## PARKS AND COMMUNITY AMENITIES

A complete community is a sustainable community with access to beautiful parks and open spaces.

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<tr>
<th>GOAL</th>
<th>PROJECTS</th>
<th>PRIORITY</th>
<th>TIMEFRAME</th>
<th>METRICS TO MEASURE SUCCESS</th>
<th>PARTNERS</th>
<th>POTENTIAL PROGRAMS</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Create and expand linear park space along Buffalo Bayou, including acquiring and redeveloping industrial properties into parks as part of the Buffalo Bayou park eastern extension</td>
<td>Long (5+ yrs)</td>
<td>100%</td>
<td>Of residents will live within a 10-minute walk of a park by 2023 Currently 83% of residents live within a 10-minute walk to a park</td>
<td>LEAD: Buffalo Bayou Partnership</td>
<td>Buffalo Bayou East Sector Planning</td>
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<td>ACTION STEPS: Participate with Buffalo Bayou Partnership on the Buffalo Bayou East Master plan; Encourage stakeholders to attend meetings and provide feedback; Develop additional partnerships to identify implementation funding and strategies</td>
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<td>SUPPORT: HPB, HPARD, PWE, GEEMD, Harrisburg TIRZ, Harris County Precinct 1 and 2, Philanthropic Organizations</td>
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<td></td>
<td>Link Navigation to Buffalo Bayou through linear parks or green streets</td>
<td>Long (5+ yrs)</td>
<td></td>
<td></td>
<td>LEAD: Buffalo Bayou Partnership</td>
<td>Buffalo Bayou East Sector Planning</td>
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<td></td>
<td>ACTION STEPS: Work in partnership with Buffalo Bayou East Master Plan process to identify strategies to create links to the bayou; Identify additional partnerships and funding strategies to implement</td>
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<td></td>
<td>SUPPORT: HPB, PWE, GEEMD, Harrisburg TIRZ, Harris County Precinct 1 and 2, Philanthropic Organizations</td>
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<td></td>
<td>Develop pocket parks in the neighborhoods adjacent to the Canal and Harrisburg corridors</td>
<td>Long (5+ yrs)</td>
<td></td>
<td></td>
<td>LEAD: HPARD</td>
<td>Urban Indoor / Outdoor Recreation, Local Park Grant Program</td>
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<tr>
<td></td>
<td>ACTION STEPS: Identify vacant land or other opportunity sites in this corridor; Work with HPARD and additional partners to identify funding for acquisition, planning and implementation</td>
<td></td>
<td></td>
<td></td>
<td>SUPPORT: HPB, PWE, GEEMD, Harrisburg TIRZ, Harris County Precinct 1 and 2, Philanthropic Organizations</td>
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<tr>
<td></td>
<td>Improve Eastwood Park</td>
<td>Medium (2 - 5 yrs)</td>
<td>2</td>
<td>Existing parks will receive improvements by 2023</td>
<td>LEAD: HPARD, MCAO</td>
<td>NFL Foundation Grassroots Grants</td>
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<td>ACTION STEPS: Work in partnership with HPARD to identify priority improvements; Focus on improving facilities, such as the community center, pool and skateboard park, plant additional trees, add lighting, improve ADA and senior amenities and complete playground and drinking fountain repair; Work with HPARD to evaluate the clocktower project and new facilities such as a gym and exercise room; Develop a park conservancy or “Friends of the Park” team to ensure proper maintenance and focus ongoing improvements, including potential transformation of tennis courts into racquetball, security call boxes and expansion of skate park</td>
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<td>SUPPORT: SN Council, Civic Clubs, GEEMD, Harrisburg TIRZ</td>
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<tr>
<td></td>
<td>Expand and Enhance Tony Marron Park</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td></td>
<td>LEAD: HPARD, BBP, GEEMD</td>
<td>Urban Indoor / Outdoor Recreation, Local Park Grant Program, KABOOM! Grants, Shade Structure Grant Program</td>
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<td></td>
<td>ACTION STEPS: Work in partnership with BBP and HPARD to expand Tony Marron Park to the east; Add new parking along southern edge; Provide additional sports fields and activities; Work with HPARD and BBP on siting the proposed Buffalo Bayou Rowing Center at the park, including shared use agreements and new facilities; develop partnerships and funding to implement dog park as an amenity</td>
<td></td>
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<td></td>
<td>SUPPORT: PWE, Harrisburg TIRZ, Buffalo Bayou Rowing Center, Philanthropic Organizations</td>
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<tr>
<td></td>
<td>Expand amenities, such as lighting, benches and pocket parks along the Harrisburg-Sunset trail</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td></td>
<td>LEAD: HPARD, HPB, GEEMD</td>
<td>KABOOM! Grants, Urban Indoor / Outdoor Recreation, Local Park Grant Program, Shade Structure Grant Program</td>
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<tr>
<td></td>
<td>ACTION STEPS: Create partnerships to provide additional lighting and amenities, such as benches, along the trail; Identify potential sites for additional pocket parks, similar to the park at Bryan Street; Create partnerships to ensure the trail is properly maintained and safe</td>
<td></td>
<td></td>
<td></td>
<td>SUPPORT: GEEMD, Harrisburg TIRZ, Harris County Precinct 1 and 2, Philanthropic Organizations, SN Council</td>
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<tr>
<td></td>
<td>Guadalupe Plaza Park Improvements</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td></td>
<td>LEAD: HPARD</td>
<td>KABOOM! Grants, Urban Indoor / Outdoor Recreation, Local Park Grant Program, Shade Structure Grant Program</td>
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<td></td>
<td>ACTION STEPS: Provide additional activities, programs and facilities for children and families at Guadalupe Park; Address security concerns</td>
<td></td>
<td></td>
<td></td>
<td>SUPPORT: GEEMD, Harrisburg TIRZ, Philanthropic Organizations</td>
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### PLAN Legend:
- Complete Communities Action Plan
- City of Houston Plans / CIP
- TIRZ #2 Harrisburg Zone Project Plan
- TIRZ #15 Project Plan
- Metro Transit Oriented Development Study
- ULI Redeveloping the East End
- Greater East End Livable Centers Plan & Master Plan
- East End Mobility Study
- Fifteenth Ward/Buffalo Bayou/End Livable Center Study

### Sources:
- HPARD 2015 Master Plan
- Recommendations; Park Score Map
- Focus on planning and implementation
- Identify vacant land or other opportunity sites in this corridor; Work with HPARD and additional partners to identify funding for acquisition, planning and implementation
- Work in partnership with HPARD and HPB to expand Tony Marron Park to the east; Add new parking along southern edge; Provide additional sports fields and activities; Work with HPARD and BBP on siting the proposed Buffalo Bayou Rowing Center at the park, including shared use agreements and new facilities; develop partnerships and funding to implement dog park as an amenity
- Create partnerships to provide additional lighting and amenities, such as benches, along the trail; Identify potential sites for additional pocket parks, similar to the park at Bryan Street; Create partnerships to ensure the trail is properly maintained and safe
- Provide additional activities, programs and facilities for children and families at Guadalupe Park; Address security concerns
- Buffalo Bayou East Sector Planning
- Rivers, Trails, and Conservation Assistance (RTC) Recreational Trails Fund
- Urban Indoor / Outdoor Recreation, Local Park Grant Program
- NFL Foundation Grassroots Grants
- KABOOM! Grants, Shade Structure Grant Program
- KABOOM! Grants, Urban Indoor / Outdoor Recreation, Local Park Grant Program, Shade Structure Grant Program
- Buffalo Bayou East Sector Planning
## Housing for All

### Extends the Harrisburg TIRZ boundary in Second Ward to increase ability to provide affordable housing through leveraging TIRZ funds to subsidize affordable units in redevelopment projects

**ACTION STEPS:** Work in partnership with elected officials and TIRZ board to explore and define the expansion of the TIRZ boundary; Apply for the expansion

**PRIORITY:** Medium

**TIMEFRAME:** (2 - 5 yrs)

**METRICS TO MEASURE SUCCESS:**

**PARTNERS:**

**LEAD:** Harrisburg TIRZ

**SUPPORT:** City of Houston

### Establish a Community Land Trust to preserve long-term housing affordability and environmental stewardship

**ACTION STEPS:** Partner with HCDD to develop a Community Land Trust (CLT) as a means to secure the longterm affordability of housing; Develop partnerships with area non-profits to promote and support the CLT

**PRIORITY:** Short

**TIMEFRAME:** (0 - 2 yrs)

### Establish a Community Development Corporation to build new housing, redevelop existing housing and re-purpose vacant properties for housing

**ACTION STEPS:** Identify organizations or area stakeholders to attend HCDD’s training for Community Housing Development Organizations with Capital One and LISC

**PRIORITY:** Medium

**TIMEFRAME:** (2 - 5 yrs)

### Build new affordable single-family infill housing

**ACTION STEPS:** Develop partnerships between local organizations and HCDD for the construction of affordable single-family infill housing; Seek HCDD funding and foundation grants for building new housing at 60-80% of AMI or below; Explore the potential of this housing becoming part of the CLT

**PRIORITY:** Long

**TIMEFRAME:** (5 - 10 yrs)

### Initiate the Harrisburg Living Initiative

**ACTION STEPS:** Explore the creation of a Harrisburg Living Initiative to provide financial incentives for affordable and mixed-income multi-family housing development in the Harrisburg Transit Corridor or the Buffalo Bayou / Navigation Corridor; Provide incentives for 2,500 units over 4 years; Work in partnership with HCDD to develop additional multi-family affordable housing concepts and strategies in these corridors; Explore additional incentives such as reducing required parking and setbacks, and co-operative housing models

**PRIORITY:** Medium

**TIMEFRAME:** (2 - 5 yrs)

### New senior housing

**ACTION STEPS:** Work in partnership with HCDD to identify and explore the potential to build new senior housing in the area; Focus on areas adjacent to transit and other amenities

**PRIORITY:** Long

**TIMEFRAME:** (5 - 10 yrs)

### Expand homeownership

**ACTION STEPS:** Partner with Housing and Community Development to promote the Homebuyer Assistance Program that provides eligible households making 80% AMI or below with closing costs and down payment assistance; Expand enrollment in homeowner education programs and classes, including those provided by Tejano Center

**PRIORITY:** Long

**TIMEFRAME:** (5 - 10 yrs)

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### 50%

Of renters will pay less than 30% of income for housing by 2023

Currently, 59% of renters pay more than 30% of their income for housing

Source: ACS 2015 (5-yr), Census 2000

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### PLAN Legend:

- Complete Communities Action Plan
- City of Houston Plans / CIP
- TIRZ #23 Harrisburg Zone Project Plan
- TIRZ #15 Project Plan

### CITY OF HOUSTON PROJECTS

- Complete Communities Action Plan
- Housing and Community Development
- Eastern Development / CID
- TIRZ #23 Harrisburg Zone
- TIRZ #15
- Fifth Ward/ Buffalo Bayou / East End Livable Center
- ULI Redeveloping the East End
- Greater East End Livable Centers Plan & Master Plan
- East End Mobility Study
- METRO Transit Oriented Development Study

### CITY OF HOUSTON PARTNER PROGRAMS

- Homebuyer Assistance Program
- My First Texas Home
- Mortgage Credit Certificate Program
- Five-Star Texas Advantage Program

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# Housing

A complete community is an **affordable community** with high quality housing that is accessible to people with a diversity of incomes.

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<tr>
<th>Goal</th>
<th>Projects</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Metrics to Measure Success</th>
<th>Partners</th>
<th>Potential Programs</th>
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<tbody>
<tr>
<td>Preserve Existing Housing</td>
<td>Rehabilitate single-family homes</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>Lead: HCDD, Rebuilding Together Houston, HHD, AARP</td>
<td>Potential Partners: Refuge Development, Local nonprofits, GESMD, churches</td>
<td>HCDD Home Repair Program, Houston Health Department Lead Abatement Program, Weatherization Assistance Program, Texas Ramp Project, Rebuilding Together Houston (including Roofs Over Houston, Interior Repair Program, Safe and Sound Program, Ramp Angels)</td>
</tr>
<tr>
<td></td>
<td>Support training and education for home renovation and locally sourced material exchanges</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>Lead: Rebuilding Together Houston, AARP</td>
<td>Potential Partners: Refuge Development, Local nonprofits, SER Jobs for Progress, TxRx Workshops</td>
<td>SER Jobs for Progress, Habitat for Humanity</td>
</tr>
<tr>
<td></td>
<td>Improve existing housing and protect residents through code enforcement and outreach</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>Lead: HCDD, DON, PWE, HPD</td>
<td>Potential Partners: Code Enforcement, Refuge Development, Local nonprofits</td>
<td>Multi-Family Habitability Task Force</td>
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**50** Senior homeowners will receive home repairs by 2023. In 2015 there were 866 senior households of which 27% lived below the poverty level.

Source: ACS 2015 (5-yr)
### Complete Community

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| Work Together to Create a Safe and Secure Community | Increase police patrols in the neighborhood  
**ACTION STEPS:** Work in partnership with HPD, Harris County Constables and others to identify and address crime hot spots in the neighborhood, including increasing police presence in these areas, focus on Jensen and Navigation, Sampson, Canal, Sherman, Commerice and Lockwood | Short  
(0 - 2 yrs) | | | | Keep Houston SAFE Initiative |
| | Work together to reduce crime  
**ACTION STEPS:** Work in partnership with HPD, Harris County Constables and others to provide information and outreach on how to report suspicious activity; request to upgrade HPD answering system to improve citizens calls; for example NextDoor, Facebook, phone calls, email, etc. for non-emergency requests; Encourage participation in law enforcement programs, such as HPD’s Citizens Policy Academy and HCSO’s Explorer Program for youth to help recruit new officers | Short  
(0 - 2 yrs) | | | | HPD CPTED Training  
National Night Out, Keep Houston SAFE Initiative, HCSO Explorer’s Program |
| | Participate in South Central Division PIP Meetings  
**ACTION STEPS:** Encourage civic leaders to attend PIP meetings; Develop quarterly or semi-annual priorities for the neighborhood to present at PIP meetings, or submit “action requests” which identify key issues and can be emailed, faxed, mailed, or delivered to HPD South Central Division | Short  
(0 - 2 yrs) | | | | |
| | Provide additional Spanish speaking officers in the community  
**ACTION STEPS:** Advocate for HPD to hire additional Spanish speaking officers to serve the community and improve communication between residents and the police | Short  
(0 - 2 yrs) | | | | |
| | Expand bike patrols on trails  
**ACTION STEPS:** Work in partnership with HPD, HCSD and Harris County Constables to expand bike patrols, particularly along trails; Expand security by working in partnership with the BBP, GEEMD and the Harrisburg TIRZ | Medium  
(2 - 5 yrs) | | | | Bike Patrol Program |
| | Improve streetlighting across the neighborhood  
**ACTION STEPS:** Work in partnership with Public Works to survey and identify areas in need of additional street lighting, such as where the Harrisburg Sunset Trail intersects with streets; Work with residents to submit 311 requests for areas in need of lighting, including Settegast Park; Work in partnership with the Department of Neighborhoods on the Streetlight Campaign program to identify streetlights that are out and report to CenterPoint | Medium  
(2 - 5 yrs) | | | | PWE Streetlight Survey  
Program; DON Streetlight Campaign |
| | Emergency call boxes  
**ACTION STEPS:** Work with partners to explore the possibility of locating emergency call boxes along Harrisburg-Sunset Trail, Columbia Tap Trail and in Eastwood and Guadalupe Parks | Medium  
(2 - 5 yrs) | | | | |
| | Partner with BARC and other non-profit organizations to reduce the number of stray animals and ensure pets are cared for  
**ACTION STEPS:** Work in partnership with BARC and other organizations to reduce the number of stray animals in the community and ensure pets are well cared for; Bring Healthy Pets Healthy Streets events to the community as well as the mobile vet clinic to assist with ensuring animal welfare | Short  
(0 - 2 yrs) | | | | Healthy Pets Healthy Streets Program |

### Goals

- **Complete Project Is a Safe Community**
- **Well Lit Streets and Safe Places**
- **Healthy Pets, Healthy Streets**
- **Fifth Ward/Buffalo Bayou**
- **East End Livable Center Study**
- **ULI Redeveloping the East End**
- **Greater East End Livable Centers Plan & Master Plan**
- **East End Mobility Study**
- **METRO Transit Oriented Development Study**
**A complete community is a connected community with accessible public transit, great streets and quality infrastructure**

### TRANSIT and INFRASTRUCTURE

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<td><strong>Improve area streets</strong></td>
<td><strong>ACTION STEPS:</strong> Work with PWE to advocate for current improvements including repaving Lockwood Dr between Harrisburg Blvd and Crites St; Canal, Engle, Brady, Sherman and Adams; Commerce St. from Charles to Palmer train tracks; Preston St.; Explore improvements on York and Sampson and head-in angled parking on Commerce St.; Identify additional needed improvements</td>
<td>Medium</td>
<td>Long (5+ yrs)</td>
<td><strong>25% Reduction in crashes (vehicular and pedestrian/bike) by 2023</strong>&lt;br&gt;<strong>Source:</strong> City of Houston PDD</td>
<td>LEAD: PWE&lt;br&gt;SUPPORT: GEEMD, Harrisburg TIRZ</td>
<td>Capital Improvement Plan</td>
</tr>
<tr>
<td><strong>Beautiful Streets</strong></td>
<td><strong>Streetscaping projects</strong></td>
<td><strong>ACTION STEPS:</strong> Work in partnership with the Harrisburg TIRZ, GEEMD, and PWE to provide parking, lighting, street trees, landscaping, wide sidewalks and public art along Harrisburg, Canal, Waseside, Lockwood, Navigation, York and Sampson (partially complete)</td>
<td>Medium</td>
<td>Long (5+ yrs)</td>
<td><strong>10 Miles of new or repaired sidewalks are constructed by 2023</strong>&lt;br&gt;<strong>Source:</strong> City of Houston PWE</td>
<td>LEAD: GEEMD&lt;br&gt;SUPPORT: PWE, Harrisburg TIRZ</td>
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<td><strong>Navigation Roundabout</strong></td>
<td><strong>ACTION STEPS:</strong> Develop a partnership with GEEMD to advocate for the planned roundabout</td>
<td>Medium</td>
<td>Long (5+ yrs)</td>
<td><strong>5 New bus shelters by 2023</strong>&lt;br&gt;<strong>Source:</strong> METRO</td>
<td>LEAD: PWE, SN Council, Civic Clubs, Residents&lt;br&gt;SUPPORT: GEEMD, Harrisburg TIRZ, HGAC, LINK Houston</td>
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<td><strong>Enhance street safety through speed controls</strong></td>
<td><strong>ACTION STEPS:</strong> Explore street safety initiatives, including speed controls; Specific projects could include adding speed bumps along Navarro Middle School between Polk and Telephone; Use 311 to request crosswalk studies, particularly adjacent to area schools; Partner with PWE for the neighborhood traffic management program</td>
<td>Medium</td>
<td>2 - 5 yrs</td>
<td><strong>Complete Communities Action Plan</strong>&lt;br&gt;<strong>City of Houston Plans / CIP</strong>&lt;br&gt;<strong>ULI Redeveloping the East End</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan &amp; Master Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Transit Oriented Development Study</strong>&lt;br&gt;<strong>Fifth Ward/Buffalo Bayou East End Livable Center Study</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Bus Shelter Program</strong>&lt;br&gt;<strong>METRO Universal Accessibility Initiative</strong>&lt;br&gt;<strong>Houston Arts Alliance Grants</strong>&lt;br&gt;(Bus Shelter Public Art)</td>
<td>LEAD: PWE, GEEMD&lt;br&gt;SUPPORT: BBP, TIRZ</td>
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<td><strong>Improve area sidewalks</strong></td>
<td><strong>ACTION STEPS:</strong> Work with PWE to advocate for sidewalk improvements including Lockwood from Canal to Harrisburg; Garrow from Delano to Middleton; Marsden, Garrow to Sherman; Caylor, Sherman to Garrow; Preston, Middleton to Paige; Edgewood, from Canal to Harrisburg; Fund additional sidewalk improvements, including on Texas between Altic and Latham, GEEMD’s Lockwood Station sidewalk improvements and York and Sampson improvements.</td>
<td>Medium</td>
<td>2 - 5 yrs</td>
<td><strong>Complete Communities Action Plan</strong>&lt;br&gt;<strong>City of Houston Plans / CIP</strong>&lt;br&gt;<strong>ULI Redeveloping the East End</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan &amp; Master Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Transit Oriented Development Study</strong>&lt;br&gt;<strong>Fifth Ward/Buffalo Bayou East End Livable Center Study</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Bus Shelter Program</strong>&lt;br&gt;<strong>METRO Universal Accessibility Initiative</strong>&lt;br&gt;<strong>Houston Arts Alliance Grants</strong>&lt;br&gt;(Bus Shelter Public Art)</td>
<td>LEAD: PWE, GEEMD&lt;br&gt;SUPPORT: BBP, TIRZ</td>
</tr>
<tr>
<td></td>
<td><strong>Walkable Streets</strong></td>
<td><strong>Build new sidewalks</strong></td>
<td>Medium</td>
<td>2 - 5 yrs</td>
<td><strong>Complete Communities Action Plan</strong>&lt;br&gt;<strong>City of Houston Plans / CIP</strong>&lt;br&gt;<strong>ULI Redeveloping the East End</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan &amp; Master Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Transit Oriented Development Study</strong>&lt;br&gt;<strong>Fifth Ward/Buffalo Bayou East End Livable Center Study</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Bus Shelter Program</strong>&lt;br&gt;<strong>METRO Universal Accessibility Initiative</strong>&lt;br&gt;<strong>Houston Arts Alliance Grants</strong>&lt;br&gt;(Bus Shelter Public Art)</td>
<td>LEAD: PWE, GEEMD&lt;br&gt;SUPPORT: BBP, TIRZ</td>
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<td></td>
<td><strong>Build signature pedestrian bridges and multi-use bridges over Buffalo Bayou</strong></td>
<td><strong>ACTION STEPS:</strong> Work in partnership with PWE and GEEMD to construct new sidewalks to improve connectivity; including a 6’ sidewalk to extend the Navigation Esplanade</td>
<td>Medium</td>
<td>2 - 5 yrs</td>
<td><strong>Complete Communities Action Plan</strong>&lt;br&gt;<strong>City of Houston Plans / CIP</strong>&lt;br&gt;<strong>ULI Redeveloping the East End</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan &amp; Master Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Transit Oriented Development Study</strong>&lt;br&gt;<strong>Fifth Ward/Buffalo Bayou East End Livable Center Study</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Bus Shelter Program</strong>&lt;br&gt;<strong>METRO Universal Accessibility Initiative</strong>&lt;br&gt;<strong>Houston Arts Alliance Grants</strong>&lt;br&gt;(Bus Shelter Public Art)</td>
<td>LEAD: PWE, BBP&lt;br&gt;SUPPORT: GEEMD, Harrisburg TIRZ</td>
</tr>
<tr>
<td><strong>Improve Public Transit Amenities</strong></td>
<td><strong>ACTION STEPS:</strong> Work in partnership with METRO to identify areas for bus shelters, METRO will provide shelters to any stop that has at least 35 daily boardings, this could include the following identified locations in prior plans, Lockwood Dr. at Navigation Blvd., Lockwood Dr. at Crites St.; Partner with METRO’s Universal Accessibility Initiative to ensure ADA compliance and connectivity at area bus stops and shelters</td>
<td>Medium</td>
<td>Long (5+ yrs)</td>
<td><strong>Complete Communities Action Plan</strong>&lt;br&gt;<strong>City of Houston Plans / CIP</strong>&lt;br&gt;<strong>ULI Redeveloping the East End</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan &amp; Master Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Transit Oriented Development Study</strong>&lt;br&gt;<strong>Fifth Ward/Buffalo Bayou East End Livable Center Study</strong>&lt;br&gt;<strong>Greater East End Livable Centers Plan</strong>&lt;br&gt;<strong>East End Mobility Study</strong>&lt;br&gt;<strong>METRO Bus Shelter Program</strong>&lt;br&gt;<strong>METRO Universal Accessibility Initiative</strong>&lt;br&gt;<strong>Houston Arts Alliance Grants</strong>&lt;br&gt;(Bus Shelter Public Art)</td>
<td>LEAD: METRO, SN Council, Civic Clubs&lt;br&gt;SUPPORT: GEEMD, Harrisburg TIRZ</td>
<td>METRO Bus Shelter Program&lt;br&gt;METRO Universal Accessibility Initiative&lt;br&gt;Houston Arts Alliance Grants (Bus Shelter Public Art)</td>
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<tr>
<td>Rail Safety</td>
<td>Ensure pedestrian safety at rail crossings</td>
<td>ACTION STEPS: Partner with Union Pacific to identify strategies to increase pedestrian safety at rail crossings; Work with HISD, parents and other stakeholders to explore the potential of crossing guards at locations near schools and active rail lines; Explore funding opportunities to study all rail crossings in the neighborhood and advocate for improvements</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>Lead: Union Pacific, Gulf Coast Rail District</td>
<td>Rail Safety Grants, HISD Crossing Guards</td>
</tr>
<tr>
<td></td>
<td>Advocate for and implement street and rail grade separation projects</td>
<td>ACTION STEPS: Work in partnership with the Gulf Coast Rail District, area rail lines, TxDOT, PWE and others to ensure proposed grade separation projects move forward, including reconstructions of the existing Navigation Blvd. underpass, creating a new underpass on Commerce St., and constructing a new underpass on York; Lockwood and Sampson; Identify additional locations for grade separation projects including the GH&amp;K corridor</td>
<td>Medium (5+ yrs)</td>
<td>0 Pedestrian or vehicle rail accidents each year</td>
<td>Lead: Gulf Coast Rail District, Union Pacific, TxDOT, PW, HGAC</td>
<td>Quiet Zone Program</td>
</tr>
<tr>
<td>Flood Resilient Community</td>
<td>Create rail quiet zones along Canal St, Delmar St and near Settegast Park</td>
<td>ACTION STEPS: Work in partnership with Public Works, Gulf Coast Rail District and others to advocate and identify outside funding for Quiet Zones in the community; Explore partnerships with GEEMD, the Harrisburg TIRZ and area developers to fund rail improvements necessary for quiet zones</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>Lead: PWE, POD</td>
<td>Support: GEEMD, Harrisburg TIRZ, SN Council, Civic Clubs</td>
</tr>
<tr>
<td></td>
<td>Ensure new construction and high density homes address necessary drainage capacity to reduce the potential for future flooding</td>
<td>ACTION STEPS: Work with PWE to ensure that new development follows flood and drainage regulations; Advocate for low-impact development</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>Lead: PWE, BBP</td>
<td>Support: GEEMD, Harrisburg TIRZ, Philanthropic Organizations</td>
</tr>
<tr>
<td></td>
<td>Develop a comprehensive bicycle network to connect Columbia Tap, MKT Trail, Harrisburg and Buffalo Bayou Trail and area destinations</td>
<td>ACTION STEPS: Work in partnership with PWE, GEEMD, Buffalo Bayou Partnership, Harrisburg TIRZ and others to explore a bike network linking across the community, including extending the Harrisburg Trail west along Commerce to downtown; Expand bike repair stations and water fountains</td>
<td>Long (5+ yrs)</td>
<td></td>
<td>Lead: PWE, BBP</td>
<td>Support: GEEMD, Harrisburg TIRZ, Philanthropic Organizations, Rivers, Trails, and Conservation Assistance Program (RTCA)</td>
</tr>
<tr>
<td></td>
<td>Expand area bike lanes</td>
<td>ACTION STEPS: Work in partnership with PWE to advocate for the proposed bike lanes, including on Milby from McKinney to Tony Marron Park to connect to Flores Library, Eastwood St. from McKinney to Navigation and Adams St. from Polk to Navigation; Advocate for protected bike lanes</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>Lead: PWE</td>
<td>Support: GEEMD, Harrisburg TIRZ, BBP</td>
</tr>
<tr>
<td>Complete Bike Network and Amenities</td>
<td>New bike racks</td>
<td>ACTION STEPS: Partner with HHD to provide new bike racks at the following locations: Tony Marron Park, Ripley House, Harrisburg-Sunset Trail, Harrisburg and Lockwood intersection and rail stop; Coffee Plant/Second Ward METRO rail station; Commerce St. and Drennan St; Flores Library; Columbia Tap</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>Lead: HHD, SN Council, Civic Clubs, Area Businesses, Schools, Churches and Organizations</td>
<td>Support: GEEMD, Harrisburg TIRZ, Houston Bike Racks Donation Program, Houston Bike Plan</td>
</tr>
<tr>
<td></td>
<td>Expand B-Cycle Stations to the eastern portion of the neighborhood</td>
<td>ACTION STEPS: Provide new B-Cycle Stations at the following locations Tony Marron Park, Ripley House, Harrisburg-Sunset Trail, Harrisburg and Lockwood intersection and rail stop; Coffee Plant/Second Ward METRO rail station; Commerce St. and Drennan St; Flores Library; Columbia Tap</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>Lead: PWE</td>
<td>Support: GEEMD, Harrisburg TIRZ, Houston B-Cycle Program</td>
</tr>
<tr>
<td></td>
<td>Develop a parking management strategy for area activity centers</td>
<td>ACTION STEPS: Identify areas in Second Ward with sufficient activity to warrant a parking management strategy. Work with Planning and Development to determine the feasibility of a Special Parking Area designation in these areas</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>Lead: PWE</td>
<td>Support: GEEMD</td>
</tr>
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- City of Houston Plans / CIP
- TIRZ #23 Harrisburg Zone Project Plan
- TIRZ #15 Project Plan

**Action Steps:**
- Fifth Ward/Buffalo Bayou East End Liveable Center Study
- ULI Redveloping the East End
- Greater East End Liveable Centers Plan & Master Plan
- East End Mobility Study
- METRO Transit Oriented Development Study

**Source:** City of Houston PWE (2023)
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<tr>
<td>Healthy Eating</td>
<td>Attract a new grocery store</td>
<td>ACTION STEPS: Partner with the GEEMD, Harrisburg TIRZ, real estate developers and the Office of Business Opportunity to work towards attracting a new grocery store to the community; Explore the potential to upgrade/remodel the existing Kroger store on Polk to better serve neighborhood needs; Explore a partnership with Can DO Houston to create Healthy Corner Stores.</td>
<td>Long (5+ yrs)</td>
<td></td>
<td>LEAD: GEEMD, OBO</td>
<td>Can DO Healthy Corner Stores</td>
</tr>
<tr>
<td></td>
<td>Expand community gardens and urban farms</td>
<td>ACTION STEPS: Identify vacant land to site additional community gardens; Work in partnership with Finca Tres Robles and Small Places LLC to secure the existing urban farm property and guarantee its sustainability; Partner with Finca Tres Robles and HHD to provide gardening classes and other programs.</td>
<td>Medium (2 - 5 yrs)</td>
<td>10% Reduction in food insecurity for the 644 households who live more than 1/2 mile from a grocery and do not have a vehicle</td>
<td>LEAD: HHD</td>
<td>SUPPORT: Finca Tres Robles, HHD, GEEMD, Harrisburg TIRZ, P&amp;D, GRO1000, Health Department Gardening Classes, Finca Tres Robles Programs</td>
</tr>
<tr>
<td>Healthy People</td>
<td>Expand opportunities to process and sell locally grown food, including at the East End Farmers Market</td>
<td>ACTION STEPS: Work in partnership with GEEMD, TxRx and other innovative partners to develop a strategy to incubate entrepreneurs in processing and selling local foods; Work with the Office of Business Opportunity to identify potential funding and implementation strategies.</td>
<td>Long (5+ yrs)</td>
<td></td>
<td>LEAD: HHD</td>
<td>SUPPORT: Finca Tres Robles, HHD, GEEMD, Harrisburg TIRZ, P&amp;D, TXRX, Get Moving Houston Farmers Market, East End Farmers Market</td>
</tr>
<tr>
<td>Environmental health/air quality awareness</td>
<td>ACTION STEPS: Create partnerships to inform residents about the environmental health risks in their community; Explore neighborhood signs or PSA announcements; Develop a promotional campaign encouraging reporting to 311, TCEQ and other agencies.</td>
<td>Short (0 - 2 yrs)</td>
<td>70% Of residents will get annual check ups by 2023, a 6% increase from 2013-2014</td>
<td>LEAD: HHD</td>
<td>SUPPORT: Texas Environmental Justice Advocacy Services, CAER Line</td>
<td></td>
</tr>
<tr>
<td>Health outreach and fairs</td>
<td>ACTION STEPS: Work with HHD to provide health outreach and education on priority topics identified by the community, including the importance of regular check ups, managing chronic conditions and preventative care.</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>LEAD: HHD</td>
<td>SUPPORT: Houston Health Foundation, American Heart Association, Harris Health System, AARP, El Centro de Corazon (FQHC)</td>
<td>East End Chamber of Commerce Vivir Event, AAMA, Prevention and Counseling Program</td>
</tr>
<tr>
<td></td>
<td>Encourage active living</td>
<td>ACTION STEPS: Work with partners to expand opportunities for exercise and active living, including supporting the rowing center; Provide active living programs for seniors.</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>LEAD: HHD, HPARD</td>
<td>SUPPORT: Area schools, AARP, YMCA</td>
</tr>
<tr>
<td></td>
<td>Expand access to mental healthcare</td>
<td>ACTION STEPS: Identify partners, including Communities in Schools Mental Health program, to expand knowledge of and access to mental healthcare services.</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: HHD</td>
<td>SUPPORT: Communities in Schools, HISD, Area clinics and providers</td>
</tr>
</tbody>
</table>

A complete community is a healthy community with access to quality healthcare, services and fresh and nutritious food.
A complete community is a connected community with high quality early childhood education, schools and resources.

### EDUCATION

<table>
<thead>
<tr>
<th>GOAL</th>
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<tr>
<td><strong>Expand after-school and summer programs</strong>&lt;br&gt;<strong>Action Steps:</strong> Partner with the Houston Public Library, Out 2 Learn, the United Way and the Mayors Office of Education to expand outreach and enrollment in area after-school and summer programs; Promote year-round after-school and summer programs at Flores Library; Expand out of school opportunities for area youth, including tutoring and mentoring, sports and other enrichment activities</td>
<td></td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>LEAD: MOE, United Way, HPL</td>
<td>Out 2 Learn, HPL Summer Programs, HSSD CATCH Program, YMCA, TxRx</td>
<td></td>
</tr>
<tr>
<td><strong>Expand summer job and mentorship opportunities for youth</strong>&lt;br&gt;<strong>Action Steps:</strong> Work in partnership with Baker Ripley, HCC, HSSD and other partners to expand youth mentorship, internship and employment opportunities, including enrollment in the Mayor’s Hire Houston Youth summer jobs program and the Department of Neighborhoods summer internship program</td>
<td></td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>LEAD: MOE, HPL, DON</td>
<td>Hire Houston Youth, DON Summer Youth Internship Program, AAMA Adelante Program</td>
<td></td>
</tr>
<tr>
<td><strong>Strengthen neighborhood schools</strong>&lt;br&gt;<strong>Action Steps:</strong> Work with partners such as the Collaborative for Children, HCC and Children at Risk to expand access to high quality and affordable early childcare; Encourage centers to become Texas Rising Star certified</td>
<td></td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: MOE, GEEMD, SN Council</td>
<td>SER Jobs for Progress, HCC, Community Family Centers, AAMA Early Childhood Center, Texas Rising Star</td>
<td></td>
</tr>
<tr>
<td><strong>Provide affordable and high quality early childcare education</strong>&lt;br&gt;<strong>Action Steps:</strong> Work with partners such as the Collaborative for Children, HCC and Children at Risk to expand access to high quality and affordable early childcare; Encourage centers to become Texas Rising Star certified</td>
<td></td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: MOE, GEE MD, SN Council</td>
<td>SER Jobs for Progress, HCC, Community Family Centers, AAMA Early Childhood Center, Children’s Museum of Houston</td>
<td></td>
</tr>
<tr>
<td><strong>Upgrade Flores Library</strong>&lt;br&gt;<strong>Action Steps:</strong> Work in partnership with HPL to update Flores Library, including updating children furnishings for story times and children’s programs; Flores Library is also receiving a new roof</td>
<td></td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GSD, HPL</td>
<td></td>
<td></td>
</tr>
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## A complete community is a beautiful and interesting community with public art, history and character

### Neighborhood Character

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<tr>
<th>GOAL</th>
<th>PROJECTS</th>
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<th>TIMEFRAME</th>
<th>METRICS TO MEASURE SUCCESS</th>
<th>PARTNERS</th>
<th>POTENTIAL PROGRAMS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identify strategies to preserve the character of the neighborhood</td>
<td>ACTION STEPS: Identify strategies to protect and enhance the character of the neighborhood, including developing design guidelines and incentives, deed restrictions, exploring minimum lot size and building line restrictions, and other strategies</td>
<td>Medium</td>
<td>(2 - 5 yrs)</td>
<td>2 Historic buildings are preserved and re-used by 2023</td>
<td>LEAD: GEEMD, PDD, SN Council, Civic Clubs</td>
<td>Minimum Lot Size Ordinance, Prevailing Setback Ordinance, Walkable Places Committee</td>
</tr>
<tr>
<td>Historic preservation</td>
<td>ACTION STEPS: Work in partnership with Planning and Development to explore historic preservation strategies, including landmark status and historic district designation; Planning and Development to lead a workshop on preservation</td>
<td>Medium</td>
<td>(2 - 5 yrs)</td>
<td>25% Decline in the reports to 311 for Illegal Dumping by 2023</td>
<td>LEAD: GEEMD, PDD, SN Council, Civic Clubs</td>
<td>SUPPORT: Historic Preservation Department, Texas Preservation Trust Fund</td>
</tr>
<tr>
<td>Beautify the neighborhood</td>
<td>ACTION STEPS: Work in partnership with the Department of Neighborhoods, Civic Clubs, the Super Neighborhood Council, GEEMD and other partners to beautify the neighborhood, including reporting overgrown lots and illegal dumping; Partner with the Department of Neighborhoods to remove bandit signs from rights of ways</td>
<td>Short</td>
<td>(0 - 2 yrs)</td>
<td>10 New public art projects are completed by 2023</td>
<td>LEAD: DON, SN Council, Civic Clubs</td>
<td>SUPPORT: Historic Preservation Department, Texas Preservation Trust Fund</td>
</tr>
<tr>
<td>Invest in Community Arts</td>
<td>ACTION STEPS: Work with TBH to identify needed improvements; develop plans for a new museum or visitor center and a new building for Talento Bilingue; identify funding strategies</td>
<td>Short</td>
<td>(0 - 2 yrs)</td>
<td>25% Decline in the reports to 311 for Illegal Dumping by 2023</td>
<td>LEAD: TBH</td>
<td>SUPPORT: GEEMD, HCD, Philanthropic Organizations</td>
</tr>
<tr>
<td>Expand permanent and temporary public art throughout the neighborhood</td>
<td>ACTION STEPS: Work in partnership with MOCA, HAA, the East End Chamber of Commerce and others through the Visit My Neighborhood Grant Program to expand access to the arts; Work in partnership with Buffalo Bayou Partnership and others to install permanent and temporary public art along the Bayou; Invest in public art and murals, including identifying locations for additional mini-murals; Explore graffiti walls and other participatory public art projects</td>
<td>Short</td>
<td>(0 - 2 yrs)</td>
<td>25% Decline in the reports to 311 for Illegal Dumping by 2023</td>
<td>LEAD: East End Chamber, MOCA, HAA</td>
<td>SUPPORT: GEEMD, BBF, SN Council, Civic Clubs, Local Artists, Visit Houston, BakerRipley</td>
</tr>
<tr>
<td>Develop gallery spaces along the Esplanade for makers and artists</td>
<td>ACTION STEPS: Work in partnership with GEEMD to identify potential infill sites or vacant spaces to expand gallery spaces along Navigation</td>
<td>Medium</td>
<td>(2 - 5 yrs)</td>
<td>25% Decline in the reports to 311 for Illegal Dumping by 2023</td>
<td>LEAD: GEEMD</td>
<td>SUPPORT: Local Artists, Developers, and Partners</td>
</tr>
</tbody>
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### Metrics to Measure Success:
- New public art projects are completed by 2023
- Historic buildings are preserved and re-used by 2023
- 25% Decline in the reports to 311 for Illegal Dumping by 2023

### Sources:
- City of Houston 311 Data

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nehb character
# Economy and Workforce

<table>
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<tr>
<th>Goal</th>
<th>Projects</th>
<th>Priority</th>
<th>Timeframe</th>
<th>Metrics to Measure Success</th>
<th>Partners</th>
<th>Potential Programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Development and Destinations</td>
<td>Attract new retail and restaurant development</td>
<td>ACTION STEPS: Work with partners to identify nodes for new economic development, including expanding retail along major commercial corridors such as Harrisburg, Canal, Wayside, Lockwood and Navigation; Focus development on attractions such as the intersection of York and Sampson.</td>
<td>Long (5+ yrs)</td>
<td></td>
<td>LEAD: GEEMD, East End Chamber, OBO, HCDD</td>
<td>SUPPORT: Real Estate Developers</td>
</tr>
<tr>
<td></td>
<td>Attract mixed-use neighborhood centers and destination-focused investment</td>
<td>ACTION STEPS: Work with partners to identify strategies for mixed-use development at major rail stations and in other areas, such as the intersection of York and Sampson.</td>
<td>Long (5+ yrs)</td>
<td></td>
<td>LEAD: GEEMD, East End Chamber, OBO, HCDD</td>
<td>SUPPORT: Real Estate Developers</td>
</tr>
<tr>
<td></td>
<td>Parking District</td>
<td>ACTION STEPS: Identify potential sites for the construction of new parking adjacent to neighborhood activity centers and major corridors</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GEEMD, PDD</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Identify incentives for new development</td>
<td>ACTION STEPS: Work with Housing and Community Development and the Office of Business Opportunity to identify incentives, such as grants or economic development loans, to spark new economic development</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GEEMD, OBO, HCDD</td>
<td>SUPPORT: East End Chamber</td>
</tr>
<tr>
<td></td>
<td>Adaptive re-use of existing building stock and historic structures</td>
<td>ACTION STEPS: Promote adaptive re-use of existing building stock and historic properties, including industrial properties along Buffalo Bayou; Support the acquisition and renovation of historic structures for new uses, including the East End Makerspace with TxRx Labs.</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GEEMD, East End Chamber, OBO, HCDD, Historic Preservation, TxRx Labs</td>
<td>SUPPORT: Real Estate Developers</td>
</tr>
<tr>
<td>Great Jobs and Opportunities</td>
<td>Expand employment and job training opportunities</td>
<td>ACTION STEPS: Expand skills training and other educational programs for residents and workers; Focus skills training on technology and manufacturing sectors; Partner with HCC to expand enrollment in childcare workforce development programs; Explore a local hiring program</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GEEMD, OBO, SER Jobs for Progress</td>
<td>SUPPORT: Facebook, East End Chamber, LISC, AARP</td>
</tr>
<tr>
<td></td>
<td>Support small businesses and entrepreneurs, including exploring business incubators</td>
<td>ACTION STEPS: Explore the potential of creating a business incubator space to attract and retain talent, including supporting the TxRx Maker Hub; Connect small businesses and entrepreneurs to resources, grants and training to help them prosper, including the Facebook Digital Skills program.</td>
<td>Medium (2 - 5 yrs)</td>
<td></td>
<td>LEAD: GEEMD, East End Chamber</td>
<td>SUPPORT: SBIIR, LIFT, HCDD, LISC, Wells Fargo Small Business Loans, SBA, Texas Innovators</td>
</tr>
<tr>
<td></td>
<td>Market the East End as prime location for industry, businesses and visitors</td>
<td>ACTION STEPS: Develop partnerships between the Greater East End Management Districts, East End Chamber and others to market the East End and develop promotional materials</td>
<td>Short (0 - 2 yrs)</td>
<td></td>
<td>LEAD: GEEMD, East End Chamber</td>
<td></td>
</tr>
</tbody>
</table>

**A complete community is an economically strong community with local jobs and opportunities**

**ECONOMY AND WORKFORCE**

10 New businesses open by 2023

4 SBA Loans or Grants are provided to locally owned businesses each year. In 2015 two SBA Loans were secured with a value of $317,400.


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