection for Stormwater Fund Transfers In-CUS decreased \$308,000 for lower revenue from CUS.

**COMMERCIAL PAPER AND BONDS**

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure. Convention and Entertainment maintains a higher percentage of variable rate debt due to agreements with the hotel corporation. As of December 31, 2011, the ratio of unhedged variable rate debt for each type of outstanding debt was:

General Obligation	8.2%
Combined Utility System	3.4%
Aviation	16.9%
Convention and Entertainment	18.3%

Respectfully submitted,



---

Ronald C. Green  
City Controller

**City of Houston, Texas**  
**Quarterly Swap Agreements Disclosure**  
**December 31, 2011**

**I. Combined Utility System Swaps**

**A. Combined Utility System Synthetic Fixed Rate Swap**

On June 10, 2004 the City entered into three pay-fixed, receive-variable rate swap agreements (“the 2004B Swaps”) related to the Combined Utility System 2004B auction rate variable interest bonds (“the 2004B Bonds”). The City pre-qualified six firms to submit competitive bids on the swaps. The three firms selected all matched the lowest fixed rate bid of 3.78%. As of April 14, 2008 the City had converted all of the 2004B bonds from auction rate to variable rate demand bonds.

Objective. The objective of the swaps is to hedge against the potential of rising interest rates associated with the 2004B Bonds and to achieve a lower fixed rate than the market rate for traditional fixed rate debt at time of issuance of the 2004B Bonds. The City’s goal is that its variable receipts under these swaps equal the variable payments made on the bonds, leaving the fixed payment on the swap, plus dealer and liquidity fees, as its net interest cost.

Terms. The notional amounts of the swap agreements total \$653.3 million, the principal amount of the associated 2004B Bonds. The City’s swap agreements contain scheduled reductions to outstanding notional amounts that follow anticipated payments of principal of the 2004B Bonds in varying amounts during the years 2028 to 2034.

Under the terms of the swaps, the City will pay a fixed rate of 3.78% and receive a floating rate equal to 57.6% of One-Month US Dollar LIBOR plus 37 basis points. All agreements were effective June 10, 2004, the date of issuance of the 2004B Bonds. The termination date is May 15, 2034.

Receipts and Payments. For the six months ended December 31, 2011, the City earned \$1.6 million in swap revenue for its 2004B swaps and paid \$422,700 of interest on the underlying securities. The contractual rate for the City’s swap payment is 3.78%. The average effective rate for the 2004B bonds, including interest for the Series 2004B bonds, the City’s swap payments, and its dealer and liquidity fees, reduced by swap receipts, was 4.52%. In contrast, the comparable fixed rate the City paid on its Combined Utility System Series 2004A bonds was 5.08%.

Fair value. Because interest rates have changed, the swaps had an estimated negative fair value of \$210.7 million on December 31, 2011. This value was calculated using the zero-coupon method.

Credit risk. As of this date, the City was not exposed to credit risk because the swaps had a negative fair value. However, should interest rates change and the fair value of the swap become positive, the City would be exposed to credit risk on the swap in the amount of its fair value. If a counterparty’s credit rating falls below rating thresholds established by the agreements, collateral must be posted in varying amounts depending on the credit rating and swap fair value. No collateral has been required to date.

Counterparty	Notional Amount	Fair Value	Counterparty Credit Rating (Moody’s/S&P/Fitch)
Goldman Sachs Capital Markets Inc.	\$ 353,325,000	\$ (113,924,000)	A1 /A -/A
JP Morgan Chase	150,000,000	(48,366,000)	Aa3/ A/AA-
UBS AG	150,000,000	(48,366,000)	Aa3 /A /A
	<u>\$ 653,325,000</u>	<u>\$ (210,656,000)</u>	

Basis risk. The City is exposed to basis risk on the swaps because the variable payment received is based on a different taxable index from the tax-exempt rate paid by the City on the bonds. Should the relationship between taxable LIBOR and tax-exempt rates move to convergence (because of reductions in tax rates, for example), the expected cost savings may not be realized. For the six months ended December 31, 2011, the swap generated positive cash flow with the average variable rate paid on the underlying tax-exempt bonds at 0.13%, or 0.36% lower than the average 0.49% LIBOR-based rate received for the swap. On December 31, 2011, the interest rate in effect for the underlying bonds was 0.08%, 0.44% lower than the 0.52% rate in effect for swap receipts.

Remarketing risk. The City faces a risk that the remarketing agent will not be able to sell the variable rate demand bonds at a competitive rate. Rates may vary considerably as investors shift in and out of the tax-exempt variable rate sector.

Termination risk. The City may terminate for any reason. A counterparty may terminate a swap if the City fails to perform under the terms of the contract. The City's on-going payment obligations under the swap (and to a limited extent, its termination payment obligations) are insured, and counterparties cannot terminate so long as the insurer does not fail to perform. If a swap is terminated, the associated variable-rate bonds would no longer carry synthetic fixed interest rates. Also, if the swap has a negative fair value at termination, the City would be liable to the counterparty for a payment equal to the swap's fair value.

## **B. Combined Utility System Forward Rate Lock/Synthetic Fixed Rate Swap**

On November 1, 2005 the City priced a floating to fixed interest rate exchange agreement swap with Royal Bank of Canada ("RBC") on a forward basis. The City pre-qualified eight firms to submit competitive bids, and RBC submitted the lowest bid of 3.761%.

Objective. The City entered the swap agreement to hedge against the potential of rising interest rates and to achieve a lower fixed rate than the market rate for traditional fixed rate debt. This swap was previously assigned to the 2008A variable rate demand bonds, which were refunded on March 30, 2010 with the 2010B SIFMA Indexed Notes. The addition of the SIFMA-Indexed Notes diversifies the System's variable rate debt portfolio. Rates on the notes are calculated at SIFMA +130 bps, and the notes expire in March 2013.

Terms. The notional amount of the swap is \$249.1 million with the underlying bonds being the Series 2010B Notes. The swap agreement contains scheduled reductions to the outstanding notional amount during the years 2028 to 2034.

Under terms of the swap, the City pays a fixed rate of 3.761% and receives a floating rate equal to 70% of One-Month US Dollar LIBOR. The agreement became effective December 3, 2007 with a termination date of May 15, 2034.

Receipts and Payments. For the six months ended December 31, 2011, the City earned \$193,000 in swap revenue for its 2010B swap and paid \$171,000 on the underlying notes. The contractual rate for the City's swap payment is 3.761%. The average effective rate for the bonds, including the City's swap payments and a fixed component of 1.30%, was 5.04%.

Fair value. Because interest rates have changed, the swap had an estimated negative fair value of \$82.4 million on December 31, 2011. This value was calculated using the zero-coupon method.

Credit risk. The City's swap policy generally requires that swap counterparties be rated double-A or better by at least one nationally recognized rating agency. As of this date, RBC met this requirement with ratings of Aa1/AA-/AA. Also, under the agreement, if RBC's credit rating falls below double-A, collateral must be posted in varying amounts depending on the credit rating and swap fair value. No collateral has been required to date.

Basis risk. The City will be exposed to basis risk on the swap because the variable payment received is based on a taxable index other than the tax-exempt SIFMA based rate paid by the City on the bonds. In the future, if tax-

exempt rates move to convergence with the taxable LIBOR index (because of reductions in tax rates, for example), the expected cost savings may not be realized, resulting in a higher synthetic rate. For the six months ended December 31, 2011, the average variable rate paid on the underlying tax-exempt bonds, excluding the fixed credit spread component, was 0.13%, 0.02% lower than the average 0.15% LIBOR-based rate received for the swap. At December 31, 2011, the overall rate in effect for the underlying bonds, excluding the fixed spread component, was 0.10%, 0.08% lower than the 0.18% rate in effect for the swap receipts.

Termination risk. The City may terminate for any reason. RBC may terminate a swap if the City fails to perform under the terms of the contract. The City's on-going payment obligations under the swap (and to a limited extent, its termination payment obligations) are insured, and RBC cannot terminate so long as the insurer does not fail to perform. If a swap is terminated, the associated variable-rate bonds would no longer carry synthetic fixed interest rates. Also, if the swap has a negative fair value at termination, the City would be liable to the counterparty for a payment equal to the swap's fair value.



# CITY OF HOUSTON

Finance Department

**Annise D. Parker**

Mayor

Finance Department  
P.O. Box 1562  
Houston, Texas 77251-1562

T. 713-221-0935  
F. 713-837-9654  
[www.houstontx.gov](http://www.houstontx.gov)

**To:** Mayor Annise D. Parker  
City Council Members

**Date:** January 27, 2012

**Subject:** 6+6 Financial and  
Operations Report

Attached is the 6+6 Financial and Operations Report for the period ending December 31, 2011. Fiscal Year 2012 projections are based on six months of actual results and six months of projections.

## **General Fund**

We are currently projecting ending fund balance of \$145.5 million, which is approximately 9.04% of the expenditures less debt service.

Projection for Revenues and Other Sources decreased by \$3.4 million due to the following:

- Municipal Courts Fines and Forfeits decreased \$2.0 million due to moving violations lower than anticipated
- Sale of Capital Assets decreased by \$1.4 million as a result of cancelled right-of-way sales

Projection for Expenditures and Other Uses decreased \$3.5 million primarily due to \$5.1 million savings in Health Benefits from various departments due to new lower contract rates. This is offset by an increase in projected electricity cost of \$1.2 million and \$500,000 increase in Solid Waste to maintain the commercial drivers' licenses.

Additionally, our expenditure projections also reflect the transfer of IT employees to Finance as well as Finance and ARA's employees to Mayor's Office to properly reflect the departmental functions.

## **Enterprise, Special Revenue and Other Funds**

We are projecting no change in Enterprise Funds, Special Revenue Funds and all other funds from the 5+7 Report, with the exception of the following:

### **Aviation**

Operating Revenues increased by \$1.8 million primarily due to building lease and auto rental concessions. As a result Operating Transfers also increased approximately \$2.0 million.

### **Convention & Entertainment**

Operating Transfers increased by \$873,000 to reflect current debt service costs.

### **Combined Utility System**

Operating Revenues increased by \$9.0 million primarily due to the continuous dry weather conditions during the second quarter.

Operating Expenditures decreased approximately \$2.8 million due to saving of \$5.2 million from delays in filling vacant position offset by an increase of \$2.7 million to cover cost of repairing water main line breaks throughout the city.

Operating Transfers decreased \$7.8 million as a result of debt service savings from smaller FY2011 new bond issuance and refunding of Junior Lien Bonds.

### **Dedicated Drainage & Street Renewal Fund**

Revenues and expenditures decreased approximately \$2.9 million as all capital funding going directly to the Dedicated Drainage Street and Renewal Capital Fund (Fund 4040).

### **Storm Water**

Operating Transfers-In decreased by \$308,000 due to less revenue being transferred from the Combined Utility System Fund as well as an increase in interest income.

### **Health Benefits Funds**

Operating Revenues and Expenditures decreased by \$12.2 million due to savings from the Cigna health benefits contract.

If you have any questions, please feel free to contact me.

Sincerely,



Kelly Dowe

Director

General Fund (Fund 1000)  
Comparative Projections  
Controller's Office and Finance  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Variance between Controller and Finance	
		Adopted Budget	Current Budget	% of Budget	Controller's Projection		Finance Projection
<b>Revenues</b>							
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	48%	\$ 855,341	\$ 858,679	3,338
Industrial Assessments	14,458	14,800	14,800	1%	13,850	14,800	950
Sales Tax	492,824	518,912	518,912	29%	522,557	521,912	(645)
Other Taxes	10,450	10,806	10,806	1%	9,385	10,806	1,421
Electric Franchise	98,108	99,694	99,694	6%	99,694	99,694	0
Telephone Franchise	46,722	44,483	44,483	3%	45,600	44,483	(1,117)
Gas Franchise	21,890	22,009	22,009	1%	22,009	22,009	0
Other Franchise	23,844	24,044	24,044	1%	23,227	24,307	1,080
Licenses and Permits	18,714	22,241	22,241	1%	19,572	22,241	2,669
Intergovernmental	58,895	11,161	11,161	1%	11,161	11,161	0
Charges for Services	38,166	40,365	40,365	2%	38,034	40,365	2,331
Direct Interfund Services	46,034	45,255	45,255	3%	45,464	45,464	0
Indirect Interfund Services	16,328	18,522	18,522	1%	18,835	18,835	0
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2%	31,025	33,894	2,869
Other Fines and Forfeits	2,903	2,562	2,562	0%	2,297	2,719	422
Interest	5,788	3,000	3,000	0%	3,500	3,000	(500)
Miscellaneous/Other	11,872	6,740	6,740	0%	5,999	7,090	1,091
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>100%</b>	<b>1,767,550</b>	<b>1,781,459</b>	<b>13,909</b>
<b>Expenditures</b>							
Administration & Regulatory Affairs	31,641	37,237	28,092	2%	26,246	26,246	0
City Council	5,007	5,736	5,736	0%	5,736	5,736	0
City Secretary	747	790	790	0%	790	790	0
Controller	7,389	6,843	6,843	0%	6,956	6,956	0
Finance	9,802	22,419	22,419	1%	22,396	22,396	0
Fire	448,175	419,309	419,652	23%	418,207	418,207	0
General Services	46,079	45,981	45,981	3%	46,555	46,555	0
Health and Human Services	45,614	39,551	39,556	2%	40,042	40,042	0
Housing and Community Dev.	860	620	620	0%	620	620	0
Houston Emergency Center	11,172	11,550	11,550	1%	11,550	11,550	0
Human Resources	3,152	3,169	3,169	0%	3,155	3,155	0
Information Technology	19,073	17,112	18,777	1%	18,037	18,037	0
Legal	16,974	13,719	13,719	1%	13,759	13,759	0
Library	35,305	32,440	32,470	2%	32,338	32,338	0
Mayor's Office	2,930	2,310	2,232	0%	5,319	5,319	0
Municipal Courts	22,837	23,412	21,955	1%	22,033	22,033	0
Neighborhoods	0	0	9,015	0%	9,310	9,310	0
Office of Business Opportunity	2,404	2,018	2,018	0%	2,037	2,037	0
Parks and Recreation	63,133	60,711	61,251	3%	66,375	66,375	0
Planning and Development	8,173	7,272	7,272	0%	7,262	7,262	0
Police	663,420	640,741	640,742	35%	640,402	640,402	0
Public Works and Engineering	83,464	37,519	37,519	2%	37,469	37,469	0
Solid Waste Management	65,543	65,543	65,543	4%	65,647	65,647	0
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>82%</b>	<b>1,502,241</b>	<b>1,502,241</b>	<b>0</b>
General Government	87,144	102,294	110,568	6%	107,337	107,337	0
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>88%</b>	<b>1,609,578</b>	<b>1,609,578</b>	<b>0</b>
Budgeted Debt Service	232,544	229,700	220,507	12%	220,507	220,507	0
Transfer of Equipment to Departments	(11,707)	0	0	0%	0	0	0
Debt Service Transfer	220,837	229,700	220,507	0	220,507	220,507	0
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>100%</b>	<b>1,830,085</b>	<b>1,830,085</b>	<b>0</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>		<b>(62,535)</b>	<b>(48,626)</b>	<b>13,909</b>
<b>Other Financing Sources (Uses)</b>							
Transfers from Other Funds	23,561	51,480	51,480		52,980	52,980	0
Sale of Capital Assets	13,766	13,550	13,550		10,655	12,150	1,495
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>		<b>63,635</b>	<b>65,130</b>	<b>1,495</b>
<b>Fund Balance</b>							
Fund Balance - Beginning of Year	165,383	129,041	129,041		129,041	129,041	0
Changes to Designated Fund Balance*	20,000	0	0		0	0	0
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0		0	0	0
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0		0	0	0
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>1,100</b>	<b>16,504</b>	<b>15,404</b>
<b>Fund Balance, End of Year***</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>		<b>130,141</b>	<b>145,545</b>	<b>15,404</b>

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

\*\*A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

\*\*\*The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$120,718 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$9,423 above 7.5% based on the Controller's projections for Fiscal Year 2012.

General Fund (Fund 1000)  
 Controller's Office  
 For the period ended December 31, 2011  
 (amounts expressed in thousands)

	FY2011 Actual	FY2012				Controller's Projection	Variance from Current Budget	% Variance
		Adopted Budget	Current Budget	Current Month	YTD			
<b>Revenues</b>								
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	\$ 142,280	\$ 175,268	\$ 855,341	\$ 12,863	1.5%
Industrial Assessments	14,458	14,800	14,800	0	37	13,850	(950)	-6.4%
Sales Tax	492,824	518,912	518,912	55,572	263,072	522,557	3,645	0.7%
Other Taxes	10,450	10,806	10,806	0	2,320	9,385	(1,421)	-13.2%
Electric Franchise	98,108	99,694	99,694	8,174	49,571	99,694	0	0.0%
Telephone Franchise	46,722	44,483	44,483	3,797	22,667	45,600	1,117	2.5%
Gas Franchise	21,890	22,009	22,009	1,834	11,005	22,009	0	0.0%
Other Franchise	23,844	24,044	24,044	2,041	12,122	23,227	(817)	-3.4%
Licenses and Permits	18,714	22,241	22,241	2,363	11,206	19,572	(2,669)	-12.0%
Intergovernmental	58,895	11,161	11,161	82	620	11,161	0	0.0%
Charges for Services	38,166	40,365	40,365	3,231	18,596	38,034	(2,331)	-5.8%
Direct Interfund Services	46,034	45,255	45,255	3,140	20,947	45,464	209	0.5%
Indirect Interfund Services	16,328	18,522	18,522	1,943	7,657	18,835	313	1.7%
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2,973	13,078	31,025	(4,869)	-13.6%
Other Fines and Forfeits	2,903	2,562	2,562	200	1,244	2,297	(265)	-10.3%
Interest	5,788	3,000	3,000	143	1,340	3,500	500	16.7%
Miscellaneous/Other	11,872	6,740	6,740	308	3,198	5,999	(741)	-11.0%
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>228,081</b>	<b>613,948</b>	<b>1,767,550</b>	<b>4,584</b>	<b>0.3%</b>
<b>Expenditures</b>								
Administration & Regulatory Affairs	31,641	37,237	28,092	1,858	16,455	26,246	1,846	6.6%
City Council	5,007	5,736	5,736	422	2,497	5,736	0	0.0%
City Secretary	747	790	790	69	367	790	0	0.0%
Controller	7,389	6,843	6,843	589	3,498	6,956	(113)	-1.7%
Finance	9,802	22,419	22,419	1,381	8,392	22,396	23	0.1%
Fire	448,175	419,309	419,652	37,607	203,397	418,207	1,445	0.3%
General Services	46,079	45,981	45,981	3,478	19,100	46,555	(574)	-1.2%
Health and Human Services	45,614	39,551	39,556	3,394	18,105	40,042	(486)	-1.2%
Housing and Community Dev.	860	620	620	53	337	620	0	0.0%
Houston Emergency Center	11,172	11,550	11,550	0	5,775	11,550	0	0.0%
Human Resources	3,152	3,169	3,169	265	1,516	3,155	14	0.4%
Information Technology	19,073	17,112	18,777	1,277	8,236	18,037	740	3.9%
Legal	16,974	13,719	13,719	1,178	6,255	13,759	(40)	-0.3%
Library	35,305	32,440	32,470	2,782	15,806	32,338	132	0.4%
Mayor's Office	2,930	2,310	2,232	210	1,213	5,319	(3,087)	-138.3%
Municipal Courts	22,837	23,412	21,955	1,712	10,565	22,033	(78)	-0.4%
Neighborhoods	0	0	9,015	454	3,797	9,310	(295)	0.0%
Office of Business Opportunity	2,404	2,018	2,018	148	819	2,037	(19)	-0.9%
Parks and Recreation	63,133	60,711	61,251	5,449	28,355	66,375	(5,124)	-8.4%
Planning and Development	8,173	7,272	7,272	540	3,274	7,262	10	0.1%
Police	663,420	640,741	640,742	57,667	312,380	640,402	340	0.1%
Public Works and Engineering	83,464	37,519	37,519	3,355	18,613	37,469	50	0.1%
Solid Waste Management	65,543	65,543	65,543	6,604	23,917	65,647	(104)	-0.2%
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>130,492</b>	<b>712,669</b>	<b>1,502,241</b>	<b>(5,320)</b>	<b>-0.4%</b>
General Government	87,144	102,294	110,568	8,190	30,657	107,337	3,231	2.9%
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>138,682</b>	<b>743,326</b>	<b>1,609,578</b>	<b>(2,089)</b>	<b>-0.1%</b>
Budgeted Debt Service	232,544	229,700	220,507	0	0	220,507	0	0.0%
Transfer of Equipment to Departments	(11,707)	0	0	0	0	0	0	0.0%
<b>Debt Service Transfer</b>	<b>220,837</b>	<b>229,700</b>	<b>220,507</b>	<b>0</b>	<b>0</b>	<b>220,507</b>	<b>0</b>	<b>0.0%</b>
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>138,682</b>	<b>743,326</b>	<b>1,830,085</b>	<b>(2,089)</b>	<b>-0.1%</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>	<b>89,399</b>	<b>(129,378)</b>	<b>(62,535)</b>	<b>2,495</b>	
<b>Other Financing Sources (Uses)</b>								
Transfers from Other Funds	23,561	51,480	51,480	2,147	13,100	52,980	1,500	
Sale of Capital Assets	13,766	13,550	13,550	22	901	10,655	(2,895)	
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>	<b>2,169</b>	<b>14,001</b>	<b>63,635</b>	<b>(1,395)</b>	
<b>Fund Balance</b>								
Fund Balance - Beginning of Year	165,383	129,041	129,041	129,041	129,041	129,041	0	
Changes to Designated Fund Balance*	20,000	0	0	0	0	0	0	
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0	91,568	0	0	0	
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0	0	0	0	0	
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>1,100</b>	
<b>Fund Balance, End of Year**</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>	<b>220,609</b>	<b>13,664</b>	<b>130,141</b>	<b>1,100</b>	

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

\*\*A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

\*\*\*The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$120,718 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$9,423 above 7.5% based on the Controller's projections for Fiscal Year 2012.

General Fund (Fund 1000)  
Finance  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection	Variance from Current Budget	% Variance
		Adopted Budget	Current Budget	Current Month	YTD			
<b>Revenues</b>								
General Property Taxes	\$ 859,413	\$ 842,478	842,478	\$ 142,280	\$ 175,268	\$ 858,679	16,201	1.9%
Industrial Assessments	14,458	14,800	14,800	0	37	14,800	0	0.0%
Sales Tax	492,824	518,912	518,912	55,572	263,072	521,912	3,000	0.6%
Other Taxes	10,450	10,806	10,806	0	2,320	10,806	0	0.0%
Electric Franchise	98,108	99,694	99,694	8,174	49,571	99,694	0	0.0%
Telephone Franchise	46,722	44,483	44,483	3,797	22,667	44,483	0	0.0%
Gas Franchise	21,890	22,009	22,009	1,834	11,005	22,009	0	0.0%
Other Franchise	23,844	24,044	24,044	2,041	12,122	24,307	263	1.1%
Licenses and Permits	18,714	22,241	22,241	2,363	11,206	22,241	0	0.0%
Intergovernmental	58,895	11,161	11,161	82	620	11,161	0	0.0%
Charges for Services	38,166	40,365	40,365	3,231	18,596	40,365	0	0.0%
Direct Interfund Services	46,034	45,255	45,255	3,140	20,947	45,464	209	0.5%
Indirect Interfund Services	16,328	18,522	18,522	1,943	7,657	18,835	313	1.7%
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2,973	13,078	33,894	(2,000)	-5.6%
Other Fines and Forfeits	2,903	2,562	2,562	200	1,244	2,719	157	6.1%
Interest	5,788	3,000	3,000	143	1,340	3,000	0	0.0%
Miscellaneous/Other	11,872	6,740	6,740	308	3,198	7,090	350	5.2%
<b>Total Revenues</b>	<b>1,802,728</b>	<b>1,762,966</b>	<b>1,762,966</b>	<b>228,081</b>	<b>613,948</b>	<b>1,781,459</b>	<b>18,493</b>	<b>1.0%</b>
<b>Expenditures</b>								
Administration & Regulatory Affairs	31,641	37,237	28,092	1,858	16,455	26,246	1,846	6.6%
City Council	5,007	5,736	5,736	422	2,497	5,736	0	0.0%
City Secretary	747	790	790	69	367	790	0	0.0%
Controller	7,389	6,843	6,843	589	3,498	6,956	(113)	-1.7%
Finance	9,802	22,419	22,419	1,381	8,392	22,396	23	0.1%
Fire	448,175	419,309	419,652	37,607	203,397	418,207	1,445	0.3%
General Services	46,079	45,981	45,981	3,478	19,100	46,555	(574)	-1.2%
Health and Human Services	45,614	39,551	39,556	3,394	18,105	40,042	(486)	-1.2%
Housing and Community Dev.	860	620	620	53	337	620	0	0.0%
Houston Emergency Center	11,172	11,550	11,550	0	5,775	11,550	0	0.0%
Human Resources	3,152	3,169	3,169	265	1,516	3,155	14	0.4%
Information Technology	19,073	17,112	18,777	1,277	8,236	18,037	740	3.9%
Legal	16,974	13,719	13,719	1,178	6,255	13,759	(40)	-0.3%
Library	35,305	32,440	32,470	2,782	15,806	32,338	132	0.4%
Mayor's Office	2,930	2,310	2,232	210	1,213	5,319	(3,087)	-138.3%
Municipal Courts	22,837	23,412	21,955	1,712	10,565	22,033	(78)	-0.4%
Neighborhoods	0	0	9,015	454	3,797	9,310	(295)	0.0%
Office of Business Opportunity	2,404	2,018	2,018	148	819	2,037	(19)	-0.9%
Parks and Recreation	63,133	60,711	61,251	5,449	28,355	66,375	(5,124)	-8.4%
Planning and Development	8,173	7,272	7,272	540	3,274	7,262	10	0.1%
Police	663,420	640,741	640,742	57,667	312,380	640,402	340	0.1%
Public Works and Engineering	83,464	37,519	37,519	3,355	18,613	37,469	50	0.1%
Solid Waste Management	65,543	65,543	65,543	6,604	23,917	65,647	(104)	-0.2%
<b>Total Departmental Expenditures</b>	<b>1,592,894</b>	<b>1,496,002</b>	<b>1,496,921</b>	<b>130,492</b>	<b>712,669</b>	<b>1,502,241</b>	<b>(5,320)</b>	<b>-0.4%</b>
General Government	87,144	102,294	110,568	8,190	30,657	107,337	3,231	2.9%
<b>Total Expenditures Other Than Debt</b>	<b>1,680,038</b>	<b>1,598,296</b>	<b>1,607,489</b>	<b>138,682</b>	<b>743,326</b>	<b>1,609,578</b>	<b>(2,089)</b>	<b>-0.1%</b>
Budgeted Debt Service	232,544	229,700	220,507	0	0	220,507	0	0.0%
Transfer of Equipment to Departments	(11,707)	0	0	0	0	0	0	0.0%
Debt Service Transfer	220,837	229,700	220,507	0	0	220,507	0	0.0%
<b>Total Expenditures and Other Uses</b>	<b>1,900,875</b>	<b>1,827,996</b>	<b>1,827,996</b>	<b>138,682</b>	<b>743,326</b>	<b>1,830,085</b>	<b>(2,089)</b>	<b>-0.1%</b>
<b>Net Current Activity</b>	<b>(98,147)</b>	<b>(65,030)</b>	<b>(65,030)</b>	<b>89,399</b>	<b>(129,378)</b>	<b>(48,626)</b>	<b>16,404</b>	
<b>Other Financing Sources (Uses)</b>								
Transfers from Other Funds	23,561	51,480	51,480	2,147	13,100	52,980	1,500	
Sale of Capital Assets	13,766	13,550	13,550	22	901	12,150	(1,400)	
<b>Total Other Financing Sources (Uses)</b>	<b>37,327</b>	<b>65,030</b>	<b>65,030</b>	<b>2,169</b>	<b>14,001</b>	<b>65,130</b>	<b>100</b>	
<b>Fund Balance</b>								
Fund Balance - Beginning of Year	165,383	129,041	129,041	129,041	129,041	129,041	0	
Changes to Designated Fund Balance*	20,000	0	0	0	0	0	0	
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0	91,568	0	0	0	
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0	0	0	0	0	
<b>(Budget Gap)/Increase in Fund Balance**</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,504</b>	<b>16,504</b>	
<b>Fund Balance, End of Year</b>	<b>129,041</b>	<b>129,041</b>	<b>129,041</b>	<b>220,609</b>	<b>13,664</b>	<b>145,545</b>	<b>16,504</b>	

\*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

\*\*A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

General Fund (Fund 1000)  
 General Government  
 For the period ended December 31, 2011  
 (amounts expressed in thousands)

	FY2012							
	FY2011 Actual	Adopted Budget	Current Budget	Current Month	YTD	YTD as % of Current Budget	Controller's Projection	Finance Projection
Non-Dept. Exp. and Other Uses								
General Government								
Termination Pay - Civilian	0	5,424	5,374	316	1,388	25.8%	1,874	1,874
Insurance-Civilian (Retirees)	15,997	9,416	9,416	857	4,945	52.5%	10,077	10,077
Total Personnel Services	<u>15,997</u>	<u>14,840</u>	<u>14,790</u>	<u>1,173</u>	<u>6,333</u>	<u>42.8%</u>	<u>11,951</u>	<u>11,951</u>
Subrecipient Contract Services	150	0	0	0	0	0.0%	0	0
Banking Services	118	128	128	11	58	45.3%	128	128
Advertising Svcs	323	250	300	93	244	81.3%	300	300
Miscellaneous Support Services	0	0	0	0	0	0.0%	0	0
Accounting and Auditing Svcs	0	0	0	0	0	0.0%	0	0
Fuel	0	3,597	3,597	0	0	0.0%	3,597	3,597
Interfund Services	0	1,471	1,471	0	0	0.0%	729	729
Legal Services	2,679	1,485	1,485	(2)	196	13.2%	1,485	1,485
Management Consulting Svcs.	805	681	681	30	60	8.8%	681	681
Real Estate Lease	4,317	4,650	4,650	327	2,269	48.8%	4,650	4,650
METRO Commuter Passes	699	720	720	122	292	40.6%	720	720
Limited Purpose Annexation Pmts.	32,071	36,300	36,300	3,049	8,138	22.4%	36,300	36,300
Tax Appraisal Fees	7,779	7,890	7,890	12	3,836	48.6%	7,890	7,890
Elections	988	3,000	3,000	960	1,403	46.8%	3,000	3,000
Claims and Judgments	5,166	10,563	10,563	0	1,375	13.0%	10,563	10,563
Contingency/Reserve	0	4,100	3,181	0	0	0.0%	3,531	3,531
Misc Other Services and Charges	6,434	1,727	1,727	895	975	56.5%	1,727	1,727
Membership and Professional Fees	773	1,195	1,195	85	587	49.1%	1,195	1,195
Total Other Services and Charges	<u>62,302</u>	<u>77,757</u>	<u>76,888</u>	<u>5,582</u>	<u>19,433</u>	<u>25.3%</u>	<u>76,496</u>	<u>76,496</u>
Other Financing Uses								
Debt Service-Interest	933	3,645	3,645	0	533	14.6%	3,645	3,645
Transfers to Conv & Entertain	391	427	427	29	139	32.6%	427	427
Transfers to CUS	1,896	0	0	0	0	0.0%	0	0
Transfers to Special Revenues	5,625	5,625	14,818	1,406	4,219	28.5%	14,818	14,818
Total Other Financing Uses	<u>8,845</u>	<u>9,697</u>	<u>18,890</u>	<u>1,435</u>	<u>4,891</u>	<u>25.9%</u>	<u>18,890</u>	<u>18,890</u>
<b>Total General Government</b>	<u><u>87,144</u></u>	<u><u>102,294</u></u>	<u><u>110,568</u></u>	<u><u>8,190</u></u>	<u><u>30,657</u></u>	<u><u>27.7%</u></u>	<u><u>107,337</u></u>	<u><u>107,337</u></u>

General Fund  
Statement of Cash Transactions  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	Month Ended	FY2012 YTD
	\$	\$
Cash Balance, Beginning of Month	89,631	75,932
RECEIPTS:		
Balance Sheet Transactions	7,093	67,712
TRANS Proceeds	-	223,399
Short-term Borrowings	-	-
Taxable Note Proceeds	-	-
Ad Valorem Tax	141,569	174,419
Industrial Assessments	-	421
Sales Tax	40,024	259,089
Bingo Tax	-	94
Mixed Beverage Tax	-	5,050
Electric Franchise Fees	16,349	58,066
Telephone Franchise Fees	90	22,902
Natural Gas Franchise Fees	3,668	12,839
Other Franchise Fees	103	12,265
Licenses and Permits	2,382	11,220
Intergovernmental	82	13,629
Charge for Services	3,176	18,875
Direct Interfund Services	3,199	22,208
Indirect Interfund Services	1,942	850
Municipal Courts Fines	2,968	13,567
Interfund - Any Lawful Purpose	-	-
Interfund - Disaster Recovery Fund	-	-
Interfund - all other funds	-	-
Other Fines & Forfeitures	218	1,396
Interest Apportionment	143	1,340
Other	2,416	16,554
<b>Total Receipts</b>	<u>225,424</u>	<u>935,894</u>
DISBURSEMENTS:		
Balance Sheet Transactions	(5,859)	(51,703)
Vendor Payment	(13,698)	(89,720)
Payroll Expenses	(133,969)	(651,013)
Workers' Compensation	(1,209)	(6,989)
Operating Transfer Out	(1,890)	(19,527)
Supplies	(5,760)	(6,392)
Contract Services	62	(2,605)
Rental & Leasings	(972)	(3,642)
Utilities	(5,138)	(30,257)
TRANS Borrowing / Repayment	-	-
Taxable Note Principal and Interest	-	-
TIRZ Payment	-	-
Interfund - Transfer to Rainy Day Fund	-	-
Interfund - Transfer to Debt Service	-	-
Interfund - all other funds	(10,200)	(11,502)
Capital Outlay	-	-
Other	(19)	(2,071)
<b>Total Disbursements</b>	<u>(178,652)</u>	<u>(875,423)</u>
Net Increase (Decrease) in Cash	46,772	60,471
Cash Balance, End of Month	<u>\$ 136,403</u>	<u>\$ 136,403</u>

Note: Totals may not add up exactly due to rounding

**General Fund 1000**  
**Five Year History and Current Year Projection**  
(amounts expressed in thousands)

	FY2007		FY2008		FY2009	
	Actual	% of Total	Actual	% of Total	Actual	% of Total
<b>Revenues</b>						
General Property Taxes	\$ 748,792	45.2%	\$ 830,889	49.0%	\$ 890,088	49.0%
Industrial Assessments	15,823	1.0%	17,787	1.1%	19,133	1.1%
Sales Tax	461,417	27.9%	495,173	28.4%	507,103	28.4%
Other Taxes	9,992	0.6%	10,735	0.6%	10,813	0.6%
Electric Franchise	99,534	6.0%	98,141	5.5%	99,612	5.5%
Telephone Franchise	50,434	3.0%	49,566	2.1%	48,229	2.1%
Gas Franchise	20,790	1.3%	21,507	1.2%	21,258	1.2%
Other Franchise	18,793	1.1%	20,981	0.9%	21,223	0.9%
License and Permits	18,637	1.1%	20,889	1.0%	17,511	1.0%
Intergovernmental	41,576	2.5%	32,950	1.8%	33,027	1.8%
Charges for Services	44,844	2.7%	39,836	2.0%	35,743	2.0%
Direct Interfund Services	42,052	2.5%	41,395	2.5%	47,890	2.5%
Indirect Interfund Services	12,712	0.8%	10,950	0.7%	13,190	0.7%
Muni Courts Fines and Forfeits	44,936	2.7%	37,140	2.1%	37,692	2.1%
Other Fines and Forfeits	5,362	0.3%	4,491	0.1%	2,692	0.1%
Interest	15,059	0.9%	16,992	0.5%	8,826	0.5%
Miscellaneous/Other	4,529	0.3%	12,315	0.6%	10,276	0.6%
<b>Total Revenues</b>	<b>1,655,282</b>	<b>100.0%</b>	<b>1,761,737</b>	<b>100.0%</b>	<b>1,824,306</b>	<b>100.0%</b>
<b>Expenditures</b>						
Administration & Regulatory Affairs	18,763	1.1%	19,363	1.2%	22,845	1.2%
City Council	4,084	0.2%	4,981	0.3%	5,097	0.3%
City Secretary	652	0.0%	629	0.0%	667	0.0%
Controller	6,125	0.4%	6,596	0.4%	7,111	0.4%
Convention & Entertainment	5,816	0.3%	1,153	0.1%	1,194	0.1%
Finance	4,771	0.3%	8,171	0.5%	9,044	0.5%
Fire	360,542	21.6%	388,354	22.3%	422,718	22.3%
General Services	41,917	2.5%	45,384	2.6%	50,034	2.6%
Health and Human Services	47,248	2.8%	50,903	3.0%	56,638	3.0%
Housing and Community Dev.	826	0.0%	472	0.0%	779	0.0%
Houston Emergency Center	9,728	0.6%	10,742	0.6%	11,280	0.6%
Human Resources	2,449	0.1%	2,470	0.1%	2,740	0.1%
Information Technology	12,920	0.8%	17,322	0.9%	17,494	0.9%
Legal	12,921	0.8%	13,779	0.8%	15,996	0.8%
Library	32,257	1.9%	34,869	2.0%	37,647	2.0%
Mayor's Office	3,061	0.2%	2,900	0.2%	2,917	0.2%
Municipal Courts	18,751	1.1%	21,185	1.0%	23,516	1.0%
Neighborhoods	0	0.0%	0	0.0%	0	1.0%
Office of Business Opportunity	1,641	0.1%	2,137	0.1%	2,311	0.1%
Parks and Recreation	60,633	3.6%	64,682	3.5%	70,111	3.5%
Planning and Development	7,545	0.5%	7,557	0.4%	8,220	0.4%
Police	581,811	34.9%	618,308	34.7%	657,225	34.7%
Public Works and Engineering	83,914	5.0%	88,431	4.7%	90,321	4.7%
Solid Waste Management	70,702	4.2%	74,083	3.9%	74,419	3.9%
<b>Total Departmental Expenditures</b>	<b>1,389,077</b>	<b>83.3%</b>	<b>1,484,471</b>	<b>83.8%</b>	<b>1,590,324</b>	<b>83.8%</b>
General Government	69,998	4.2%	83,020	3.9%	78,374	3.9%
Debt Service Transfer	209,000	12.5%	222,850	12.3%	232,948	12.3%
<b>Total Expenditures and Other Uses</b>	<b>1,668,075</b>	<b>100.0%</b>	<b>1,790,341</b>	<b>100.0%</b>	<b>1,901,646</b>	<b>100.0%</b>
<b>Net Current Activity</b>	<b>(12,793)</b>		<b>(28,604)</b>		<b>(77,340)</b>	
<b>Other Financing Sources (Uses)</b>						
Transfers from Other Funds	4,542		11,219		35,810	
Pension Bond Proceed	63,000		35,000		20,000	
Sale of Capital Assets	4,757		4,003		4,798	
Proceeds from Contracts	0		0		0	
<b>Total Other Financing Sources (Uses)</b>	<b>72,299</b>		<b>50,222</b>		<b>60,608</b>	
<b>Fund Balance</b>						
Fund Balance - Beginning of Year	173,183		231,888		253,043	
Change in Misc. Other Reserves	(801)		(463)		0	
Changes to Designated Fund Balance	0		0		0	
Change in Inventory, Prepaid Items and Impres	0		0		0	
<b>Fund Balance, End of Year</b>	<b>231,888</b>		<b>253,043</b>		<b>236,311</b>	

General Fund 1000  
Five Year History and Current Year Projection (cont'd)  
(amounts expressed in thousands)

	FY2010		FY2011		FY2012	
	Actual	% of Total	Actual	% of Total	Projection	% of Total
	\$		\$		\$	
<b>Revenues</b>						
General Property Taxes	892,865	48.9%	859,413	47.7%	858,679	48.2%
Industrial Assessments	15,817	1.1%	14,458	0.8%	14,800	0.8%
Sales Tax	468,965	27.7%	492,824	27.3%	521,912	29.3%
Other Taxes	10,577	0.6%	10,450	0.6%	10,806	0.6%
Electric Franchise	97,248	5.5%	98,108	5.4%	99,694	5.6%
Telephone Franchise	48,263	2.7%	46,722	2.6%	44,483	2.5%
Gas Franchise	21,729	1.2%	21,890	1.2%	22,009	1.2%
Other Franchise	23,628	1.2%	23,844	1.3%	24,307	1.4%
License and Permits	18,636	1.0%	18,714	1.0%	22,241	1.2%
Intergovernmental	32,148	1.8%	58,895	3.3%	11,161	0.6%
Charges for Services	34,156	2.0%	38,166	2.1%	40,365	2.3%
Direct Interfund Services	46,906	2.6%	46,034	2.6%	45,464	2.6%
Indirect Interfund Services	16,012	0.7%	16,328	0.9%	18,835	1.1%
Muni Courts Fines and Forfeits	38,096	2.0%	36,319	2.0%	33,894	1.9%
Other Fines and Forfeits	2,029	0.1%	2,903	0.2%	2,719	0.2%
Interest	6,858	0.5%	5,788	0.3%	3,000	0.2%
Miscellaneous/Other	8,215	0.6%	11,872	0.7%	7,090	0.4%
<b>Total Revenues</b>	<b>1,782,148</b>	<b>100.0%</b>	<b>1,802,728</b>	<b>100.0%</b>	<b>1,781,459</b>	<b>100.0%</b>
<b>Expenditures</b>						
Administration & Regulatory Affairs	30,206	1.2%	31,641	1.7%	26,246	1.4%
City Council	5,094	0.3%	5,007	0.3%	5,736	0.3%
City Secretary	685	0.0%	747	0.0%	790	0.0%
Controller	7,115	0.4%	7,389	0.4%	6,956	0.4%
Convention & Entertainment	1,159	0.1%	0	0.0%	0	0.0%
Finance	9,908	0.5%	9,802	0.5%	22,396	1.2%
Fire	435,852	22.2%	448,175	23.6%	418,207	22.9%
General Services	47,633	2.6%	46,079	2.4%	46,555	2.5%
Health and Human Services	48,541	3.0%	45,614	2.4%	40,042	2.2%
Housing and Community Dev.	832	0.0%	860	0.0%	620	0.0%
Houston Emergency Center	11,193	0.6%	11,172	0.6%	11,550	0.6%
Human Resources	3,181	0.1%	3,152	0.2%	3,155	0.2%
Information Technology	19,065	0.9%	19,073	1.0%	18,037	1.0%
Legal	16,311	0.8%	16,974	0.9%	13,759	0.8%
Library	37,237	2.0%	35,305	1.9%	32,338	1.8%
Mayor's Office	2,879	0.2%	2,930	0.2%	5,319	0.3%
Municipal Courts	22,697	1.0%	22,837	1.2%	22,033	1.2%
Neighborhoods	0	0.0%	0	0.0%	9,310	0.5%
Office of Business Opportunity	2,457	0.1%	2,404	0.1%	2,037	0.1%
Parks and Recreation	67,500	3.7%	63,133	3.3%	66,375	3.6%
Planning and Development	8,985	0.4%	8,173	0.4%	7,262	0.4%
Police	662,765	34.5%	663,420	34.9%	640,402	35.0%
Public Works and Engineering	86,034	4.8%	83,464	4.4%	37,469	2.0%
Solid Waste Management	68,472	3.9%	65,543	3.4%	65,647	3.6%
<b>Total Departmental Expenditures</b>	<b>1,595,801</b>	<b>83.6%</b>	<b>1,592,894</b>	<b>83.8%</b>	<b>1,502,241</b>	<b>82.1%</b>
General Government	80,566	4.2%	87,144	4.6%	107,337	5.9%
Debt Service Transfer	240,020	12.2%	220,837	11.6%	220,507	12.0%
<b>Total Expenditures and Other Uses</b>	<b>1,916,387</b>	<b>100.0%</b>	<b>1,900,875</b>	<b>100.0%</b>	<b>1,830,085</b>	<b>100.0%</b>
<b>Net Current Activity</b>	<b>(134,239)</b>		<b>(98,147)</b>		<b>(48,626)</b>	
<b>Other Financing Sources (Uses)</b>						
Transfers from Other Funds	38,658		23,561		52,980	
Pension Bond Proceed	20,000		0		0	
Sale of Capital Assets	6,548		13,766		12,150	
Proceeds from Contracts	0		0		0	
<b>Total Other Financing Sources (Uses)</b>	<b>65,206</b>		<b>37,327</b>		<b>65,130</b>	
<b>Fund Balance</b>						
Fund Balance - Beginning of Year	236,311		165,383		129,041	
Change in Misc. Other Reserves	0		0		0	
Changes to Designated Fund Balance	0		20,000		0	
Change in Inventory, Prepaid Items and Impre:	(1,895)		4,478		0	
<b>Fund Balance, End of Year</b>	<b>165,383</b>		<b>129,041</b>		<b>145,545</b>	

Aviation Operating Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Landing Area	\$ 90,384	\$ 89,315	\$ 89,315	\$ 44,853	\$ 88,768	\$ 88,768
Bldg and Ground Area	181,182	190,123	190,123	95,710	189,325	189,325
Parking and Concession	134,984	134,213	134,213	70,641	135,570	135,570
Other	3,851	4,220	4,220	1,972	3,896	3,896
Total Operating Revenues	<u>410,402</u>	<u>417,871</u>	<u>417,871</u>	<u>213,176</u>	<u>417,559</u>	<u>417,559</u>
<b>Operating Expenses</b>						
Personnel	111,861	100,735	100,733	48,356	98,303	98,303
Supplies	6,534	7,603	7,628	3,349	8,331	8,331
Services	143,327	146,014	147,700	67,022	149,709	149,709
Non-Capital Outlay	839	1,855	1,896	268	1,865	1,865
Total Operating Expenses	<u>262,561</u>	<u>256,207</u>	<u>257,957</u>	<u>118,995</u>	<u>258,208</u>	<u>258,208</u>
Operating Income (Loss)	<u>147,841</u>	<u>161,664</u>	<u>159,914</u>	<u>94,181</u>	<u>159,351</u>	<u>159,351</u>
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	12,889	13,200	13,200	5,248	10,000	10,000
Other	2,010	0	0	62	62	62
Total Non-Operating Rev (Exp)	<u>14,899</u>	<u>13,200</u>	<u>13,200</u>	<u>5,310</u>	<u>10,062</u>	<u>10,062</u>
Income (Loss) Before Operating Transfers	<u>162,740</u>	<u>174,864</u>	<u>173,114</u>	<u>99,491</u>	<u>169,413</u>	<u>169,413</u>
<b>Operating Transfers</b>						
Interfund Transfer - Oper Reserve	1,225	2,000	2,000	0	2,000	2,000
Debt Service Principal	42,773	48,000	48,000	23,512	48,000	48,000
Debt Service Interest	60,858	72,675	72,675	27,514	64,382	64,382
Renewal and Replacement	0	0	0	0	0	0
Capital Improvement	57,924	52,189	50,439	2,496	55,031	55,031
Total Operating Transfers	<u>162,780</u>	<u>174,864</u>	<u>173,114</u>	<u>53,522</u>	<u>169,413</u>	<u>169,413</u>
Net Income (Loss)						
Operating Fund Only	\$ <u>(41)</u>	\$ <u>0</u>	\$ <u>0</u>	<u>45,969</u>	\$ <u>0</u>	\$ <u>0</u>

**About the Fund:**

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controllers Projection	Finance Projection
<b>Operating Revenues</b>						
Facility Rentals	\$ 6,726	\$ 1,380	\$ 1,380	\$ 1,380	\$ 1,380	\$ 1,380
Parking	9,701	8,574	8,574	3,843	8,574	8,574
Food and Beverage Concessions	6,147	0	0	0	0	0
Contract Cleaning	308	0	0	0	0	0
Total Operating Revenues	<u>22,882</u>	<u>9,954</u>	<u>9,954</u>	<u>5,223</u>	<u>9,954</u>	<u>9,954</u>
<b>Operating Expenses</b>						
Personnel	11,481	666	666	693	678	678
Supplies	645	0	0	0	0	0
Services	27,552	743	743	928	758	758
Total Operating Expenses	<u>39,678</u>	<u>1,409</u>	<u>1,409</u>	<u>1,621</u>	<u>1,436</u>	<u>1,436</u>
Operating Income (Loss)	<u>(16,796)</u>	<u>8,545</u>	<u>8,545</u>	<u>3,602</u>	<u>8,518</u>	<u>8,518</u>
<b>Non-Operating Revenues (Expenses)</b>						
Hotel Occupancy Tax						
Current	59,435	61,000	61,000	31,487	61,000	61,000
Delinquent	2,168	1,220	1,220	490	1,220	1,220
Advertising Services	(13,153)	0	0	0	0	0
Promotion Contracts	(11,037)	0	0	0	0	0
Contracts/Sponsorships	(2,683)	0	0	0	0	0
Net Hotel Occupancy Tax	<u>34,730</u>	<u>62,220</u>	<u>62,220</u>	<u>31,977</u>	<u>62,220</u>	<u>62,220</u>
Interest Income	1,188	0	0	356	707	707
Capital Outlay	(215)	0	0	0	0	0
Non-Capital Outlay	(112)	0	0	0	0	0
Other Interest	(103)	(575)	(575)	(26)	(418)	(418)
Other	8,228	1,559	1,559	35	1,593	1,593
Total Non-Operating Rev (Exp)	<u>43,716</u>	<u>63,204</u>	<u>63,204</u>	<u>32,342</u>	<u>64,102</u>	<u>64,102</u>
Income (Loss) Before Operating Transfers	<u>26,920</u>	<u>71,749</u>	<u>71,749</u>	<u>35,944</u>	<u>72,620</u>	<u>72,620</u>
<b>Operating Transfers</b>						
Transfers for Interest	4,792	5,850	5,850	2,163	4,422	4,422
Transfers for Principal	12,736	14,199	14,199	6,013	12,342	12,342
Interfund Transfers Out	1,321	0	0	0	0	0
Transfers to Special Revenue	132	0	0	0	0	0
Transfer to Component Unit	0	66,601	66,601	35,204	66,601	66,601
Transfers to General Fund	508	10,403	10,403	5,000	10,403	10,403
Transfers to Debt Service	0	0	0	2,312	2,312	2,312
Transfers (from) General Fund	(100)	0	0	0	0	0
Total Operating Transfers	<u>19,389</u>	<u>97,053</u>	<u>97,053</u>	<u>50,692</u>	<u>96,080</u>	<u>96,080</u>
Net Income (Loss)						
Operating Fund Only	<u>\$ 7,531</u>	<u>\$ (25,304)</u>	<u>\$ (25,304)</u>	<u>\$ (14,748)</u>	<u>\$ (23,460)</u>	<u>\$ (23,460)</u>

**About the Fund:**

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages: Jesse H. Jones Hall, Bayou Place, Houston Center for The Arts, Gus S. Wortham Center, George R. Brown Convention Center, Tranquility Park garage and Civic Center garage.

Combined Utility System Fund  
For the period ending December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Water Sales	\$ 459,261	\$ 451,022	\$ 451,022	\$ 269,185	\$ 469,922	\$ 469,922
Sewer Sales	410,941	412,465	412,465	223,461	419,465	419,465
Penalties	9,871	8,000	8,000	5,543	8,000	8,000
Other	3,949	3,830	3,830	2,122	3,830	3,830
Total Operating Revenues	<u>884,022</u>	<u>875,317</u>	<u>875,317</u>	<u>500,311</u>	<u>901,217</u>	<u>901,217</u>
<b>Operating Expenses</b>						
Personnel	141,322	152,873	152,873	74,214	149,573	149,573
Supplies	39,905	50,837	50,837	21,500	50,928	50,928
Electricity and Gas	58,391	60,521	60,521	31,935	62,585	62,585
Contracts & Other Payments	96,805	133,178	133,178	55,415	142,436	142,436
Non-Capital Equipment	1,627	3,389	3,389	946	3,439	3,439
Total Operating Expenses	<u>338,050</u>	<u>400,798</u>	<u>400,798</u>	<u>184,010</u>	<u>408,961</u>	<u>408,961</u>
Operating Income (Loss)	<u>545,972</u>	<u>474,519</u>	<u>474,519</u>	<u>316,301</u>	<u>492,256</u>	<u>492,256</u>
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	10,175	11,600	11,600	4,528	10,328	10,328
Sale of Property, Mains and Scrap	850	308	308	139	310	310
Other	15,266	7,920	7,920	4,542	8,267	8,267
Impact Fees	9,248	9,100	9,100	6,655	9,100	9,100
CWA & TRA Contracts (P & I)	(21,285)	(19,131)	(19,131)	(17,096)	(20,414)	(20,414)
Total Non-Operating Rev (Exp)	<u>14,254</u>	<u>9,797</u>	<u>9,797</u>	<u>(1,232)</u>	<u>7,591</u>	<u>7,591</u>
Income (Loss) Before Operating Transfers	<u>560,226</u>	<u>484,316</u>	<u>484,316</u>	<u>315,069</u>	<u>499,847</u>	<u>499,847</u>
<b>Operating Transfers</b>						
Debt Service Transfer	359,115	416,682	416,682	206,017	405,181	405,181
Transfer to PIB - Water & Sewer	21,744	21,163	21,163	2,303	21,163	21,163
Transfer to Capital Project Fund	0	10,000	10,000	0	10,000	10,000
Pension Liability Interest	3,659	3,814	3,814	636	3,814	3,814
Equipment Acquisition	12,273	20,583	20,616	7,056	20,583	20,583
Transfer to Stormwater	54,848	50,116	50,083	21,744	49,758	49,758
Total Operating Transfers	<u>451,639</u>	<u>522,358</u>	<u>522,358</u>	<u>237,756</u>	<u>510,499</u>	<u>510,499</u>
Net Current Activity						
Operating Fund Only	<u>\$ 108,587</u>	<u>\$ (38,042)</u>	<u>\$ (38,042)</u>	<u>\$ 77,313</u>	<u>\$ (10,652)</u>	<u>\$ (10,652)</u>

**About the Fund:**

The Combined Utility System Fund, which includes Fund 8300, Fund 8301, and Fund 8305, is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.

Dedicated Drainage & Street Renewal Fund - 2310  
For the period ending December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Drainage Charge Revenue <sup>(1)</sup>	\$ 0	\$ 115,826	\$ 115,826	\$ 59,022	\$ 115,826	\$ 115,826
Interfund Drainage Fee	0	9,174	9,174	3,306	9,174	9,174
Charges for Services	0	1,909	1,909	630	1,917	1,917
Licenses & Permits	0	996	996	334	665	665
Street Milling and Sales Earnings	0	800	800	396	900	900
Metro Intergovernmental Revenue	0	50,600	50,600	15,654	50,600	50,600
Miscellaneous/Other	0	59	59	122	141	141
<b>Total Revenues</b>	<b>0</b>	<b>179,364</b>	<b>179,364</b>	<b>79,464</b>	<b>179,223</b>	<b>179,223</b>
<b>Expenditures</b>						
Personnel	0	29,746	29,972	13,983	28,873	28,873
Supplies	0	14,095	14,093	4,941	14,110	14,110
Other Services	0	12,959	12,953	6,149	12,536	12,536
Capital Outlay	0	2,070	2,202	442	2,152	2,152
<b>Total Expenditures</b>	<b>0</b>	<b>58,870</b>	<b>59,220</b>	<b>25,515</b>	<b>57,671</b>	<b>57,671</b>
Net Current Activity	0	120,494	120,144	53,949	121,552	121,552
<b>Other Financing Sources (Uses)</b>						
Interest Income	0	0	0	63	125	125
Transfer In - General Fund <sup>(2)</sup>	0	0	0	0	9,193	9,193
Transfer In - Metro CIP Projects	0	54,590	54,590	0	0	0
Transfer In - TXDOT CIP Projects	0	2,000	2,000	0	0	0
Transfer Out - Commercial Paper Agent Fees	0	(1,800)	(1,800)	0	(604)	(604)
Transfer Out - Capital Projects	0	(112,909)	(112,559)	0	(59,208)	(59,208)
Transfer Out - Others	0	(2,889)	(2,889)	0	0	0
<b>Total Other Financing Sources (Uses)</b>	<b>0</b>	<b>(61,008)</b>	<b>(60,658)</b>	<b>63</b>	<b>(50,494)</b>	<b>(50,494)</b>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	0	59,486	59,486	54,012	71,058	71,058
Fund Balance, Beginning of Year	0	0	0	0	0	0
<b>Fund Balance, End of Year</b>	<b>\$ 0</b>	<b>\$ 59,486</b>	<b>\$ 59,486</b>	<b>\$ 54,012</b>	<b>\$ 71,058</b>	<b>\$ 71,058</b>

Note:

- Drainage Charge Revenue includes the amount that has been billed and collected by PW&E; \$40.7 Million has been collected through December 2011. Customers have up to 21 days to pay their bills. Collection efforts have begun on quarterly accounts that have not yet paid.
- This amount is based on the Captured Ad Valorem Tax Revenue as calculated below.

Dedicated Drainage & Street Renewal Captured Ad Valorem Tax Revenue (amounts expressed in thousands)			
	FY2012		
	Adopted Budget	Projection	Year to Date Actual
Property Tax Revenue (General Fund) (\$0.118 of City's Ad Valorem Tax Levy)	\$ 152,992	\$ 156,570	\$ 0
Less Street & Drainage Debt Service (General Fund)	(153,336)	(147,377)	0
<b>Captured Revenues <sup>(1)</sup></b> (to be transferred to Dedicated Drainage & Street Renewal Fund)	<b>0</b>	<b>9,193</b>	<b>0</b>

Note:  
Ordinance 2010-879 requires funding in the amount equivalent to proceeds from \$0.118 of the City's ad valorem tax levy minus an amount equal to debt service for drainage and streets to the Dedicated Drainage & Street Renewal Fund. Total outstanding debt payable from ad valorem taxes (as of December 31, 2011) is \$3.452 billion. The portion of the debt associated with drainage and street improvements is estimated at \$1.71 billion.

The Dedicated Drainage and Street Renewal Fund is not technically an enterprise fund, but is grouped with the Combined Utility for clarity.

Storm Water Fund  
For the period ending December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Miscellaneous	\$ 2	\$ 20	\$ 20	\$ 14	\$ 30	\$ 30
Total Revenues	<u>2</u>	<u>20</u>	<u>20</u>	<u>14</u>	<u>30</u>	<u>30</u>
<b>Expenditures</b>						
Personnel	18,569	20,341	20,341	9,392	19,616	19,616
Supplies	2,575	2,445	2,445	1,128	2,445	2,445
Other Services	12,907	12,499	13,447	5,751	13,040	13,040
Capital Outlay	906	3,083	3,200	437	3,083	3,083
Total Expenditures	<u>34,957</u>	<u>38,368</u>	<u>39,433</u>	<u>16,708</u>	<u>38,184</u>	<u>38,184</u>
Net Current Activity	(34,955)	(38,348)	(39,413)	(16,694)	(38,154)	(38,154)
<b>Other Financing Sources (Uses)</b>						
Interest Income	2	15	15	148	150	150
Transfers In - CUS	54,848	50,116	50,116	21,744	49,758	49,758
Transfer Out - Pension Liability Interest	(565)	(565)	(565)	(283)	(565)	(565)
Transfer Out - General Fund	(67)	(17,179)	(16,114)	(33)	(17,179)	(17,179)
Discretionary Debt - Drainage	0	(11,150)	(11,150)	(5,146)	(11,150)	(11,150)
Total Other Financing Sources (Uses)	<u>54,218</u>	<u>21,237</u>	<u>22,302</u>	<u>16,430</u>	<u>21,014</u>	<u>21,014</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	19,263	(17,111)	(17,111)	(264)	(17,140)	(17,140)
Fund Balance, Beginning of Year	<u>153</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>	<u>19,416</u>
Fund Balance, End of Year	<u>\$ 19,416</u>	<u>\$ 2,305</u>	<u>\$ 2,305</u>	<u>\$ 19,152</u>	<u>\$ 2,276</u>	<u>\$ 2,276</u>

Note: The Storm Water Fund is not technically an enterprise fund, but is grouped with the Combined Utility System for clarity.

Health Benefits Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
City Medical Plans	\$ 292,023	\$ 286,945	286,945	\$ 135,490	\$ 273,858	\$ 273,858
City Dental Plans	9,318	9,457	9,457	4,828	9,530	9,530
City Life Insurance Plans	5,779	5,681	5,681	2,841	5,682	5,682
Health Flexible Spending Account	1,229	1,200	1,200	978	2,000	2,000
Dependent Care Reimbursement	227	240	240	124	240	240
<b>Operating Revenues</b>	<b>308,576</b>	<b>303,523</b>	<b>303,523</b>	<b>144,261</b>	<b>291,310</b>	<b>291,310</b>
<b>Operating Expenses</b>						
BCBS and Medicare Advantage	245,830	15,326	20,306	7,690	16,059	16,059
City Medical Plan Claims - Cigna	43,640	267,113	262,133	127,676	255,359	255,359
City Dental Plan Claims	9,325	9,457	9,457	4,828	9,531	9,531
City Life Insurance Plans	5,779	5,681	5,681	2,841	5,682	5,682
Administrative Costs	4,354	4,996	4,996	1,968	4,996	4,996
Health Flexible Spending Account	1,060	1,200	1,200	745	2,000	2,000
Dependent Care	227	240	240	107	240	240
<b>Operating Expenses</b>	<b>310,215</b>	<b>304,013</b>	<b>304,013</b>	<b>145,855</b>	<b>293,867</b>	<b>293,867</b>
Operating Income (Loss)	(1,639)	(490)	(490)	(1,594)	(2,557)	(2,557)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	255	180	180	215	400	400
Prior Year Expense Recovery	1	0	0	214	214	214
Miscellaneous Revenues	568	0	0	0	0	0
Medicare Part D - Subsidy	0	0	0	1,378	1,378	1,378
Medicare Part D - Distribution	0	0	0	0	(1,378)	(1,378)
<b>Non-Operating Revenues (Expenses)</b>	<b>824</b>	<b>180</b>	<b>180</b>	<b>1,807</b>	<b>614</b>	<b>614</b>
Net Income (Loss)	(815)	(310)	(310)	213	(1,943)	(1,943)
Net Assets, Beginning of Year	4,005	3,190	3,190	3,190	3,190	3,190
Net Assets, End of Year	\$ 3,190	\$ 2,880	\$ 2,880	\$ 3,403	\$ 1,247	\$ 1,247

**About the Fund:**

The Health Benefits Fund, an Internal Service Fund administered by the Human Resources Department, was established in 1984 to centralize the financial transactions for the City's benefit plans.

Effective May 1, 2011, the City elected to be substantially self-insured and awarded CIGNA a three year contract with two (2) one-year renewal options for 4 new health plans. The new health benefits model is composed of four (4) plans, all of which have heavy emphasis on a wellness component, and includes; 1) a limited network HMO-type plan, 2) an open access PPO-type plan with no out-of-network coverage, 3) a consumer driven high deductible Health Plan (CDHP), partnered with a health reimbursement account, and 4) a specific plan for retirees, mostly those under age 65, who live outside the limited network service area but who live in Texas. Effective 08/01/11 all 65+ Medicare eligible retirees must enroll in the 6 MA plans or opt out.

These plans are supported by contributions from the city and participants. The Fund also includes two dental plans, a dental/health maintenance organization (DHMO) and a dental indemnity plan. Both plans are supported exclusively by participants.

Long-Term Disability Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Contributions	\$ 0	\$ 1,111	\$ 1,111	\$ 612	\$ 1,111	\$ 1,111
GASB 10 Operating Transfer	0	0	0	0	0	0
<b>Operating Revenues</b>	<u>0</u>	<u>1,111</u>	<u>1,111</u>	<u>612</u>	<u>1,111</u>	<u>1,111</u>
<b>Operating Expenses</b>						
Management Consulting Services	0	58	58	0	58	58
Claims Payment Services	144	170	170	14	170	170
Employee Medical Claims	781	1,185	1,185	497	1,185	1,185
Maintenance and Operating	519	0	0	0	0	0
Interfund Transfer	0	0	0	0	0	0
<b>Operating Expenses</b>	<u>1,444</u>	<u>1,413</u>	<u>1,413</u>	<u>511</u>	<u>1,413</u>	<u>1,413</u>
Operating Income (Loss)	(1,444)	(302)	(302)	101	(302)	(302)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	190	180	180	69	180	180
Transfers to General Fund	0	0	0	0	0	0
Prior Year Expense Recovery	0	0	0	0	0	0
<b>Non-Operating Revenues (Expenses)</b>	<u>190</u>	<u>180</u>	<u>180</u>	<u>69</u>	<u>180</u>	<u>180</u>
Net Income (Loss)	(1,254)	(122)	(122)	170	(122)	(122)
Net Assets, Beginning of Year	<u>2,223</u>	<u>969</u>	<u>969</u>	<u>969</u>	<u>969</u>	<u>969</u>
Net Assets, End of Year	<u>\$ 969</u>	<u>\$ 847</u>	<u>\$ 847</u>	<u>\$ 1,139</u>	<u>\$ 847</u>	<u>\$ 847</u>

**About the Fund:**

The Long Term Disability (LTD) Plan is a self-insured program accounted for as an internal service fund. Established in 1985 and revised in 1996 as part of the Income Protection Plan (IPP) (renamed the Compensable Sick Leave Plan (CSL) in October 1996), the plan provides paid long-term sick leave for City employees.

Property and Casualty Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Interfund Legal Services	\$ 15,686	\$ 36,599	\$ 36,599	\$ 2,258	\$ 36,599	\$ 36,599
<b>Operating Revenues</b>	<u>15,686</u>	<u>36,599</u>	<u>36,599</u>	<u>2,258</u>	<u>36,599</u>	<u>36,599</u>
<b>Operating Expenses</b>						
Personnel	2,857	5,514	5,514	2,724	5,894	5,894
Supplies	163	160	160	7	160	160
Services:						
Insurance Fees/Adm.	9,575	12,203	12,203	357	12,203	12,203
Claims and Judgments	1,619	15,877	15,877	551	15,496	15,496
Other Services	1,481	2,845	2,845	610	2,846	2,846
<b>Operating Expenses</b>	<u>15,695</u>	<u>36,599</u>	<u>36,599</u>	<u>4,249</u>	<u>36,599</u>	<u>36,599</u>
Operating Income (Loss)	(9)	0	0	(1,991)	0	0
Net Income (Loss)	(9)	0	0	(1,991)	0	0
Net Assets, Beginning of Year	<u>77</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>
Net Assets, End of Year	<u>\$ 68</u>	<u>\$ 68</u>	<u>\$ 68</u>	<u>\$ (1,923)</u>	<u>\$ 68</u>	<u>\$ 68</u>

**About the Fund:**

The Property and Casualty Fund was established to monitor the financial requirements of the Property and Risk Management Programs. This activity is primarily self-funded. The revenue is generated from assessed premiums to the other funds. These premiums are based upon projected expenditures. All risk to the City's assets (except Workers Compensation, Life, Health Benefits, and Long Term Disability) fall within the scope of this fund.

Workers' Compensation Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Operating Revenues</b>						
Contributions	\$ 18,590	19,512	\$ 19,512	\$ 9,218	\$ 19,349	\$ 19,349
<b>Operating Revenues</b>	<u>18,590</u>	<u>19,512</u>	<u>19,512</u>	<u>9,218</u>	<u>19,349</u>	<u>19,349</u>
<b>Operating Expenses</b>						
Personnel	2,498	2,560	2,552	1,246	2,508	2,508
Supplies	37	44	43	4	43	43
Current Year Claims	15,712	16,611	16,611	7,333	16,499	16,499
Services	387	345	353	135	321	321
Capital Outlay	0	0	0	0	0	0
Non-Capital Outlay	7	0	1	1	1	1
<b>Operating Expenses</b>	<u>18,641</u>	<u>19,560</u>	<u>19,560</u>	<u>8,719</u>	<u>19,372</u>	<u>19,372</u>
Operating Income (Loss)	(51)	(48)	(48)	499	(23)	(23)
<b>Non-Operating Revenues (Expenses)</b>						
Interest Income	29	45	45	12	20	20
Prior Year Recoveries	2	0	0	0	0	0
Other	38	3	3	0	3	3
<b>Non-Operating Revenues (Expenses)</b>	<u>69</u>	<u>48</u>	<u>48</u>	<u>12</u>	<u>23</u>	<u>23</u>
Net Income (Loss)	18	0	0	511	0	0
Net Assets, Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Assets, End of Year	<u>\$ 18</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 511</u>	<u>\$ 0</u>	<u>\$ 0</u>

**About the Fund:**

The Workers' Compensation Fund is a revolving fund administered by the Human Resources Department. The Fund was established to centralize the financial transactions in the areas of Accident Prevention, Loss Control and Workers' Compensation.

### **Asset Forfeiture Fund (2202,2203,2204)**

The Houston Police Department receives asset forfeiture proceeds under guidelines set forth by the U.S. Department of Justice, the U.S. Treasury Department, and the State of Texas. These forfeiture proceeds are generated as a result of law enforcement efforts against illegal and criminal activity. Proceeds received under the various guidelines must be used for law enforcement purposes.

---

### **Auto Dealers Fund (2200)**

The Auto Dealers Division of the Houston Police Department issues licenses to automotive businesses and vehicle/used parts salesmen. The Auto Dealers Division also monitors private storage facilities/salvage yards, auctions abandoned motor vehicles, and investigates complaints against automotive businesses/salesmen. The revenues generated from the fees are placed in the Auto Dealers Fund.

---

### **BARC Special Revenue Fund (2427)**

BARC (Bureau of Animal Regulation and Care) is authorized to receive funds from any source for the purpose of supporting the maintenance and operation of the City's animal shelter facilities and programs, including without limitation, costs of necessary City personnel, equipment, supplies and facilities, education and animal adoption programs, veterinary services and supplies, and other needs of BARC.

---

### **Building Inspection Fund (2301)**

The Public Works and Engineering Department administers the Building Inspection Special Revenue Fund, which ensures that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston's Building Code. Permits and Licenses revenue make up approximately 75% of the revenue in this fund. This revenue is derived from the issuance of electrical, plumbing, AC and Boiler and construction permits.

---

### **Building (Court) Security Fund (2206)**

The Building Security Fund began in FY1997, generating revenue from a \$3.00 fee charged to defendants convicted of a misdemeanor offense. The purpose of the fund is to aid in ensuring the safety of civilians and civil service employees while conducting business in Municipal Courts buildings.

---

### **Cable TV Fund (2401, 2428)**

Operation of the Municipal Access Channel and its facilities is the responsibility of the Cable Communications Division of the Mayor's Office. The mission of the division is to effectively communicate to the public relevant information concerning municipal and related governmental and community services. The Cable Television Fund is supported through contributions of the cable television companies in Houston. The contributions are based upon a rate per subscriber and support public, educational, and municipal programming Houston.

---

### **Child Safety Fund (2209)**

The Child Safety Fund was established to account for monies collected for public, parochial, and private school crossing guard programs. Revenues to the fund come from an assessment of a Municipal Court fee of \$5.00 on non-criminal municipal violations and an additional \$1.50 fee for each vehicle registration authorized by Harris County. If there is a surplus of funds, the City is allowed to keep 10% of the funds received for administrative fees. If a surplus exists after the payment of all covered contract expenses, the excess can be used to pay for programs designed to enhance child safety, health, or nutrition and administration costs of these programs.

---

### **Digital Automated Red Light Enforcement Program Fund (2212)**

The Digital Automated Red Light Enforcement Program Fund (DARLEP), established in FY2009, tracks the financial and accounting balances from all penalties and fees collected and all costs associated with the operation and enforcement of the photographic traffic monitoring system.

---

### **Digital Houston Fund (2422)**

The Digital Houston Fund was established to build a citywide wireless broadband Wi-Fi mesh network that will provide affordable, high-speed internet access to residents of and visitors to Houston. The network will enable municipal employees to work in the field continuously, reducing the need to use traditional landlines to complete their tasks. The fund will be necessary to receive payments and to allow the City to fund inclusion programs for low income and other individuals.

---

### **Fleet and Equipment Acquisition Fund (9002)**

Fleet/Equipment Acquisition Fund was reclassified from an internal service fund to a special revenue fund during FY2009. Over the next few years, the acquisition of equipment will be gradually shifted to the operating budgets in the general fund. Departments will make payments to the Fleet/Equipment Acquisition Fund for the use of specific capital equipment, which will then pay the debt service associated with the equipment. This fund will be administered by the Finance Department.

---

### **Historic Preservation Fund (2306)**

Historic Preservation, administered by the Planning and Development Department was established in FY2010 to utilize funds set aside from the sale of historic fire stations by the City in FY2009, promoting historic preservation of residential and commercial programs. The program utilizes city funds as seed money to encourage private investment, attract grant funds, and support educational programs that will further preservation efforts in Houston.

---

### **Houston Emergency Center Fund (2205)**

The City of Houston's Neutral Public Safety Answering Point is one of the thirty-seven answering stations in the appropriate emergency agency, such as police, fire, and ambulance services. Calls are also referred to Harris county agencies such as Juvenile Crisis Hotline, Poison Control and Emergency Management Operations. The City of Houston is reimbursed from the special district for salaries, fringe benefits and other operating expenses for the answering station.

---

### **Houston Transtar Center Fund (2402)**

Houston TranStar Center formerly known as the Greater Houston Transportation & Emergency Management Center. The Houston TranStar Center was built through a cooperative effort among the City of Houston, Harris County, Metropolitan Transit Authority (METRO) and the Texas Department of Transportation (TxDOT). The center houses personnel responsible for and/or involved with transportation and emergency management planning and operations in the Houston/Harris County area. Funding for the center is received from each member agency and is prorated based on occupancy and use of center facilities.

---

### **Juvenile Case Manager Fund (2211)**

The Juvenile Case Manager Fund was established under Article 45.056 of the Texas Code of Criminal procedure to assess a juvenile case manager fee for each defendant convicted of a fine-only misdemeanor offense and may only be used to finance the salary and benefits of the juvenile case manager. This is also a new budgeted fund in FY2009.

---

### **Mobility Response Team Fund (2304)**

The mission of the Mobility Response Team will be responding to and mitigating significant traffic congestion resulting from malfunctioning traffic signals, accidents, and other mobility issues throughout the City. The team is a partnership between the Police and Public Works and Engineering (PWE) Departments. Dedicated resources will be deployed 5:00 AM - 9:00 PM. They will specifically 1) respond to and mitigate acute traffic congestion throughout the City, 2) be dispatched via personnel at TranStar to identified areas, 3) Traffic Engineering staff will diagnose and provide solutions to operational and design problems, and 4) work together with PWE engineers to develop long term traffic management solutions.

---

### **Parking Management Fund (8700)**

The Parking Management Fund is responsible for managing and providing on-street parking alternatives to the citizens in the greater Houston area. This fund is administered by the Administration and Regulatory Affairs Department.

---

---

**Parks Golf Special Fund (2104)**

The Parks Golf Special Fund was created to receive all City revenues derived from all city-owned golf facilities, whether operated by the City or private entities, including all related concession fees, to be used exclusively for the maintenance, operating and improvements of any or all of such golf courses.

---

**Parks Special Revenue Fund (2100)**

The Parks and Recreation Department administers the Parks Special Revenue Fund. The fund receives revenue from the rental of park facilities and three tennis centers. These funds are for repairs, replacement and the renovation of parks revenue producing facilities excluding golf.

---

**Police Special Services Fund (2201)**

The Police Special Services Fund was created to properly account for funds received from other agencies or organizations to reimburse HPD for cost of services for specific law enforcement purposes. These special services include HPD participation in joint police operations, security, traffic control for activities such as "fund runs", parade and festivals.

---

**Recycling Expansion Program Fund (2305)**

The Expansion of Recycling Program, established in FY2009, was created to allocate dedicated funds to be used for the expansion and implementation of the City's Recycling Programs. Efforts include city-wide tree waste recycling, additional neighborhood depository sites, curbside recycling and increased education and outreach. These efforts, when combined, will allow the City to greatly improve its current landfill diversion rate.

---

**Supplemental Environmental Protection Fund (2404)**

Environmental Investigations or Rat-On-a-Rat (ROAR) use Supplemental Environmental Funds for the advancement of the goals of clean air, water, and to enhance the community environment impacted by criminal environmental violators.

---

**Swimming Pool Safety Fund (2009)**

The Swimming Pool Safety Fund receives proceeds from enforcing municipal, state and federal pool and spa safety standards. State and federal pool and safety standards apply to all pools and spas serving more than two dwellings; in accordance with these requirements, operators of pool and spas at apartment or condominium projects are required to obtain permits and to comply with the requisite standards. The fees collected in pursuant of swimming pool and spa safety are used for the purposes of activities related to permitting, inspecting, monitoring, abating, controlling, educating and enforcement of municipal, state and federal standards.

---

**Technology Fee Fund (2207)**

The Technology Fee Fund was established in FY2001 to account for revenue generated from a \$4.00 technology fee for convictions on all traffic and non-traffic misdemeanor offenses occurring on or after June 26, 2000. The purpose of the fund is to finance technological enhancements for the Municipal Courts including computer systems, networks, hardware, software, imaging systems, electronic ticket-writers and docket management systems.

Asset Forfeiture Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Confiscations	\$ 6,902	\$ 5,873	\$ 5,873	\$ 4,022	\$ 5,873	\$ 5,873
Interest Income	39	34	34	27	34	34
Other	52	0	0	0	0	0
Total Revenues	<u>6,993</u>	<u>5,907</u>	<u>5,907</u>	<u>4,049</u>	<u>5,907</u>	<u>5,907</u>
<b>Expenditures</b>						
Personnel	1,951	2,618	2,618	592	2,618	2,618
Supplies	1,568	2,068	1,755	608	1,755	1,755
Other Services	1,560	2,219	2,604	880	2,604	2,604
Capital Purchases	210	100	97	0	97	97
Non-Capital Purchases	145	195	126	10	126	126
Total Expenditures	<u>5,434</u>	<u>7,200</u>	<u>7,200</u>	<u>2,090</u>	<u>7,200</u>	<u>7,200</u>
Net Current Activity	1,559	(1,293)	(1,293)	1,959	(1,293)	(1,293)
Fund Balance, Beginning of Year	<u>1,188</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>	<u>2,747</u>
Fund Balance, End of Year	<u>\$ 2,747</u>	<u>\$ 1,454</u>	<u>\$ 1,454</u>	<u>\$ 4,706</u>	<u>\$ 1,454</u>	<u>\$ 1,454</u>

Auto Dealers  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Auto Dealers Licenses	\$ 2,766	\$ 3,246	\$ 3,246	1,337	\$ 3,246	\$ 3,246
Vehicle Storage Notification	246	310	310	106	310	310
Vehicle Auction Fees	235	293	293	107	293	293
Interest Income	23	30	30	22	30	30
Other	2,489	2,592	2,592	1,414	2,592	2,592
Total Revenues	<u>5,759</u>	<u>6,471</u>	<u>6,471</u>	<u>2,986</u>	<u>6,471</u>	<u>6,471</u>
<b>Expenditures</b>						
Personnel	2,545	2,858	2,858	1,210	2,681	2,681
Supplies	115	218	218	117	218	218
Other Services	878	1,232	1,232	447	1,232	1,232
Capital Purchases	0	856	856	0	856	856
Total Expenditures	<u>3,538</u>	<u>5,164</u>	<u>5,164</u>	<u>1,774</u>	<u>4,987</u>	<u>4,987</u>
<b>Other Financing Sources (Uses)</b>						
Transfers Out	0	(2,190)	(2,190)	(970)	(2,190)	(2,190)
Total Other Financing Sources (Uses)	<u>0</u>	<u>(2,190)</u>	<u>(2,190)</u>	<u>(970)</u>	<u>(2,190)</u>	<u>(2,190)</u>
Net Current Activity	2,221	(883)	(883)	242	(706)	(706)
Fund Balance, Beginning of Year	<u>293</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>	<u>2,514</u>
Fund Balance, End of Year	<u>\$ 2,514</u>	<u>\$ 1,631</u>	<u>\$ 1,631</u>	<u>\$ 2,756</u>	<u>\$ 1,808</u>	<u>\$ 1,808</u>

BARC Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Licenses & Fees	\$ 806	\$ 822	\$ 822	\$ 510	\$ 822	\$ 822
Interest	32	48	48	22	48	48
Animal Adoption	140	190	190	69	190	190
Contributions	20	20	20	6	20	20
Other Revenue	2	0	0	1	0	0
Total Revenues	<u>1,000</u>	<u>1,080</u>	<u>1,080</u>	<u>608</u>	<u>1,080</u>	<u>1,080</u>
<b>Expenditures</b>						
Personnel	4,069	6,145	5,832	2,500	5,724	5,724
Supplies	628	709	737	284	738	738
Other Services	1,303	1,281	1,563	647	1,567	1,567
Non-Capital Outlay	2	2	5	1	5	5
Total Expenditures	<u>6,002</u>	<u>8,137</u>	<u>8,137</u>	<u>3,432</u>	<u>8,034</u>	<u>8,034</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers - In	6,122	6,122	6,122	6,122	6,122	6,122
Total Other Financing Sources (Uses)	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>	<u>6,122</u>
Net Current Activity	1,120	(935)	(935)	3,298	(832)	(832)
Fund Balance, Beginning of Year	<u>0</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>	<u>1,120</u>
Fund Balance, End of Year	<u>\$ 1,120</u>	<u>\$ 185</u>	<u>\$ 185</u>	<u>\$ 4,418</u>	<u>\$ 288</u>	<u>\$ 288</u>

Building Inspection Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Permits and Licenses	\$ 29,234	\$ 31,431	\$ 31,431	\$ 17,593	\$ 31,431	\$ 31,431
Charges for Services	10,003	12,500	12,500	6,518	12,500	12,500
Other	5,655	2,405	2,405	3,160	4,905	4,905
Interest Income	162	180	180	83	180	180
Total Revenues	<u>45,054</u>	<u>46,516</u>	<u>46,516</u>	<u>27,354</u>	<u>49,016</u>	<u>49,016</u>
<b>Expenditures</b>						
Personnel	35,198	37,544	37,544	17,957	37,094	37,094
Supplies	640	726	726	371	752	752
Other Services	5,288	7,504	7,504	2,570	7,504	7,504
Capital Outlay	225	0	0	0	0	0
Non-Capital Outlay	40	94	94	5	94	94
Total Expenditures	<u>41,391</u>	<u>45,868</u>	<u>45,868</u>	<u>20,903</u>	<u>45,444</u>	<u>45,444</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers Out	(6,277)	(4,071)	(4,071)	(2,025)	(6,550)	(6,550)
Total Other Financing Sources (Uses)	<u>(6,277)</u>	<u>(4,071)</u>	<u>(4,071)</u>	<u>(2,025)</u>	<u>(6,550)</u>	<u>(6,550)</u>
Net Current Activity	(2,614)	(3,423)	(3,423)	4,426	(2,978)	(2,978)
Fund Balance, Beginning of Year	<u>8,672</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>	<u>6,058</u>
Fund Balance, End of Year	<u>\$ 6,058</u>	<u>\$ 2,635</u>	<u>\$ 2,635</u>	<u>\$ 10,484</u>	<u>\$ 3,080</u>	<u>\$ 3,080</u>

Building (Court) Security Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 941	\$ 950	\$ 950	\$ 397	\$ 950	\$ 950
Total Revenues	<u>941</u>	<u>950</u>	<u>950</u>	<u>397</u>	<u>950</u>	<u>950</u>
<b>Expenditures</b>						
Personnel	963	1,036	1,036	476	1,036	1,036
Supplies	0	0	0	0	0	0
Other Services	1	2	2	0	2	2
Equipment	0	0	0	0	0	0
Total Expenditures	<u>964</u>	<u>1,038</u>	<u>1,038</u>	<u>476</u>	<u>1,038</u>	<u>1,038</u>
Net Current Activity	(23)	(88)	(88)	(79)	(88)	(88)
Fund Balance, Beginning of Year	<u>124</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>
Fund Balance, End of Year	<u>\$ 101</u>	<u>\$ 13</u>	<u>\$ 13</u>	<u>\$ 22</u>	<u>\$ 13</u>	<u>\$ 13</u>

Cable TV  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 3,586	\$ 3,694	\$ 3,694	\$ 938	\$ 3,694	\$ 3,694
Total Revenues	<u>3,586</u>	<u>3,694</u>	<u>3,694</u>	<u>938</u>	<u>3,694</u>	<u>3,694</u>
<b>Expenditures</b>						
Maintenance and Operations	2,854	3,269	3,179	992	3,179	3,179
Equipment	116	302	392	80	392	392
Total Expenditures	<u>2,970</u>	<u>3,571</u>	<u>3,571</u>	<u>1,072</u>	<u>3,571</u>	<u>3,571</u>
Net Current Activity	616	123	123	(134)	123	123
Fund Balance, Beginning of Year	<u>1,411</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>	<u>2,027</u>
Fund Balance, End of Year	<u>\$ 2,027</u>	<u>\$ 2,150</u>	<u>\$ 2,150</u>	<u>\$ 1,893</u>	<u>\$ 2,150</u>	<u>\$ 2,150</u>

Child Safety Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Interest on Investments	\$ 18	\$ 50	\$ 50	9	\$ 50	\$ 50
Municipal Courts Collections	2,341	2,300	2,300	1,130	2,300	2,300
Harris County Collections	823	732	732	371	732	732
Total Revenues	<u>3,182</u>	<u>3,082</u>	<u>3,082</u>	<u>1,510</u>	<u>3,082</u>	<u>3,082</u>
<b>Expenditures</b>						
School Crossing Guard Program	3,103	3,079	3,079	773	3,079	3,079
Miscellaneous Parts and Supplies	3	3	3	0	3	3
Total Expenditures	<u>3,106</u>	<u>3,082</u>	<u>3,082</u>	<u>773</u>	<u>3,082</u>	<u>3,082</u>
Net Current Activity	76	0	0	737	0	0
Fund Balance, Beginning of Year	<u>25</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>	<u>101</u>
Fund Balance, End of Year	<u>\$ 101</u>	<u>\$ 101</u>	<u>\$ 101</u>	<u>\$ 838</u>	<u>\$ 101</u>	<u>\$ 101</u>

Digital Automated Red Light Enforcement Program Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Red Light Enforcement Revenue	\$ 6,185	\$ 441	\$ 441	\$ 139	\$ 441	\$ 441
Interest Income	64	8	8	17	18	18
Total Revenues	<u>6,249</u>	<u>449</u>	<u>449</u>	<u>156</u>	<u>459</u>	<u>459</u>
<b>Expenditures</b>						
Personnel	2,236	0	0	11	0	0
Supplies	11	1	1	0	1	1
Other Services	3,257	101	101	14	149	149
Capital Purchases	(56)	0	0	0	0	0
Debt Service	150	0	0	0	0	0
State of Texas' Share	2,079	117	117	0	121	121
Total Expenditures	<u>7,677</u>	<u>219</u>	<u>219</u>	<u>25</u>	<u>271</u>	<u>271</u>
Net Current Activity	(1,428)	230	230	131	188	188
Fund Balance, Beginning of Year	<u>1,908</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>	<u>480</u>
Fund Balance, End of Year	<u>\$ 480</u>	<u>\$ 710</u>	<u>\$ 710</u>	<u>\$ 611</u>	<u>\$ 668</u>	<u>\$ 668</u>

Digital Houston Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
WIFI Revenues						
Interest Income	\$ 47	\$ 140	\$ 140	\$ 17	\$ 40	\$ 40
Total Revenues	<u>47</u>	<u>140</u>	<u>140</u>	<u>17</u>	<u>40</u>	<u>40</u>
<b>Expenditures</b>						
Personnel	187	197	197	98	196	196
Supplies	3	5	5	0	0	0
Other Services	139	595	595	40	510	510
Equipment	18	252	282	144	282	282
Capital Purchases	0	208	178	0	178	178
Total Expenditures	<u>347</u>	<u>1,257</u>	<u>1,257</u>	<u>281</u>	<u>1,166</u>	<u>1,166</u>
Net Current Activity	(300)	(1,117)	(1,117)	(264)	(1,126)	(1,126)
Fund Balance, Beginning of Year	<u>2,702</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>	<u>\$ 2,402</u>
Fund Balance, End of Year	<u>\$ 2,402</u>	<u>\$ 1,285</u>	<u>\$ 1,285</u>	<u>\$ 2,138</u>	<u>\$ 1,276</u>	<u>\$ 1,276</u>

Fleet and Equipment Acquisition Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Expenditure</b>						
Capital Purchase	\$ 122	\$ 0	\$ 13	\$ 18	\$ 0	\$ 0
Total Operating Expenditure	<u>122</u>	<u>0</u>	<u>13</u>	<u>18</u>	<u>0</u>	<u>0</u>
<b>Non-Operating Transfers Revenues (Expenditures)</b>						
Sale of Property, Mains and Scrap	919	5	0	94	5	5
Interest Income	44	50	50	16	50	50
Inter Fund Billings - Fleet	0	0	0	0	0	0
Transfer from General Fund	11,707	0	0	0	0	0
Transfer to General Fund	(2,600)	0	0	0	0	0
Transfer from Spec. Rev.	0	0	0	0	0	0
Transfer to PIB Debt Service	(11,707)	0	0	0	0	0
Other	0	0	0	0	0	0
Total Non-Operating Transfers Revenues (Expenditures)	<u>(1,637)</u>	<u>55</u>	<u>50</u>	<u>110</u>	<u>55</u>	<u>55</u>
Net Current Activity	(1,609)	55	37	92	55	55
Fund Balance, Beginning of Year	<u>2,033</u>	<u>424</u>	<u>424</u>	<u>424</u>	<u>424</u>	<u>424</u>
Fund Balance, End of Year	<u>\$ 424</u>	<u>\$ 479</u>	<u>\$ 461</u>	<u>\$ 516</u>	<u>\$ 479</u>	<u>\$ 479</u>

Historic Preservation Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Interest Income	\$ 15	\$ 20	\$ 20	\$ 6	\$ 20	\$ 20
Other Interfund Services	14	0	0	0	0	0
Total Revenues	<u>29</u>	<u>20</u>	<u>20</u>	<u>6</u>	<u>20</u>	<u>20</u>
<b>Expenditures</b>						
Other Services	18	810	810	2	810	810
Total Expenditures	<u>18</u>	<u>810</u>	<u>810</u>	<u>2</u>	<u>810</u>	<u>810</u>
Net Current Activity	11	(790)	(790)	4	(790)	(790)
Fund Balance, Beginning of Year	<u>842</u>	<u>853</u>	<u>853</u>	<u>853</u>	<u>853</u>	<u>853</u>
Fund Balance, End of Year	<u>\$ 853</u>	<u>\$ 63</u>	<u>\$ 63</u>	<u>\$ 857</u>	<u>\$ 63</u>	<u>\$ 63</u>

Houston Emergency Center  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 21,716	\$ 23,592	\$ 23,592	\$ 10,076	\$ 23,592	\$ 23,592
Total Revenues	<u>21,716</u>	<u>23,592</u>	<u>23,592</u>	<u>10,076</u>	<u>23,592</u>	<u>23,592</u>
<b>Expenditures</b>						
Maintenance and Operations	20,496	23,592	23,592	8,759	23,592	23,592
Total Expenditures	<u>20,496</u>	<u>23,592</u>	<u>23,592</u>	<u>8,759</u>	<u>23,592</u>	<u>23,592</u>
Net Current Activity	1,220	0	0	1,317	0	0
Fund Balance, Beginning of Year	<u>123</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>	<u>1,343</u>
Fund Balance, End of Year	<u>\$ 1,343</u>	<u>\$ 1,343</u>	<u>\$ 1,343</u>	<u>\$ 2,660</u>	<u>\$ 1,343</u>	<u>\$ 1,343</u>

Houston Transtar Center  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Other Grant Awards	\$ 1,573	\$ 1,406	\$ 1,406	\$ 1,012	\$ 1,756	\$ 1,756
Other Service Charges	714	610	610	308	610	610
Misc. Revenue	212	0	0	94	94	94
Interest Income	18	15	15	11	15	15
Total Revenues	<u>2,517</u>	<u>2,031</u>	<u>2,031</u>	<u>1,425</u>	<u>2,475</u>	<u>2,475</u>
<b>Expenditures</b>						
Maintenance and Operations	<u>1,789</u>	<u>2,309</u>	<u>2,309</u>	<u>735</u>	<u>2,309</u>	<u>2,309</u>
Total Expenditures	<u>1,789</u>	<u>2,309</u>	<u>2,309</u>	<u>735</u>	<u>2,309</u>	<u>2,309</u>
Net Current Activity	728	(278)	(278)	690	166	166
Fund Balance, Beginning of Year	<u>610</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>	<u>1,338</u>
Fund Balance, End of Year	<u>\$ 1,338</u>	<u>\$ 1,060</u>	<u>\$ 1,060</u>	<u>\$ 2,028</u>	<u>\$ 1,504</u>	<u>\$ 1,504</u>

Juvenile Case Manager  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Finance Projection
		Adopted Budget	Current Budget	YTD	Controller's Projection	
<b>Revenues</b>						
Current Revenues	\$ 887	\$ 870	\$ 870	\$ 398	\$ 870	\$ 870
Total Revenues	<u>887</u>	<u>870</u>	<u>870</u>	<u>398</u>	<u>870</u>	<u>870</u>
<b>Expenditures</b>						
Personnel	665	839	839	428	839	839
Supplies	0	0	0	0	0	0
Other Services and Charges	<u>31</u>	<u>29</u>	<u>29</u>	<u>10</u>	<u>29</u>	<u>29</u>
Total Expenditures	<u>696</u>	<u>868</u>	<u>868</u>	<u>438</u>	<u>868</u>	<u>868</u>
Net Current Activity	191	2	2	(40)	2	2
Fund Balance, Beginning of Year	<u>1,277</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>	<u>1,468</u>
Fund Balance, End of Year	<u>\$ 1,468</u>	<u>\$ 1,470</u>	<u>\$ 1,470</u>	<u>\$ 1,428</u>	<u>\$ 1,470</u>	<u>\$ 1,470</u>

Mobility Response Team Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Interest Income	\$ 92	\$ 45	\$ 45	\$ 28	\$ 45	\$ 45
Other Income	92	0	0	0	400	400
Total Revenues	<u>184</u>	<u>45</u>	<u>45</u>	<u>28</u>	<u>445</u>	<u>445</u>
<b>Expenditures</b>						
Personnel	2,063	2,308	1,979	1,058	2,162	2,162
Supplies	74	113	105	3	103	103
Other Services	48	445	782	19	784	784
Capital Purchases	93	0	0	0	0	0
Total Expenditures	<u>2,278</u>	<u>2,866</u>	<u>2,866</u>	<u>1,080</u>	<u>3,049</u>	<u>3,049</u>
<b>Other Financing Sources (Uses)</b>						
Transfer In	732	100	100	0	100	100
Total Other Financing Sources (Uses)	<u>732</u>	<u>100</u>	<u>100</u>	<u>0</u>	<u>100</u>	<u>100</u>
Net Current Activity	(1,362)	(2,721)	(2,721)	(1,052)	(2,504)	(2,504)
Fund Balance, Beginning of Year	<u>5,733</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>	<u>4,371</u>
Fund Balance, End of Year	<u>\$ 4,371</u>	<u>\$ 1,650</u>	<u>\$ 1,650</u>	<u>\$ 3,319</u>	<u>\$ 1,867</u>	<u>\$ 1,867</u>

Parking Management Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Parking Violations	\$ 7,132	\$ 10,710	\$ 10,710	\$ 3,909	\$ 10,050	\$ 10,050
Parking Fees	7,045	8,897	8,897	2,690	7,469	7,469
Permit Fees	312	283	283	113	292	292
Other Revenue	1,273	2	2	167	401	401
Interest Income	97	50	50	22	50	50
Total Revenues	<u>15,859</u>	<u>19,942</u>	<u>19,942</u>	<u>6,901</u>	<u>18,262</u>	<u>18,262</u>
<b>Expenses</b>						
Personnel	3,146	3,797	3,797	1,476	3,797	3,797
Supplies	536	573	538	23	538	538
Other Services	2,614	3,961	3,931	606	3,931	3,931
Capital Outlay	0	0	85	20	85	85
Non-Capital Outlay	47	26	6	(14)	6	6
Total Expenses	<u>6,343</u>	<u>8,357</u>	<u>8,357</u>	<u>2,111</u>	<u>8,357</u>	<u>8,357</u>
<b>Other Financing Sources (Uses)</b>						
Operating Transfers - In (Out)	(8,260)	(9,117)	(9,117)	(1,750)	(8,117)	(8,117)
Transfers for Interest	(1,278)	(1,513)	(1,513)	0	(1,513)	(1,513)
Total Other Financing Sources (Uses)	<u>(9,538)</u>	<u>(10,630)</u>	<u>(10,630)</u>	<u>(1,750)</u>	<u>(9,630)</u>	<u>(9,630)</u>
Net Current Activity	(22)	955	955	3,040	275	275
Fund Balance, Beginning of Year	<u>1,656</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>	<u>1,634</u>
Fund Balance, End of Year	<u>\$ 1,634</u>	<u>\$ 2,589</u>	<u>\$ 2,589</u>	<u>\$ 4,674</u>	<u>\$ 1,909</u>	<u>\$ 1,909</u>

Parks Golf Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Concessions	\$ 0	\$ 1,313	\$ 1,313	\$ 685	\$ 1,309	\$ 1,309
Rental of Property	0	1,132	1,132	492	1,132	1,132
Interest Income	0	0	0	3	4	4
Golf	0	3,515	3,515	1,639	3,367	3,367
Other	0	32	32	168	180	180
Total Revenues	<u>0</u>	<u>5,992</u>	<u>5,992</u>	<u>2,987</u>	<u>5,992</u>	<u>5,992</u>
<b>Expenditures</b>						
Personnel	0	4,031	4,031	1,881	4,031	4,031
Supplies	0	858	858	374	858	858
Other Services	0	890	890	319	890	890
Capital Outlay	0	0	0	0	0	0
Total Expenditures	<u>0</u>	<u>5,779</u>	<u>5,779</u>	<u>2,574</u>	<u>5,779</u>	<u>5,779</u>
<b>Operating Transfers</b>						
Operating Transfers (Out)	0	0	0	0	0	0
Total Operating Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Current Activity	0	213	213	413	213	213
Fund Balance, Beginning of Year	0	0	0	0	0	0
Fund Balance, End of Year	<u>\$ 0</u>	<u>\$ 213</u>	<u>\$ 213</u>	<u>\$ 413</u>	<u>\$ 213</u>	<u>\$ 213</u>

Parks Special Revenue Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Concessions	\$ 1,672	\$ 1,650	\$ 337	\$ 162	\$ 337	\$ 337
Facility Admissions/User Fees	53	51	51	21	51	51
Program Fees	561	436	436	164	436	436
Rental of Property	1,552	1,603	472	226	472	472
Licenses and Permits	205	177	177	79	177	177
Interest Income	85	100	100	26	100	100
Tennis	3,511	3,680	165	97	165	165
Other	155	85	52	28	52	52
Total Revenues	<u>7,794</u>	<u>7,782</u>	<u>1,790</u>	<u>803</u>	<u>1,790</u>	<u>1,790</u>
<b>Expenditures</b>						
Personnel	4,396	4,464	432	208	432	432
Supplies	1,177	1,467	606	49	606	606
Other Services	1,253	1,602	964	447	964	964
Capital Outlay	15	249	0	0	0	0
Total Expenditures	<u>6,841</u>	<u>7,782</u>	<u>2,002</u>	<u>704</u>	<u>2,002</u>	<u>2,002</u>
<b>Operating Transfers</b>						
Operating Transfers (Out)	(410)	0	0	0	0	0
Total Operating Transfers	<u>(410)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Current Activity	543	0	(212)	99	(212)	(212)
Fund Balance, Beginning of Year	4,196	4,739	4,739	4,739	4,739	4,739
Fund Balance, End of Year	<u>\$ 4,739</u>	<u>\$ 4,739</u>	<u>\$ 4,527</u>	<u>\$ 4,838</u>	<u>\$ 4,527</u>	<u>\$ 4,527</u>

Police Special Services Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Police Fees	\$ 16,651	\$ 13,675	\$ 13,675	\$ 5,273	\$ 14,228	\$ 14,228
Interest Income	185	200	200	73	200	200
Other	2,517	2,751	2,751	910	2,890	2,890
Interfund Transfers	6,015	8,698	8,698	4,219	5,625	5,625
Total Revenues	<u>25,368</u>	<u>25,324</u>	<u>25,324</u>	<u>10,475</u>	<u>22,943</u>	<u>22,943</u>
<b>Expenditures</b>						
Personnel	18,994	23,337	23,337	7,477	22,837	22,837
Supplies	3,758	2,812	2,818	487	2,901	2,901
Other Services	3,759	2,475	2,475	381	2,867	2,867
Capital Purchases	95	0	0	4	4	4
Non-Capital Purchases	10	100	94	7	101	101
Total Expenditures	<u>26,616</u>	<u>28,724</u>	<u>28,724</u>	<u>8,356</u>	<u>28,710</u>	<u>28,710</u>
Net Current Activity	(1,248)	(3,400)	(3,400)	2,119	(5,767)	(5,767)
Fund Balance, Beginning of Year	8,196	6,948	6,948	6,948	6,948	6,948
Fund Balance, End of Year	<u>\$ 6,948</u>	<u>\$ 3,548</u>	<u>\$ 3,548</u>	<u>\$ 9,067</u>	<u>\$ 1,181</u>	<u>\$ 1,181</u>

Recycling Expansion Program Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 1,278	\$ 1,114	\$ 1,114	\$ 472	\$ 1,108	\$ 1,108
Interest Income	36	46	46	17	46	46
Miscellaneous	39	35	35	19	41	41
Interfund Transfers	0	0	0	0	0	0
Total Revenues	<u>1,353</u>	<u>1,195</u>	<u>1,195</u>	<u>508</u>	<u>1,195</u>	<u>1,195</u>
<b>Expenditures</b>						
Personnel	64	287	287	146	294	294
Supplies	4	6	6	0	6	6
Other Services	338	587	570	211	573	573
Non-Capital Purchases	0	0	17	7	7	7
Total Expenditures	<u>406</u>	<u>880</u>	<u>880</u>	<u>364</u>	<u>880</u>	<u>880</u>
<b>Operating Transfers</b>						
Operating Transfers In	0	0	0	0	0	0
Operating Transfers (Out)	(331)	(467)	(467)	0	(467)	(467)
Total Operating Transfers	<u>(331)</u>	<u>(467)</u>	<u>(467)</u>	<u>0</u>	<u>(467)</u>	<u>(467)</u>
Net Current Activity	616	(152)	(152)	144	(152)	(152)
Fund Balance, Beginning of Year	1,607	2,223	2,223	2,223	2,223	2,223
Fund Balance, End of Year	<u>\$ 2,223</u>	<u>\$ 2,071</u>	<u>\$ 2,071</u>	<u>\$ 2,367</u>	<u>\$ 2,071</u>	<u>\$ 2,071</u>

Supplemental Environmental Protection  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 111	\$ 145	\$ 145	\$ 19	\$ 145	\$ 145
Interest Income	5	5	5	1	5	5
Total Revenues	<u>116</u>	<u>150</u>	<u>150</u>	<u>20</u>	<u>150</u>	<u>150</u>
<b>Expenditures</b>						
Supplies	38	22	22	0	22	22
Other Services	7	85	85	21	85	85
Capital Purchases	112	149	145	27	145	145
Non-Capital Purchases	31	16	20	10	20	20
Total Expenditures	<u>188</u>	<u>272</u>	<u>272</u>	<u>58</u>	<u>272</u>	<u>272</u>
Net Current Activity	(72)	(122)	(122)	(38)	(122)	(122)
Fund Balance, Beginning of Year	<u>272</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
Fund Balance, End of Year	<u>\$ 200</u>	<u>\$ 78</u>	<u>\$ 78</u>	<u>\$ 162</u>	<u>\$ 78</u>	<u>\$ 78</u>

Swimming Pool Safety Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Current Revenues	\$ 455	\$ 0	\$ 925	\$ 319	\$ 927	\$ 927
Total Revenues	<u>455</u>	<u>0</u>	<u>925</u>	<u>319</u>	<u>927</u>	<u>927</u>
<b>Expenditures</b>						
Personnel	305	0	820	323	821	821
Supplies	13	0	26	4	26	26
Other Services	14	0	78	19	77	77
Non-Capital Purchases	24	0	0	0	0	0
Capital Purchases	0	0	0	0	0	0
Total Expenditures	<u>356</u>	<u>0</u>	<u>924</u>	<u>346</u>	<u>924</u>	<u>924</u>
Net Current Activity	99	0	1	(27)	3	3
Fund Balance, Beginning of Year	<u>0</u>	<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>	<u>99</u>
Fund Balance, End of Year	<u>\$ 99</u>	<u>\$ 99</u>	<u>\$ 100</u>	<u>\$ 72</u>	<u>\$ 102</u>	<u>\$ 102</u>

Technology Fee Fund  
For the period ended December 31, 2011  
(amounts expressed in thousands)

	FY2011 Actual	FY2012				
		Adopted Budget	Current Budget	YTD	Controller's Projection	Finance Projection
<b>Revenues</b>						
Municipal Court Fines	\$ 1,416	\$ 1,423	\$ 1,423	\$ 608	\$ 1,423	\$ 1,423
Interest Income	20	21	21	4	10	10
Total Revenues	<u>1,436</u>	<u>1,444</u>	<u>1,444</u>	<u>612</u>	<u>1,433</u>	<u>1,433</u>
<b>Expenditures</b>						
Personnel	564	0	0	0	0	0
Other Services	820	1,272	1,272	367	1,272	1,272
Debt Service	400	350	350	0	350	350
Total Expenditures	<u>1,784</u>	<u>1,622</u>	<u>1,622</u>	<u>367</u>	<u>1,622</u>	<u>1,622</u>
Net Current Activity	(348)	(178)	(178)	245	(189)	(189)
Fund Balance, Beginning of Year	<u>855</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>	<u>507</u>
Fund Balance, End of Year	<u>\$ 507</u>	<u>\$ 329</u>	<u>\$ 329</u>	<u>\$ 752</u>	<u>\$ 318</u>	<u>\$ 318</u>

**City of Houston, Texas**  
**Commercial Paper Issued and Available**  
**For the period ended December 31, 2011**  
**(amounts expressed in millions)**

<b>COMMERCIAL PAPER</b>	<b>Draws FY12</b>	<b>Draws Month</b>	<b>Refunded FY12</b>	<b>Amount Available to be Drawn</b>	<b>Amount Outstanding</b>
<b>General Obligation</b>					
<i><u>Voter Authorized 2001 &amp; 2006 Election</u></i>					
Series G-1	0.00	0.00	0.00	100.00	0.00
Series G-2	10.00	10.00	0.00	29.90	70.10
Series H-1	0.00	0.00	0.00	69.50	30.50
Series H-2	20.00	0.00	0.00	0.20	47.75
Series J	0.00	0.00	0.00	125.00	0.00
<i><u>Non-Voter Authorized</u></i>					
Series E1-Equipment & Capital	15.00	0.00	50.00	71.00	29.00
Series E2- Equipment & Capital	35.00	0.00	0.00	59.05	41.05
Series E2- Metro Street Projects	0.00	0.00	3.55	29.40	20.50
Series H - Drainage	20.00	0.00	0.00	7.50	44.55
Series K-1	0.00	0.00	0.00	100.00	0.00
Series K-2	0.00	0.00	0.00	100.00	0.00
<b>Total General Obligation</b>	<b><u>100.00</u></b>	<b><u>10.00</u></b>	<b><u>53.55</u></b>	<b><u>691.55</u></b>	<b><u>283.45</u></b>
<b>Combined Utility System</b>					
Series B-1	20.00	20.00	0.00	224.60	25.40
Series B-2	0.00	0.00	0.00	75.00	0.00
Series B-3	0.00	0.00	0.00	75.00	0.00
Series B-4	0.00	0.00	0.00	100.00	0.00
Series B-6	0.00	0.00	0.00	100.00	0.00
<b>Total Combined Utility System</b>	<b><u>20.00</u></b>	<b><u>20.00</u></b>	<b><u>0.00</u></b>	<b><u>574.60</u></b>	<b><u>25.40</u></b>
<b>Airport System</b>					
Series A&B	0.00	0.00	0.00	150.00	0.00
<b>Total Airport System</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>150.00</u></b>	<b><u>0.00</u></b>
<b>Convention &amp; Entertainment</b>					
Series A	0.00	0.00	0.00	7.00	43.00
<b>Total Convention and Entertainment</b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>0.00</u></b>	<b><u>7.00</u></b>	<b><u>43.00</u></b>
<b>Totals</b>	<b><u>\$ 120.00</u></b>	<b><u>\$ 30.00</u></b>	<b><u>\$ 53.55</u></b>	<b><u>\$ 1,423.15</u></b>	<b><u>\$ 351.85</u></b>

**City of Houston, Texas**  
**Summarized Construction/Bond Fund Status Report**  
**For the period ended December 31, 2011**  
**(amounts expressed in thousands)**

<b>Purpose</b>	<b>Available for Appropriation</b>	<b>Last month Available for Appropriation</b>
<b>Dangerous Buildings</b>		
Total Dangerous Buildings Funds	\$ 3,012	\$ 3,012
<b>Equipment Acquisition and Other Capital</b>		
Total Equipment Acquisition and Other Capital	174,724	163,191
<b>Public Improvement</b>		
Total Fire Department	8,279	8,508
Total Housing	13,693	13,693
Total General Improvement	6,840	7,428
Total Public Health and Welfare	5,511	6,169
Total Public Library	8,650	9,183
Total Parks and Recreation	6,270	7,602
Total Police Department	13,262	13,884
Total Solid Waste	5,351	5,544
Total Storm Sewer	11,430	6,796
Total Street & Bridge except Metro	93,309	93,713
Street & Bridge - Metro Projects	13,104	13,099
Total Public Improvement	185,699	185,618
<b>Airport</b>		
Total Airport	800,080	803,093
<b>Convention and Entertainment Facilities</b>		
Total Convention and Entertainment	31,743	31,796
<b>Combined Utility System</b>		
Total Combined Utility System - Any Purpose	88,980	129,931
Combined Utility System - Restricted Purposes	16,252	16,632
Total Combined Utility System	105,232	146,563
<b>Total All Purposes</b>	<b>\$ 1,300,488</b>	<b>\$ 1,333,273</b>

City of Houston, Texas  
Construction & Bond Status Report  
For the period ended December 31, 2011  
(amounts expressed in thousands)

Fund No.	Fund Name	Original Amount	Cash/ Investments	Draw down Available	Net Resources Available (a)	Unexpended Appropriation	Available for Appropriation
<b>Dangerous Buildings</b>							
1801D4	Dangerous Building Demolition Series 2007B	9,000	0	0	0	0	0
1801D5	Dangerous Buildings Series 2010	9,000	4,113	0	0	0	0
1801	Dangerous Bldg. Consolidations	N/A	(323)	N/A	4,231	1,220	3,012
<b>Total Dangerous Building Funds</b>		<b>18,000</b>	<b>3,790</b>	<b>0</b>	<b>4,232</b>	<b>1,220</b>	<b>3,012</b>
<b>Equipment and Other Capital</b>							
1800D1	Series E-1 Equipment & Capital Consolidating	158,382	5,012	121,222	128,898	0	128,898
1800D3	Series E-2 Equipment & Capital Consolidating	95,100	3,007	57,100	12,107	0	12,107
4039	Miscellaneous Capital Projects Series E	20,000	(933)	26,778	24,545	9,928	14,618
1800	Equipment Acquisition Consolidated Fund	N/A	(248)	N/A	35,206	26,319	8,887
1850	Reimbursable of Equipment/Projects to Debt Service	N/A	7,151	0	13,233	3,019	10,214
<b>Total Equipment Acquisition Funds</b>		<b>273,482</b>	<b>13,988</b>	<b>205,100</b>	<b>213,989</b>	<b>39,265</b>	<b>174,724</b>
<b>Public Improvement</b>							
4017	Fire Dept. Emergency Alerting System	N/A	1,461	0	1,461	66	1,395
4804C	Fire CP Series H/J (D) 2006 Election	13,500	0	1,500	0	0	0
4805C	Fire CP Series G 2006 Election	10,000	0	10,000	0	0	0
4500	Fire Bond Consolidated	N/A	746	0	12,167	5,282	6,885
<b>Total Fire Department</b>		<b>23,500</b>	<b>2,206</b>	<b>11,500</b>	<b>13,627</b>	<b>5,348</b>	<b>8,279</b>
4801P	Housing CP Series H/J (D) 2001 Election	3,270	0	3,270	0	0	0
4803P	Housing CP Series G 2001 Election	10,610	0	10,400	0	0	0
4804P	Housing CP Series H/J (D) 2006 Election	7,375	0	7,375	0	0	0
4501	Housing Consolidated Fund	N/A	(1,479)	0	19,236	5,544	13,693
<b>Total Housing</b>		<b>21,255</b>	<b>(1,479)</b>	<b>21,045</b>	<b>19,236</b>	<b>5,544</b>	<b>13,693</b>
4803D	General Improvemt CP Series G 2001 Election	7,963	0	0	0	0	0
4804D	General Improvemt CP Series H/J (D) 2006 Election	13,550	0	2,500	0	0	0
4805D	General Improvemt CP Series G 2006 Election	13,450	0	9,450	0	0	0
4509	General Improvement Consolidated Fund	N/A	1,348	0	12,704	5,865	6,840
4023	Certificates of Obligation Series 2001A (Cotswold)	12,200	0	0	0	0	0
4025	MUD Series 2001A	9,235	0	0	0	0	0
4026	Certificates of Obligation Series 2002A (Cotswold)	12,400	0	0	0	0	0
4028	MUD PIBS Series 2003A-1	2,100	0	0	0	0	0
<b>Total General Improvement</b>		<b>70,898</b>	<b>1,348</b>	<b>11,950</b>	<b>12,704</b>	<b>5,865</b>	<b>6,840</b>
4804H	Public Health CP Series H/J (D) 2006 Election	8,100	0	1,650	0	0	0
4805H	Public Health CP Series G 2006 Election	8,900	0	8,900	0	0	0
4508	Public Health Consolidated Fund	N/A	387	0	10,920	5,409	5,511
<b>Total Public Health &amp; Welfare</b>		<b>17,000</b>	<b>387</b>	<b>10,550</b>	<b>10,920</b>	<b>5,409</b>	<b>5,511</b>
4018	Library Capital Projects Fund	N/A	2,378	0	2,378	0	2,378
4033	Friends of Libraries Series E (06)	0	0	0	0	0	0
4803E	Public Library CP Series G 2001 Election	7,900	0	0	0	0	0
4804E	Public Library CP Series H/J (D) 2006 Election	22,675	0	12,675	0	0	0
4805E	Public Library CP Series G 2006 Election	2,000	0	2,000	0	0	0
4507	Public Library Consolidated Fund	N/A	43	0	14,031	7,759	6,272
<b>Total Public Library</b>		<b>32,575</b>	<b>2,420</b>	<b>14,675</b>	<b>16,409</b>	<b>7,759</b>	<b>8,650</b>
4011	Parks Capital Project Fund	N/A	581	0	508	95	413
4012	Parks Special Fund	N/A	1,609	0	1,559	1,215	344
4038	Land Acquisition - Soccer Series E	0	1	0	1	1	0
4803F	Parks & Recreation CP Series G 2001 Election	0	0	0	0	0	0
4804F	Parks & Recreation CP Series H/J (D) 2006 Election	23,100	500	11,400	0	0	0
4805F	Parks & Recreation CP Series G 2006 Election	5,000	0	5,000	0	0	0
4502	Parks Consolidated Fund	N/A	2,175	0	17,600	12,087	5,513
<b>Total Parks and Recreation</b>		<b>28,100</b>	<b>4,865</b>	<b>16,400</b>	<b>19,668</b>	<b>13,398</b>	<b>6,270</b>
4041	Fondren Police Station Series E	1,618	15	0	15	0	15
4804G	Police CP Series H/J (D) 2006 Election	40,950	0	19,345	0	0	0
4504	Police Consolidated Fund	N/A	236	0	20,413	7,167	13,246
<b>Total Police Department</b>		<b>42,568</b>	<b>251</b>	<b>19,345</b>	<b>20,429</b>	<b>7,167</b>	<b>13,262</b>
4001	Solid Waste Special Revenue Fund	N/A	397	0	397	0	397
4803L	Solid Waste Mgt. CP Series G 2001 Election	4,322	0	0	0	0	0
4804L	Solid Waste Mgt. CP Series H/J (D) 2006 Election	2,750	0	250	0	0	0
4805L	Solid Waste Mgt. CP Series G 2006 Election	5,250	0	5,250	0	0	0
4503	Solid Waste Consolidated Fund	N/A	1,104	0	6,597	1,642	4,955
<b>Total Solid Waste</b>		<b>12,322</b>	<b>1,501</b>	<b>5,500</b>	<b>6,993</b>	<b>1,642</b>	<b>5,351</b>
4801R	Storm Sewer CP Series H/J (D) 2001 Election	2,150	0	2,150	0	0	0
4505	Storm Sewer Consolidated Fund	N/A	559	0	2,697	975	1,723
4030	Series H (F) Drainage Improvement Commercial Paper	101,300	(4,720)	65,000	59,212	49,920	9,292
4024	Series C Commercial Paper Storm & Overlay Fund	N/A	1,752	0	1,747	1,332	415
<b>Total Storm Sewer</b>		<b>103,450</b>	<b>(2,409)</b>	<b>67,150</b>	<b>63,656</b>	<b>52,226</b>	<b>11,430</b>
4803N	St., Bridges & Traf. CP Series G 2001 Election	120,205	0	0	0	0	0
4804N	St., Bridges & Traf. CP Series H/J (D) 2006 Election	67,375	0	19,280	0	0	0
4805N	St., Bridges & Traf. CP Series G 2006 Election	140,400	0	140,400	0	0	0
4506	Street & Bridge Consolidated Fund	N/A	2,091	0	159,743	80,266	79,476
4006	Street & Bridge Construction Fund	N/A	4,208	0	4,188	(134)	4,322
4034	Limited Use Roadway & Mobility Capital Fund	26,000	613	0	613	224	389
2304	Mobility Response Team	10,000	3,366	0	3,319	373	2,946
4010	MTA Construction Fund	N/A	2,014	0	2,014	409	1,605
4801S	St.,Bridges Utility Relocation Set-Aside	7,000	241	5,471	5,712	1,141	4,571
<b>Total Street and Bridge without Metro</b>		<b>370,980</b>	<b>12,533</b>	<b>165,151</b>	<b>175,588</b>	<b>82,279</b>	<b>93,309</b>
4027	Metro Street Fund Series E (04)	49,900	4,142	8,400	12,216	(888)	13,104
<b>Total Public Improvement</b>		<b>772,548</b>	<b>25,766</b>	<b>351,666</b>	<b>371,446</b>	<b>185,748</b>	<b>185,699</b>

**City of Houston, Texas  
Construction & Bond Status Report  
For the period ended December 31, 2011  
(amounts expressed in thousands)**

<b>Fund No.</b>	<b>Fund Name</b>	<b>Original Amount</b>	<b>Cash/ Investments</b>	<b>Draw down Available</b>	<b>Net Resources Available (a)</b>	<b>Unexpended Appropriation</b>	<b>Available for Appropriation</b>
<b>Airport System</b>							
8201A1	Airport System Construction 2002A (AMT)	129,120	0	0	0	0	0
8201	Airport System Consolidated 2001 (AMT)	200,000	1,823	N/A	1,558	383	1,175
	<b>Sub-Total</b>	<b>329,120</b>	<b>1,823</b>	<b>0</b>	<b>1,558</b>	<b>383</b>	<b>1,175</b>
8202A2	Airport System 2002B (Non-AMT) Const.	213,347	0	0	0	0	0
8202	Airport System Consolidated 2001 (Non-AMT)	100,000	5,387	0	5,381	1,356	4,025
	<b>Sub-Total</b>	<b>313,347</b>	<b>5,387</b>	<b>0</b>	<b>5,381</b>	<b>1,356</b>	<b>4,025</b>
8200A2	Airport System RevBd 2000A (AMT)	327,225	0	0	0	0	0
8200	Airport System Consolidated Const 2000 (AMT)	N/A	4,562	0	4,342	55	4,287
	<b>Sub-Total</b>	<b>327,225</b>	<b>4,562</b>	<b>0</b>	<b>4,342</b>	<b>0</b>	<b>4,287</b>
8203A1	Airport System Commercial Paper 2004 (AMT)	232,000	0	0	0	0	0
8203A2	Airport System 2009A PAB Construction		44,477	0	52	0	52
8203	Airport System Consolidated Const. 2004 (AMT)	N/A	22,949	0	62,074	21,221	40,853
	<b>Sub-Total</b>	<b>232,000</b>	<b>67,426</b>	<b>0</b>	<b>62,126</b>	<b>21,221</b>	<b>40,906</b>
8204A2	Airport System Commercial Paper 2008 (Non-AMT)	68,000	0	0	0	0	0
8204A3	Airport System 2009A Non-PAB Construction	N/A	5,941	0	7	0	7
8204	Airport System Consolidated Const. 2004 (Non-AMT)	N/A	6,099	0	11,913	1,213	10,699
	<b>Sub-Total</b>	<b>68,000</b>	<b>12,040</b>	<b>0</b>	<b>11,920</b>	<b>1,213</b>	<b>10,706</b>
8205A1	Airport System Commercial Paper Construction (AMT)	232,000,000	0	232,000	0	0	0
8205	Airport System Consolidated Construction 2011 (AMT)	N/A	0	0	232,000	0	232,000
	<b>Sub-Total</b>	<b>232,000,000</b>	<b>0</b>	<b>232,000</b>	<b>232,000</b>	<b>0</b>	<b>232,000</b>
8206A1	Airport System Commercial Paper Construction (Non-AMT)	68,000,000	0	68,000	0	0	0
8206	Airport System Consolidated Construction 2011 (Non-AMT)	N/A	0	0	68,000	0	68,000
	<b>Sub-Total</b>	<b>68,000,000</b>	<b>0</b>	<b>68,000</b>	<b>68,000</b>	<b>0</b>	<b>68,000</b>
	<b>Total Airport Consolidated Funds</b>	<b>301,269,692</b>	<b>91,238</b>	<b>300,000</b>	<b>385,327</b>	<b>24,174</b>	<b>361,099</b>
8006	Airport System Rev Bd fund - 1998B (AMT)	395,643	5,145	0	5,132	5,028	104
8008	Airport System RevBd 2000B (Non-AMT) Const.	269,240	116	0	10	9	1
8010	Airport System R & R Fund	N/A	23,503	0	23,569	2,012	21,557
8011	Airport System Improvement Fund	N/A	507,537	0	499,512	82,194	417,318
	<b>Total Other Funds</b>	<b>664,883</b>	<b>536,301</b>	<b>0</b>	<b>528,223</b>	<b>89,243</b>	<b>438,981</b>
	<b>Total Airport</b>	<b>301,934,575</b>	<b>627,540</b>	<b>300,000</b>	<b>913,551</b>	<b>113,416</b>	<b>800,080</b>
<b>Convention &amp; Entertainment Facilities</b>							
8800	GRB Consolidated Construction Fund	N/A	1,143	N/A	1,143	1,069	74
	<b>Total GRB Construction Funds</b>	<b>0</b>	<b>1,143</b>	<b>0</b>	<b>1,143</b>	<b>1,069</b>	<b>74</b>
8614	Convention & Ent. Comm Paper-Ser A - 2003	53,500	0	31,000	31,000	0	31,000
8632	Convention & Ent. Underground Parking	21,500	0	200	200	0	200
8611	C & E Construction Fund	N/A	1,822	0	1,769	1,301	469
	<b>Total Civic Center</b>	<b>75,000</b>	<b>2,964</b>	<b>31,200</b>	<b>34,112</b>	<b>2,369</b>	<b>31,743</b>
<b>Combined Utility System - Unrestricted</b>							
8500A2	Water & Sewer TWDB Available Funds	N/A	0	0	0	0	0
8500A1	Combined Utility System CP Fund		0	572,600	0	0	0
8500	W&S Consolidated Construction	N/A	12,983	0	553,411	464,431	88,980
	<b>Funds</b>	<b>0</b>	<b>12,983</b>	<b>572,600</b>	<b>553,411</b>	<b>464,431</b>	<b>88,980</b>
<b>Restricted Bonds and Capital Money</b>							
8502	Water & Sewer Utility Relocation Set-Aside	2,000	0	2,000	2,000	0	2,000
8319	Water Contributed Capital Fund	N/A	33,812	0	28,218	19,841	8,378
8327	Sewer Reg Cap Recovery Fd	N/A	5,869	0	5,869	0	5,869
8340	Water & Sewer Bond Project Trust Account 04 A2	96,705	0	0	0	0	0
8374	Water & Sewer TWDB Bond Trust Account 2006	61,545	0	0	0	0	0
8375	Water & Sewer TWDB Bond Trust Account 2006A	69,595	568	0	5	0	5
8376	Water & Sewer TWDB Bond Trust Account 2008B	45,045	0	0	0	0	0
8377	Water & Sewer TWDB Bond Trust Account 2008C	52,650	59	0	0	0	0
8378	Water & Sewer TWDB Bond Trust Account 2008E	61,545	0	0	0	0	0
	<b>Total Restricted TWDB and Other</b>	<b>389,085</b>	<b>40,309</b>	<b>2,000</b>	<b>36,093</b>	<b>19,841</b>	<b>16,252</b>
	<b>Total Combined Utility System</b>	<b>389,085</b>	<b>53,291</b>	<b>574,600</b>	<b>589,504</b>	<b>484,272</b>	<b>105,232</b>
	<b>Total All Funds</b>	<b>\$ 303,462,690</b>	<b>\$ 727,340</b>	<b>\$ 1,462,566</b>	<b>\$ 2,126,833</b>	<b>\$ 826,291</b>	<b>\$ 1,300,488</b>

(a) Net Resources Available is equal to Current Assets less Current Liabilities.  
Negative balances have been referred to departments for corrections

**City of Houston, Texas**  
**Commercial Paper (CP) Notes Status Report**  
**For the period ended December 31, 2011**  
(amounts expressed in thousands)

Fund No.	Fund Name	Authorized Amount	CP Notes Issued	Authorized but Unissued	Available for Appropriation	Combined Available for Appropriation
<b>General Obligation</b>						
4041	Fondren Police Station Series E	1,618	1,618	0	0	0
4804G	Police CP Series H/J (D) 2006 Election	40,950	21,605	19,345	13,246	13,246
4804F	Parks & Recreation CP Series H/J (D) 2006 Election	23,100	11,700	11,400	0	0
4805F	Parks & Recreation CP Series G 2006 Election	5,000	0	5,000	5,000	5,513
4804C	Fire CP Series H/J (D) 2006 Election	13,500	12,000	1,500	0	0
4805C	Fire CP Series G 2006 Election	10,000	0	10,000	6,885	6,885
4803L	Solid Waste Mgt. CP Series G 2001 Election	4,322	4,322	0	0	0
4804L	Solid Waste Mgt. CP Series H/J (D) 2006 Election	2,750	2,500	250	0	0
4805L	Solid Waste Mgt. CP Series G 2006 Election	5,250	0	5,250	5,250	4,955
4803E	Public Library CP Series G 2001 Election	7,900	0	0	0	0
4804E	Public Library CP Series H/J (D) 2006 Election	22,675	10,000	12,675	0	0
4805E	Public Library CP Series G 2006 Election	2,000	0	2,000	6,272	6,272
4803D	General Improvemt CP Series G 2001 Election	7,963	7,963	0	0	0
4804D	General Improvemt CP Series H/J (D) 2006 Election	13,550	11,050	2,500	0	0
4805D	General Improvemt CP Series G 2006 Election	13,450	4,000	9,450	6,840	6,840
4803N	St., Bridges & Traf. CP Series G 2001 Election	120,205	20,205	0	0	0
4804N	St., Bridges & Traf. CP Series H/J (D) 2006 Election	67,375	48,095	19,280	0	0
4805N	St., Bridges & Traf. CP Series G 2006 Election	140,400	0	140,400	79,476	79,476
4801S	St. Utility Relocation Set-Aside Series D	7,000	1,529	5,471	4,571	4,571
4027	Metro Street Projects, Series E	49,900	39,478	8,400	13,104	13,104
4804H	Public Health CP Series H/J (D) 2006 Election	8,100	6,450	1,650	0	0
4805H	Public Health CP Series G 2006 Election	8,900	0	8,900	5,511	5,511
4801R	Storm Sewer CP Series H/J (D) 2001 Election	2,150	0	2,150	0	1,723
4030	Drainage Projects Series F, Series H-2	101,300	36,300	65,000	9,292	9,292
4801P	Housing CP Series H/J (D) 2001 Election	3,270	0	3,270	0	0
4803P	Housing CP Series G 2001 Election	10,610	210	10,400	6,318	0
4804P	Housing CP Series H/J (D) 2006 Election	7,375	0	7,375	7,375	13,693
1800D1	Equipment Acquisition, Series E-1	158,382		121,222	147,999	147,999
1800D3	Equipment & Capital, Series E-2	95,100	38,000	57,100	12,107	12,107
4039	Miscellaneous Capital Projects Series E	33,556	6,778	26,778	14,618	14,618
<b>Total General Obligation CP Notes</b>		<b>987,651</b>	<b>283,803</b>	<b>556,766</b>	<b>343,864</b>	<b>345,804</b>
<b>Airport System</b>						
8203A1	Airport System 2004 (AMT)	232,000	232,000	0	0	0
8204A2	Airport System 2008 (Non-AMT)	68,000	68,000	0	0	0
<b>Total Airport System CP Notes</b>		<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Convention and Entertainment</b>						
8614	Equipment Acquisition, C&E	53,500	22,500	31,000	31,000	31,000
8632	Convention & Ent. Underground Parking	21,500	20,500	1,000	200	200
<b>Total Convention and Entertainment CP Notes</b>		<b>75,000</b>	<b>43,000</b>	<b>32,000</b>	<b>31,200</b>	<b>31,200</b>
<b>Combined Utility &amp; Water Sewer System</b>						
8500A1	Combined Utility System CP	598,000	25,400	572,600	88,980	88,980
8502	Water & Sewer Utility Relocation Set-Aside	2,000	0	2,000	2,000	2,000
<b>Total Combined Utility System CP Notes</b>		<b>600,000</b>	<b>25,400</b>	<b>574,600</b>	<b>90,980</b>	<b>90,980</b>
<b>Total</b>		<b>\$ 1,962,651</b>	<b>\$ 652,203</b>	<b>\$ 1,163,366</b>	<b>\$ 466,043</b>	<b>\$ 467,984</b>

**City of Houston, Texas**  
**Total Outstanding Debt**  
**December 31, 2011 and December 31, 2010**  
**(amounts expressed in thousands)**

	December 31, 2011	December 31, 2010
<b>Payable from Ad Valorem Taxes</b>		
Public Improvement Bonds <sup>(a)</sup>	\$ 2,504,825	\$ 2,608,810
Commercial Paper Notes <sup>(b)</sup>	283,000	144,400
Pension Obligations	607,775	607,625
Certificates of Obligations	75,990	79,240
<b>Subtotal</b>	<b>3,452,040</b>	<b>3,440,075</b>
<b>Payable from Sources Other Than Ad Valorem Taxes</b>		
<b><u>Combined Utility System</u></b>		
Combined Utility System Revenue Bonds	5,429,155	4,826,150
Combined Utility System Commercial Paper Notes <sup>(c)</sup>	25,400	300,500
Water and Sewer System Revenue Bonds <sup>(d)</sup>	338,535	577,275
Contract Revenue Obligations - CWA	139,080	138,415
<b><u>Airport System</u></b>		
Airport System Sr. Lien Bonds <sup>(e)</sup>	449,660	449,660
Airport System Subordinate Lien	1,925,530	1,997,755
Airport System Sr. Lien Commercial Paper Notes <sup>(f)</sup>	0	0
Airport System Inferior Lien Contracts <sup>(g)</sup>	32,895	37,430
Airport Special Facilities Revenue Bonds <sup>(h)</sup>	680,740	573,810
<b><u>Hotel Occupancy Tax and Civic Parking</u></b>		
Facilities Revenue Bonds <sup>(i)</sup>	585,487	578,403
Hotel Occupancy Tax Commercial Paper <sup>(j)</sup>	43,000	43,000
<b>Subtotal</b>	<b>9,649,482</b>	<b>9,522,398</b>
<b>Total Debt Payable by the City</b>	<b>\$ 13,101,522</b>	<b>\$ 12,962,473</b>

- (a) In November 2001 the voters authorized \$776 million in tax bonds. In November 2006 voters authorized an additional \$625 million in tax bonds.
- (b) The City has authorized maximum issuance of General Obligation Commercial Paper Programs Series E-1: \$100 million, E-2: \$150 million, G-1: \$100 million, G-2: \$100 million, H-1: \$100 million, H-2: \$100 million, J: \$125 million, K1: \$100 million and K2: \$100 million.
- (c) The City has authorized issuance of \$600 million of Combined Utility System Commercial Paper Notes.
- (d) Includes \$170.1 million accreted value of capital appreciation bonds at this date and \$127.1 million last year.
- (e) The Houston Airport System issued Senior Lien Revenue bonds on August 20, 2009.
- (f) City Council has authorized \$150 million of Airport Senior Lien Commercial Paper Notes Series A and B.
- (g) Under a sublease agreement, the Houston Airport System has agreed to make sublease payments that include the debt service payments on the Series 1997A Special Facilities Bonds that financed the Automated People Mover ("APM") at George Bush Airport. These sublease payments constitute Inferior Lien Obligations under the Airport bond ordinances.
- (h) All Special Facility Revenue Bonds are secured solely from Special Facility Lease Revenues. Does not include \$32.9 million for Series 1997A Special Facilities Bonds. See footnote (g).
- (i) Includes \$94.9 million accreted value of capital appreciation bonds at this date and \$79.8 million last year.
- (j) The City has authorized \$50 million of Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper.

**FY2012 FULL TIME EQUIVALENT (FTE) REPORT**  
**(1 FTE Equals 2,088 Hours per year)**

	FY2011 Actual	FY2012 Budget	FY2012 (1) December	FY2012 (1) YTD AVG.	Overtime FY2011 Actual	Overtime FY2012 Budget	Overtime (1) FY2012 YTD
<b>ENTERPRISE FUNDS</b>							
Aviation	1,473.7	1,488.0	1,361.5	1,272.6	54.8	44.3	55.0
Convention and Entertainment Facilities	115.5	0.0	53.3	94.1	2.1	0.0	2.2
PW & E - Combined Utility System	2,085.4	2,207.8	2,071.6	2,069.6	127.6	124.8	218.9
<b>TOTAL ENTERPRISE FUNDS</b>	<b>3,674.6</b>	<b>3,695.8</b>	<b>3,486.4</b>	<b>3,436.3</b>	<b>184.5</b>	<b>169.1</b>	<b>276.1</b>
<b>GENERAL FUND</b>							
<b>GENERAL FUND MUNICIPAL</b>							
Administration and Regulatory Affairs	361.4	342.8	251.3	289.9	1.5	3.5	0.8
City Secretary	11.5	12.2	10.9	11.1	0.4	0.0	0.0
Controller's Office	74.0	65.6	67.3	67.1	0.0	0.0	0.0
Council Office	72.8	79.0	70.9	70.8	0.0	0.0	0.0
Finance Department	70.7	72.6	70.9	66.1	0.0	0.0	0.0
Fire Department	219.3	117.6	116.1	117.5	4.3	0.7	0.3
General Services	206.6	194.2	192.4	191.1	4.0	5.4	3.7
Health & Human Services	571.4	450.6	456.3	454.4	3.4	2.2	2.4
Housing & Community Development	2.9	2.9	2.1	2.1	0.0	0.0	0.0
Human Resources	40.0	37.8	35.8	36.5	0.0	0.0	0.0
Information Technology	157.7	126.8	154.2	154.1	1.1	0.7	1.8
Legal	155.3	118.8	124.9	120.6	0.0	0.0	0.0
Library	456.4	413.7	403.7	407.9	0.0	0.0	0.0
Mayor's Office	35.1	22.4	23.6	23.5	0.0	0.0	0.0
Municipal Courts Department	301.7	284.3	266.8	271.6	0.0	0.0	0.0
Neighborhoods	0.0	0.0	100.4	91.6	0.0	0.0	0.0
Office of Business Opportunity	31.6	24.0	22.4	22.0	0.0	0.0	0.0
Parks & Recreation	771.2	650.3	598.2	630.9	3.0	0.5	11.6
Planning & Development	97.5	75.5	76.0	79.1	0.0	0.0	0.0
Police Department	1,369.5	1,164.4	1,081.5	1,089.6	23.6	29.3	23.4
Public Works and Engineering	469.7	9.0	8.9	9.0	35.9	0.0	0.0
Solid Waste Management	595.7	439.6	426.5	430.7	28.2	28.2	17.0
<b>SUBTOTAL MUNICIPAL</b>	<b>6,072.0</b>	<b>4,704.1</b>	<b>4,561.1</b>	<b>4,637.2</b>	<b>105.4</b>	<b>70.5</b>	<b>61.0</b>
<b>GENERAL FUND CADETS</b>							
Fire Department	45.1	24.0	0.0	10.8	0.0	0.0	0.0
Police Department	70.4	82.7	21.6	105.4	0.0	0.0	0.0
<b>SUBTOTAL CADETS</b>	<b>115.5</b>	<b>106.7</b>	<b>21.6</b>	<b>116.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**FY2012 FULL TIME EQUIVALENT (FTE) REPORT**  
**(1 FTE Equals 2,088 Hours per year)**

	FY2011 Actual	FY2012 Budget	FY2012 (1) December	FY2012 (1) YTD AVG.	Overtime FY2011 Actual	Overtime FY2012 Budget	Overtime (1) FY2012 YTD
<b>GENERAL FUND CLASSIFIED</b>							
Fire Department	3,853.5	3,796.9	3,825.3 (4)	3,824.4 (4)	231.6	195.1	176.0
Police Department	5,266.6	5,041.1	5,275.7	5,220.8	268.7 (2)	81.8 (2)	230.1
<b>SUBTOTAL CLASSIFIED</b>	<b>9,120.1</b>	<b>8,838.0</b>	<b>9,101.0</b>	<b>9,045.2</b>	<b>500.3</b>	<b>276.9</b>	<b>406.1</b>
<b>TOTAL GENERAL FUND</b>	<b>15,307.6</b>	<b>13,648.8</b>	<b>13,683.7</b>	<b>13,798.6</b>	<b>605.7</b>	<b>347.4</b>	<b>467.1</b>
<b>GRANTS &amp; OTHER FUNDS (3)</b>							
Administration and Regulatory Affairs	118.5	178.2	161.2	187.9	0.8	1.5	0.7
Fleet Management	0.0 (5)	273.9	251.8	254.5	0.0 (5)	10.2	9.4
General Services	69.3	61.0	64.4	62.9	0.2	0.1	0.1
Health & Human Services	542.2	11.9	520.0	490.4	2.1	0.0	0.8
Housing & Community Development	129.5	0.0	137.9	122.5	0.0	0.0	0.0
Houston Emergency Center	244.2	266.3	223.7	227.9	3.8	10.4	5.7
Human Resources	124.0	207.6	189.7	187.0	0.6	0.1	0.1
Information Technology	28.2	44.3	52.0	41.8	0.0	0.3	0.1
Legal	39.3	49.5	59.7	59.5	0.0	0.0	0.2
Library	29.5	2.0	30.9	25.8	0.0	0.0	0.0
Mayor's Office	23.6	12.9	24.5	23.2	0.1	0.1	0.1
Municipal Courts Department	39.5	34.8	36.0	33.7	0.0	0.0	0.0
Neighborhoods	0.0	0.0	55.3	43.4	0.0	0.0	0.0
Parks & Recreation	98.1	92.0	82.2	101.2	3.3	4.4	3.5
Planning	8.4	11.5	10.4	10.6	0.0	0.0	0.0
Police Department - Classified	30.1	243.4	20.6	21.5	2.0	139.3	1.4
Police Department - Municipal	124.1	42.0	55.8	58.7	4.3	0.3	2.7
Public Works and Engineering	1,252.0	1,788.4	1,674.9	1,690.3	47.7	83.9	101.5
Solid Waste Management	1.0	4.0	4.1	4.0	0.0	0.0	0.1
<b>TOTAL GRANTS &amp; SPECIAL FUNDS</b>	<b>2,901.5</b>	<b>3,323.7</b>	<b>3,655.1</b>	<b>3,646.8</b>	<b>64.9</b>	<b>250.6</b>	<b>126.4</b>
<b>CITY-WIDE TOTAL</b>	<b>21,883.7</b>	<b>20,668.3</b>	<b>20,825.2</b>	<b>20,881.7</b>	<b>855.1</b>	<b>767.1</b>	<b>869.6</b>

- (1) YTD numbers measure the periods 07/01/2011 through 12/31/2011.
- (2) Includes overtime hours from the Asset Forfeiture and Police Special Funds.
- (3) FY2012 Budget does not include Grant FTEs.
- (4) Fire department FTEs do not include classified employees on phasedown.
- (5) Fleet was established as a new department in FY2012.

City of Houston  
 FY2012 Position Control  
 As of December 31, 2011

Benchmark Dates	General Fund			Enterprise Fund			Special & Other Funds			Total All Funds		
	As of June 30, 2011	As of December 31, 2011	Variance	As of June 30, 2011	As of December 31, 2011	Variance	As of June 30, 2011	As of December 31, 2011	Variance	As of June 30, 2011	As of December 31, 2011	Variance
<b>Beginning Number of Employees</b>												
A Number of separations	-	13,885	(13,885)	-	3,687	(3,687)	-	3,661	(3,661)	-	21,233	(21,233)
B Number of additions	-	(69)	69	-	(78)	78	-	(11)	11	-	(158)	152
	-	83	(83)	-	3	(3)	-	66	(66)	-	152	(152)
<b>Total Employees</b>	<b>15,195</b>	<b>13,899</b>	<b>(1,296)</b>	<b>3,744</b>	<b>3,612</b>	<b>(132)</b>	<b>3,302</b>	<b>3,716</b>	<b>414</b>	<b>22,241</b>	<b>21,227</b>	<b>(1,014)</b>
<b>Less: Police - Classified</b>	5,258	5,314	(56)	-	-	-	21	21	-	5,279	5,335	(56)
<b>Fire - Classified</b>	3,840	3,810	30	-	-	-	-	-	-	3,840	3,810	30
<b>Total Classified Employees</b>	<b>9,098</b>	<b>9,124</b>	<b>(26)</b>	<b>-</b>	<b>-</b>	<b>26</b>	<b>21</b>	<b>21</b>	<b>-</b>	<b>9,119</b>	<b>9,145</b>	<b>(26)</b>
<b>Total Civilian Employees</b>	<b>6,097</b>	<b>4,775</b>	<b>(1,322)</b>	<b>3,744</b>	<b>3,612</b>	<b>(132)</b>	<b>3,281</b>	<b>3,695</b>	<b>414</b>	<b>13,122</b>	<b>12,082</b>	<b>(1,040)</b>

Notes:

- A Separations include resignations, terminations and transfers out of the department
- B Additions include new hires, rehires and transfers into the department

# CITY OF HOUSTON

## RETIREE MEDICAL UNFUNDED ACCRUED LIABILITIES

12/31/2011  
(amount expressed in millions)

---

	<u>Date of Most Recent Valuation or Estimate</u>	<u>Present Value of Benefits <sup>(2)</sup></u>	<u>Unfunded Accrued Liabilities</u>	<u>Annual OPEB Cost <sup>(4)</sup></u>
Entry Age Normal <sup>(1)</sup>	6/30/2011	\$2,745.8	\$1,984.3 <sup>(3)</sup>	\$225.8 <sup>(5)</sup>

---

Note (1) Entry Age Normal is a cost method used to identify the value of benefits for the fiscal year 2011. Present Value of Benefits is a measure of total liability at the date of valuation. Both medical and life benefits are included.

Note (2) Total present value of all expected future benefits based on actuarial assumptions and reflects new plan provisions effective 05/01/2011.

Note (3) Based on Aon Consulting's updated estimate to reflect new plan provisions effective 05/01/2011.

Note (4) The Annual OPEB (Other Post Employment Benefits) Cost is the actuarial calculated annual amount the City should contribute to fund the unfunded accrued liabilities over 30 years remaining average expected working life. The City currently funds on a "pay as you go" basis. The City has paid \$14.8 million current fiscal year to date. For FY2011 the City paid \$49.5 million for the retiree health insurance costs.

Note (5) Reflects old plan provisions from 07/01/2010 to 04/30/2011 and new plan provisions from 05/01/2011 through 06/30/2011.

# CITY OF HOUSTON

## PENSION FUND PAYMENTS AND UNFUNDED LIABILITY SUMMARY

12/31/2011

### PAYMENTS

(amount expressed in thousands)

	FY2011	FY2012			
		City Payment Rate	Employee Payment Rate	Adopted Budget	Year to Date Actual
Firefighters Plan					
General Fd. & Other Fds.	\$ 76,177	23.9%	9.00%	\$ 59,845	\$ 33,759
Total Firefighters Plan	76,177			59,845	33,759
Police Plan					
General Fd. & Other Fds.	78,000	Note 1	9.00% / 10.25%	83,000	33,000
Pension Bonds	0			0	0
Total Police Plan	78,000			83,000	33,000
Municipal Plan					
General Fund	40,739	Note 2	5% / None	35,956	17,978
Other Funds	47,761	Note 2	5% / None	62,544	31,272
Total Municipal Plan	88,500			98,500	49,250
Total All Three Plans	<u>\$242,677</u>			<u>\$241,345</u>	<u>\$116,009</u>

### UNFUNDED ACCRUED LIABILITY AND FUNDED STATUS

	Date of Most Recent Valuation or Estimate	Unfunded Accrued Liability (\$ millions)	Assets as % of Liabilities
Firefighters Plan	7/1/2011	335.9	90.6%
Police Plan	7/1/2011	770.1	82.8%
Municipal Plan	7/1/2010	1,359.0	62.6%

Note 1: City contribution based on Meet and Confer Agreement with Houston Police Officers Pension System

(Agreement Between Houston Police Officers' Pension System and City of Houston,

Article II - Change in Member Contributions, September 18, 2004). The City committed to pay the flat amount of \$66 million in FY12.

Note 2: City contribution based on Meet and Confer Agreement with Houston Municipal Employees Pension System

(Fourth Amendment, June 27, 2007, Change in Member Contributions: effective January 1, 2008, new hires do not contribute).

The City committed to pay the flat amount of \$98.5 million in FY12.

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING DECEMBER 31, 2011 (50% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>ADMINISTRATION &amp; REGULATORY AFFAIRS</b>						
Avg Days to Award Procurement Contracts	140.00	104.00	74.3%	140.00	105.33	75.2%
3-1-1 Avg Time Customer in Queue (seconds)	30.00	22.00	73.3%	90.00	102.70	114.1%
Cable Company Complaints	200	41	20.5%	100	75	75.0%
<b>AVIATION</b>						
FAR 139 standard violations	0	0	0.0%	0	0	0.0%
Achievement of strategic plan objectives	N/A	N/A	N/A	85%	0%	0.0%
Parking revenue per originating passenger	\$5.06	\$5.54	109.5%	\$5.30	\$5.32	100.4%
Concessions per enplaned passenger	\$1.41	\$1.25	88.7%	\$1.38	\$1.41	102.2%
FAA AIP entitlement grant funding	\$22,500,000	\$1,452,985	6.5%	\$16,000,000	\$4,709,524	29%
<b>GENERAL SERVICES</b>						
<b>Design &amp; Construction</b>						
Construction Projects Complete	N/A	30.0	0.0%	43.0	12.0	27.9%
Property Mgmt. (Work Orders Compl.)	30,684	13,623	44.4%	35,000	11,163	31.9%
<b>Security Management</b>						
Number of Reported Incidents Investigated upon Receipts	975	458	47.0%	1,500	420	28.0%
<b>FINANCE</b>						
Liens Collections	\$2,143,390	\$1,012,713	47.2%	\$2,463,959	\$843,374	34.2%
Deferred Compensation Participation	80.00%	77.41%	96.8%	85.00%	78.69%	92.6%
Audits Completed	61	39	63.9%	17	12	70.6%
<b>FIRE DEPARTMENT</b>						
First Response Time-Fire (Minutes)	7.5	7.6	N/A	7.3	7.4	N/A
First Response Time-EMS (Minutes)	8.1	8.2	N/A	7.9	7.3	N/A
ALS Ambulance Response Time (Minutes)	9.8	9.9	N/A	9.5	9.8	N/A
<b>HEALTH &amp; HUMAN SERVICES</b>						
Complete Network Requests	780	510	65.4%	1,076	165	15.3%
Complete Program Requests	139	83	59.7%	271	8	3.0%
Desktop Support Requests	7,277	3,510	48.2%	7,058	1,969	27.9%
Mayor Customer Service Response	124	74	59.7%	150	45	30.0%
Monthly Financial & Operating Reports	18	6	33.3%	24	12	50.0%
Grant Setups	66	65	98.5%	80	47	58.8%
Contracts and Agreements	77	40	51.9%	70	19	27.1%
Air, Water & Waste Investigation	3,064	1,614	52.7%	2,000	1,431	71.6%
Food Establishment Inspections	25,053	11,696	46.7%	24,000	15,629	65.1%
Food Establishment Complaints	2,159	1,141	52.8%	2,100	1,168	55.6%
Enforcement Cases - BPCP	61	36	59.0%	40	52	130.0%
Radiation Inspections	88	35	39.8%	150	96	64.0%
Project Saving Smiles	3,458	1,307	37.8%	10,000	1,270	12.7%
Family Planning Clinic Encounters	17,831	9,684	54.3%	19,000	6,718	35.4%
STD Clinic Encounters	16,991	8,829	52.0%	19,000	7,565	39.8%
Immunization Clinic Encounters	27,702	14,045	50.7%	30,000	10,591	35.3%
Jail Health Clinic Encounters	187,105	92,669	49.5%	220,000	67,569	30.7%
Tuberculosis (TB) Clinic Encounters	9,669	4,802	49.7%	10,000	2,601	26.0%
CareHouston Encounters	877	473	53.9%	1,000	151	15.1%
Num of Diseases Investigated	14,744	7,233	49.1%	40,000	12,408	31.0%
Num of Outbreaks Investigated	42	23	54.8%	550	26	4.7%
Num of TB Prescriptions	24,865	12,581	50.6%	24,500	8,069	32.9%
Num of Clinic Orders Filled	74,153	37,598	50.7%	54,500	24,816	45.5%
Laboratory Tests Performed	448,480	254,072	56.7%	486,000	220,947	45.5%
<b>HOUSING</b>						
Housing Units Assisted	3,000	619	20.6%	1,500	959	63.9%
Council Actions on HUD Projects	100	49	49.0%	100	44	44.0%
Annual Spending (Millions)	\$90	\$23	25.6%	\$50	\$21	42.0%

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING DECEMBER 31, 2011 (50% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>HUMAN RESOURCES</b>						
Total Jobs Filled - (As Vacancies Occur)	4,114	2,289	55.6%	4,500	1,771	39.4%
Days to Fill Jobs	45	45	100.0%	45	45	100.0%
Training Courses Conducted	123	63	51.2%	135	35	25.9%
Lost Time Injuries (As They Occur)	539	1,194	221.5%	640	294	45.9%
<b>LEGAL</b>						
Deed Restriction Complaints Received	1,000	467	46.7%	1,000	306	30.6%
Deed Restriction Lawsuits Filed	40	18	45.0%	40	7	17.5%
Deed Restriction Warning Letters Sent	340	152	44.7%	340	83	24.4%
<b>LIBRARY</b>						
Total Circulation	7,344,887	3,763,282	51.2%	6,326,079	3,536,504	55.9%
Juvenile Circulation	3,841,705	1,960,444	51.0%	2,950,173	1,626,826	55.1%
Reference Questions Answered	701,916	380,675	54.2%	456,000	329,940	72.4%
In-House Computer Users	1,272,068	665,658	52.3%	830,000	601,239	72.4%
Public Computer Training Classes Held	1,356	749	55.2%	1,800	482	26.8%
Public Computer Training Attendance	11,109	6,408	57.7%	10,000	3,406	34.1%
<b>MUNICIPAL COURTS</b>						
Average Time Defendant Spends in Court - Trial By Judge	28 minutes	28 minutes	N/A	40 mins <	28 mins	N/A
Average Time Defendant Spends in Court - Trial By Jury	3:24 hours	3.29 hours	N/A	3:30 hrs <	3.10 hrs	N/A
Average Time Officer Spends in Court	2:06 hours	2.12 hours	N/A	3:30 hrs <	2.09 hrs	N/A
<b>OFFICE OF BUSINESS OPPORTUNITY</b>						
Applications Processed	2,052	977	47.6%	2,000	994	49.7%
Days to Process New Applicants	38	29	76.3%	45	24	53.3%
Field Audits	1,630	666	40.9%	1,350	359	26.6%
Payrolls Audited	23,489	9,174	39.1%	18,000	8,317	46.2%
SBE/MWDBE Owners Trained	14,146	9,438	66.7%	4,750	5,916	124.5%
City Employees Trained	5,493	3,117	56.7%	220	0	0.0%
OSBC Getting Started Packets Distributed	9,039	3,828	42.3%	9,000	4,137	46.0%
MWBE Monitoring Correspondence	319,737	95,747	29.9%	200,000	113,727	56.9%
<b>PARKS &amp; RECREATION</b>						
Registrants in Youth Sports Programs	29,201	10,240	35.1%	19,500	1,716	8.8%
Registrants in Adult Fitness & Craft Programs	7,808	3,932	50.4%	7,600	12,333	162.3%
Number of Teams Registered in Adult Sports Programs	1,265	445	35.2%	1,400	389	27.8%
Summer Enrichment Program	10,481	259	2.5%	3,768	404	10.7%
Lee and Joe Jamail Skate Park	4,476	1,409	31.5%	4,619	376	8.1%
Golf Rounds Played at Privatized Courses	69,557	40,474	58.2%	84,528	38,372	45.4%
Golf Rounds Played at COH - Operated Courses	159,889	75,485	47.2%	166,901	77,463	46.4%
Work Orders Completed-Parks and Comm. Ctr Facilities	22,516	10,559	46.9%	20,000	9,467	47.3%
<b>Grounds Maintenance Cycle-Days:</b>						
Esplanades	9	16	177.8%	16	27	171.3%
Parks & Plazas	9	16	177.8%	14	21	152.1%
Bikes & Hikes Trails	9	15	166.7%	14	24	170.0%
<b>PLANNING &amp; DEVELOPMENT</b>						
Development Plats	744	379	50.9%	763	410	53.7%
Plats Recorded	842	401	47.6%	1,400	365	26.1%
Subdivision Plats Reviewed	2,013	1,008	50.1%	1,400	695	49.6%
<b>HOUSTON POLICE</b>						
Response Time (Code 1)-Minutes	4.7	4.3	91.5%	4.9	4.8	102.1%
Violent Crime Clearance Rate	46.8%	44.4%	94.9%	38.8%	45.6%	117.5%
Complaints - Total Cases	325	176	54.2%	300	146	48.7%
Total Cases Reviewed by Citizens Review Committee	153	72	47.1%	200	64	32.0%
Records Processed	739,758	364,321	49.2%	663,276	369,457	55.7%

**CITY OF HOUSTON PERFORMANCE REPORT  
FOR THE MONTH ENDING DECEMBER 31, 2011 (50% OF FISCAL YEAR)**

Department Performance Measure	FY2011			FY2012		
	Actual	YTD	% Actual	Objective	YTD	% Objective
<b>PUBLIC WORKS AND ENGINEERING</b>						
<b>Maintenance and Right-of-Way</b>						
Asphalt For Potholes/Skin Patches (Tons)	19,002	8,938	47.0%	16,000	8,942	55.9%
In-House Overlay (Lane Miles)	140	73	52.1%	140	57	40.7%
Roadside Ditch Regrading/Cleaned (Miles)	284	150	52.8%	275	133	48.4%
Storm Sewers Line Inspections	267	126	47.2%	240	114	47.5%
Inlet and Manhole Maintenance Cycles	62,920	29,666	47.1%	60,000	33,474	55.8%
<b>ECRE</b>						
Storm/Street Annual Appropriation as of % of CIP	101.9%	13.6%	13.3%	100.0%	18.5%	18.5%
Waste/Wastewater Annual Appropriation as of % of CIP	37.2%	10.0%	26.9%	100.0%	34.2%	34.2%
<b>Traffic and Transportation</b>						
Traffic Signal Maintenance Completed within 72 hours	99.7%	99.5%	99.8%	95.0%	99.9%	105.2%
Roadway & Sidewalk Obstruction Permits processed within 10 days	97.6%	97.5%	99.9%	100.0%	98.6%	98.6%
<b>Water and Sewer - Utility Maintenance</b>						
Rehabilitate/renew 600,000 linear feet (1.9%) of collection system annually	628,130	260,991	41.6%	600,000	289,818	48.3%
Rehabilitate or renew 1,300 fire hydrants (2%) annually	928	508	54.7%	1,080	332	30.7%
Water repairs completed within 10 days for calls received from 311	90.0%	91.5%	101.7%	90.0%	76.4%	84.9%
Wastewater repairs completed within 18 days for calls received from 311	94.0%	94.8%	100.9%	90.0%	87.3%	97.0%
Percent of meters read and located monthly	96.7%	96.4%	99.7%	96.0%	97.3%	101.4%
Collection Rate	100.4%	99.5%	99.1%	98.0%	99.3%	101.3%
<b>Planning &amp; Development</b>						
Complete Plan Review on new single family residence in 7 days	97.0%	99.8%	102.9%	100.0%	92.6%	92.6%
Average number of Re-submittals in Plan Review	3.3	3.3	100.0%	3.0	3.5	115.0%
<b>SOLID WASTE MANAGEMENT</b>						
Customer Service Request	N/A	N/A	0.0%	95,119	29,252	30.8%
Monthly Cost per Unit Serviced (Excludes Recycling Costs and Special Projects)	\$14.63	\$15.22	104.0%	\$14.31	\$14.31	100.0%
Units with Recycling	205,739	205,739	100.0%	219,000	205,739	93.9%
Tires Disposed	110,407	69,134	62.6%	100,000	66,058	66.1%

**HOUSTON POLICE DEPARTMENT  
FOR THE MONTH ENDING DECEMBER 31, 2011 (50.00% OF FISCAL YEAR)  
DIGITAL AUTOMATED RED LIGHT ENFORCEMENT PROGRAM**

**PROGRAM MEASUREMENTS**

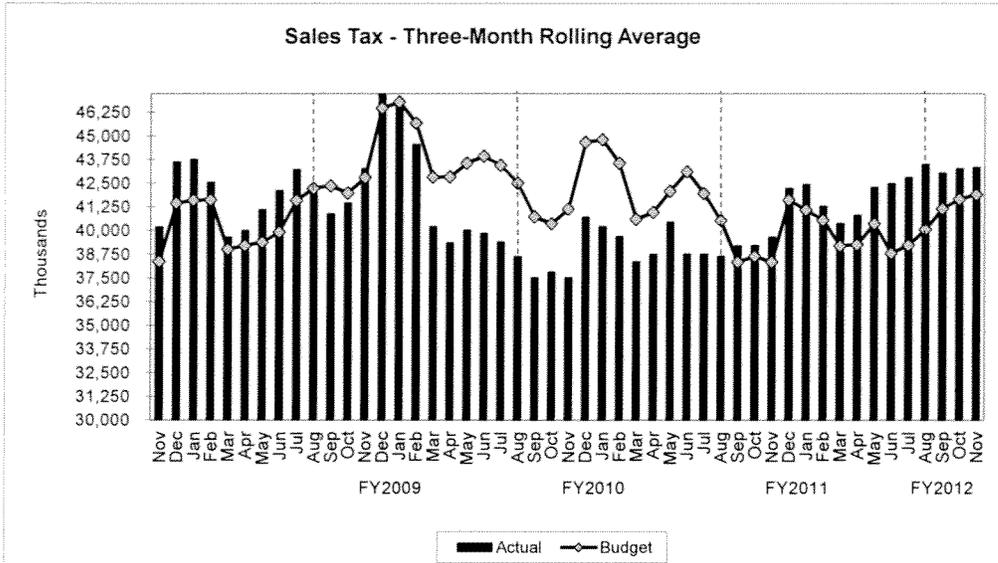
<b>Notice Disposition</b>	<b>December</b>	<b>FY2012</b>
Notices Issued	0	23,557
Notices Dismissed / Undeliverable-Admin or Hearing	0	67
Notices Paid	0	13,099
Notices Outstanding	0	10,391
Percentage of Notices Paid	0%	0%

<b>Funds</b>	<b>December</b>	<b>FY2012</b>
Collections	\$115,401	\$1,261,261
Expenses paid	\$13,157	\$435,428
FY2012 Program Total	<u>\$102,244</u>	<u>\$825,833</u>
State of Texas' Share	\$51,122	\$412,916
City's Share	\$51,122	\$412,916

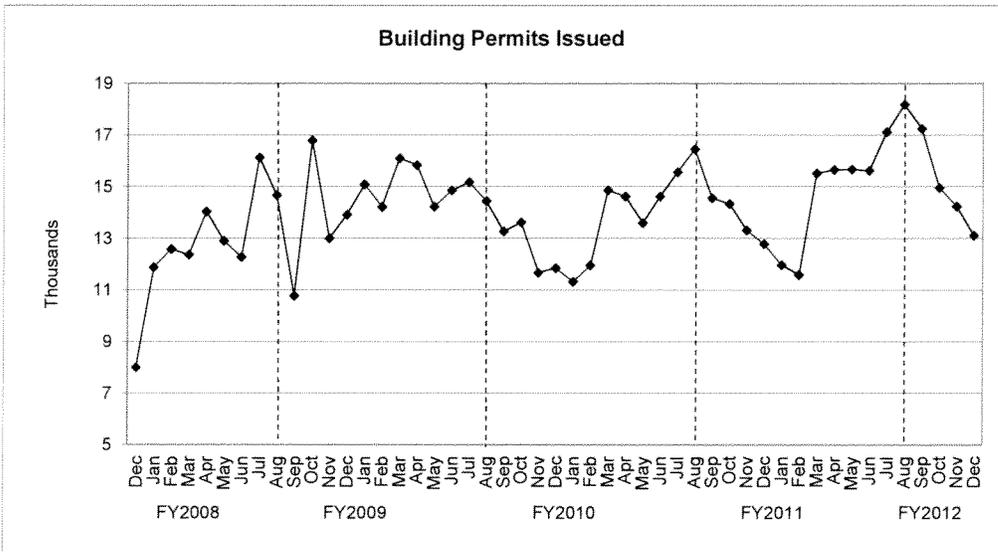
<b>Issuances</b>	<b>December</b>
Average (weighted) events for all individual sites per month	0

<b>Events Per Site</b>	<b>December</b>	<b>FY2012</b>
Highest avg. events per site (year-to-date): S/B SW Frwy W Serv. Rd @ Bellaire	0	3,052
Lowest avg. events per site (year-to-date): W/B Pease @ La Branch	0	17

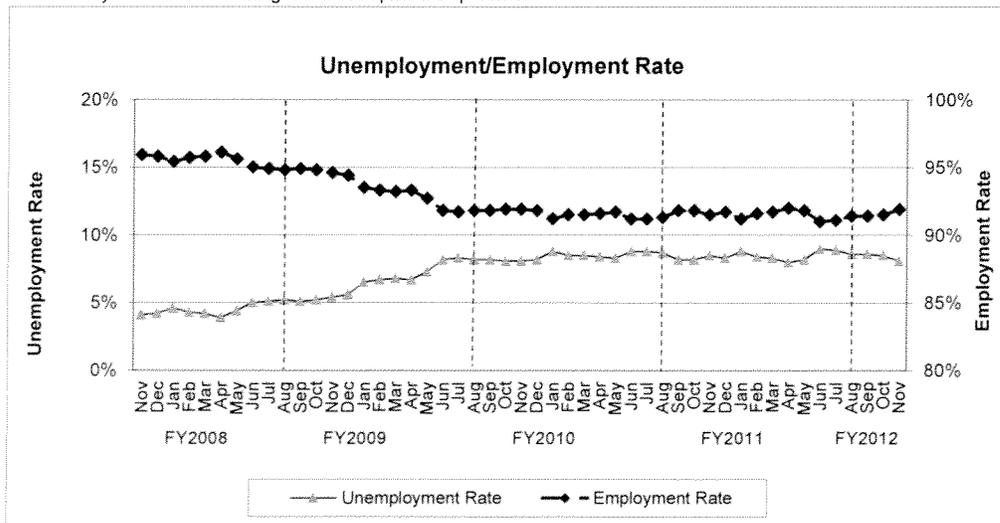
## TREND INDICATORS - LOCAL ECONOMY



Source: Office of State Comptroller

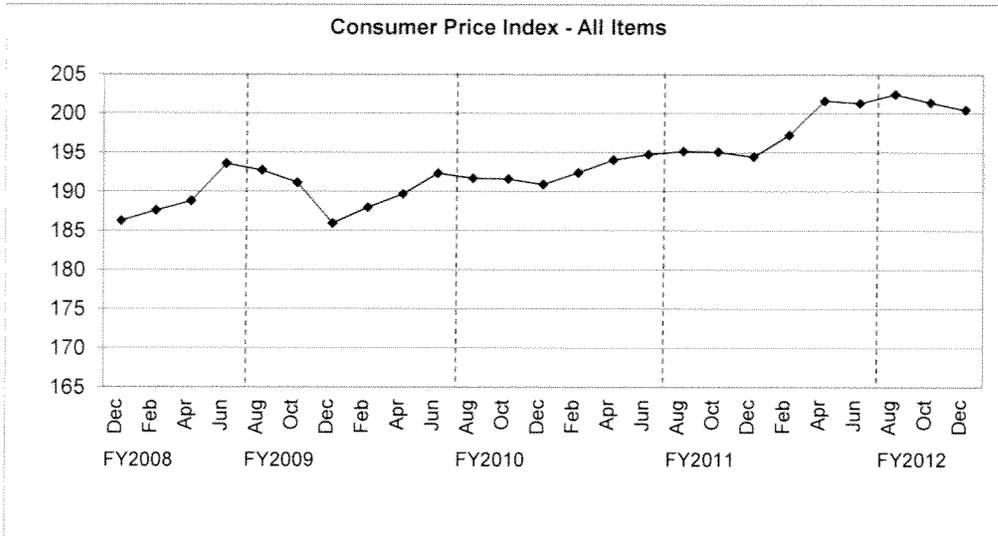


Source: City of Houston Planning and Development Department

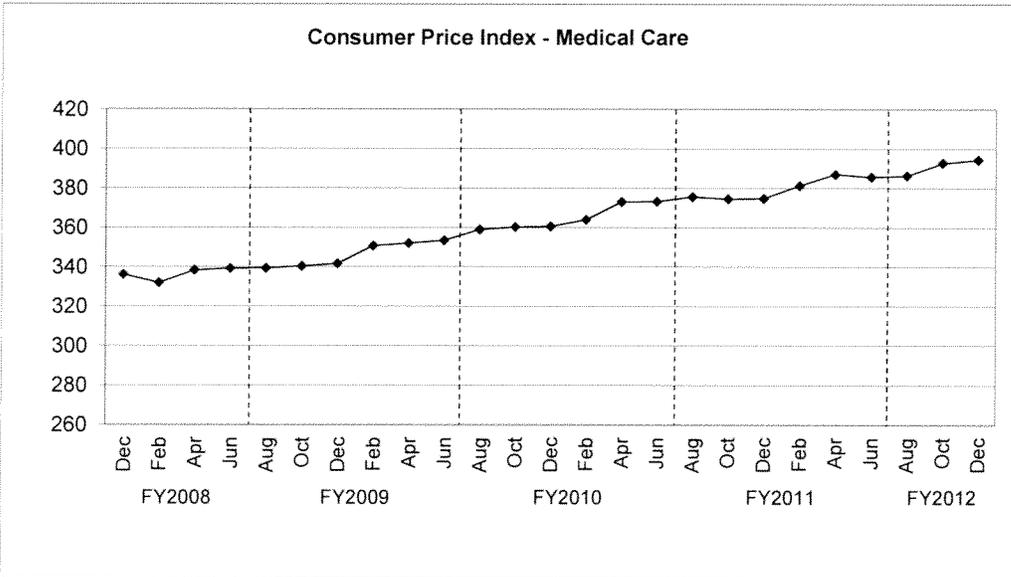


Source: Labor Market & Career Information, Texas Workforce Commission; Houston-Sugar Land-Baytown(MSA)

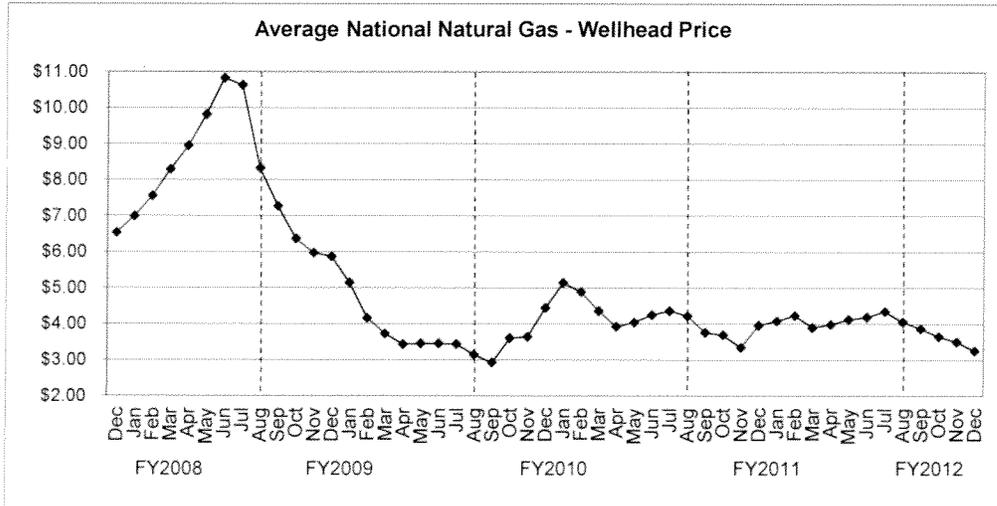
## TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

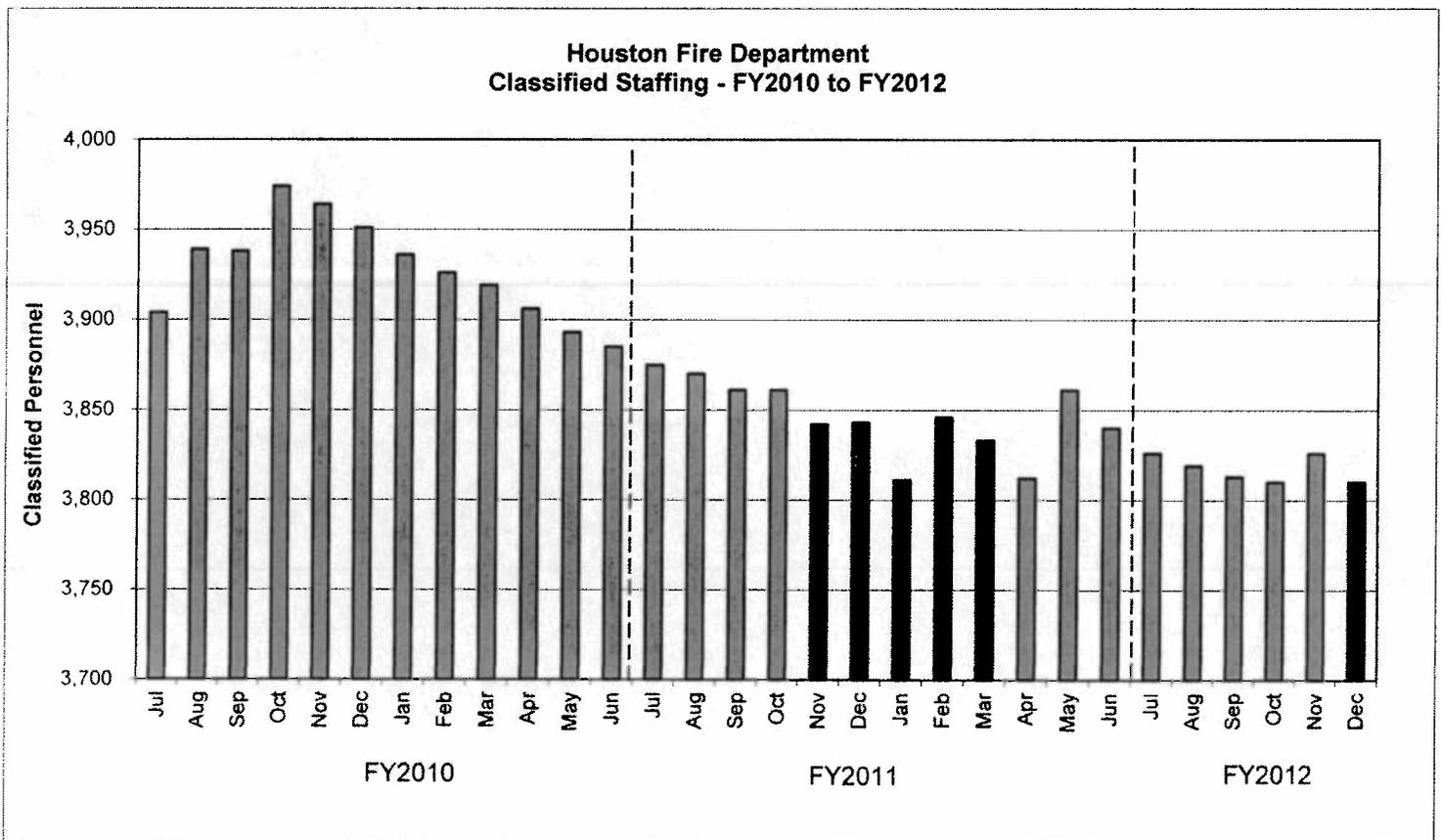
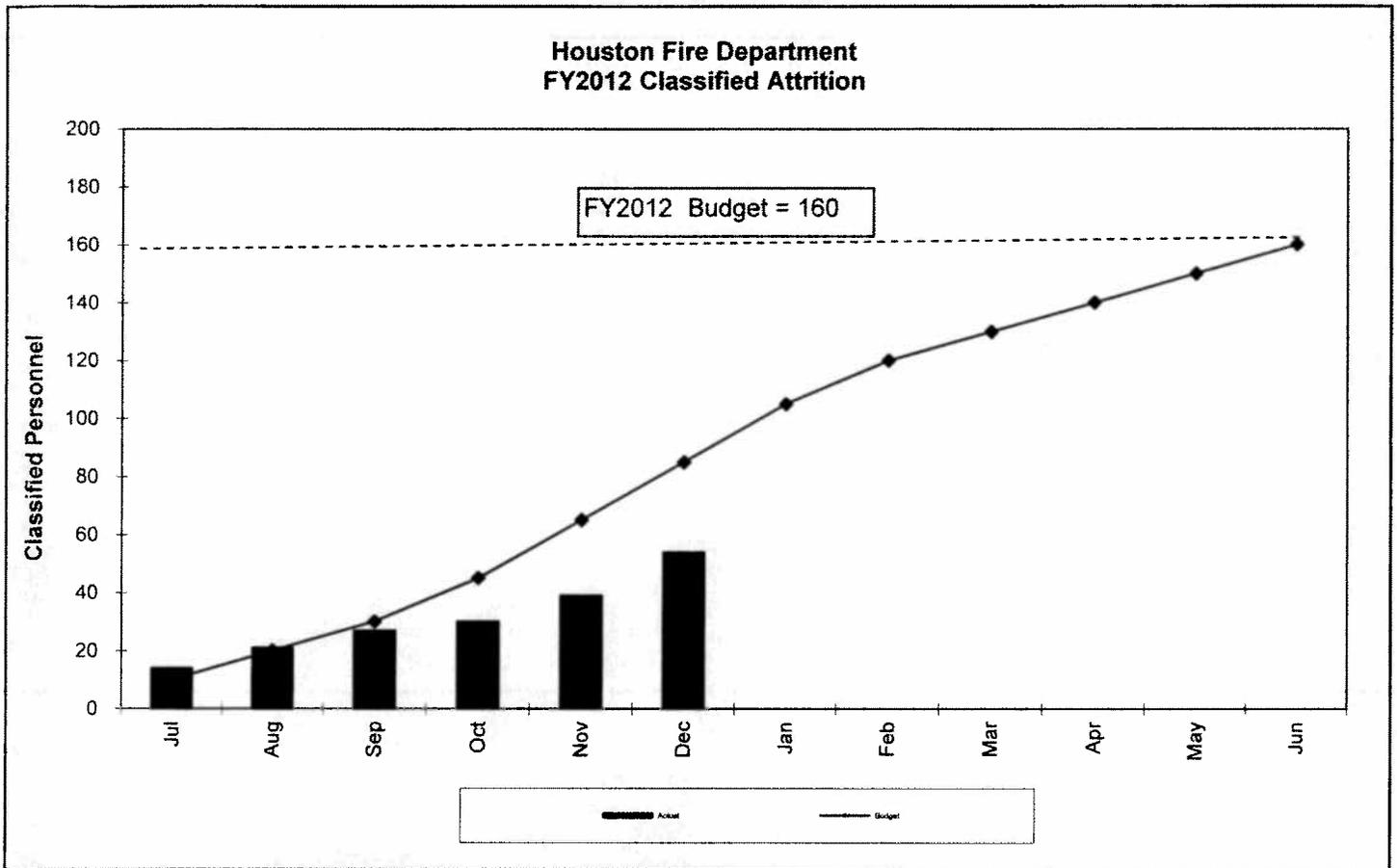


Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



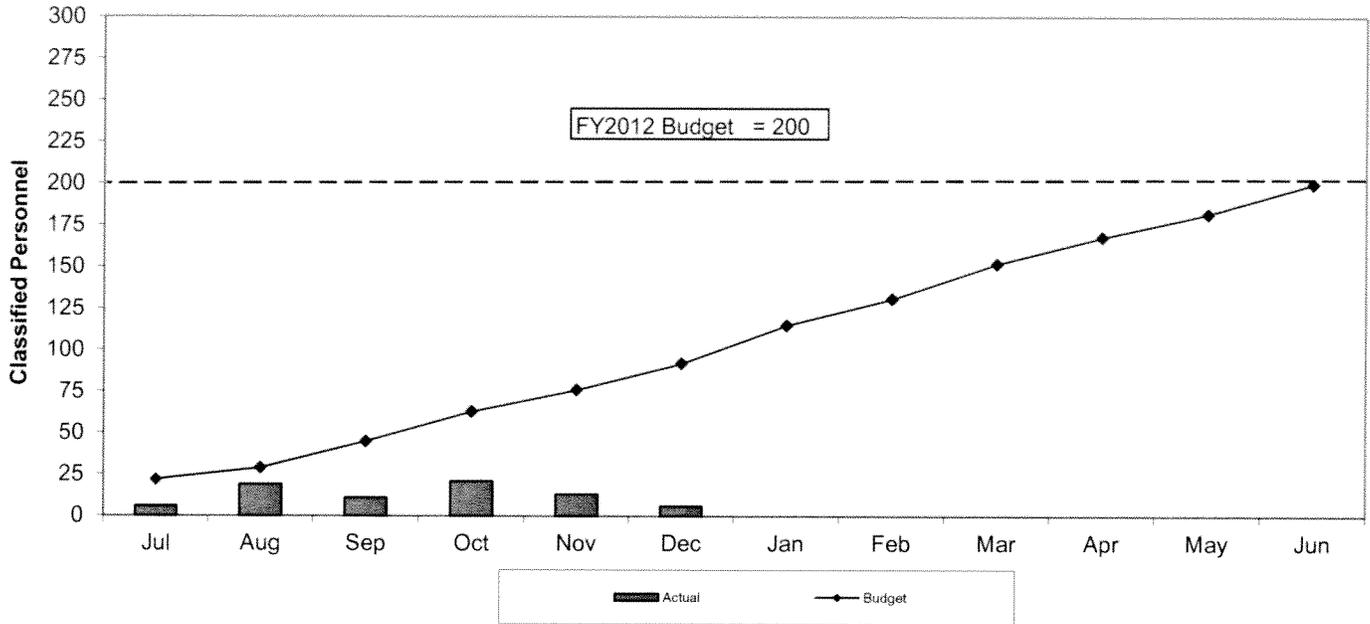
Source: Energy Information Administration/Natural Gas Monthly

# TREND INDICATORS - HOUSTON FIRE DEPARTMENT

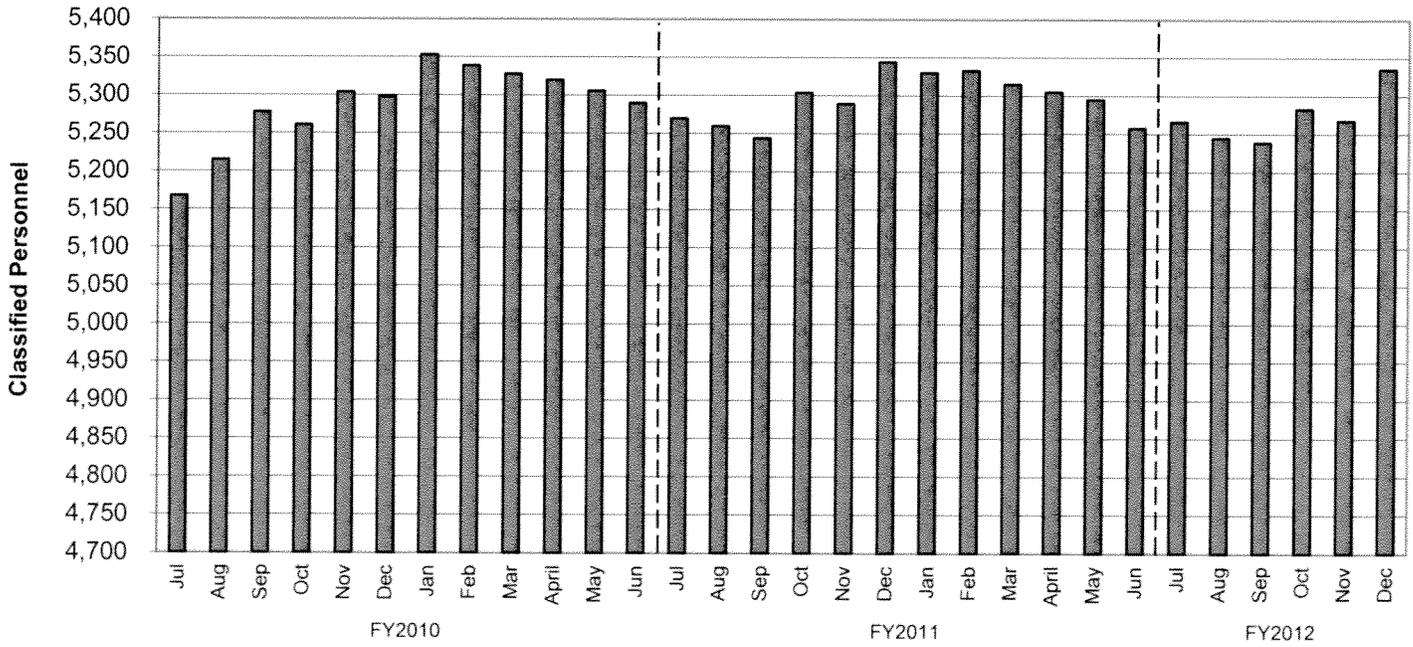


## TREND INDICATORS - HOUSTON POLICE DEPARTMENT

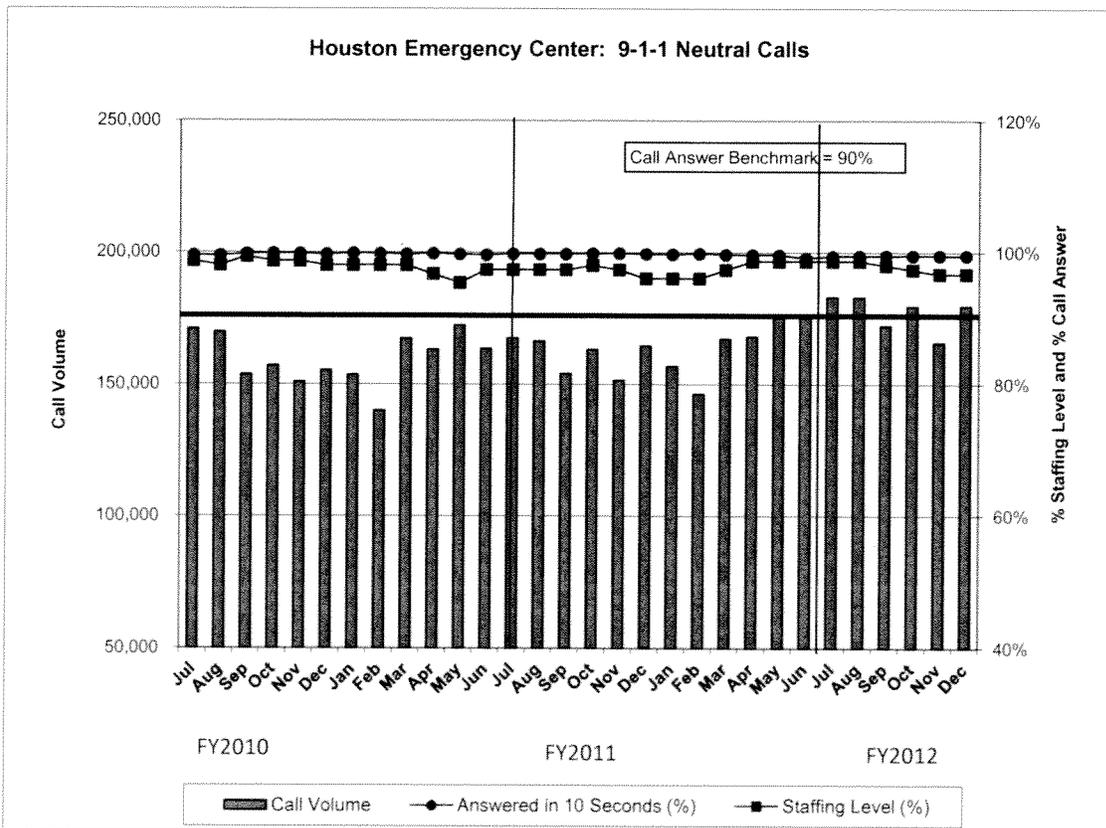
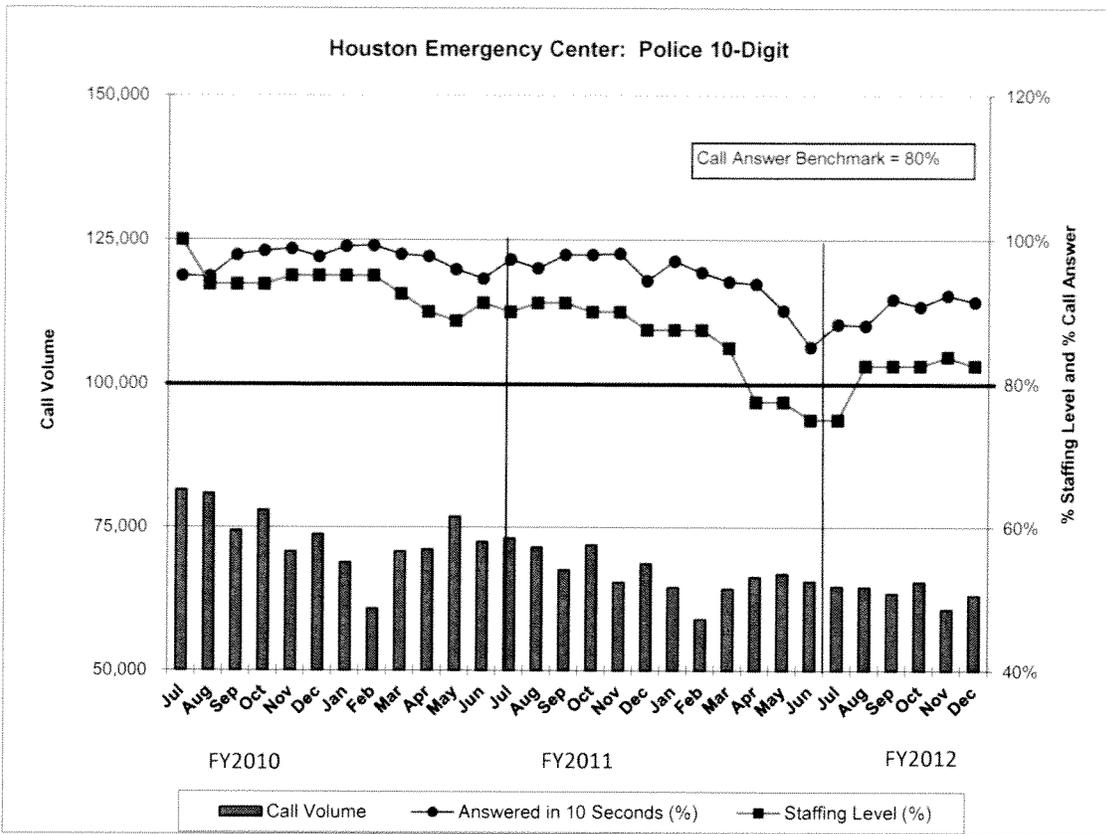
### Houston Police Department FY2012 Classified Attrition



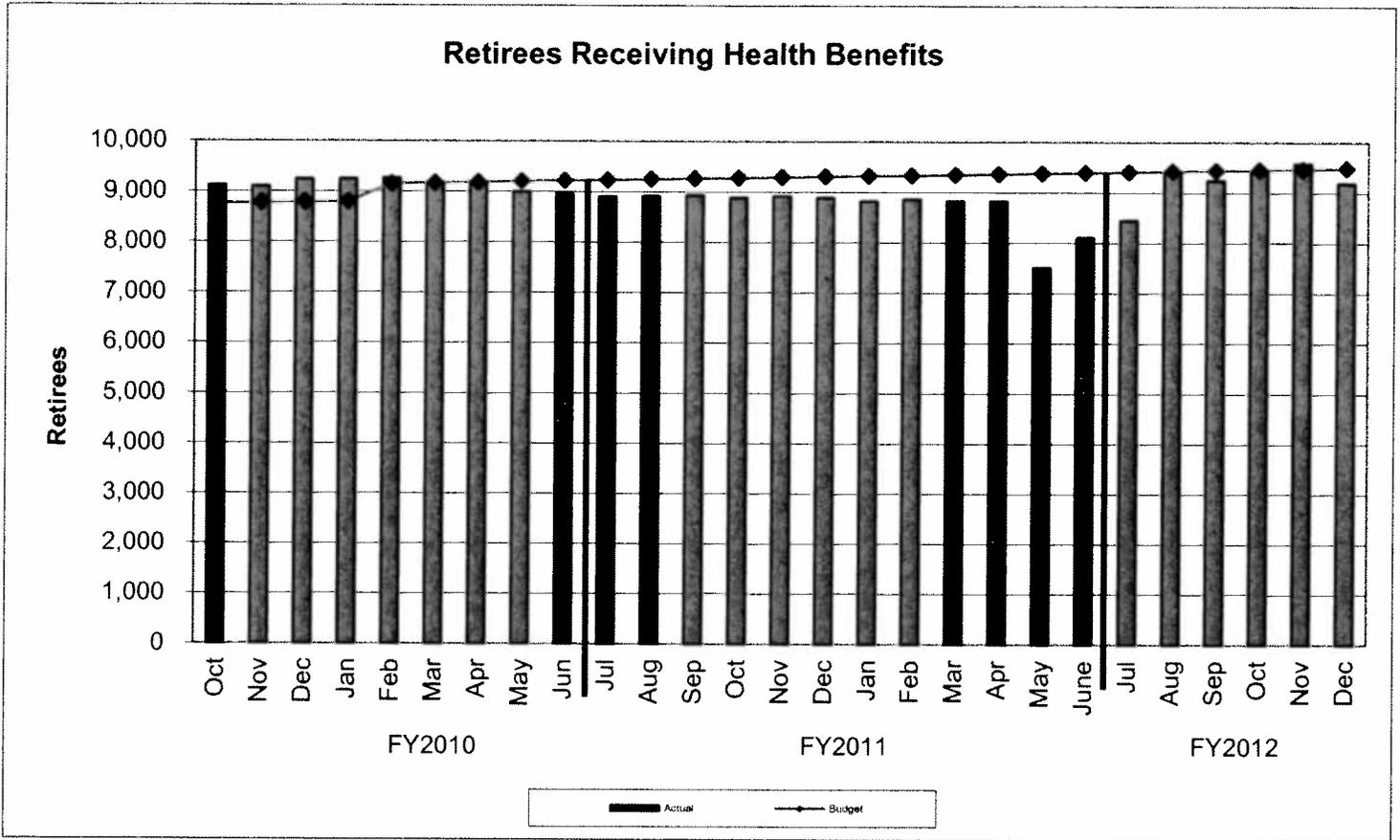
### Houston Police Department Classified Staffing - FY2010 to FY2012



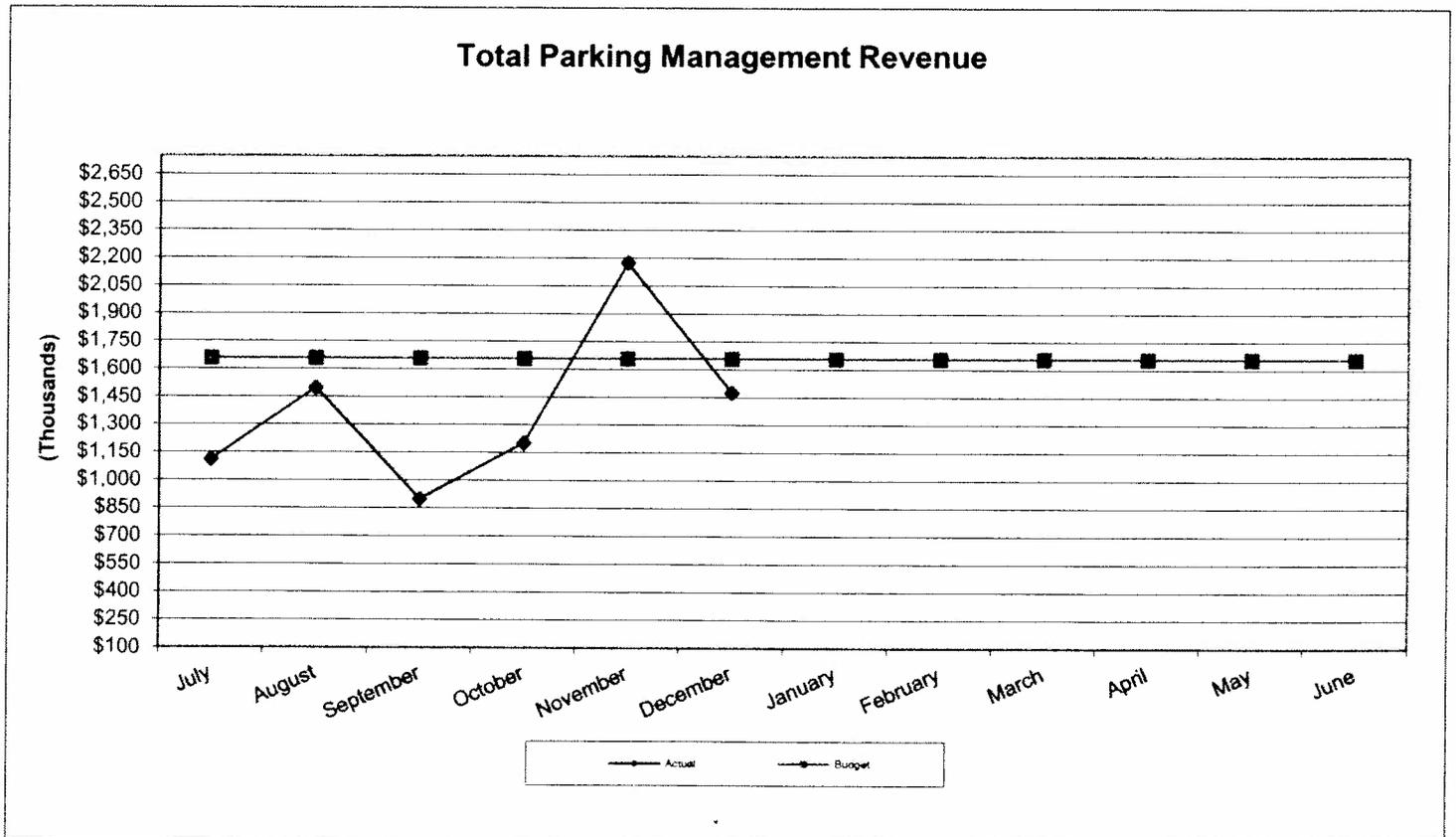
# TREND INDICATORS - HOUSTON EMERGENCY CENTER



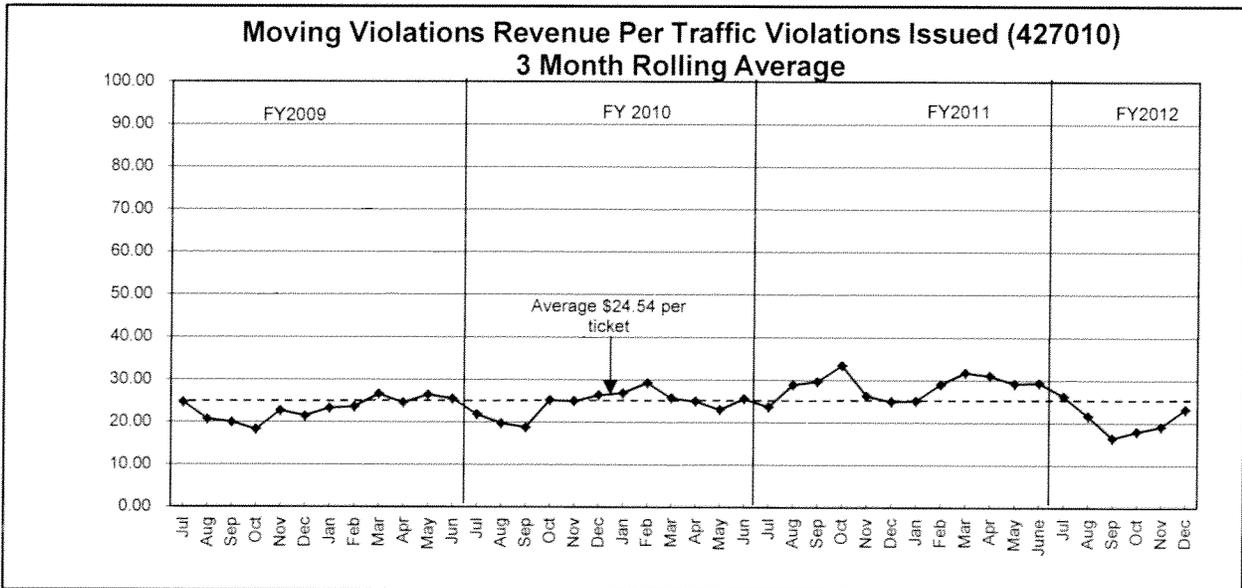
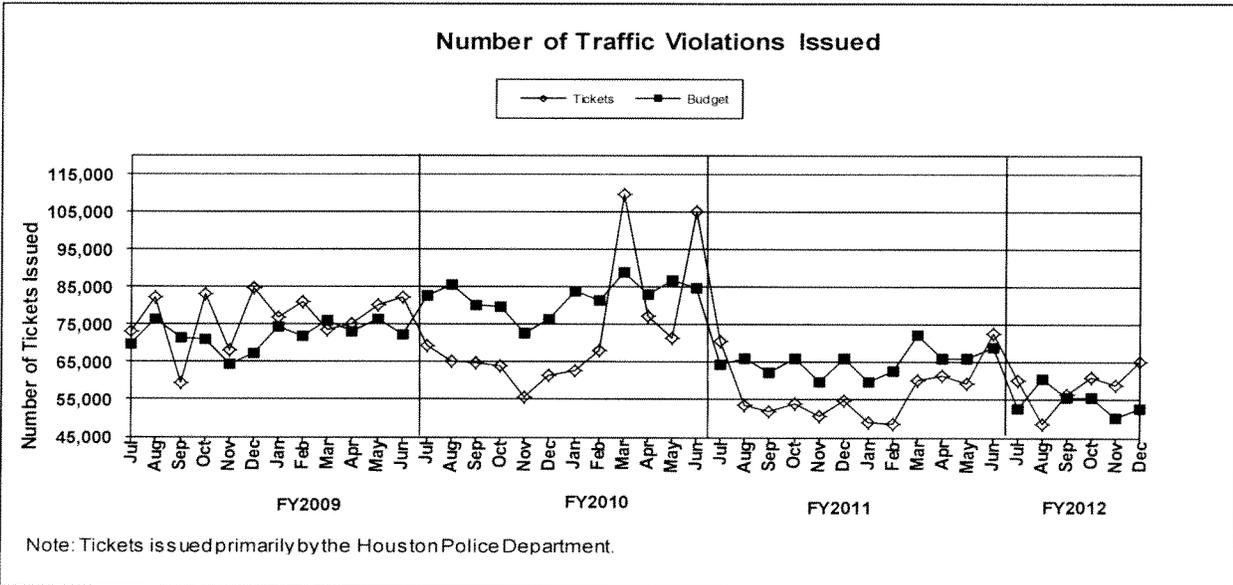
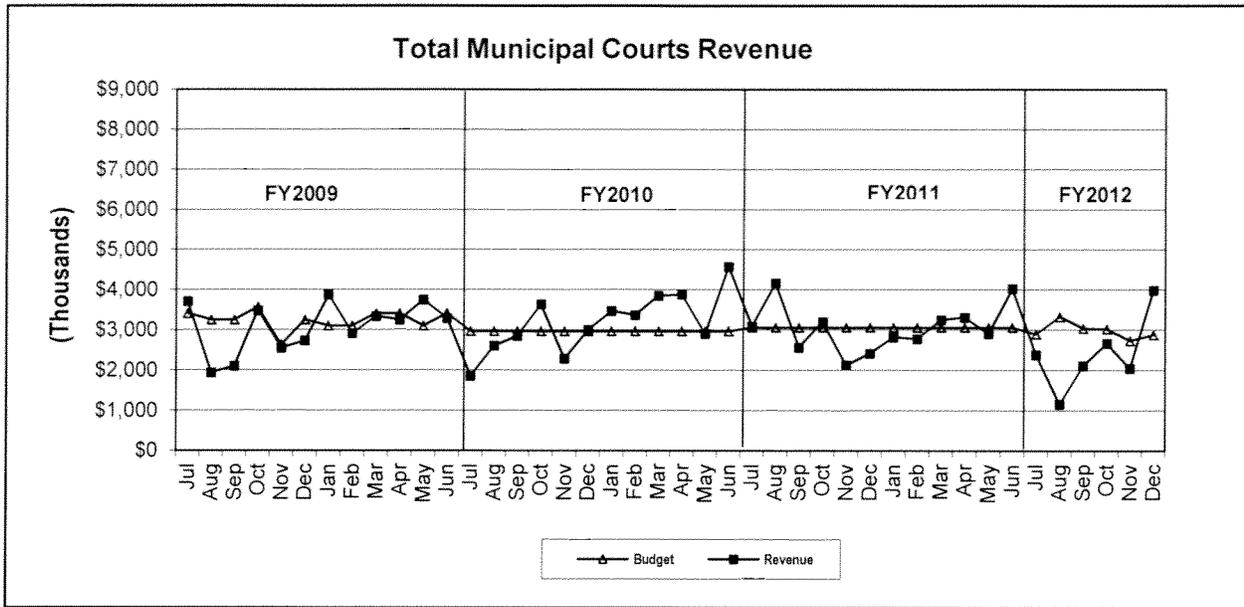
## TREND INDICATORS - RETIREMENTS



## TREND INDICATORS - PARKING MANAGEMENT

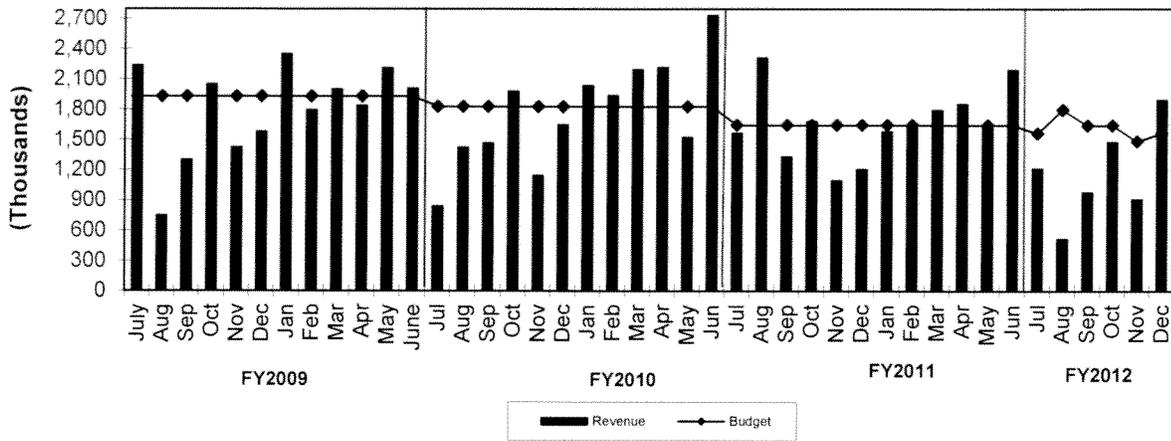


# TREND INDICATORS - MUNICIPAL COURTS

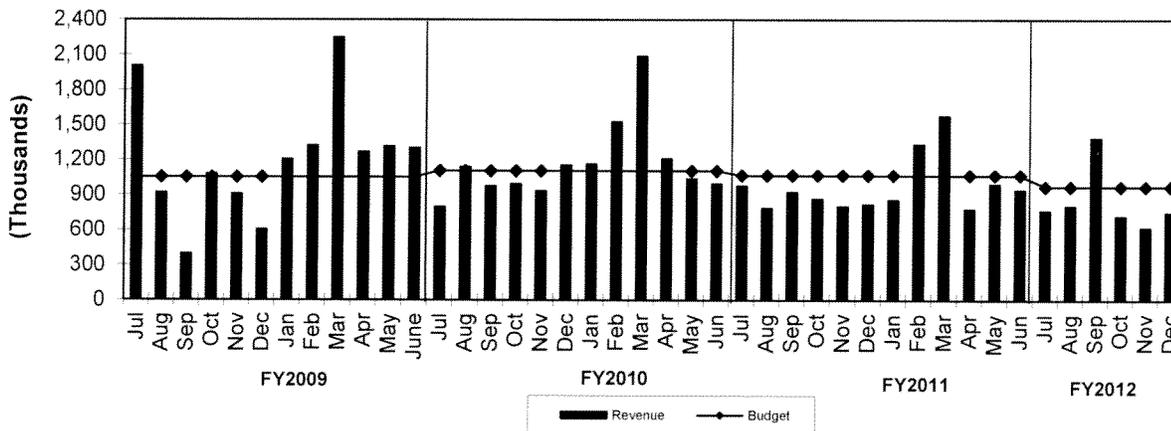


# TREND INDICATORS - MUNICIPAL COURTS

## Moving Violations Collections vs Budget

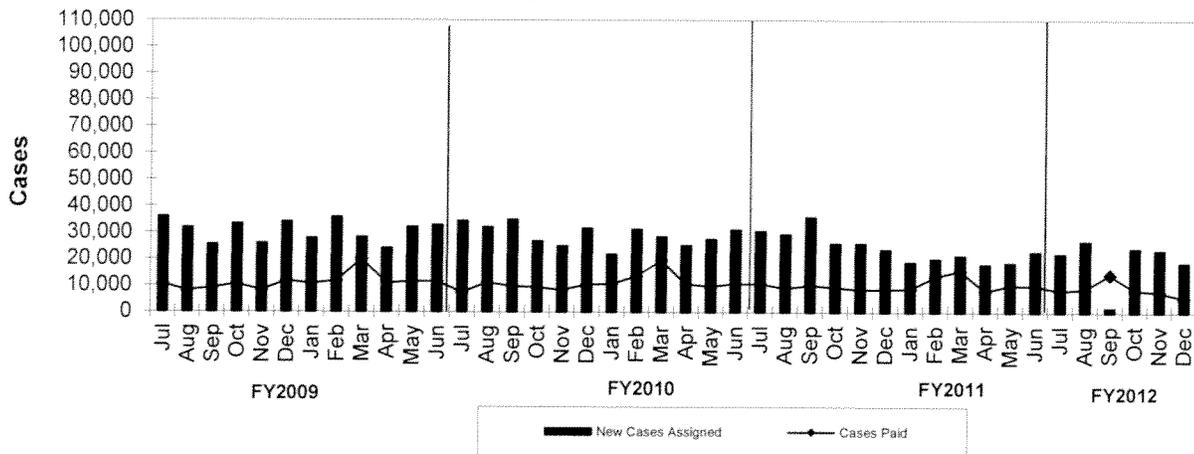


## Total Delinquent Collections vs Budget\*



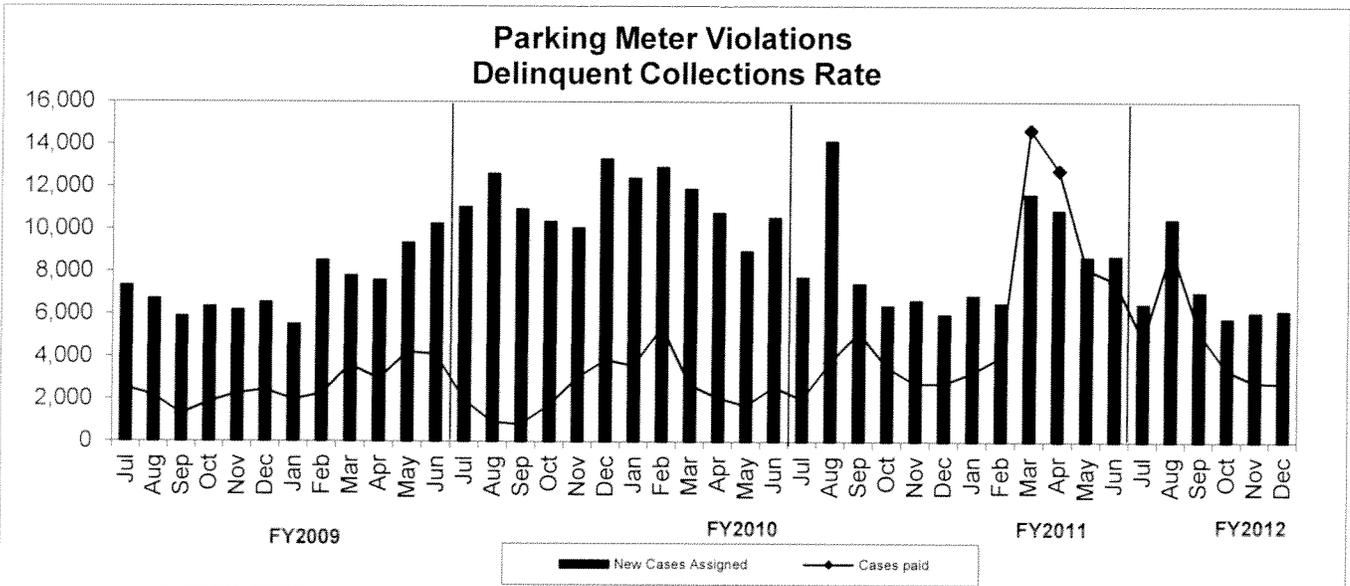
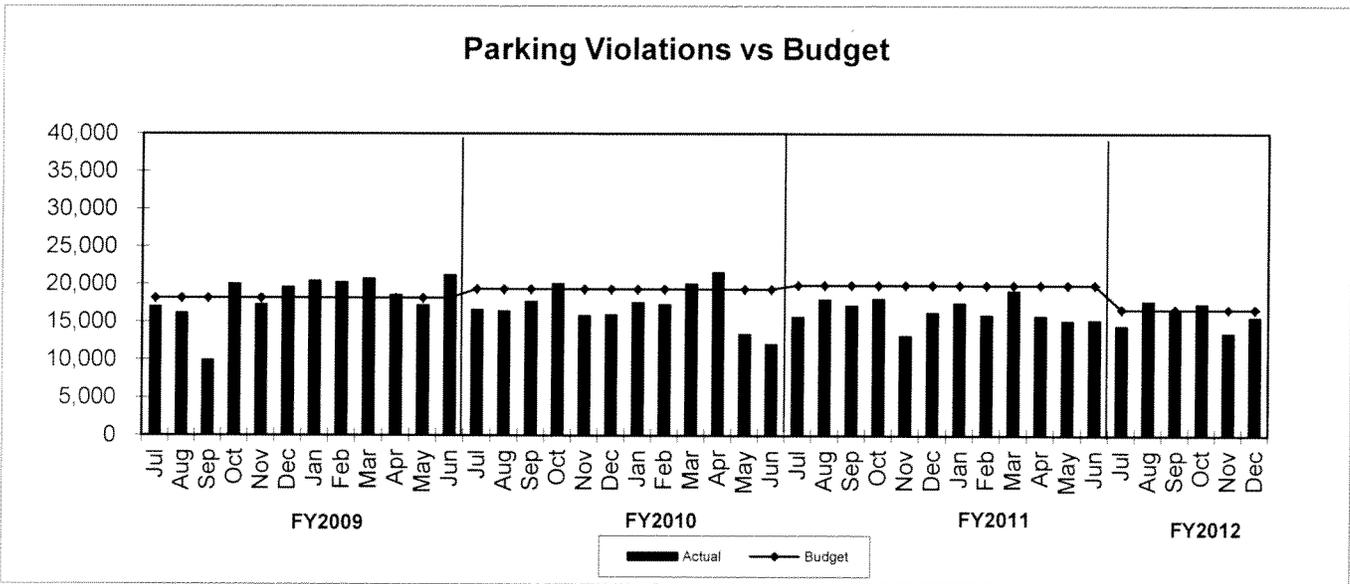
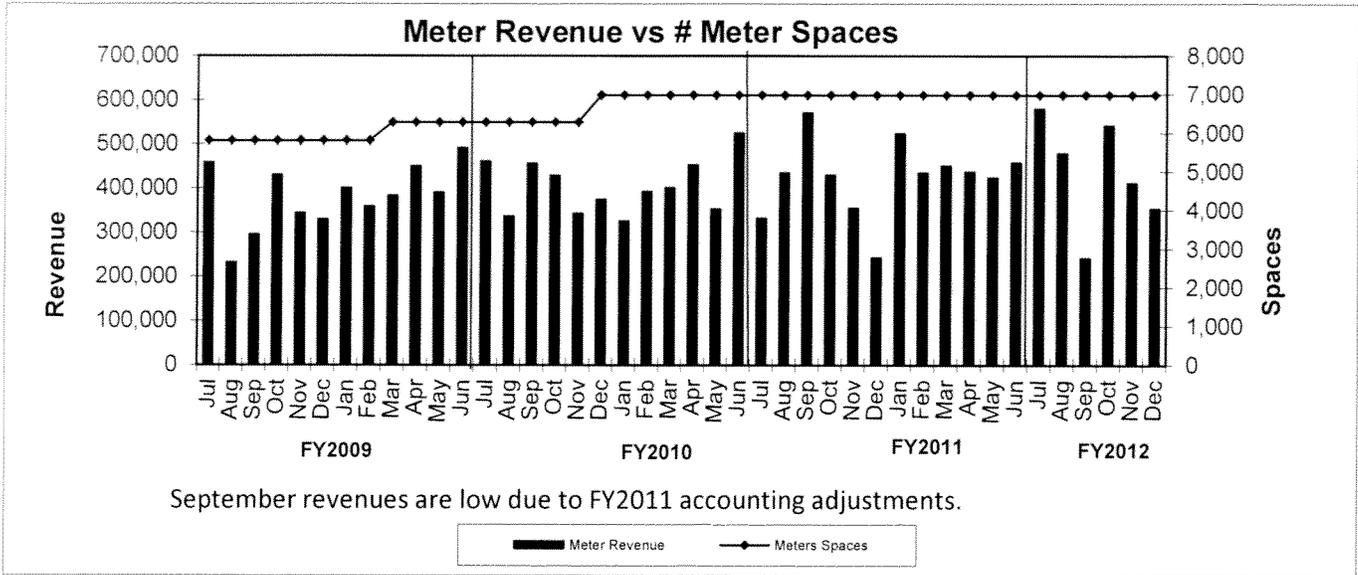
\*Net of fees and expenses paid to Linebarger

## Traffic, Non-Traffic & Failure to Appear Linebarger Delinquent Collection Rates



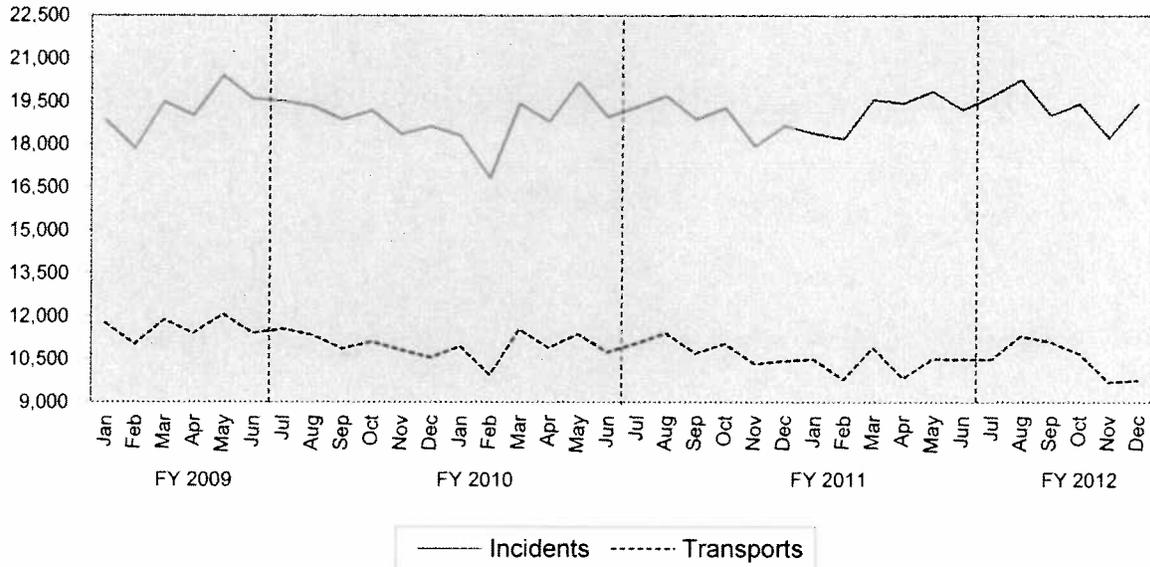
\*Excludes Delinquent Parking Collections

# TREND INDICATORS - ADMINISTRATION AND REGULATORY AFFAIRS

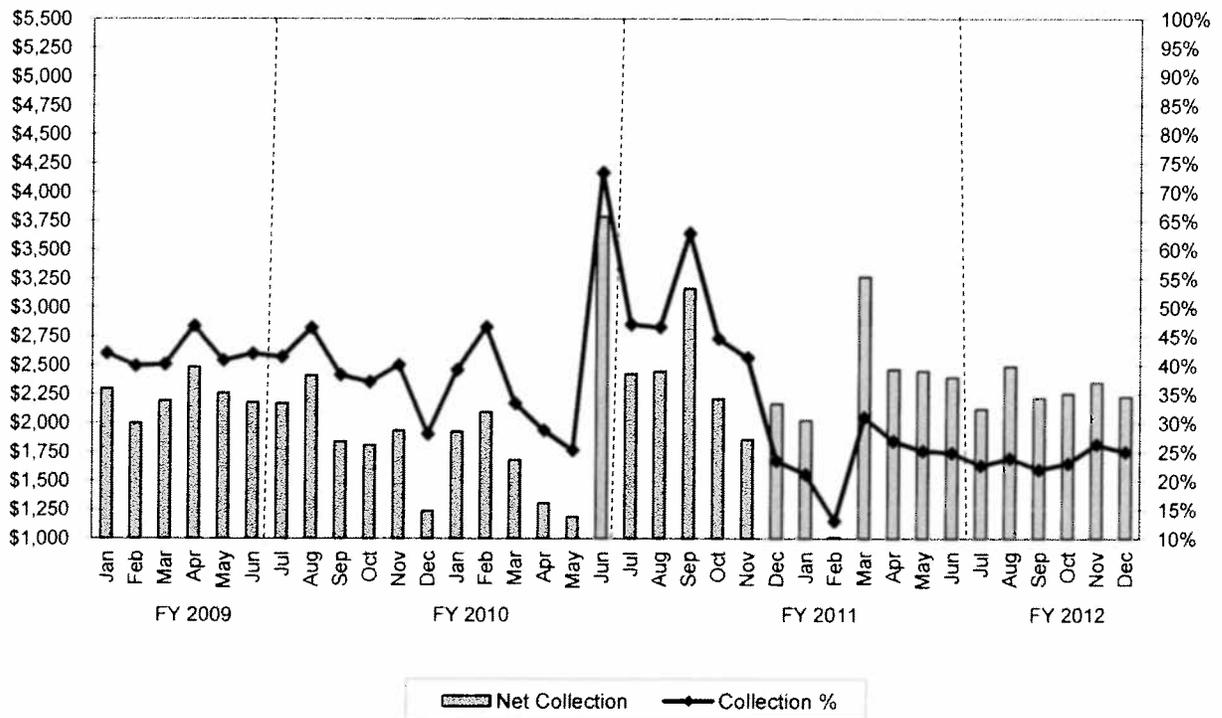


# TREND INDICATORS - AMBULANCE SERVICES

## EMS Incidents and Transports



## EMS Net Collections & Collection Percentage



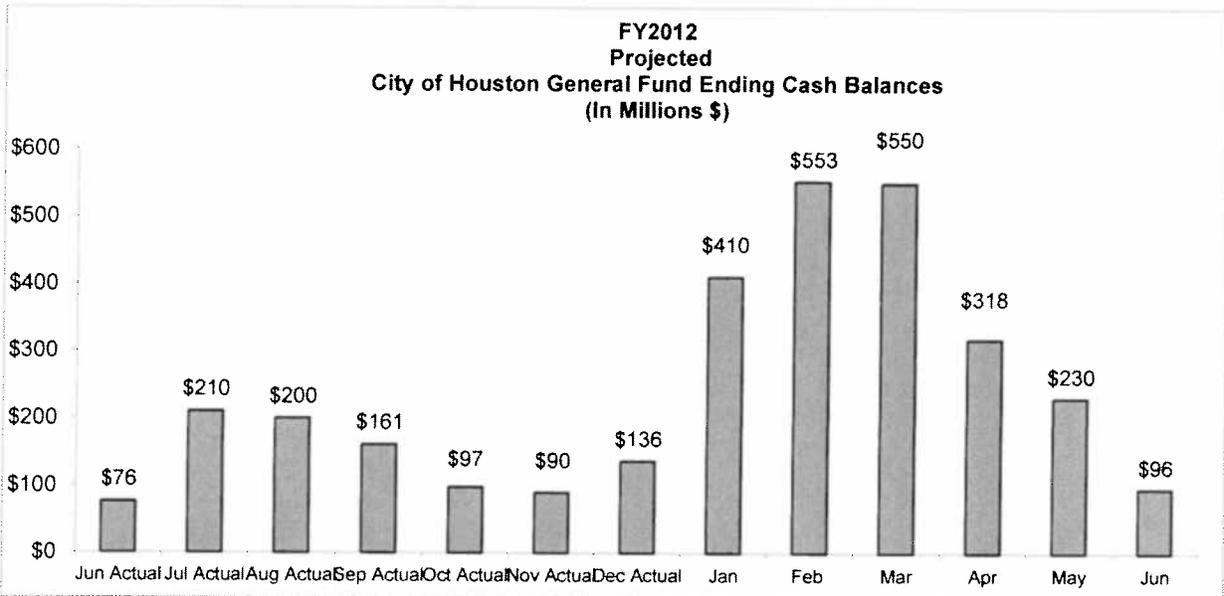
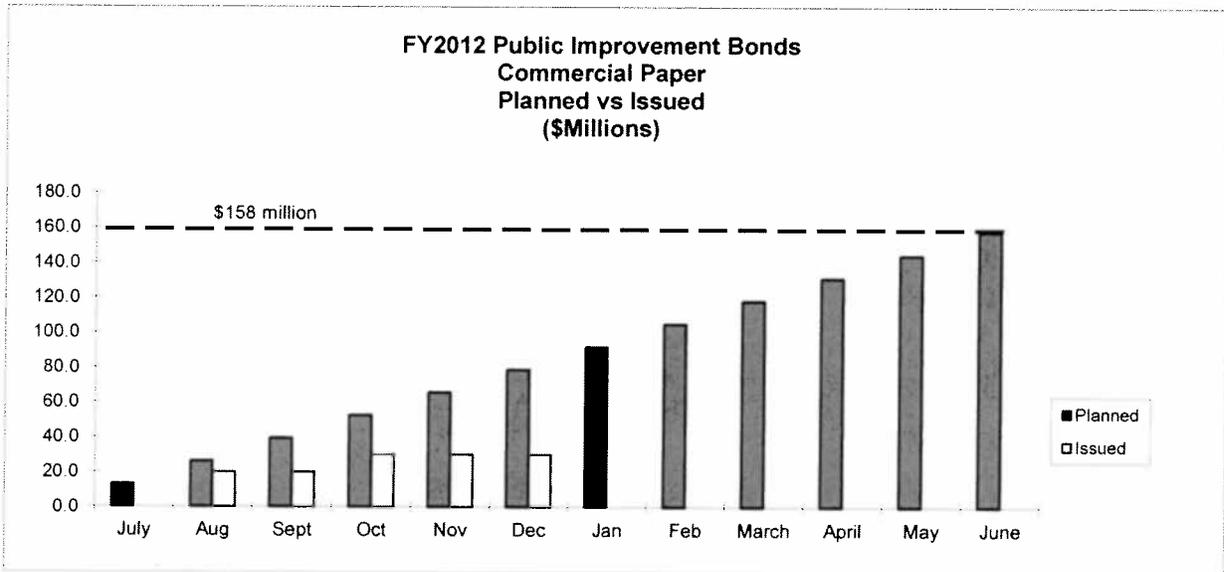
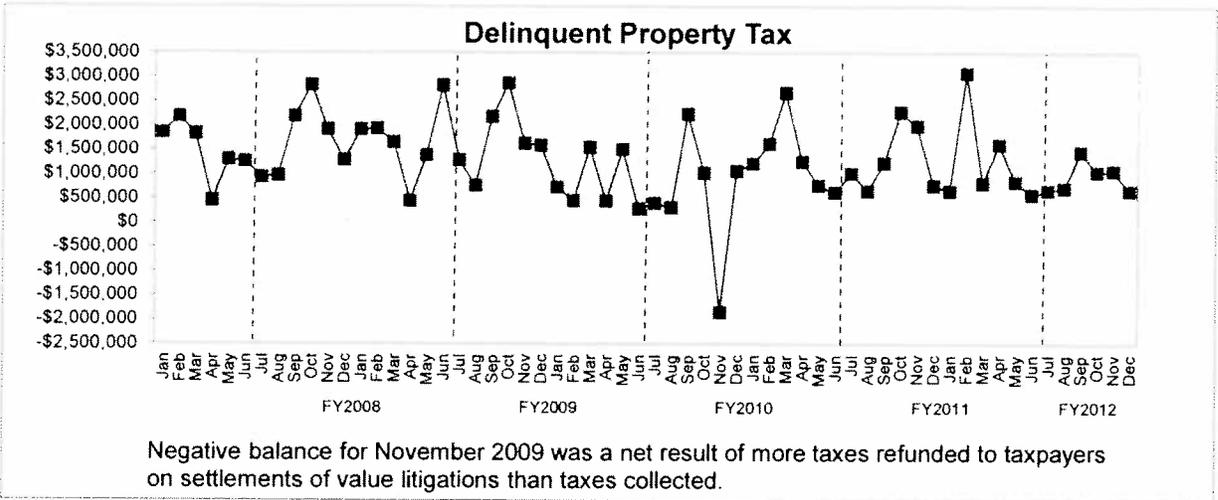
\*The decline in collection in March-May 2010 results from delays in reimbursement from Medicare. The Medicare holdbacks of \$2.421M were received 7/2/10 and accrued back to FY10.

\*\*EMS rates incr. from \$415 to \$1,000 on 12/1/10. Collections are for service prior to Dec. 1st thus significant decr. in collection ratio.

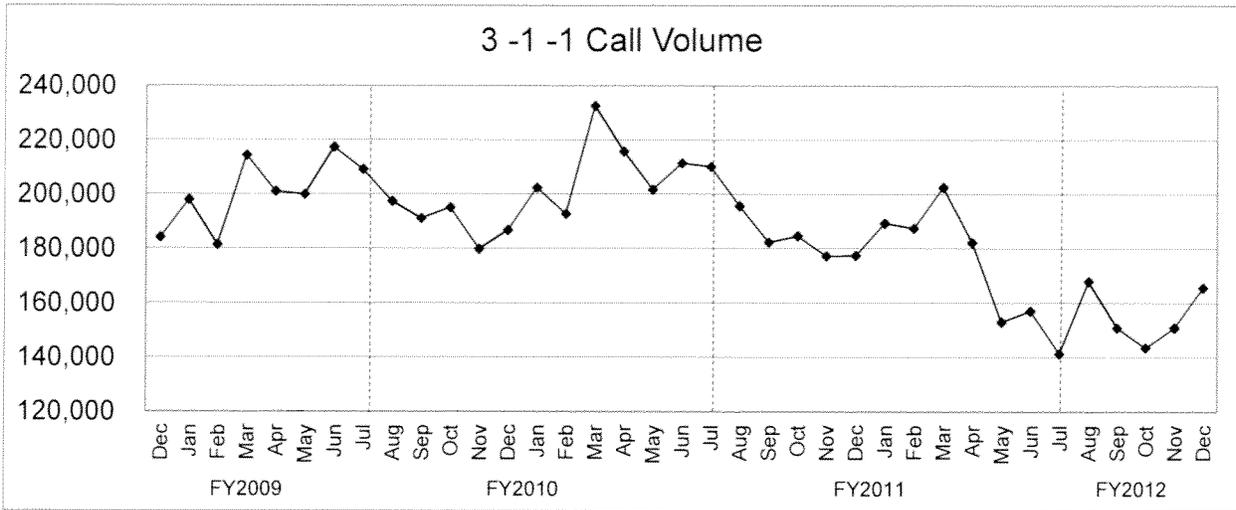
\*\*\*Reimbursement of Medicare from last January and February 2011 was received in November but start to slow down in December

\*\*\*Medicaid still denied the payment due to City elimination of Mileage Charge

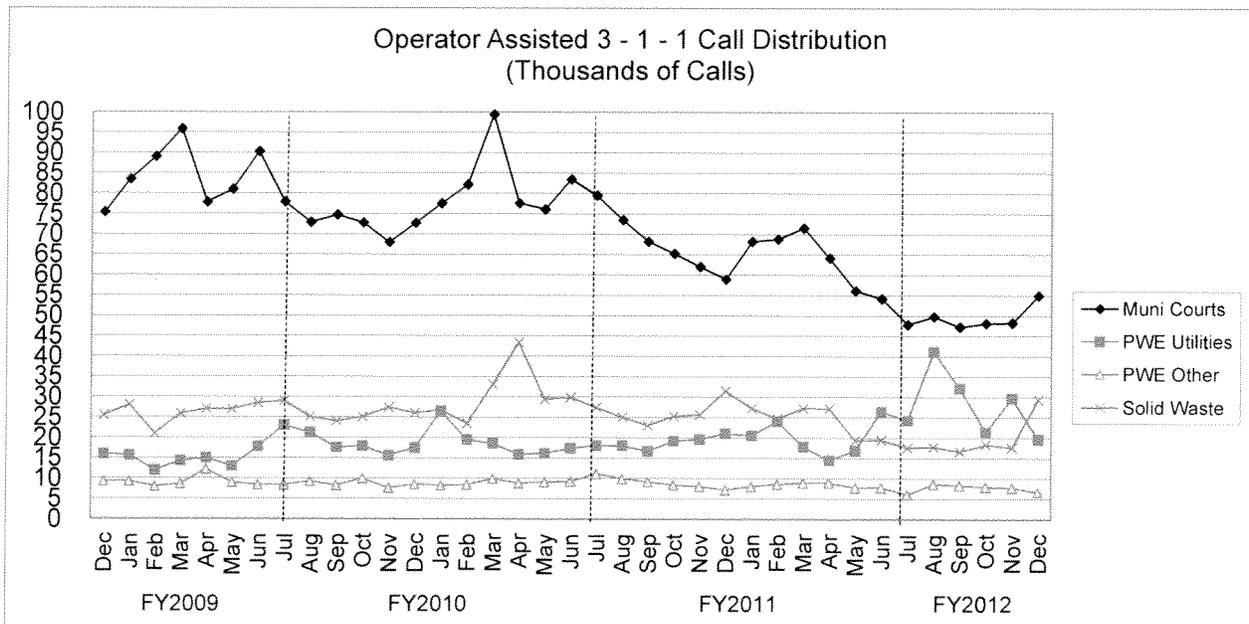
# TREND INDICATORS - MISCELLANEOUS



## TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.