

AVIATION FUND SUMMARY

The Aviation Department operates and plans for the future of the City's airport system, which is currently comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, and Ellington Field.

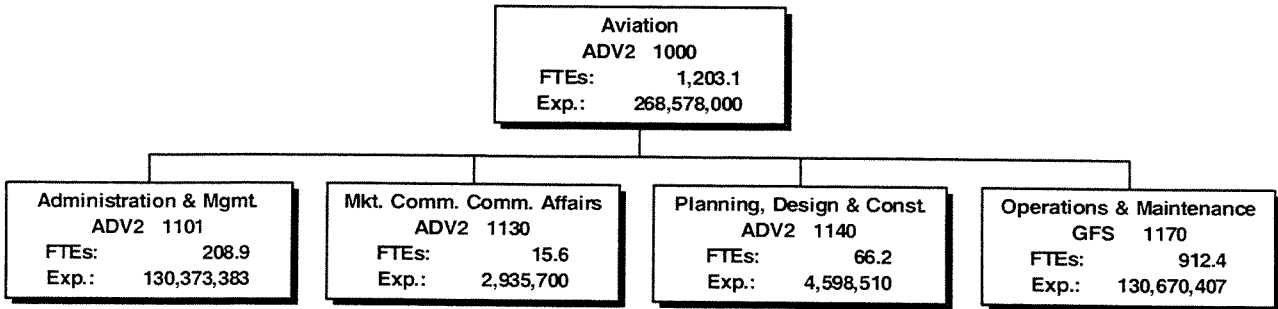
Activities of the department include operations, maintenance, planning and construction, marketing and administration. The department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and airport terminal and cargo tenants.

The Department's priority objectives for FY2004 are:

- To provide secured and safe airport facilities and to meet or exceed all FAA requirements at Intercontinental, Hobby, and Ellington Field airports;
- To fund and implement the Capital Improvement Program due to the ongoing expansion at Bush Intercontinental and Hobby Airports;
- To continue the department's marketing and air service development efforts to expand passenger and cargo activity with emphasis on the Pacific Rim and Latin America;
- To continue to seek development opportunities at Ellington Field and complete the EFD master plan;
- To implement job order contracting as a pilot for the City;
- To streamline processes through implementation of an imaging system for disbursements and a new integrated property management/statistics/billing system;
- To continue the Adopt-A-School and tour programs that began in FY2000;
- To continue to streamline the hiring process;
- To continue the Houston Airport System speakers bureau program; and
- To continue enhancements of the customer service delivery program.

During the preparation of this budget, five key policy objectives were considered: (1) maintenance of an "A" credit rating, (2) compliance with federal mandates, (3) preservation of the public's investment, (4) optimization of revenue, and (5) maintenance of a competitive cost/enplaned passenger ratio.

All capital outlay expenditures are budgeted in the Airport Improvements Fund for full compliance with bond ordinances. Capital Outlay expenses will be appropriated and expensed from the Airport Capital Outlay Fund 562. As an enterprise fund, the Aviation Department operates on a self supporting basis, thus requiring no tax subsidy. The Aviation Department's revenue sources primarily consist of parking, concessions, building and grounds and landing area fees.



FISCAL YEAR 2004 BUDGET

Fund Summary

Fund Name : Aviation
Department Name : Aviation
Fund/Department No. : 501 / 28

| | <u>FY2003 BUDGET</u> | <u>FY2003 ESTIMATE</u> | <u>FY2004 BUDGET</u> |
|-------------------------------|--------------------------|----------------------------|--------------------------|
| Beginning Fund Equity | 0 | 0 | 0 |
| Current Revenues | <u>282,043,000</u> | <u>246,173,000</u> | <u>268,578,000</u> |
| Total Available Resources | <u>282,043,000</u> | <u>246,173,000</u> | <u>268,578,000</u> |
| | | | |
| Maintenance and Operations | 166,059,300 | 151,952,200 | 160,608,000 |
| Debt Service | 75,328,000 | 47,328,000 | 81,175,000 |
| Renewal/Replacement Cap. Exp. | 5,000,000 | 5,000,000 | 5,000,000 |
| System Improvements | <u>35,655,700</u> | <u>41,892,800</u> | <u>21,795,000</u> |
| Total Expense | 282,043,000 | 246,173,000 | 268,578,000 |
| Planned Ending Fund Equity | <u>0</u> | <u>0</u> | <u>0</u> |
| Total Budget | <u>282,043,000</u> | <u>246,173,000</u> | <u>268,578,000</u> |

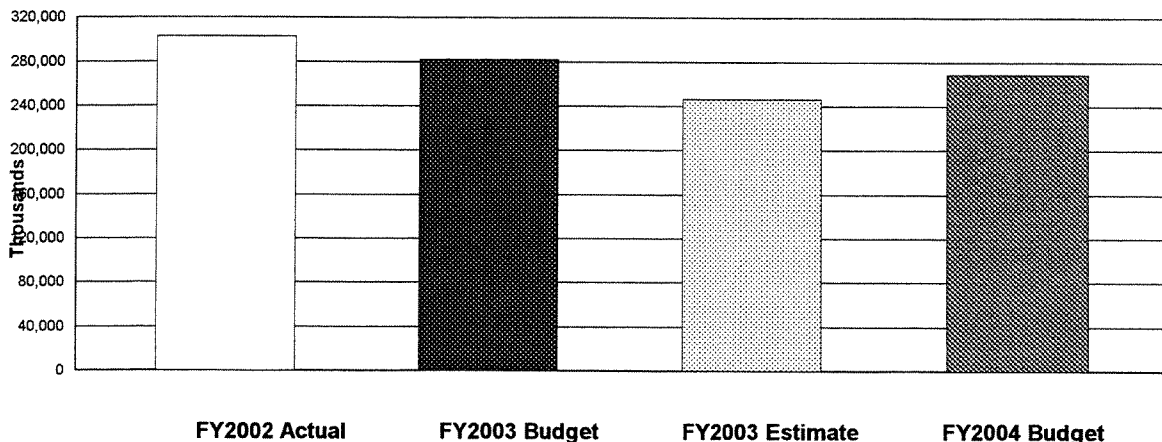


FISCAL YEAR 2004 BUDGET

Department Budget Summary

| | | | | | |
|--------------------------------|--|--------------------------|--------------------------|----------------------------|--------------------------|
| Fund Name : Aviation | | | | | |
| Department Name : Aviation | | | | | |
| Fund/Department No. : 501 / 28 | | | | | |
| | | FY2002 Actual | FY2003 Budget | FY2003 Estimate | FY2004 Budget |
| Expenditure Summary | Personnel Services | 47,056,893 | 51,285,713 | 51,545,200 | 54,769,000 |
| | Supplies | 3,816,017 | 5,064,300 | 5,006,000 | 4,714,000 |
| | Other Services and Charges | 86,882,417 | 108,399,687 | 94,551,000 | 100,304,000 |
| | Equipment | 0 | 0 | 0 | 0 |
| | Non-Capital Equipment | 486,663 | 1,309,600 | 850,000 | 821,000 |
| | Total M & O Expenditures | 138,241,990 | 166,059,300 | 151,952,200 | 160,608,000 |
| | Debt Service & Other Uses | 164,829,140 | 115,983,700 | 94,220,800 | 107,970,000 |
| | Total Expenditures | 303,071,130 | 282,043,000 | 246,173,000 | 268,578,000 |
| Revenue Summary | | 239,611,249 | 282,043,000 | 246,173,000 | 268,578,000 |
| Staffing Summary | Full-Time Equivalents - Civilian | 1,061.6 | 1,182.2 | 1,284.7 | 1,203.1 |
| | Full-Time Equivalents - Classifie | 0.0 | 0.0 | 0.0 | 0.0 |
| | Total | 1,061.6 | 1,182.2 | 1,284.7 | 1,203.1 |
| | Full-Time Equivalents-Overtime | 41.4 | 33.9 | 37.1 | 38.0 |
| Budget Highlights | <ul style="list-style-type: none"> o Fund and implement the Capital Improvement Program. o Continue marketing and air service development efforts to expand the passenger and cargo activity with emphasis on the Pacific Rim and Latin America. o FY2004 reflects and increase in security mandates from FAA and TSC. o The FY2004 Budget includes increases in fire protection costs, contractual agreements, and system debt service. | | | | |

**Aviation
Expenditure Summary**



FISCAL YEAR 2004 BUDGET

Department Group Summary

Fund Name : Aviation
Department Name : Aviation
Fund/Department No. : 501 / 28

| Group Description | Group Objectives |
|---|--|
| <p>1101 Administration & Management</p> <p>Provide administrative support to the department in the following areas: personnel, finance and accounting, purchasing, information systems, office services, properties and tenant relations, transfers to debt service and Airport Improvement Funds.</p> | <p>Avg. procurement request forms (PRF) backlog <80 days. Increase training for employees (total of department training hours/total number of employees). Reduce the number of employees with lost time injuries.</p> <p>Publish bilingual airport system newsletter/special reports. Make 1,600 marketing/promotional contacts. Continue and expand an Airport Speakers Program. Conduct 65 presentations. Continue an Airport Tour Program. Conduct 65 tours.</p> <p>Advertise 28 new construction contracts by June 30, 2004. Award 3 new design contracts by June 30, 2004. Award \$255 million in construction contracts by June 30, 2004.</p> <p>Maintain federal operating certificates without exceptions. Keep Operations and Maintenance (O&M) cost/enplaned passenger below \$7.25. Maintain fleet service ratio of 98%.</p> |
| <p>1130 Marketing/Communication/Community Aff</p> <p>Serve as the air service/business development and marketing arm of the Houston Airport System, handling dissemination of information and media relations. Responsible for community support, special projects and events for the department.</p> | |
| <p>1140 Planning Design & Construction</p> <p>Initiate, manage, and provide administrative support for all capital project planning, programming, design, and construction. Coordinate all projects with the Federal Aviation Administration (FAA). Review, design and inspect construction of airport terminal.</p> | |
| <p>1170 Operations & Maintenance</p> <p>Manage the operations, maintenance, and security functions of the Houston Airport System. Provide related support in planning and developing high quality, safe, secure and efficient aviation facilities.</p> | |

FISCAL YEAR 2004 BUDGET

| Department Group Summary | | | | | | | | | |
|--------------------------------|------------------|----------------|--------------------|------------------|----------------|--------------------|------------------|----------------|--------------------|
| Fund Name : Aviation | | | | | | | | | |
| Department Name : Aviation | | | | | | | | | |
| Fund/Department No. : 501 / 28 | | | | | | | | | |
| Group Performance Measures | FY2002 Actual | | | FY2003 Estimate | | | FY2004 Budget | | |
| | Group Activities | Budget FTEs | Program Costs \$ | Group Activities | Budget FTEs | Program Costs \$ | Group Activities | Budget FTEs | Program Costs \$ |
| Average PRF backlog | 85 | | | 80 | | | 80 | | |
| Avg. training hours | 33 | | | 40 | | | 42 | | |
| Loss time injuries | 24 | | | 23 | | | 22 | | |
| | | 191.3 | 182,935,981 | | 229.1 | 115,922,300 | | 208.9 | 130,373,383 |
| Newsletters published | 2 | | | 4 | | | 4 | | |
| Marketing contacts | 1822 | | | 1500 | | | 1600 | | |
| Presentations | 135 | | | 80 | | | 65 | | |
| Tours | 254 | | | 100 | | | 65 | | |
| | | 13.8 | 2,334,190 | | 16.1 | 3,154,600 | | 15.6 | 2,935,700 |
| Construction contracts | 18 | | | 24 | | | 28 | | |
| Design contracts | 6 | | | 10 | | | 3 | | |
| Millions awarded (\$) | 448 | | | 563 | | | 255 | | |
| | | 61.7 | 4,357,887 | | 71.4 | 4,375,600 | | 66.2 | 4,598,510 |
| Exception to federal cert. | 0 | | | 0 | | | 0 | | |
| O&M cost/enpl. passenger | <\$7.66 | | | <\$7.25 | | | <\$7.25 | | |
| Keep fleet service ratio | .99 | | | .99 | | | .98 | | |
| | | 794.8 | 113,443,072 | | 968.0 | 122,720,500 | | 912.4 | 130,670,407 |
| Total | | <u>1,061.6</u> | <u>303,071,130</u> | | <u>1,284.7</u> | <u>246,173,000</u> | | <u>1,203.1</u> | <u>268,578,000</u> |

FISCAL YEAR 2004 BUDGET

Fund Name : : Aviation
 Department Name : : Aviation
 Fund / Department No. : 501 / 28

| NO. of POSITIONS | JOB DESCRIPTION | JOB CLASS CODE | PAY GRADE |
|-----------------------------|---------------------------------------|-------------------------------|----------------------|
| 2 | ACCOUNTANT | 3421 | 17 |
| 4 | ACCOUNTANT ASSOCIATE | 3420 | 15 |
| 3 | ACCOUNTANT SUPERVISOR | 3426 | 24 |
| 1 | ACCOUNTING SERVICES SUPERVISOR | 3427 | 17 |
| 5 | ADMINISTRATION MANAGER | 3029 | 26 |
| 1 | ADMINISTRATION MANAGER(EXEC LEV) | 3032 | 26 |
| 44 | ADMINISTRATIVE AIDE | 3011 | 10 |
| 12 | ADMINISTRATIVE ASSISTANT | 3022 | 17 |
| 24 | ADMINISTRATIVE ASSOCIATE | 3021 | 13 |
| 6 | ADMINISTRATIVE COORDINATOR | 3026 | 24 |
| 6 | ADMINISTRATIVE SPECIALIST | 3025 | 20 |
| 6 | ADMINISTRATIVE SUPERVISOR | 3035 | 22 |
| 3 | AIRPORT BUSINESS DEV COORDINATOR | 3650 | 29 |
| 40 | AIRPORT COMMUNICATIONS OPERATOR | 9231 | 13 |
| 17 | AIRPORT COMMUNICATIONS SUPERVISOR | 9233 | 20 |
| 1 | AIRPORT MANAGER-(EXEC LEV) | 9416 | 32 |
| 67 | AIRPORT OPERATIONS AIDE | 9261 | 11 |
| 4 | AIRPORT OPERATIONS ASSISTANT | 9262 | 16 |
| 45 | AIRPORT OPERATIONS SPECIALIST | 9263 | 19 |
| 20 | AIRPORT OPERATIONS SUPERVISOR | 9264 | 22 |
| 1 | AIRPORT PROPERTIES ASSISTANT | 3651 | 20 |
| 4 | AIRPORT PROPERTIES REPRESENTATIVE | 3652 | 23 |
| 2 | AIRPORT SECURITY COORDINATOR | 9241 | 25 |
| 26 | AIRPORT SUPERINTENDENT | 9413 | 25 |
| 93 | AIRPORT SUPERVISOR | 9411 | 18 |
| 20 | AIRPORT SYSTEMS TECHNICIAN | 9281 | 17 |
| 5 | ASSISTANT AIRPORT MANAGER | 9414 | 29 |
| 14 | ASSISTANT AIRPORT SUPERINTENDENT | 9412 | 22 |
| 1 | ASSISTANT CITY ATTORNEY I | 6031 | 21 |
| 1 | ASSISTANT CITY ATTORNEY III | 6034 | 27 |
| 8 | ASSISTANT DIRECTOR(EXEC LEV) | 3062 | 32 |
| 3 | ASSISTANT DIRECTOR-AVIATION(EXEC LEV) | 9403 | 34 |
| 5 | ASSISTANT ELECTRICAL SUPERVISOR | 5236 | 22 |
| 3 | ASSISTANT PROJECT MANAGER | 8010 | 20 |
| 1 | AUDITOR II | 3513 | 17 |
| 1 | AVIATION DIRECTOR | 9401 | 38 |
| 2 | BUILDING MAINTENANCE SUPERVISOR | 5116 | 13 |
| 9 | CARPENTER | 5203 | 14 |
| 3 | CEMENT FINISHER | 5212 | 11 |
| 2 | CHIEF ARCHITECT | 7866 | 31 |
| 4 | CHIEF ENGINEER | 7786 | 31 |
| 1 | COMMUNICATIONS SPECIALIST SUPERVISOR | 8716 | 23 |
| 1 | COMMUNICATIONS TECHNICIAN SUPERVISOR | 4486 | 25 |
| 1 | COMMUNITY INVOLVEMENT COORDINATOR | 8232 | 22 |
| 5 | CONTRACT ADMINISTRATOR | 3871 | 22 |
| 8 | CONTRACT COMPLIANCE OFFICER I | 3861 | 15 |
| 2 | CONTRACT COMPLIANCE OFFICER II | 3862 | 18 |
| 4 | CONTRACT COMPLIANCE OFFICER II | 3863 | 22 |
| 8 | CUSTODIAN LEADER | 5114 | 08 |
| 2 | CUSTOMER SERVICE CLERK | 8851 | 10 |
| 21 | CUSTOMER SERVICE REP I | 8862 | 13 |

FISCAL YEAR 2004 BUDGET

Fund Name : : Aviation
 Department Name : : Aviation
 Fund / Department No. : 501 / 28

| <u>NO. of POSITIONS</u> | <u>JOB DESCRIPTION</u> | <u>JOB CLASS CODE</u> | <u>PAY GRADE</u> |
|-----------------------------|--------------------------------------|-------------------------------|----------------------|
| 4 | CUSTOMER SERVICE REP II | 8863 | 15 |
| 4 | DATA ENTRY OPERATOR | 4311 | 08 |
| 6 | DEPUTY ASSISTANT DIRECTOR | 3063 | 30 |
| 6 | DEPUTY DIRECTOR-AVIATION(EXEC LEV) | 9402 | 36 |
| 3 | DESKTOP PUBLISHER | 8722 | 14 |
| 9 | DIVISION MANAGER | 3030 | 29 |
| 1 | DIVISION MANAGER(EXEC LEV) | 3031 | 29 |
| 2 | ELECTRICAL SUPERINTENDENT | 5238 | 26 |
| 1 | ELECTRICAL SUPERVISOR | 5237 | 24 |
| 25 | ELECTRICIAN | 5232 | 18 |
| 1 | ENGINEER | 7784 | 25 |
| 2 | ENVIRONMENTAL INVESTIGATOR III | 7813 | 20 |
| 1 | ENVIRONMENTAL INVESTIGATOR V | 7815 | 28 |
| 33 | EQUIPMENT OPERATOR I | 5311 | 08 |
| 26 | EQUIPMENT OPERATOR II | 5312 | 10 |
| 25 | EQUIPMENT OPERATOR III | 5313 | 13 |
| 13 | EXECUTIVE SECRETARY | 4922 | 15 |
| 2 | EXECUTIVE STAFF ANALYST | 3043 | 30 |
| 1 | EXECUTIVE STAFF ANALYST(EXEC LEV) | 3046 | 30 |
| 1 | FINANCIAL ANALYST II | 3562 | 18 |
| 3 | FINANCIAL ANALYST III | 3563 | 21 |
| 5 | FINANCIAL ANALYST IV | 3564 | 25 |
| 2 | GARDENER | 5131 | 08 |
| 1 | GIS ANALYST | 4435 | 20 |
| 1 | GIS CONSULTANT | 4438 | 26 |
| 1 | GRADUATE ENGINEER II | 7782 | 17 |
| 1 | GRADUATE ENGINEER III | 7783 | 22 |
| 1 | GRAPHIC DESIGNER | 8724 | 17 |
| 55 | GROUND TRANSPORTATION REPRESENTATIVE | 5361 | 08 |
| 1 | HORTICULTURIST | 9721 | 18 |
| 4 | HUMAN RESOURCES ASSISTANT | 4014 | 13 |
| 1 | HUMAN RESOURCES MANAGER | 4026 | 27 |
| 1 | HUMAN RESOURCES SPECIALIST | 4021 | 17 |
| 2 | HUMAN RESOURCES SUPERVISOR | 4027 | 24 |
| 1 | INFORMATION SYSTEMS ADMINISTRATOR | 4471 | 30 |
| 22 | INSPECTOR | 7962 | 18 |
| 2 | INSTRUMENT PERSON | 5421 | 11 |
| 3 | INVENTORY MANAGEMENT SUPERVISOR | 3618 | 17 |
| 16 | INVENTORY MANAGMENT CLERK | 3615 | 09 |
| 278 | LABORER | 5133 | 04 |
| 2 | LEGAL ASSISTANT II | 6023 | 13 |
| 31 | MAINTENANCE MECHANIC I | 5271 | 08 |
| 5 | MAINTENANCE MECHANIC II | 5272 | 12 |
| 34 | MAINTENANCE MECHANIC III | 5273 | 14 |
| 13 | MAINTENANCE SUPERVISOR | 5771 | 16 |
| 2 | MANAGEMENT ANALYST I | 3081 | 15 |
| 14 | MANAGEMENT ANALYST III | 3084 | 21 |
| 4 | MANAGEMENT ANALYST IV | 3085 | 25 |
| 2 | MANAGEMENT INTERN | 3091 | 11 |
| 2 | MARKETING SPECIALIST | 8767 | 25 |
| 1 | MEDIA REPRESENTATIVE | 8741 | 22 |
| 3 | MESSENGER | 5181 | 06 |

FISCAL YEAR 2004 BUDGET

Fund Name : : Aviation
 Department Name : : Aviation
 Fund / Department No. : 501 / 28

| NO. of POSITIONS | JOB DESCRIPTION | JOB CLASS CODE | PAY GRADE |
|-----------------------------|--|-------------------------------|----------------------|
| 1 | OFFICE SERVICE MANAGER | 5022 | 23 |
| 18 | PAINTER | 5222 | 11 |
| 1 | PAINTER LEADER | 5226 | 15 |
| 2 | PARTY CHIEF | 5766 | 19 |
| 1 | PAYROLL CLERK | 3711 | 09 |
| 4 | PROCUREMENT SPECIALIST | 3633 | 24 |
| 1 | PROGRAMMER ANALYST III | 4523 | 22 |
| 4 | PROGRAMMER ANALYST IV | 4524 | 25 |
| 8 | PROJECT MANAGER | 8011 | 24 |
| 2 | PROJECT TECHNICIAN II | 7762 | 13 |
| 1 | PROJECT TECHNICIAN III | 7763 | 17 |
| 1 | PROJECT TECHNICIAN IV | 7764 | 20 |
| 2 | PUBLIC LOSS INVESTIGATOR | 6671 | 22 |
| 1 | RECEPTIONIST | 4821 | 07 |
| 3 | REGULATORY INVESTIGATOR | 3915 | 11 |
| 1 | RODPERSON | 5411 | 05 |
| 2 | SAFETY REPRESENTATIVE | 4172 | 19 |
| 1 | SAFETY SUPERVISOR | 4176 | 24 |
| 1 | SECRETARY | 4920 | 09 |
| 54 | SEMI-SKILLED LABORER | 5134 | 06 |
| 16 | SENIOR ACCOUNT CLERK | 3412 | 13 |
| 2 | SENIOR ACCOUNTANT | 3422 | 20 |
| 1 | SENIOR AIRPORT PROPERTIES REPRESENTATIVE | 3653 | 26 |
| 2 | SENIOR ARCHITECT | 7865 | 29 |
| 2 | SENIOR ASSISTANT CITY ATTORNEY | 6043 | 34 |
| 1 | SENIOR AUDITOR | 3514 | 21 |
| 5 | SENIOR BUYER | 3632 | 22 |
| 8 | SENIOR CLERK | 4813 | 08 |
| 6 | SENIOR COMPUTER OPERATOR | 4362 | 14 |
| 6 | SENIOR CONTRACT ADMINISTRATOR | 3872 | 27 |
| 1 | SENIOR CUSTOMER SERVICE CLERK | 8852 | 12 |
| 7 | SENIOR ENGINEER | 7785 | 29 |
| 5 | SENIOR HUMAN RESOURCES SPECIALIST | 4023 | 21 |
| 4 | SENIOR INSPECTOR | 7964 | 22 |
| 1 | SENIOR MARKETING SPECIALIST | 8768 | 28 |
| 7 | SENIOR MICROCOMPUTER ANALYST | 4672 | 23 |
| 7 | SENIOR PAYROLL CLERK | 3712 | 13 |
| 1 | SENIOR PLANNER | 8323 | 20 |
| 15 | SENIOR PROJECT MANAGER | 8012 | 27 |
| 8 | SENIOR REGULATORY INVESTIGATOR | 3916 | 14 |
| 2 | SENIOR RODPERSON | 5412 | 09 |
| 7 | SENIOR SECRETARY | 4921 | 12 |
| 3 | SENIOR SPECIAL SERVICE REPRESENTATIVE | 9366 | 15 |
| 1 | SENIOR STAFF ANALYST | 3042 | 28 |
| 2 | SENIOR STAFF ANALYST(EXEC LEV) | 3045 | 28 |
| 10 | SENIOR SUPERINTENDENT | 5764 | 27 |
| 2 | SENIOR TELECOMMUNICATIONS SPECIALIST | 4422 | 21 |
| 3 | SENIOR TRAINER | 4213 | 21 |
| 3 | SENIOR WORD PROCESSOR | 4932 | 12 |
| 1 | SERVICE CLERK | 4852 | 09 |
| 36 | SPECIAL SERVICE REPRESENTATIVE | 9365 | 13 |
| 9 | SPECIFICATION ANALYST | 3673 | 27 |

FISCAL YEAR 2004 BUDGET

Fund Name : : Aviation
 Department Name : : Aviation
 Fund / Department No. : 501 / 28

| NO. of POSITIONS | JOB DESCRIPTION | JOB CLASS CODE | PAY GRADE |
|-----------------------------|--|-------------------------------|----------------------|
| 8 | SR AIRPORT COMMUNICATIONS OPERATOR | 9232 | 15 |
| 9 | SR INVENTORY MANAGEMENT CLERK | 3616 | 12 |
| 1 | STAFF ANALYST | 3041 | 26 |
| 7 | STAFF ANALYST(EXEC LEV) | 3044 | 26 |
| 1 | SYSTEMS ACCOUNTANT I | 3431 | 20 |
| 1 | SYSTEMS ACCOUNTANT II | 3432 | 23 |
| 1 | SYSTEMS ACCOUNTANT III | 3433 | 27 |
| 2 | SYSTEMS ACCOUNTANT IV | 3434 | 29 |
| 1 | SYSTEMS CONSULTANT | 4565 | 26 |
| 1 | SYSTEMS SUPPORT ANALYST II | 4562 | 19 |
| 1 | TRAINER | 4211 | 17 |
| 1 | TRAINING ADMINISTRATOR | 4222 | 24 |
| 8 | TRANSLATOR | 8752 | 11 |
| 1,587.0 | Total Positions | | |
| 383.9 | Less adjustment for Vacancies and Part-Time Employees | | |
| 1,203.1 | Full-Time Equivalents | | |

FISCAL YEAR 2004 BUDGET

| Department Revenue Summary | | | | | | |
|---------------------------------------|--------------------------------|-------------|----------------|--------------------|--------------------|--------------------|
| Fund Name : Aviation | | | | | | |
| Department Name : Aviation | | | | | | |
| Fund/Department No. : 501 / 28 | | | | | | |
| Source | Description | Program Org | Program Name | FY2003 Budget | FY2003 Estimate | FY2004 Budget |
| 7740 | Ground Transport Concessions | 1162 | Finance | 90,000 | 90,000 | 90,000 |
| 8300 | Interest On Pooled Investments | 1162 | Finance | 11,664,000 | 10,700,000 | 12,000,000 |
| 8825 | Recoveries & Refunds | 1162 | Finance | 600,000 | 600,000 | 600,000 |
| 8855 | Miscellaneous Revenue | 1162 | Finance | 0 | 20,000 | 20,000 |
| 7620 | Flight Info Display System | 1378 | IAH Management | 0 | 700 | 0 |
| 7730 | Retail Concessions | 1378 | IAH Management | 22,200,000 | 20,000,000 | 21,442,000 |
| 7735 | Auto Rental Concessions | 1378 | IAH Management | 11,500,000 | 11,500,000 | 11,730,000 |
| 7740 | Ground Transport Concessions | 1378 | IAH Management | 3,000,000 | 3,000,000 | 3,000,000 |
| 7795 | Garage Parking Revenue | 1378 | IAH Management | 41,000,000 | 38,700,000 | 39,200,000 |
| 7800 | Signatory Landings | 1378 | IAH Management | 57,000,000 | 35,216,000 | 45,497,000 |
| 7815 | Aviation Fuel Revenue | 1378 | IAH Management | 0 | 6,000 | 0 |
| 7820 | Aircraft Parking Revenue | 1378 | IAH Management | 480,000 | 550,000 | 550,000 |
| 8005 | Terminal Space Rental Fees | 1378 | IAH Management | 70,000,000 | 70,091,000 | 71,286,000 |
| 8010 | Cargo Building Rental Fees | 1378 | IAH Management | 1,300,000 | 1,280,800 | 949,800 |
| 8015 | Hangar Rental Fees | 1378 | IAH Management | 666,000 | 665,500 | 665,400 |
| 8020 | Grounds Rental Fees | 1378 | IAH Management | 4,153,000 | 4,023,100 | 4,100,000 |
| 8060 | Other Rental Fees | 1378 | IAH Management | 2,400,000 | 2,400,000 | 2,400,000 |
| 8855 | Miscellaneous Revenue | 1378 | IAH Management | 900,000 | 900,000 | 900,000 |
| 7730 | Retail Concessions | 1578 | HOU Management | 2,600,000 | 2,400,000 | 2,500,000 |
| 7735 | Auto Rental Concessions | 1578 | HOU Management | 5,300,000 | 5,400,000 | 5,400,000 |
| 7740 | Ground Transport Concessions | 1578 | HOU Management | 850,000 | 850,000 | 850,000 |
| 7795 | Garage Parking Revenue | 1578 | HOU Management | 12,300,000 | 10,400,000 | 10,407,000 |
| 7800 | Signatory Landings | 1578 | HOU Management | 15,800,000 | 13,053,000 | 17,710,000 |
| 7815 | Aviation Fuel Revenue | 1578 | HOU Management | 540,000 | 625,000 | 625,000 |
| 7820 | Aircraft Parking Revenue | 1578 | HOU Management | 35,000 | 40,000 | 40,000 |
| 8005 | Terminal Space Rental Fees | 1578 | HOU Management | 13,300,000 | 9,149,000 | 12,621,000 |
| 8010 | Cargo Building Rental Fees | 1578 | HOU Management | 265,000 | 265,800 | 265,800 |
| 8015 | Hangar Rental Fees | 1578 | HOU Management | 760,000 | 906,400 | 894,400 |
| 8020 | Grounds Rental Fees | 1578 | HOU Management | 1,550,000 | 1,367,100 | 1,419,600 |
| 8060 | Other Rental Fees | 1578 | HOU Management | 20,000 | 20,000 | 20,000 |
| 8855 | Miscellaneous Revenue | 1578 | HOU Management | 75,000 | 75,000 | 60,000 |
| 7615 | Concourse Security Services | 1770 | EFD Operations | 2,000 | 2,400 | 2,400 |
| 7800 | Signatory Landings | 1770 | EFD Operations | 800,000 | 498,600 | 420,500 |
| 7815 | Aviation Fuel Revenue | 1770 | EFD Operations | 180,000 | 180,000 | 180,000 |
| 7820 | Aircraft Parking Revenue | 1770 | EFD Operations | 10,000 | 5,000 | 2,000 |
| 8015 | Hangar Rental Fees | 1770 | EFD Operations | 490,000 | 579,300 | 480,300 |
| 8020 | Grounds Rental Fees | 1770 | EFD Operations | 100,000 | 126,500 | 126,500 |
| 8060 | Other Rental Fees | 1770 | EFD Operations | 80,000 | 86,800 | 88,300 |
| 8855 | Miscellaneous Revenue | 1770 | EFD Operations | 33,000 | 400,000 | 35,000 |
| Total Aviation | | | | <u>282,043,000</u> | <u>246,173,000</u> | <u>268,578,000</u> |

FISCAL YEAR 2004 BUDGET

Fund Name : Aviation
Department Name : Aviation
Fund/Department No. : 501 / 28

| ACCT | DESCRIPTION | FY2002 Actual | FY2003 Budget | FY2003 Estimate | FY2004 Budget |
|---------------------------------|-----------------------------------|-------------------|-------------------|--------------------|-------------------|
| 1100 | Salary-Base Pay-Civilian | 32,163,749 | 35,547,266 | 34,688,100 | 36,936,813 |
| 1105 | Salary-Part Time-Civilian | 80,261 | 130,240 | 91,400 | 110,291 |
| 1110 | Premium Pay-Civilian | 184,421 | 203,700 | 199,200 | 202,300 |
| 1113 | Bilingual Pay-Civilian | 83,691 | 87,700 | 93,700 | 92,600 |
| 1120 | Overtime-Civilian | 1,528,671 | 1,225,111 | 1,427,700 | 1,484,184 |
| 1130 | Termination Pay-Civilian | 662,716 | 575,400 | 594,300 | 600,000 |
| 1135 | Pension-Civilian | 3,283,969 | 3,552,484 | 3,507,600 | 3,693,685 |
| 1140 | Social Security-Civilian | 2,570,778 | 2,819,362 | 2,723,300 | 2,940,681 |
| 1145 | Health/Life Ins Active Civilian | 4,252,577 | 5,303,723 | 5,572,100 | 5,903,207 |
| 1146 | Health/Life Ins Retiree Civilian | 709,419 | 448,300 | 734,300 | 767,500 |
| 1155 | Vehicle Allowance-Civilian | 15,678 | 15,200 | 14,500 | 15,300 |
| 1199 | Employee Awards | 0 | 1,200 | 0 | 0 |
| 1400 | Moving Expenses | 0 | 14,000 | 14,000 | 14,000 |
| 1405 | Workers Compensation-Civilian | 1,409,576 | 1,202,227 | 1,730,000 | 1,828,708 |
| 1415 | Unemployment Claims | 48,203 | 67,100 | 61,100 | 68,200 |
| 1420 | Long Term Disability | 63,184 | 92,700 | 93,900 | 111,531 |
| Total Personnel Services | | 47,056,893 | 51,285,713 | 51,545,200 | 54,769,000 |
| 2130 | Chem, Gases & Spec Fluids | 35,925 | 41,800 | 92,400 | 193,400 |
| 2135 | Cleaning and Sanitary Supplies | 603,572 | 591,600 | 611,400 | 682,300 |
| 2200 | Construction Materials | 883,391 | 798,300 | 821,200 | 825,400 |
| 2205 | Electrical Hardware & Parts | 479,586 | 538,600 | 508,700 | 550,300 |
| 2210 | Mechanical Hardware & Parts | 198,862 | 236,800 | 242,500 | 211,300 |
| 2211 | Meters, Hydrants & Plumb Supplies | 152,627 | 124,200 | 125,000 | 106,800 |
| 2300 | Audio-Visual Supplies | 17,218 | 70,400 | 34,600 | 58,200 |
| 2305 | Computer Supplies | 349,985 | 418,800 | 437,300 | 313,300 |
| 2306 | Paper & Printing Supplies | 103,072 | 104,800 | 131,300 | 106,700 |
| 2315 | Publications & Printed Materials | 84,071 | 111,700 | 110,200 | 97,000 |
| 2323 | Postage | 30,476 | 39,100 | 38,400 | 38,400 |
| 2325 | Miscellaneous Office Supplies | 143,413 | 630,700 | 516,800 | 270,300 |
| 2412 | Medical & Surgical Supplies | 12,020 | 46,700 | 43,700 | 53,500 |
| 2415 | Small Tech & Scientific Equip | 6,163 | 14,400 | 15,800 | 12,000 |
| 2500 | Veterinary & Animal Supplies | 263 | 0 | 0 | 0 |
| 2600 | Fuel | 267,916 | 360,300 | 352,200 | 381,600 |
| 2605 | Vehicle Repair & Maint Suppl | 16,493 | 15,200 | 16,200 | 29,200 |
| 2701 | Clothing | 183,093 | 513,000 | 478,200 | 343,400 |
| 2702 | Food Supplies | 3,216 | 11,600 | 11,600 | 5,300 |
| 2703 | Weapons, Munitions & Supplies | 0 | 500 | 500 | 500 |
| 2708 | Landscapeing & Garden Supplies | 126 | 0 | 100 | 22,000 |
| 2709 | Small Tools & Minor Equipment | 197,155 | 165,700 | 157,900 | 144,600 |
| 2738 | Miscellaneous Parts & Supplies | 266,975 | 230,100 | 260,000 | 268,500 |
| 2739 | Inventory Sales | (219,601) | 0 | 0 | 0 |
| Total Supplies | | 3,816,017 | 5,064,300 | 5,006,000 | 4,714,000 |
| 3100 | Janitorial Services | 251,430 | 416,100 | 421,600 | 513,300 |
| 3105 | Security Services | 3,796,143 | 7,410,000 | 6,400,000 | 5,550,000 |
| 3107 | Temporary Personnel Services | 277,696 | 640,000 | 420,000 | 400,000 |
| 3205 | Insurance Fees | 907,957 | 1,939,800 | 1,551,000 | 1,750,000 |

FISCAL YEAR 2004 BUDGET

Fund Name : Aviation
Department Name : Aviation
Fund/Department No. : 501 / 28

| ACCT | DESCRIPTION | FY2002 Actual | FY2003 Budget | FY2003 Estimate | FY2004 Budget |
|------|----------------------------------|------------------|------------------|--------------------|------------------|
| 3300 | Accounting & Auditing Services | 14,870 | 495,000 | 100,000 | 70,000 |
| 3305 | Advertising Services | 821,464 | 1,547,500 | 1,040,700 | 979,400 |
| 3315 | Engineering Service | 8,045 | 0 | 10,500 | 2,500 |
| 3321 | Computer Info/Contracting Svc | 434,052 | 1,125,500 | 583,900 | 692,600 |
| 3323 | Information Resource Services | 0 | 0 | 11,000 | 11,500 |
| 3325 | Medical, Dental & Lab Services | 26,725 | 40,000 | 35,000 | 35,000 |
| 3330 | Legal Services | 505,673 | 554,300 | 600,000 | 1,034,000 |
| 3331 | Comm Paper Cost of Issuance Paym | 202,405 | 390,800 | 420,000 | 571,400 |
| 3335 | Management Consulting Services | 377,549 | 738,000 | 681,500 | 790,400 |
| 3340 | Real Estate Services | 54,348 | 75,000 | 50,000 | 50,000 |
| 3341 | Credit Bank Card Services | 741,106 | 808,500 | 765,100 | 766,000 |
| 3344 | Photographic Services | 5,711 | 8,600 | 8,000 | 14,800 |
| 3345 | Miscellaneous Support Services | 430,173 | 314,300 | 257,700 | 348,000 |
| 3400 | Real Estate Lease/Office Rental | 407,589 | 367,800 | 397,100 | 121,200 |
| 3403 | Parking Services Contracts | 10,205,123 | 10,709,700 | 10,709,700 | 10,960,000 |
| 3404 | Metro Commuter Passes | 308 | 0 | 0 | 5,000 |
| 3405 | Vehicle/Equipment Rental/Lease | 10,843 | 16,000 | 17,000 | 27,000 |
| 3409 | Office Equipment Rental | 0 | 500 | 200 | 500 |
| 3420 | Other Rental | 142,327 | 152,200 | 150,000 | 139,000 |
| 3500 | Electricity | 9,757,589 | 10,000,000 | 8,855,000 | 9,359,000 |
| 3505 | Natural Gas | 726,841 | 1,498,800 | 1,334,000 | 1,406,000 |
| 3510 | Telephone | 685,291 | 970,700 | 917,800 | 937,500 |
| 3515 | Communication Lines | 458,321 | 756,000 | 604,500 | 227,400 |
| 3525 | Refuse Disposal | 536,118 | 858,000 | 753,500 | 772,500 |
| 3530 | Water | 563,868 | 723,100 | 921,100 | 866,500 |
| 3539 | Sewer | 784,811 | 999,000 | 1,147,000 | 1,161,200 |
| 3600 | Building Maintenance Services | 10,260,226 | 13,018,000 | 12,909,400 | 13,720,500 |
| 3605 | Land and Grounds Maintenance | 781,322 | 1,378,000 | 1,100,000 | 1,118,000 |
| 3610 | Infrastructure Maintenance Svc | 0 | 3,000 | 3,000 | 3,000 |
| 3615 | Computer Eq/Software Maint Svc | 207,276 | 586,500 | 536,900 | 569,100 |
| 3616 | Communications Equip Services | 1,676,292 | 1,873,100 | 1,928,200 | 2,495,100 |
| 3625 | Office Equipment Services | 6,863 | 20,800 | 12,100 | 23,300 |
| 3626 | Vehicle & Motor Equip Services | 1,933,548 | 2,000,100 | 1,990,600 | 2,444,600 |
| 3635 | Other Equipment Services | 16,906 | 60,400 | 33,700 | 61,900 |
| 3725 | IntFd Electrical Maintenance | 940 | 6,000 | 5,000 | 6,000 |
| 3735 | IntFd Traf Signal Instal/Renov | 0 | 500 | 0 | 500 |
| 3736 | IntFd Engineering Services | 212,514 | 0 | 0 | 0 |
| 3756 | Intfd Police Service | 24,282,571 | 28,996,000 | 20,396,000 | 21,958,200 |
| 3759 | IntFd Fire Protection Service | 8,899,220 | 10,649,300 | 10,649,300 | 12,660,800 |
| 3765 | IntFd Photocopy Services | 154,542 | 243,100 | 220,300 | 269,700 |
| 3768 | Other Interfund Services | 245,578 | 250,000 | 92,500 | 92,500 |
| 3794 | Print Shop Services | 109 | 100 | 100 | 100 |
| 3798 | Indirect Cost Recovery Payment | 3,347,557 | 3,347,600 | 3,347,600 | 3,059,200 |
| 3799 | Mail/Delivery Services | 14,760 | 33,400 | 33,200 | 33,000 |
| 3805 | Printing & Reproduction Srvcs | 66,628 | 118,200 | 112,400 | 135,600 |
| 3825 | Criminal Intelligence Services | 251,057 | 0 | 0 | 0 |
| 3835 | Fines | 12,899 | 10,000 | 10,000 | 10,000 |
| 3840 | Assessments-Other Govts | 0 | 2,000 | 2,000 | 2,000 |

FISCAL YEAR 2004 BUDGET

Fund Name : Aviation
 Department Name : Aviation
 Fund/Department No. : 501 / 28

| ACCT | DESCRIPTION | FY2002 Actual | FY2003 Budget | FY2003 Estimate | FY2004 Budget |
|--|--------------------------------------|--------------------|--------------------|--------------------|--------------------|
| 3875 | Claims and Judgements | 156,756 | 75,000 | 75,000 | 75,000 |
| 3895 | Misc Other Services & Charges | 433,255 | 730,600 | 553,800 | 644,800 |
| 3900 | Education & Training | 283,747 | 611,200 | 604,900 | 600,900 |
| 3905 | Membership & Professional Fees | 289,278 | 391,187 | 381,600 | 397,900 |
| 3910 | Travel-Training Related | 51,636 | 194,600 | 172,600 | 185,400 |
| 3950 | Travel-Non-training Related | 162,583 | 233,400 | 210,500 | 163,200 |
| 3970 | Freight Charges | (22) | 12,400 | 7,400 | 12,000 |
| Total Other Services and Charges | | 86,882,417 | 108,399,687 | 94,551,000 | 100,304,000 |
| 4809 | Fixed Asset Restatement | 15,902 | 0 | 0 | 0 |
| 4810 | Non-Capital Office Furniture & Equip | 25,272 | 172,600 | 36,500 | 105,100 |
| 4820 | Non-Capital Computer Equipment | 323,888 | 530,000 | 461,100 | 308,795 |
| 4830 | Non-Capital Communication/Elect Eq | 61,904 | 173,400 | 62,500 | 174,550 |
| 4840 | Non-Capital Scientific/Medical Equip | 7,350 | 14,700 | 14,700 | 29,700 |
| 4845 | Non-Capital Machinery & Equipment | 52,347 | 415,900 | 272,200 | 202,855 |
| 4860 | Non-Capital - Other | 0 | 3,000 | 3,000 | 0 |
| Total Non-Capital Equipment | | 486,663 | 1,309,600 | 850,000 | 821,000 |
| 4710 | Depreciation Expense | 59,470,847 | 0 | 0 | 0 |
| 4720 | Amortization Expense | 601,238 | 0 | 0 | 0 |
| 4730 | Bad Debt Expense | 72,918 | 0 | 0 | 0 |
| 4740 | Loss on Sale of Fixed Assets | 17,375 | 0 | 0 | 0 |
| 5680 | Inter-Fund Transfers | 4,506,317 | 0 | 0 | 0 |
| 5706 | System Debt Service | 13,726,881 | 75,328,000 | 47,328,000 | 81,175,000 |
| 5715 | Renewal & Replacement | 0 | 5,000,000 | 5,000,000 | 5,000,000 |
| 5734 | System Improvement | 86,433,564 | 35,655,700 | 41,892,800 | 21,795,000 |
| Total Debt Service and Other Uses | | 164,829,140 | 115,983,700 | 94,220,800 | 107,970,000 |
| Grand Total Expenditures | | 303,071,130 | 282,043,000 | 246,173,000 | 268,578,000 |