

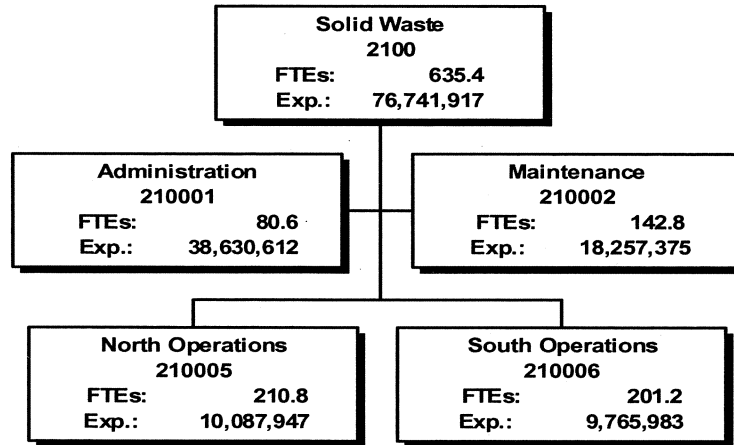
SOLID WASTE MANAGEMENT DEPARTMENT

Department Description and Mission

The mission of the Solid Waste Management Department is to provide the citizens of Houston with cost-effective, environmentally sound and safe solid waste management services.

Inherent within this mission are several major tasks: residential garbage collection, heavy trash collection, dead animal pick-up, opportunities for the citizens to recycle waste and performing the disposal functions associated with all of these operations.

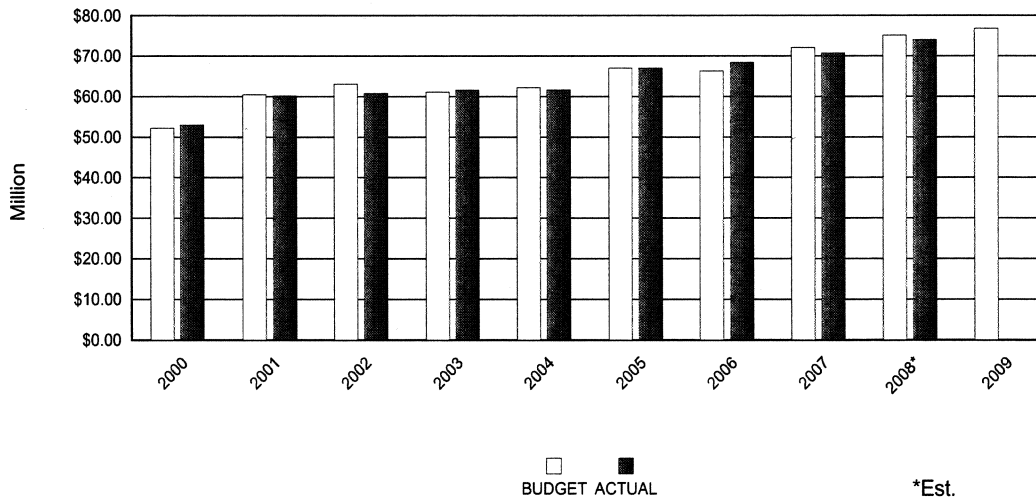
Department Organization



FISCAL YEAR 2009 BUDGET

| Business Area Budget Summary | | | | | |
|--|--|--------------------------|----------------------------------|----------------------------|--------------------------|
| Fund Name : General Fund Business Area Name : Solid Waste Management Fund No./Bus. Area No. : 1000 / 2100 | | | | | |
| | | FY2007 Actual | FY2008 Current Budget | FY2008 Estimate | FY2009 Budget |
| Expenditures | Personnel Services | 26,431,517 | 32,352,306 | 31,424,170 | 33,094,910 |
| | Supplies | 6,391,815 | 7,990,840 | 8,053,124 | 9,188,970 |
| | Other Services and Charges | 36,599,838 | 30,086,657 | 30,701,784 | 29,950,248 |
| | Equipment | 735,296 | 25,000 | 18,277 | 0 |
| | Non-Capital Equipment | 532,429 | 1,063,116 | 1,047,910 | 1,260,760 |
| | Total M & O Expenditures | <u>70,690,895</u> | <u>71,517,919</u> | <u>71,245,265</u> | <u>73,494,888</u> |
| | Debt Service & Other Uses | 11,454 | 3,627,259 | 2,799,650 | 3,247,029 |
| | Total Expenditures | <u>70,702,349</u> | <u>75,145,178</u> | <u>74,044,915</u> | <u>76,741,917</u> |
| Revenues | | 3,795,168 | 3,719,910 | 4,031,190 | 4,082,308 |
| Staffing | Full-Time Equivalents - Civilian | 514.9 | 632.0 | 605.7 | 635.4 |
| | Full-Time Equivalents - Classified | 0.0 | 0.0 | 0.0 | 0.0 |
| | Full-Time Equivalents - Cadets | 0.0 | 0.0 | 0.0 | 0.0 |
| | Total | <u>514.9</u> | <u>632.0</u> | <u>605.7</u> | <u>635.4</u> |
| | Full-Time Equivalents-Overtime | 31.7 | 40.1 | 50.0 | 45.6 |
| Budget Highlights | <ul style="list-style-type: none"> o Reduce contracted amount of waste for disposal by approximately 50,000 tons. This volume is scheduled for recycling/composting to conserve valuable landfill airspace. o Increase curbside recycling collection by 50,000 new homes. o Continue to expand the Recycling Program through the purchase of new BINS. o Resume collection services for the Clear Lake City Community Association (CLCCA) by approximately 4,337 homes that exercised its option to cancel its sponsorship agreement and return to City garbage service. o Continue to reduce collection expenses by optimizing route sequencing and disposal site selection. | | | | |

**Solid Waste Management
Current Budget vs Actual Expenditures**



FISCAL YEAR 2009 BUDGET

Business Area Group Summary

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus. Area No. : 1000 / 2100

| Group Description | Group Objectives |
|---|---|
| <p>210001 Administration</p> <p>This group provides the repository for central costs that are direct costs to all department operations and to provide management leadership and administrative support to the entire department.</p> | <p>To segregate operational costs such as disposal and utilities, to assist the department in accomplishing its mission in a timely and effective manner and to provide administrative, technical and staff support to all operating programs.</p> <p>To ensure that daily vehicle fleet line-up requirements are met and that the facilities and physical plant necessary to support the department's activities are maintained.</p> <p>In FY2009, this function moved to Group 210005.</p> <p>In FY2009, this function moved to Group 210006.</p> <p>To provide residential solid waste services to the north side of the city.</p> |
| <p>210002 Maintenance</p> <p>Provide the resources needed to maintain a vehicle fleet of 430 heavy pieces of equipment and 100 light vehicles. Maintain the department's physical plant and provides the leadership and administrative resources needed to run the division.</p> | |
| <p>210003 North Operations</p> <p>This group provided solid waste services to the north side of the city. It will be inactivated and its mission will be transferred to Group SWM - North Operations.</p> | |
| <p>210004 South Operations</p> <p>This group provided solid waste services to the north side of the city. It will be inactivated and its mission will be transferred to Group SWM - South Operations.</p> | |
| <p>210005 SWM - North Operations</p> <p>This group provides solid waste services to the north side of the city. This is a new group for FY2009.</p> | |

FISCAL YEAR 2009 BUDGET

| Business Area Group Summary | | | | | | | | | |
|---|------------------|-------------|----------------|------------------|-------------|----------------|------------------|-------------|----------------|
| Fund Name : General Fund Business Area Name : Solid Waste Management Fund No./Bus Area No. : 1000 / 2100 | | | | | | | | | |
| Group Performance Measures | FY2007 Actual | | | FY2008 Estimate | | | FY2009 Budget | | |
| | Group Activities | Budget FTEs | Group Costs \$ | Group Activities | Budget FTEs | Group Costs \$ | Group Activities | Budget FTEs | Group Costs \$ |
| Program Supported/Managed | | 100% | | | 100% | | | 100% | |
| Accounts Maintained | | 300 | | | 300 | | | 300 | |
| Dumpster Permits Issued | | 19,042 | | | 19,684 | | | 20,000 | |
| ECP Containers Issued | | 10,100 | | | 11,824 | | | 11,900 | |
| | | 56.5 | 40,775,928 | | 67.7 | 37,302,608 | | 80.6 | 38,630,612 |
| Meet Daily Fleet Line Up | | 99% | | | 99% | | | 100% | |
| Maintain Facilities | | 8 | | | 8 | | | 10 | |
| | | 123.9 | 13,271,468 | | 130.4 | 16,355,691 | | 142.8 | 18,257,375 |
| Residential Units | | 171,000 | | | 171,000 | | | N/A | |
| Tons Collected | | 428,500 | | | 388,135 | | | N/A | |
| | | 163.2 | 8,159,318 | | 202.0 | 10,686,609 | | 0.0 | 0 |
| Residential Units | | 171,100 | | | 171,100 | | | N/A | |
| Tons Collected | | 432,839 | | | 392,065 | | | N/A | |
| | | 171.3 | 8,500,640 | | 205.6 | 9,700,007 | | 0.0 | 0 |
| Residential Units | | N/A | | | N/A | | | 169,860 | |
| Tons Collected | | N/A | | | N/A | | | 375,172 | |
| | | 0.0 | 0 | | 0.0 | 0 | | 210.8 | 10,087,947 |

FISCAL YEAR 2009 BUDGET

Business Area Group Summary

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus. Area No. : 1000 / 2100

| Group Description | Group Objectives |
|--|---|
| <p>210006 SWM - South Operations</p> <p>This group provides solid waste services to the south side of the city. This is a new group for FY2009.</p> | <p>To provide residential solid waste services to the south side of the city.</p> |

FISCAL YEAR 2009 BUDGET

| Business Area Group Summary | | | | | | | | | |
|---|-------------------------|--------------------|-----------------------|-------------------------|--------------------|-----------------------|-------------------------|--------------------|-----------------------|
| Fund Name : General Fund Business Area Name : Solid Waste Management Fund No./Bus Area No. : 1000 / 2100 | | | | | | | | | |
| Group Performance Measures | FY2007 Actual | | | FY2008 Estimate | | | FY2009 Budget | | |
| | Group Activities | Budget FTEs | Group Costs \$ | Group Activities | Budget FTEs | Group Costs \$ | Group Activities | Budget FTEs | Group Costs \$ |
| Residential Units | | N/A | | | N/A | | 170,160 | | |
| Tons Collected | | N/A | | | N/A | | 401,500 | | |
| | | 0.0 | 0 | | 0.0 | 0 | 201.2 | 9,765,983 | |
| Total | | <u>514.9</u> | <u>70,707,354</u> | | <u>605.7</u> | <u>74,044,915</u> | <u>635.4</u> | <u>76,741,917</u> | |

FISCAL YEAR 2009 BUDGET

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus Area No. : 1000 / 2100

| JOB DESCRIPTION | PAY GRADE | FY2008 Current Budget FTE | FY2009 Budget FTE | Change |
|---|------------------|----------------------------------|--------------------------|---------------|
| ADMINISTRATION MANAGER | 26 | 1.0 | 1.0 | |
| ADMINISTRATIVE AIDE | 10 | 2.0 | 2.0 | |
| ADMINISTRATIVE ASSISTANT | 17 | 14.6 | 15.0 | 0.4 |
| ADMINISTRATIVE ASSOCIATE | 13 | 11.0 | 11.0 | |
| ADMINISTRATIVE COORDINATOR | 24 | 4.0 | 3.0 | (1.0) |
| ADMINISTRATIVE SPECIALIST | 20 | 5.4 | 7.0 | 1.6 |
| ADMINISTRATIVE SUPERVISOR | 22 | 6.6 | 7.0 | 0.4 |
| ASSISTANT DIRECTOR (EXECUTIVE LEVEL) | 32 | 2.0 | 2.0 | |
| ASSISTANT SHOP MANAGER | 20 | 1.0 | 0.0 | (1.0) |
| ASSISTANT SUPERINTENDENT | 20 | 1.0 | 1.0 | |
| COMMUNITY RELATIONS SPECIALIST | 11 | 1.0 | 0.4 | (0.6) |
| COMMUNITY SERVICE INSPECTOR | 16 | 0.0 | 1.0 | 1.0 |
| CONTRACT COMPLIANCE OFFICER | 15 | 1.0 | 0.0 | (1.0) |
| CONTRACT COMPLIANCE SUPERVISOR | 22 | 1.0 | 1.0 | |
| CREW LEADER | 11 | 2.0 | 1.0 | (1.0) |
| CUSTODIAN | 3 | 5.0 | 6.0 | 1.0 |
| CUSTOMER SERVICE REPRESENTATIVE I | 13 | 5.0 | 5.0 | |
| CUSTOMER SERVICE REPRESENTATIVE II | 15 | 2.4 | 2.0 | (0.4) |
| CUSTOMER SERVICE REPRESENTATIVE III | 16 | 6.0 | 8.0 | 2.0 |
| CUSTOMER SERVICE SECTION CHIEF | 22 | 0.0 | 1.0 | 1.0 |
| DEPUTY ASSISTANT DIRECTOR (EXECUTIVE LEVEL) | 30 | 0.0 | 4.4 | 4.4 |
| DEPUTY DIRECTOR (EXECUTIVE LEVEL) | 34 | 3.0 | 2.7 | (0.3) |
| DIVISION MANAGER | 29 | 8.0 | 4.5 | (3.5) |
| ENVIRONMENTAL INVESTIGATOR II | 16 | 2.0 | 1.0 | (1.0) |
| ENVIRONMENTAL INVESTIGATOR IV | 23 | 1.0 | 1.0 | |
| EQUIPMENT OPERATOR II | 10 | 2.0 | 1.4 | (0.6) |
| EQUIPMENT OPERATOR III | 13 | 38.0 | 38.0 | |
| EQUIPMENT WORKER | 13 | 0.0 | 1.2 | 1.2 |
| FIELD SUPERVISOR | 17 | 0.0 | 0.8 | 0.8 |
| FINANCIAL ANALYST IV | 25 | 1.0 | 1.0 | |
| GENERAL SUPERINTENDENT | 21 | 1.0 | 1.0 | |
| GIS ANALYST | 20 | 0.0 | 1.0 | 1.0 |
| GIS TECHNICIAN | 12 | 1.0 | 0.0 | (1.0) |
| GRADUATE ENGINEER | 22 | 0.0 | 1.0 | 1.0 |
| HUMAN RESOURCES SUPERVISOR | 24 | 1.0 | 1.0 | |
| INVENTORY MANAGEMENT CLERK | 9 | 5.0 | 5.0 | |
| INVENTORY MANAGEMENT SUPERVISOR | 17 | 4.0 | 4.0 | |
| LABORER | 4 | 1.0 | 2.0 | 1.0 |
| MAINTENANCE MECHANIC II | 12 | 1.0 | 4.0 | 3.0 |
| MAINTENANCE MECHANIC III | 14 | 4.0 | 4.0 | |
| MAINTENANCE SUPERVISOR | 16 | 0.0 | 1.0 | 1.0 |
| MANAGEMENT ANALYST IV | 25 | 1.0 | 1.0 | |
| MECHANIC HELPER | 5 | 12.0 | 11.0 | (1.0) |
| MECHANIC I | 11 | 13.0 | 15.0 | 2.0 |
| MECHANIC II | 15 | 17.0 | 15.0 | (2.0) |
| MECHANIC III | 19 | 41.0 | 41.0 | |
| PUBLIC INFORMATION OFFICER | 26 | 0.0 | 1.0 | 1.0 |
| PURCHASING MANAGER | 27 | 1.0 | 1.0 | |
| REFUSE TRUCK DRIVER | 6 | 20.0 | 22.0 | 2.0 |
| SAFETY COORDINATOR | 15 | 4.0 | 0.0 | (4.0) |

FISCAL YEAR 2009 BUDGET

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus Area No. : 1000 / 2100

| JOB DESCRIPTION | PAY GRADE | FY2008 Current Budget FTE | FY2009 Budget FTE | Change |
|--|------------------|----------------------------------|--------------------------|---------------|
| SAFETY REPRESENTATIVE | 19 | 0.0 | 4.0 | 4.0 |
| SEMI-SKILLED LABORER | 6 | 12.0 | 18.0 | 6.0 |
| SENIOR ACCOUNT CLERK | 13 | 1.0 | 1.0 | |
| SENIOR BUYER | 22 | 2.0 | 2.0 | |
| SENIOR COMMUNITY LIAISON | 23 | 1.0 | 3.0 | 2.0 |
| SENIOR CONTRACT ADMINISTRATOR | 27 | 2.0 | 2.0 | |
| SENIOR CONTRACT COMPLIANCE OFFICER | 18 | 2.0 | 1.0 | (1.0) |
| SENIOR DISPATCHER | 12 | 6.0 | 5.0 | (1.0) |
| SENIOR HUMAN RESOURCES SPECIALIST | 21 | 3.0 | 3.0 | |
| SENIOR INVENTORY MANAGEMENT CLERK | 12 | 6.0 | 6.0 | |
| SENIOR IS/IT HELP DESK COORDINATOR | 14 | 1.0 | 0.0 | (1.0) |
| SENIOR REFUSE TRUCK DRIVER | 8 | 76.0 | 74.0 | (2.0) |
| SENIOR SIDELOADER OPERATOR | 9 | 184.0 | 171.0 | (13.0) |
| SENIOR STAFF ANALYST | 28 | 2.0 | 3.0 | 1.0 |
| SENIOR SUPERINTENDENT | 27 | 3.0 | 3.0 | |
| SENIOR TRAINER | 21 | 2.0 | 1.0 | (1.0) |
| SHOP MANAGER | 23 | 9.0 | 10.0 | 1.0 |
| SIDELOADER OPERATOR | 7 | 46.0 | 58.2 | 12.2 |
| SOLID WASTE DIRECTOR | 37 | 1.0 | 1.0 | |
| SOLID WASTE PLANNING MANAGER | 29 | 1.0 | 0.0 | (1.0) |
| SOLID WASTE SUPERVISOR | 22 | 30.0 | 27.0 | (3.0) |
| STAFF ANALYST | 26 | 3.0 | 2.0 | (1.0) |
| STAFF ANALYST (EXECUTIVE LEVEL) | 26 | 1.0 | 1.0 | |
| TECHNICAL HARDWARE ANALYST I | 17 | 0.0 | 1.0 | 1.0 |
| TECHNICAL HARDWARE ANALYST II | 21 | 1.0 | 1.0 | |
| Total FTEs | | 649.0 | 659.6 | 10.6 |
| Less adjustment for Civilian Vacancy Factor | | 17.0 | 24.2 | 7.2 |
| Full-Time Equivalents | | 632.0 | 635.4 | 3.4 |

FISCAL YEAR 2009 BUDGET

Business Area Revenue Summary

Fund Name : General Fund
 Business Area Name : Solid Waste Management
 Fund No./Bus Area No. : 1000 / 2100

| Commit Item | Description | FY2008 Current Budget | FY2008 Estimate | FY2009 Budget |
|-------------------|---|-----------------------|------------------|------------------|
| 2100010002 | SWM-Administration Director's Office | | | |
| 426100 | Non-Resident Garbage Fee | 270,216 | 291,094 | 295,000 |
| 426110 | Extra Container Garbage Fee | 927,928 | 927,928 | 950,000 |
| 428080 | Returned Check Charges | 300 | 1,000 | 500 |
| 434305 | Judgments & Claims | 8,760 | 8,760 | 8,000 |
| 434505 | Prior Year Expenditure Recovery | 25,000 | 30,551 | 30,000 |
| 452020 | Recoveries & Refunds | 100 | 100 | 100 |
| 452030 | Miscellaneous Revenue | 21,752 | 21,000 | 20,000 |
| Total | SWM-Administration Director's Office | 1,254,056 | 1,280,433 | 1,303,600 |
| 2100010003 | SWM-Administrative Support | | | |
| 421320 | Dumpster Permits | 1,801,854 | 1,801,854 | 1,819,873 |
| 2100030005 | SWM-North Neighbor Deposit | | | |
| 434205 | Sale of Scrap Metal | 14,000 | 66,468 | 0 |
| 2100040004 | SWM-South Curbside Recycle | | | |
| 434235 | Sale of Capital Assets | 650,000 | 882,435 | 0 |
| 2100060004 | SWM - Neighborhood Deposits | | | |
| 434205 | Sale of Scrap Metal | 0 | 0 | 76,400 |
| 2100090004 | SWM - SW Curbside Recycle | | | |
| 434235 | Sale of Capital Assets | 0 | 0 | 882,435 |
| Total | Solid Waste Management | 3,719,910 | 4,031,190 | 4,082,308 |

FISCAL YEAR 2009 BUDGET

Business Area Expenditure Summary

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus. Area No. : 1000 / 2100

| Commit Item | Description | FY2007 Actual | FY2008 Current Budget | FY2008 Estimate | FY2009 Budget |
|--------------------|---|----------------------|------------------------------|------------------------|----------------------|
| 500010 | Salary Base Pay - Civilian | 16,857,373 | 20,184,445 | 19,603,868 | 20,474,791 |
| 500060 | Overtime - Civilian | 1,328,613 | 1,577,084 | 2,106,868 | 1,802,631 |
| 500090 | Premium Pay - Civilian | 21,725 | 24,012 | 54,698 | 70,046 |
| 500110 | Bilingual Pay - Civilian | 22,324 | 30,730 | 22,925 | 25,285 |
| 500180 | Temporary Employees | 8,903 | 0 | 0 | 0 |
| 500210 | Pay for Performance-Municipal | 385,292 | 142,000 | 511,525 | 624,165 |
| 501070 | Pension - Civilian | 2,590,751 | 3,090,182 | 3,096,809 | 3,040,496 |
| 501120 | Termination Pay - Civilian | 150,361 | 449,000 | 235,252 | 195,762 |
| 501160 | Vehicle Allowance - Civilian | 4,200 | 4,999 | 4,233 | 4,999 |
| 502010 | FICA - Civilian | 1,325,655 | 1,617,268 | 1,639,038 | 1,709,533 |
| 503010 | Health Ins-Act Civilian | 3,087,099 | 3,996,344 | 3,371,317 | 4,088,699 |
| 503015 | Basic Life Insurance - Active Civilian | 5,235 | 0 | 22,683 | 27,967 |
| 503060 | Long Term Disability-Civilian | 74,400 | 89,976 | 84,410 | 54,103 |
| 503090 | Workers Compensation-Civilian-Admin | 527,486 | 148,481 | 145,640 | 138,724 |
| 503100 | Workers Compensation-Civilian-Clm | 0 | 975,775 | 493,000 | 507,800 |
| 504020 | Compensation Contingency | 0 | 0 | 0 | 307,674 |
| 504030 | Unemployment Claims | 42,100 | 22,010 | 31,904 | 22,235 |
| Total | Personnel Services | 26,431,517 | 32,352,306 | 31,424,170 | 33,094,910 |
| 511010 | Chemical Gases & Special Fluids | 212,220 | 140,000 | 240,000 | 240,000 |
| 511015 | Cleaning & Sanitary Supplies | 86,587 | 75,850 | 88,000 | 88,300 |
| 511020 | Construction Materials | 38,745 | 32,000 | 62,348 | 62,000 |
| 511025 | Electrical Hardware & Parts | 14,815 | 15,000 | 15,000 | 15,000 |
| 511030 | Mechanical Hardware & Parts | 10,849 | 3,500 | 2,100 | 3,500 |
| 511035 | Meters Hydrants & Plumbing Supplies | 38 | 0 | 0 | 0 |
| 511040 | Audiovisual Supplies | 5,560 | 70 | 135 | 70 |
| 511045 | Computer Supplies | 33,202 | 63,686 | 77,151 | 77,554 |
| 511050 | Paper & Printing Supplies | 5,349 | 5,495 | 8,628 | 7,625 |
| 511055 | Publications & Printed Materials | 1,605 | 1,250 | 1,870 | 1,600 |
| 511060 | Postage | 97,277 | 100,000 | 62,493 | 65,000 |
| 511070 | Miscellaneous Office Supplies | 40,099 | 67,522 | 97,702 | 72,100 |
| 511085 | Drugs & Medical Chemicals | 0 | 10,000 | 0 | 5,000 |
| 511090 | Medical & Surgical Supplies | 0 | 4,500 | 0 | 1,000 |
| 511095 | Small Technical & Scientific Equipment | 14,706 | 15,000 | 64,500 | 40,000 |
| 511110 | Fuel | 2,939,438 | 4,538,698 | 4,551,535 | 5,468,079 |
| 511115 | Vehicle Repair & Maintenance Supplies | 2,804,507 | 2,263,500 | 2,146,700 | 2,457,900 |
| 511120 | Clothing | 85,529 | 264,231 | 161,780 | 195,130 |
| 511125 | Food Supplies | 13,301 | 33,470 | 32,364 | 32,000 |
| 511140 | Landscaping & Gardening Supplies | 7,339 | 10,000 | 10,000 | 10,000 |
| 511145 | Small Tools & Minor Equipment | 85,970 | 163,503 | 281,333 | 174,698 |
| 511150 | Miscellaneous Parts & Supplies | (105,321) | 183,565 | 149,485 | 172,414 |
| Total | Supplies | 6,391,815 | 7,990,840 | 8,053,124 | 9,188,970 |
| 520100 | Temporary Personnel Services | 292,640 | 190,928 | 632,316 | 200,000 |
| 520109 | Medical Dental & Laboratory Services | 23,928 | 28,000 | 31,409 | 31,410 |
| 520114 | Miscellaneous Support Services | 57,578 | 21,100 | 184,326 | 164,000 |
| 520115 | Real Estate Lease/Office Rental | 1,462 | 1,500 | 1,500 | 1,500 |
| 520116 | Parking Services Contract | 34,311 | 0 | 0 | 0 |
| 520118 | Refuse Disposal | 21,794,249 | 23,381,635 | 23,595,710 | 23,454,357 |
| 520119 | Computer Equipment/Software Maintenance | 3,230 | 43,840 | 4,500 | 4,500 |
| 520121 | IT Application Svcs | 27,209 | 298,155 | 121,407 | 134,620 |
| 520122 | Office Equipment Services | 0 | 0 | 500 | 500 |
| 520123 | Vehicle & Motor Equipment Services | 226,484 | 410,000 | 485,500 | 485,500 |
| 520124 | Other Equipment Services | 1,500 | 0 | 590 | 0 |
| 520132 | Contracts/Sponsorships | 12,645,239 | 4,022,008 | 3,688,398 | 3,548,952 |
| 520510 | Mail/Delivery Services | 6,337 | 0 | 0 | 0 |
| 520515 | Print Shop Services | 18,948 | 19,800 | 59,624 | 56,216 |

FISCAL YEAR 2009 BUDGET

Business Area Expenditure Summary

Fund Name : General Fund
Business Area Name : Solid Waste Management
Fund No./Bus. Area No. : 1000 / 2100

| Commit Item | Description | FY2007 Actual | FY2008 Current Budget | FY2008 Estimate | FY2009 Budget |
|---------------------------------|--|----------------------|------------------------------|------------------------|----------------------|
| 520520 | Printing & Reproduction Services | 16,871 | 20,000 | 89,680 | 90,443 |
| 520605 | Advertising Services | 0 | 50,000 | 50,867 | 50,500 |
| 520705 | Insurance Fees | 56,974 | 79,217 | 62,079 | 71,507 |
| 520765 | Membership & Professional Fees | 3,557 | 2,283 | 5,240 | 5,962 |
| 520805 | Education & Training | 12,059 | 38,785 | 63,185 | 65,545 |
| 520815 | Tuition Reimbursement | 4,954 | 3,000 | 14,473 | 7,720 |
| 520905 | Travel - Training Related | 24,977 | 42,151 | 51,806 | 73,001 |
| 520910 | Travel - Non-Training Related | 24,059 | 34,971 | 45,473 | 50,292 |
| 521405 | Building Maintenance Services | 175,803 | 212,000 | 206,300 | 175,000 |
| 521410 | Sewer Services | 59,120 | 52,000 | 114,264 | 57,132 |
| 521415 | Land and Grounds Maintenance | 2,094 | 0 | 0 | 0 |
| 521505 | Electricity | 323,944 | 363,148 | 363,148 | 388,505 |
| 521510 | Natural Gas | 30,466 | 33,311 | 33,311 | 43,038 |
| 521605 | Data Services | 83,508 | 9,011 | 23,687 | 23,687 |
| 521610 | Voice Services | 202,726 | 212,828 | 173,364 | 180,889 |
| 521615 | Radio Communications | 0 | 0 | 2,925 | 0 |
| 521620 | Voice Equipment | 0 | 3,745 | 40,753 | 12,388 |
| 521625 | Voice Labor | 0 | 41,244 | 3,348 | 3,498 |
| 521705 | Vehicle/Equipment Rental/Lease | 20,846 | 30,000 | 21,000 | 20,000 |
| 521715 | Office Equipment Rental | 44,612 | 37,178 | 50,021 | 50,500 |
| 521725 | Other Rental | 20,008 | 20,500 | 17,830 | 17,645 |
| 521730 | Parking Space Rental | 16,693 | 8,292 | 49,694 | 49,644 |
| 522305 | Freight Charges | 5,570 | 4,000 | 6,000 | 6,000 |
| 522430 | Miscellaneous Other Services & Charges | 274,438 | 157,000 | 190,439 | 207,500 |
| 522435 | Interest Charges Past Due Accounts | 38 | 0 | 90 | 90 |
| 522735 | Interfund Communication Equipment Repair | 63,406 | 111,000 | 113,000 | 114,000 |
| 522795 | Other Interfund Services | 0 | 104,027 | 104,027 | 104,207 |
| Total | Other Services and Charges | 36,599,838 | 30,086,657 | 30,701,784 | 29,950,248 |
| 560210 | Furniture Fixtures and Equipment | 0 | 0 | 11,500 | 0 |
| 560220 | Vehicles | 17,000 | 25,000 | 6,777 | 0 |
| 560230 | Computer HW and Developed SW | 718,296 | 0 | 0 | 0 |
| Total | Equipment | 735,296 | 25,000 | 18,277 | 0 |
| 550990 | AMS Fix Assts Revers | (5,000) | 0 | 0 | 0 |
| 551015 | Non-Capital Computer Equipment | 15,659 | 3,410 | 0 | 0 |
| 551030 | Non-Capital Machinery & Equipment | 795 | 0 | 149,778 | 0 |
| 551040 | Non-Capital Other | 518,975 | 1,059,706 | 894,682 | 1,260,760 |
| 551045 | Non-Capital Vehicles/Rolling Stock | 2,000 | 0 | 3,450 | 0 |
| Total | Non-Capital Equipment | 532,429 | 1,063,116 | 1,047,910 | 1,260,760 |
| 531040 | Other Principal Retirement | 11,454 | 0 | 0 | 0 |
| 532120 | Transfer to Fleet/Eq | 0 | 3,627,259 | 2,799,650 | 3,247,029 |
| Total | Debt Service and Other Uses | 11,454 | 3,627,259 | 2,799,650 | 3,247,029 |
| Grand Total Expenditures | | 70,702,349 | 75,145,178 | 74,044,915 | 76,741,917 |