

# HOUSTON CITY COUNCIL BUDGET WORKSHOP FY 2017

**Stephen L. Williams**  
Director

**April 25, 2016**



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## MISSION | GOALS

**“TO WORK IN PARTNERSHIP WITH THE COMMUNITY TO PROMOTE AND PROTECT THE HEALTH AND SOCIAL WELL-BEING OF ALL HOUSTONIANS.”**

1

PROTECT THE  
COMMUNITY FROM  
DISEASE

2

PREPARE FOR, RESPOND  
TO AND RECOVER FROM  
DISASTERS

3

INCREASE  
OPPORTUNITIES FOR  
HEALTHY LIVING

4

GIVE CHILDREN A  
HEALTHY START

5

ALIGN SERVICES WITH  
NATIONAL MANDATES  
AND STANDARDS

6

DEMONSTRATE  
ORGANIZATIONAL  
EXCELLENCE

7

REDUCE HEALTH  
DISPARITIES



# OUR TEAM

## DIRECTOR

## PUBLIC HEALTH AUTHORITY

### ADMINISTRATION

\$27.4M – 37.3 FTEs

**Budget & Finance**  
**Grants**  
**Facilities & Fleet**  
**Contracts**  
**Procurement**  
**1115 IGT Payment**  
**Department-Wide Charges**

### DIRECTOR'S OFFICE

\$0.9M – 6.0 FTEs

**Administrative Support**  
*My Brother's Keeper*  
*1115 Waiver Projects*  
**Special Initiatives**

### PUBLIC AFFAIRS

\$0.2M – 1.5 FTEs

**Public Information**  
**Council Liaison**  
**Social Media**

### INFORMATION TECHNOLOGY

\$1.3M – 11.8 FTEs

**Application Development**  
**Desktop Support**  
**Operations**  
**Communications**

### PERFORMANCE IMPROVEMENT

\$0.0M – 0.0 FTEs

*Management Analysis*  
*Quality Assurance*  
*Process Improvement*  
*Reporting*

### ENVIRONMENTAL HEALTH

\$4.9M – 51.3 FTEs

**Food Safety**  
*Air/Water Quality*  
*Indoor Air Quality*  
**Non-Smoking Ordinance**  
*Lead Hazards*  
*Ambulance Permits*  
*Swimming Pools*  
*Special Waste*

### SURVEILLANCE & PREPAREDNESS

\$8.6M – 101.8 FTEs

*Surveillance*  
**Epidemiology**  
**Laboratory**  
*Preparedness*  
*Accreditation*  
*Jail Health*  
*Vital Statistics*

### PLANNING & EVALUATION

\$0.6M – 4.4 FTEs

**Community Health**  
**Assessment**  
**Strategic Health Planning**  
**Capacity Building**  
**Needs Assessment**  
**Program Evaluation**  
**Research Development**  
**Community Data and Information**  
*1115 Waiver Support*

### CHRONIC DISEASE & INJURY PREVENTION

\$1.2M – 10.5 FTEs

**Chronic Disease**  
*Diabetes Self Management*  
**Community Nutrition**  
**Built Environmental**  
**Physical Activity**  
*Aging and Disability Services*  
**Adolescent Health**  
**Injury Prevention**

### COMMUNITY HEALTH

\$20.5M – 219.3 FTEs

**Health Centers**  
**Multi-Service Centers**  
*Immunizations*  
**Pharmacy**  
*Disease Prevention*  
*HIV/STD/Hepatitis*  
*TB*  
*WIC*  
*Oral Health*  
**Human Services**

# **PROTECT THE COMMUNITY FROM DISEASE**

**ZIKA VIRUS** | Investigated 42 cases of Zika, 6 were positive.

**EBOLA** | Tracked 180 individuals during the 21-day observation period and devoted more than 11,000 hours to monitoring and response since FY15.

**TB** | Provided over 33,000 doses of Direct Observed Therapy (DOT).

**HIV/STD** | Tested 84,000 people through routine, opt-out HIV screening in emergency departments and health centers.

**IMMUNIZATIONS** | Facilitated the administration of 1.3 million immunizations through the Vaccine for Children and Adult Safety Net programs.

# **PREPARE FOR, RESPOND TO AND RECOVER FROM DISASTERS**

**DISASTER PREPAREDNESS** | Educated over 15,000 Houstonians on preparedness related to severe weather, high-consequence infectious diseases, and other public health emergencies.

**FLOOD RECOVERY** | Provided over 1,300 individual assessments, 87 vaccinations and inspected nearly 700 food establishment inspections.

# **INCREASE OPPORTUNITIES FOR HEALTHY LIVING**

**FARMERS MARKETS** | Established 3 new Get Moving Houston Farmers Markets and increased WIC voucher distribution to 11,000 (22% increase).

**RE-ENTRY** | Developed a coordinated approach to address behavior and health needs of clients. The current case load is almost 550 clients.

**ENVIRONMENTAL HEALTH** | Performed over 34,000 restaurant, 6,000 swimming pool and 14,000 Fat/Oil/Grease (FOG) inspections.

**HEALTHY CORNER STORES** | Improved access to fresh fruits, vegetables and healthy snack options to over 10,000 Sunnyside residents.

**SENIOR MEALS** | Delivered over 1.1 million meals and almost 351,000 congregate meals to older adults throughout Harris County.

## **GIVE CHILDREN A HEALTHY START**

**ORAL HEALTH** | Served over 8,000 second graders and provided more than 28,000 sealants in Project Saving Smiles.

**VISION** | Administered exams and provided no cost prescription glasses to nearly 11,000 local students.

**LEAD RISK REDUCTION** | Provided almost \$1.3 million in lead risk reduction services to 108 homes, making homes lead-safe for children.

**WIC** | Opened a new WIC site in Southwest Houston, added a Breastfeeding Peer Counselor at Ben Taub and increased overall breastfeeding rates to over 86%, an all time high.

# **ALIGN SERVICES WITH NATIONAL MANDATES AND STANDARDS**

**PUBLIC HEALTH ACCREDITATION BOARD** | Addressed recommendations by promoting cultural and linguistic competency and workforce diversity.

**LABORATORY** | Decreased the time needed to identify bacteria through the utilization of new genetic technology.

# **DEMONSTRATE ORGANIZATIONAL EXCELLENCE**

**WORKFORCE DEVELOPMENT** | Actively trained front line staff on core public health competencies through an academic partnership with the University of Texas School of Public Health.

**PARTNERSHIPS** | Leveraged partnerships with hundreds of organizations throughout the Greater Houston Area. (A full list of current partners is provided in the Appendix)

**NATIONAL RECOGNITION** | Received National Association of City and County Health Officials (NACCHO) model practice awards for State of Health and See to Succeed initiatives.

**ACCREDITATION** | Provided technical assistance to health departments across the nation and state on PHAB accreditation readiness and preparation.

# **REDUCE HEALTH DISPARITIES**

**ACCESS TO CARE** | Assisted over 18,000 residents in enrolling for CHIP, Medicaid and Medicare and almost 10,000 individuals into the Affordable Care Act through direct leadership in the Enroll Gulf Coast Collaborative.

**MY BROTHER'S KEEPER (MBK)** | Developed an implementation plan to increase services and support for boys and young men of color in the Kashmere, Scarborough and Wheatley feeder patterns.

**MBK APPRENTICESHIP PROGRAM** | Supported MBK partners to match over 100 minority youth with employment opportunities.

**MBK YOUTH COUNCIL** | Established three MBK Youth Councils with 34 participating youth.

**AIM** | Projected to engage over 7,000 residents in MBK areas to promote MBK, reinforce literacy and link residents to needed resources.

**SAFETY NET** | Developed and provided safety net services through See to Succeed, Project Saving Smiles and a senior dental program.

**PUBLIC HEALTH  
INITIATIVES  
FY2017**

**PLAN  
HOUSTON**

## **SPEND WISELY**

**GRANT FUNDING** | Received over 100 public health grants which provide more than \$52 million in funding each year. [BFA/PHIAC](#)

**SPECIAL REVENUE** | Developed Special Revenue support for General Fund public health programming. Since FY10, Special Revenue has provided over \$137 million. [BFA/PHIAC](#)

**HOUSTON HEALTH FOUNDATION** | Leverage funding streams not traditionally available to government organizations. [BFA/PHIAC](#)

## **GROW RESPONSIBLY**

**COMMUNITY HEALTH IMPROVEMENT PLAN** | Transition *Go Healthy Houston* into the broader Community Health Improvement Plan. [BFA](#)

**MASTER PLAN** | Create a ten-year service and facility plan that identifies facility upgrades needed to best support service delivery goals and the needs of the community. [BFA/PHIAC](#)

# NURTURE SAFE AND HEALTHY NEIGHBORHOODS

**MONITOR DISEASE** | Continue to monitor and conduct surveillance testing for Zika, Ebola and other emerging infectious diseases. [BFA/PHIAC](#)

**PHYSICAL ACTIVITY** | Increase physical activity opportunities for approximately 150,000 residents at six Cigna Sunday Street events. [BFA/PHIAC](#)

**FARMERS MARKETS** | Improve WIC voucher distribution and redemption rates and explore integrating farmers markets into Cigna Sunday Streets. [BFA/PHIAC](#)

**DIABETES** | Launch a full scale DAWN program at an additional Health Department site. [BFA/PHIAC](#)

**HUMAN TRAFFICKING** | Partner with the Mayor's Office to support victims of human trafficking. [BFA/PHIAC](#)

**HIV/STD** | Expand prevention services to high risk communities through a new three year CDC grant totaling \$4.5 million. [BFA/PHIAC](#)

# PROTECT AND CONSERVE OUR RESOURCES

**AIR QUALITY** | Neutralize the impact of City owned odor-producing facilities through a partnership with Public Works and Engineering. [BFA](#)

**AIR MONITORING** | Assess the current air monitoring network to ensure adequate measures are in place to address Houston's growing population and economic development. [BFA](#)

**WATER QUALITY** | Partner with Public Works and Engineering to reduce sanitary sewer overflows by providing enforcement and education. [BFA](#)

**ORDINANCES** | Continue efforts with the City's Office of Sustainability, Air Alliance Houston and the Houston Galveston Area Council to educate local businesses about environmental ordinances. [BFA](#)

## CHAMPION LEARNING

**READY TO LEARN** | Implement a 0 to 5 ready to learn initiative through the MBK program. [BFA](#)

**MENTORING** | Establish a school based mentoring program for elementary students. [BFA](#)

**ENRICHMENT** | Expand access to youth leadership and development programs for at-risk males ages 12 to 19. [BFA](#)

**SUPPORT FOR STUDENTS** | Implement Early Warning and System of Care Response in partnership with HISD, Harris County CPS, Harris Center for Mental Health and IDD. [BFA](#)

## COMMUNICATE CLEARLY AND WITH TRANSPARENCY

**WEBSITE** | Launch a consumer friendly website enabling consumers to navigate and enroll in current services. [BFA](#)

**SOCIAL MEDIA** | Enhance current social media strategies to maximize community engagement, increase exposure and improve brand awareness. [BFA](#)

## **PARTNER WITH OTHERS**

**STATE OF HEALTH (HCI)** | Convene local academic institutions, hospital systems, non-profits, and other health agencies to develop a central source of community health related statistics. **BFA/PHIAC**

**CREATE NEW PARTNERSHIPS** | Establish a community paramedicine program with HFD, Harris Health, Memorial Herman, Methodist, SEARCH, Sobering Center, Healthcare for the Homeless and Primary Care Innovation Center to reduce preventable hospital readmissions. **BFA**

**WIC** | Collaborate with Neighborhood Centers and the Hope Clinic to expand WIC services to clients in the underserved areas of the Hobby airport area. **BFA/PHIAC**

**HEALTH IN ALL POLICIES** | Institutionalize health impact in Planning and Development, Public Works and Engineering, and METRO. **BFA/PHIAC**

**COCAS** | Expand colorectal cancer outreach in communities of color. **BFA**

**PAY FOR SUCCESS** | Pursue implementation of Social Impact Bonds with Harvard Government Performance Lab and local foundations. **BFA**

# 1115 WAIVER FUND 2010 OVERVIEW

CMS approved the 1115 Medicaid Demonstration Waiver to improve health outcomes and reduce costs in health care delivery systems.

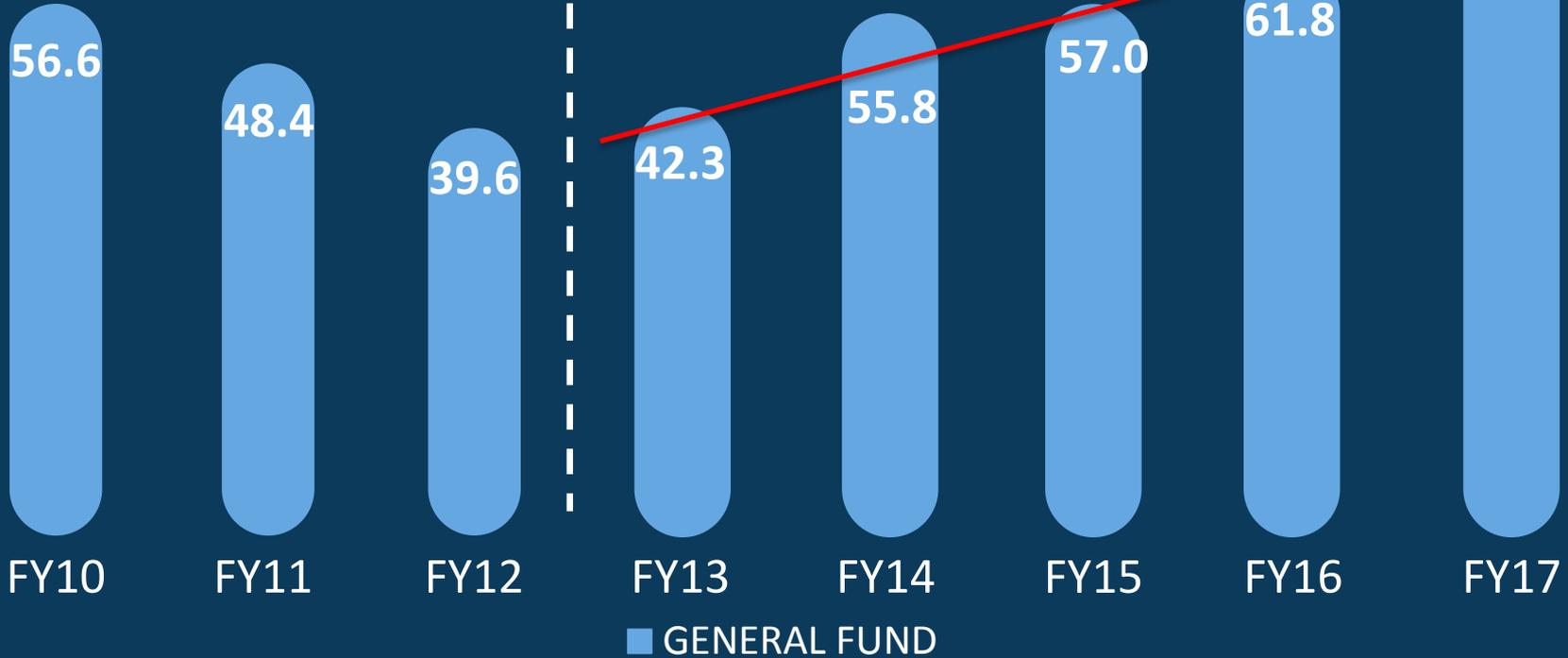
## **The 1115 Waiver Project:**

- Provides incentive payments for projects to provide certain services.
- Provides \$129+ million to HHD over a 5 year period.
- Funds 15 projects (13 HHD, 1 HFD and Sobering Center)

## **1115 Waiver Funds Allow HHD to:**

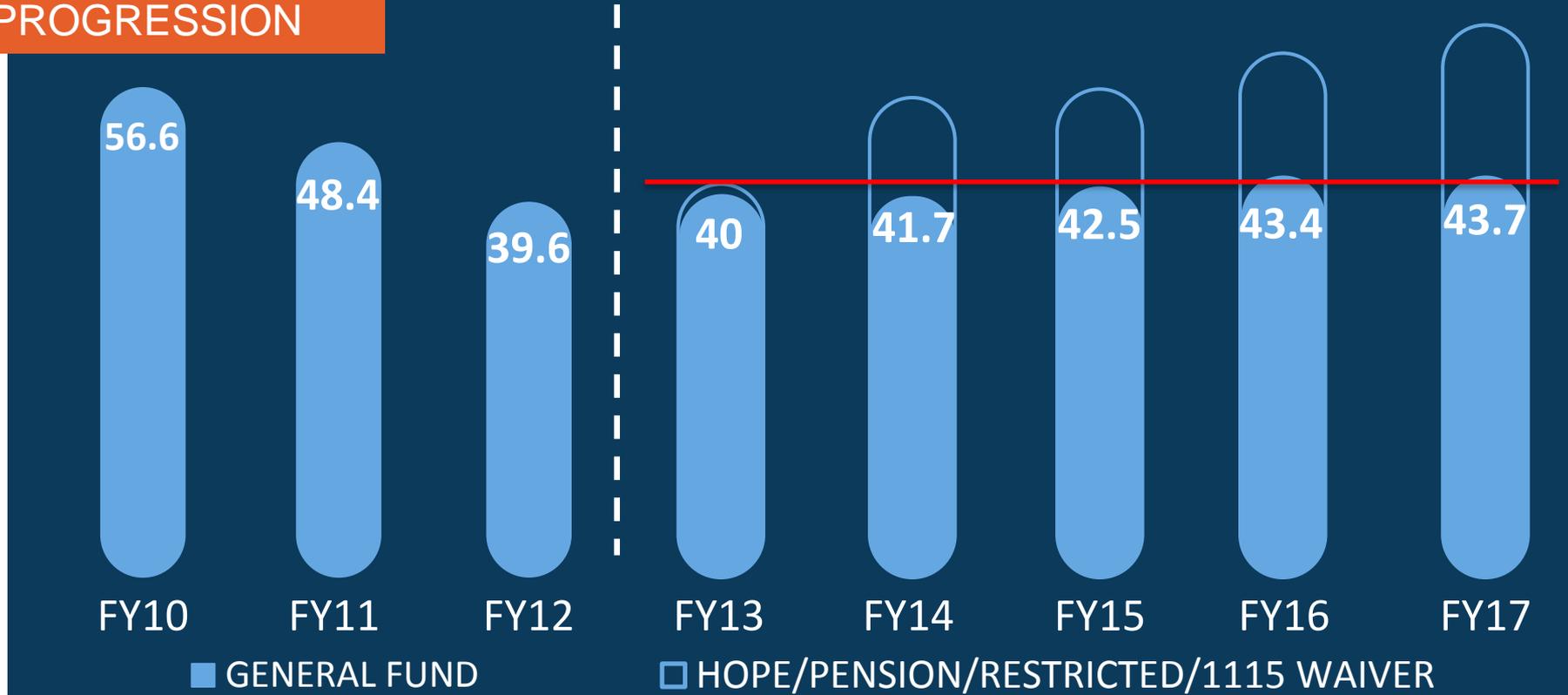
- Mitigate impact of previous General Fund cuts.
- Develop Client Access and Linkage services.
- Invest in initiatives to mitigate impact of public health issues such as obesity, homelessness, HIV, TB and oral health.
- Avoid future costs to the City by developing projects with Fire and Police departments. (ETHAN, Care Houston Links, Homeless, Sobering Center)

# GENERAL FUND YEARLY PROGRESSION



\*In \$Millions

# GENERAL FUND YEARLY PROGRESSION



\*In \$Millions

# LONGTERM FUNDING STRATEGY

FY10



## CREATE FUND BALANCES

GENERATE  
RESERVES IN  
SPECIAL FUNDS TO  
SUPPORT CORE  
SERVICES

## SUPPLEMENT GENERAL FUND

SINCE FY10, SPECIAL  
FUNDS HAVE  
SUPPLEMENTED THE  
GENERAL FUND WITH  
OVER \$69.7M to support  
994.2 FTEs

## PURSUE INNOVATIVE FUNDING

1115 WAIVER FUNDING  
CURRENTLY SUPPORTS  
A WIDE RANGE OF CORE  
PUBLIC HEALTH  
SERVICES

# LONGTERM FUNDING STRATEGY

FY10

NEXT 18 TO 24 MONTHS

## CREATE FUND BALANCES

GENERATE  
RESERVES IN  
SPECIAL FUNDS TO  
SUPPORT CORE  
SERVICES

## SUPPLEMENT GENERAL FUND

SINCE FY10, SPECIAL  
FUNDS HAVE  
SUPPLEMENTED THE  
GENERAL FUND WITH  
OVER \$69.7M to support  
994.2 FTEs

## PURSUE INNOVATIVE FUNDING

1115 WAIVER FUNDING  
CURRENTLY SUPPORTS  
A WIDE RANGE OF CORE  
PUBLIC HEALTH  
SERVICES

## REALIGN CORE FUNCTIONS

REALIGN CORE  
FUNCTIONS  
AMIDST NEW  
FUNDING  
CONSTRAINTS

## RESTORE GENERAL FUND SUPPORT OF CORE PROGRAMS

REDISTRIBUTE CORE  
FUNCTIONS TO  
GENERAL FUND

**PUBLIC HEALTH  
INVESTMENT**

**HHD BUDGET**

**\$65.6 Million**  
GENERAL FUND

**NET  
INVESTMENT IN  
PUBLIC HEALTH**

**\$34.1  
Million**

**HHD REVENUE**

**\$31.5 Million**  
GENERAL FUND

# BUDGET REDUCTIONS

PROPOSAL	FTE	AMOUNT
TRAINING	1.0	90,000
VITAL STATISTICS	2.0	87,774
HEALTH CENTERS	4.0	394,741
EMPLOYEE HEALTH AND VACCINE FOREIGN TRAVEL CLINIC	1.0	116,033
PERFORMANCE MANAGEMENT	1.5	146,814
PROGRAM PROCUREMENT	2.5	112,729
EVALUATION & RESEARCH	1.0	28,658

# BUDGET REDUCTIONS

PROPOSAL	FTE	AMOUNT
PROGRAM SUPPORT	0.2	16,587
POLLUTION CONTROL AND PREVENTION	2.0	160,986
RESTAURANT INSPECTIONS	2.4	179,381
INFORMATION TECHNOLOGY	1.0	91,240
LABORATORY	2.0	150,459
LABORATORY – WATER AND DAIRY	1.0	44,219
FACILITIES – BRAESWOOD	0.0	200,000
TOTAL	23.4	1,819,621

# BUDGET SUMMARY | GENERAL FUND

## IN THOUSANDS

	REVENUE				EXPENDITURE			
FUND 1000 GENERAL FUND	FY16 REVENUE ESTIMATE	FY17 REVENUE PRELIMINARY BUDGET	+/- \$	+/- %	FY16 EXPENDITURE ESTIMATE	FY17 PRELIMINARY EXPENDITURE BUDGET	+/- \$	+/- %
GENERAL FUND (EXCLUDING 1115 WAIVER)	12,637	13,402	765	6.1%	48,340	48,017	-323	-0.6%
GENERAL FUND (1115 WAIVER ONLY)	14,050	18,054	4,004	28.5%	13,101	17,622	4,521	34.5%
<b>TOTAL</b>	<b>26,687</b>	<b>31,456</b>	<b>4,769</b>	<b>17.9%</b>	<b>61,441</b>	<b>65,639</b>	<b>4,198</b>	<b>6.8%</b>

# REVENUE HIGHLIGHTS

(IN THOUSANDS)

## OVERALL

**A 16.7% (\$4,507) increase in overall revenue is largely due to the 1115 Waiver funding.**

### SERVICES

Vital Statistics revenue increased 9.5% (\$244).

### LICENSES & PERMITS

The Consumer Price Index increased our license and permit revenue by about 2.8% (\$221).

### INTERFUND (INDIRECT)

Indirect Cost Recovery (IDC) on grant personnel increased by 2.4% (\$50).

### 1115 WAIVER

1115 Waiver funds increased 35.2% (\$4,741).

### MISCELLANEOUS

Miscellaneous decreased 99.6% (-\$749) due to a one time grant revenue associated with legacy grant closings.

# TOTAL REVENUES | GENERAL FUND

## IN THOUSANDS

FUND 1000 GENERAL FUND	FY15 REVENUE ACTUAL	FY16 REVENUE CURRENT BUDGET	FY16 REVENUE ESTIMATE	FY17 PRELIMINARY REVENUE BUDGET	FY17 PRELIMINARY BUDGET/ FY16 ESTIMATE +/- \$	FY17 PRELIMINARY BUDGET / FY16 ESTIMATE +/-%
SERVICE CHARGES	2,292	2,502	2,561	2,805	244	9.5%
LICENSES & PERMITS	7,817	7,876	7,900	8,121	221	2.8%
INTERFUND (DIRECT)	0	0	217	217	0	0%
INTERFUND (INDIRECT)	2,138	2,050	2,050	2,100	50	2.4%
INTERGOVERNMENTAL (1115 WAIVER & MEDICAID)	13,474	14,246	13,469	18,210	4,741	35.2%
MISCELLANEOUS	2	12	752	3	-749	-99.6%
<b>TOTAL</b>	<b>25,723</b>	<b>26,687</b>	<b>26,949</b>	<b>31,456</b>	<b>4,507</b>	<b>16.7%</b>

# **EXPENDITURE HIGHLIGHTS**

**(IN THOUSANDS)**

## **OVERALL**

**An overall 6.8% (\$4,197) increase is largely a result of the increased 1115 IGT payment.**

### **PERSONNEL**

Pension contribution and HOPE increased 6% (\$218).

### **SUPPLIES**

Medical and laboratory supplies increase by 6.9% (\$80).

### **1115 WAIVER**

1115 Waiver funds increased 28.5% (\$4,004).

### **OTHER SERVICES AND CHARGES**

Restricted accounts have reduced by 1.4% (-\$105).

# TOTAL EXPENDITURES | GENERAL FUND

## IN THOUSANDS

FUND 1000 GENERAL FUND	FY15 EXPENDITURE ACTUAL	FY16 PRELIMINARY EXPENDITURE CURRENT BUDGET	FY16 EXEPENDITURE ESTIMATE	FY17 PRELIMINARY EXPENDITURE BUDGET	+/- \$	+/- %
PERSONNEL	37,780	38,848	38,049	39,066	218	6%
SUPPLIES	1,324	1,154	1,259	1,234	80	6.9%
1115 WAIVER	13,281	14,050	13,314	18,054	4,004	28.5%
OTHER SERVICES AND CHARGES	7,165	7,390	8,017	7,285	-105	-1.4%
TOTAL	59,550	61,442	60,639	65,639	4,197	6.8%

## CONCLUSION

- FY17 budget is essentially flat when compared to last year.
- Most of the increases are driven by changes in pension, HOPE increases or related to funds generated from the 1115 Waiver program.
- 1115 Waiver allows the department to enhance other underfunded public health services but over the next 18-24 months the department will be forced to realign core services and restore capacity to the General Fund.



HOUSTON HEALTH  
DEPARTMENT

THANK YOU

# APPENDIX

**01** | DEMOGRAPHICS | RACE/ETHNICITY

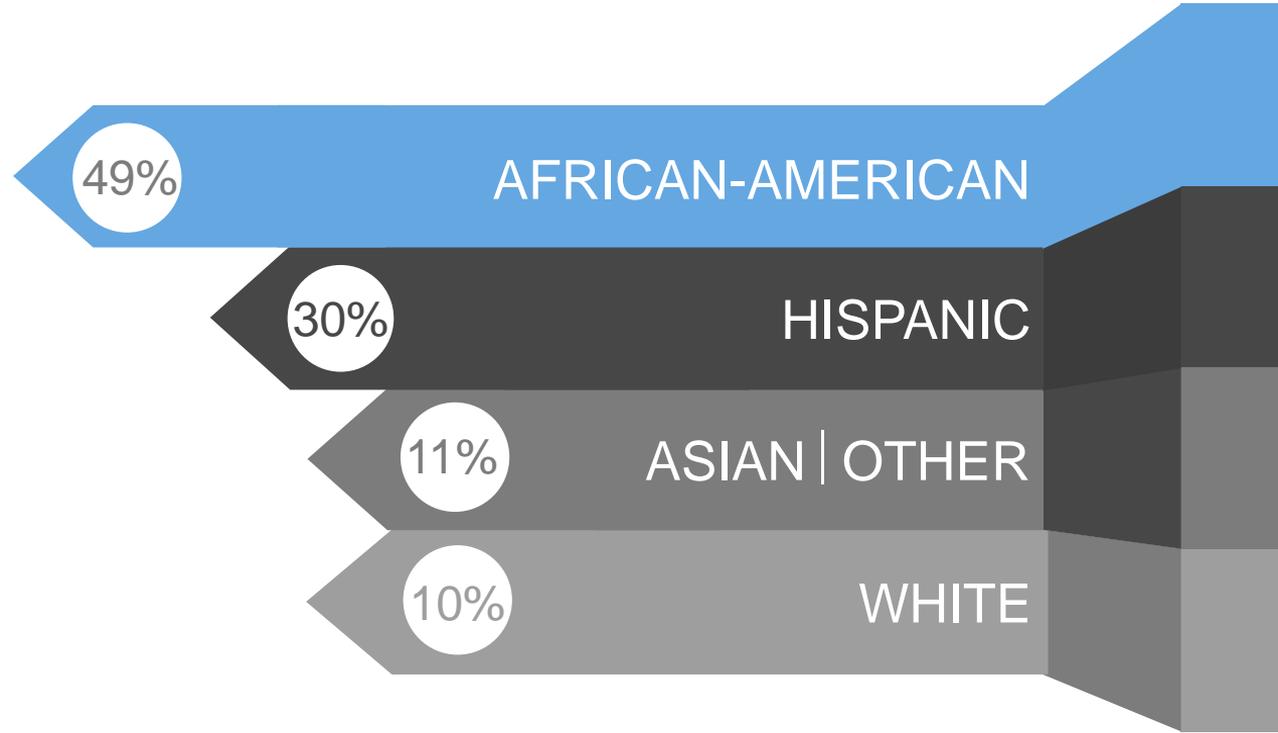
**02** | DEMOGRAPHICS | GENDER

**03** | PERFORMANCE MEASURES

**04** | 1115 WAIVER | HOW DOES IT WORK?

## DEMOGRAPHICS RACE/ETHNICITY

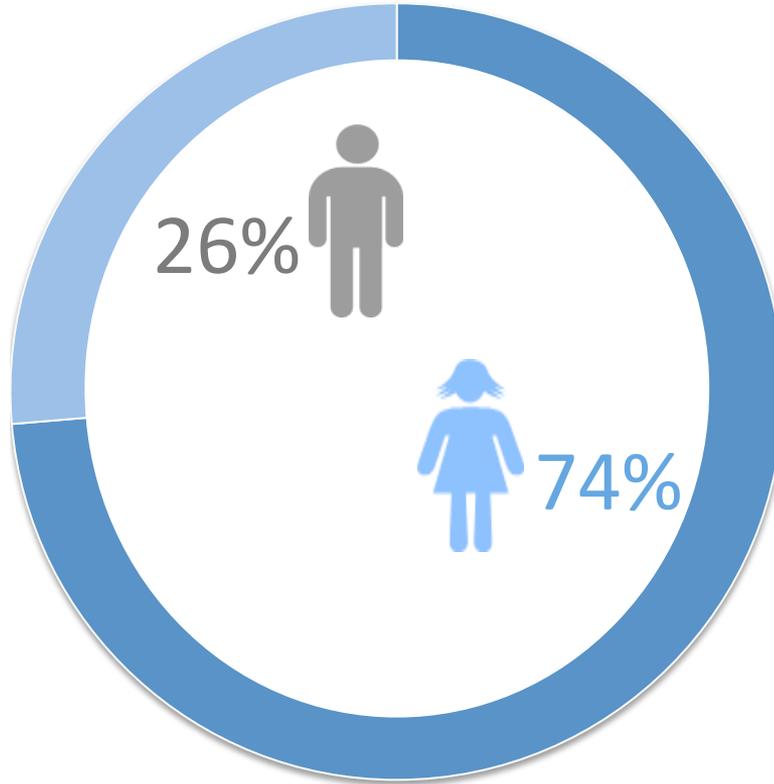
AFRICAN-AMERICAN	560
HISPANIC	342
ASIAN   OTHER	133
WHITE	111



\*As of March 31, 2016 including General Funds, Grant Funds and Special Funds

## DEMOGRAPHICS GENDER

FEMALE	847
MALE	299



**\*As of March 31, 2016** including General Funds, Grant Funds and Special Funds

# CUSTOMER MEASURES GENERAL FUND

FUND	MEASURE	PRIORITY	FY15 ACTUAL	FY16 BUDGET	FY16 ESTIMATE	FY17 PROJECTED BUDGET
FUND 1000 GENERAL FUND	FOOD ESTABLISHMENT COMPLAINTS	Q,P	2365	2403	2635	2641
FUND 1000 GENERAL FUND	JAIL HEALTH ENCOUNTERS	Q,P	113934	112000	110000	110000
FUND 1000 GENERAL FUND	PRIORITY DISEASE INVESTIGATIONS INITIATED WITHIN 24 HOURS	Q	100%	100%	100%	100%

# BUSINESS PROCESS MEASURES GENERAL FUND

FUND	MEASURE	PRIORITY	FY15 ACTUAL	FY16 BUDGET	FY16 ESTIMATE	FY17 PROJECTED BUDGET
FUND 1000 GENERAL FUND	Air Quality Inspections within 24 Hours of Complaint	P	100%	100%	100%	100%
FUND 1000 GENERAL FUND	Air, Water and Waste Investigations	P	3144	2800	2900	2800
FUND 1000 GENERAL FUND	Clean River Sites Monitored	Q,P	1240	1197	1200	1197
FUND 1000 GENERAL FUND	Food Facility Inspections	P	33943	35568	36962	35568
FUND 1000 GENERAL FUND	Food Facility Inspections Completed on Time	Q,P	100%	100%	100%	100%
FUND 1000 GENERAL FUND	Home Delivery and Congregate Meals Served	Q	1384861	1400000	1400000	1400000
FUND 1000 GENERAL FUND	Laboratory Tests Performed	Q	309097	440716*	327476	376653

# PEOPLE & TECHNOLOGY MEASURES GENERAL FUND

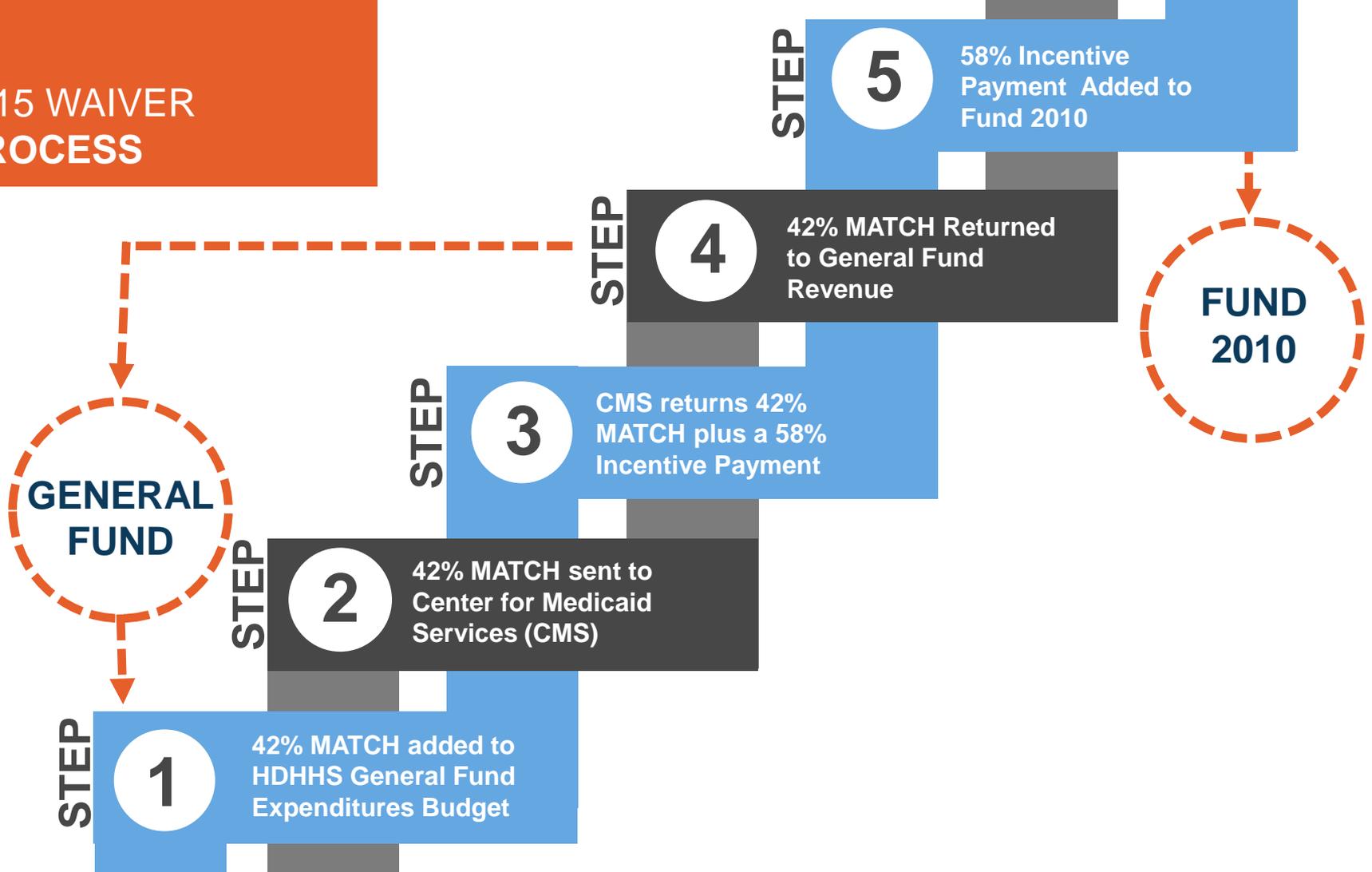
FUND	MEASURE	PRIORITY	FY15 ACTUAL	FY16 BUDGET	FY16 ESTIMATE	FY17 PROJECTED BUDGET
FUND 1000 GENERAL FUND	Clients with Medical Home (Healthy Families)	Q	99%	98%	98%	98%
FUND 1000 GENERAL FUND	Emergency Preparedness/ BT/BW Tests Performed	Q	121427	110150	107890	112226
FUND 1000 GENERAL	Family Planning Clinic Encounters	Q,F	8453	11000	9436	9000
FUND 1000 GENERAL	Safety Net Dental Encounters	Q,P	8591	9000	9000	8000
FUND 1000 GENERAL	STD Clinic Encounters	P,Q,F	17407	15000	18900	17000
FUND 1000 GENERAL	Student Vision Program Participants	Q	8990	10000	10489	10000

# FINANCIAL MEASURES

## GENERAL FUND

FUND	MEASURE	PRIORITY	FY15 ACTUAL	FY16 BUDGET	FY16 ESTIMATE	FY17 PROJECTED BUDGET
<b>FUND 1000</b> GENERAL FUND	Revenues Projected Budget vs Actual Utilization	F	104%	100%	103%	100%
<b>FUND 1000</b> GENERAL FUND	Expenditures Projected Budget vs Actual Utilization	F	111%	98%	98%	98%

# 1115 WAIVER PROCESS



# PARTNERS LIST

Asian Senior Coalition

Association for the Advancement of Mexican Americans

AARP

Advocate Legal

Area Health Education Center

Alcoholics Anonymous

Amegy Bank

American Diabetes Association

American Heart Association

Arizona State University

Arthritis Foundation

Arts & Crafts

Advance Empowerment

Advance/HeadStart

AVANCE-Houston, Inc.

Barbara Bush Houston Literacy Foundation

Barnes & Noble Strategies

Baylor College of Medicine

Baylor Teen Health Clinic

Bayou Civic Club

Bike Houston

Brentwood Baptist Church

Bristol Healthcare

Bureau of Consumer Health Services

Calmer Life

CAN DO Houston

Care Connection ADRC

Center for Disease Control

Center for Recovery

Change Happens

Child Care Council of Greater Houston

CHILDREN AT RISK

Children's Defense Fund-Texas

Cigna/Cigna Foundation

Citizen Schools

Collaborative for Children

Community Health Choice/SNAP

Compton Head-Start

Conversando Entre Amigas

Council of State and Territorial Epidemiologists

Council on Recovery

Cradles Parenting Classes

CROSSROADS: Community Partnership for Youth

Denver Harbor Senior Program

Depelchin Children's Center

Dia De La Mujer

Discover U

DRF Industries, LLC

Early Matters: Collaborative for Children

East End Collaborative Meeting

Education with a Vision

El Centro de Corazon

Episcopal Health Foundation

Families Empowered

Fifth Ward Enrichment Program, Inc.

Fuel Ed Schools

Fundacion Internacional de Solidaridad Humana

Gateway to Care

Genesys Works

Grandparents Support Network

Gulf Coast Community Services Association

Gulf Coast Workforce Board

Harris County Department of Education

# PARTNERS LIST

Harris County Juvenile Probation Department

Harris County Protective Services

Harris County Public Health & Environmental Services

Harris County RIDES

Harris County Sheriff's Office

Headstart

Healthy Families Healthy Futures

Hogg Foundation

Houston Area Urban League

Houston Center for Literacy

Houston Community College

Houston Food Bank

Houston Hispanic Chamber of Commerce

Houston Housing Authority

Houston Independent School District

Houston International University

Houston Methodist Hospital System

Houston Parks and Recreation Department

Houston-Galveston Area Council

International Society for disease Surveillance

International Youth Friendship & Dev, Inc.

Kennedy Heights

Kidz Grub

KIPP Charter School

La Raza United

Legacy Community Health Services

Life Houston

Lone Star Veterans

M.D. Anderson Cancer Center

Majic 102.1, RadioOne

March of Dimes

Memoria Assistance Ministries

Memorial Hermann Health System

Harriss Center for Mental Health and IDD

National Alliance on Mental Illness

NASA Space Center

National center for Atmospheric Research

National Council on Aging

National institute of Senior Centers

NCI Seniors Program

Neighborhood Centers Inc

New Hope Outreach

Novo Nordisk

NRG Energy

Office of International Communities

Operation ID

Parent Revolution

Park and Recreation

Pct 7 Ministers Group

Pharmacy Script

Planned Parenthood

ProSalud

ProUnitas

RAMS

Recovery Center

Recovery Coach

Resurrection Catholic Church

Rice University

Rockwell Fund, Inc.

Rose of Sharon MBC

Seniors Extended Program TB

South Houston Concerned citizens Coalition

Silverlake Church

# PARTNERS LIST

Snap Animals Spayed  
Speech & Language  
Storks Nest  
Summer Food Program  
Super Neighborhood  
Target Hunger  
Tejano Center for Community Concerns  
Texas AgriLife  
Texas Children's Health Plan  
Texas Children's Hospital  
Texas Southern University  
Texas State University College of Pharmacy  
Texercise  
The Council on Recovery-Cradles Project  
The United Way of Greater Houston  
True, Life and Word  
United Healthcare  
University of Housotn  
Urban Workforce Initiatives  
UT School of Public Health  
Veterans Administration

Vinson Library  
Virtuosi of Houston  
Vision for Seniors  
Windsor Village Boys Rights of Passage  
Worthing High School  
YMCA - Success by Six  
Youth Program  
YWCA



HOUSTON HEALTH  
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