

# GENERAL SERVICES

## Department Description and Mission

General Services Department's (GSD) mission is to provide leadership and best practices in design, construction, and management of facilities, supplies, security, resource conservation, maintenance, and other support services to City departments and residents in a safe, reliable, and efficient manner.

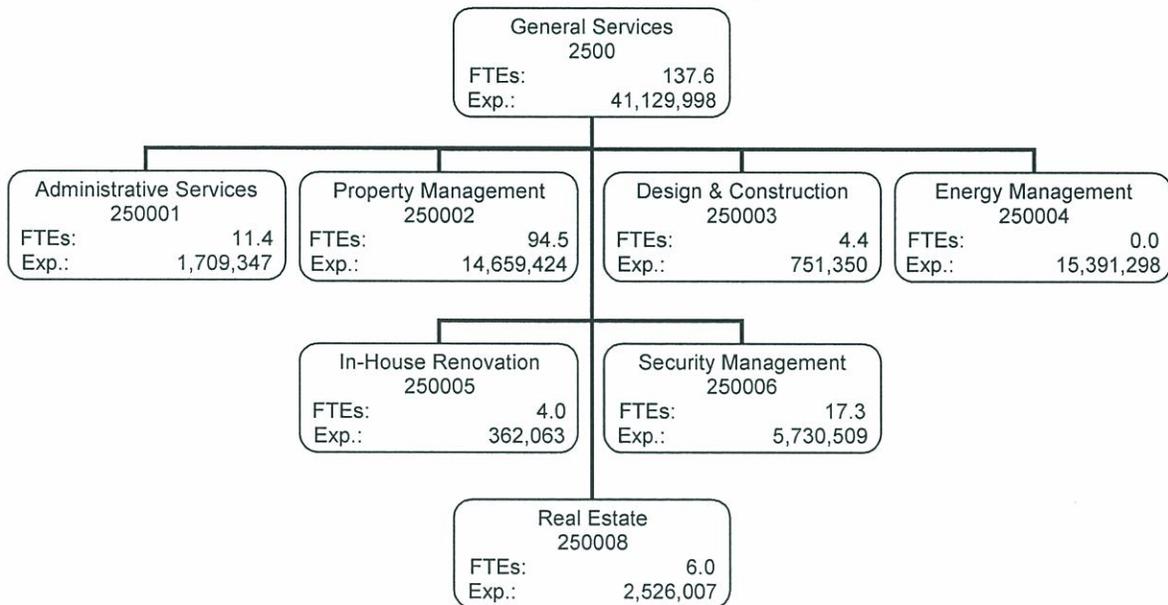
### Short Term Goals

- Address Facility Condition Assessments' Priority 1 and Priority 2 projects by July 2015.
- Implement preventive maintenance teams to address maintenance in a proactive manner.
- Select vendor for vending machine contract with 50% healthy selection goals.
- Update PWE Service Level Agreements to align with departmental needs and expectations by the end of FY2015.
- Add Fleet Management Department facilities to the GSD Facility Management portfolio.
- Complete 80 security facility assessments.

### Long Term Goals

- To be the Provider of Choice and the premier of City of Houston. To manage and oversee all City owned properties.
- Maintain a high level of customer service while providing property management, general maintenance and professional expertise designed to help client departments achieve their goals and objectives as they relate to operational infrastructure.
- Work with Mayor's Office, each department and Finance to enhance and improve the capital planning process.
- Continue to review and revise the Space Management Guidelines and space usage.
- Standardize all security equipment where possible.
- Replace all inoperable security equipment.
- Continue to refine current policies and procedures to more efficiently sell, acquire, and lease real estate properties.
- Work to implement a cost allocation model for space and energy usage.

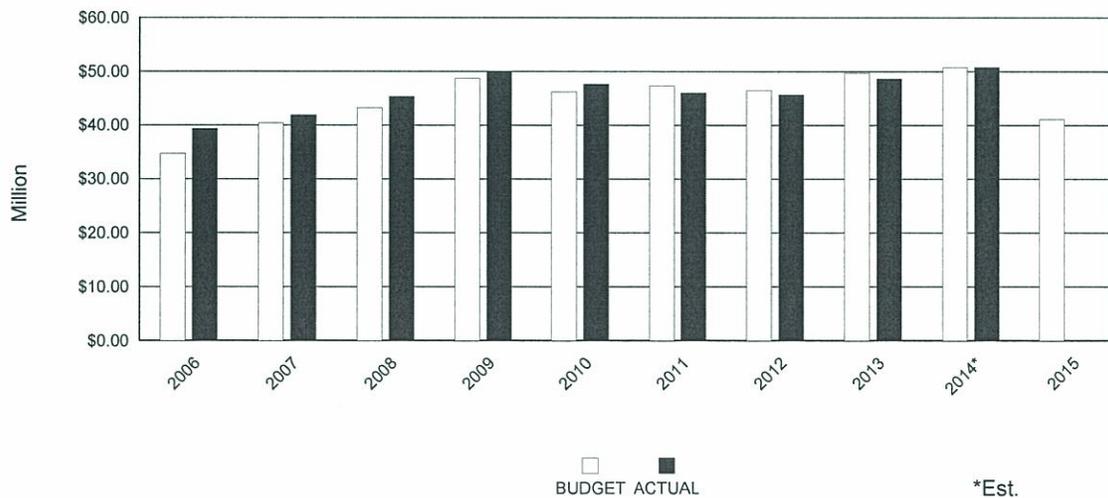
## Department Organization



**FISCAL YEAR 2015 BUDGET**

<b>Business Area Budget Summary</b>					
<b>Fund Name : General Fund</b>					
<b>Business Area Name : General Services</b>					
<b>Fund No./Bus. Area No. : 1000 / 2500</b>					
		<b>FY2013 Actual</b>	<b>FY2014 Current Budget</b>	<b>FY2014 Estimate</b>	<b>FY2015 Budget</b>
Expenditures	Personnel Services	12,761,371	14,257,965	14,212,827	10,742,727
	Supplies	1,621,866	1,740,293	1,754,923	923,496
	Other Services and Charges	30,506,770	30,845,076	30,869,719	25,828,010
	Equipment	37,568	247,989	247,989	0
	Non-Capital Equipment	78,555	83,803	89,668	1,000
	Total M & O Expenditures	45,006,130	47,175,126	47,175,126	37,495,233
	Debt Service & Other Uses	3,634,765	3,634,765	3,634,765	3,634,765
	Total Expenditures	48,640,895	50,809,891	50,809,891	41,129,998
Revenues		7,122,085	5,618,114	5,379,684	5,430,334
Staffing	Full-Time Equivalents - Civilian	187.3	196.1	191.3	137.6
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	187.3	196.1	191.3	137.6
	Full-Time Equivalents - Overtime	6.3	6.0	7.7	3.1
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2015 Budget provides funding for health benefits, pension contribution and municipal employees 3% pay increases.</li> <li>o Includes transfer of 66.8 FTEs and \$10,961,542 to Maintenance Renewal and Replacement Fund (MRR) as funding for preventive and corrective maintenance.</li> <li>o Includes funding of \$189,081 for new janitorial services contract approved by City Council in FY2014.</li> <li>o Includes funding of \$297,848 to support Operations and Maintenance costs for new facilities.</li> <li>o Includes reduction of FY2014 one-time MRR cost of \$306,934.</li> </ul>				

**General Services  
Current Budget vs Actual Expenditures**



**FISCAL YEAR 2015 BUDGET**

**Business Area Performance Measures**

**Fund Name** : General Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1000 / 2500

Performance Measure	Priority	FY2013 Actual	FY2014 Budget	FY2014 Estimate	FY2015 Budget
Card Access Changes Processed	P	47,233	45,000	45,000	45,000
City Identification Badges Processed	P	9,813	9,800	9,800	9,800
Civilian Loss Time Injuries Number	F,J,Q	4	3	3	3
Environmental Projects Completed	P	270	200	260	200
Facility Security Assessments	I,P	60	80	80	80
Maintenance and Operations - Work Orders Completed	I	22,910	33,000	27,500	N/A
Expenditures Budget vs Actual Utilization	F	98%	98%	100%	98%
Revenues Budget vs Actual Utilization	F	100%	100%	96%	100%

Mayor's Five Priorities: Jobs and Sustainable Development (J)      Public Safety (P)      Infrastructure (I)  
 Fiscal Responsibility (F)      Quality of Life (Q)

**FISCAL YEAR 2015 BUDGET**

<b>Division Summary</b>							
<b>Fund Name : General Fund</b> <b>Business Area Name : General Services</b> <b>Fund No./Bus Area No. : 1000 / 2500</b>							
<b>Division Description</b>	<b>FY2013 Actual</b>		<b>FY2014 Estimate</b>		<b>FY2015 Budget</b>		
	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	<b>FTEs</b>	<b>Cost \$</b>	
<b>GSD - Administrative Services 250001</b> Provides overall direction, management, and leadership to GSD; provides training and professional development to GSD employees; ensures all department's funds are appropriately allocated and expended.	9.0	1,275,065	9.3	1,457,567	11.4	1,709,347	
<b>GSD - Property Management 250002</b> Provides services to Police, Fire, Health, Library, Administrative & Regulatory Affairs, Municipal Courts, Public Works and Houston TranStar properties, which include, but are not limited to: preventive maintenance of mechanical equipment, routine and emergency repairs of electrical, mechanical, plumbing, HVAC, structural and energy management systems and facility inspections.	146.6	21,971,902	150.6	23,375,395	94.5	14,659,424	
<b>GSD - Design &amp; Construction 250003</b> Provides Capital Improvement Project planning; manages the design and construction of City facilities for all departments except Aviation; facilitates tenant improvements; manages construction and coordinates moves; tracks, monitors, and manages environmental contracts and civic art administration, provides in-house planning and design services and construction project management.	7.0	797,794	5.0	1,050,844	4.4	751,350	
<b>GSD - Energy Management 250004</b> These accounts represent the actual cost for fuel, electricity, natural gas consumption and all other restricted accounts; all communications and data services fees administrated by the Houston Information Technology Services.	1.0	16,861,029	0.0	14,821,852	0.0	15,391,298	
<b>GSD - In-House Renovation 250005</b> Provides overall management and administrative support for the In-House Renovation Group.	4.0	315,783	4.0	335,693	4.0	362,063	
<b>GSD - Security Management 250006</b> Manages physical security of all City facilities which include closed circuit TV, access control, and intrusion alarm systems; manages citywide security contract; investigates City lost/stolen assets and process over 45,000 access requests annually.	14.9	5,269,998	17.0	5,713,482	17.3	5,730,509	

**FISCAL YEAR 2015 BUDGET**

Division Summary							
Fund Name : General Fund Business Area Name : General Services Fund No./Bus Area No. : 1000 / 2500							
Division Description	FY2013 Actual		FY2014 Estimate		FY2015 Budget		
	FTEs	Cost \$	FTEs	Cost \$	FTEs	Cost \$	
<b>GSD - Real Estate 250008</b> Manage the acquisition, disposition and leasing of the City's real estate assets.	4.8	2,149,324	4.8	2,271,550	6.0	2,526,007	
<b>GSD - Maintenance Renewal &amp; Replacement 250010</b> Provide maintenance services to Police, Fire, Health, Library, Administrative & Regulatory Affairs, Municipal Courts, Public Works and Houston TranStar properties, which include, but are not limited to: preventive maintenance of mechanical equipment, routine repairs of electrical, mechanical, plumbing, HVAC, structural and energy management systems and facility inspections.	0.0	0	0.6	1,783,508	0.0	0	
Total	187.3	48,640,895	191.3	50,809,891	137.6	41,129,998	

**FISCAL YEAR 2015 BUDGET**

**Business Area Roster Summary**

**Fund Name** : General Fund  
**Business Area Name** : General Services  
**Fund No./Bus Area No.** : 1000 / 2500

Job Description	Pay Grade	FY2014 Current Budget FTE	FY2015 Budget FTE	Change
ADMINISTRATION MANAGER	26	2.0	1.0	(1.0)
ADMINISTRATIVE ASSISTANT	17	2.0	2.0	
ADMINISTRATIVE ASSOCIATE	13	3.0	3.0	
ADMINISTRATIVE COORDINATOR	24	0.5	0.5	
ADMINISTRATIVE SPECIALIST	20	4.0	4.0	
ASSISTANT DIRECTOR (EXE LEV)	32	2.0	2.0	
ASSISTANT ELECTRICAL SUPERVISOR	22	1.0	0.0	(1.0)
ASSISTANT PROJECT MANAGER	20	0.0	1.0	1.0
ASSISTANT REAL ESTATE ANALYST	17	1.0	1.0	
ASSISTANT REAL ESTATE MANAGER	26	0.0	2.0	2.0
ASSISTANT SUPERINTENDENT	20	3.0	2.0	(1.0)
BUILDING MAINTENANCE SUPERVISOR	13	6.0	6.0	
CARPENTER	14	9.0	0.0	(9.0)
CARPENTER LEADER	19	1.0	0.0	(1.0)
CHIEF STATIONARY ENGINEER	19	7.0	7.0	
COMMUNICATIONS SPECIALIST	15	0.0	1.0	1.0
CONTRACT COMPLIANCE OFFICER	15	1.0	0.0	(1.0)
CUSTODIAN	4	36.0	35.0	(1.0)
CUSTODIAN LEADER	8	2.0	2.0	
CUSTOMER SERVICE REP. I	13	2.0	2.0	
CUSTOMER SERVICE REP. II	15	1.0	2.0	1.0
CUSTOMER SERVICE SUPERVISOR	18	0.0	1.0	1.0
DATA BASE ANALYST	22	1.0	1.0	
DEPUTY ASSISTANT DIRECTOR (EXE LEV)	30	2.0	2.0	
DIVISION MANAGER	29	5.0	5.0	
ELECTRICAL SUPERINTENDENT	26	1.0	0.0	(1.0)
ELECTRICIAN	18	8.0	0.0	(8.0)
ELECTRICIAN APPRENTICE	10	1.0	0.0	(1.0)
ESTIMATOR	17	1.0	1.0	
EXECUTIVE STAFF ANALYST (EXE LEV)	30	1.0	1.0	
FINANCIAL ANALYST III	21	1.0	1.0	
FINANCIAL ANALYST IV	25	1.0	1.0	
GENERAL SERVICES DIRECTOR	35	1.0	1.0	
GRADUATE ARCHITECT	22	1.0	0.0	(1.0)
GROUNDSKEEPER	5	10.0	9.0	(1.0)
HEATING & AIR CONDITIONING LEADER	18	1.0	0.0	(1.0)
INSPECTOR	18	1.0	0.0	(1.0)
LABORER	4	3.0	0.0	(3.0)
LAN SPECIALIST	26	1.0	1.0	
MAINTENANCE MECHANIC I	8	1.0	0.0	(1.0)
MAINTENANCE MECHANIC II	12	1.0	0.0	(1.0)
MAINTENANCE MECHANIC III	14	15.0	3.0	(12.0)
MAINTENANCE SUPERVISOR	16	4.0	2.0	(2.0)
MANAGEMENT ANALYST III	21	1.0	1.0	
OFFICE SUPERVISOR	17	1.0	0.0	(1.0)
PAINTER	11	8.0	0.0	(8.0)
PLUMBER	14	3.0	0.0	(3.0)
PROJECT MANAGER	24	1.0	1.0	
PUBLIC LOSS INVESTIGATOR	22	1.0	1.0	
REAL ESTATE MANAGER	29	1.0	1.0	
SENIOR CONTRACT COMPLIANCE OFFICER	18	0.0	1.0	1.0
SENIOR FIXED ASSET SPECIALIST	17	1.0	1.0	

**FISCAL YEAR 2015 BUDGET**

**Business Area Roster Summary**

Fund Name : General Fund  
 Business Area Name : General Services  
 Fund No./Bus Area No. : 1000 / 2500

Job Description	Pay Grade	FY2014 Current Budget FTE	FY2015 Budget FTE	Change
SENIOR INVENTORY MANAGEMENT CLERK	12	1.0	1.0	
SENIOR OFFICE ASSISTANT	12	3.0	2.0	(1.0)
SENIOR PROJECT MANAGER	27	1.0	1.0	
SENIOR PUBLIC LOSS INVESTIGATOR	24	3.0	3.0	
SENIOR SUPERINTENDENT	27	1.0	1.0	
STAFF ANALYST	26	2.0	1.0	(1.0)
STATIONARY ENGINEER	14	15.0	12.0	(3.0)
STATIONARY ENGINEER APPRENTICE	7	0.0	3.0	3.0
STUDENT INTERN I	4	0.0	0.6	0.6
STUDENT INTERN II	10	0.0	0.6	0.6
SUPERINTENDENT	24	7.0	6.8	(0.2)
TECHNICAL HARDWARE ANALYST I	17	1.0	1.0	
TECHNICAL HARDWARE ANALYST II	21	2.0	2.0	
TECHNICAL HARDWARE ANALYST III	23	2.0	2.0	
<b>Total FTEs</b>		<b>199.5</b>	<b>145.5</b>	<b>(54.0)</b>
<b>Less adjustment for Civilian Vacancy Factor</b>		<b>3.4</b>	<b>7.9</b>	<b>4.5</b>
<b>Full-Time Equivalents</b>		<b>196.1</b>	<b>137.6</b>	<b>(58.5)</b>

**FISCAL YEAR 2015 BUDGET**

**Business Area Revenue Summary**

Fund Name : General Fund  
 Business Area Name : General Services  
 Fund No./Bus Area No. : 1000 / 2500

Commit Item	Description	FY2014 Current Budget	FY2014 Estimate	FY2015 Budget
<b>2500020001</b>	<b>GSD - PM Operations</b>			
443160	Vending Machine Concessions	352,685	258,949	303,000
490060	Transfer from Civic Center	197,704	0	0
490120	Transfer from Component Unit	0	185,002	168,979
<b>Total</b>	<b>GSD - PM Operations</b>	<b>550,389</b>	<b>443,951</b>	<b>471,979</b>
<b>2500020003</b>	<b>GSD - Houston Permitting Center</b>			
424110	Other Interfund Services	1,084,068	1,084,068	1,084,068
<b>2500020004</b>	<b>GSD - Parking Management Facility</b>			
424110	Other Interfund Services	86,870	86,870	86,870
<b>2500020005</b>	<b>GSD - PWE UMB Management</b>			
424110	Other Interfund Services	715,882	577,124	583,757
<b>2500020006</b>	<b>GSD - Houston TranStar Facility Maint.</b>			
424110	Other Interfund Services	690,180	690,180	690,180
<b>2500060001</b>	<b>GSD - Security Management</b>			
424110	Other Interfund Services	212,970	212,970	229,720
<b>2500060002</b>	<b>GSD - Security - General Fund</b>			
490060	Transfer from Civic Center	190,517	0	0
490120	Transfer from Component Unit	0	181,459	197,482
<b>Total</b>	<b>GSD - Security - General Fund</b>	<b>190,517</b>	<b>181,459</b>	<b>197,482</b>
<b>2500080001</b>	<b>GSD - Real Estate</b>			
426420	Building Space Rental Fees	773,850	776,356	767,304
426430	Facility Rental Fees	13,388	24,606	18,974
428060	Other Interest Income	300,000	300,000	300,000
434240	Sale of Capital Assets-Land/Streets	1,000,000	1,000,000	1,000,000
445050	Cell Tower Revenue	0	2,100	0
<b>Total</b>	<b>GSD - Real Estate</b>	<b>2,087,238</b>	<b>2,103,062</b>	<b>2,086,278</b>
<b>Total</b>	<b>General Services</b>	<b>5,618,114</b>	<b>5,379,684</b>	<b>5,430,334</b>

**FISCAL YEAR 2015 BUDGET**

**Business Area Expenditure Summary**

Fund Name : General Fund  
 Business Area Name : General Services  
 Fund No./Bus. Area No. : 1000 / 2500

Commit Item	Description	FY2013 Actual	FY2014 Current Budget	FY2014 Estimate	FY2015 Budget
500010	Salary Base Pay - Civilian	7,942,858	8,908,055	8,955,581	6,753,197
500030	Salary Part Time - Civilian	31,212	33,198	33,198	34,202
500060	Overtime - Civilian	380,387	353,951	441,749	180,500
500090	Premium Pay - Civilian	18,383	20,002	21,412	20,000
500110	Bilingual Pay - Civilian	2,705	2,712	2,725	1,808
500250	HOPE Union Business Usage	123	123	123	123
501070	Pension - Civilian	1,707,958	2,034,683	2,043,793	1,712,611
501120	Termination Pay - Civilian	141,684	76,053	76,053	52,665
502010	FICA - Civilian	614,152	714,017	680,569	529,883
503010	Health Ins-Act Civilian	1,696,032	1,843,857	1,698,332	1,204,256
503015	Basic Life Insurance - Active Civilian	4,643	6,684	5,323	3,890
503060	Long Term Disability-Civilian	15,352	16,458	16,398	11,683
503090	Workers Compensation-Civilian-Admin	37,690	46,411	50,421	36,148
503100	Workers Compensation-Civilian-Claim	165,466	176,456	161,845	176,456
504020	Compensation Contingency	0	9,760	9,760	9,760
504030	Unemployment Claims - Administration	2,726	15,545	15,545	15,545
<b>Total</b>	<b>Personnel Services</b>	<b>12,761,371</b>	<b>14,257,965</b>	<b>14,212,827</b>	<b>10,742,727</b>
511010	Chemical Gases & Special Fluids	20,227	13,648	16,500	1,500
511015	Cleaning & Sanitary Supplies	129,243	175,500	165,500	165,500
511020	Construction Materials	97,198	77,430	56,429	6,900
511025	Electrical Hardware & Parts	203,912	217,000	237,000	6,000
511030	Mechanical Hardware & Parts	31,722	121,483	109,289	8,044
511035	Meters Hydrants & Plumbing Supplies	43,013	75,056	65,056	6,000
511040	Audiovisual Supplies	0	17,470	12,339	350
511045	Computer Supplies	784	29,490	17,836	19,536
511050	Paper & Printing Supplies	0	1,000	500	500
511055	Publications & Printed Materials	29	206	133	133
511060	Postage	783	4,669	3,900	3,900
511070	Miscellaneous Office Supplies	46,071	52,304	56,200	65,270
511080	General Laboratory Supplies	649	0	0	0
511110	Fuel	323,588	320,149	320,149	378,794
511115	Vehicle Repair & Maintenance Supplies	9,326	12,000	7,000	12,000
511120	Clothing	37,949	31,500	21,500	21,500
511125	Food Supplies	4,086	4,536	4,536	3,500
511145	Small Tools & Minor Equipment	12,241	109,820	135,162	7,500
511150	Miscellaneous Parts & Supplies	660,546	477,032	525,894	216,569
511165	Fire Fighting Equipment	499	0	0	0
<b>Total</b>	<b>Supplies</b>	<b>1,621,866</b>	<b>1,740,293</b>	<b>1,754,923</b>	<b>923,496</b>
520100	Temporary Personnel Services	55,564	55,557	55,557	50,000
520101	Janitorial Services	2,817,190	3,527,061	3,527,061	3,896,567
520102	Security Services	3,535,363	3,702,660	3,774,126	3,880,613
520103	Subrecipient Contract Services	4,104	10,000	10,000	10,000
520106	Architectural Services	6,637	12,234	0	0
520108	Information Resource Services	183,165	189,603	189,603	6,035
520109	Medical Dental & Laboratory Services	3,863	4,500	4,500	4,500
520110	Management Consulting Services	89,080	135,850	135,850	135,000
520111	Real Estate Services	0	3,531	3,531	3,531
520112	Banking Services	0	100	100	100
520114	Miscellaneous Support Services	35,733	95,691	95,691	81,973
520115	Real Estate Lease/Office Rental	1,637,753	1,709,095	1,709,095	1,724,119
520118	Refuse Disposal	495,630	530,224	530,225	593,891
520119	Computer Equipment/Software Maintenance	30,053	14,050	14,050	14,050
520120	Communications Equipment Services	0	800	800	800
520121	IT Application Svcs	75,805	131,987	131,987	153,778
520123	Vehicle & Motor Equipment Services	187,625	136,200	136,200	0
520124	Other Equipment Services	310,360	396,280	362,330	2,860
520126	Construction Site Work Services	24,366	19,828	15,270	0

**FISCAL YEAR 2015 BUDGET**

**Business Area Expenditure Summary**

Fund Name : General Fund  
 Business Area Name : General Services  
 Fund No./Bus. Area No. : 1000 / 2500

Commit Item	Description	FY2013 Actual	FY2014 Current Budget	FY2014 Estimate	FY2015 Budget
520128	Other Construction Work Services	1,065	0	0	0
520141	Engineering Services	33,009	51,883	51,133	20,000
520510	Mail/Delivery Services	155	300	300	300
520515	Print Shop Services	4,416	7,223	8,554	7,804
520520	Printing & Reproduction Services	12,340	14,412	16,160	16,160
520605	Advertising Services	22,479	52,150	52,150	53,000
520705	Insurance Fees	98,445	122,436	122,455	113,252
520765	Membership & Professional Fees	15,020	21,784	24,415	29,050
520805	Education & Training	13,644	52,680	53,660	49,275
520905	Travel - Training Related	12,440	24,320	27,400	30,400
520910	Travel - Non-Training Related	22,571	21,432	22,437	21,937
521405	Building Maintenance Services	6,462,086	7,416,828	7,416,828	2,637,064
521410	Sewer Services	815,770	674,673	674,673	674,673
521415	Land and Grounds Maintenance	396,974	424,216	424,216	38,216
521425	Coastal Water Authority Maintenance	(622)	0	0	0
521435	Water Services	23,464	9,000	17,367	9,004
521440	Steam/Chilled Water Services	395,964	467,507	467,507	467,507
521505	Electricity	11,174,076	9,077,851	9,077,851	9,277,906
521510	Natural Gas	488,254	530,326	530,326	569,810
521605	Data Services	16,892	68,678	68,678	78,617
521610	Voice Services	125,855	111,034	102,078	54,677
521620	Voice Equipment	39,940	5,880	5,880	5,880
521625	Voice Labor	13,001	7,455	7,455	7,455
521630	GIS Revolving Fund Services	8,868	10,958	10,958	12,236
521635	Voice Services -Wireless	(37)	64,311	64,311	58,325
521715	Office Equipment Rental	19,527	24,240	24,240	24,240
521725	Other Rental	46,514	50,297	53,700	50,297
521730	Parking Space Rental	63,819	67,500	67,500	67,500
521735	Hobby Parking Space Rental	0	14,100	13,500	13,500
522305	Freight Charges	175	0	0	0
522420	Petty Cash/Change Special Fund	190	0	0	0
522430	Miscellaneous Other Services & Charges	317,615	375,986	368,671	180,580
522435	Interest Charges Past Due Accounts	50	0	0	0
522710	Interfund Utility Cut Repairs	0	500	500	500
522720	Interfund Payroll Services	(142)	0	0	0
522721	Interfund HR Client Services	155,042	171,489	171,489	246,637
522722	KRONOS Service Chargeback	7,731	8,849	8,849	10,217
522723	Drainage Fee Service Chargeback	144,960	146,027	146,027	146,000
522730	Interfund Engineering Services	0	1,025	0	0
522735	Interfund Communication Equipment Repair	0	6,250	6,250	6,250
522760	Interfund Billing & Collection Service	10,716	20,000	20,000	20,000
522845	Interfund Vehicle Services	52,213	46,225	46,225	271,924
<b>Total</b>	<b>Other Services and Charges</b>	<b>30,506,770</b>	<b>30,845,076</b>	<b>30,869,719</b>	<b>25,828,010</b>
560220	Vehicles	0	247,989	247,989	0
560230	Computer HW and Developed SW	37,568	0	0	0
<b>Total</b>	<b>Equipment</b>	<b>37,568</b>	<b>247,989</b>	<b>247,989</b>	<b>0</b>
551005	Fixed Assets Restatement	0	1,000	1,000	1,000
551010	Non-Capital Office Furniture & Equipment	1,786	0	0	0
551015	Non-Capital Computer Equipment	76,769	59,417	65,282	0
551040	Non-Capital Other	0	23,386	23,386	0
<b>Total</b>	<b>Non-Capital Equipment</b>	<b>78,555</b>	<b>83,803</b>	<b>89,668</b>	<b>1,000</b>
532020	Transfers to Capital Projects	3,634,765	3,634,765	3,634,765	3,634,765
<b>Total</b>	<b>Debt Service and Other Uses</b>	<b>3,634,765</b>	<b>3,634,765</b>	<b>3,634,765</b>	<b>3,634,765</b>
<b>Grand Total Expenditures</b>		<b>48,640,895</b>	<b>50,809,891</b>	<b>50,809,891</b>	<b>41,129,998</b>