



COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority	N	
East Downtown Redevelopment Authority	Y	FY18-22
Fifth Ward Redevelopment Authority	Y	FY18-22
Fourth Ward Redevelopment Authority	Y	FY18-22
Greater Greenspoint Redevelopment Authority	Y	FY18-22
Greater Houston Convention and Visitors Bureau	N	
Greater Houston	N	
Gulfgate Redevelopment Authority	Y	FY18-22
Hardy Near Northside Redevelopment Authority	N	
Harrisburg Redevelopment Authority	Y	FY18-22
HALAN – Houston Area Library Automated Network Board	N	
HiramClarke/Ft. Bend Houston	N	
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	N	
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority	Y	FY18-22
Lamar Terrace Public Improvement District	N	
Land Assemblage Redevelopment Authority	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Leland Woods Redevelopment Authority I	N	
Leland Woods Redevelopment Authority II	N	
Main Street Market Square Redevelopment Authority	Y	FY18-22
Memorial City Redevelopment Authority	Y	FY18-22
Memorial-Heights Redevelopment Authority	Y	FY18-22
Midtown Redevelopment Authority	Y	FY18-22
Miller Theatre Advisory Board, Inc.	N	
Montrose	N	
Old Sixth Ward Redevelopment Authority	Y	FY18-22
OST/Alameda Corridors Redevelopment Authority	Y	FY18-22
Saint George Place Redevelopment Authority	Y	FY18-22
South Post Oak Redevelopment Authority	Y	FY18-22
Southwest Houston Redevelopment Authority	Y	FY18-22
Stadium Park Redevelopment Authority	N	
Sunnyside	N	
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority	Y	FY18-22
Uptown Development Authority	Y	FY18-22
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY19-23
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY19-23

FISCAL YEAR 2019-2023 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units 2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2019	2020	2021	2022	2023	2019-2023
St. George Place Redevelopment Authority (TIRZ 1)	2,150	4,000	4,000	600		10,750
Midtown Redevelopment Authority (TIRZ 2)	30,806	29,363	22,226	5,242		87,637
Main Street Market Square Redevelopment Authority (TIRZ 3)	15,352	8,852	10,352	12,352		46,908
Memorial Heights Redevelopment Authority (TIRZ 5)	3,380	25,000	2,790	28,200		59,370
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	28,139	15,611	14,836	38,244		96,830
Gulfgate Redevelopment Authority (TIRZ 8)	2,641	1,100	500			4,241
South Post Oak Redevelopment Authority (TIRZ 9)	3,790	3,310	1,160	635		8,895
Lake Houston Redevelopment Authority (TIRZ 10)	16,000	35,258	16,623	645		68,526
Greater Greenspoint Redevelopment Authority (TIRZ 11)	11,336	11,135	4,745	2,445		29,661
Old Sixth Ward Redevelopment Authority (TIRZ 13)	1,095	890	1,125	1,175		4,285
Fourth Ward Redevelopment Authority (TIRZ 14)	3,720	2,050	1,457	2,551		9,778
East Downtown Redevelopment Authority (TIRZ 15)	1,454	5,491	3,309	3,566		13,820
Uptown Redevelopment Authority (TIRZ 16)	56,600	23,550	21,100	8,350		109,600
Memorial City Redevelopment Authority (TIRZ 17)	59,300	29,035	17,935	2,785		109,055
Fifth Ward Redevelopment Authority (TIRZ 18)	665	515	200			1,380
Upper Kirby Redevelopment Authority (TIRZ 19)	12,995	19,855	26,430	31,110		90,390
Southwest Houston Redevelopment Authority (TIRZ 20)	7,663	19,408	3,008			30,079
Harrisburg Redevelopment Authority (TIRZ 23)	1,119	1,000		600		2,719
Houston Parks Board, Inc.	35,356	46,551				81,907
Total	293,561	281,974	151,796	138,500		865,831

FISCAL YEAR 2019-2023 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units

2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2019	2020	2021	2022	2023	2019-2023
TIRZ Total	258,205	235,424	151,797	138,498		783,925
Houston Parks Board, Inc.	35,356	46,551				81,907
Total	293,561	281,975	151,797	138,498		865,832

Summary Table of Business Type Component Units

2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2019	2020	2021	2022	2023	2019-2023
Houston Zoo, Inc.	34,480	42,120	50,120			126,720
Houston First Corporation	43,197	17,318	27,710	10,385	2,500	101,110
Total	77,677	59,438	77,830	10,385	2,500	227,830

Summary Table of Combined Component Units

2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2019	2020	2021	2022	2023	2019-2023
Governmental Units	293,561	281,975	151,797	138,498		865,831
Business Units	77,677	59,438	77,830	10,385	2,500	227,830
Total	371,238	341,413	229,627	148,883	2,500	1,093,661

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

** Note: On the following pages, the first two digits following the hyphen in the CIP number indicates the TIRZ. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2019-2023
	2019	2020	2021	2022	2023	
Planning	675	330	130	1,580		2,715
Acquisition-Land	15,642	4,602	2,452	2,352		25,048
Design	26,158	11,645	8,262	6,661		52,725
Construction	206,376	210,601	133,607	119,954		670,538
Equipment Acquisition	25	400	700	550		1,675
Salary Recovery						
Other	9,329	7,847	6,647	7,402		31,224
Total Allocation	258,205	235,424	151,797	138,498		783,925
Source of Funds						
TBD02	0					0
TIRZ01	2,150	4,000	4,000	600		10,750
TIRZ02	23,511	28,563	22,226	5,241		79,541
TIRZ02 Bonds	7,295	800				8,095
TIRZ03	15,352	8,852	10,352	12,352		46,908
TIRZ05	3,380	5,000	2,790	8,200		19,370
TIRZ05 Grants		20,000		20,000		40,000
TIRZ07	28,139	11,883	3,584	8,552		52,159
TIRZ07 Grants		3,728	11,252	29,692		44,672
TIRZ08	2,641	1,100	500			4,241
TIRZ09	3,790	3,310	1,160	635		8,895
TIRZ10	16,000	21,016	3,361	645		41,022
TIRZ10 COH Contrib.		14,242				14,242
TIRZ10 Grants			13,262			13,262
TIRZ11	11,336	11,135	4,745	2,445		29,661
TIRZ13	1,095	890	1,125	1,175		4,285
TIRZ14	3,720	2,050	1,457	2,551		9,778
TIRZ15	1,454	5,491	3,309	3,566		13,819

Project Allocation						2019-2023
	2019	2020	2021	2022	2023	
Planning	675	330	130	1,580		2,715
Acquisition-Land	15,642	4,602	2,452	2,352		25,048
Design	26,158	11,645	8,262	6,661		52,725
Construction	206,376	210,601	133,607	119,954		670,538
Equipment Acquisition	25	400	700	550		1,675
Salary Recovery						
Other	9,329	7,847	6,647	7,402		31,224
Total Allocation	258,205	235,424	151,797	138,498		783,925
Source of Funds						
TIRZ16	23,160	23,550	21,100	8,350		76,160
TIRZ16 Grants	33,440					33,440
TIRZ17	45,500	29,035	10,735	2,785		88,055
TIRZ17 Grants	13,800		7,200			21,000
TIRZ18	665	515	200			1,380
TIRZ19	3,087	2,855	1,612	410		7,964
TIRZ19 Grants	1,908		2,818			4,726
TIRZ19 Other	8,000	17,000	22,000	30,700		77,700
TIRZ20	7,663	19,408	3,008			30,079
TIRZ23	1,119	1,000		600		2,719
Total Funds	258,205	235,424	151,797	138,498		783,925

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2019-2023	
			2019	2020	2021	2022	2023		
T-010600	Richmond Ave. Tree Replace. & Sidewalks								
	TIRZ01		25					25	
	Project Total		25					25	
T-010700	Chimney Rock (Phase One)								
	TIRZ01		125			600		725	
	Project Total		125			600		725	
T-011000	North South Connection/W142 Bering Ditch								
	TIRZ01		2,000	4,000	4,000			10,000	
	Project Total		2,000	4,000	4,000			10,000	
T-020600	South East Neighborhood Street Reconstru								
	TIRZ02		1,325	2,415	1,010			4,751	
	Project Total		1,325	2,415	1,010			4,751	
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		933	447	250	250		1,880	
	Project Total		933	447	250	250		1,880	
T-021300	Alabama Street Reconstruction								
	TIRZ02		5,320	5,010				10,330	
	Project Total		5,320	5,010				10,330	
T-021400	Caroline Street Reconstruction								
	TIRZ02		1,660	390				2,050	
	Project Total		1,660	390				2,050	
T-022000	Affordable Housing Land Banking Program								
	TIRZ02		500	2,980	3,500	3,500		10,480	
	TIRZ02 Bonds		3,280	800				4,080	
	Project Total		3,780	3,780	3,500	3,500		14,560	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-022100	Midtown Park (Superblock)								
	TIRZ02		1,500					1,500	
	Project Total		1,500					1,500	
T-022200	Street Overlay Prog.(Partnership w COH)								
	TIRZ02		550					550	
	Project Total		550					550	
T-022300	Safe Sidewalk Prog. (Partnership w COH)								
	TIRZ02		260					260	
	Project Total		260					260	
T-022400	HTC Building Maintenance								
	TIRZ02		50	50	50	50		201	
	Project Total		50	50	50	50		201	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		185	185	180	180		731	
	Project Total		185	185	180	180		731	
T-023000	Wheeler St. Pedestrian Enhancements								
	TIRZ02		2,771					2,771	
	Project Total		2,771					2,771	
T-023200	Public and Cultural Facilities								
	TIRZ02		950	100	100	100		1,250	
	Project Total		950	100	100	100		1,250	
T-023400	Parks & Open Spaces								
	TIRZ02		205	205	205	205		821	
	Project Total		205	205	205	205		821	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-023500	Public Art								
	TIRZ02		255	255	255	255		1,021	
	Project Total		255	255	255	255		1,021	
T-023900	Brazos Street Reconstruction								
	TBD02								
	TIRZ02			6,010	3,000			9,010	
	TIRZ02 Bonds		4,015					4,015	
	Project Total		4,015	6,010	3,000			13,025	
T-024000	Real Estate Development								
	TIRZ02		50	40	500	600		1,190	
	Project Total		50	40	500	600		1,190	
T-024100	Alameda/Crawford								
	TIRZ02		1,040	1,040	6,040			8,120	
	Project Total		1,040	1,040	6,040			8,120	
T-024200	Webster Street								
	TIRZ02		520	500				1,020	
	Project Total		520	500				1,020	
T-024300	Central Bank Plaza								
	TIRZ02		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		1,400	1,500				2,900	
	Project Total		1,400	1,500				2,900	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,400	3,000	3,000			9,400	
	Project Total		3,400	3,000	3,000			9,400	
T-024600	Museum District - Mobility Improvements								
	TIRZ02		500	4,300	4,000			8,800	
	Project Total		500	4,300	4,000			8,800	
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35	35	35			105	
	Project Total		35	35	35			105	
T-030700	Southern Downtown Pocket Park								
	TIRZ03		5,352	352	352	352		6,408	
	Project Total		5,352	352	352	352		6,408	
T-032400	Walker Street Improvements								
	TIRZ03		10,000	7,000				17,000	
	Project Total		10,000	7,000				17,000	
T-032500	Bagby Street Improvements								
	TIRZ03			1,500	10,000	10,000		21,500	
	Project Total			1,500	10,000	10,000		21,500	
T-032600	Local Connections NHHIP								
	TIRZ03					2,000		2,000	
	Project Total					2,000		2,000	
T-051800	Olivewood Trailhead								
	TIRZ05		1,080					1,080	
	Project Total		1,080					1,080	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-0522A0	18th Ped. Imp. between Durham & 20th								
	TIRZ05				90	900		990	
	Project Total				90	900		990	
T-0522B0	19th St. Reconst. between Durham & 20th								
	TIRZ05					2,000		2,000	
	Project Total					2,000		2,000	
T-0523A0	Shepherd Drive Reconstruction Project								
	TIRZ05		2,300	5,000				7,300	
	TIRZ05 Grants			20,000				20,000	
	Project Total		2,300	25,000				27,300	
T-0523B0	Durham Reconstruction Project								
	TIRZ05				2,700	5,300		8,000	
	TIRZ05 Grants					20,000		20,000	
	Project Total				2,700	25,300		28,000	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		2,114					2,114	
	Project Total		2,114					2,114	
T-0711A0	Emancipation Ave. Reconstruction Project								
	TIRZ07		2,519	932	2,147	1,710		7,307	
	TIRZ07 Grants			3,728	8,587	6,838		19,153	
	Project Total		2,519	4,661	10,733	8,548		26,460	
T-071200	Emancipation Park and Community Center								
	TIRZ07		403	403	403	403		1,610	
	Project Total		403	403	403	403		1,610	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-071300	Historic Holman Street Reconst. Project								
	TIRZ07		3,902		507	1,789		6,198	
	TIRZ07 Grants				2,030	7,156		9,186	
	Project Total		3,902		2,537	8,945		15,384	
T-072200	Greater Third Ward Neighborhood Project								
	TIRZ07		7,155	6,947				14,102	
	Project Total		7,155	6,947				14,102	
T-072400	Live Oak Street Imp. Project								
	TIRZ07		12,023	3,577				15,599	
	Project Total		12,023	3,577				15,599	
T-072500	Hutchins Street Improvements Project								
	TIRZ07				344	702		1,046	
	Project Total				344	702		1,046	
T-072600	Scott Street Improvements Project								
	TIRZ07				159	3,924		4,083	
	TIRZ07 Grants				636	15,697		16,333	
	Project Total				795	19,622		20,416	
T-079900	Concrete Panel Replacement Program								
	TIRZ07		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-080100	Broadway Corridor Improvement								
	TIRZ08		516					516	
	Project Total		516					516	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-080200	Corridor Mobility Projects								
	TIRZ08		700	500	500			1,700	
	Project Total		700	500	500			1,700	
T-080300	MLK & Airport Blvd Intersection Imp.								
	TIRZ08		425					425	
	Project Total		425					425	
T-080400	Mykawa Road & Centerpoint Easement								
	TIRZ08		475					475	
	Project Total		475					475	
T-080600	Telephone Rd & Reveille Rd Connections								
	TIRZ08		525	600				1,125	
	Project Total		525	600				1,125	
T-090100	S. Post Oak & W. Orem Intersection Imp.								
	TIRZ09		350	50				400	
	Project Total		350	50				400	
T-090200	Amphitheater and Open Market								
	TIRZ09		280	400				680	
	Project Total		280	400				680	
T-090300	West Orem Corridor Beautification								
	TIRZ09		150	150				300	
	Project Total		150	150				300	
T-090400	Affordable Housing Infrastructure								
	TIRZ09		1,675	1,025				2,700	
	Project Total		1,675	1,025				2,700	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		1,050	1,550	1,050	525		4,175	
	Project Total		1,050	1,550	1,050	525		4,175	
T-090600	Greenspace and Landscape Improvements								
	TIRZ09		150	75	50	50		325	
	Project Total		150	75	50	50		325	
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		75					75	
	Project Total		75					75	
T-099900	Concrete Panel Replacement Program								
	TIRZ09		60	60	60	60		240	
	Project Total		60	60	60	60		240	
T-100700	Northpark Drive/UPPR Grade Separation								
	TIRZ10		12,000	9,635	3,316			24,951	
	TIRZ10 COH Contrib.			14,242				14,242	
	TIRZ10 Grants				13,262			13,262	
	Project Total		12,000	23,877	16,578			52,456	
T-100800	Kingwood Drive at Woodland Hills Inter.								
	TIRZ10		1,185					1,185	
	Project Total		1,185					1,185	
T-100900	Kingwood Drive at Trail Wood Village Int								
	TIRZ10		864					864	
	Project Total		864					864	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-101000	Kingwood Drive at Royal Forest Dr. Int.								
	TIRZ10		1,039					1,039	
	Project Total		1,039					1,039	
T-101100	Mill Branch Dr. Reconst. at NorthPark								
	TIRZ10		867	11,336				12,203	
	Project Total		867	11,336				12,203	
T-101200	Woodland Hills Extension								
	TIRZ10					600		600	
	Project Total					600		600	
T-109900	Concrete Panel Program								
	TIRZ10		45	45	45	45		180	
	Project Total		45	45	45	45		180	
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		200	200				400	
	Project Total		200	200				400	
T-112300	Greens Road & Drainage Improvements								
	TIRZ11		2,225	6,390				8,615	
	Project Total		2,225	6,390				8,615	
T-112400	North Houston Bike Park and Trails								
	TIRZ11		3,866					3,866	
	Project Total		3,866					3,866	
T-112500	Greenspoint Public Safety Campus								
	TIRZ11		4,000	4,000	4,000			12,000	
	Project Total		4,000	4,000	4,000			12,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11				200	1,900		2,100	
	Project Total				200	1,900		2,100	
T-113000	North Houston Skate Park Maintenance								
	TIRZ11		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-113100	N. Houston Bike Park Hike & Bike Trails								
	TIRZ11		500					500	
	Project Total		500					500	
T-119900	Concrete Panel Replacement Program								
	TIRZ11		45	45	45	45		180	
	Project Total		45	45	45	45		180	
T-131000	Hemphill Road Improvements								
	TIRZ13		330					330	
	Project Total		330					330	
T-131200	Sustainable Streetscapes								
	TIRZ13		15	15				30	
	Project Total		15	15				30	
T-131300	Dow School Park								
	TIRZ13		100	100				200	
	Project Total		100	100				200	
T-131600	Metro Bus Stop Enhancements								
	TIRZ13		125					125	
	Project Total		125					125	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-131700	Washington Ave. Pedestrian Improvement								
	TIRZ13		200	350	350	300		1,200	
	Project Total		200	350	350	300		1,200	
T-131900	Sawyer Street Re-Construction								
	TIRZ13		325	425	775	875		2,400	
	Project Total		325	425	775	875		2,400	
T-140300	Gillette - Genesee Improvements								
	TIRZ14		1,345					1,345	
	Project Total		1,345					1,345	
T-140900	Fourth Ward Street Reconst. Project								
	TIRZ14		1,525	2,000	1,257	2,551		7,333	
	Project Total		1,525	2,000	1,257	2,551		7,333	
T-141200	Historical Monuments								
	TIRZ14		250	50	200			500	
	Project Total		250	50	200			500	
T-141500	Affordable Housing								
	TIRZ14		600					600	
	Project Total		600					600	
T-150100	E Downtown Roadway & Utility Improvemnts								
	TIRZ15		110	110	110	110		440	
	Project Total		110	110	110	110		440	
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15		294	4,173				4,467	
	Project Total		294	4,173				4,467	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-150500	Phase 3 Roadway & Utility Reconstruction								
	TIRZ15			158	2,971			3,128	
	Project Total			158	2,971			3,128	
T-150600	Phase 4 Roadway & Utility Reconstruction								
	TIRZ15				178	3,225		3,403	
	Project Total				178	3,225		3,403	
T-150800	Property Acquisition								
	TIRZ15		1,000	1,000				2,000	
	Project Total		1,000	1,000				2,000	
T-150900	Phase 5 Roadway & Utility Reconstruction								
	TIRZ15					181		181	
	Project Total					181		181	
T-159900	Concrete Panel Replacement Program								
	TIRZ15		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-160800	Advance Traveler Information System								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-160900	Uptown Area Intersection & Signalization								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161100	Right-of-Way Acquisition								
	TIRZ16		100	100	100			300	
	Project Total		100	100	100			300	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-161600	Secondary Roadways								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-16170C	Uptown Pedestrian Network - Phase II								
	TIRZ16		300					300	
	Project Total		300					300	
T-162200	Parks								
	TIRZ16		750	750	750	500		2,750	
	Project Total		750	750	750	500		2,750	
T-163300	Post Oak Boulevard Reconstruction								
	TIRZ16		10,000	10,000				20,000	
	TIRZ16 Grants		20,000					20,000	
	Project Total		30,000	10,000				40,000	
T-163400	West Loop Transit Way								
	TIRZ16		5,000	5,000	5,000			15,000	
	Project Total		5,000	5,000	5,000			15,000	
T-163500	Memorial Park								
	TIRZ16		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-1635A0	Memorial Park Connectivity								
	TIRZ16		300	1,250	11,000	5,500		18,050	
	Project Total		300	1,250	11,000	5,500		18,050	
T-1635B0	Memorial Park Infrastructure Phase I								
	TIRZ16		2,700	700	700	700		4,800	
	Project Total		2,700	700	700	700		4,800	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-163600	Bellaire Uptown Transit Center								
	TIRZ16		3,360					3,360	
	TIRZ16 Grants		13,440					13,440	
	Project Total		16,800					16,800	
T-164000	Drainage Project								
	TIRZ16			1,500	1,500	1,000		4,000	
	Project Total			1,500	1,500	1,000		4,000	
T-164100	Westpark								
	TIRZ16			3,600	1,400			5,000	
	Project Total			3,600	1,400			5,000	
T-171400	Frostwood Dr. & Kingsride Drainage Impr.								
	TIRZ17		400	400	8,000			8,800	
	Project Total		400	400	8,000			8,800	
T-1715B0	Barryknoll West Drainage Imp.								
	TIRZ17				800	2,000		2,800	
	Project Total				800	2,000		2,800	
T-171700	Town & Country West Drainage & Mobility								
	TIRZ17		6,190					6,190	
	Project Total		6,190					6,190	
T-172500	Park and Green Space Improvements								
	TIRZ17		125	100	100			325	
	Project Total		125	100	100			325	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-1732A0	N. Gessner Drainage & Mobility Impr. Ph1								
	TIRZ17		11,750					11,750	
	TIRZ17 Grants		3,400					3,400	
	Project Total		15,150					15,150	
T-173400	W140 Channel Improvements								
	TIRZ17		12,665					12,665	
	Project Total		12,665					12,665	
T-173500	Detention Basin A								
	TIRZ17		6,250	28,000				34,250	
	Project Total		6,250	28,000				34,250	
T-1735A0	Detention Basin B								
	TIRZ17					750		750	
	Project Total					750		750	
T-1738A0	Memorial Dr. Drainage & Mobility Imp Ph1								
	TIRZ17		7,585					7,585	
	TIRZ17 Grants		10,400					10,400	
	Project Total		17,985					17,985	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17		500	500	1,800			2,800	
	TIRZ17 Grants				7,200			7,200	
	Project Total		500	500	9,000			10,000	
T-179900	Concrete Panel Replacement Program								
	TIRZ17		35	35	35	35		140	
	Project Total		35	35	35	35		140	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-180100	Land Acquisition - Affordable Housing								
	TIRZ18		165	165				330	
	Project Total		165	165				330	
T-180300	Area Parks								
	TIRZ18		25					25	
	Project Total		25					25	
T-180500	Environmental Remediation								
	TIRZ18		125					125	
	Project Total		125					125	
T-180600	Historic Preservation								
	TIRZ18			150				150	
	Project Total			150				150	
T-180700	Sidewalks & Mobility								
	TIRZ18		200	200	200			600	
	Project Total		200	200	200			600	
T-180800	Arts and Culture								
	TIRZ18		150					150	
	Project Total		150					150	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	
T-190900	Kirby Dr. Improvements - San Felipe								
	TIRZ19				400			400	
	TIRZ19 Other					2,600		2,600	
	Project Total				400	2,600		3,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19		1,300	240	70	100		1,710	
	TIRZ19 Other			3,500	3,000	7,000		13,500	
	Project Total		1,300	3,740	3,070	7,100		15,210	
T-191400	Shepherd Drainage System Improvements								
	TIRZ19		300	50	32			382	
	TIRZ19 Grants				2,818			2,818	
	TIRZ19 Other		2,000	6,000	2,700			10,700	
	Project Total		2,300	6,050	5,550			13,900	
T-191800	Buffalo Speedway Improvements US 59								
	TIRZ19		75	905				980	
	TIRZ19 Other			1,000	6,000	7,000		14,000	
	Project Total		75	1,905	6,000	7,000		14,980	
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19				400			400	
	TIRZ19 Other					1,100		1,100	
	Project Total				400	1,100		1,500	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		970	150		300		1,420	
	TIRZ19 Other		6,000	6,500	7,500	7,000		27,000	
	Project Total		6,970	6,650	7,500	7,300		28,420	
T-192200	Bissonnet Reconstruction								
	TIRZ19		432					432	
	TIRZ19 Grants		1,908					1,908	
	Project Total		2,340					2,340	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-192600	Kirby Dr. Improve.- US 59 to Bissonnet								
	TIRZ19			1,500	700			2,200	
	TIRZ19 Other				2,800	6,000		8,800	
	Project Total			1,500	3,500	6,000		11,000	
T-200400	Brays Bayou Detention Basin & Park								
	TIRZ20		2,423	8	8			2,439	
	Project Total		2,423	8	8			2,439	
T-200700	Sharpstown Park Redev.(Pool & Golf Cor.)								
	TIRZ20			1,000	1,000			2,000	
	Project Total			1,000	1,000			2,000	
T-200800	Regional Hike and Bike Trails								
	TIRZ20		100	550				650	
	Project Total		100	550				650	
T-201000	Harwin Access Management Project								
	TIRZ20		5,000	16,000				21,000	
	Project Total		5,000	16,000				21,000	
T-201100	Lee LeClear Tennis Center Reconstruction								
	TIRZ20				2,000			2,000	
	Project Total				2,000			2,000	
T-201200	Harwin Detention Facility								
	TIRZ20		100	1,600				1,700	
	Project Total		100	1,600				1,700	
T-201700	Bonham Park								
	TIRZ20			250				250	
	Project Total			250				250	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2019-2023	
			2019	2020	2021	2022	2023		
T-209900	Concrete Panel Replacement Program								
	TIRZ20		40					40	
	Project Total		40					40	
T-230100	Kennedy Street								
	TIRZ23		1,119	1,000				2,119	
	Project Total		1,119	1,000				2,119	
T-230200	Engineering of capital projects in zone								
	TIRZ23					600		600	
	Project Total					600		600	
Total Appropriations:			258,205	235,424	151,797	138,498		783,925	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2019-2023
		2019	2020	2021	2022	2023	
See Parks F-BGBR10 to F-BGWO88	Houston Bayou Greenways						
	Bond Funds	18,601	17,251				35,852
	Other Funds	15,944	29,300				45,244
	Project Total	34,545	46,551				81,096
See Parks F-000817	Houston Amateur Sports Park (HASP)						
	Bond Funds	811					811
	Project Total	811					811
Total		35,356	46,551				81,907

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2019-2023
		2019	2020	2021	2022	2023	
	Heart of the Zoo						
	Zoo Capital Funds	16,600	1,000				17,600
	Project Total	16,600	1,000				17,600
	Pantanal: Trail of the Jaguar						
	Zoo Capital Funds	4,600	21,400	2,400			28,400
	Project Total	4,600	21,400	2,400			28,400
	Ancient Relatives						
	Zoo Capital Funds		400	5,000			5,400
	Project Total		400	5,000			5,400
	Galapagos Islands & Arrival Plaza						
	Zoo Capital Funds	1,750	4,400	32,350			38,500
	Project Total	1,750	4,400	32,350			38,500
	Construct Temporary Vistor Entrance						
	Zoo Capital Funds	200	2,000				2,200
	Project Total	200	2,000				2,200
	Water/Wastewater Infrastructure Repairs						
	Zoo Capital Funds	2,500	1,850	1,650			6,000
	Project Total	2,500	1,850	1,650			6,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	270	270	220			760
	Project Total	270	270	220			760

2019-2023 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2019-2023
		2019	2020	2021	2022	2023	
	New Recycle Center						
	Zoo Capital Funds	800	300				1,100
	Project Total	800	300				1,100
	BEC Renovation						
	Zoo Capital Funds	210	450				660
	Project Total	210	450				660
	Staff parking						
	Zoo Capital Funds	7500	7000				14,500
	Project Total	7500	7000				14,500
	New Shops						
	Zoo Capital Funds		1000	4000			5,000
	Project Total		1000	4000			5,000
	Commissary Renovation and New Commercial Kitchen						
	Zoo Capital Funds	50	2050	4500			6,600
	Project Total	50	2050	4500			6,600
	Total	34,480	42,120	50,120			126,720



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Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2019-2023
		2019	2020	2021	2022	2023	
Leased Facilities Projects							
	Houston First Funds	3,060	8,556	16,210	3,752	1,000	32,578
	Project Total	3,060	8,556	16,210	3,752	1,000	32,578
Hilton Americas Houston Projects							
	Houston First Funds	32,137	3,762	1,500	1,633	1,500	40,532
	Project Total	32,137	3,762	1,500	1,633	1,500	40,532
Harvey Flood and Mitigation Projects							
	Houston First Funds	8,000	5,000	10,000	5,000		28,000
	Project Total	8,000	5,000	10,000	5,000		28,000
	Total	43,197	17,318	27,710	10,385	2,500	101,110