



COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
City Park Redevelopment Authority	N	
East Downtown Redevelopment Authority	Y	FY19-23
Fifth Ward Redevelopment Authority	Y	FY19-23
Fourth Ward Redevelopment Authority	Y	FY19-23
Greater Greenspoint Redevelopment Authority	Y	FY19-23
Greater Houston Convention and Visitors Bureau	N	
Greater Houston	N	
Gulfgate Redevelopment Authority	Y	FY19-23
Hardy Near Northside Redevelopment Authority	N	
Harrisburg Redevelopment Authority	Y	FY19-23
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority	Y	FY19-23
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority	Y	FY19-23
Lamar Terrace Public Improvement District	N	
Land Assemblage Redevelopment Authority	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Leland Woods Redevelopment Authority I	N	
Leland Woods Redevelopment Authority II	N	
Main Street Market Square Redevelopment Authority	Y	FY19-23
Memorial City Redevelopment Authority	Y	FY18-22
Memorial-Heights Redevelopment Authority	Y	FY19-23
Midtown Redevelopment Authority	Y	FY18-23
Miller Theatre Advisory Board, Inc.	N	
Montrose	N	
Old Sixth Ward Redevelopment Authority	Y	FY19-23
OST/Almeda Corridors Redevelopment Authority	Y	FY19-23
Saint George Place Redevelopment Authority	Y	FY19-23
South Post Oak Redevelopment Authority	Y	FY19-23
Southwest Houston Redevelopment Authority	Y	FY19-23
Stadium Park Redevelopment Authority	N	
Sunnyside	N	
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority	Y	FY19-23
Uptown Development Authority	Y	FY19-23
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY19-23
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY19-23

FISCAL YEAR 2020-2024 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units**2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2020	2021	2022	2023	2024	2020-2024
TIRZ Total	232,042	214,292	124,007	214,905		785,246
Houston Parks Board, Inc.	60,314					60,314
Total	292,356	214,292	124,007	214,905		845,560

Summary Table of Business Type Component Units**2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2020	2021	2022	2023	2024	2020-2024
Houston Zoo, Inc.	60,600	57,450	27,400			145,450
Houston First Corporation	42,886	33,427	20,665	7,642	24,861	129,481
Total	103,486	90,877	48,065	7,642	24,861	274,931

Summary Table of Combined Component Units**2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts**

Unit	2020	2021	2022	2023	2024	2020-2024
Governmental Units	292,356	214,292	124,007	214,905		845,560
Business Units	103,486	90,877	48,065	7,642	24,861	274,931
Total	395,842	305,169	172,072	222,547	24,861	1,120,491

FISCAL YEAR 2020-2024 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units 2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2020	2021	2022	2023	2024	2020-2024
St. George Place Redevelopment Authority (TIRZ 1)	6,705	18,302	920	23,620		49,547
Midtown Redevelopment Authority (TIRZ 2)	29,363	22,226	5,241			56,830
Main Street Market Square Redevelopment Authority (TIRZ 3)	21,210	7,960	18,460	16,960		64,590
Memorial Heights Redevelopment Authority (TIRZ 5)	3,460	42,230	8,018	46,000		99,708
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	28,139	15,611	14,836	38,244		96,831
Gulfgate Redevelopment Authority (TIRZ 8)	5,350	1,050	550	550		7,500
South Post Oak Redevelopment Authority (TIRZ 9)	3,619	2,275	1,600	50		7,544
Lake Houston Redevelopment Authority (TIRZ 10)	35,714	2,304	7,746	46,848		92,611
Greater Greenspoint Redevelopment Authority (TIRZ 11)	1,150	13,675	7,740	3,205		25,770
Old Sixth Ward Redevelopment Authority (TIRZ 13)	957	913	1,321	1,043		4,234
Fourth Ward Redevelopment Authority (TIRZ 14)	5,795	2,550	2,750	1,500		12,595
East Downtown Redevelopment Authority (TIRZ 15)	8,151	3,974	3,431	2,139		17,694
Uptown Redevelopment Authority (TIRZ 16)	25,975	26,185	17,600	11,166		80,926
Memorial City Redevelopment Authority (TIRZ 17)	29,035	17,935	2,785			49,755
Fifth Ward Redevelopment Authority (TIRZ 18)	665	640	200			1,505
Upper Kirby Redevelopment Authority (TIRZ 19)	15,060	15,220	20,760	22,530		73,570
Southwest Houston Redevelopment Authority (TIRZ 20)	10,180	20,092	10,000	1,000		41,272
Harrisburg Redevelopment Authority (TIRZ 23)	1,064	650	50	50		1,814
Hiram Clarke Redevelopment Authority (TIRZ 25)	450	500				950
Houston Parks Board, Inc.	60,314					60,314
Total	292,356	214,292	124,007	214,905		845,560

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number indicate the TIRZ number. For Example:*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2020-2024
	2020	2021	2022	2023	2024	
Planning	630	455	1,180	350		2,615
Acquisition-Land	8,517	3,385	3,228	1,010		16,140
Design	12,516	10,924	14,389	4,638		42,466
Construction	199,637	190,790	97,782	200,655		688,865
Equipment Acquisition	1,542	50	50	50		1,692
Salary Recovery						
Other	9,201	8,688	7,378	8,202		33,468
Total Allocation	232,042	214,292	124,007	214,905		785,246
Source of Funds						
TIRZ01	2,705	6,002	920	5,620		15,247
TIRZ01 Grants	1,300	12,300		18,000		31,600
TIRZ01 Other	2,700					2,700
TIRZ02	28,563	22,226	5,241			56,030
TIRZ02 Bonds	800					800
TIRZ03	21,210	7,960	18,460	16,960		64,590
TIRZ05	2,650	13,330	8,018	12,000		35,998
TIRZ05 COH Contrib.		2,500		1,300		3,800
TIRZ05 Grants	810	26,400		32,700		59,910
TIRZ07	28,139	11,883	3,584	8,552		52,159
TIRZ07 Grants		3,729	11,252	29,692		44,672
TIRZ08	5,350	1,050	550	550		7,500
TIRZ09	3,619	2,275	1,600	50		7,544
TIRZ10	26,259	2,304	7,746	15,649		51,957
TIRZ10 COH Contrib.	9,455					9,455
TIRZ10 Grants				31,199		31,199
TIRZ11	1,150	13,675	7,740	3,205		25,770
TIRZ13	957	913	1,321	1,043		4,234

Project Allocation						2020-2024
	2020	2021	2022	2023	2024	
Planning	630	455	1,180	350		2,615
Acquisition-Land	8,517	3,385	3,228	1,010		16,140
Design	12,516	10,924	14,389	4,638		42,466
Construction	199,637	190,790	97,782	200,655		688,865
Equipment Acquisition	1,542	50	50	50		1,692
Salary Recovery						
Other	9,201	8,688	7,378	8,202		33,468
Total Allocation	232,042	214,292	124,007	214,905		785,246
Source of Funds						
TIRZ14	5,795	2,550	2,750	1,500		12,595
TIRZ15	8,151	3,974	3,431	2,139		17,694
TIRZ16	25,975	26,185	17,600	11,166		80,926
TIRZ17	29,035	10,735	2,785			42,555
TIRZ17 Grants		7,200				7,200
TIRZ18	665	640	200			1,505
TIRZ19	11,560	3,020	1,260	2,630		18,470
TIRZ19 Grants				2,800		2,800
TIRZ19 Other	3,500	12,200	19,500	17,100		52,300
TIRZ20	10,180	17,049	9,200	1,000		37,429
TIRZ20 COH Contrib.		2,243				2,243
TIRZ20 Grants		800	800			1,600
TIRZ23	1,064	650	50	50		1,814
TIRZ25	450	500				950
Total Funds	232,042	214,292	124,007	214,905		785,246

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project		Fiscal Year Planned Appropriations					2020-2024	
			2020	2021	2022	2023	2024		
T-010700	Chimney Rock								
	TIRZ01		1,180	4,632				5,812	
	TIRZ01 Grants			12,300				12,300	
	Project Total		1,180	16,932				18,112	
T-010900	Bering Drive US 59 - Westheimer								
	TIRZ01		30					30	
	Project Total		30					30	
T-011000	North South Connection								
	TIRZ01		1,375	1,250	800	5,500		8,925	
	TIRZ01 Grants					18,000		18,000	
	Project Total		1,375	1,250	800	23,500		26,925	
T-011200	Sub-Regional Detention								
	TIRZ01 Grants		1,300					1,300	
	TIRZ01 Other		2,700					2,700	
	Project Total		4,000					4,000	
T-011500	Richmond Avenue Medians Beautification								
	TIRZ01		100	100	100	100		400	
	Project Total		100	100	100	100		400	
T-019900	Concrete Panel Replacement Program								
	TIRZ01		20	20	20	20		80	
	Project Total		20	20	20	20		80	
T-020600	South East Neighborhood Street Reconstru								
	TIRZ02		2,415	1,010				3,426	
	Project Total		2,415	1,010				3,426	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-020700	Operating of Zone & Project Facilities								
	TIRZ02		447	250	250			947	
	Project Total		447	250	250			947	
T-021300	Alabama Street Reconstruction								
	TIRZ02		5,010					5,010	
	Project Total		5,010					5,010	
T-021400	Caroline Street Reconstruction								
	TIRZ02		390					390	
	Project Total		390					390	
T-022000	Affordable Housing Land Banking Program								
	TIRZ02		2,980	3,500	3,500			9,980	
	TIRZ02 Bonds		800					800	
	Project Total		3,780	3,500	3,500			10,780	
T-022400	HTC Building Maintenance								
	TIRZ02		50	50	50			150	
	Project Total		50	50	50			150	
T-022500	Mobility & Pedestrian Improvements								
	TIRZ02		185	180	180			545	
	Project Total		185	180	180			545	
T-023200	Public and Cultural Facilities								
	TIRZ02		100	100	100			300	
	Project Total		100	100	100			300	
T-023400	Parks & Open Spaces								
	TIRZ02		205	205	205			616	
	Project Total		205	205	205			616	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-023500	Public Art								
	TIRZ02		255	255	255			766	
	Project Total		255	255	255			766	
T-023900	Brazos Street Reconstruction								
	TIRZ02		6,010	3,000				9,010	
	Project Total		6,010	3,000				9,010	
T-024000	Real Estate Development								
	TIRZ02		40	500	600			1,140	
	Project Total		40	500	600			1,140	
T-024100	Alameda/Crawford								
	TIRZ02		1,040	6,040				7,080	
	Project Total		1,040	6,040				7,080	
T-024200	Webster Street								
	TIRZ02		500					500	
	Project Total		500					500	
T-024300	Central Bank Plaza								
	TIRZ02		100	100	100			300	
	Project Total		100	100	100			300	
T-024400	Museum District - Main St. Enhancements								
	TIRZ02		1,500					1,500	
	Project Total		1,500					1,500	
T-024500	Museum District - Pedestrian Enhancement								
	TIRZ02		3,000	3,000				6,000	
	Project Total		3,000	3,000				6,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-024600	Museum District - Mobility Improvements								
	TIRZ02		4,300	4,000				8,300	
	Project Total		4,300	4,000				8,300	
T-029900	Concrete Panel Replacement Program								
	TIRZ02		35	35				70	
	Project Total		35	35				70	
T-030700	Southern Downtown Pocket Park								
	TIRZ03		2,460	460	460	460		3,840	
	Project Total		2,460	460	460	460		3,840	
T-030800	Jones Plaza								
	TIRZ03		2,500					2,500	
	Project Total		2,500					2,500	
T-032400	Walker Street Improvements								
	TIRZ03			2,000	13,000	2,500		17,500	
	Project Total			2,000	13,000	2,500		17,500	
T-032500	Bagby Street Improvements								
	TIRZ03		16,000	2,000				18,000	
	Project Total		16,000	2,000				18,000	
T-032600	Local Connections NHHIP								
	TIRZ03		250	3,500	5,000	14,000		22,750	
	Project Total		250	3,500	5,000	14,000		22,750	
T-052100	Little Thicket Parks Improvements								
	TIRZ05		390					390	
	Project Total		390					390	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-0522A0	18th Street Pedestrian Improvements								
	TIRZ05		90	1,200				1,290	
	Project Total		90	1,200				1,290	
T-0522B0	19th Street Reconstruction								
	TIRZ05						2,000	2,000	
	Project Total						2,000	2,000	
T-0523A0	Shepherd Drive Reconstruction Project								
	TIRZ05		1,500	9,600				11,100	
	TIRZ05 COH Contrib.			2,500				2,500	
	TIRZ05 Grants			26,400				26,400	
	Project Total		1,500	38,500				40,000	
T-0523B0	Durham Reconstruction Project								
	TIRZ05			1,000	2,018	10,000		13,018	
	TIRZ05 COH Contrib.					1,300		1,300	
	TIRZ05 Grants					32,700		32,700	
	Project Total			1,000	2,018	44,000		47,018	
T-052700	Heights Blvd. Pedestrian/Bicycle Safety								
	TIRZ05		530	530				1,060	
	Project Total		530	530				1,060	
T-052800	Selected Streets between Shepherd/Durham								
	TIRZ05			1,000	6,000			7,000	
	Project Total			1,000	6,000			7,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-052900	Yale and Center Intersection								
	TIRZ05		140					140	
	TIRZ05 Grants		810					810	
	Project Total		950					950	
T-071000	Real Property Land Assembly & Site Prep.								
	TIRZ07		2,114					2,114	
	Project Total		2,114					2,114	
T-0711A0	Emancipation Ave. Reconstruction Project								
	TIRZ07		2,519	932	2,147	1,710		7,307	
	TIRZ07 Grants			3,729	8,587	6,838		19,153	
	Project Total		2,519	4,661	10,733	8,548		26,460	
T-071200	Emancipation Park and Community Center								
	TIRZ07		403	403	403	403		1,610	
	Project Total		403	403	403	403		1,610	
T-071300	Historic Holman Street Reconst. Project								
	TIRZ07		3,902		507	1,789		6,198	
	TIRZ07 Grants				2,030	7,156		9,186	
	Project Total		3,902		2,537	8,945		15,384	
T-072200	Greater Third Ward Neighborhood Project								
	TIRZ07		7,155	6,947				14,102	
	Project Total		7,155	6,947				14,102	
T-072400	Live Oak St. Improvement Project								
	TIRZ07		12,023	3,577				15,599	
	Project Total		12,023	3,577				15,599	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-072500	Hutchins Street Improvements Project								
	TIRZ07				344	702		1,046	
	Project Total				344	702		1,046	
T-072600	Scott Street Improvements Project								
	TIRZ07				159	3,924		4,083	
	TIRZ07 Grants				636	15,697		16,333	
	Project Total				795	19,622		20,416	
T-079900	Concrete Panel Replacement Program								
	TIRZ07		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-080200	Corridor Mobility Projects								
	TIRZ08		3,000					3,000	
	Project Total		3,000					3,000	
T-080300	MLK & Airport Blvd Intersection Imp.								
	TIRZ08		300					300	
	Project Total		300					300	
T-080400	Mykawa Road & Centerpoint Easement								
	TIRZ08		400					400	
	Project Total		400					400	
T-080600	Telephone Rd & Reveille Rd Connections								
	TIRZ08		600					600	
	Project Total		600					600	
T-080700	Westover Gateway Trailhead & Connection								
	TIRZ08		500	500				1,000	
	Project Total		500	500				1,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-080800	Public Improvement along Park Place Blvd								
	TIRZ08		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-089900	Concrete Panel Replacement Program								
	TIRZ08		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-090100	S. Post Oak & W. Orem Intersection Imp.								
	TIRZ09		300					300	
	Project Total		300					300	
T-090200	Amphitheater and Open Market								
	TIRZ09		380					380	
	Project Total		380					380	
T-090300	West Orem Corridor Beautification								
	TIRZ09		150	150				300	
	Project Total		150	150				300	
T-090400	Affordable Housing Infrastructure								
	TIRZ09		1,275	1,025	500			2,800	
	Project Total		1,275	1,025	500			2,800	
T-090500	Thoroughfare and Roadway Improvements								
	TIRZ09		1,050	1,050	1,050			3,150	
	Project Total		1,050	1,050	1,050			3,150	
T-090600	Greenspace and Landscape Improvements								
	TIRZ09		50	50	50	50		200	
	Project Total		50	50	50	50		200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-090700	Street Signage and Wayfinding Graphics								
	TIRZ09		50					50	
	Project Total		50					50	
T-090800	Hiram Clarke Rd Bus Stop-Crossing Imp.								
	TIRZ09		364					364	
	Project Total		364					364	
T-100900	Kingwood Drive at Trail Wood Village Int								
	TIRZ10		1,166					1,166	
	Project Total		1,166					1,166	
T-101000	Kingwood Drive at Royal Forest Dr. Int.								
	TIRZ10		1,702					1,702	
	Project Total		1,702					1,702	
T-101100	Mill Branch Dr. Reconst. at NorthPark								
	TIRZ10				867	5,668		6,535	
	Project Total				867	5,668		6,535	
T-101200	Woodland Hills Extension								
	TIRZ10				300	300		600	
	Project Total				300	300		600	
T-101300	Northpark Drive Overpass Project								
	TIRZ10		23,346					23,346	
	TIRZ10 COH Contrib.		9,455					9,455	
	Project Total		32,801					32,801	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-101400	Northpark Drive Reconstruction								
	TIRZ10				6,534	9,636		16,170	
	TIRZ10 Grants					31,199		31,199	
	Project Total				6,534	40,835		47,369	
T-101600	Kingwood Drive at Royal Forest Drive								
	TIRZ10			1,136				1,136	
	Project Total			1,136				1,136	
T-101700	Kingwood Drive at Green Oak Drive								
	TIRZ10			1,123				1,123	
	Project Total			1,123				1,123	
T-109900	Concrete Panel Program								
	TIRZ10		45	45	45	45		180	
	Project Total		45	45	45	45		180	
T-110300	Greenspoint Area Streetscape Improvement								
	TIRZ11		600	200	200	200		1,200	
	Project Total		600	200	200	200		1,200	
T-111900	North Houston Skate Park & Without Limit								
	TIRZ11		5	5	5	5		20	
	Project Total		5	5	5	5		20	
T-112300	Greens Road & Drainage Improvements								
	TIRZ11			2,225	6,390			8,615	
	Project Total			2,225	6,390			8,615	
T-112500	Greenspoint Public Safety Campus								
	TIRZ11			10,700				10,700	
	Project Total			10,700				10,700	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-112700	Gears, Greens Crossing & Ella Improvemnt								
	TIRZ11				600	3,000		3,600	
	Project Total				600	3,000		3,600	
T-113000	North Houston Skate Park Maintenance								
	TIRZ11		500	500	500			1,500	
	Project Total		500	500	500			1,500	
T-119900	Concrete Panel Replacement Program								
	TIRZ11		45	45	45			135	
	Project Total		45	45	45			135	
T-131200	Sustainable Streetscapes								
	TIRZ13		30	30	30	30		120	
	Project Total		30	30	30	30		120	
T-131300	Dow School Park								
	TIRZ13		100	100				200	
	Project Total		100	100				200	
T-131700	Washington Ave. Pedestrian Improvement								
	TIRZ13		52	383	391	453		1,279	
	Project Total		52	383	391	453		1,279	
T-131900	Sawyer Street Re-Construction								
	TIRZ13		750	375	875	535		2,535	
	Project Total		750	375	875	535		2,535	
T-139900	Concrete Panel Replacement Program								
	TIRZ13		25	25	25	25		100	
	Project Total		25	25	25	25		100	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-140300	Gillette - Genesee Improvements								
	TIRZ14		1,345					1,345	
	Project Total		1,345					1,345	
T-140900	Fourth Ward Street Reconst. Project								
	TIRZ14		3,750	2,000	2,050	1,000		8,800	
	Project Total		3,750	2,000	2,050	1,000		8,800	
T-141200	Historical Monuments								
	TIRZ14		200	50	200			450	
	Project Total		200	50	200			450	
T-141500	Affordable Housing								
	TIRZ14		500	500	500	500		2,000	
	Project Total		500	500	500	500		2,000	
T-150400	Phase 2 Roadway & Utility Reconstruction								
	TIRZ15		4,173					4,173	
	Project Total		4,173					4,173	
T-150500	Phase 3 Roadway & Utility Reconstruction								
	TIRZ15		158	2,971				3,128	
	Project Total		158	2,971				3,128	
T-150600	Phase 4 Roadway & Utility Reconstruction								
	TIRZ15			178	3,225			3,403	
	Project Total			178	3,225			3,403	
T-150800	Property Acquisition								
	TIRZ15		2,000					2,000	
	Project Total		2,000					2,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-150900	Phase 5 Roadway & Utility Reconstruction								
	TIRZ15				181	2,114		2,294	
	Project Total				181	2,114		2,294	
T-151000	Goal Park								
	TIRZ15		450					450	
	Project Total		450					450	
T-151100	Bastrop Promenade								
	TIRZ15		295	250				545	
	Project Total		295	250				545	
T-151200	Pocket Parks								
	TIRZ15		1,050	550				1,600	
	Project Total		1,050	550				1,600	
T-159900	Concrete Panel Replacement Program								
	TIRZ15		25	25	25	25		100	
	Project Total		25	25	25	25		100	
T-160800	Advance Traveler Information System								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-160900	Uptown Area Intersection & Signalization								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-161100	Right-of-Way Acquisition								
	TIRZ16		75	75	50	50		250	
	Project Total		75	75	50	50		250	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-161600	Secondary Roadways								
	TIRZ16		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-1617SC	Uptown Pedestrian Network - Phase II								
	TIRZ16		300					300	
	Project Total		300					300	
T-162200	Parks								
	TIRZ16		250	250	250	250		1,000	
	Project Total		250	250	250	250		1,000	
T-162500	Lynn Street								
	TIRZ16		800	1,500	1,600			3,900	
	Project Total		800	1,500	1,600			3,900	
T-162600	Richmond Phase I Reconstruction								
	TIRZ16			600	2,500	3,000		6,100	
	Project Total			600	2,500	3,000		6,100	
T-163200	Hidalgo								
	TIRZ16				400	2,000		2,400	
	Project Total				400	2,000		2,400	
T-163300	Post Oak Boulevard Reconstruction								
	TIRZ16			5,000				5,000	
	Project Total			5,000				5,000	
T-163400	West Loop Transit Way								
	TIRZ16		5,000					5,000	
	Project Total		5,000					5,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-163500	Memorial Park								
	TIRZ16		1,400	1,610	1,650	1,916		6,576	
	Project Total		1,400	1,610	1,650	1,916		6,576	
T-1635A0	Memorial Park Connectivity								
	TIRZ16		3,000					3,000	
	Project Total		3,000					3,000	
T-1635B0	Memorial Park Infrastructure Phase I								
	TIRZ16		4,700	15,500	10,000	2,300		32,500	
	Project Total		4,700	15,500	10,000	2,300		32,500	
T-163600	Bellaire Uptown Transit Center								
	TIRZ16		7,800					7,800	
	Project Total		7,800					7,800	
T-164000	Drainage Project								
	TIRZ16		500	1,500	1,000	1,500		4,500	
	Project Total		500	1,500	1,000	1,500		4,500	
T-164100	Westpark								
	TIRZ16		2,000					2,000	
	Project Total		2,000					2,000	
T-171400	Frostwood Dr. & Kingsride Drainage Impr.								
	TIRZ17		400	8,000				8,400	
	Project Total		400	8,000				8,400	
T-1715B0	Barryknoll West Drainage Imp.								
	TIRZ17			800	2,000			2,800	
	Project Total			800	2,000			2,800	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-172500	Park and Green Space Improvements								
	TIRZ17		100	100				200	
	Project Total		100	100				200	
T-173500	Detention Basin A								
	TIRZ17		28,000					28,000	
	Project Total		28,000					28,000	
T-1735A0	Detention Basin B								
	TIRZ17				750			750	
	Project Total				750			750	
T-1738B0	Memorial Dr. Drainage and Mobility Impr.								
	TIRZ17		500	1,800				2,300	
	TIRZ17 Grants			7,200				7,200	
	Project Total		500	9,000				9,500	
T-179900	Concrete Panel Replacement Program								
	TIRZ17		35	35	35			105	
	Project Total		35	35	35			105	
T-180100	Land Acquisition - Affordable Housing								
	TIRZ18		165	165				330	
	Project Total		165	165				330	
T-180300	Area Parks								
	TIRZ18		25					25	
	Project Total		25					25	
T-180500	Environmental Remediation								
	TIRZ18		125	125				250	
	Project Total		125	125				250	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-180600	Historic Preservation								
	TIRZ18			150				150	
	Project Total			150				150	
T-180700	Sidewalks & Mobility								
	TIRZ18		200	200	200			600	
	Project Total		200	200	200			600	
T-180800	Arts and Culture								
	TIRZ18		150					150	
	Project Total		150					150	
T-190700	Pedestrian Accessibility								
	TIRZ19		10	10	10	10		40	
	Project Total		10	10	10	10		40	
T-191300	Greenbriar Drainage System Improvements								
	TIRZ19			100	740	70		910	
	TIRZ19 Other			1,000	5,000	5,000		11,000	
	Project Total			1,100	5,740	5,070		11,910	
T-191400	Shepherd Drainage System Improvements								
	TIRZ19		8,080	2,560	10	250		10,900	
	TIRZ19 Grants					2,800		2,800	
	TIRZ19 Other			3,500	500	1,000		5,000	
	Project Total		8,080	6,060	510	4,050		18,700	
T-191500	Richmond Paving & Drainage Imp.								
	TIRZ19					2,000		2,000	
	Project Total					2,000		2,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-191900	Westpark Improvements - Kirby to Edloe								
	TIRZ19				400			400	
	TIRZ19 Other					1,100		1,100	
	Project Total				400	1,100		1,500	
T-192000	West Alabama Reconst. Buffalo Spdwy								
	TIRZ19		3,470	150		300		3,920	
	TIRZ19 Other		3,500	6,500	7,500	7,000		24,500	
	Project Total		6,970	6,650	7,500	7,300		28,420	
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet								
	TIRZ19			200	100			300	
	TIRZ19 Other			1,200	6,500	3,000		10,700	
	Project Total			1,400	6,600	3,000		11,000	
T-200400	Club Creek Detention Basin and Park								
	TIRZ20		8	3,149				3,157	
	TIRZ20 COH Contrib.			2,243				2,243	
	Project Total		8	5,392				5,400	
T-200500	Oak Park Road Construction								
	TIRZ20		845					845	
	Project Total		845					845	
T-200700	Sharpstown Park Redev.(Pool & Golf Cor.)								
	TIRZ20				1,000	1,000		2,000	
	Project Total				1,000	1,000		2,000	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-200800	Regional Hike and Bike Trails								
	TIRZ20		100	300	200			600	
	TIRZ20 Grants			800	800			1,600	
	Project Total		100	1,100	1,000			2,200	
T-200900	Mall Redevelopment Project								
	TIRZ20		2,100	3,000				5,100	
	Project Total		2,100	3,000				5,100	
T-201000	Harwin Access Management Project								
	TIRZ20		5,627	9,600	8,000			23,227	
	Project Total		5,627	9,600	8,000			23,227	
T-201100	Lee LeClear Tennis Center Reconstruction								
	TIRZ20		500	1,000				1,500	
	Project Total		500	1,000				1,500	
T-209900	Concrete Panel Replacement Program								
	TIRZ20		1,000					1,000	
	Project Total		1,000					1,000	
T-230600	Sidewalk Improvements								
	TIRZ23		364					364	
	Project Total		364					364	
T-230700	Eastwood Park								
	TIRZ23		50					50	
	Project Total		50					50	
T-230800	Harrisburg Trail Improvements								
	TIRZ23		600	600				1,200	
	Project Total		600	600				1,200	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2020-2024 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project							2020-2024	
			2020	2021	2022	2023	2024		
T-239900	Concrete Panel Replacement Program								
	TIRZ23		50	50	50	50		200	
	Project Total		50	50	50	50		200	
T-250100	Hiram Clarke & W Fuqua Inter. Impr.								
	TIRZ25		100					100	
	Project Total		100					100	
T-250200	Post Oak & W Fuqua Inter. Imp.								
	TIRZ25		100					100	
	Project Total		100					100	
T-250300	Thoroughfare & Roadway Imp.								
	TIRZ25		250	500				750	
	Project Total		250	500				750	
Total Appropriations:			232,042	214,292	124,007	214,905		785,246	



Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2020-2024
		2020	2021	2022	2023	2024	
See Bayou Greenways F-BG2020 to F-BGWO99	Houston Bayou Greenways						
	Bond Funds	16,882					16,882
	Other Funds	42,620					42,620
	Project Total	59,503					59,503
See Parks F-000817	Houston Amateur Sports Park (HASP)						
	Bond Funds	811					811
	Project Total	811					811
Total		60,314					60,314

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2020-2024
		2020	2021	2022	2023	2024	
	Heart of the Zoo						
	Zoo Capital Funds	2,400	1,300				3,700
	Project Total	2,400	1,300				3,700
	Pantanal: Trail of the Jaguar						
	Zoo Capital Funds	15,100	2,400				17,500
	Project Total	15,100	2,400				17,500
	Avian Conservation Center						
	Zoo Capital Funds	1,000	5,000				6,000
	Project Total	1,000	5,000				6,000
	Arrival Plaza Improvement and Gift Shop Renovation						
	Zoo Capital Funds	3,000					3,000
	Project Total	3,000					3,000
	Galapagos Islands & Arrival Plaza						
	Zoo Capital Funds	17,550	27,800	13,450			58,800
	Project Total	17,550	27,800	13,450			58,800
	Infrastructure Repairs and Upgrades to Support Master Plan						
	Zoo Capital Funds	2,500	1,850	1,650			6,000
	Project Total	2,500	1,850	1,650			6,000
	Electrical Infrastructure Repairs and Upgrades						
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2020-2024
		2020	2021	2022	2023	2024	
	Staff Office and Parking Garage						
	Zoo Capital Funds	15,300	14,000	2,000			31,300
	Project Total	15,300	14,000	2,000			31,300
	New Gate One and Recycling Center						
	Zoo Capital Funds	1,200	1,800				3,000
	Project Total	1,200	1,800				3,000
	Brown Education Center Renovation						
	Zoo Capital Funds	200	500				700
	Project Total	200	500				700
	Shade Structure at Rhinos and Giraffes						
	Zoo Capital Funds	600					600
	Project Total	600					600
	Rhino Exhibit Grading Improvement						
	Zoo Capital Funds	600					600
	Project Total	600					600
	Tiger Holding Roof Repair						
	Zoo Capital Funds	600					600
	Project Total	600					600
	Ticketing System Conversion						
	Zoo Capital Funds			750			750
	Project Total			750			750

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2020-2024
		2020	2021	2022	2023	2024	
	New Facilities Maintenance Shops						
	Zoo Capital Funds		1,000	4,000			5,000
	Project Total		1,000	4,000			5,000
	Commissary Renovation and New Concessionaire Warehouse						
	Zoo Capital Funds		1,250	5,000			6,250
	Project Total		1,250	5,000			6,250
	Total	60,600	57,450	27,400			145,450

Houston First Corporation

(formerly Houston Convention Center Hotel Corporation)

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

COMPONENT UNIT - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2020-2024
		2020	2021	2022	2023	2024	
Leased Facilities Projects							
	Houston First Funds	18,887	11,884	17,112	3,050	23,786	74,719
	Project Total	18,887	11,884	17,112	3,050	23,786	74,719
Hilton Americas Houston Projects							
	Houston First Funds	9,000	6,543	1,053	2,092	1,075	19,763
	Project Total	9,000	6,543	1,053	2,092	1,075	19,763
Harvey Flood and Mitigation Projects							
	Houston First Funds	15,000	15,000	2,500	2,500		35,000
	Project Total	15,000	15,000	2,500	2,500		35,000
	Total	42,886	33,427	20,665	7,642	24,861	129,481

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.