

# HOUSTON PUBLIC WORKS

## Department Description and Mission

Houston Public Works (HPW) is the largest and most diverse public works organization in the country, responsible for creating a strong foundation for Houston to thrive. HPW is responsible for streets and drainage, production and distribution of water, collection, and treatment of wastewater, and permitting and regulation of public and private construction covering a 671-square mile service area.

### Department Short Term Goals

#### General Fund

- Continue to improve the Joint Referral Committee (JRC) transaction process to streamline and reduce processing times.
- Improve the JRC website to better communicate the JRC process to constituents.
- Continue to facilitate the sale of streets and easements through the Joint Referral Committee.

#### Capital Projects Fund

- Accept all construction works by Council within 12 months of substantial completion date.
- Apply ATLAS-14 criteria to projects on adopted CIP, and revise significant impacts to scope, time, and budget.
- Automate tracking system for coversheet, contracts, and processes.
- Execute current Northeast Water Plant Project expansion design and construction plan to meet or exceed performance measure standards.

#### Building Inspection Fund

- Improve customer payment experience by expanding payment options through process modernization.
- Develop and implement holistic approach to streamline the Plan Review Express Programs that emphasizes partnership with development community.
- Create greater financial transparency and develop a forward-looking Permitting Center consistent with community needs and interests.
- Launch the citywide American Disability Act (ADA) transition plan.

#### Transportation and Drainage Operations Fund

- Achieve the Transportation & Drainage Operations (Storm Water Maintenance Branch) annual performance targets and be responsive to 311 requests from the citizens.
- Continue to implement the Mayor's Street Rehabilitation Initiative.
- Continue to implement engineering and operational strategies to meet the Mayor's Vision Zero goals.

### **TranStar Fund**

- Continue to upgrade TranStar's building infrastructure with technological and physical enhancements.
- Identify and explore different options to fund and maintain future building expansion plans.
- Expand the Incident Management program to transportation incidents in neighboring communities throughout the Southeast Texas region.

### **Combined Utility System Fund**

- Monitor City's use of groundwater to maintain compliance with mandates of Harris Galveston Coastal Subsidence District.
- Maintain compliance with Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA) clean and safe drinking water standards, as well as American Water Works Association (AWWA) Partnership for Safe Water standards.
- Replace obsolete automated meter reading infrastructure to maintain the continuity of the meter reading process, ensure continued accurate billing of customer water consumption, facilitate the provision of water consumption data collection, and monitor usage patterns for all customers within the City of Houston.
- Implement a new network operations center that ensures a highly secure and reliable application infrastructure, network infrastructure, and support services.
- Enhance customer account services through the development and implementation of a robust work management system to enhance the planning, scheduling, and prioritization of customer requests.

### **Department Long Term Goals**

#### **General Fund**

- Develop the JRC process to be fully automated from the submission of the JRC application to the completion of the transactions.

#### **Capital Projects Fund**

- Assist Infrastructure Planning and Prioritization (IPP) in continuing to develop proper project packages by utilizing Design Concept Reports (DCRs).
- Complete the redesign and implementation of CIMS (Capital Improvement Management System) 3.0.
- Continuation of Aurigo training and fine-tuning.
- Continue to acquire 90% of parcels by construction advertised date.
- Develop regional re-use plan for indirect re-use water rights.
- Develop in-house design capabilities to shorten project delivery term.
- Implement Project Management principles and methodologies across Houston Public Works.

#### **Building Inspection Fund**

- Streamline commercial and residential plan review process to include pre-development strategies and improve online service channels.
- Replace legacy software with HouPermits: an intuitive, workflow driven permitting system.

- Develop multi-disciplined and universal service providers to meet universal needs of customers.
- Launch capital project to fund the Metropolitan Multiservice Center expansion plan.
- Coordinate and facilitate American Disability Act (ADA) transition plan from start to completion (12-month project).

**Transportation and Drainage Operations Fund**

- Improve efficiency and effectiveness in the daily operations.
- Improve responsiveness to public requests via 311.
- Continue pursuing better streets and better drainage.

**TranStar Fund**

- Maximize service through leveraging resources and inter-agency coordination.
- Expand opportunities to increase public-private partnerships and increase the public's awareness and use of our services.

**Combined Utility System Fund**

- Continue to train and develop a group of professional water and wastewater managers and operators to ensure continued reliable and efficient operation of the utility in the coming decades.
- Continue neighborhood sanitary sewer rehabilitation program. This will provide a reliable system to the citizens and reduce repair costs in the future.
- Continue fire hydrant rehabilitation program. This will provide reliable water access to City firefighters in response to future fire emergency calls that protect citizen lives and property.
- Expand Wireless Broadband Network (WBN) by improving network connectivity used by service lines to access remote sites.
- Expand the water loss and conservation programs through continuous implementation of recommendations from the Black and Veatch water loss report and increased engagement with customers regarding water consumption.

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Summary**

**Business Area: Houston Public Works**

**Bus. Area No : 2000**

**Budget By Program (\$ in thousands):**

Program	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Administrative Services	1,933,300	147,428	2,145,144	171,637	681,029	242,644
Capital Improvement Program	38,878	35,909	43,829	39,891	52,454	48,975
Commercial, Residential & Public Infrastructure Plan Review	16,715	20,033	16,701	23,213	16,930	26,480
Commercial, Residential, & Right-of-Way Inspections	75,500	57,234	80,607	62,245	81,368	67,868
Drinking Water Operations	2,204	231,601	2,471	309,353	904,783	362,528
Houston TranStar	2,513	2,390	2,917	3,004	2,650	3,427
Mayor's Office for People with Disabilities	0	496	0	717	0	964
Metering and Customer Service Operations	7	42,053	0	58,240	0	68,595
Transportation & Drainage Operations	335,663	172,577	336,600	151,302	400,529	192,891
Wastewater Operations	496	148,449	232	176,297	826,064	194,520
Debt Service and Interfund Transfers	0	1,277,387	0	1,621,420	0	1,755,109
<b>Total</b>	<b>2,405,277</b>	<b>2,135,558</b>	<b>2,628,501</b>	<b>2,617,319</b>	<b>2,965,809</b>	<b>2,964,003</b>

**FTEs by Program:**

Program	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Administrative Services	486.8	12.8	473.6	11.3	532.0	12.6
Capital Improvement Program	252.0	2.2	260.0	2.5	320.0	2.1
Commercial, Residential & Public Infrastructure Plan Review	145.1	11.5	148.6	12.5	150.9	14.0
Commercial, Residential, & Right-of-Way Inspections	442.8	21.0	454.6	24.2	466.7	19.7
Drinking Water Operations	702.5	65.7	739.7	83.0	840.8	85.9
Houston TranStar	8.6	0.0	8.8	0.0	10.0	0.0
Mayor's Office for People with Disabilities	4.1	0.0	4.7	0.0	6.0	0.0
Metering and Customer Service Operations	355.5	18.2	380.3	20.2	442.8	8.2
Transportation & Drainage Operations	731.1	59.3	712.7	51.1	794.9	51.5
Wastewater Operations	646.1	66.8	629.2	70.9	692.9	53.2
Debt Service and Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total:</b>	<b>3,774.6</b>	<b>257.5</b>	<b>3,812.2</b>	<b>275.7</b>	<b>4,257.0</b>	<b>247.2</b>

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Administrative Services**

**Description:**

Provides support to HPW, including financial services, debt and asset management, information technology services, administrative and payroll services, emergency management, internal audit, and facility management.

**Goal:**

Ensure continued operations of Houston Public Works by providing administrative, financial, information technology, and other support services.

**Mayor's Priority:** Sound Financial Management

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Building Inspection Special Fund	0	9,268	0	7,312	0	7,579
Combined Utility System Gen Pur Fund	60,551	27,080	0	34,693	0	87,590
Combined Utility System Operating Fund	493,779	0	518,423	0	553,893	0
DDSRF - Drainage Charge	0	3	0	2	0	2
DDSRF - Metro ET AL	0	1,491	0	2,021	0	2,693
General Fund	2,938	1,032	2,880	1,301	2,823	1,097
Project Cost Recovery Fund	3,538	7,671	3,983	9,254	4,768	9,944
Storm Water Fund	0	1,047	0	1,394	0	1,252
Water and Sewer Operating Fund	1,372,494	99,836	1,619,858	115,659	119,546	132,488
<b>Total</b>	<b>1,933,300</b>	<b>147,428</b>	<b>2,145,144</b>	<b>171,636</b>	<b>681,030</b>	<b>242,645</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Building Inspection Special Fund	19.7	0.1	20.2	0.1	21.0	0.1
Combined Utility System Gen Pur Fund	0.0	0.0	0.0	0.0	0.0	0.0
Combined Utility System Operating Fund	0.0	0.0	0.0	0.0	0.0	0.0
DDSRF - Drainage Charge	0.0	0.0	0.0	0.0	0.0	0.0
DDSRF - Metro ET AL	4.0	0.0	4.0	0.0	5.0	0.0
General Fund	7.7	0.0	8.2	0.0	8.3	0.0
Project Cost Recovery Fund	51.2	0.0	52.1	0.0	51.4	0.0
Storm Water Fund	1.0	0.0	1.0	0.0	1.0	0.0
Water and Sewer Operating Fund	403.2	12.7	388.1	11.2	445.3	12.5
<b>Total</b>	<b>486.8</b>	<b>12.8</b>	<b>473.6</b>	<b>11.3</b>	<b>532.0</b>	<b>12.6</b>

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**FISCAL YEAR 2024 BUDGET**

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**Business Area Program Detail**

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**Business Area : Houston Public Works**

**Bus Area No. : 2000**

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**Administrative Services**

**Performance Measure:**

<b>Performance</b>	<b>FY2022 Actual</b>	<b>FY2023 Target</b>	<b>FY2023 Estimate</b>	<b>FY2024 Target</b>
Value of Real Estate Actions Recorded for the Joint Referral Committee	\$2,587,727	\$2,450,000	\$2,519,713	\$2,450,000
Expenditures Adopted Budget vs Actual Utilization	89%	98%	96%	98%
Revenues Adopted Budget vs Actual Utilization	107%	100%	104%	100%

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Capital Improvement Program**

**Description:**

Manages and delivers large scale reconstruction and new construction CIP projects of City of Houston existing roadway, drainage, water and wastewater infrastructure.

**Goal:**

Innovate, design, and construct Houston's public infrastructure improvement, so that quality capital projects are delivered timely, within budget, and with minimum inconvenience to the public, while protecting the public health, safety, and welfare of citizens.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
DDSRF - Drainage Charge	17	9	0	0	0	0
Project Cost Recovery Fund	38,861	35,900	43,829	39,891	52,454	48,975
<b>Total</b>	<b>38,878</b>	<b>35,909</b>	<b>43,829</b>	<b>39,891</b>	<b>52,454</b>	<b>48,975</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
DDSRF - Drainage Charge	0.0	0.0	0.0	0.0	0.0	0.0
Project Cost Recovery Fund	252.0	2.2	260.0	2.5	320.0	2.1
<b>Total</b>	<b>252.0</b>	<b>2.2</b>	<b>260.0</b>	<b>2.5</b>	<b>320.0</b>	<b>2.1</b>

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Percentage of construction projects completed on schedule	91%	90%	92%	90%
Percentage of construction projects completed within budget	91%	90%	91%	90%
Percentage of Council District Service Fund Program projects completed within 90 days	99%	90%	90%	90%

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Commercial, Residential & Public Infrastructure Plan Review**

**Description:**

Reviews plans required for commercial and residential new construction, remodels, repairs, mechanical, electrical, and plumbing changes or repairs. Also reviews engineering plans in the following disciplines: water, wastewater, traffic, floodplain, stormwater, telecommunications, etc. in the City of Houston.

**Goal:**

Provide timely and accurate plan reviews within the Mayor's Service Level Agreement of 10 business days for residential plans, 10 business days for public infrastructure plans, 15 business days for commercial plans, as well as minimizing the number of re-submittals to 3 times or less.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Building Inspection Special Fund	16,715	20,033	16,701	23,213	16,930	26,480

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Building Inspection Special Fund	145.1	11.5	148.6	12.5	150.9	14.0

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Number of commercial building plan reviews completed	24,640	13,000	32,700	32,000
Number of residential building plan reviews completed	28,889	15,000	16,000	17,000
Public infrastructure plan reviews completed - 10 business days	21%	60%	24%	60%
Residential plan reviews completed -10 business days	47%	55%	38%	55%
Total plans reviewed (including all other plans - remodel, additions, etc.)	86,304	55,000	80,000	80,000



**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Commercial, Residential, & Right-of-Way Inspections**

**Description:**

Ensures that commercial properties have certificates of occupancy and comply with the codes in place when they were constructed and are safe for their inhabitants, enforcing and regulating helipads, electronic locks, residential facilities, multi-family structures, and responding to complaints of non-permitted construction, regulating and permitting all advertising signs (both on- and off-premise, within the City and extraterritorial jurisdiction [ETJ]). Performs regulatory inspections of all electrical, plumbing, mechanical, and structural projects. Responsible for interpreting & providing answers to customer questions, providing timely responses for all rejections, performing utility releases, and conducting investigations for commercial & residential properties. Ensures stormwater quality of new developments within the City of Houston and ETJ follows Texas Pollutant Discharge Elimination System (TPDES) program authority, and reducing flood losses/impacts from flooding while protecting the floodplain's natural and beneficial functions.

**Goal:**

Provide timely and accurate inspections for all commercial and residential requests to include but are not limited to new construction, remodels, and repairs; establishes a programmatic and required inspection schedule to ensure continuity in maintenance standards, ensure safety and operator accountability for various structures & items for required developments and residential facilities.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Building Inspection Special Fund	75,500	55,950	80,607	60,786	81,368	65,879
Storm Water Fund	0	1,284	0	1,460	0	1,989
<b>Total</b>	<b>75,500</b>	<b>57,234</b>	<b>80,607</b>	<b>62,246</b>	<b>81,368</b>	<b>67,868</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Building Inspection Special Fund	433.4	21.0	446.3	23.9	455.7	19.5
Storm Water Fund	9.4	0.0	8.3	0.3	11.0	0.2
<b>Total</b>	<b>442.8</b>	<b>21.0</b>	<b>454.6</b>	<b>24.2</b>	<b>466.7</b>	<b>19.7</b>

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Number of electrical inspections completed	165,830	168,000	164,000	168,000
Number of mechanical inspections completed	78,389	79,000	84,000	79,000
Number of occupancy inspections completed	60,501	61,000	53,000	61,000
Number of plumbing inspections completed	223,442	226,000	219,000	226,000
Number of structural inspections completed	228,966	231,000	235,000	231,000

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Drinking Water Operations**

**Description:**

Plans, designs, constructs, operates and maintains Houston's critical public infrastructure systems to provide excellent drinking water, as well as, provides superior customer service to our utility customers and do so responsively, efficiently and in an environmentally responsible fashion.

**Goal:**

Monitor City's use of groundwater to maintain compliance with mandates of Harris Galveston Coastal Subsidence District. Maintain compliance with Texas Commission on Environmental Quality (TCEQ) and Environmental Protection Agency (EPA) clean and safe drinking water standards, as well as, American Water Works Association (AWWA) Partnership for Safe Water standards. Continue to train and develop a group of professional water managers and operators to ensure continued reliable and efficient operation of the utility in the coming decades. Continue fire hydrant rehabilitation program. This will provide reliable water access to City firefighters in response to future fire emergency calls that protect citizen lives and property. Expand the water loss and conservation programs through continuous implementation of recommendations from the Black and Veatch water loss report and increased engagement with customers regarding water consumption.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Project Cost Recovery Fund	2,045	872	2,305	971	2,760	1,063
Water and Sewer Operating Fund	159	230,728	166	308,382	902,023	361,465
<b>Total</b>	<b>2,204</b>	<b>231,600</b>	<b>2,471</b>	<b>309,353</b>	<b>904,783</b>	<b>362,528</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Project Cost Recovery Fund	5.0	0.0	5.0	0.0	5.0	0.0
Water and Sewer Operating Fund	697.5	65.7	734.7	83.0	835.8	85.9
<b>Total</b>	<b>702.5</b>	<b>65.7</b>	<b>739.7</b>	<b>83.0</b>	<b>840.8</b>	<b>85.9</b>

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Percentage of water main breaks repaired within 10 business days	81%	95%	80%	95%
Percentage of water quality questions responded within 2 Business Days	100%	100%	100%	100%
Percentage of water service requests investigated within next business day	95%	95%	96%	97%

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Houston TranStar**

**Description:**

Provides coordinated, innovative transportation and emergency management services to the region.

**Goal:**

Improve travel safety and reliability, and expands and enhances the Traffic Incident Management Program throughout the region. Enhance emergency planning, coordination of resources and delivery of information during hazardous events, and to increase the public's awareness and use of TranStar's services.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Houston TranStar Center Fund	2,513	2,390	2,917	3,004	2,650	3,427

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Houston TranStar Center Fund	8.6	0.0	8.8	0.0	10.0	0.0

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Number of stalled vehicles towed for free under the Tow and Go Program	N/A	N/A	N/A	30,000

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Mayor's Office for People with Disabilities**

**Description:**

Serves as the primary advocate for the needs and rights of residents and visitors with disabilities by providing constituent services, accessible program support, accessible infrastructure development, and communications.

**Goal:**

Facilitate the delivery of services. Act as liaison to Houston Commission on Disabilities, City Council, and other City departments. Make recommendations to public and private entities regarding the development of policy and legislation. Establish fundamental local, state, and national partnerships to promote community awareness.

**Mayor's Priority:** Complete Communities

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Building Inspection Special Fund	0	496	0	717	0	964

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Building Inspection Special Fund	4.1	0.0	4.7	0.0	6.0	0.0

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Number of constituents provided with information and referral services	397	500	534	600
Number of constituents reached through trainings and presentations	375	800	840	1,125
Number of pedestrian accessibility review program/sidewalk repair applications reviewed and processed	84	80	95	90

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Metering and Customer Service Operations**

**Description:**

Produces water/sewer/drainage bills; receives and processes invoice payments and responds to billing inquiries for water/sewer/drainage utility customers as well as provides excellent customer service through our call center within the City of Houston. Provides timely and accurate meter reads for billing, to approve, install, maintain, and read all commercial and residential water meters.

**Goal:**

Meet service delivery needs of utility subscribers through accurate billing, quality customer service, efficient remittance processing, and collections services. Ensures timely and accurate meter reads for billing by approving, installing, maintaining, and reading of all commercial and residential water meters.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Combined Utility System Gen Pur Fund	7	3,269	0	11,438	0	14,341
DDSRF - Drainage Charge	0	1,920	0	2,519	0	2,666
Water and Sewer Operating Fund	0	36,864	0	44,284	0	51,588
<b>Total</b>	<b>7</b>	<b>42,053</b>	<b>0</b>	<b>58,241</b>	<b>0</b>	<b>68,595</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Combined Utility System Gen Pur Fund	0.0	0.0	0.0	0.0	0.0	0.0
DDSRF - Drainage Charge	19.1	1.4	18.1	1.3	19.9	0.1
Water and Sewer Operating Fund	336.4	16.8	362.2	18.9	422.9	8.1
<b>Total</b>	<b>355.5</b>	<b>18.2</b>	<b>380.3</b>	<b>20.2</b>	<b>442.8</b>	<b>8.2</b>

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Utility billing accuracy rate	99.4%	99.0%	99.0%	99.0%
Utility customer calls answered within 5 minutes	32.7%	60.0%	60.0%	70.0%

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Transportation & Drainage Operations**

**Description:**

Maintains and improves the City's transportation & drainage infrastructure. Includes the Build Houston Forward program.

**Goal:**

Provide the City of Houston with properly maintained and functional drainage system infrastructure, as well as keeps streets and bridges functional and safe while maintaining traffic safety and mobility.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
DDSRF - Ad Valorem Tax	75,415	5,170	77,117	6,224	124,150	18,619
DDSRF - Drainage Charge	122,777	227	116,044	5,570	122,693	5,645
DDSRF - Metro ET AL	75,431	104,812	78,539	73,235	89,096	87,203
General Fund	129	21,404	102	24,471	111	25,204
Storm Water Fund	61,911	40,963	64,799	41,803	64,480	56,220
<b>Total</b>	<b>335,663</b>	<b>172,576</b>	<b>336,601</b>	<b>151,303</b>	<b>400,530</b>	<b>192,891</b>

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
DDSRF - Ad Valorem Tax	0.0	0.0	0.0	0.0	0.0	0.0
DDSRF - Drainage Charge	1.5	0.0	2.0	0.0	2.0	0.0
DDSRF - Metro ET AL	435.3	38.6	416.5	31.6	465.0	31.5
General Fund	0.0	0.0	0.0	0.0	0.0	0.0
Storm Water Fund	294.3	20.7	294.2	19.5	327.9	20.0
<b>Total</b>	<b>731.1</b>	<b>59.3</b>	<b>712.7</b>	<b>51.1</b>	<b>794.9</b>	<b>51.5</b>

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Curb miles of gutters swept	29,576	20,500	20,500	20,500
Lane miles of asphalt surface overlaid	128	153	125	125
Number of asphalt repairs / skin patches completed	12,134	9,300	9,300	9,300
Number of concrete panel replacements	910	650	325	650
Number of potholes repaired	68,282	60,000	60,000	60,000

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Wastewater Operations**

**Description:**

Collects, treats, and discharges clean water into the bayous while effectively managing biosolids. Protects the environment and investigates and prevents Sanitary Sewer Overflows (SSO) that may occur, while responding to customer service calls within a timely manner.

**Goal:**

Measure the millions of gallons per year (MGD) of quality water treated and the quantity of heat-dried biosolids that are marketed and sold for beneficial reuse each year, adhering to public response while minimizing or eliminating SSOs throughout the city.

**Mayor's Priority:** Services & Infrastructure

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Water and Sewer Operating Fund	496	148,449	232	176,297	826,064	194,520

**Staffing:**

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Water and Sewer Operating Fund	646.1	66.8	629.2	70.9	692.9	53.2

**Performance Measure:**

Performance	FY2022 Actual	FY2023 Target	FY2023 Estimate	FY2024 Target
Linear feet of wastewater-pipe cleaning completed (millions)	4.6	4.6	4.6	4.6
Linear feet of wastewater-pipe renewal completed	880,000	800,000	800,000	800,000
Percentage of wastewater repairs completed within 14 days (excluding restoration)	100%	100%	100%	100%

**FISCAL YEAR 2024 BUDGET**

**Business Area Program Detail**

**Business Area : Houston Public Works**

**Bus Area No. : 2000**

**Debt Service and Interfund Transfers**

**Description:**

Budget allocations included in this section reflect debt service payments and/or interfund transfers. Major transfers include internal transfers between Combined Utility System funds to pay for debt service and consent decree obligations, transfers to CIP funds to pay for infrastructure projects, and transfers to Stormwater fund to cover O&M costs for maintenance of the City's drainage system.

**Goal:**

To effectively manage debt service payments and interfund transfers.

**Mayor's Priority:** Other

(\$ in thousands)

Fund	FY2022 Actual		FY2023 Estimate		FY2024 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Building Inspection Special Fund	0	10,694	0	7,234	0	7,400
Combined Utility System Gen Pur Fund	0	186,739	0	436,748	0	415,945
Combined Utility System Operating Fund	0	492,978	0	482,092	0	553,893
DDSRF - Ad Valorem Tax	0	57,748	0	101,976	0	105,532
DDSRF - Drainage Charge	0	79,562	0	104,482	0	119,149
DDSRF - Metro ET AL	0	-30,788	0	1,763	0	2,142
Storm Water Fund	0	16,972	0	16,980	0	16,602
Water and Sewer Operating Fund	0	463,483	0	470,145	0	534,449
<b>Total</b>	<b>0</b>	<b>1,277,388</b>	<b>0</b>	<b>1,621,420</b>	<b>0</b>	<b>1,755,112</b>



**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

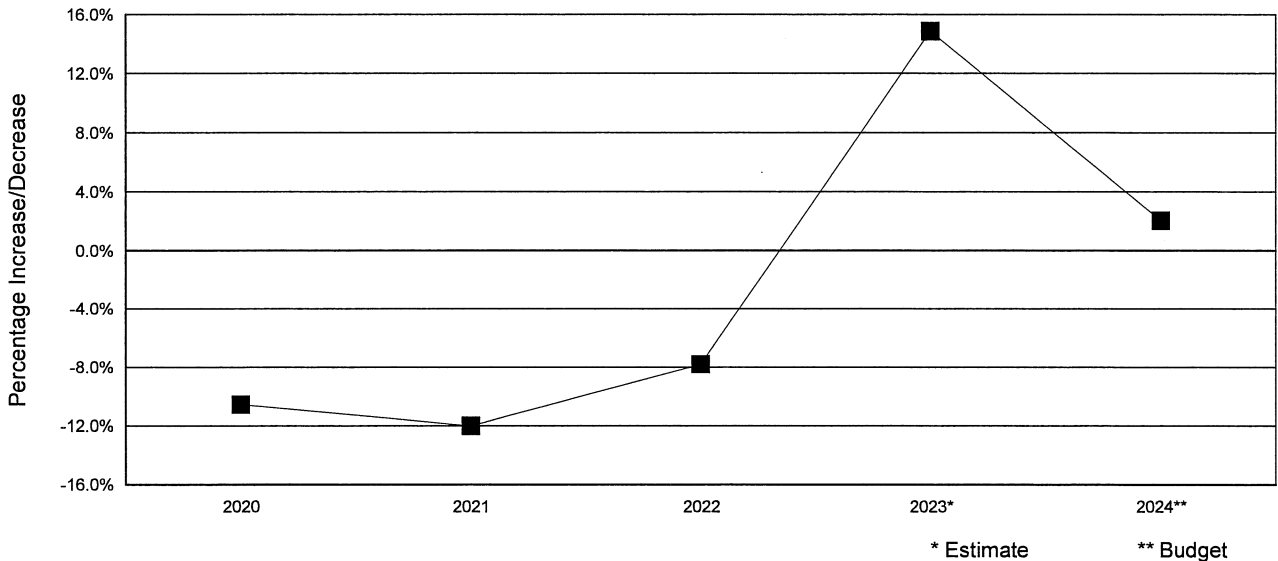
Fund Name : General Fund  
 Business Area : Houston Public Works  
 Fund No. /Bus. Area No. : 1000 / 2000

		FY2022 Actual	FY2023 Current Budget	FY2023 Estimate	FY2024 Budget
Expenditures	Personnel Services	816,564	919,213	919,213	936,026
	Supplies	527	4,300	350	4,300
	Other Services and Charges	21,618,747	24,847,875	24,851,825	25,361,027
	Total M & O Expenditures	22,435,838	25,771,388	25,771,388	26,301,353
	Debt Service & Other Uses	0	0	0	0
	Total Expenditure	22,435,838	25,771,388	25,771,388	26,301,353
Revenues		3,066,908	3,070,500	2,981,613	2,934,100
Staffing	Full-Time Equivalents - Civilian	7.7	8.5	8.2	8.3
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	7.7	8.5	8.2	8.3
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

**Significant Budget Changes and Highlights**

- o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.
- o Capital Projects Division will continue to improve the Joint Referral Committee (JRC) transaction process to streamline and reduce processing times.
- o The Financial Management Services Division budget of \$25.2 million includes electricity costs of \$1.2 million for traffic signals, \$992,330 for freeway lights and \$23 million for street lights.

**General Fund  
 Houston Public Works  
 Year over Year Expenditure Change**



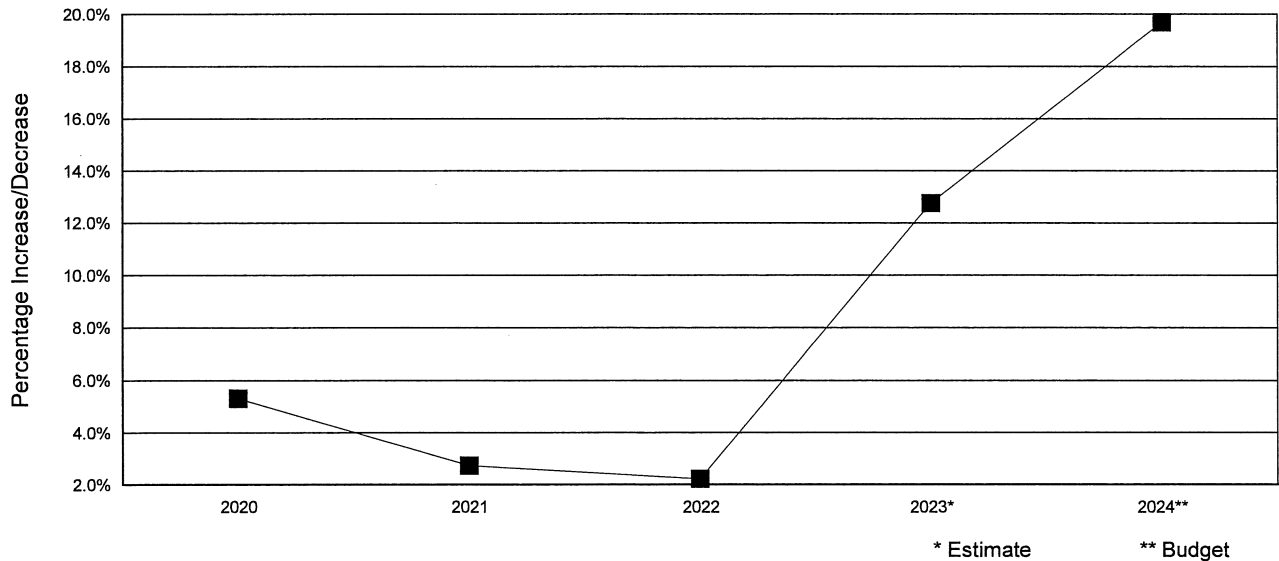
**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

**Fund Name** : Project Cost Recovery Fund  
**Business Area** : Houston Public Works  
**Fund No. /Bus. Area No.** : 1001 / 2000

		FY2022 Actual	FY2023 Current Budget	FY2023 Estimate	FY2024 Budget
Expenditures	Personnel Services	37,228,147	45,221,956	39,810,024	48,902,100
	Supplies	108,381	259,400	244,100	247,100
	Other Services and Charges	6,686,343	9,203,144	9,013,689	9,695,100
	Equipment	303,003	850,000	884,600	906,000
	Non-Capital Equipment	117,948	198,500	163,900	231,800
	Total M & O Expenditures	<u>44,443,822</u>	<u>55,733,000</u>	<u>50,116,313</u>	<u>59,982,100</u>
	Debt Service & Other Uses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditure	<u>44,443,822</u>	<u>55,733,000</u>	<u>50,116,313</u>	<u>59,982,100</u>	
Revenues		44,443,822	55,733,000	50,116,313	59,982,100
Staffing	Full-Time Equivalents - Civilian	308.2	363.1	317.1	376.4
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	<u>308.2</u>	<u>363.1</u>	<u>317.1</u>	<u>376.4</u>
	Full-Time Equivalents - Overtime	2.2	1.2	2.5	2.1
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o Continues to support the Northeast Water Purification Plant Expansion Project. Most of the costs (84%) will be paid for by the four participating water authorities.</li> <li>o The FY2024 Budget provides funding for B2G Now and LCP Tracker Payroll reporting system.</li> <li>o The FY2024 Budget provides funding for Aurigo training contract, for software and services for project management.</li> <li>o Implementation of 10-year CIP plan for FY2024 - FY2033.</li> </ul>				

**Project Cost Recovery Fund  
Houston Public Works  
Year over Year Expenditure Change**



**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

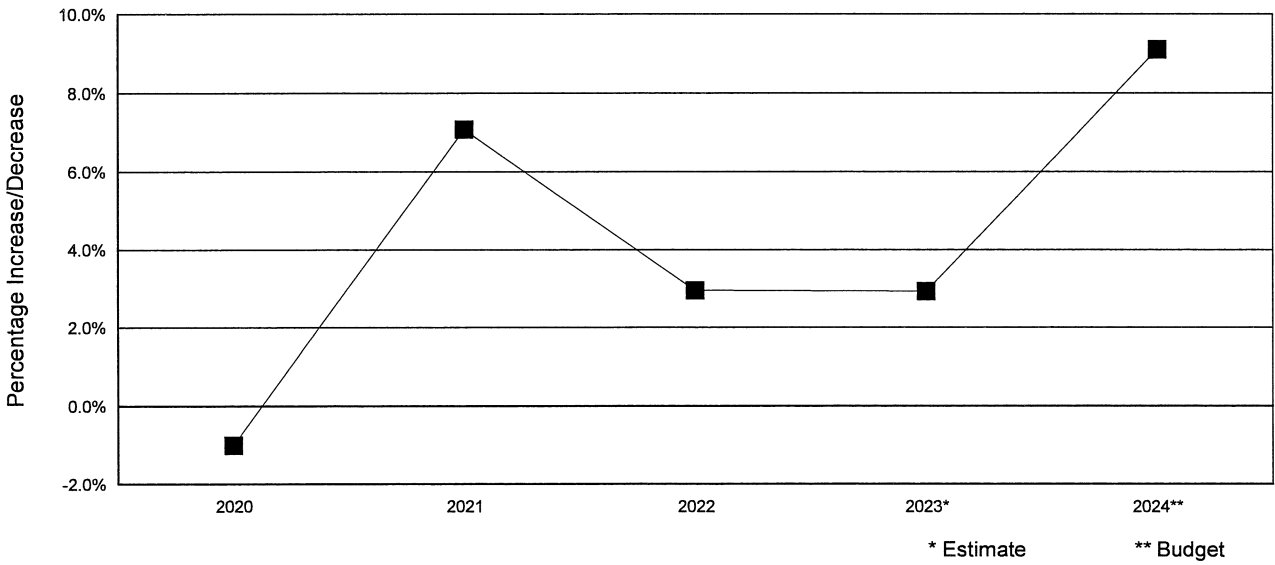
**Fund Name** : Building Inspection Special Fund  
**Business Area** : Houston Public Works  
**Fund No. /Bus. Area No.** : 2301 / 2000

		FY2022 Actual	FY2023 Current Budget	FY2023 Estimate	FY2024 Budget
Expenditures	Personnel Services	64,002,708	70,125,000	68,160,880	73,594,150
	Supplies	250,966	387,500	395,620	315,700
	Other Services and Charges	20,368,521	23,125,500	22,343,250	24,800,500
	Equipment	843,286	1,275,700	260,500	1,690,000
	Non-Capital Equipment	282,405	841,700	868,200	502,550
	Total M & O Expenditures	85,747,886	95,755,400	92,028,450	100,902,900
	Debt Service & Other Uses	10,693,601	7,234,000	7,234,000	7,399,500
	<b>Total Expenditure</b>	<b>96,441,487</b>	<b>102,989,400</b>	<b>99,262,450</b>	<b>108,302,400</b>
Revenues		92,215,155	91,515,800	97,307,500	98,298,300
Staffing	Full-Time Equivalents - Civilian	602.5	628.1	619.8	633.6
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	602.5	628.1	619.8	633.6
	Full-Time Equivalents - Overtime	32.6	30.7	36.5	33.6

**Significant Budget Changes and Highlights**

- o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.
- o FY2024 revenues increased by \$6.8 million mainly due to an increase in Consumer Price Index (CPI) rates and permitting and construction activity.
- o Includes funding of \$5.5 million to be transferred to Contributed Capital Project Fund (Fund 4515) for the design and development of the new permitting and inspection system.
- o Includes funding of \$2 million for additional positions to support commercial, residential and public infrastructure plan review, and commercial, residential and right-of-way inspection.
- o Includes funding of \$1.7 million for new and replacement of capital equipment.
- o Includes funding of \$212,000 for the Americans with Disabilities Act (ADA) Self-Evaluation and Transition Plan.
- o Includes \$2 million more revenue and \$935,000 more expenses due to the Mobility Permitting group moving from DDSRF - Metro ET AL Fund (Fund 2312) in FY2023.

**Building Inspection Special Fund  
Houston Public Works  
Year over Year Expenditure Change**



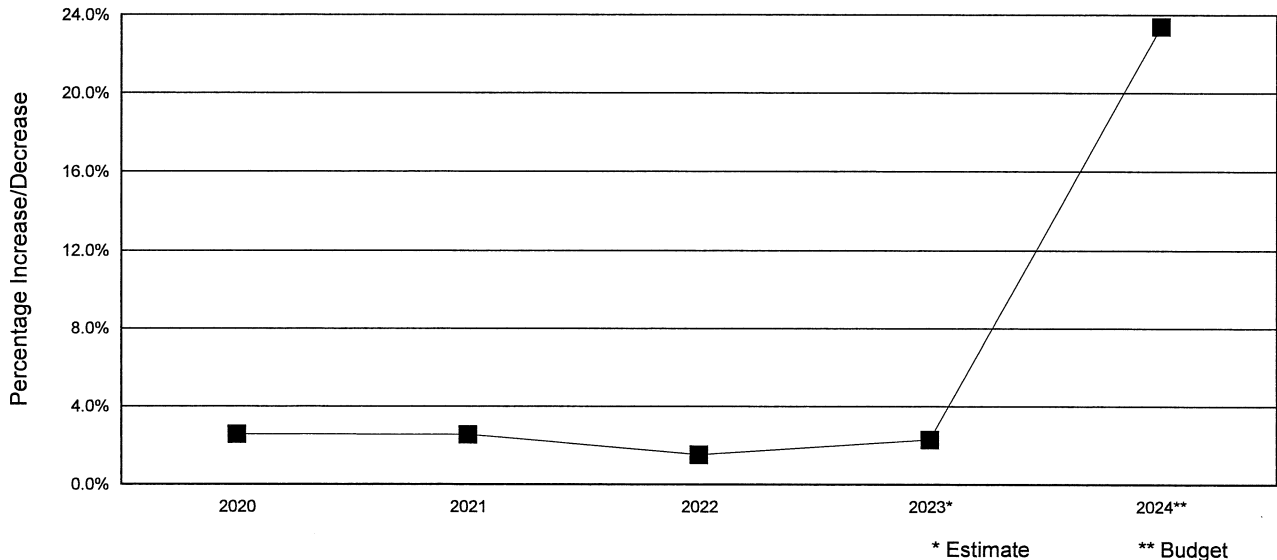
**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

Fund Name : Storm Water Fund  
 Business Area : Houston Public Works  
 Fund No. /Bus. Area No. : 2302 / 2000

		FY2022 Actual	FY2023 Current Budget	FY2023 Estimate	FY2024 Budget
Expenditures	Personnel Services	23,954,350	27,613,100	24,842,501	<b>28,944,000</b>
	Supplies	525,882	1,120,200	947,200	<b>981,600</b>
	Other Services and Charges	14,900,479	18,833,921	17,627,816	<b>18,439,700</b>
	Equipment	3,842,180	8,858,879	1,155,419	<b>10,999,200</b>
	Non-Capital Equipment	71,403	89,200	83,360	<b>96,900</b>
	Total M & O Expenditures	<u>43,294,294</u>	<u>56,515,300</u>	<u>44,656,296</u>	<u><b>59,461,400</b></u>
	Debt Service & Other Uses	16,972,450	16,979,500	16,979,500	<b>16,601,900</b>
	Total Expenditure	<u>60,266,744</u>	<u>73,494,800</u>	<u>61,635,796</u>	<u><b>76,063,300</b></u>
Revenues		61,910,991	65,074,000	64,798,860	<b>64,479,500</b>
Staffing	Full-Time Equivalents - Civilian	304.7	342.3	303.5	<b>339.9</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	<u>304.7</u>	<u>342.3</u>	<u>303.5</u>	<u><b>339.9</b></u>
	Full-Time Equivalents - Overtime	20.7	19.8	19.8	<b>20.2</b>
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o Includes \$250,000 funding to support Asset Exchange/Channel Ownership Program with Harris County Flood Control District.</li> <li>o Includes funding to maintain the City's Texas Pollutant Discharge Elimination System (TPDES) Storm Water Permit.</li> <li>o Provides for the de-silting, re-grading and establishment of proper elevation in roadside ditches.</li> <li>o Provides for the inspection, repair and maintenance of damaged inlets, manholes and storm sewers.</li> <li>o Provides for the maintenance of off-road channels, detention ponds and drainage easements, mowing and herbicide application in the City's right-of-way.</li> <li>o Provides for the sweeping of the City's downtown streets and major thoroughfares.</li> </ul>				

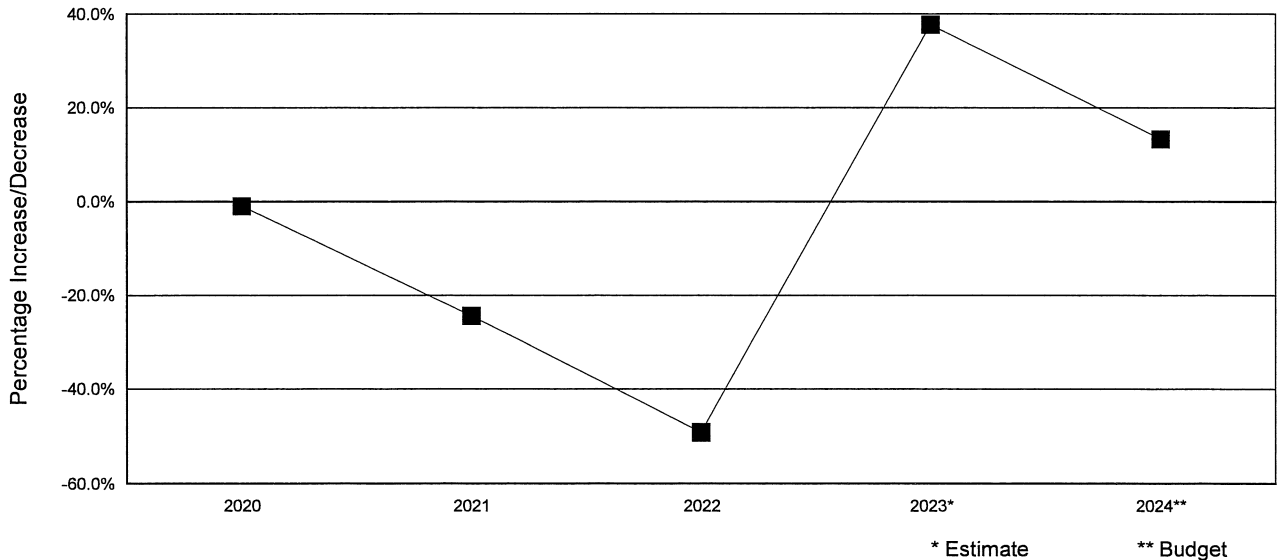
**Storm Water Fund  
 Houston Public Works  
 Year over Year Expenditure Change**



**FISCAL YEAR 2024 BUDGET**

<b>Business Area Budget Summary</b>					
<b>Fund Name</b> :		<b>DDSRF - Drainage Charge</b>			
<b>Business Area</b> :		<b>Houston Public Works</b>			
<b>Fund No. /Bus. Area No.</b> :		<b>2310 / 2000</b>			
		<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Expenditures	Personnel Services	1,904,407	2,187,200	1,986,420	<b>2,095,400</b>
	Supplies	74,710	76,900	76,900	<b>76,900</b>
	Other Services and Charges	428,057	5,964,100	6,024,100	<b>6,137,800</b>
	Equipment	(248,468)	174,300	0	<b>0</b>
	Non-Capital Equipment	0	3,000	3,000	<b>3,000</b>
	Total M & O Expenditures	2,158,706	8,405,500	8,090,420	<b>8,313,100</b>
	Debt Service & Other Uses	79,561,726	104,307,900	104,482,200	<b>119,148,600</b>
	Total Expenditure	81,720,432	112,713,400	112,572,620	<b>127,461,700</b>
Revenues		122,793,996	113,416,700	116,043,700	<b>122,692,900</b>
Staffing	Full-Time Equivalents - Civilian	20.6	24.0	20.1	<b>21.9</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	20.6	24.0	20.1	<b>21.9</b>
	Full-Time Equivalents - Overtime	1.4	0.1	1.3	<b>0.1</b>
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o Includes \$104.6 million to continue to fund CIP projects related to drainage and streets.</li> <li>o Includes \$14 million of transfers to the Storm Water Fund to partially cover the O&amp;M expenses.</li> <li>o Includes funding of \$1.5 million for Drainage Fee study.</li> </ul>				

**DDSRF - Drainage Charge  
Houston Public Works  
Year over Year Expenditure Change**



**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

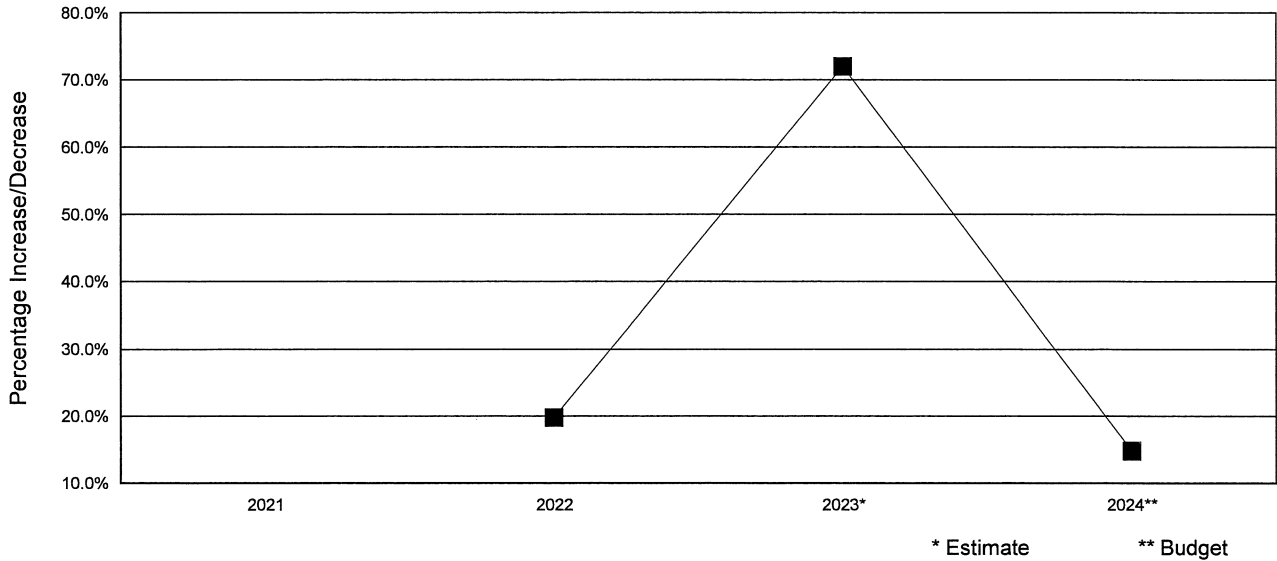
Fund Name : DDSRF - Ad Valorem Tax  
 Business Area : Houston Public Works  
 Fund No. /Bus. Area No. : 2311 / 2000

		FY2022 Actual	FY2023 Current Budget	FY2023 Estimate	FY2024 Budget
Expenditures	Other Services and Charges	78,928	129,610	120,634	230,100
	Equipment	5,091,418	19,255,639	6,103,107	18,388,700
	Total M & O Expenditures	5,170,346	19,385,249	6,223,741	18,618,800
	Debt Service & Other Uses	57,747,552	97,626,351	101,976,099	105,531,600
	Total Expenditure	62,917,898	117,011,600	108,199,840	124,150,400
Revenues		75,414,979	77,078,576	77,117,406	124,150,028
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	0.0	0.0	0.0	0.0
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	0.0

**Significant Budget Changes and Highlights**

- o Includes \$123.2 million transfer from the General Fund for captured tax revenues.
- o Includes \$18.4 million in funding for capital equipment, with \$13.4 million for prior years rollovers.
- o Includes \$100.5 million in funding for CIP street and drainage projects.
- o Includes \$5 million in funding for 380 Agreements.

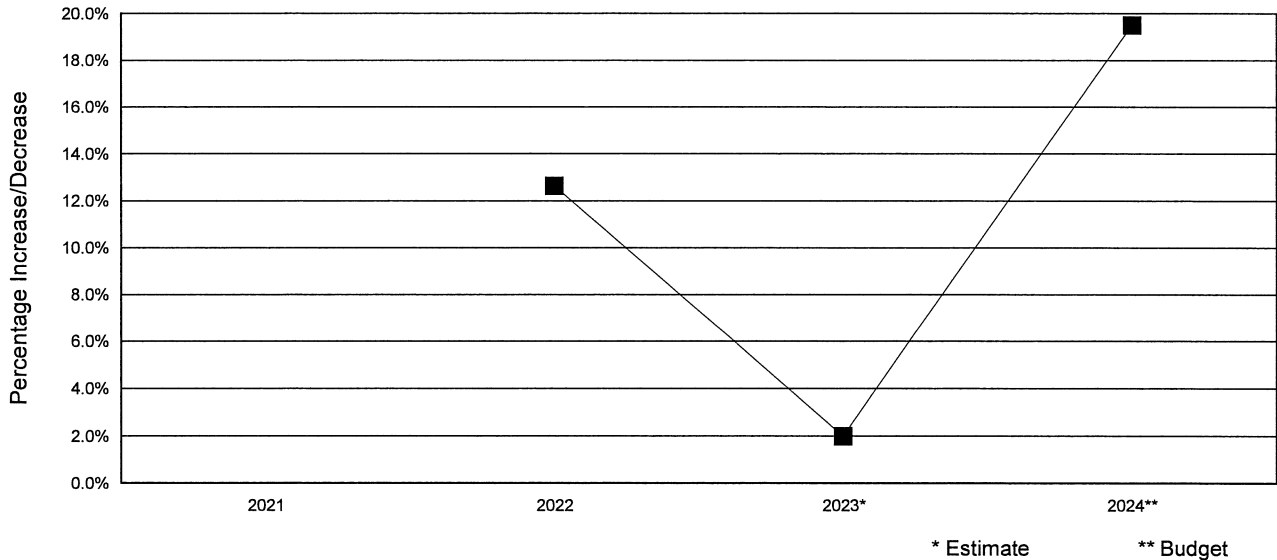
**DDSRF - Ad Valorem Tax  
 Houston Public Works  
 Year over Year Expenditure Change**



**FISCAL YEAR 2024 BUDGET**

<b>Business Area Budget Summary</b>					
<b>Fund Name</b> :		<b>DDSRF - Metro ET AL</b>			
<b>Business Area</b> :		<b>Houston Public Works</b>			
<b>Fund No. /Bus. Area No.</b> :		<b>2312 / 2000</b>			
		<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Expenditures	Personnel Services	38,035,275	37,156,300	37,104,449	<b>43,105,000</b>
	Supplies	10,145,357	12,815,800	12,815,800	<b>11,910,200</b>
	Other Services and Charges	27,211,340	28,377,696	25,031,011	<b>33,822,900</b>
	Equipment	30,787,733	223,650	130,550	<b>867,300</b>
	Non-Capital Equipment	123,452	179,100	173,900	<b>189,700</b>
	Total M & O Expenditures	106,303,157	78,752,546	75,255,710	<b>89,895,100</b>
	Debt Service & Other Uses	(30,787,733)	1,762,900	1,762,900	<b>2,141,600</b>
	Total Expenditure	75,515,424	80,515,446	77,018,610	<b>92,036,700</b>
Revenues		75,431,288	84,978,800	78,538,679	<b>89,095,800</b>
Staffing	Full-Time Equivalents - Civilian	439.3	420.5	420.5	<b>470.0</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	439.3	420.5	420.5	<b>470.0</b>
	Full-Time Equivalents - Overtime	38.6	32.2	31.6	<b>31.5</b>
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o Includes additional funding of \$3 million, for bridge maintenance and preservation (\$2 million), GIS Digitalization Services to establish an asset management program (\$500,000), traffic signal timing and engineering support (\$250,000), and additional traffic cameras to support the Mayor's Vision Zero goals (\$250,000).</li> <li>o Includes \$2 million less revenue and \$935,000 less expenses due to the Mobility Permitting group moving to Fund 2301 in FY2023.</li> <li>o Continuation of METRO reimbursements to cover the costs of asphalt skin patches, street resurfacing, street maintenance, concrete repair, bridge maintenance, signal maintenance, signal engineering, and traffic operation (\$87.9 million from Metro).</li> </ul>				

**DDSRF - Metro ET AL  
Houston Public Works  
Year over Year Expenditure Change**

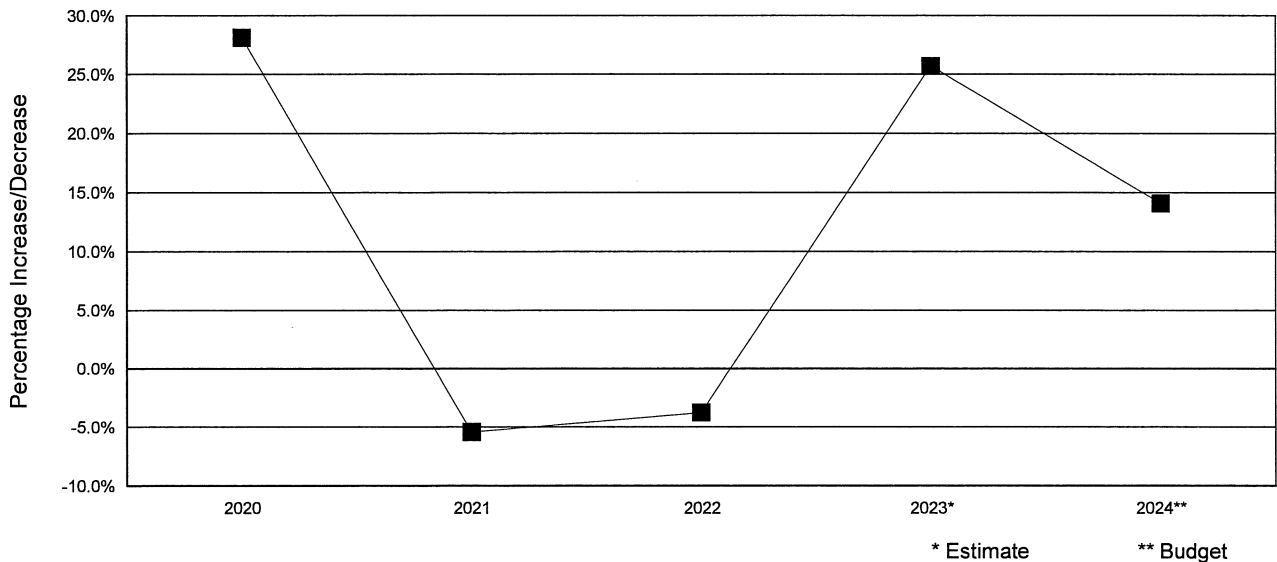


**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

<b>Fund Name</b> :		<b>Houston TranStar Center Fund</b>			
<b>Business Area</b> :		<b>Houston Public Works</b>			
<b>Fund No. /Bus. Area No.</b> :		<b>2402 / 2000</b>		<b>FY2022</b>	<b>FY2023</b>
		<b>Actual</b>	<b>Current Budget</b>	<b>FY2023</b>	<b>FY2024</b>
				<b>Estimate</b>	<b>Budget</b>
Expenditures	Personnel Services	1,169,558	1,367,540	1,115,210	<b>1,473,539</b>
	Supplies	60,857	91,700	91,700	<b>91,700</b>
	Other Services and Charges	1,151,206	1,744,100	1,576,517	<b>1,837,100</b>
	Non-Capital Equipment	8,415	223,999	220,799	<b>25,000</b>
	Total M & O Expenditures	2,390,036	3,427,339	3,004,226	<b>3,427,339</b>
	Debt Service & Other Uses	0	0	0	<b>0</b>
	Total Expenditure	2,390,036	3,427,339	3,004,226	<b>3,427,339</b>
Revenues		2,513,374	2,559,100	2,916,500	<b>2,650,000</b>
Staffing	Full-Time Equivalents - Civilian	8.6	10.0	8.8	<b>10.0</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	8.6	10.0	8.8	<b>10.0</b>
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	<b>0.0</b>
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o Includes funding for roof repair, window leaks, build out of area barriers, and other facility maintenance projects for the Houston TranStar Center.</li> <li>o Includes funding to continue public outreach initiatives to promote traffic safety programs in FY2024.</li> <li>o Oversees audio/visual improvements to consortium conference rooms, including METRO and TxDOT's Emergency Operations Centers.</li> <li>o Maintains readiness for multi-agency, multi-jurisdictional emergency response efforts at the Houston TranStar Center.</li> </ul>				

**Houston TranStar Center Fund  
Houston Public Works  
Year over Year Expenditure Change**

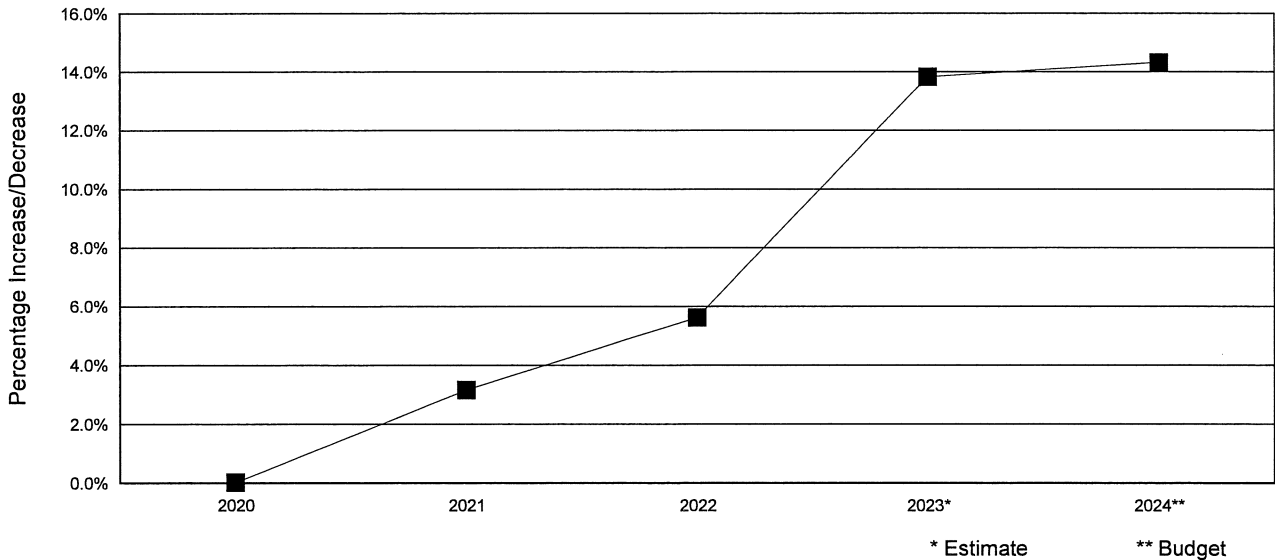




**FISCAL YEAR 2024 BUDGET**

<b>Business Area Budget Summary</b>						
<b>Fund Name</b> :		<b>Water and Sewer Operating Fund</b>				
<b>Business Area</b> :		<b>Houston Public Works</b>				
<b>Fund No. /Bus. Area No.</b> :		<b>8300 / 2000</b>	<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Expenditures	Personnel Services	205,519,187	233,733,400	217,546,198	<b>253,972,200</b>	
	Supplies	51,631,051	57,039,700	63,816,817	<b>90,782,900</b>	
	Other Services and Charges	265,138,693	315,666,100	358,670,291	<b>391,055,300</b>	
	Equipment	(8,730,448)	1,111,600	1,110,451	<b>1,368,200</b>	
	Non-Capital Equipment	1,069,488	3,482,100	3,476,339	<b>2,880,500</b>	
	Total M & O Expenditures	514,627,971	611,032,900	644,620,096	<b>740,059,100</b>	
	Debt Service & Other Uses	464,731,622	510,147,100	470,147,100	<b>534,450,600</b>	
	Total Expenditure	979,359,593	1,121,180,000	1,114,767,196	<b>1,274,509,700</b>	
Revenues		1,373,149,060	1,514,603,200	1,620,257,156	<b>1,847,633,400</b>	
Staffing	Full-Time Equivalents - Civilian	2,083.2	2,328.8	2,114.2	<b>2,396.9</b>	
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>	
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>	
	Total	2,083.2	2,328.8	2,114.2	<b>2,396.9</b>	
	Full-Time Equivalents - Overtime	162.0	94.9	184.0	<b>159.7</b>	
Significant Budget Changes and Highlights	<ul style="list-style-type: none"> <li>o The FY2024 Budget provides funding for health benefits, pension contribution, and municipal employees contractual pay increases.</li> <li>o The FY2024 Budget includes an inflationary water and sewer rate increase of 9.2% plus adjustments due to the rate study.</li> <li>o River Authority Contracts increases of \$6.5 million from FY2023 Budget based on negotiated contracts with the different water authorities.</li> </ul>					

**Water and Sewer Operating Fund  
Houston Public Works  
Year over Year Expenditure Change**



**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

**Fund Name : Combined Utility System Operating Fund**

**Business Area : Houston Public Works**

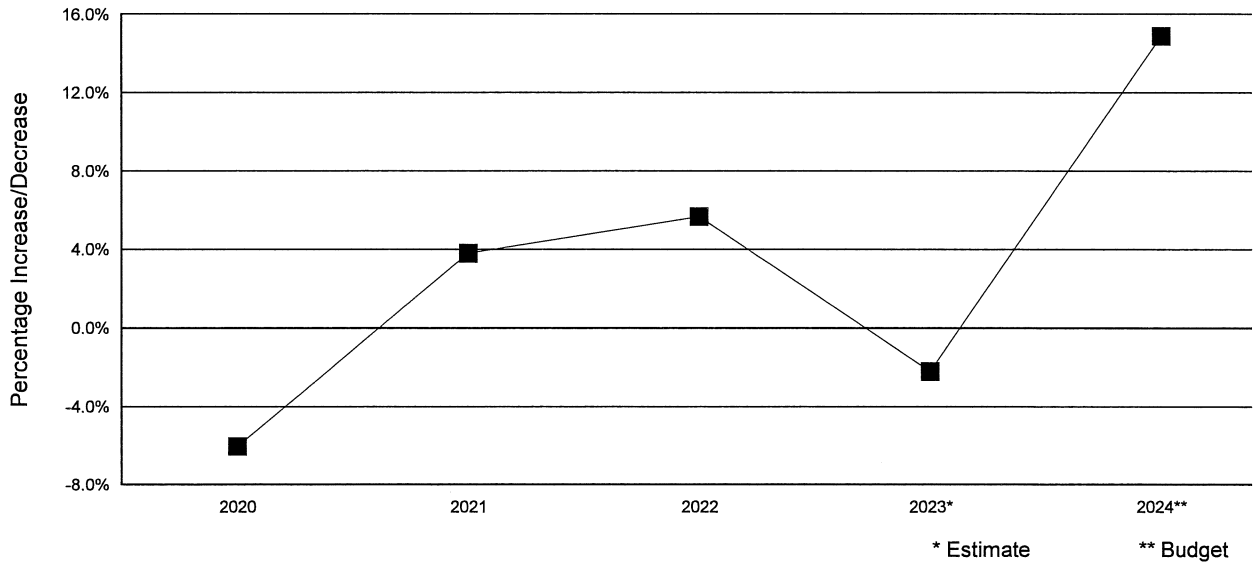
**Fund No. /Bus. Area No. : 8301 / 2000**

		<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Expenditures	Debt Service & Other Uses	492,978,387	522,091,600	482,091,600	<b>553,892,500</b>
	Total Expenditure	<u>492,978,387</u>	<u>522,091,600</u>	<u>482,091,600</u>	<u><b>553,892,500</b></u>
Revenues		493,779,494	522,091,600	518,422,851	<b>553,892,500</b>
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>
	Total	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u><b>0.0</b></u>
	Full-Time Equivalents - Overtime	0	0	0	<b>0</b>

Significant Budget Changes and Highlights

o The FY2024 Budget includes an increase from FY2023 Budget in debt service transfers due to increased debt service payments.

**Combined Utility System Operating Fund  
Houston Public Works  
Year over Year Expenditure Change**

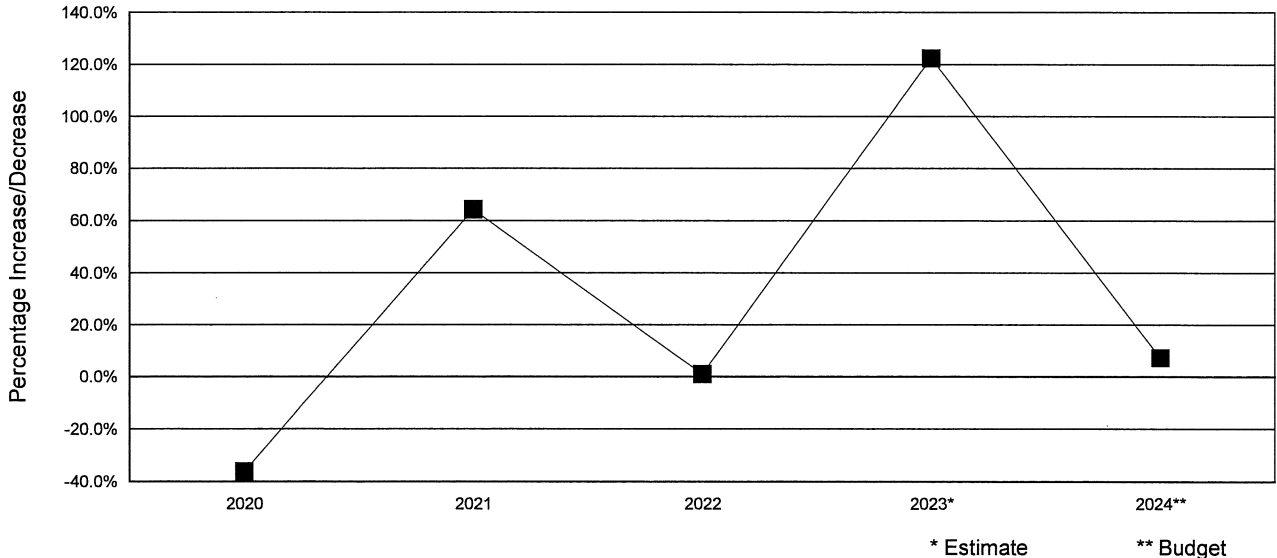


**FISCAL YEAR 2024 BUDGET**

**Business Area Budget Summary**

<b>Fund Name</b> :		<b>Combined Utility System Gen Pur Fund</b>					
<b>Business Area</b> :		<b>Houston Public Works</b>					
<b>Fund No. /Bus. Area No.</b> :		<b>8305 / 2000</b>		<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Expenditures	Other Services and Charges	12,488,434	15,378,400	15,381,188	<b>16,232,000</b>		
	Equipment	17,836,557	51,757,100	30,749,320	<b>85,698,600</b>		
	Non-Capital Equipment	24,528	0	0	<b>0</b>		
	Total M & O Expenditures	30,349,519	67,135,500	46,130,508	<b>101,930,600</b>		
	Debt Service & Other Uses	186,738,728	437,146,000	436,748,424	<b>415,945,000</b>		
	Total Expenditure	217,088,247	504,281,500	482,878,932	<b>517,875,600</b>		
Revenues		60,558,024	0	0	<b>0</b>		
Staffing	Full-Time Equivalents - Civilian	0.0	0.0	0.0	<b>0.0</b>		
	Full-Time Equivalents - Classified	0.0	0.0	0.0	<b>0.0</b>		
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	<b>0.0</b>		
	Total	0.0	0.0	0.0	<b>0.0</b>		
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	<b>0.0</b>		
Significant Budget Changes and Highlights	o Capital Acquisition Budget of \$85.7 million includes \$41.2 million for capital equipment rollovers from prior years.						
	o Transfer to CUS Operating of \$51.2 million to fund regulatory compliance activities.						
	o Transfer to Stormwater is decreasing by \$1.6 million from FY2023 Budget due to less funding needed to cover Stormwater Fund operating and maintenance expenses in FY2024.						
	o Transfer to Capital projects of \$279.2 million to cover Pay-As-You-Go funding for CUS capital projects in FY2024.						

**Combined Utility System Gen Pur Fund  
Houston Public Works  
Year over Year Expenditure Change**



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**FISCAL YEAR 2024 BUDGET**

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**Business Area Revenues Summary**

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**Business Area : Houston Public Works**

**Business Area No. : 2000**

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<b>Category</b>	<b>FY2022 Actual</b>	<b>FY2023 Current Budget</b>	<b>FY2023 Estimate</b>	<b>FY2024 Budget</b>
Charges for Services	1,451,774,886	1,586,654,100	1,687,203,290	<b>1,910,632,000</b>
Direct Interfund Services	48,559,319	60,536,200	54,593,880	<b>65,456,200</b>
Indirect Interfund Services	6,139,700	6,913,400	6,913,400	<b>6,822,800</b>
Interest	9,492,987	13,478,000	20,570,059	<b>29,230,200</b>
Intergovernmental	74,660,018	83,435,400	79,221,700	<b>89,572,400</b>
Licenses and Permits	76,580,456	74,512,100	79,492,878	<b>79,741,600</b>
Miscellaneous/Other	105,423,981	25,383,400	59,483,236	<b>27,034,400</b>
Other Fines and Forfeits	143,130	108,600	176,561	<b>156,900</b>
Other Franchise	458,783	480,000	423,000	<b>428,600</b>
Other Resources	632,043,831	678,620,076	640,422,574	<b>756,733,528</b>
<b>Grand Total</b>	<b><u>2,405,277,091</u></b>	<b><u>2,530,121,276</u></b>	<b><u>2,628,500,578</u></b>	<b><u>2,965,808,628</u></b>