

# CONVENTION AND ENTERTAINMENT FACILITIES

## Description and Mission

The vision of the Convention & Entertainment Facilities Department (CEFD) is to provide convention and entertainment services that measurably enrich the lives of Houstonians and visitors. CEFD takes pride in providing first-class service to our patrons in superior, well-maintained and operated facilities.

The department's mission is to offer services and facilities that:

- Perform as economic generators that create business and employment opportunities in Houston;
- Provide destination and world-class venues that Houstonians can use with pride for a diverse array of gatherings and events; and,
- Promote and strengthen the cultural fabric of Houston.

### Department Short - Term Goals

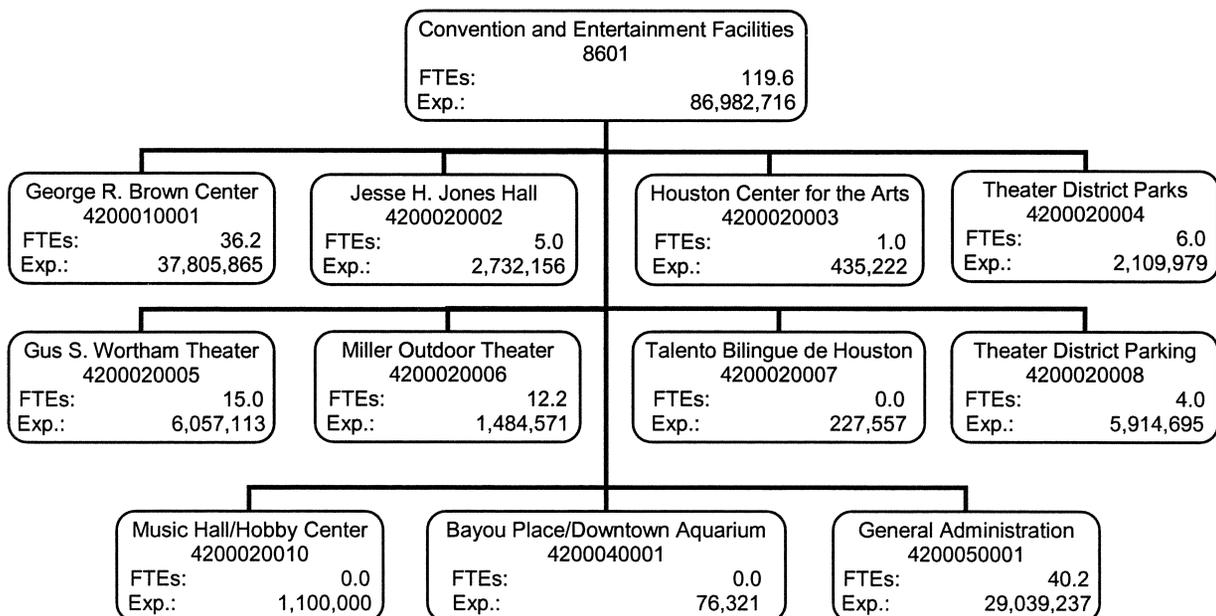
FY2011 will present some unique financial challenges for CEFD due to national events beyond our control:

- Replace our expiring letter of credit securing \$75 million commercial paper program.
- Maintain cash reserves sufficient to fund the portion of the debt service reserve fund that is currently secured by a surety policy issued by AMBAC Assurance Corporation, a company that is in severe financial distress.
- Closely monitor our \$150 million variable rate bonds which are "auction rate" securities and are no longer actively traded to consider the optimal point at which conversion of the variable rate debt to fixed rate debt results in the least increase in debt service payments possible.

### Department Long - Term Goals

- Continued emphasis and focus on attracting conventions, meetings and tradeshows to Houston.
- Supporting and expanding the cultural arts offerings for Houstonians and visitors.

## Department Organization



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**FISCAL YEAR 2011 BUDGET**

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**Fund Summary**

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**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

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	<u>FY2010 Current Budget</u>	<u>FY2010 Estimate</u>	<u>FY2011 Budget</u>
Beginning Operating Fund Balance	30,968,706	30,968,706	<b>29,278,756</b>
Current Revenues	<u>84,938,676</u>	<u>81,630,290</u>	<b>81,945,351</b>
Total Available Resources	<u>115,907,382</u>	<u>112,598,996</u>	<b>111,224,107</b>
Maintenance and Operations	69,845,683	63,673,370	<b>63,908,046</b>
Debt Service	19,565,373	18,190,167	<b>18,532,876</b>
Other Interfund Transfers	1,006,503	1,456,703	<b>4,541,794</b>
Total Expenditures	<u>90,417,559</u>	<u>83,320,240</u>	<b>86,982,716</b>
Planned Ending Fund Balance	<u>25,489,823</u>	<u>29,278,756</u>	<b>24,241,391</b>
Total Budget	<u>115,907,382</u>	<u>112,598,996</u>	<b>111,224,107</b>



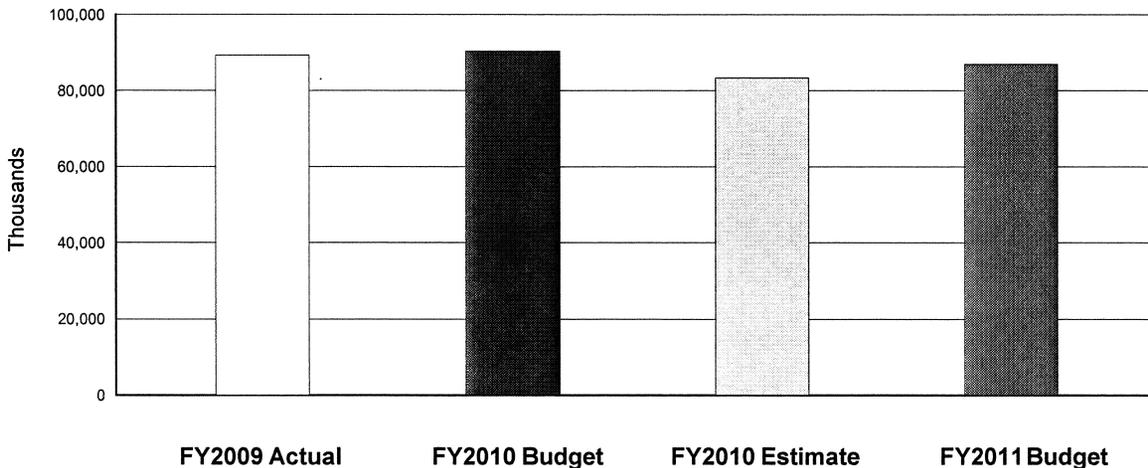
**FISCAL YEAR 2011 BUDGET**

**Business Area Budget Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

		FY2009 Actual	FY2010 Current Budget	FY2010 Estimate	FY2011 Budget
Expenditures	Personnel Services	10,680,157	10,270,529	9,924,174	10,389,420
	Supplies	926,848	749,200	706,633	693,800
	Other Services and Charges	58,872,444	58,507,593	52,787,782	52,621,500
	Equipment	232,570	182,157	182,260	185,326
	Non-Capital Equipment	96,818	136,204	72,521	18,000
	Total M & O Expenditures	70,808,837	69,845,683	63,673,370	63,908,046
	Debt Service & Other Uses	18,494,880	20,571,876	19,646,870	23,074,670
	Total Expenditures	89,303,717	90,417,559	83,320,240	86,982,716
Revenues		92,606,667	84,938,676	81,630,290	81,945,351
Staffing	Full-Time Equivalents - Civilian	120.8	126.6	122.9	119.6
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	120.8	126.6	122.9	119.6
	Full-Time Equivalents - Overtime	3.3	3.1	2.3	2.0
Significant Budget Changes and Highlights	o The FY2011 Budget provides funding for the HOPE 3% increase (\$229,177) and 1.25% Pay for Performance increase (\$100,110).				
	o CEFD management constantly monitors the condition of our facilities and establishes schedules for preventive maintenance, energy efficiency and emergency preparedness. These projects are included in our FY2011 Budget: <ul style="list-style-type: none"> <li>- George R. Brown - Retrofit energy efficient lighting in exhibit halls (\$550,000), escalator upgrade (\$400,000) and paint exterior steel (\$650,000)</li> <li>- Wortham Theater - Repair leaking water pipes (\$500,000), Founders Salon wheelchair lift replacement (\$50,000)</li> <li>- Theater District Parks - Jones Plaza renovation (\$1,000,000)</li> <li>- Jones Hall - Wheelchair lift construction (\$50,000)</li> <li>- TD Garage - Structural repair design/construction (\$600,000) and electrical dimming system (\$165,000)</li> </ul>				

**C&E - Facility Operating Fund  
 Convention & Entertainment  
 Expenditure Summary**



**FISCAL YEAR 2011 BUDGET**

<b>Business Area Cost Center Summary</b>	
<b>Fund Name : C&amp;E - Facility Operating Fund</b> <b>Business Area Name : Convention &amp; Entertainment</b> <b>Fund No./Bus Area No. : 8601 / 4200</b>	
<b>Cost Center Description</b>	<b>Cost Center Objectives</b>
<b>C&amp;E-AdminGRBConvCntr 4200010001</b> A multi-purpose facility that hosts national conventions, trade shows, consumer shows, corporate meetings and religious meetings.	Maximize opportunities to lease all available days for exhibit halls and function space in the convention center to increase revenues and enhance hospitality community in general. Maintain a first-class facility and provide excellent service to lessees and patrons.  Provide polite and courteous customer service to all clients and patrons. Maintain interior and exterior of the building in first-class condition. Forecast and maintain appropriate budgets for operational expenses and maximize opportunities to increase revenues.  Maintain facilities in first-class condition and provide quality customer service to all lessees.  To maintain Theater District Parks and Plazas in clean and safe condition for visitors to relax and enjoy during their visits to the downtown area.  Maximize revenues. Maintain the facility in first-class condition and provide quality service to all lessees.
<b>Jesse H. Jones Hall 4200020002</b> This facility is the home of the Houston Symphony, Society for the Performing Arts and plays host to a variety of other events.	
<b>Houston Center For The Arts 4200020003</b> This facility is the home of Stages Repertory Theater, Houston Arts Alliance and Bayou Preservation Association.	
<b>Theater District Parks 4200020004</b> Theater District Parks consists of Jones Plaza, Fish Plaza, Sesquicentennial, Cotswold 2000 Fountains and the Buffalo Bayou Hike and Bike Trail.	
<b>Gus S. Wortham Theater 4200020005</b> This facility is home of the Houston Grand Opera and the Houston Ballet. The Center provides two stages and ancillary venues for hosting performances and social events.	
<b>Miller Outdoor Theater 4200020006</b> Miller Outdoor Theater is an open-air theater dedicated to presenting a wide variety of quality performances at no charge to the City's population.	

**FISCAL YEAR 2011 BUDGET**

<b>Business Area Cost Center Summary</b>									
<b>Fund Name : C&amp;E - Facility Operating Fund</b> <b>Business Area Name : Convention &amp; Entertainment</b> <b>Fund No./Bus Area No. : 8601 / 4200</b>									
<b>Performance Measures</b>	<b>FY2009 Actual</b>			<b>FY2010 Estimate</b>			<b>FY2011 Budget</b>		
	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>
Customer survey ratings		94.00%			95.00%			96.00%	
Concession Rev per Cap.		\$3.42			\$1.05			\$1.79	
Facility Occupancy Days		2,330			2,141			2,485	
Facility cost per sq. ft.		\$6.41			\$6.22			\$6.39	
		36.7	35,198,613		37.1	34,474,741		36.2	37,805,865
Customer survey ratings		99.00%			98.00%			98.00%	
Concession Rev per Cap.		\$0.17			\$0.47			\$0.48	
Facility Occupancy Days		250			243			243	
Facility cost per sq. ft.		\$8.55			\$9.72			\$9.95	
		5.0	2,485,333		5.0	2,647,833		5.0	2,732,156
Space Leased		100%			100%			100%	
Facility cost per sq. ft.		\$8.43			\$8.50			\$8.69	
		1.0	470,059		1.0	435,946		1.0	435,222
Customer survey ratings		99.00%			97.60%			98.00%	
Facility Occupancy Days		96			104			97	
Facility cost per sq. ft.		\$0.83			\$0.97			\$0.94	
		5.0	1,712,430		6.0	2,485,948		6.0	2,109,979
Customer survey ratings		96.50%			93.92%			97.00%	
Concession Rev per Cap.		\$0.33			\$0.75			\$0.55	
Facility Occupancy Days		590			561			560	
Facility cost per sq. ft.		\$7.94			\$7.85			\$7.79	
		14.4	5,106,578		14.6	6,110,736		15.0	6,057,113
Facility Patrons		275,000			475,000			475,000	
Facility costs per sq. ft.		\$2.05			\$2.42			\$2.69	
		13.1	2,174,755		12.0	1,457,519		12.2	1,484,571

**FISCAL YEAR 2011 BUDGET**

<b>Business Area Cost Center Summary</b>	
<b>Fund Name : C&amp;E - Facility Operating Fund</b> <b>Business Area Name : Convention &amp; Entertainment</b> <b>Fund No./Bus Area No. : 8601 / 4200</b>	
<b>Cost Center Description</b>	<b>Cost Center Objectives</b>
<b>Talento Bilingue de Houston 4200020007</b> Talento Bilingue is a multi-cultural center that is one of the largest Latino cultural centers in the nation. The facility supports cultural events as well as provides meeting space needs as a community center.	Maintain the facility in a first-class condition.  Maximize opportunities to lease all available parking spaces and administer the City of Houston Downtown Employee Parking program.  To fulfill the City's contract obligations with the Hobby Foundation providing annual funding of \$1,100,000 for a period of 30 years.  To maximize revenue opportunities by keeping the project viable and profitable through working closely with the tenants.
<b>Theater District Parking 4200020008</b> This complex is comprised of the Theater District Garage, and the City Surface Lots "C" and "H".	
<b>Hobby Center 4200020010</b> The Hobby Center for the Performing Arts Center is the replacement venue of the former Music Hall and Coliseum Complex.	
<b>Bayou Place-Downtown Aquarium 4200040001</b> Bayou Place is a renovated entertainment complex that is home of the Angelica and Verizon Wireless Theaters and various restaurants. The Downtown Aquarium is a six-acre public venue under a joint venture agreement between the City and Landry's Inc.	
<b>General Administration 4200050001</b> Provide policies, programs and direction to all personnel associated with sales, marketing and maintenance of the facilities.	
	Provide policies, procedures and support services to all divisions. Track financial and operational data to provide timely information for reporting, budgets and forecasts.

**FISCAL YEAR 2011 BUDGET**

<b>Business Area Cost Center Summary</b>									
<b>Fund Name : C&amp;E - Facility Operating Fund</b> <b>Business Area Name : Convention &amp; Entertainment</b> <b>Fund No./Bus Area No. : 8601 / 4200</b>									
<b>Performance Measures</b>	<b>FY2009 Actual</b>			<b>FY2010 Estimate</b>			<b>FY2011 Budget</b>		
	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>	<b>Activities</b>	<b>FTEs</b>	<b>Costs \$</b>
Facility costs per sq. ft.		\$11.32			\$12.47			\$13.02	
		0.0	730,955	0.0	217,965		0.0	227,557	
Event Parkers		316,957		267,978		268,146			
Contract Parkers		3,370		3,302		3,320			
Daily Parkers		208,991		240,249		240,435			
		4.0	4,920,357	4.0	5,377,771		4.0	5,914,695	
Quarterly payments		4		4		4			
		0.0	1,100,005	0.0	1,100,000		0.0	1,100,000	
Facility Cost per Sq. Ft.		\$0.64		\$0.42		\$0.43			
		0.0	125,107	0.0	84,059		0.0	76,321	
Prepare Event settlement		14 days		14 days		14 days			
Prepare MFOR		10 days		10 days		10 days			
		41.6	35,279,525	43.2	28,927,722		40.2	29,039,237	
<b>Total</b>		<u>120.8</u>	<u>89,303,717</u>	<u>122.9</u>	<u>83,320,240</u>		<u>119.6</u>	<u>86,982,716</u>	

**FISCAL YEAR 2011 BUDGET**

**Business Area Roster Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus Area No.** : 8601 / 4200

<b>Job Description</b>	<b>Pay Grade</b>	<b>FY2010 Current Budget FTE</b>	<b>FY2011 Budget FTE</b>	<b>Change</b>
ADMINISTRATION MANAGER	26	1.0	1.0	
ADMINISTRATION MANAGER (EXE LEV)	26	1.0	1.0	
ADMINISTRATIVE ASSISTANT	17	9.8	8.8	(1.0)
ADMINISTRATIVE ASSOCIATE	13	5.5	5.0	(0.5)
ADMINISTRATIVE COORDINATOR	24	3.0	5.0	2.0
ADMINISTRATIVE COORDINATOR (EXE LEV)	24	1.0	2.0	1.0
ADMINISTRATIVE SPECIALIST	20	4.0	5.0	1.0
ADMINISTRATIVE SPECIALIST (EXE LEV)	20	3.0	2.0	(1.0)
ADMINISTRATIVE SUPERVISOR	22	1.0	0.0	(1.0)
ASSISTANT C & E FACILITIES MANAGER	26	8.0	7.8	(0.2)
ASSISTANT DIRECTOR (EXE LEV)	32	1.0	1.0	
ASSISTANT DIRECTOR-C & E FACILITIES (EXE LEV)	32	1.0	1.0	
ASSISTANT FIELD SUPERVISOR	15	1.0	0.0	(1.0)
ASSISTANT SUPERINTENDENT	20	2.0	2.0	
BUILDING MAINTENANCE SUPERVISOR	13	1.0	1.0	
C & E FACILITIES DIRECTOR	36	1.0	1.0	
C & E FACILITIES MANAGER	29	6.0	6.0	
CONTRACT ADMINISTRATOR	22	3.0	3.0	
CREW LEADER	11	1.0	1.0	
CUSTOMER SERVICE SUPERVISOR	18	1.0	1.0	
DEPUTY DIRECTOR (EXE LEV)	34	4.0	4.0	
DIVISION MANAGER	29	10.0	7.0	(3.0)
DIVISION MANAGER (EXE LEV)	29	0.0	2.0	2.0
EXECUTIVE OFFICE ASSISTANT	15	2.0	3.0	1.0
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.8	1.8	
FIELD SUPERVISOR	17	0.0	1.0	1.0
FINANCIAL ANALYST II	18	1.0	1.0	
FINANCIAL ANALYST IV	25	2.0	2.0	
HUMAN RESOURCES MANAGER	27	1.0	0.0	(1.0)
IRM MANAGER	29	1.0	0.0	(1.0)
LAN SPECIALIST	26	2.0	1.0	(1.0)
MAINTENANCE SUPERVISOR	16	7.0	7.0	
MESSENGER	6	1.0	1.0	
MICROCOMPUTER ANALYST	20	1.0	1.0	
PROCUREMENT SPECIALIST	24	1.0	1.0	
PUBLIC INFORMATION OFFICER (EXE LEV)	26	0.0	1.0	1.0
SENIOR ACCOUNT EXECUTIVE	22	6.5	5.0	(1.5)
SENIOR BUYER	22	1.0	1.0	
SENIOR MICROCOMPUTER ANALYST	23	1.0	1.0	
SENIOR OFFICE ASSISTANT	12	1.0	1.0	

**FISCAL YEAR 2011 BUDGET**

**Business Area Roster Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus Area No.** : 8601 / 4200

<b>Job Description</b>	<b>Pay Grade</b>	<b>FY2010 Current Budget FTE</b>	<b>FY2011 Budget FTE</b>	<b>Change</b>
SENIOR PROJECT MANAGER	27	1.0	1.0	
SENIOR STAFF ANALYST	28	4.0	4.0	
SENIOR STAFF ANALYST (EXE LEV)	28	2.0	2.0	
STAFF ANALYST	26	1.0	1.0	
STAFF ANALYST (EXE LEV)	26	1.0	1.0	
STAGE SUPERVISOR	15	4.0	4.0	
STAGEHAND	12	5.0	5.0	
STUDENT INTERN I	4	1.2	1.2	
STUDENT INTERN II	10	0.8	0.0	(0.8)
SUPERINTENDENT	24	1.0	1.0	
THEATER EVENT COORDINATOR	20	4.0	3.0	(1.0)
<b>Total FTEs</b>		<b>124.6</b>	<b>119.6</b>	<b>(5.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>(2.0)</b>	<b>0.0</b>	<b>2.0</b>
<b>Full-Time Equivalent</b>		<b>126.6</b>	<b>119.6</b>	<b>(7.0)</b>

**FISCAL YEAR 2011 BUDGET**

**Business Area Revenue Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus Area No.** : 8601 / 4200

<b>Commit Item</b>	<b>Description</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
<b>4200010001</b>	<b>C&amp;E-AdminGRBConvCntr</b>			
426290	Other Service Charges	175,000	153,443	149,609
426420	Building Space Rental Fees	25,000	150,816	90,200
432010	Interest on Pooled Investments	1,100,000	1,534,058	1,200,000
434505	Prior Year Expenditure Recovery	0	799	0
443090	Food & Drink Concessions	1,868,626	805,870	1,373,342
443100	Audio Visual Concessions	428,323	428,323	334,450
443110	Utility Concessions	1,086,153	1,047,978	752,002
443140	Telephone Setup Concessions	334,804	292,894	276,954
443150	Telecommunications Revenue	67,648	69,827	71,659
443160	Vending Machine Concessions	14,000	14,000	14,500
443190	Retail Concessions	5,000	2,500	2,500
445040	Cultural/Convention Facility Rental	3,995,486	3,940,486	3,665,655
447020	Garage Parking Revenue	349,375	607,697	613,774
447030	Surface Parking Revenue	477,210	516,590	602,525
448010	Custom Services Fees	397,700	387,758	299,600
452030	Miscellaneous Revenue	62,500	62,500	62,500
<b>Total</b>	<b>C&amp;E-AdminGRBConvCntr</b>	<b>10,386,825</b>	<b>10,015,539</b>	<b>9,509,270</b>
<b>4200020002</b>	<b>Jesse H. Jones Hall</b>			
422141	Intergovernmental Revenue - TIRZ	248,000	210,000	0
426420	Building Space Rental Fees	75,553	75,553	75,929
443090	Food & Drink Concessions	58,425	106,792	109,689
443160	Vending Machine Concessions	3,500	3,500	3,500
443170	Other Concession Income	3,500	3,500	3,500
445040	Cultural/Convention Facility Rental	453,116	468,916	436,647
<b>Total</b>	<b>Jesse H. Jones Hall</b>	<b>842,094</b>	<b>868,261</b>	<b>629,265</b>
<b>4200020003</b>	<b>Houston Center For The Arts</b>			
426420	Building Space Rental Fees	176,270	176,270	194,493
443160	Vending Machine Concessions	100	100	100
447020	Garage Parking Revenue	7,495	9,075	9,369
<b>Total</b>	<b>Houston Center For The Arts</b>	<b>183,865</b>	<b>185,445</b>	<b>203,962</b>
<b>4200020004</b>	<b>Theater District Parks</b>			
422141	Intergovernmental Revenue - TIRZ	278,000	278,000	0
423010	Other Grant Awards	0	16,856	0
426290	Other Service Charges	5,000	9,414	8,500
426440	Park Facility Use Fees	18,800	26,800	15,350
443080	Special Events Concessions	4,700	5,250	5,000
445040	Cultural/Convention Facility Rental	2,000	2,750	2,500
448010	Custom Services Fees	0	250	0
490010	Transfer from General Fund	0	100,000	100,000
490080	Other Operating Transfers In	100,000	0	0
<b>Total</b>	<b>Theater District Parks</b>	<b>408,500</b>	<b>439,320</b>	<b>131,350</b>
<b>4200020005</b>	<b>Gus S. Wortham Theater</b>			
422141	Intergovernmental Revenue - TIRZ	512,000	512,000	0
426420	Building Space Rental Fees	122,064	122,064	122,064
443090	Food & Drink Concessions	107,885	199,522	143,243
443160	Vending Machine Concessions	8,000	8,000	8,000
443170	Other Concession Income	2,000	20,000	2,500
445040	Cultural/Convention Facility Rental	760,163	760,163	769,337

**FISCAL YEAR 2011 BUDGET**

**Business Area Revenue Summary**

Fund Name : C&E - Facility Operating Fund  
 Business Area Name : Convention & Entertainment  
 Fund No./Bus Area No. : 8601 / 4200

Commit Item	Description	FY2010 Current Budget	FY2010 Estimate	FY2011 Budget
448010	Custom Services Fees	250	0	0
452030	Miscellaneous Revenue	0	2,000	2,000
<b>Total Gus S. Wortham Theater</b>		<b>1,512,362</b>	<b>1,623,749</b>	<b>1,047,144</b>
<b>4200020006 Miller Outdoor Theater</b>				
443090	Food & Drink Concessions	14,952	6,321	12,222
443160	Vending Machine Concessions	500	881	1,250
445040	Cultural/Convention Facility Rental	35,200	31,600	31,600
452030	Miscellaneous Revenue	251,000	251,000	255,000
490080	Other Operating Transfers In	1,170,314	1,158,612	1,197,502
<b>Total Miller Outdoor Theater</b>		<b>1,471,966</b>	<b>1,448,414</b>	<b>1,497,574</b>
<b>4200020007 Talento Bilingue de Houston</b>				
426420	Building Space Rental Fees	43,168	43,168	39,042
<b>4200020008 Theater District Parking</b>				
422141	Intergovernmental Revenue - TIRZ	542,000	500,000	0
434305	Judgments & Claims	0	250	0
443160	Vending Machine Concessions	5,000	2,600	2,500
447020	Garage Parking Revenue	8,584,340	7,724,198	7,836,304
447030	Surface Parking Revenue	639,816	634,232	634,000
452030	Miscellaneous Revenue	0	100	100
<b>Total Theater District Parking</b>		<b>9,771,156</b>	<b>8,861,380</b>	<b>8,472,904</b>
<b>4200040001 Bayou Place-Downtown Aquarium</b>				
426290	Other Service Charges	2,000	2,158	2,000
426420	Building Space Rental Fees	0	100	0
445010	Talp Operation Agreement	75,000	75,000	75,000
445020	Houston Aquarium Agreement Revenue	250,000	250,000	250,000
445030	Houston Arena Agreement Revenue	295,740	295,740	295,740
<b>Total Bayou Place-Downtown Aquarium</b>		<b>622,740</b>	<b>622,998</b>	<b>622,740</b>
<b>4200050001 General Administration</b>				
431020	Contributions from Others	946,000	4,412,925	5,292,000
449110	Hotel Occupancy Tax	58,000,000	52,000,000	53,500,000
449510	Delinquent Hotel Occupancy Tax	750,000	1,108,991	1,000,000
452030	Miscellaneous Revenue	0	100	100
<b>Total General Administration</b>		<b>59,696,000</b>	<b>57,522,016</b>	<b>59,792,100</b>
<b>Total Convention &amp; Entertainment</b>		<b>84,938,676</b>	<b>81,630,290</b>	<b>81,945,351</b>

**FISCAL YEAR 2011 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

<b>Commit Item</b>	<b>Description</b>	<b>FY2009 Actual</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
500010	Salary Base Pay - Civilian	6,797,367	7,315,559	7,016,308	7,334,721
500015	HOPE Union Business Leave	0	0	1,518	0
500030	Salary Part Time - Civilian	163,055	185,577	166,075	150,279
500060	Overtime - Civilian	172,858	144,671	138,466	123,155
500090	Premium Pay - Civilian	7,261	9,400	4,850	5,250
500110	Bilingual Pay - Civilian	16,604	16,266	16,163	16,267
500180	Temporary Employees	0	24,000	0	24,000
500210	Pay for Performance-Municipal	11,000	0	0	0
501050	Employee Awards	1,090	1,200	1,400	1,200
501070	Pension - Civilian	1,002,244	1,031,859	1,031,425	1,063,543
501120	Termination Pay - Civilian	6,211	0	47,686	0
501160	Vehicle Allowance - Civilian	12,341	13,000	13,000	13,000
502010	FICA - Civilian	515,660	558,564	535,580	575,430
503010	Health Ins-Act Civilian	738,867	773,178	757,300	784,364
503015	Basic Life Insurance - Active Civilian	5,293	4,161	4,121	4,363
503050	Health/Life Insurance - Retiree Civilian	859,164	123,953	147,284	147,576
503060	Long Term Disability-Civilian	(861)	10,207	10,030	9,860
503090	Workers Compensation-Civilian-Admin	16,590	26,241	25,368	25,137
503100	Workers Compensation-Civilian-Claim	1,389	28,494	6,600	7,000
504010	Pension - GASB 27 Pension Accrual	353,901	0	0	0
504020	Compensation Contingency	0	0	0	100,110
504030	Unemployment Claims	123	4,199	1,000	4,165
<b>Total</b>	<b>Personnel Services</b>	<b>10,680,157</b>	<b>10,270,529</b>	<b>9,924,174</b>	<b>10,389,420</b>
511010	Chemical Gases & Special Fluids	813	1,200	145	650
511015	Cleaning & Sanitary Supplies	295,393	251,500	289,799	290,741
511020	Construction Materials	32,001	30,000	21,717	21,500
511025	Electrical Hardware & Parts	126,778	69,737	94,707	89,500
511030	Mechanical Hardware & Parts	2,410	1,500	1,500	1,500
511040	Audiovisual Supplies	20,096	68,250	14,525	1,750
511045	Computer Supplies	32,464	38,700	15,200	11,450
511050	Paper & Printing Supplies	1,205	11,500	3,100	17,350
511055	Publications & Printed Materials	14,684	6,100	9,000	3,500
511060	Postage	3,916	3,825	2,650	2,750
511070	Miscellaneous Office Supplies	50,487	43,150	42,885	55,800
511090	Medical & Surgical Supplies	4,854	4,100	4,148	2,975
511110	Fuel	31,353	35,100	26,235	28,854
511115	Vehicle Repair & Maintenance Supplies	37,003	1,200	1,625	1,150
511120	Clothing	3,733	6,850	6,400	5,850
511125	Food Supplies	0	3,140	3,140	3,125
511135	Recreational Supplies	27,982	25,000	26,382	26,000
511140	Landscaping & Gardening Supplies	4,069	1,500	500	500
511145	Small Tools & Minor Equipment	55,652	5,000	5,058	5,000
511150	Miscellaneous Parts & Supplies	181,955	141,848	137,917	123,855
<b>Total</b>	<b>Supplies</b>	<b>926,848</b>	<b>749,200</b>	<b>706,633</b>	<b>693,800</b>
520100	Temporary Personnel Services	84,301	107,110	103,058	94,649
520101	Janitorial Services	3,037,435	3,027,463	2,814,764	3,167,400
520102	Security Services	3,614,478	4,349,996	4,116,600	4,206,638
520105	Accounting & Auditing Services	18,555	0	416	0
520106	Architectural Services	171,012	145,734	196,208	65,895
520109	Medical Dental & Laboratory Services	0	0	750	500
520110	Management Consulting Services	146,860	200,000	163,453	150,000
520111	Real Estate Services	56,000	66,000	83,500	66,000

**FISCAL YEAR 2011 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

<b>Commit Item</b>	<b>Description</b>	<b>FY2009 Actual</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
520112	Banking Services	286,732	280,512	257,000	712,500
520114	Miscellaneous Support Services	61,477	20,000	3,300	3,300
520118	Refuse Disposal	152,390	165,838	103,157	100,717
520119	Computer Equipment/Software Maintenance	29,810	30,650	50,000	32,000
520120	Communications Equipment Services	12	0	2,259	2,259
520121	IT Application Svcs	40,111	27,700	16,950	11,850
520122	Office Equipment Services	12,975	0	0	0
520123	Vehicle & Motor Equipment Services	38,778	44,500	34,250	24,750
520124	Other Equipment Services	157,636	89,679	89,000	26,000
520126	Construction Site Work Services	1,229,274	1,786,598	1,024,320	145,000
520127	Structural Construction Work Services	321,570	127	2,424	0
520128	Other Construction Work Services	0	(1,239)	0	0
520132	Contracts/Sponsorships	2,592,500	2,300,000	2,600,000	2,600,000
520137	C&E Parking Contract Svcs	1,735,917	1,875,941	1,955,098	2,196,703
520140	Civic Arts	0	0	16,856	0
520141	Engineering Services	188,625	208,252	217,019	31,981
520143	Credit/Bank Card Services	17,013	17,100	15,049	15,150
520510	Mail/Delivery Services	14,454	15,050	6,191	6,500
520515	Print Shop Services	4,188	1,600	3,325	2,725
520520	Printing & Reproduction Services	5,365	6,250	4,151	1,750
520605	Advertising Services	14,993,049	13,340,000	11,960,000	12,305,000
520705	Insurance Fees	1,059,966	1,216,375	1,091,947	1,180,647
520715	Arbitrage Expenses	21,034	0	0	0
520735	Tax Refunds	1,161,941	1,150,000	985,277	473,729
520755	Contingency	0	93,849	89,977	0
520760	Contributions	12,580,704	11,194,000	10,036,000	10,325,500
520765	Membership & Professional Fees	5,929	17,130	12,790	9,842
520805	Education & Training	23,769	48,480	25,325	23,370
520900	CIP-Capital Equipment Acquisition	231,419	100,916	23,700	0
520905	Travel - Training Related	39,766	56,500	35,500	25,000
520910	Travel - Non-Training Related	1,517	1,500	2,500	2,000
521305	Indirect Cost Recovery Payment	644,076	940,023	940,049	772,515
521405	Building Maintenance Services	5,424,296	6,347,019	5,722,154	5,754,064
521410	Sewer Services	219,666	265,492	234,822	248,911
521415	Land and Grounds Maintenance	425,969	430,213	378,392	251,017
521435	Water Services	346,647	392,439	390,342	413,761
521505	Electricity	6,128,504	6,597,276	5,462,943	5,460,231
521510	Natural Gas	160,078	203,130	270,060	216,018
521515	Electricity Fran Fee Exp	125,428	128,966	128,888	128,888
521605	Data Services	10,763	54,100	12,800	49,900
521610	Voice Services	423,473	298,827	304,069	279,850
521615	Radio Communications	0	2,500	0	0
521620	Voice Equipment	28,660	250	0	0
521625	Voice Labor	15,708	0	1,661	1,500
521630	GIS Revolving Fund Services	0	0	4,795	4,736
521715	Office Equipment Rental	53,191	49,813	58,802	58,469
521725	Other Rental	10,321	14,200	4,820	3,204
521730	Parking Space Rental	1,242	0	0	0
521905	Legal Services	252,088	250,000	210,613	347,100
522205	Metro Commuter Passes	9,820	15,577	9,065	13,548
522305	Freight Charges	167	200	0	0
522430	Miscellaneous Other Services & Charges	111,663	106,867	139,436	139,400
522715	Interfund Electrical Maintenance	17,607	18,100	15,979	15,979

**FISCAL YEAR 2011 BUDGET**

**Business Area Expenditure Summary**

**Fund Name** : C&E - Facility Operating Fund  
**Business Area Name** : Convention & Entertainment  
**Fund No./Bus. Area No.** : 8601 / 4200

<b>Commit Item</b>	<b>Description</b>	<b>FY2009 Actual</b>	<b>FY2010 Current Budget</b>	<b>FY2010 Estimate</b>	<b>FY2011 Budget</b>
522720	Interfund Payroll Services	0	0	0	73,107
522730	Interfund Engineering Services	71,129	125,000	133,000	133,000
522740	Interfund Police Service	8,346	0	0	0
522755	Interfund Fire Protection Service	10,740	18,500	16,978	20,074
522760	Interfund Billing & Collection Service	225,235	200,000	200,000	226,873
522765	Interfund Legal Services	(2,100)	0	0	0
522795	Other Interfund Services	772	0	0	0
522805	Interfund Network Services	0	50,490	0	0
531160	Issuance Expense Cost-Commercial Paper	12,393	15,000	6,000	0
<b>Total</b>	<b>Other Services and Charges</b>	<b>58,872,444</b>	<b>58,507,593</b>	<b>52,787,782</b>	<b>52,621,500</b>
560120	Capital Exp-Building and Bldg Improvement	27,218	39,260	39,260	0
560210	Furniture Fixtures and Equipment	189,157	142,897	143,000	0
560220	Vehicles	16,195	0	0	0
560230	Computer HW and Developed SW	0	0	0	185,326
<b>Total</b>	<b>Equipment</b>	<b>232,570</b>	<b>182,157</b>	<b>182,260</b>	<b>185,326</b>
551010	Non-Capital Office Furniture & Equipment	48,491	0	4,033	0
551015	Non-Capital Computer Equipment	18,900	79,000	8,749	18,000
551020	Non-Capital Communication Equipment	26,727	45,204	47,933	0
551040	Non-Capital Other	2,700	12,000	11,806	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>96,818</b>	<b>136,204</b>	<b>72,521</b>	<b>18,000</b>
531085	Other Interest	913,749	1,303,090	902,883	444,947
531135	Interfund Transfers	585,986	1,006,503	900,000	3,985,000
531140	Transfers for Principal	10,026,250	11,616,665	11,616,665	12,735,833
531145	Transfers for Interest	6,469,034	6,645,618	5,670,619	5,352,096
532005	Transfers to General Fund	499,861	0	556,703	556,794
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>18,494,880</b>	<b>20,571,876</b>	<b>19,646,870</b>	<b>23,074,670</b>
<b>Grand Total Expenditures</b>		<b>89,303,717</b>	<b>90,417,559</b>	<b>83,320,240</b>	<b>86,982,716</b>