


Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		Growth and Development	Neighborhood Enhancement	
 People				
<p>Equal access to opportunity and prosperity</p>	<p>Numerous plans call out the need for equity both in Growth and Development and Neighborhood Enhancement. Primary issues include access to affordable housing and programs to support populations in need.</p> <p>Few tools/ ordinances available to match policies.</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> envisions reduced disparity and working towards fairness in education, opportunity, and wealth - <i>Citizens’ Vision for Houston’s Future</i> calls for fairness, justice, opportunity and access - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for access to opportunity for all residents - <i>Our Great Region 2040</i> calls for choices for individuals and local communities to fulfill their needs - <i>Scenarios 2040</i> highlighted concern of lack of equal opportunity for all even when economy is flourishing - <i>Urban Houston Framework</i> encourages community stability, accessibility and equity in centers 	<ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> calls for a Homeownership Program/Campaign to educate families about homeownership - <i>Independence Heights Quality of Life Agreement 2009-2010</i> envisions a community with enterprise opportunities and resources that serve the needs of a multi-ethnic and multi-generational residents - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends establishing financial services and promoting financial literacy in the Independence Heights/Northline area - <i>Interim Analysis of Impediments to Fair Housing</i> calls for equal access to fair housing and accessible design for housing and public facilities - <i>Northside Quality of Life Agreement</i> calls for support and expansion of local wealth-building programs, including financial education and home ownership programs - <i>Northside Quality of Life Agreement</i> seeks to create awareness, strengthen the partnerships, and build the capacity of the Northside Financial Opportunity Center to help residents increase their financial literacy and family well-being - <i>Urban Houston Framework</i> encourages community stability, accessibility and 	<ul style="list-style-type: none"> - Municipal Courts aim to provide equal access to legal counsel and process for all

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<p>Engaged and informed residents</p>	<p>Plans call out the need for public involvement in future and ongoing planning as well as public-awareness campaigns, from topics ranging from safety, disaster preparedness. Empowering the community on a neighborhood as well as city-wide basis is clearly a priority at all levels.</p> <p>Currently there is no tool or mechanism to support public involvement in planning or promotion of civic dialogue.</p>	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for raised public awareness of bicycling and bicyclist safety - <i>Citizens’ Vision for Houston’s Future</i> calls for a citizen-backed General Plan - <i>Gulf Coast Region Water Quality Management Plan</i> calls for sharing information with public officials and general population about non-point source pollution affecting waterways - <i>H-GAC Evacuation and Response Recommendations Report</i> calls for public education to encourage proper disaster response - <i>Houston 2000 Strategic Transportation Plan</i> calls for citizen involvement - <i>Houston 2025 Blueprint</i> calls for robust citizen engagement and political backing to produce General Plan - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to increase fire prevention and public safety awareness - <i>Houston Public Library Strategic Plan</i> strives to provide a free space for civic engagement, intellectual discourse, creativity, innovation and enjoyment - <i>Imagine Houston</i> calls for a mechanism to empower residents to organize - <i>Regional Hazard Mitigation</i> plan calls for education and outreach efforts regarding preparedness and mitigation actions, and increase understanding of local hazard vulnerability 	<p>equity in centers</p> <ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for raised public awareness of bicycling and bicyclist safety - <i>Airline Community Revitalization Plan</i> calls for consideration of bilingual street signage in an effort to meet the need of all members of the Airline community - <i>EaDo Promenade</i> project states goal to engage Houston residents with EaDo - <i>Fondren Southwest Revitalization Effort</i> includes strategies to promote community dialogue surrounding apartment issues and relations - <i>Gulf Coast Region Water Quality Management Plan</i> calls for sharing information with public officials and general population about non-point source pollution affecting waterways - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to increase fire prevention and public safety awareness - <i>Houston Public Library Strategic Plan</i> strives to provide a free space for civic engagement, intellectual discourse, creativity, innovation and enjoyment - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to strengthen the capacity of leaders to serve the community by establishing leadership development programs that promote social responsibility, civic engagement, and organizational effectiveness - <i>Interim Analysis of Impediments to Fair</i> 	

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		<ul style="list-style-type: none"> - <i>Regional Solid Waste Management Plan</i> calls for public awareness campaigns for waste reduction - <i>Regional Storm Debris Needs Assessment Report Update (2011)</i> recommends citizen engagement and social media in the disaster readiness - <i>Water Management Plans</i> contain management measures to educate the public about BMPs and their role in watershed protection 	<ul style="list-style-type: none"> <i>Housing</i> calls for increased public awareness and anti-NIMBYism to combat obstacles to fair housing - <i>Lyons Avenue Revitalization Plan</i> includes strategies to promote citizen engagement in development decisions - <i>Northside Quality of Life Agreement</i> seeks to increase residents' awareness of resources and services available to them - <i>Regional Solid Waste Management Plan</i> calls for public awareness campaigns for waste reduction - <i>Regional Storm Debris Needs Assessment Report Update (2011)</i> recommends citizen engagement and social media in the disaster readiness - <i>SH 288 Medical Center Direct Connector</i> project aims to alleviate traffic concerns around Texas Medical Center with input from the community - <i>ULI Houston Report</i> recommends working with the community to define vision for city, with assistance from dedicated community partners - <i>Water Management Plans</i> contain management measures to educate the public about BMPs and their role in watershed protection 	
<p>Strong social ties supported by social, civic, and faith organizations</p>	<p>Both citywide and neighborhood plans call for increased neighborhood identity and reliance on existing community anchors, and the formation of new ones. Neighborhood involvement, leadership, and communication proffered by</p>	<ul style="list-style-type: none"> - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for services to support all of region's population - <i>Houston Community College Strategic Plan</i> aims to leverage local and international partnerships for institutional and community 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for creation of cultural hub in Downtown - <i>Airline Community Revitalization Plan</i> calls for a community newsletter and website to establish the identity/character and unite all of the 	

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	<p>such organizations are seen as mechanisms to support economic development, the creation of supportive services, and neighborhood empowerment.</p> <p>Currently there is no available tool or mechanism to support neighborhood organizations or to create strong social ties through encouraging formation of partnerships.</p>	<p>development</p> <ul style="list-style-type: none"> - <i>Houston: Becoming a Global Region</i> calls for collaboration of private sector, institutions and non-profits to implement decision-making process that reflects the views of many - <i>Imagine Houston</i> calls for formation of empowerment “villages” to support communities through their neighborhood amenities - <i>Our Great Region 2040</i> envisions communities strengthened by strong social ties, local gathering places, and residents who participate in social, civic, service, and faith organizations 	<p>Airline community</p> <ul style="list-style-type: none"> - <i>Collaborative Community Design Initiative</i> calls for strong partnerships between universities, churches, and nonprofits to benefit Holman Corridor in East End; and creating social and civic anchors in North Main Independence Heights area - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> recommends brand awareness for shopping district - <i>Fondren Southwest Revitalization Effort</i> includes strategies to promote neighborhood through branding - <i>Greater East End Economic Development Strategy</i> established goal of clearly communicated brand identity - <i>Imagine Houston</i> calls for formation of empowerment “villages” to support communities through their neighborhood amenities - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for ongoing, culturally competent health campaigns, initiatives, and programs to meet the needs of medically underserved populations; and to foster pride and attract new investment in the community by creating a community brand and identity, hosting annual celebrations and events, and improving bi-lingual communications, marketing, and outreach strategies - <i>Midtown Management District Service (Improvement Plan and Assessment Plan for Fiscal Years 2005-2014)</i> seeks to foster community spirit with events 	

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			<p>and marketing strategies which bring the public and market sector together to communicate the positive aspects of living and working in Midtown</p> <ul style="list-style-type: none"> - <i>Northside Quality of Life Agreement</i> calls for strengthening relationships between the community and law enforcement and to bring local organizations, residents, and youth together to improve the community 	
<p>Affordable, high-quality health care for all</p>	<p>Access to health care is addressed at all scales, from overarching citywide policy to achieve accessible health care and disease prevention for all, to neighborhood-specific recommendations to develop medical clinics and programs to address local health needs.</p> <p>Several documents have been created to provide snapshots of the health profile of Houston and region, including numerous <i>Healthy Communities Indicator</i> reports. While these provide ample statistics to justify the development of tools and programs, no such tools or ordinances are available to support this aspiration.</p>	<ul style="list-style-type: none"> - <i>Citizens’ Vision for Houston’s Future</i> calls for accessible health care for all - <i>Health Equity Policy Scan</i> identifies policy gaps and provides policy recommendations for chronic disease prevention - <i>Houston Community Health Improvement Plan</i> makes recommendations for improving access to health care and treatment for all - <i>Imagine Houston</i> calls for access to health care for all communities and ages - <i>Scenarios 2040</i> imagined a future region with robust health care facilities - <i>Vision for Tomorrow</i> prioritizes primary care and preventative health services for all including an aging population 	<ul style="list-style-type: none"> - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to provide health care facilities in the neighborhood to serve all populations including the aging - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for new and improved high-quality healthcare programs and services to address local dental, pediatric, geriatric, veterans, and mental health needs - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for ongoing, culturally competent health campaigns, initiatives, and programs that meet the needs of medically under-served populations including community-based referrals, health screenings, vaccinations, counseling, prenatal care, and nutrition education - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for intensive evidence-based programs that address teen pregnancy, HIV/AIDS, substance abuse, and other highly prevalent health issues in the community - <i>Memorial Hermann TMC</i> 	<ul style="list-style-type: none"> - <i>Aging Well Texas</i> provides state guidance to cities on providing health care access to older adults - <i>Community Health Profiles</i> (such as created for <i>Independence Heights</i>) provides snapshot of community to gauge need, such as health care access and instances of health concerns - <i>Healthy Communities Indicator reports</i> provide report card on healthy and active lifestyles in Houston - <i>State of Health</i> report for Houston and Harris County provides statistics on access to health care and other indicators for use in policy development

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			<p><i>Implementation Plan</i> includes strategies to overcome barriers to healthcare access in study area</p> <ul style="list-style-type: none"> - <i>Northside Quality of Life Agreement</i> seeks to: <ul style="list-style-type: none"> • <i>Secure facilities and resources to implement community-based, cross-generational health and wellness programs;</i> • <i>Enhance access to health care through health fairs and referrals;</i> • <i>Support the establishment of a local pediatric clinic</i> 	
<p>Supportive services for disadvantaged and at-risk groups</p>	<p>Both citywide and neighborhood plans call for ample social services for populations in need and at-risk groups, including programs targeting seniors, youth, the homeless, drug and alcohol abuse counseling, and crime prevention.</p> <p>Numerous tools are available to support this vision aspiration. Many tools are associated with homeownership and homelessness, and the library offers several programs to aid in literacy and job training.</p> <p>A gap exists in the ability to tie tools and funding sources to neighborhoods/ communities in need. Although the tools exist, it is unclear how well they are used and if the communities in need are receiving available resources.</p>	<ul style="list-style-type: none"> - <i>Citizens’ Vision for Houston’s Future</i> calls for safe shelter and food for indigent populations - <i>H-GAC Evacuation and Response Recommendations Report</i> recommends services to special needs populations in the event of disaster - <i>Imagine Houston</i> calls for supportive services to all communities and groups of need in the city - <i>Interim Analysis of Impediments to Fair Housing</i> calls for equal access to fair housing - <i>Urban Houston Framework</i> encourages community stability, accessibility and equity in centers 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> recommends the provision of services and amenities to benefit all populations - <i>Acres Homes Revitalization Strategies Plan</i> calls for youth programs to serve existing neighborhood concerns regarding youth - <i>Airline Community Revitalization Plan</i> recommends programs for seniors to maintain their health and independence while providing avenues for social interaction - <i>Collaborative Community Design Initiative</i> focuses on need for social services and programs in Broadway Corridor area - <i>EaDo Livable Centers Study</i> calls for improved social services including for the homeless - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to develop programs to target areas of issue, including youth programs, drug 	<ul style="list-style-type: none"> - <i>Aging Well Texas</i> provides state guidance to cities on providing programs to support older adults - <i>Children at Risk program</i> provides data related to quality of life for children in Houston - <i>Chronic Consumer Stabilization Unit (CCSI)</i> is intended to reduce negative impacts on individuals and neighborhoods resulting behavior of those affected by mental health, connecting them with provider - <i>Community Health Profiles</i> (such as created for <i>Independence Heights</i>) provides snapshot of community to gauge need and potential social service interventions - <i>Community Housing and Development Organization (CHDO)</i> is P3 with local nonprofits to build affordable housing and rental assistance - <i>Community Revitalization Areas (CRAs)</i> used to spur and concentrate investment in areas with minority and

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		<p>and anti-gang awareness programs, a legal facility, stopping alcohol and drug abuse, and increased police presence</p> <ul style="list-style-type: none"> - <i>Fondren Southwest Revitalization Effort</i> includes strategies to improve youth enrichment and educational programs - <i>Interim Analysis of Impediments to Fair Housing</i> calls for equal access to fair housing - <i>Memorial Hermann TMC Implementation Plan</i> includes strategies to provide services for disadvantaged communities within study area - <i>Second Ward Action Plan and AIA Document</i> calls for development of gang intervention programs and crime and drug reduction programs - <i>Urban Houston Framework</i> encourages community stability, accessibility and equity in centers 	<p>poverty concentrations</p> <ul style="list-style-type: none"> - <i>Home Repair Program</i> offers repair services to elderly/ disadvantaged groups - <i>Homebuyer Assistance Program</i> assists low-to-moderate families in home buying process - <i>Homeless and Housing Bond</i> used to support available housing - <i>Homeless Outreach Team (HPD)</i> identifies homeless people residing on Houston streets and refer them to appropriate social services agencies for finding safe shelter - <i>Homeless Prevention and Rapid Re-Housing Program</i> provides financial assistance to homeless groups - Houston Public Library's <i>Literacy Advancement Programs</i> offer free programs to support all forms of literacy - Houston Public Library's <i>Support for Student Success Programs</i> and <i>Resources</i> offer free programs for all ages such as Homework Help, After-School zones, free research resources, etc. - Houston Public Library's <i>Technology Access Programs</i> offer free computer classes - Houston Public Library's <i>Workforce Development Programs</i> offer free opportunities for job-searching activities, resume writing, etc. - <i>Multi-family Housing Development</i> is utilized to house special needs and low-income households - <i>Proposed Fair Housing Tool (FHAT)</i> currently being used as part of

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				update to 2015 Analysis of Impediments to Fair Housing - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for homeless shelters and programs

 Place

<p>A safe, secure community</p>	<p>Achieving a safe and secure community is a goal that touches many topics across both citywide and neighborhood planning documents. Safety topics range from improving bicycle and pedestrian safety, encouraging community policing, environmental design to improve community safety, vacancy abatement, and disaster preparedness.</p> <p>There are numerous available tools to support this vision aspiration. Several programs such as <i>Boys and Girls Club</i> and <i>Explorers</i> are aimed at training young people to be involved in crime prevention. Other programs are related to</p>	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for decreased number of crashes involving bicyclists - <i>2035 Regional Mobility Plan: Bridging our Communities</i> calls for safety and security in all transportation modes - <i>Citizens' Vision for Houston's Future</i> calls for safety and security - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including: Improve Safety - <i>H-GAC Regional Goods Movement Study</i> calls for safety precautions in freight movement - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to maintain safe communities 	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for decreased number of crashes involving bicyclists - <i>Acrs Homes Revitalization Strategies Plan</i> addressed safety concerns, including addition street lighting for safety and curbing the dumping of hazardous materials which detracted from quality of life - <i>Airline Community Revitalization Plan</i> calls a community policing program that focuses on improving police trust and legitimacy to residents - <i>Airline Community Revitalization Plan</i> calls for abandoned properties (residential and commercial) to be demolished in the Airline community and investigate re-use opportunities - <i>Airline Community Revitalization Plan</i> 	<ul style="list-style-type: none"> - <i>Alcohol Beverage Laws/ Ordinances</i> designed to ensure alcoholic beverages are consumed safely and to prevent adjacent criminal activity - <i>Boys and Girls Club Mentoring Program</i> develops relationships with children to promote citizenship, positive police-community relations and reduced criminality - <i>CERT, Disaster Assistance Recovery Strategy, RAVA, and Mitigation Projects</i> assist in disaster preparedness and planning - <i>Community Health Profiles</i> (such as created for <i>Independence Heights</i>) provides snapshot of community to gauge need, such as crime statistics - <i>Convenience Store Owners Training</i> educates store owners on techniques to enhance safety and reduce
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	<p>development and code enforcement, such as the <i>Fire Code, Neighborhood Protection Building Standards, and Noise Ordinances</i>.</p> <p>A gap exists in the ability to determine how available tools are linked to neighborhoods of greatest need and if they are currently being implemented. As an example, it is unclear if there is a mechanism for a community to start a neighborhood watch or policing program in partnership with the police department.</p>	<ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for increased citizen awareness in public safety issues - <i>SH 288 Toll Lanes Project</i> in Harris County seeks to alleviate congestion on the route and improve safety conditions 	<ul style="list-style-type: none"> - calls for consideration of bilingual street signage in an effort to meet the need of all members of the Airline community - <i>Airline Community Revitalization Plan</i> calls for hiring and assigning Contract Deputies to Patrol the District as well as to monitor school district traffic - <i>Airline Community Revitalization Plan</i> calls for National Night Out to become a yearly event for the Airline community, recognizing efforts to make the neighborhood and schools safer - <i>Airline Community Revitalization Plan</i> calls for restrictions on trucks with more than 2 axles in neighborhoods - <i>Airline Community Revitalization Plan</i> recommends a Harris County Sheriff Storefront (substation) to improve law enforcement visibility, deter crime and build community trust - <i>Airline Community Revitalization Plan</i> recommends a Weed & Seed Program designation to weed out violent crime, gang activity, and drug use and seed the area with economic and social revitalization - <i>Airline Community Revitalization Plan</i> recommends enforcement of the Neighborhood Nuisance Abatement Act to promote public safety - <i>Airline Community Revitalization Plan</i> recommends the installation of sidewalks not only to provide additional mobility to residents, but to increase protection for children and other residents from vehicular traffic

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		<ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> recommends the installation of streetlights in Airline to provide additional lighting and serve as a deterrent to crime - <i>Airline Community Revitalization Plan</i> recommends the restriping of major thoroughfares for pedestrian and vehicular traffic safety - <i>Fondren Southwest Revitalization Effort</i> includes strategies to reduce gang activity, vandalism, and identification of trouble spots - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to maintain safe communities - <i>Imagine Houston</i> calls for increased citizen awareness in neighborhood public safety issues - <i>Independence Heights Quality of Life Agreement 2009-2010</i> envisions a safe and healthy community - <i>Independence Heights Quality of Life Agreement</i> seeks to: Increase residents' preparedness for disasters by establishing a comprehensive community disaster plan; Address general community safety issues by forming citizen patrol teams and develop partnerships with law enforcement to target issues such as prostitution, illegal drug activity, truancy, gangs, and domestic violence; Reduce the number of youth involved in drug, crime, and gang activity by implementing prevention programs; Improve access to crime victims' assistance services 	<ul style="list-style-type: none"> - maintenance related to public safety - <i>Noise Ordinance</i> protects residents from unlawful noise pollution that detracts from quality of life - <i>Police and Clergy Alliance (PACA)</i> develops relationships between clergy and police to promote cooperative crime prevention and demonstrate responsive government - Police Protection authority allows for police to protect public safety and prevent future crime - <i>Public Safety and Video Program</i> coordinates use of CCTV to monitor and record activities in public and private spaces to reduce activity and fear of crime - <i>Safe Sidewalk Program (Pedestrian Accessibility Review Program)</i> provides sidewalks and ramps within the public right-of-way for pedestrians to use around schools and major thoroughfares to improve accessibility - <i>Sobering Center (HPD)</i> reduces hazards caused by public intoxication by diverting people arrested to non-criminal, therapeutic treatment - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for police services

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		<ul style="list-style-type: none"> - <i>Memorial Hermann TMC Implementation Plan</i> includes strategies to address unhealthy and hazardous behavior within study area - <i>Midtown Management District Service (Improvement Plan and Assessment Plan for Fiscal Years 2005-2014)</i> calls for continuing efforts to deter and/or reduce crime within the District, making the best use of public and private resources to encourage residential and commercial activity - <i>Midtown TIRZ #2</i> aims to protect the general safety, health, and welfare of the community - <i>Near Northwest Management District Service, Improvement and Assessment Plan</i> seeks to deter and/or reduce crime within the District while making the best use of public and private resources - <i>Northside Quality of Life Agreement</i> calls for reducing gang activity in the Northside through partnerships, working with civic clubs, residents, business owners, and the Houston Police Department to create a Neighborhood Watch/Citizens Patrol Program, as well as enhance walkability and safety by improving sidewalks throughout the community; and improving street lighting, particularly in poorly lit areas, to enhance safety - <i>Second Ward Action Plan and AIA Document</i> calls for development of gang intervention programs and crime and drug reduction programs 	

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			<ul style="list-style-type: none"> - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for attention to safety concerns in neighborhood including reduced criminal activity, youth truancy, drug and alcohol activity and bicycle safety. Traffic speeds and intersection safety also a concern. - <i>TIRZ #1</i> aims to protect the general safety, health, and welfare of the community - <i>ULI Houston Report</i> recommends programs to encourage reinvestment to reduce safety concerns brought about by vacant and distressed properties - <i>Upper Kirby Livable Centers Study</i> proposes to encourage additional safe pedestrian crossings of Richmond Avenue and Kirby Drive - <i>Westbury Revitalization Strategies</i> calls for crime and public safety programs including monitoring of crime, graffiti removal, and security systems 	
<p>Attractive, walkable neighborhoods with diverse housing types, values and character</p>	<p>A major theme throughout citywide and neighborhood plans is the need for a diversity of housing types and affordability. Additionally, several plans highlight the need for connected, compact, self-sufficient neighborhoods with a variety of mobility options.</p> <p>Several tools are available to maintain community character such as <i>Deed Restrictions, Lot Size Ordinance, and the Building Line Ordinance</i>. Also a number</p>	<ul style="list-style-type: none"> - <i>Annexation Plan</i> proposes land to be annexed into city to accommodate growth - <i>Aging Well Texas</i> includes action to promote walkability through physical development - <i>Interim Analysis of Impediments to Fair Housing</i> calls for equal access to fair housing - <i>Imagine Houston</i> calls for a variety of housing types and incentives for high-quality design and the development of 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> promotes walkable residential development and Downtown - <i>Acres Homes Revitalization Strategies Plan</i> calls for stabilization of existing multi-family housing areas and target areas for rehabilitation - <i>Aging Well Texas</i> includes action to promote walkability through physical development - <i>Airline Community Revitalization Plan</i> calls for the use and enforcement of deed restrictions to protect property values, residential character, and 	<ul style="list-style-type: none"> - <i>2015 Analysis of Impediments and Assessment of Fair Housing</i> both address and provide policies for provision of housing choice - <i>Building Line Ordinance</i> designates minimum setback for structures in certain areas - <i>CDBG funds</i> used for affordable housing and/or community faculties - <i>Consolidated Plan</i> provides framework for investment of entitlement grant funding - <i>Deed restrictions</i> are used to maintain

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	<p>of ordinances limit the types of businesses that may locate in an area to maintain character and property values.</p> <p>A number of federal programs support the production of affordable housing, including CDBG and HOME funds. Supporting documentation for these programs provide an assessment of affordable housing need in the city.</p> <p>Several gaps exist in the ability to achieve this vision aspiration. In the absence of zoning, it is difficult to require affordable housing as a part of development, unless there is an overwhelming market benefit. Thus, creating neighborhoods with diverse housing choice is difficult. The result of regulations in place is to discourage diversity, rather than encourage it.</p> <p>A lack of comprehensive planning also limits connectivity and walkability of neighborhoods. Thoroughfare standards that limit curb cuts and encourage sidewalks are needed, as well as a coordinated transportation plan that encourages transit linked to neighborhoods of need.</p> <p>A tool dedicated to neighborhood stabilization and/or targeted redevelopment</p>	<p>a neighborhood planning framework</p> <ul style="list-style-type: none"> - <i>Citizens' Vision for Houston's Future</i> calls for neighborhoods with housing choices for all and strengthened neighborhood identity - <i>Houston: Becoming a Global Region</i> calls for compact development linked by transit and mobility options, with housing opportunities for workforces closer to places of employment, as well as "market-driven development standards." - <i>Our Great Region 2040</i> calls for creation of areas of opportunity and enhanced existing neighborhoods through coordinated infrastructure, housing, and transportation investments and a range of quality housing choices to meet diverse needs of residents - <i>Upper Kirby Livable Centers Study</i> proposes to promote the Gallery Subdistrict as both a neighborhood and regional amenity. - <i>Urban Houston Framework</i> seeks to address local and regional housing needs and provide housing in centers - <i>Vision for Tomorrow</i> prioritizes reinvesting in pedestrian-friendly neighborhoods and development patterns that encourage walking, biking, and transit - <i>Washington Avenue Livable Centers Study</i> proposes to modify the existing regulatory environment to better support development and community amenities that fit within the 	<p>guard against locally unwanted land uses in communities. The plan calls for a home repair and rehabilitation program, implementation of an Infill Housing Program to provide affordable housing to low-income residents in Airline, and recommends purchasing land from locally unwanted land users (LULUs) such as salvage yards</p> <ul style="list-style-type: none"> - <i>Collaborative Community Design Initiative</i> calls for housing need in Holman Corridor in East End; housing need in Broadway Corridor area; and infill housing in North Main/ Independence Heights - <i>EaDo Livable Centers Study</i> recommends residential and hotel development Downtown to support GRB Convention Center - <i>Eastside Village Plan</i> includes strategies to create a pedestrian-friendly neighborhood, including the development of affordable, infill housing and a linear hike and bike trail - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> calls for residential and hotel development to support retail - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to develop a diversity of housing types and rehabilitate existing to attract new residents to the area - <i>Fourth Ward TIRZ #14</i> created to facilitate development of both affordable and market rate housing - <i>GRB Convention Center Master Plan</i> calls for development of residential 	<p>community character</p> <ul style="list-style-type: none"> - <i>Fair Housing Plan</i> regulates fair housing activity in the city - <i>HOME funds</i> used for affordable housing - <i>Land Assemblage Redevelopment Authority Board (LARA)</i> uses assembled tax delinquent land/properties for affordable housing projects - <i>Lot Size Ordinance</i> prevents lots from being subdivided below a certain size - <i>Market Value Analysis (MVA)</i> used to assess areas in need of housing and economic development strategies - <i>Prohibited Yard Parking Ordinance</i> intended to protect neighborhood property values and curb degradation of neighborhoods - <i>Qualified Allocation Plan (QAP)</i> requires documentation of rationale for distribution of Low-Income Housing Tax Credit (LIHTC) allocations - <i>Sexually-Oriented Businesses Ordinances</i> enforce regulations to reduce impacts on neighborhoods and adjacent crimes - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes bond funding for affordable housing and neighborhood street reconstruction

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	<p>would be beneficial in the achievement of this goal.</p>	<p>community's desires and best practices</p>	<p>and hotel nearby to create complete neighborhood</p> <ul style="list-style-type: none"> - <i>Greater Greenspoint TIRZ #11</i> aims to revitalize through creation of mixed-use development and workforce housing - <i>Gulfgate TIRZ #8</i> was established to acquire the Gulfgate Shopping Center for redevelopment - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> calls for a mix of housing types and sustained housing affordability - <i>Houston Downtown Mixed-Use Core</i> calls for development of residential to support retail core - <i>Independence Heights Quality of Life Agreement 2009-2010</i> promotes protection and preservation of affordable land resources by establishing a community land trust and seeks to reduce the number of vacant lots and blighted and dilapidated houses in the neighborhood by implementing or continuing restoration programs such as "Keep it Bright in "Independence Heights" and by building new homes in the neighborhood - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends identifying opportunities for affordable, energy-efficient housing in the Heights/Northline area - <i>Interim Analysis of Impediments to Fair Housing</i> calls for equal access to fair housing 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> - <i>Leland Woods TIRZ #22</i> established to create affordable housing and infrastructure upgrades for community in Northeast Houston - <i>Lyons Avenue Revitalization Plan</i> includes strategies for new affordable housing and rehabilitation of existing housing with adequate attention to maintenance and public safety, and enhanced quality of urban design in redevelopment - <i>Memorial Heights TIRZ #5</i> aims to promote investment to improve quality of the neighborhood - <i>Midtown Management District Service (Improvement Plan and Assessment Plan for Fiscal Years 2005-2014)</i> seeks to work with the public and private sector to enhance the urban nature of Midtown - <i>Midtown TIRZ #2</i> aims to create opportunities for additional housing - <i>Near Northwest Management District Service, Improvement and Assessment Plan</i> seeks to enhance the District's image, infrastructure and amenities and capture the attention of the public and the media to attract more people and investment to the District. - <i>Northside Quality of Life Agreement</i> calls for development of affordable housing to meet the neighborhood's diverse housing needs and complement the neighborhood's character and creating an outreach and education initiative to connect Northside homeowners to home repair programs 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> - <i>Old Spanish Trail/Alameda Corridors TIRZ #7</i> aims to encourage investment and stimulate commercial, industrial and residential development in key corridors and adjacent neighborhoods - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for increased affordable housing opportunities and reduction of vacant or blighted properties - <i>South Post Oak TIRZ #9</i> was established to create a master-planned community including 80% affordable housing - <i>Third Ward Urban Redevelopment Plan</i> addresses neighborhood revitalization by returning abandoned tax delinquent properties to productive use while providing an increase in affordable housing opportunities - <i>ULI Houston Report</i> recommends reinvesting CDBG and other public funds towards rehabilitation and reinvestment in existing neighborhoods. The report also calls for a variety of housing opportunities and choices - <i>Upper Kirby TIRZ #19 Project and Finance Plan</i> created plan and budget for district-wide capital improvements to improve neighborhood quality and amenities - <i>Urban Houston Framework</i> seeks to address local and regional housing needs and provide housing in centers - <i>SWA Summer Internship Program 2008 – Super Neighborhood 22: Between the Bayous</i> proposes to: 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> • Maintain existing residential fabric and address poor neighborhood conditions created by newly constructed town homes • Redevelop low-value industrial land within the First Ward • Improve pedestrian circulation in Super Neighborhood 22 and provide additional green connections through the concept of a Green Ribbon and Green Threads • Create urban connections by focusing on specific nodes of intervention to better connect SN22 to the Central Business District. - <i>Washington Avenue Livable Centers Study</i> proposes to put in place parking requirements and management strategies to incrementally reduce the amount of surface parking in the community to improve aesthetic value and encourage non-automotive trips; as well as modify the existing regulatory environment to better support development and community amenities that fit within the community's desires and best practices, and provide and protect affordable housing options for the residents of the Washington Avenue Corridor - <i>West Houston Plan 2050 (2010 Update)</i> calls for making Greater West Houston even better by advocating new quality standards for future growth - <i>Upper Kirby Livable Centers Study</i> seeks to make Upper Kirby a place with a strong local identity that is 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>economically healthy, vibrant, connected, walkable, and green:</p> <ul style="list-style-type: none"> • Encourage mixed-use redevelopment with a housing emphasis in the northeast district. • Encourage mixed-use redevelopment with an employment emphasis along the Richmond Corridor. • Encourage mixed-use redevelopment with a retail emphasis along the Kirby Corridor. • Encourage mixed-use redevelopment with an employment emphasis in the southeast district. • Promote the Gallery Subdistrict as both a neighborhood and regional amenity. • Investigate shared parking districts throughout the neighborhood in conjunction with new development. 	
<p>Inviting and accessible parks and public spaces that provide recreation experiences, respect the environment, and connect people and places</p>	<p>A comprehensive citywide green space network is envisioned for the city and region, as well as parks and public spaces to serve individual neighborhoods. Such spaces are called for to enhance the environment, link communities together, and provide recreational opportunities that increase physical health.</p> <p>Several citywide plans call for the creation of a robust park, recreation, and trail system. Several site specific designs and plans have been created for parks throughout the city such as Emancipation Park and</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> envisions green spaces within 5 minute walk of homes, schools, and jobs and bikeways and pathways to link activity centers - <i>Buffalo Bayou and Beyond</i> (2002) calls for creation of key focal point to spur Houston’s future development and the creation of a network of trails and public sites to reconnect communities to their waterways - <i>Citizens’ Vision for Houston’s Future</i> calls for parks and trails in walking distance from homes that enhance the environment - <i>Harris County Parks and Recreation Master Plan</i> calls for parks and recreation facilities to meet population 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> promotes vibrant parks and public spaces Downtown - <i>Airline Community Revitalization Park</i> recommends locating new parks in Airline because the community does not have the recommended acreage of park space - <i>Buffalo Bayou and Beyond</i> (2002) calls for creation of 850 acres of new park land to transform Bayou into recreational and scenic focal point - <i>Collaborative Community Design Initiative</i> calls for civic spaces to benefit Holman Corridor in East End; creation of gathering spaces from excess right-of-way in Airline 	<ul style="list-style-type: none"> - <i>Scenic Houston Streetscape Resource Guide</i> provides guidelines for public realm design - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for parks and public spaces

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>Buffalo Bayou.</p> <p>Available tools to facilitate park design include the CIP and guidelines created by Scenic Houston. A significant gap exists in the ability of neighborhood groups to support community-based park planning, or to implement an adopted citywide vision for a parks and recreation network.</p>	<p>projections</p> <ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for increased parks and green spaces including natural resources - <i>Scenarios 2040</i> imagined a future in which the region is recognized for its livability and great place to live and work - SWA Summer Internship Program 2008 – <i>Super Neighborhood 22: Between the Bayous</i> proposes to create a new active park space between the Olivewood, Glenwood and Washington to create new connections to and between the bayous - <i>Vision for Tomorrow</i> prioritizes investing in stormwater infrastructure that can serve as recreational network, and creating strategies to plan for open space and parks 	<p>community; and improvement of parks and public programs organized along bayous in Broadway Corridor area</p> <ul style="list-style-type: none"> - <i>EaDo Livable Centers Study</i> recommends designating public space for Dynamo events - <i>Emancipation Park</i> improvements underway in Third Ward to revitalize community - <i>Fondren Southwest Revitalization Effort</i> includes strategies for more recreational programs and facilities - <i>Fourth Ward TIRZ #14</i> created to develop public open spaces to serve neighborhood - <i>Greater East End Livable Center Study (2009)</i> guided grant and capital investments including sidewalks, trails, Esplanade on Navigation and renovations to Guadalupe Plaza Park - <i>Greater East End Livable Center Study (2010)</i> guided grant and capital investments adjacent to East End Light Rail include sidewalks, trails, and pedestrian amenities - <i>Greater Greenspoint TIRZ #11</i> aims to revitalize through creation of parks and recreational projects - <i>Harrisburg TIRZ #23</i> established to finance design and construction of needed parks and recreational facilities - <i>Hiram Clarke/Fort Bend TIRZ #25</i> established to finance parks and recreation improvements - <i>Independence Heights Quality of Life Agreement 2009-2010</i> recommends organizing a “clean” community 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> campaign to improve the physical appearance of the community - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends creating pocket parks and plazas along the light rail line utilizing METRO remnant properties - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> seeks to improve and expand the hike and bike trails along White Oak Bayou - <i>Main Street TIRZ #3</i> promotes an environment conducive to parks and open space - <i>Northside Quality of Life Agreement</i> calls for support to establish plazas, pocket parks, and small open spaces adjacent to the rail line - <i>Northside Quality of Life Agreement</i> calls for improved and expanded parks and trails to increase residents' access to healthy recreation - <i>Northside Quality of Life Agreement</i> calls for Moody Park to be improved so it becomes the "heart" of the - <i>Second Ward Action Plan and AIA Document</i> calls for refurbishment of existing housing, promotion of affordable housing and homeownership - <i>Southern Downtown CBD Public Realm Plan</i> calls for new and reactivated parks and open spaces to create memorable places and appealing environment - <i>ULI Houston Report</i> recommends neighborhood parks and recreational 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>opportunities to serve neighborhood revitalization</p> <ul style="list-style-type: none"> - <i>Upper Kirby Management District Livable Centers Study (2010)</i> provided strategies for developing an accessible and activated city park and gathering space for the community - <i>Upper Kirby Livable Centers Study</i> proposes to: <ul style="list-style-type: none"> • Identify properties that could be utilized as greenspace including small neighborhood parks, pocket parks and community gardens. • Celebrate Levy Park and create greater pedestrian access to this important existing open space - SWA Summer Internship Program 2008 – <i>Super Neighborhood 22: Between the Bayous</i> proposes to utilize the existing green spaces and bayous, in conjunction with proposed parks, to create green connections both around and through the neighborhood and to create a new “Bayou Columns Park” in the First Ward, where the I-10/I-45 freeway overpass, the MKT right of way and White Oak Bayou all converge - <i>Washington Avenue Livable Centers Study</i> proposes to redesign the interchange between Memorial and Waugh to improve traffic flow, bicycle and pedestrian connections across Buffalo Bayou and to Spotts Park, and to create additional developable land and open space, and to develop stormwater management strategies that protect the community from storm events while providing mobility options and creating an aesthetically 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>pleasing environment</p> <ul style="list-style-type: none"> - <i>Westbury Revitalization Strategies</i> calls for improved recreational amenities and promotion 	
<p>Beautiful streetscapes and public spaces</p>	<p>The theme of beautification and a clean, well-maintained public realm unites numerous plans both on the citywide and neighborhood, site-specific scale. Recommendations include neighborhood clean-up programs, streetscape improvements, elements to beautify and highlight community character, such as public art, and removal of blight.</p> <p>Several tools are available to support this vision aspiration, however most are geared at litter prevention and removal, code enforcement, and demolition of nuisance properties, rather than at beautification or streetscape improvements. Also, programs are primarily reactive rather than proactive. While</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> calls for pride in the appearance of communities and region - <i>Buffalo Bayou Lighting and Public Art Master Plan</i> recommends a lighting and public art concept and strategy to enhance public appreciation, access and use of the Buffalo Bayou, to establish an appealing identity for Houston’s neglected central corridor, to promote a refined aesthetic standard and to tie together and enliven numerous development projects within the bayou and throughout Downtown - <i>Citizens’ Vision for Houston’s Future</i> calls for removal of visual blight and delivery of services to assist in maintenance of physical environment - <i>City of Houston Parks and Recreation Master Plan</i> seeks connections between parks and continued 	<ul style="list-style-type: none"> - <i>Acres Homes Revitalization Strategies Plan</i> calls for improvement of the public right of way, sidewalks, parks, and overall cleanliness - <i>Airline Community Revitalization Plan</i> calls for a Community Beautification Program to strengthen the social fabric and enhance the aesthetic appearance of the Airline community and recommends more heavy trash collection days and litter control - <i>Buffalo Bayou and Beyond (2002)</i> calls for creation of spaces to connect views of Bayous from streets, trails, neighborhoods and all areas of Downtown - <i>City of Houston Parks and Recreation Master Plan</i> seeks connections between parks and continued development of trails - <i>Collaborative Community Design Initiative</i> calls improvement of public 	<ul style="list-style-type: none"> - <i>Adopt-a-Lot Program</i> encourages volunteer groups to abate weed, brush, and rubbish on abandoned or vacant private property - <i>Anti-Scavenging Law</i> prevents disturbance of refuse containers placed out for collection - <i>Demolition Derby</i> targets the clearance of dilapidated buildings and areas to prioritize city resources used towards redevelopment - <i>Early Placement of Heavy Trash (Code 39)</i> relates to the removal and early placement of heavy trash - <i>ETJ Sign Regulations</i> control on-premises signs in the ETJ - <i>Houston Clean City Commission</i> oversees comprehensive litter control program to influence public behavior - <i>Illegal Dumping Sign Program</i> prevents illegal dumping on private property

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>mechanisms exist for funding on the neighborhood scale, such as the <i>Neighborhood Matching Grant Programs</i>, it is unclear how these funds are used and if they are distributed equitably.</p> <p>A gap exists in connecting the goals of comprehensive citywide and neighborhood planning into implementable projects. The majority of neighborhood beautification planning takes place through TIRZ and Management Districts, and is financed by these groups. A tool for planning for and financing streetscape and litter abatement programs in areas not included in the above is lacking.</p>	<p>development of trails</p> <ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for protection of natural resources within the public realm - SWA Summer Internship Program 2008 – <i>Super Neighborhood 22: Between the Bayous</i> proposes to link the eleven neighborhoods through an east-west parkway and north-south commercial centers. The proposed parkway would occur within the block between Washington Avenue and Center Street, connecting the downtown area, Super Neighborhood 22 and Memorial Park - <i>Vision for Tomorrow</i> prioritizes creation of attractive, walkable, mixed-use places and communities anchored by parks, services, and quality of neighborhood design - <i>Walkable Montrose</i> calls for re-establishing Montrose as Houston’s Grand Boulevard and a key pedestrian link between Buffalo Bayou trails and the Hermann Park / Rice University / Texas Medical Center Area 	<p>realm in Airline community</p> <ul style="list-style-type: none"> - <i>EaDo Livable Centers Study</i> recommends improvements to pedestrian realm including crossings, branding, and standards and urban design that address the public realm (i.e. ground floor retail) - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> recommends vibrant public realm to support retail development - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to reduce blight and rid community of hazardous waste - <i>Fondren Southwest Revitalization Effort</i> includes strategies to enhance major thoroughfares and discourage littering - <i>GRB Convention Center Master Plan</i> calls for enhancing pedestrian corridors and streetscape in surrounding area - <i>Greater East End Livable Center Study</i> (2009) guided grant and capital investments including sidewalks, trails, Esplanade on Navigation and renovations to Guadalupe Plaza Park - <i>Greater East End Livable Center Study</i> (2010) guided grant and capital investments adjacent to East End Light Rail include sidewalks, trails, and pedestrian amenities - <i>Houston Downtown Mixed-Use Core</i> calls for an attractive public realm to support ground-floor retail - <i>Independence Heights Streetscape Improvements</i> improved mobility 	<ul style="list-style-type: none"> - <i>Litter Control</i> prevents littering of the public realm and enforcement of solid waste vehicles and containers - <i>Location of Communications Facility Structures</i> regulated by Harris County Public Infrastructure Department - <i>Mayors Mow Down Program</i> enabled neighborhoods to maintain their own weeded lots through city stipend given to community groups - <i>Metal Recycling Entities</i> regulations control locations of scrap metal recycling businesses in unincorporated areas of Harris County - <i>Neighborhood Matching Grant Programs</i> helps neighborhoods fund various beautification and improvement projects by providing matching grant reimbursement - <i>Neighborhood Nuisances Code</i> controls weeds, rodents, illegal dumping, visual blight, graffiti, sewage and stagnant water - <i>Regulations of Commercial Solid Waste Operators</i> outlines requirements for hauling waste from commercial or industrial properties within the city - <i>Removal of Inoperable Vehicles</i> enforces removal of abandoned and inoperable motor vehicles - <i>Scenic Houston Streetscape Resource Guide</i> provides guidelines for public realm design - <i>Screening of Bulk Containers</i> ordinance outlines guidelines for screening to shield views to unsightly containers - <i>Solid Waste Guidelines</i> include

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>conditions and streetscape appearance along key corridor</p> <ul style="list-style-type: none"> - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for a streetscape improvement plan and recommends organizing a “clean” community campaign to improve the physical appearance of the community - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> calls for streetscape improvement planning - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends working with METRO to enhance light rail line and public art - <i>Lyons Avenue Revitalization Plan</i> includes strategies for improvement of the public realm - <i>Memorial City TIRZ #17</i> intended to provide financing mechanism for the improvement of key corridors to attract high-quality development - <i>Midtown Management District Service (Improvement Plan and Assessment Plan for Fiscal Years 2005-2014)</i> seeks to enhance the District’s pedestrian nature, viability and image by providing well-maintained public spaces and rights of way - <i>Midtown TIRZ #2</i> aims to alleviate blighted sight conditions - <i>Northside Quality of Life Agreement</i> recommends working with METRO and Northside’s community partners (especially youth programs) to improve the appearance of infrastructure 	<p>specifications for garbage collection services including General, Other Basic Services, and Basic Collection Services</p> <ul style="list-style-type: none"> - <i>Strike-off Blight Program</i> allows City to remove dangerous and blighted structures from neighborhoods and make them attractive for resale - <i>Super Neighborhood Action Plans (SNAP)</i> are 12-18 month operational maintenance items offered to active SNs once a year by Public Works and Parks - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for projects to improve parks and public facilities - <i>Toll Road Sign Regulations</i> apply to all signs visible from Harris County toll road

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>associated with the light rail line</p> <ul style="list-style-type: none"> - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for beautification of the public realm and abatement of neighborhood blight - <i>Southern Downtown CBD Public Realm Plan</i> calls for improvement of street walls and key connections across highway edges - <i>Southern Houston Study</i> calls for measures to address neighborhood deterioration - <i>Southwest Houston TIRZ #20</i> established to address mobility concerns along key commercial corridors - SWA Summer Internship Program 2008 – <i>Super Neighborhood 22: Between the Bayous</i> proposes to link the eleven neighborhoods through an east-west parkway and north-south commercial centers. The proposed parkway would occur within the block between Washington Avenue and Center Street, connecting the downtown area, Super Neighborhood 22 and Memorial Park. The plan also proposes to create a new portal to better connect SN 22 to Downtown - <i>TIRZ #1 St. George Place</i> aims to reduce visual blight, deterioration and incompatible land uses in the St. George Place area - <i>ULI Houston Report</i> recommends strategies to improve neighborhood appearance, including demolition of properties to ready them for 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>reinvestment or dedication as a park or public space</p> <ul style="list-style-type: none"> - <i>Upper Kirby Management District Project for Public Spaces</i> identified park programming for Levy Park - <i>Walkable Montrose</i> calls for re-establishing Montrose as Houston’s Grand Boulevard and a key pedestrian link between Buffalo Bayou trails and the Hermann Park / Rice University / Texas Medical Center Area - <i>Westbury Revitalization Strategies</i> calls for beautification strategies including development of a master landscape plan, litter clean-up, abatement of vacant lots, code compliance, and a linear park and jogging trail - <i>Westheimer Corridor Mobility Study</i> sought to improve mobility conditions and streetscape appearance connecting Uptown and Westchase neighborhoods - <i>Washington Avenue Livable Centers Study</i> proposes to reuse underutilized parcels in the neighborhood and along Washington Avenue to create a world-class system of parks, squares, open-spaces and recreation areas that improve land values and tie neighbors to the Avenue - <i>Greater East End Management District Economic Development Strategy</i> seeks to increase residential and commercial development along Catalyst Corridors by: <ul style="list-style-type: none"> • Conducting beautification and 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>walkability assessment</p> <ul style="list-style-type: none"> • Crafting an implementation plan for soft infrastructure investments for each catalyst corridor • Creating a marketing plan to highlight improvements made to individual corridors and attract capital investment 	
<p>Vibrant, enjoyable activity centers</p>	<p>Houston is a city of neighborhoods anchored by centers large and small. In citywide planning, the city is envisioned to be linked by neighborhoods activity centers, including Downtown, which are self-sufficient and connected by mobility options, jobs, housing, and commercial areas, and connected by open space and recreation links. Neighborhood plans reflect this same theme of creating self-sufficient, sustainable neighborhoods with robust commercial centers surrounded by housing choices and a range of mobility and open space options.</p> <p>However, no tool exists to implement an overarching framework for creating neighborhood plans for these diverse centers. Neighborhood planning is done <i>ad hoc</i> and is not linked by an adopted framework to achieve this goal.</p>	<ul style="list-style-type: none"> - <i>2035 Regional Mobility Plan: Bridging our Communities</i> seeks to tie transportation to land use and support Livable Centers - <i>A Vision for Houston’s Future</i> envisions self-sufficient communities and web of livable urban, suburban, and rural activity centers with diverse housing and job opportunities - <i>Citizens’ Vision for Houston’s Future</i> seeks to create walkable, mixed use centers at all scales - <i>Houston: Becoming a Global Region</i> calls for creation of compact development, mixed-use communities to better balance jobs-housing ratio - <i>Urban Houston Framework</i> describes a hierarchy of centers distributed throughout the city including potential future development areas - <i>Upper Kirby Livable Centers Study</i> proposes to: <ul style="list-style-type: none"> • Promote the Gallery Subdistrict as both a neighborhood and regional amenity • Promote the Civic Center District as the “heart” of Upper Kirby with both public and private investment 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> promotes the development of Downtown as the most significant of Houston’s economic and cultural centers - <i>EaDo Livable Centers Study</i> recommends residential and hotel development Downtown to support GRB Convention Center - <i>EaDo Promenade</i> designed to promote vibrant mixed-use center in EaDo - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> calls for further development of Downtown as retail activity center - <i>Fifth Ward TIRZ #18</i> establishes goals to create conditions for redevelopment to strengthen neighborhood character - <i>Hardy/ Near North Side TIRZ #21</i> established to promote neighborhood redevelopment - <i>Hardy/ Near North Side TIRZ #21</i> established to promote neighborhood redevelopment - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> promotes an economic development strategy for vital investment along key corridors 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> - <i>Vision for Tomorrow</i> prioritizes reinvesting in pedestrian-friendly neighborhoods including Downtown and development patterns that encourage walking, biking, and transit 	


Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>throughout the city based on existing neighborhood centers</p> <ul style="list-style-type: none"> - <i>Washington Avenue Livable Centers Study</i> proposes to establish a management entity for the Washington Avenue Corridor to develop unified community branding and wayfinding, promote economic development, manage parking and promote the community's identity - <i>Washington Avenue Livable Centers Study</i> seeks to support the development of small local businesses and encourage Washington Avenue to continue to develop a unique commercial environment - <i>West Houston Plan 2050 (2010 Update)</i> calls for keeping Greater West Houston (GWH) the premier place to live, work and play in the Houston Metropolitan Area - <i>Upper Kirby Livable Centers Study</i> seeks to make Upper Kirby a place with a strong local identity that is economically healthy, vibrant, connected, walkable, and green - <i>Energy Corridor District's</i> primary purpose is to increase the value of properties in the District through master planning initiatives, transportation and infrastructure plans, park improvements, maintenance, security and advocacy for its constituents - <i>Greater East End Management District Economic Development Strategy</i> seeks to increase residential and commercial development along Catalyst Corridors 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			by: <ul style="list-style-type: none"> Improving and promoting sites / existing buildings in manufacturing and logistics-targeted corridors. Finalizing and expanding economic development programs with the City of Houston Promoting the results of the Retail Leakage Study <i>Greater East End Management District Economic Development Strategy</i> seeks to clearly communicate brand identity that inspires residential and commercial investment by Designating sub-districts by appropriate use Investing in additional signage and street art that clearly delineates the East End Engaging in a joint marketing initiative with the Houston East End Chamber of Commerce 	
<p>High-quality community facilities that provide for the diverse needs of residents</p>	<p>High-quality community facilities are called for throughout both citywide and neighborhood plans, to provide additional facilities as the community grows as well as provide them in existing communities in need. Community facilities would house services that would respond to the needs of unique, diverse populations.</p> <p>New facilities are created in the City through the <i>Subdivision Ordinance</i>, and included in the</p>	<ul style="list-style-type: none"> <i>Citizens’ Vision for Houston’s Future</i> seeks to develop libraries, recreational facilities, and parks in walking distance from every home <i>City of Houston Parks and Recreation Master Plan</i> calls for additional parks and recreation facilities commensurate with growth <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for a safe haven for people in recovery and transition from incarceration or other residential institutions 	<ul style="list-style-type: none"> <i>A Vision for Downtown Houston</i> calls for creation of high quality facilities Downtown to serve all populations <i>Airline Community Revitalization Plan</i> calls for a community; bilingual street signage; a 24-Hour Medical Clinic for all emergent care need; and a grocery store to provide higher wages to workers while offering staple foods and ethnic foods to consumers at lower prices <i>Airline Community Neighborhood Revitalization Strategy Area</i> seeks to improve the retail/commercial 	<ul style="list-style-type: none"> <i>CDBG funds</i> used to fund public improvements through CIP <i>COH Parks Department</i> provides for the development and maintenance of city parks, and maintenance of the tree canopy <i>Subdivision ordinance</i> requires for fee or dedication of land as public space <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for new and improved community facilities

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p><i>Capital Improvement Plan.</i> Additionally, federal CDBG funds may be put towards funding community facilities.</p> <p>A gap exists in a comprehensive facilities management and upgrading strategy that the city may use to prioritize capital improvements and programming for community facilities. Ideally such a plan would be informed by community input to ensure that the needs of diverse populations are met and reflected in the facilities.</p>	<ul style="list-style-type: none"> - <i>Interim Analysis of Impediments to Fair Housing</i> calls for accessibility in all public facilities - <i>Urban Houston Framework</i> encourages access to amenities, attractions, and destinations for all through development of centers 	<p>reinvestment and development in the Airline community by: Increasing local access to goods and services at reasonable prices; Attracting and retaining businesses; Providing destinations and nodes to attract visitors and new residents; Reuse of existing commercial fabric; Providing employment for area residents; Increase the tax base; stimulating investment; and encouraging local entrepreneurship</p> <ul style="list-style-type: none"> - <i>Citizens' Vision for Houston's Future</i> seeks to develop libraries, recreational facilities, and parks in walking distance from every home - <i>City of Houston Parks and Recreation Master Plan</i> calls for improvement of recreational programming and maintenance of facilities - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> calls for community facilities that support the local neighborhood's service needs - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for a safe haven for people in recovery and transition from incarceration or other residential institutions and seeks to address health and human service needs by creating a one-stop shop atmosphere, or a community center or campus, where multiple agencies are centrally located to meet the needs of the community - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends establishing a middle school and family/community 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<ul style="list-style-type: none"> support services - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends establishing a library - <i>Interim Analysis of Impediments to Fair Housing</i> calls for accessibility in all public facilities - <i>Second Ward Action Plan and AIA Document</i> calls for improved parks facilities and programs - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for community facility to provide services to foster education and recreation - <i>Southern Houston Study</i> calls for augmentation of community services and retail in low-density area - <i>ULI Houston Report</i> recommends high quality educational facilities and libraries to reinforce neighborhood reinvestment - <i>Urban Houston Framework</i> encourages access to amenities, attractions, and destinations for all through development of centers - <i>Upper Kirby Livable Centers Study</i> proposes to promote the Civic Center District as the "heart" of Upper Kirby with both public and private investment 	
<p><i>A city that enables healthy, active lifestyles and social well-being</i></p>	<p>Healthy communities planning touches on themes of mobility, community design, public outreach, food access, health</p>	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for regional bikeway network to aid in encouraging health and physical activity 	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for regional bikeway network to aid in encouraging health and physical activity in the greater Houston area 	<ul style="list-style-type: none"> - <i>Boarding Home Enforcement</i> regulates boarding homes to protect disabled boarders and ensure good health of population vulnerable to

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>education, physical education, and chronic disease prevention. The theme has arisen in both citywide and neighborhood plans, driven both from the physical planning and public health perspectives.</p> <p>While ample research has been completed to demonstrate the public health concerns present in the City of Houston and region, no clear policies are directing implementation of programs. Additional coordination is needed between public health and planning to link policy recommendations with implementation.</p>	<ul style="list-style-type: none"> - <i>Aging Well Texas</i> includes action to promote walkability through physical development - <i>Health Equity Policy Scan</i> identifies policy gaps and provides policy recommendations for policy chronic disease prevention - <i>Houston Community Health Improvement Plan</i> makes recommendations for encouraging healthy lifestyles and development patterns - <i>Our Great Region 2040</i> calls for a physically and mentally healthy population with access to walking and biking - <i>Urban Houston Framework</i> encourages promotion of healthy lifestyles through connection of bicycle and pedestrian linkages in centers 	<ul style="list-style-type: none"> - <i>Aging Well Texas</i> includes action to promote walkability through physical development - <i>Airline Community Revitalization Plan</i> calls for a spark park to be built in Airline to provides community children with the amenities of a water park without the liability of a pool - <i>Health Equity Policy Scan</i> identifies policy gaps and provides policy recommendations for policy chronic disease prevention - <i>H-Gac Independence Heights/ Northline Livable Centers Study</i> seeks to encourage healthy living and safety by increasing parks and public open space and improving the bike network - <i>Houston Community Health Improvement Plan</i> makes recommendations for encouraging healthy lifestyles and development patterns - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for programs and services that address the unique needs of seniors including “aging in place” programming - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seek to address hunger and nutrition, and improve access to high-quality fresh foods by supporting and expanding existing food programs and establishing local community gardens, a “Food Trust” program, and a neighborhood grocery store, co-op or farmers market - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to 	<p>abuse</p> <ul style="list-style-type: none"> - <i>Healthy Communities Indicator Reports (2012, 2013)</i> provide report card on healthy active lifestyles. Includes data and best practices, but no recommendations. - <i>Sticky Solutions: A Guide to Hosting a Community Design Workshop</i> identifies best practices for built environment and health and can be used by neighborhood groups in planning


Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>promote healthy lifestyles for all residents by establishing recreation and fitness programs, nutrition education, public awareness campaigns and positive food marketing messages</p> <ul style="list-style-type: none"> - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends addressing hunger and nutrition and improving access to fresh foods - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> encourages healthy lifestyles - <i>Northside Quality of Life Agreement</i> recommends: Building community gardens to increase access to healthy food and good nutrition; Offering community classes and workshops on gardening, nutrition, composting, canning, cooking, and the benefits of healthy foods; Strengthening and supporting Near Northside Healthy Community Partnership - <i>Urban Houston Framework</i> encourages promotion of healthy lifestyles through connection of bicycle and pedestrian linkages in centers 	
 Culture				
<p>A diverse, welcoming culture that is celebrated and respected</p>	<p>The diversity of Houston has been widely documented, however the celebration of this diversity is lacking in policy in both citywide and neighborhood planning. This theme should be highlighted in future planning work, including a tool to empower diverse communities</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> highlights Houston has one of the most culturally and ethnically diverse regions on the planet - <i>Our Great Region 2040</i> envisions a region in which its rich multi-cultural, historical and natural assets are 	<ul style="list-style-type: none"> - <i>Collaborative Community Design Initiative</i> focuses on building strong culture of North Main/ Independence Heights area for redevelopment and infill - <i>ULI Houston Report</i> recommends using strong sense of place and identity of existing neighborhoods to 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	to undertake place-based neighborhood planning.	respected	spur reinvestment	
<p>A community that respects our history</p>	<p>Several citywide planning documents mention the significance of Houston’s history that should be celebrated as the city grows and to strengthen its identity. Similarly, many neighborhood plans call for the celebration and protection of historic elements, mainly in terms of historic preservation.</p> <p>Currently, the City’s <i>Historic Preservation Ordinance</i> allows for the protection of historic resources on a structure or building basis.</p> <p>The City lacks a comprehensive plan for historic preservation and historic resource planning that prioritizes future areas for protection. Ideally such a plan would involve the community in creating neighborhood-specific recommendations to protect culturally-significant elements of the city, and be linked by a framework that could then be implemented through phases, by neighborhood.</p>	<ul style="list-style-type: none"> - <i>Citizens’ Vision for Houston’s Future</i> calls for preservation of historic areas - <i>Land and Water Resources Conservation and Recreation Plan (TPWD)</i> establishes polices for the protection and conservation of Texas’ cultural resources - <i>Our Great Region 2040</i> envisions a region in which its rich multi-cultural, historical and natural assets are respected - <i>Vision for Tomorrow</i> prioritizes protecting natural, historic, and cultural amenities 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> strives to protect historic structures Downtown - <i>Fourth Ward TIRZ #14</i> created to preserve historic structures and enhancement of historic corridors - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> encourages celebration and preservation of historic places - <i>Independence Heights Quality of Life Agreement</i> seeks to: Recognize and preserve the neighborhood’s historical significance by obtaining a local “Historic District” designation and becoming a “Preserve America” community; Assist local property owners in obtaining historic designations for their properties; Recognize the Independence Heights history of our community through signs, tours, events, celebrations, and murals as well as support and expand the “Bringing History Back” initiative; Develop a plan to transform Burgess Hall into a commemorative site that celebrates the history of Independence Heights - <i>Independence Heights Quality of Life Agreement 2009-2010</i> envisions a vibrant community built on a foundation of faith and a historic past and seeks to establish, stimulate, and support housing and economic development in the historic core through innovative programs and the development of a Historic Main Street 	<ul style="list-style-type: none"> - <i>Historic Preservation ordinance</i> allows for preservation of historic buildings and districts

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			<p>Program;</p> <ul style="list-style-type: none"> - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends developing Burgess Hall into a commemorative site - <i>Northside Quality of Life Agreement</i> calls for the protection and preservation of important historic districts and landmarks in the Northside - <i>Northside Quality of Life Agreement</i> calls for: Creation of a Northside Public Art and History Taskforce; Creation of an oral history project to document local stories - <i>Old Sixth Ward TIRZ #13</i> created to purchase historically important structures and parkland and pursue regulations to protect existing historic structures in designated historic areas 	
<p>Unique and internationally recognized cultural and entertainment opportunities</p>	<p>Houston is home to many significant cultural destinations. However, planning policy, neither at the citywide or neighborhood scale, specifically involves coordination with cultural destinations. Plans that do mention cultural destinations are more general and less specific in nature.</p> <p>More significant policies and accompanying tools are needed to coordinate planning of cultural destinations with overarching city planning and priorities.</p>	<ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for establishment and celebration of cultural destinations - <i>A Vision for Houston’s Future</i> highlights cultural resources and organizations as one of the best and most exciting in the world - <i>Scenarios 2040</i> imagined a future region characterized by cultural draws 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> promotes expansion of cultural attractions Downtown - <i>GRB Convention Center Master Plan</i> calls for expansion of convention center as regional destination - <i>Harrisburg TIRZ #23</i> established to finance design and construction of cultural facilities - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> seeks to incorporate art and culture into local projects. - <i>Hiram Clarke/Fort Bend TIRZ #25</i> established to finance cultural facilities 	

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<p>A thriving local arts and creative community</p>	<p>Promotion and celebration of the arts is included as a goal in several citywide and neighborhood plans. Attention to the arts is usually called for in neighborhoods that already have an arts community as a focus for economic development.</p> <p>The Capital Improvement Plan sets aside funding for public art, which is a helpful tool in developing art installations throughout the city. However, more comprehensive planning is needed in this realm, such as a public art master plan, and a mechanism for such planning at the neighborhood scale.</p>	<ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for promotion of the arts - <i>Washington Avenue Livable Centers Study</i> seeks to support the continued development of the Washington Avenue Corridor as a primary destination for the arts in Houston. 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for promotion of arts destinations Downtown - <i>Imagine Houston</i> calls for promotion of the arts in neighborhood cultural facilities - <i>Independence Heights Quality of Life Agreement</i> seeks to encourage creative expression by establishing arts programming for all ages throughout the community - <i>Northside Quality of Life Agreement</i> calls for development of a public art plan for the Northside - <i>Washington Avenue Livable Centers Study</i> seeks to create new opportunities for local artists to live, work and display their art throughout the neighborhood 	<ul style="list-style-type: none"> - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for civic art for projects receiving public funding
<p>A culture that encourages innovation</p>	<p>Encouraging innovation is mentioned in several citywide plans, especially those concentrated on economic development. Innovation is rarely-occurring in neighborhood plans. Often the theme is linked with creation of job skills and workforce development</p> <p>Currently there is no tool available to implement innovation in economic development to achieve this vision aspiration.</p>	<ul style="list-style-type: none"> - <i>Citizens' Vision for Houston's Future</i> calls for the creation of wealth through innovation, research and entrepreneurship - <i>Gulf Coast Comprehensive Economic Development Strategy</i> envisions a diverse economy that encourages innovation - <i>Gulf Coast Workforce Development Strategic Plan</i> envisions commitment to innovation among workforce - <i>Houston Community College Strategic Plan</i> aims to encourage innovation as a means to improve institutional resilience - <i>University of Houston-Downtown Strategic Plan</i> calls for creation of facilities that encourage collaboration, 	<ul style="list-style-type: none"> - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> seeks to incorporate art and culture into local projects - <i>Northside Quality of Life Agreement</i> seeks to attract or incubate a community-based arts program for youth 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		innovation and develop 21 st century skills		
 Education				
<p>Quality learning opportunities from early childhood onward</p>	<p>Quality education for all Houstonians at every age is a recurring theme throughout citywide and neighborhood planning. Education is linked to creating an able workforce and arming children with the skills needed to achieve success.</p> <p>Neighborhood plans include specific recommendations for school program, needed educational interventions, and new facilities specific to those areas.</p> <p>Currently few tools are available to implement this vision aspiration. The Houston Public Library offers several literacy programs to serve communities, yet there is no similar direction from the City or School District to prioritize educational improvements throughout the city.</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> envisions schools, colleges and universities that produce highly educated citizens who live and work in the region - <i>Gulf Coast Workforce Development Strategic Plan</i> envisions commitment to life-long learning among workforce - <i>Houston Community College Strategic Plan</i> calls for increased student completion through advanced educational opportunities and institutional capacity for advanced student, faculty, and staff leadership development - <i>Houston Independent School District Literacy Plan</i> includes guidelines for literacy at all school levels including parent involvement - <i>Houston Public Library Strategic Plan</i> strives to provide literacy advancement by providing reading and financial and health literacy resources - <i>Imagine Houston</i> calls for lifelong learning at all levels of education - <i>Our Great Region 2040</i> calls for education and training opportunities for all - <i>University of Houston-Downtown Strategic Plan</i> calls for increased student enrollment and completion 	<ul style="list-style-type: none"> - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to promote language and literacy programs - <i>Houston Independent School District Literacy Plan</i> includes guidelines for literacy at all school levels including parent involvement - <i>Houston Public Library Strategic Plan</i> strives to provide literacy advancement by providing reading and financial and health literacy resources - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to improve educational opportunities for vulnerable populations by establishing GED, ESL and adult basic education programs and innovative, high-quality afterschool programs, summer camps, and empowerment workshops for children and youth; long-term academic success of young people by establishing vocational and college preparatory programs and creating a college-bound culture within the community; and lifelong learning and access to educational and cultural resources by establishing a community library - <i>Northside Quality of Life Agreement</i> recommends providing more choices to students entering middle school by attracting a charter school to the 	<ul style="list-style-type: none"> - Houston Public Library’s <i>Literacy Advancement Programs</i> offer free programs to support all forms of literacy - Houston Public Library’s <i>Support for Student Success Programs</i> and <i>Resources</i> offer free programs for all ages such as Homework Help, After-School zones, free research resources, etc.

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>Northside and seeks to support and grow fundamental educational resources, such as ESL, GED, and college preparation classes</p> <ul style="list-style-type: none"> - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for increased educational programs in neighborhood and technology advancements - <i>ULI Houston Report</i> recommends high quality educational facilities and libraries to reinforce neighborhood reinvestment - <i>Westbury Revitalization Strategies</i> calls for Westbury High School improvements 	
<p>Schools and communities that invest in each other</p>	<p>Enhanced educational facilities and relationships between community and schools are called for in several citywide and neighborhood plans. This includes offering community educational resources that augment the education that children receive in school.</p> <p>Currently there is a lacking in both citywide policy framework to support this goal as well as tools to implement and link to this framework.</p>	<ul style="list-style-type: none"> - <i>Houston Public Library Strategic Plan</i> strives to augment school education by providing access to resources, services, and programs to assist students - <i>University of Houston-Downtown Strategic Plan</i> linking the university with community partners, including leverages of grants and engaging community partners 	<ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> calls for after school and summer programs to deter delinquency and help children, adolescents, and teenagers improve self-esteem and academic performance - <i>Eastside TIRZ #6</i> established to create educational facility on East Side of Houston - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to create youth programs to support existing elementary schools - <i>Fondren Southwest Revitalization Effort</i> includes strategies to support local children's school involvement and attendance - <i>Houston Public Library Strategic Plan</i> strives to augment school education by providing access to resources, services, 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<p>and programs to assist students</p> <ul style="list-style-type: none"> - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to expand the educational resources in the Independence Heights community by strengthening existing daycare programs and establishing new high-quality early childhood education programs, a middle school, and family and community support services including mentoring programs, case management, and parent support centers - <i>Independence Heights Quality of Life Agreement</i> seeks to inspire lifelong learning and provide access to educational and cultural resources by establishing a community library - <i>Northside Quality of Life Agreement</i> calls for expansion of free local after-school and summer programs for children and youth of all ages - <i>Second Ward Action Plan and AIA Document</i> calls for increased community involvement in schools - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for community involvement in schools, libraries and literacy 	
<p><i>A skilled workforce for the 21st century</i></p>	<p>Education aimed at achieving a skilled workforce is a priority throughout Houston both at the citywide and neighborhood scale. Several neighborhood plans recommend programs for education at all levels, and technology upgrades to ensure the most job-ready community</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston's Future</i> envisions schools, colleges and universities that produce highly educated citizens who live and work in the region - <i>Citizens' Vision for Houston's Future</i> calls for an educated and skilled workforce with lifelong, educational opportunities 	<ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> calls for after school and summer programs to deter delinquency and help children, adolescents, and teenagers improve self-esteem and academic performance - <i>Houston Public Library Strategic Plan</i> strives to provide facilities that will 	<ul style="list-style-type: none"> - Houston Public Library's <i>Technology Access Programs</i> offer free computer classes - Houston Public Library's <i>Workforce Development Programs</i> offer free opportunities for job-searching activities, resume writing, etc.

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>members.</p> <p>Currently few tools are available to implement this vision aspiration. The Houston Public Library offers several job training programs to serve communities, yet there is no similar direction from the City or School District to prioritize this theme throughout the city.</p>	<ul style="list-style-type: none"> - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for the education, training and jobs leading to quality of life and financial stability - <i>Gulf Coast Workforce Development Strategic Plan</i> calls for adequate supply of skilled workers - <i>Houston Community College Strategic Plan</i> intends to be responsive to the needs of business and industry for skilled workers, and ensure that programs include the skills required for 21st Century learners - <i>Houston Public Library Strategic Plan</i> strives to provide facilities that will cultivate workforce skills to ensure success in the workplace, including up-to-date technology resources - <i>Imagine Houston</i> calls for investments in human capital that produce prepared work force and expansion of training programs - <i>Our Great Region 2040</i> calls for education and training opportunities for all and skilled workforce to support businesses, innovation, and entrepreneurship - <i>University of Houston-Downtown Strategic Plan</i> aims to develop real-world skills through education and hands-on experience, and development of 21st century skills - <i>Vision for Tomorrow</i> prioritizes maintaining a well-educated and skilled workforce 	<ul style="list-style-type: none"> cultivate workforce skills to ensure success in the workplace, including up-to-date technology resources - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to inspire lifelong learning and provide access to educational and cultural resources by establishing a community library - <i>Northside Quality of Life Agreement</i> calls for expansion of free local after-school and summer programs for children and youth of all ages - <i>South Houston Concerned Citizens' Coalition Revitalization Strategies Plan</i> calls for technology advancements in neighborhood educational programs 	

Houston General Plan Policy Alignment Matrix

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\$\$\$ Economy				
<p><i>A thriving, resilient, and diverse economy</i></p>	<p>Economic development and a thriving economy is at the forefront of many plans, as an aspiration of the city as a whole as well as specific neighborhoods. Plans ranging from park plans to mobility plans highlight the importance of supporting the economy of Houston.</p> <p>Several tools are available to implement economic development in the city. These include TIRZ and 380 Agreements, tax abatements, and the <i>Downtown Living Imitative</i>.</p> <p>A gap exists in the ability to promote economic development in areas not covered by a TIRZ or 380 Agreement. An overarching economic development and redevelopment strategy is needed for the city, including a range of tools to intervene in struggling markets to induce regeneration.</p>	<ul style="list-style-type: none"> - <i>A Vision for Houston’s Future</i> calls for an efficient economy - <i>Citizens’ Vision for Houston’s Future</i> calls for a diversified economy - <i>City of Houston Parks and Recreation Master Plan</i> calls for signature parks to support economy - <i>Gulf Coast Comprehensive Economic Development Strategy</i> supports a resilient and adaptive regional economy - <i>H-GAC Regional Goods Movement Study</i> underscores goods movements’ role in the economy - <i>METRO System Reimagining</i> aims to provide more accessible and reliable transit to connect people to jobs - <i>Our Great Region 2040</i> envisions a region that is adaptive to economic downturns - <i>Urban Houston Framework</i> encourages economic viability and diversity in centers - <i>Vision for Tomorrow</i> prioritizes growth of a diverse economy and tax base 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> promotes expansion of cultural attractions Downtown - <i>Airline Community Revitalization Plan</i> calls for the creation of a local economic development council in the Airline Community - <i>Airline Community Neighborhood Revitalization Strategy Area</i> seeks to improve the retail/ commercial reinvestment and development by: Increasing local access to goods and services at reasonable prices; Attracting and retaining businesses; Providing destinations and nodes to attract visitors and new residents; Reuse the existing commercial fabric; Provide employment for area residents; Increase the tax base; Reinforce and stimulate other investment; and encourage local entrepreneurship. - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to create economic development in the neighborhood and revitalize key corridors - <i>Fondren Southwest Revitalization Effort</i> includes strategies to promote local economic development and improve quality of retail - <i>Greater East End Economic Development Strategy</i> established goal of encouraging residential and commercial development along Catalytic Corridors 	<ul style="list-style-type: none"> - <i>380 Agreements</i>: promote economic development, eliminate unemployment and expand transportation - <i>Downtown Living Initiative</i> encourages new growth and investment Downtown, including multi-family (380 Agreement) - <i>Tax Abatements</i> program encourage new development/ stimulate job growth/ below-market financing, etc. - <i>TIRZ program</i> promotes economic development in areas not otherwise attracting market investment; set aside funds infrastructure improvements, etc.

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<ul style="list-style-type: none"> - <i>Greater East End Management District Economic Development Strategy</i> seeks to have the full resources needed to lead an ongoing economic development campaign by establishing a permanent source of economic development funding for the East End - <i>Greater Houston TIRZ #24</i> established to promote increased real property tax revenue - <i>Harrisburg TIRZ #23</i> established to foster economic development - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> promotes an economic development strategy for vital investment along key corridors - <i>Houston Port Region Economic Development Strategic Plan</i> calls for maintaining a robust, diverse economy - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for a thriving business community by encouraging commercial and residential development along all major corridors and stimulate the local economy by developing local cultural and farmers markets, co-op programs, and “buy local” incentives - <i>Second Ward Action Plan and AIA Document</i> calls for identifying economic development opportunities in the neighborhood - <i>South Houston Concerned Citizens’ Coalition Revitalization Strategies Plan</i> encourages economic development in existing commercial areas including strategies to attract new businesses 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			<ul style="list-style-type: none"> - <i>ULI Houston Report</i> recommends vision for neighborhoods that include land use mix, walkability and resident-serving retail and services - <i>Urban Houston Framework</i> encourages economic viability and diversity in centers 	
<p>An exemplary climate for business, with an entrepreneurial spirit and world-wide competitiveness</p>	<p>Houston currently benefits from a thriving economy and is welcoming to a culture of entrepreneurialism. The goal of expanding the city’s competitive edge and encouraging further businesses development—both large and small—remains a goal throughout citywide and neighborhood-based plans.</p> <p>Few tools exists to support this vision aspiration and produce true economic development through the support of small businesses. Tools must be developed to provide financial incentives to small, local, and minority businesses to encourage economic development in underserved or developing markets, and to encourage economic diversity.</p>	<ul style="list-style-type: none"> - <i>Citizens’ Vision for Houston’s Future</i> calls for prosperity and human investment that supports global competitiveness - <i>Gulf Coast Comprehensive Economic Development Strategy</i> envisions a diverse economy that encourages entrepreneurship - <i>Gulf Coast Workforce Development Strategic Plan</i> envisions region as sought-after place to live and work, with workers keeping up with current trends - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including goals: Strengthen Regional Economic Competitiveness - <i>Houston Community College Strategic Plan</i> aims to cultivate an entrepreneurial culture across the institution - <i>Houston NW Chamber of Commerce Economic Initiative Strategic Plan</i> calls for business retention, recruitment, and expansion program - <i>Houston: Becoming a Global Region</i> calls for benchmarking Houston against long-term regional competitors and looking towards other regional 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for development of entrepreneurial programs and enhancement of Downtown as center of economy in Houston - <i>Airline Community Revitalization Plan</i> calls for enforcement of HB 2509 (Curbstoning Law) to prevent the illegal sale of automobiles on a street curb, right of way or in parking lots; and small business education workshops to strengthen local businesses and assist in attracting new business through employee education and training - <i>Airline Community Revitalization Plan</i> recommends the creation of a flea market business development organization/association - <i>Airline Community Neighborhood Revitalization Strategy Area</i> seeks to improve the retail/ commercial reinvestment and development in the Airline community by: Increasing local access to goods and services at reasonable prices; Attracting and retaining businesses; Providing destinations and nodes to attract visitors and new residents; Reuse the existing commercial fabric; Provide 	<ul style="list-style-type: none"> - <i>Automotive Dealers and Auto Wreckers Ordinances</i> enforce regulations to protect consumers from fraudulent business practices in fraudulent industry - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for the convention center


Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		<p>leaders for precedents</p> <ul style="list-style-type: none"> - <i>Imagine Houston</i> calls for promotion of providing opportunities for entrepreneurship and venture capitalism - <i>Regional Aviation System Plan</i> recommends policies that would improve aviation in the H-GAC region and promote jobs and economic development - <i>Scenarios 2040</i> imagined a future region characterized by its economic competitiveness and primacy in which both large and small businesses flourish - <i>Vision for Tomorrow</i> prioritizes regional economic development efforts 	<p>employment for area residents; Increase the tax base; Reinforce and stimulate other investment; and Encourage local entrepreneurship</p> <ul style="list-style-type: none"> - <i>Energy Corridor District Master Plan's</i> vision is to be internationally recognized as a premier place in which to work, live, and invest. - <i>Greater East End Management District Economic Development Strategy</i> supports the expansion and retention of existing businesses and encourages entrepreneurialism and small business creation by: Adopting a concerted business expansion and retention program for East End employers; and Facilitating small business and entrepreneurship programming for East End residents - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to support job growth and entrepreneurial opportunities in the neighborhood - <i>GRB Convention Center Master Plan</i> calls for expansion of convention center to compete with comparable centers and boost Houston economy - <i>Greater East End Economic Development Strategy</i> established goal of encouraging entrepreneurs and small businesses and to fund economic development activities - <i>H-GAC Independence Heights/ Northline Livable Centers Study and Independence Heights Quality of Life Agreement 2009-2010 both</i> call for incorporating financial literacy and small business development within 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>economic strategies</p> <ul style="list-style-type: none"> - <i>Houston Port Region Economic Development Strategic Plan</i> calls for nurturing a business-friendly environment across target sector groups and marketing regional competitiveness - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> seeks to develop a thriving business community - <i>Northside Quality of Life Agreement</i> calls for a focus on local business development by providing support to small businesses & entrepreneurs, while working to attract new businesses - <i>ULI Houston Report</i> recommends examining market to identify longer-term development potential from the private perspective 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
<p>Job opportunities that support a good standard of living and financial stability</p>	<p>Job creation and stability is a theme throughout both citywide and neighborhood specific planning involving economic development, education, and equity. Jobs are envisioned to support self-sufficiency and quality of life and include the skills of a educated, skilled, competent workforce with long-term sustainability.</p> <p>Currently there are no goals available to support this vision aspiration. Several TIRZs, however, include the development of high quality jobs as a goal.</p> <p>In addition to providing mechanisms to create jobs and create a skilled workforce through education, Houston must develop policy to connect quality of life with the ability to attract and retain a creative workforce.</p>	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for expansion of corporate headquarters - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for the development of jobs and opportunities that support quality of life and financial stability - <i>Gulf Coast Workforce Development Strategic Plan</i> calls for knowledge and skills among workforce that enables self-sufficiency - <i>Houston NW Chamber of Commerce Economic Initiative Strategic Plan</i> calls to expand the community’s capacity for job growth - <i>Imagine Houston</i> calls for investments in human capital that produce prepared work force - <i>A Vision for the Houston Region</i> calls for job opportunities that sustain families - <i>Our Great Region 2040</i> calls for job opportunities that support quality of life and financial stability - <i>Urban Houston Framework</i> encourages access to jobs through encouraging job development in centers - <i>Vision for Tomorrow</i> prioritizes raising awareness for quality of life and the ability to attract and retain skilled workers 	<ul style="list-style-type: none"> - <i>Acres Homes Revitalization Strategies Plan</i> calls for economic development and creation of 100-200 jobs and to strengthen tax base of existing businesses - <i>Collaborative Community Design Initiative</i> calls for economic development to support jobs in Holman Corridor and economic independence in North Main/ Independence Heights area - <i>Eastside TIRZ #6</i> established to create industrial development and job creation on East Side of Houston - <i>Fifth Ward (Western Sector) Revitalization Plan</i> includes strategies to support job growth and entrepreneurial opportunities for neighborhood residents - <i>Greater Houston TIRZ #24</i> established to increase employment opportunities and permanent jobs - <i>ULI Houston Report</i> recommends job opportunities to reinforce neighborhood reinvestment - <i>Urban Houston Framework</i> encourages access to jobs through encouraging job development in centers 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
 Environment				
<p>Efficient use and reuse, and conservation of resources</p>	<p>Many policies both at the citywide and neighborhood scale are focused on the retention of natural resources. Policies point to the economic benefits of natural resources, their importance in a regional open space system and contribution to the character of the city and distinct neighborhoods. Energy conservation is also an emerging theme throughout several policies.</p> <p>Currently there are no tools to support this vision aspiration, while ample research exists to support their development. Specifically, there is a lack of policy protecting undeveloped land for ecological benefits or for requiring reductions in natural resources consumption in the built environment such as water and energy conservation development standards.</p>	<ul style="list-style-type: none"> - <i>2035 Regional Mobility Plan: Bridging our Communities</i> aims to achieve improved air quality and protection of natural resources - <i>A Vision for Houston’s Future</i> envisions preservation of natural resources and use of resources for commerce, recreation and spiritual regeneration - <i>Citizens’ Vision for Houston’s Future</i> calls for conservation of greenspace and protection of trees and floodplain - <i>City of Houston Parks and Recreation Master Plan</i> calls for stewardship of natural resources through parks - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for sensitive use of all natural resources and conservation plans to ensure their protection - <i>Gulf Coast Region Water Quality Management Plan</i> calls for consideration of impact to water resources in future growth areas - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including goal: Conserve and Protect Natural and Cultural Resources - <i>Houston 2000 Strategic Transportation Plan</i> calls for conservation of natural environment through smart growth - <i>Imagine Houston</i> calls for identification and conservation of all natural resources, with programs to celebrate resources - <i>Land and Water Resources</i> 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for restoration of bayous as a centerpiece of Downtown - <i>Buffalo Bayou and Beyond</i> (2002) calls for reclamation of former industrial sites to repair damaged environment and reclaim Bayou as natural resource - <i>Buffalo Bayou and Beyond Master Plan</i> (2002) frames the challenges, opportunities and goals for Buffalo Bayou in these spheres: Rehabilitation of the waterway’s utilitarian functions as part of ecological systems and improved water conveyance capacity; Redevelopment of scenic, leisure, and recreational resources, and; Economic revitalization of neighborhoods around the Bayou, to yield a humane city with nature integrated with new urban vitality. - <i>EaDo Promenade</i> designed to highlight environmental quality of city and provide landmark of sustainability - <i>Independence Heights Quality of Life Agreement 2009-2010</i> promotes protection and preservation of affordable land resources by establishing a community land trust and seeks to reduce carbon footprint by establishing programs such as recycling, water conservation, animal habitats and green space - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends identifying opportunities for affordable, energy-efficient housing in the 	<ul style="list-style-type: none"> - <i>A Strategy for Realizing the Economic Value of the Ecological Value of the Ecological Capital of the Greater Houston Area</i> shows a profile of the valuable natural resources of the Houston region as a mechanism to determine economic value of these resources

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		<p><i>Conservation and Recreation Plan (TPWD)</i> establishes polices for the protection and conservation of Texas’ natural resources and habitats</p> <ul style="list-style-type: none"> - <i>Our Great Region 2040</i> calls for preservation of unique ecosystems, working landscapes, parks, and open spaces, and ecological benefits and efficient use of resources - <i>Region H and K State Water Plans</i> recommend actions to manage and conserve water resources - <i>The Buffalo Bayou Vegetation Management Plan</i> directs vegetation management in significant zones in Buffalo Bayou Park, providing basic guidelines for increasing species diversity and wildlife habitat, stabilizing Bayou banks in the Park and increasing the aesthetic value of the Park - <i>Vision for Tomorrow</i> prioritizes conservation of natural resources and reduction of energy consumption for a sustainable future, as well as preservation of green spaces, agricultural and sensitive ecosystems 	<p>Heights/Northline area</p> <ul style="list-style-type: none"> - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> recommends creating pocket parks and plazas along the light rail line utilizing METRO remnant properties - <i>Independence Heights-Northline Values Workshop and Visioning Charrette</i> seeks to improve and expand the hike and bike trails along White Oak Bayou - <i>SH 288 Medical Center Direct Connector</i> project aims to alleviate traffic concerns around Texas Medical Center with least possible impacts to the natural environment - <i>SWA Summer Internship Program 2008 – Super Neighborhood 22: Between the Bayous</i> proposes to improve ecological and hydrological functions of the bayous and to design a system of tributaries that integrates them into the neighborhood 	
<p>Clean, plentiful, and accessible water, air, land, and food resources</p>	<p>The quality of environmental resources as a central quality of life concern is a theme of many citywide, neighborhood, and regional plans. Air and water quality is mandated by the state, and the City of Houston must comply with these standards. However, many state and regional plans focused on environmental quality are still at a policy level and have not been</p>	<ul style="list-style-type: none"> - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for universal access to healthy food, and quality air and water resources - <i>Texas Wetlands Conservation Plan</i> calls for wetlands conservation to preserve specific type of natural resources and habitat - <i>Cool Houston</i> calls for use of heat island measures in regional planning, conservation of tree canopy, and 	<ul style="list-style-type: none"> - <i>Acres Homes Revitalization Strategies Plan</i> calls for grocery store to serve community - <i>Buffalo Bayou and Beyond (2002)</i> calls for reclamation of former industrial sites to repair damaged environment and reclaim Bayou as natural resource - <i>Cool Houston</i> calls for use of cool paving technologies for new and existing parking areas, new local and 	<ul style="list-style-type: none"> - <i>Stormwater Quality Management Regulations</i> provide land use controls to comply with Harris County NPDES or TPDES stormwater permit to reduce and monitor pollutant levels of stormwater - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding to maintain the provision of water

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>implemented by the city.</p> <p>The City has implemented <i>Stormwater Quality Management Regulations</i> to improve water quality in the city, and the Capital Improvement Plan is available to fund such projects.</p> <p>A gap exists in providing a policy connection between state and regional recommendations for natural resources maintenance, and enacting regulations to implement these recommendations locally. Public education is a crucial element of achieving noteworthy change which should be included in citywide policy directives.</p>	<p>improved water quality</p> <ul style="list-style-type: none"> - <i>Cool Houston</i> calls for use of cool paving technologies for new and existing parking areas, new local and neighborhood streets, and cool roofing techniques - <i>BIG (Bacteria Implementation Group) I-Plan</i> recommends mitigation measures to improve the quality of Houston’s waterways through more stringent and regulated wastewater, stormwater, sewage, and sanitary sewer procedures - <i>Air Quality Policies for Houston-Galveston-Brazoria Ozone Nonattainment Area</i> provides policies and requirements to improve air quality in the region and meet adopted standards by 2019 - <i>Land and Water Resources Conservation and Recreation Plan (TPWD)</i> establishes polices for the protection and conservation of Texas’ natural resources and habitats - <i>Region H and K State Water Plans</i> recommend actions to manage and conserve water resources, including improved water quality - <i>Air Quality Policies for Houston-Galveston-Brazoria Ozone Nonattainment Area</i> provides policies and requirements to improve air quality in the region and meet adopted standards by 2019 - <i>Texas Conservation Action Plan: Gulf Coast Prairies and Marshes</i> contains policies for protection of natural resources - <i>Texas Conservation Action Plan: Gulf Coast Prairies and Marshes</i> contains 	<p>neighborhood streets, cool roofing on all flat roofs, preservation of tree canopy, and addition of new trees in new development</p> <ul style="list-style-type: none"> - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> seeks to improve environmental air quality - <i>Southern Houston Study</i> calls for attention to environmental remediation issues and floodplain management - <i>Water Management Plans</i> contain management measures to improve water quality through implementation of BMPs and regulating development that affects water quality - <i>Westfield Estate Watershed Protection Plan’s</i> seeks to improve the water quality in the Westfield Estates Watershed through a design and implementation plan including both structural and non-structural corrective measures to improve water quality, as well as a focus on integrated community involvement 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>policies for achieving improved quality of natural systems</p> <ul style="list-style-type: none"> - <i>Water Management Plans</i> contain management measures to improve water quality through implementation of BMPs and regulating development that affects water quality - <i>2035 Regional Mobility Plan: Bridging our Communities</i> aims to achieve improved air quality and protection of natural resources - <i>A Vision for Houston’s Future</i> envisions clean air and water resources - <i>Citizens’ Vision for Houston’s Future</i> calls for clean air and water resources - <i>City of Houston Parks and Recreation Master Plan</i> calls for stewardship of natural resources through parks - <i>H-GAC Regional Goods Movement Study</i> calls for attention to regional air quality in freight practices - <i>Houston 2000 Strategic Transportation Plan</i> calls for environmental improvement through transportation choices - <i>Imagine Houston</i> calls for the improvement of air quality through transportation choices and conservation of natural ecological resources - <i>Our Great Region 2040</i> calls for access to clean and plentiful water, air, soil, and food resources - <i>Scenarios 2040</i> imagined a future region driven by preservation and respect for natural resources - <i>SH 288 Toll Lanes Project</i> in Harris 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		<p>County seeks to alleviate congestion on the route in order to reduce air quality concerns</p> <ul style="list-style-type: none"> - <i>Vision for Tomorrow</i> prioritizes maintaining clean air and water resources and conservation of agricultural areas 		
<p>Resilient man-made and natural systems that protect citizens and assets from disasters and other risks</p>	<p>As a community that has been affected by numerous natural events, disaster preparedness and resiliency is a priority in planning for Houston’s future. On both the citywide and neighborhood level, goals pertain to flood protection, and public awareness campaigns to prepare for any future events.</p> <p>Several tools exist to aid in disaster preparedness, especially limiting development in the floodplain and providing infrastructure to reduce flooding. However, a connective framework that ensures equitable distribution of programs and funds is unclear. A comprehensive, neighborhood-based priority framework for providing flood reduction infrastructure and ensuring community concerns are met is a priority.</p> <p>In addition, development guidelines should be revised to approach resilience from a nature-based perspective, taking into consideration the location of natural systems and green infrastructure. This type of</p>	<ul style="list-style-type: none"> - <i>2035 Regional Mobility Plan: Bridging our Communities</i> calls for transportation/ mobility preparedness for disasters - <i>Buffalo Bayou and Beyond</i> calls for reduction in flood risk in Downtown Houston and upstream by managing Buffalo and White Oak Bayous - <i>Cool Houston</i> calls for improved quality of life through mitigation of flooding conditions, aesthetic qualities, and natural habitat - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for relying upon natural systems for resiliency to hazards rather than manmade infrastructure upgrades - <i>Harris County Parks and Recreation Master Plan</i> calls for parks and recreation facilities to assist in flood protection - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to protect community against natural and man-made risks - <i>Imagine Houston</i> calls for flood protection infrastructure - <i>Our Great Region 2040</i> envisions a region that is adaptive to economic 	<ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> calls for better enforcement of HB 414 (Junkyard Legislation) to protect shallow backyard water wells and prevent detrimental impacts to drinking water in the community - <i>Cool Houston</i> calls for improved quality of life through mitigation of flooding conditions, aesthetic qualities, and natural habitat - <i>Greater Greenspoint TIRZ #11</i> aims to revitalize through environmental remediation/ mitigation projects - <i>Gulf Coast Region Water Quality Management Plan</i> calls for integration of best management practices into future development - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> seeks to establish a drainage and flood management strategy in collaboration with the City of Houston, Harris County Flood Control District (HCFCD) and other public agencies - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to protect community against natural and man-made risks - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to 	<ul style="list-style-type: none"> - <i>Flood Ordinance</i> limits development in the floodplain - <i>Harris County or Harris County Flood Control District Regulations</i> protect rights-of-way during construction and/or repair of facilities - <i>Floodplain Management Regulations</i> control development in flood hazard areas to protect general welfare - <i>The 2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for projects for flood protection

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>approach would ensure that future development occurs where it is least likely to be impacted by natural events and that infrastructure seeks to mimic natural systems, thus increasing resiliency.</p>	<p>downturns and environmental or other disasters</p> <ul style="list-style-type: none"> - <i>Regional Hazard Mitigation</i> plan calls for hazard mitigation policies and programs designed to reduce impact of natural and human-caused hazards on people and property, and to streamline evacuation response - <i>Regional Storm Debris Needs Assessment Report (2005)</i> includes an assessment of communities in the H-GAC region to determine disaster preparedness and recommendations to improve preparedness - <i>Regional Storm Debris Needs Assessment Report Update (2011)</i> includes an assessment of communities in the H-GAC region to determine disaster preparedness and recommendations to improve preparedness - <i>Scenarios 2040</i> imagined a future region bolstered by investments in storm surge protection and investment in disaster resilience - <i>Strategic Guide to Debris Management</i> creates a plan to managing the clearing, removal, and possible disposal of storm debris after a disaster occurs - <i>Vision for Tomorrow</i> prioritizes preparedness for natural and man-made disasters 	<p>improve and expand flooding and drainage infrastructure</p> <ul style="list-style-type: none"> - <i>Regional Storm Debris Needs Assessment Report (2005)</i> includes an assessment of communities in the H-GAC region to determine disaster preparedness and recommendations to improve preparedness - <i>Regional Storm Debris Needs Assessment Report Update (2011)</i> includes an assessment of communities in the H-GAC region to determine disaster preparedness and recommendations to improve preparedness - <i>Southern Houston Study</i> calls for attention to floodplain management - <i>Strategic Guide to Debris Management</i> creates a plan to managing the clearing, removal, and possible disposal of storm debris after a disaster occurs - <i>Washington Avenue Livable Centers Study</i> proposes to develop stormwater management strategies that protect the community from storm events while providing mobility options and creating an aesthetically pleasing environment 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
<p>An affordable, multi-modal transportation network providing convenient access throughout the region for people and goods</p>	<p>Transportation is a high-priority theme throughout nearly every citywide and neighborhood plan. Mobility topics range from providing bicycle and pedestrian infrastructure, to port, freight, and goods movement, to supporting transit. Throughout these plans, coordination is key, in creating a network that is mutually beneficial for all modes.</p> <p>Numerous tools are available to support this vision aspiration. Most of the tools are concentrated on vehicular thoroughfares and distributing federal and state funds for new roadways. Several guidelines are available to guide development of future roadways, which focus primarily on vehicular access.</p> <p>The most significant gap in terms of mobility is policy that coordinates among the modes, including bicycle, pedestrian, and transit, in addition to roadways. Incorporating guidelines and future rights-of-way to encourage multi-modal access is key to achieving the vision aspiration. While a Complete Streets Executive Order has been created, it is not binding policy.</p> <p>In addition a mechanism to improve existing roadways throughout the city is needed.</p>	<ul style="list-style-type: none"> - <i>2000 Major Thoroughfare and Freeway Plan</i> was prepared to indicate locations and classifications of future streets and adjacent development standards - <i>2035 Regional Bikeway Plan</i> calls for regional bikeway infrastructure as mobility option - <i>2035 Regional Mobility Plan: Bridging our Communities</i> calls for interconnected bicycle, pedestrian, vehicular, and transit links to serve future development and neighborhoods - <i>A Vision for Houston’s Future</i> envisions efficient port, road and rail systems allowing for safe, efficient goods movement - <i>Buffalo Bayou and Beyond</i> (2002) calls for creation of network of trails and public sites to reconnect communities to their waterways - <i>Citizens’ Vision for Houston’s Future</i> calls for an integrated, efficient, multi-modal network that provides choices and safety and encourages alternative mobility options - <i>City of Houston Parks and Recreation Master Plan</i> calls for continued development of trail network - <i>George Bush Intercontinental Master Plan</i> lists goals to coordinate with City of Houston and public to align with growth goals for region and protect public safety - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for transportation infrastructure to support economic development and 	<ul style="list-style-type: none"> - <i>2035 Regional Bikeway Plan</i> calls for regional bikeway infrastructure as mobility option - <i>2035 Regional Mobility Plan: Bridging our Communities</i> calls for interconnected bicycle, pedestrian, vehicular, and transit links to serve future development and neighborhoods - <i>A Vision for Downtown Houston</i> calls for mobility options to link Downtown to adjacent neighborhoods and provide convenient access - <i>Airline Community Revitalization Plan</i> recommends identifying intersections that need cross walk signals and widening of streets - <i>Airline Community Revitalization Plan</i> recommends the Harris County Coordinated Transportation Program (HCCTP) to answer the transportation needs of the senior, disabled, and low income population in Airline - <i>Airline Community Revitalization Plan</i> recommends the installation of flashing school zone speed signs and speed bumps to combat traffic violations and ease traffic flow - <i>Airline Community Revitalization Plan</i> recommends working with the flea market owners regarding traffic and parking improvements on Airline Drive to alleviate congestion - <i>Buffalo Bayou and Beyond</i> (2002) calls for creation of network of trails and public sites to reconnect communities to their waterways - <i>City Park TIRZ #12</i> aims to support mixed use development by providing 	<ul style="list-style-type: none"> - <i>2012-2016 City of Houston Capital Improvement Plan (CIP)</i> includes funding for roads and aviation facilities - <i>2015 - 2018 Transportation Improvement Program (TIP)</i> details 2-year program of projects to maintain, enhance and expand the multimodal, regional transportation system in the H-GAC region - <i>Complete Streets Executive Order</i> advocates for wider sidewalks, shadier streets, and bicycle lanes - <i>Harris County Toll Road Plan</i> provides interconnected mobility throughout the county - <i>Local Government Financing Tools</i> are available through TxDOT to help carry out transportation projects - <i>Major Thoroughfare Plan</i> allows for neighborhood dialogue regarding existing and future thoroughfares and addresses concerns - <i>Rebuild Houston</i> is a funding mechanism to rebuild local streets and thoroughfares in need of rehabilitation. It is a subset of the five-year Capital Improvement Plan - <i>Transit Corridor Ordinance</i> regulates development and streets along METRO corridors - <i>Truck Enforcement Unit (HPD)</i> conducts inspections and enforces regulations for commercial trucks to support mobility and secure public health - <i>TxDOT Access Management Guidelines</i> provide guidelines for development along roadways

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p><i>Rebuild Houston</i> offers an opportunity, but these interventions are focused on most dire and solely on vehicular thoroughfares and drainage. TIRZs have been successful in improving roadways, but only when ample funding is generated. The city needs to be proactive in neighborhood-based mobility improvements to ensure that funds and departmental attention is equitably distributed.</p> <p>Coordination between land use and transportation is also crucial in planning for growth and to achieve a centers-based framework for the city. Current and future transit hubs should be linked with land use decisions and vice versa. Hubs should be coordinated with identified future bikeways, including on-street and recreational. A mechanism for neighborhood planning should include identification of needed transportation improvements and link to an overarching vision for transit and mobility linkages throughout the city.</p>	<p>goods movement, and coordinated land use and transportation decisions to support growth</p> <ul style="list-style-type: none"> - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including: Manage and Mitigate Congestion - <i>H-GAC Evacuation and Response Recommendations Report</i> recommends a traffic management strategy and coordinated logistics to plan for evacuation - <i>H-GAC Regional Goods Movement Study</i> calls for efficient goods movement through the mobility network - <i>Houston: Becoming a Global Region</i> calls for connection of centers through regional transportation that includes alternative transportation modes - <i>Houston 2000 Strategic Transportation Plan</i> calls for high capacity transit for the 21st century, intermodal connectivity improvements, and improved bikeway and pedestrian systems - <i>Imagine Houston</i> calls for development of hierarchy of interconnected transportation modes to serve the city, including bicycle and pedestrian networks and guidelines - <i>METRO System Reimagining</i> aims to provide more accessible and reliable transit service to support future growth - <i>North Houston Association 2013 Strategic Mobility Plan's</i> purpose is to identify and advocate for specific regional strategic mobility projects 	<p>funding for key thoroughfare improvements, reconstruction of key intersections, and portions of hike and bike trail</p> <ul style="list-style-type: none"> - <i>EaDo Livable Centers Study</i> recommends improvements to bicycle, transit, and vehicular networks around study area - <i>East End Mobility Plan</i> identified road, bike and pedestrian projects until 2030 - <i>Eastside Village Plan</i> includes strategies to develop a linear hike and bike trail - Enhance transit accessibility, reduce traffic congestion, improve safety for pedestrians, and improve the quality of life for persons visiting, working, or living within the district - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> calls for convenient mobility access to shopping - <i>Fondren Southwest Revitalization Effort</i> includes strategies to study and improve neighborhood mobility and abate traffic issues - <i>GRB Convention Center Master Plan</i> calls for reconfiguration of Avenida de Las Americas to support expansion - <i>Greater East End Livable Center Study (2009)</i> guided grant and capital investments including sidewalks, trails, Esplanade on Navigation and renovations to Guadalupe Plaza Park - <i>Greater East End Livable Center Study (2010)</i> guided grant and capital investments adjacent to East End Light Rail include sidewalks, trails, and pedestrian amenities 	<ul style="list-style-type: none"> - <i>Unified Transportation Plan (2015-2025)</i> is the 10-year program of transportation projects being undertaken by the State to carry out priority transportation projects

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>that will improve mobility, connectivity, enhance business opportunities, and benefit the overall quality of life for businesses and residents in the Association’s service area of North Harris and Montgomery counties</p> <ul style="list-style-type: none"> - <i>Our Great Region 2040</i> calls for transportation infrastructure that promotes effective goods movement and is well-connected to other global destinations - <i>Regional Aviation System Plan</i> recommends policies that would improve aviation in the H-GAC region - <i>Scenarios 2040</i> imagined a future region driven by connected sustainable mobility options - <i>SH 288 Toll Lanes Project</i> in Harris County seeks to alleviate congestion on the route in order to provide more efficient mobility and access - <i>Texas Conservation Action Plan: Gulf Coast Prairies and Marshes</i> contains policies for protection of natural resources along current and future transportation corridors - <i>Urban Houston Framework</i> encourages development of bicycle and pedestrian linkages , access to streets and freeways, and high quality transit in centers to promote connectivity - <i>Vision for Tomorrow</i> prioritizes improving access to jobs and services through transportation, addressing congestion through improved mobility, and increasing bicycle, pedestrian, and transit options - <i>William P. Hobby Airport Master Plan</i> 	<ul style="list-style-type: none"> - <i>Greater Houston TIRZ #24</i> established to promote sustainable development and increase transit ridership - <i>Gulfgate TIRZ #8</i> finances roadway realignments, crosswalks, and signalizations - <i>Hardy/ Near North Side TIRZ #21</i> established to promote transit-oriented development, sidewalks, and other mobility improvements - <i>Harrisburg TIRZ #23</i> established to finance design and construction of needed mobility improvements - <i>H-Gac Independence Heights/ Northline Livable Centers Study</i> seeks to increase connectivity between the Independence Heights neighborhood and the Northline Commons and Light Rail Terminus by improving the road network, public transit network, and human comfort (sidewalks, etc.) - <i>Hiram Clarke/Fort Bend TIRZ #25</i> established to finance new roads - <i>Houston Downtown Mixed-Use Core</i> calls for ample parking and mobility links to support retail development - <i>Independence Heights Streetscape Improvements</i> improved mobility conditions along key corridor - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to eliminate heavy truck traffic in the neighborhood through signage, regulation and enforcement - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to enhance mobility by creating a pedestrian-friendly environment,

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		<p>lists goals to improve functionality of airport to serve CBD and regional growth</p>	<p>including improving road conditions, encouraging transit-oriented design, and constructing and repairing sidewalks and ramps</p> <ul style="list-style-type: none"> - <i>Main Street TIRZ #3</i> promotes mobility improvements and multi-modal options - <i>Memorial City TIRZ #17</i> intended to provide financing mechanism for the improvement of key corridors to attract high-quality development - <i>Memorial Hermann TMC Implementation Plan</i> includes strategies to overcome barriers to transportation access in study area - <i>METRO System Reimagining</i> aims to provide more accessible and reliable transit - <i>Northside Quality of Life Agreement</i> calls for reconnecting the Northside community to Downtown by improving pedestrian comfort and safety in the Hernandez Tunnel - <i>Northside Quality of Life Agreement</i> recommends developing a “Northside Transit Map” to be installed throughout the community - <i>Northside Quality of Life Agreement</i> recommends working with METRO to increase outreach and enhance Northside residents’ access to METRO services - <i>Old Spanish Trail/Alameda Corridors TIRZ #7</i> aims to encourage investment along key corridors - <i>OST/Alameda Corridor</i> and <i>OST/Griggs</i> improvements were mobility improvements made possible through 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>TIRZ #7 funding</p> <ul style="list-style-type: none"> - <i>SH 288 Medical Center Direct Connector</i> project aims to alleviate traffic concerns around Texas Medical Center - <i>Southern Downtown CBD Public Realm Plan</i> calls for classification of streets by mode of travel to minimize conflicts - <i>Southern Houston Study</i> calls for accessibility and circulation improvements in neighborhood - <i>Super Neighborhood 22 Transportation Master Plan</i> establishes a transportation framework to: <ul style="list-style-type: none"> • Minimize transit footprint, neighborhood disruption, traffic impact, and pollution • Facilitate movement within SN22 and connections to other places • Anticipate and influence mobility • Accommodate mobility with inevitable increase in density - Transform the district into an urban transit village concept to meet growing trip demand and traffic congestion - <i>ULI Houston Report</i> recommends a variety of transportation choices to serve neighborhoods and consideration of transit’s role in enhancing long-term market value - <i>Upper Kirby Management District Mobility Improvement Master Plan</i> identified mobility improvements to necessary grants for capital improvements - Uptown Houston (<i>Pedestrian and Transit Master Plan</i>) is committed to: 	

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		<ul style="list-style-type: none"> - <i>Uptown TIRZ #16</i> intended to provide strategic mobility improvements to improve tax base of neighborhood - <i>Urban Houston Framework</i> encourages development of bicycle and pedestrian linkages , access to streets and freeways, and high quality transit in centers to promote connectivity - <i>Urban Houston Framework</i> encourages promotion of healthy lifestyles through connection of bicycle and pedestrian linkages in centers; and use the Master Plan as a template for the comprehensive implementation of pedestrian-transit access streetscape improvement projects - <i>Upper Kirby Livable Centers Study</i> seeks to: Create both auto and pedestrian connections that help facilitate neighborhood connectivity throughout the District, as redevelopment happens over time; and develop improved sidewalks and streetscape amenities along key arterials - <i>Washington Avenue Corridor (Super Neighborhood 22) Parking Benefit District (PBD)</i> is a defined geographic area in which a portion of the meter revenue is returned to the district to finance improvements that enhance the quality of life and promote walking, cycling, and the use of public transportation. - <i>SWA Summer Internship Program 2008 – Super Neighborhood 22: Between the Bayous</i> proposes to establish Washington Avenue as a major commercial and transit corridor 	

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			<ul style="list-style-type: none"> - <i>Washington Avenue Livable Centers Study</i> proposes to : <ul style="list-style-type: none"> • Redesign Washington Avenue as an urban corridor that supports multi-modal mobility, community, economic development and has a high aesthetic quality for neighbors, visitors and property owners • Create high-quality transit options that make using transit more appealing and to create bicycle connections to allow bicyclists to connect to desirable destinations as everyday transportation. • Put into place parking requirements and management strategies that incrementally reduce the amount of surface parking in the community to improve aesthetic value and encourage non-automotive trips • Redesign the interchange between Memorial and Waugh to improve traffic flow, bicycle and pedestrian connections across Buffalo Bayou and to Spotts Park, and to create additional developable land and open space - <i>Westheimer Corridor Mobility Study</i> sought to improve mobility conditions connecting Uptown and Westchase neighborhoods 	
<p>Ample, efficient, and well-maintained infrastructure</p>	<p>Providing ample and well-maintained infrastructure is stated as a goal throughout citywide and neighborhood plans. Citywide, proactive infrastructure planning is a</p>	<ul style="list-style-type: none"> - <i>2035 Regional Mobility Plan: Bridging our Communities</i> calls for investment in all transportation modes to maintain functionality - <i>Citizens' Vision for Houston's Future</i> 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for infrastructure improvements to support future development - <i>Acres Homes Revitalization Strategies Plan</i> calls for improvement of poorly 	<ul style="list-style-type: none"> - <i>Administrative Code for Gas Services</i> provides service rules/ regulations, facility extension policy, agreements and forms - <i>Annexation Plan</i> proposes land to be annexed into city to accommodate

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
	<p>priority for the city as a whole, while neighborhood policy tends to focus more on responding to drainage needs and infrastructure upgrades.</p> <p>Many tools are available to provide necessary infrastructure throughout the city, including numerous guidelines for building new infrastructure and facilities. However, the majority of these regulations are driven by outdated approaches to infrastructure development. Tools need to be revised to incorporate standards for sustainable/ green infrastructure, and to shift policy to proactive infrastructure planning that precedes development, preserves resources, and is more fiscally beneficial to the city.</p>	<p>calls for a well-managed transportation system and sustainable infrastructure</p> <ul style="list-style-type: none"> - <i>Comprehensive Drainage Plan</i> highlights necessary infrastructure upgrades that are then incorporated into the Capital Improvement Plan (CIP) - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for infrastructure upgrades to support economic development - <i>Gulf Coast Region Water Quality Management Plan</i> calls for infrastructure development to be coordinated with population growth - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including: Ensure Strong Asset Management and Operations - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to ensure provision of fire services as city grows - <i>Houston: Becoming a Global Region</i> calls for regional coordination and proactive planning and financing of infrastructure planning that connects urban centers rather than continuous sprawl - <i>Imagine Houston</i> calls for ample infrastructure to serve the city with attention to energy-efficiency and sustainability - <i>Regional Solid Waste Management Plan</i> provides guidance on distribution of municipal solid waste facilities and 	<p>maintained infrastructure</p> <ul style="list-style-type: none"> - <i>Airline Community Revitalization Plan</i> calls for the installation of adequate drainage to combat flooding and drainage issues in Airline - <i>Airline Community Revitalization Plan</i> recommends the installation of water and sewer service as crucial for economic development, public health, public safety and overall quality of life in the Airline Community - <i>Airline Community Revitalization Plan</i> recommends to have the ditches and culverts cleared in Airline - <i>Comprehensive Drainage Plan</i> highlights necessary infrastructure upgrades that are then incorporated into the Capital Improvement Plan (CIP) - <i>EaDo Livable Centers Study</i> recommends upgraded utilities in neighborhood - <i>Fourth Ward TIRZ #14</i> created to provide infrastructure improvements - <i>Greater Greenspoint TIRZ #11</i> aims to revitalize through financing of public infrastructure and parking - <i>Harrisburg TIRZ #23</i> established to finance design and construction of needed infrastructure improvements - <i>Hiram Clarke/Fort Bend TIRZ #25</i> established to finance infrastructure improvements - <i>Lake Houston TIRZ #10</i> was created to replace several Municipal Utility Districts that were absorbed, providing replacement financing mechanism for water, sewer, drainage costs for the 	<p>growth</p> <ul style="list-style-type: none"> - <i>Electric Substantive Rules</i> includes customer service, protection metering, renewable energy and interconnection - <i>Harris County Infrastructure (Subdivision) Regulations</i> ensure that the construction of infrastructure within the County’s rights-of-way perform their intended function with limited maintenance and repair - <i>Harris County Road Law</i> controls all roads, bridges, drains, ditches, and culverts to be laid out by Harris County or under its direction - <i>Harris County Toll Road Plan</i> provides interconnected mobility throughout the county - <i>Infrastructure Design Manual</i> guides infrastructure development - <i>On-Site Sewage Facilities</i> are regulated by Harris County Public Infrastructure Department through permit standards - <i>Rebuild Houston</i> is a funding mechanism to rebuild local streets and thoroughfares in need of rehabilitation. It is a subset of the five-year Capital Improvement Plan - <i>Strategic Partnership Agreements</i> create agreements with utility districts to share sales taxes and allowing annexation at the end of a term - <i>Tariff for Gas Services and Rate Schedules</i> provides service rules/ regulations, facility extension policy, agreements and forms - <i>The 2012-2016 City of Houston</i>

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
		<p>management</p> <ul style="list-style-type: none"> - <i>Texas Conservation Action Plan: Gulf Coast Prairies and Marshes</i> contains policies for sustainable water development, management, and distribution - <i>Urban Houston Framework</i> seeks to create high-quality infrastructure in centers - <i>Vision for Tomorrow</i> prioritizes low-impact development in infrastructure planning, and increased efficiency and safety of utilities and infrastructure 	<p>residential development</p> <ul style="list-style-type: none"> - <i>Leland Woods TIRZ #22</i> established to create affordable housing and infrastructure upgrades for community in Northeast Houston - <i>Northside Quality of Life Agreement</i> seeks to: Create an Infrastructure Leadership Committee to educate and engage our residents in advocating for Northside infrastructure goals; Evaluate and prioritize storm sewer and drainage system improvements - <i>Ole Sixth Ward TIRZ #13</i> created to provide funding for new basic infrastructure (water, sewer, storm drainage, streets, sidewalks, streetlights, curbs) - <i>Regional Solid Waste Management Plan</i> provides guidance on distribution of municipal solid waste facilities and management - <i>Southern Houston Study</i> calls for infrastructure upgrades to promote new development - <i>TIRZ #1 St. George Place</i> aims to reconstruct aging infrastructure - <i>Urban Houston Framework</i> seeks to create high-quality infrastructure in centers - <i>Westbury Revitalization Strategies</i> calls for infrastructure improvements - <i>West Houston Plan 2050 (2010 Update)</i> calls for anticipating infrastructure needs and avoiding extensive periods when infrastructure trails the demand for improvements 	<ul style="list-style-type: none"> - <i>Capital Improvement Plan (CIP)</i> includes funding for water, wastewater and storm drainage - <i>Water Well Regulations</i> apply to the construction and installation of private water wells within the unincorporated area of Harris County
Fiscally responsible,	Ensuring fiscal responsibility and	- <i>2035 Regional Mobility Plan: Bridging</i>	- <i>A Vision for Downtown Houston</i> calls	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
<p>accountable, and responsive public services and civic investments</p>	<p>the support of a strong tax base is important both at the city level and to each individual neighborhood. Due to the nature of Houston’s TIRZ program as supporting local economic development initiatives, many TIRZ plans are aimed at achieving a robust tax base to benefit its local community of interest.</p> <p>Currently no tools are available to support this vision aspiration. An overarching city policy is needed to guide Houston towards a fiscally-sound future driven by proactive infrastructure development and investing in existing communities. In addition, policies to support the tax base of the entire city are needed, so that those areas not benefited by a TIRZ or Management District are sufficiently supported and do not cause an economic drain upon city finances.</p>	<p><i>our Communities</i> calls for investment in all transportation modes</p> <ul style="list-style-type: none"> - <i>Envisioning a Vibrant Shopping District: Downtown Houston</i> recommends creation of public incentives to attract development Downtown - <i>Gulf Coast Comprehensive Economic Development Strategy</i> calls for investments and incentives to support economic development - <i>Gulf Coast Workforce Development Strategic Plan</i> envisions stewardship to public funds as integral to workforce ethic - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to ensure proper investment in fire services in order to maintain levels of service and safety - <i>Imagine Houston</i> calls for infrastructure investments that reduce costs for developers - <i>Texas Wetlands Conservation Plan</i> calls for incentives to encourage wetlands conservation 	<p>for coordination of policy with public investment</p> <ul style="list-style-type: none"> - <i>GRB Convention Center Master Plan</i> calls for public investment and supportive policies to enable expansion - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> calls for a realistic long-term implementation strategy to capitalize on the capacity of the Independence Heights/ Northline area to fund improvements - <i>H-GAC Independence Heights/ Northline Livable Centers Study</i> seeks to ensure that public investment in infrastructure proves to have a positive return on investment for the community - <i>Houston Fire Department Strategic Plan</i> contains goals and objectives to ensure proper investment in fire services in order to maintain levels of service and safety - <i>Independence Heights Quality of Life Agreement 2009-2010</i> calls for a study of the feasibility of creating a Tax Increment Reinvestment Zone (TIRZ) or expanding the boundaries of the Greater Northside Management District to fund public improvements in Independence Heights - <i>Independence Heights Quality of Life Agreement 2009-2010</i> seeks to address health and human service needs by creating a one-stop shop atmosphere, or a community center or campus, where multiple agencies are centrally located to meet the needs of 	

Vision Aspiration	Assessment/ Gaps	Policy Alignment	Tools Available to Support Vision
		<p>the community</p> <ul style="list-style-type: none"> - <i>Midtown Management District Service (Improvement Plan and Assessment Plan for Fiscal Years 2005-2014)</i> calls for effective and efficient administration of the District’s activities and implementation of the Service Plan - <i>Near Northwest Management District Service, Improvement and Assessment Plan</i> seeks to: <ul style="list-style-type: none"> • Respond to the day-to-day needs of the District while initiating plans for long-term stability and growth • Utilize human and financial resources in an efficient manner to accomplish this Service Plan • Maximize the services and improvements provided by the City, Harris County and the State to areas commercial property owners - <i>Northside Quality of Life Agreement</i> seeks to re-establish the Super Neighborhood Council to shape the Northside Super Neighborhood Action Plan (SNAP) - <i>Southwest Houston TIRZ #20</i> established to increase output of sales tax revenues to benefit general fund - <i>Third Ward Urban Redevelopment Plan</i> seeks to provide a guide for public decision-making when responding to development proposals, particularly those involving purchase and redevelopment of property acquired through foreclosure - <i>West Houston Plan 2050 (2010 Update)</i> calls for anticipating infrastructure needs and avoiding 	

Houston General Plan Policy Alignment Matrix

Vision Aspiration	Assessment/ Gaps	Policy Alignment		Tools Available to Support Vision
			extensive periods when infrastructure trails the demand for improvements	
<p>Active regional cooperation and collaboration among governments, community leaders, and residents</p>	<p>Regional coordination is called for in numerous policy plans, primarily those created to guide the city and region as a whole. Regional coordination is especially important in issues that concern the region as a whole, including infrastructure, and disaster preparedness.</p> <p>Although the work of H-GAC is very strong, it acts only as guiding policy and is not binding for the City of Houston. Tools are needed to link regional initiatives and concerns with the development priorities of Houston. Neighborhood strategies would then link to carry out these policies.</p>	<ul style="list-style-type: none"> - <i>H-GAC 2040 Regional Transportation Plan</i> provides long-range vision for region including: Strengthen Regional Economic Competitiveness - <i>Gulf Coast Comprehensive Economic Development Strategy</i> supports regional collaboration to capitalize on future growth sectors - <i>H-GAC Evacuation and Response Recommendations Report</i> recommends regional collaboration to prepare for evacuation response - <i>Gulf Coast Region Water Quality Management Plan</i> calls for regional coordination regarding water supply and reuse - <i>Houston 2000 Strategic Transportation Plan</i> calls for increased regional collaboration and improved coordination of roadway network responsibilities - <i>City of Houston Parks and Recreation Master Plan</i> calls for a regional greenspace and recreation approach - <i>Citizens' Vision for Houston's Future</i> calls for active regional cooperation including floodplain management - <i>Houston: Becoming a Global Region</i> calls for regional coordination and leadership - <i>Regional Solid Waste Management Plan</i> calls for regional coordination for waste management services 	<ul style="list-style-type: none"> - <i>A Vision for Downtown Houston</i> calls for collaboration among partners to achieve vision 	<ul style="list-style-type: none"> - <i>Harris County Toll Road Plan</i> provides interconnected mobility throughout the county - H-GAC provides forum for regional collaboration

Evaluation and Appraisal Matrices received:

1. City of Houston, Texas Ordinance No. 2014-1077. Prepared by: Don Huml, MCRDA Executive Director, et al. December 2014.

Plan Purpose/ Background: *Ordinance 2014-1077 is TIRZ 17 Redevelopment Authority (Memorial City Zone) fiscal year 2015 budget and road map for impleme Capital Improvements in fiscal years 2015 – 2019. The budget is based on Project Plan*

2. South Houston Concerned Citizens' Coalition Revitalization Strategies Plan. Prepared by _____. December 2014.

Plan Purpose/ Background: *To revitalize the Hiram Clarke area*

3. Letter of Designation. Prepared by Marisol Rodriguez, AARP. December 2014.

Plan Purpose/ Background: *Enrollment to Age Friendly Communities.*

4. Complete Streets Executive Order. Prepared by: Mary Blitzer, BikeHouston. December 2014.

Plan Purpose/ Background: *To establish guidelines for creation of complete streets- streets which address the needs of all users.*

5. Vision for Regional Rail. Prepared by: Maureen Crocker, Executive Director, Gulf Coast Rail District. December 2014.