

OFFICE OF CITY CONTROLLER
CITY OF HOUSTON
INTER OFFICE CORRESPONDENCE

To	Mayor Bill White City Council Members	From	Annise D. Parker City Controller
		Date	January 30, 2004
		Subject	December 2003 Financial Report

Attached is the Monthly Financial and Operations Report for the period ending December 31, 2003.

GENERAL FUND – FY 2003

The final fiscal year 2003 Undesignated Fund Balance is \$83 million. The annual audit is now complete.

GENERAL FUND – FY 2004

General Fund revenue projections have increased by \$2 million from last month. This is due to increases in sales tax receipts and gas franchise revenues.

- The sales tax revenue projection is \$329.5 million, or \$1.5 million more than last month. Our projection is based on year-to-date receipts, which are running higher than we anticipated at the start of the fiscal year. For the remainder of FY 04 we are predicting a 2% increase over FY 03.
- The gas franchise revenue projection is \$17 million. This is an increase of \$500 thousand. Our projection is based on year-to-date receipts, which are 9% higher than last year.

There was no change in General Fund expenditures.

Due to the increases in sales taxes and gas franchise fees, we are now projecting a budget shortfall of approximately \$5.9 million. This is down from the \$7.8 million shortfall we reported in November.

Mayor Bill White
City Council Members
December 2003 Monthly Financial and Operations Report

HIGHLIGHTS OF THE BOND STATUS REPORT

COMMERCIAL PAPER	Drawdowns FY04 (in millions)	Drawdowns in Dec. (in millions)	Increased Authorization/ (Refunded) (in millions)	Amount Available to be Drawn (in millions)	Amount Outstanding (in millions)
General Obligation					
<i>(Series A & B)</i>					
<i>Public Improvement Bonds</i>	\$ 30.00	\$ 8.00	\$ (69.00)	\$ 77.00	\$ 301.30
<i>(Series C)</i>	\$ 2.40	\$ 0.00	\$ (45.90)	\$ 0.00	\$ 0.00
<i>Equipment</i>	\$ 3.10	\$ 0.00	\$ (19.10)	\$ 0.00	\$ 0.00
<i>Storm & Overlay</i>					
<i>(Series D)</i>	\$ 22.00	\$ 2.00	\$ 110.00	\$ 240.00	\$ 35.00
<i>(Series E)</i>					
<i>Downtown Streetscape</i>	\$ (0.50)	\$ 2.00	\$ 0.00	\$ 0.50	\$ 5.00
<i>Equipment</i>	\$ 18.50	\$ 10.00	\$ 17.00	\$ 68.00	\$ 18.50
<i>Metro Street Projects</i>	\$ 0.00	\$ 0.00	\$ 63.00	\$ 63.00	\$ 0.00
Water and Sewer	\$ 190.00	\$ 0.00	\$ 0.00	\$ 294.75	\$ 605.25
<i>(Series A & B)</i>					
Aviation	\$ 0.00	\$ 0.00	\$ 0.00	\$ 300.00	\$ 0.00
<i>(Series A,B, & C)</i>					
Convention & Entertainment	\$ 0.00	\$ 0.00	\$ 0.00	\$ 52.50	\$ 22.50
<i>(Series A)</i>					

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure.

As of December 31, 2003, the ratio for each type of outstanding debt was

General Obligation	17.4%
Water and Sewer	15.2%
Aviation	16.0%
Convention & Entertainment	27.1%

Respectfully submitted,



Annise D. Parker
City Controller



CITY OF HOUSTON

Finance and Administration
Department

Interoffice

Correspondence

To: Mayor Bill White
Members of City Council

From: Judy Gray Johnson, Director

Date: January 30, 2004

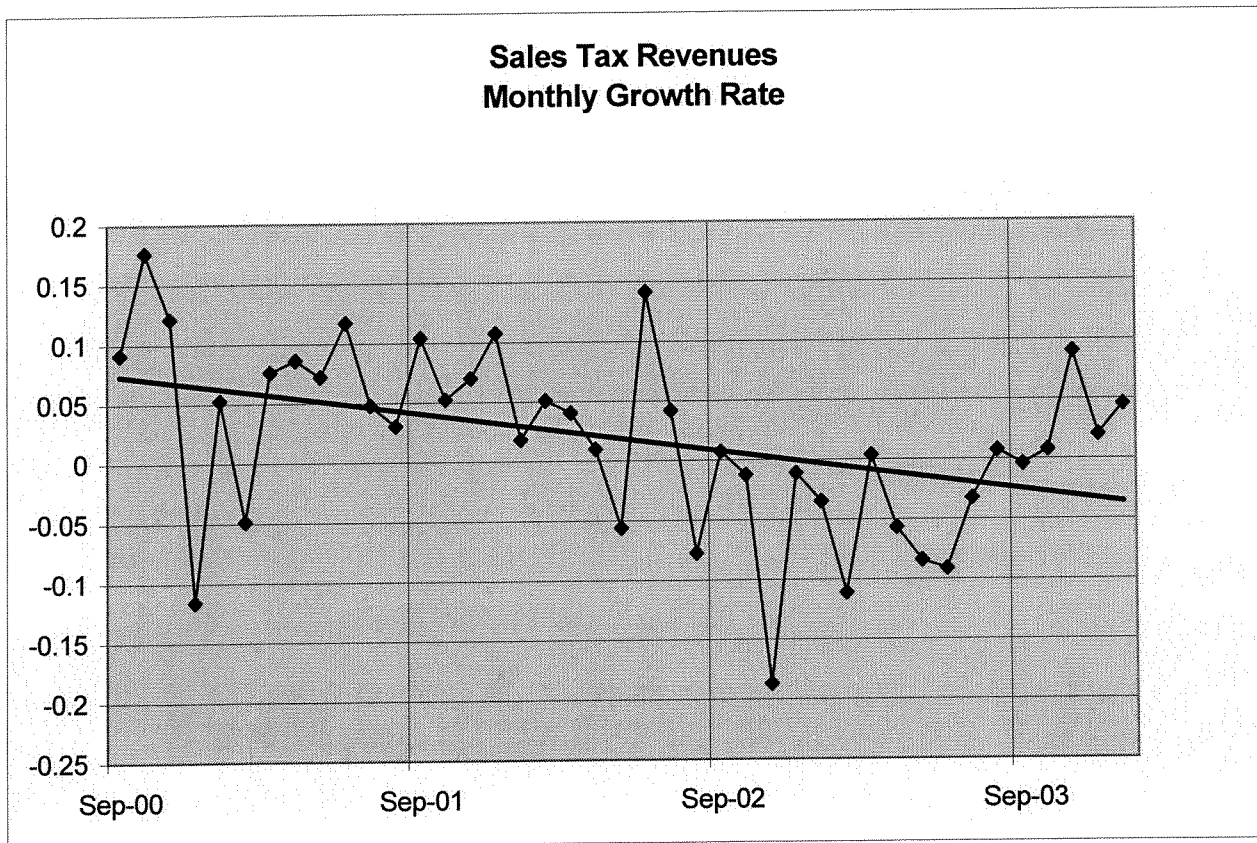
Subject: **December Monthly Financial
and Operations Report**

Attached is the Monthly Financial and Operations Report for the period ending December 31, 2003.

Our estimates of General Fund Revenues have declined by \$4 million since last month. This is primarily due to changes in franchise revenues. We have decreased our estimates for electric franchise revenues by \$2.1 million and telephone franchise revenues by \$2.4 million, offset by increased estimates for gas franchise revenues of \$500 million.

In many respects, this is a challenging month for updating our projections. We are half-way through the fiscal year, but it is important to remember that for some of the largest revenue sources, we don't have six months of actual data. We have five months actual data for sales taxes and only the first quarter for franchise revenues. Two weeks from now, we will have the actual amount of the largest sales tax check for the year. At that time, we will also know the total second quarter's franchise revenues. In the meantime, we report our best estimates, based on the actual data in hand.

We will meet our sales tax projection if the remaining months of the year average 3.6% higher than the same month the previous year. This seems reasonable, considering the recent improvements in the economy. However, sales taxes on a monthly basis are quite volatile. The chart on the following page shows the percent change each month for the past three fiscal years, when compared to the same month for the previous year.



On balance, charges for services and miscellaneous revenues could also come in above current projections, but property taxes and industrial assessments could come in below our current estimates.


In December, the Convention and Entertainment Facilities Department transferred \$1.5 million to the General Fund to pay most of the additional costs related to hosting the Super Bowl. When the FY04 budget was prepared, this was not included in the General Fund budget. The additional transfer amount is shown on page three in transfers from other funds. This amount will be allocated to the appropriate department budgets, primarily Police and Fire, once the actual costs are known. In the meantime, we have projected expenditures of \$1.5 million in other Interfund Services in General Government. This is merely a placeholder until we determine the actual costs.

January 30, 2004
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Except for the additional Super Bowl expenses, we have not changed the expenditure projections since last month. We are working with all the departments to conduct an in-depth review of expenses and to identify cost savings that can be implemented before year-end. Since these expense reductions have not been implemented, we are currently projecting a drawdown of the fund balance in the amount of \$4.3 million, to \$78.7 million. While this is lower than the balance we would like to maintain, we believe this is a level that can be sustained without borrowing from other funds for cash flow needs.

In the Enterprise Fund, there is no significant change in estimates. The Aviation Fund projections reflect a shift between landing area revenues and building and ground area billings, but overall revenues are above budget.

If you have any questions, please let me know.



Judy Gray Johnson, Director
Finance and Administration Department

General Fund
Comparative Projections
Controller's Office and Finance and Administration
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 % of Budget	Controller's Projection	F & A Projection	Variance between Controller and F&A
Revenues							
General Property Taxes	\$ 636,028	\$ 662,741	\$ 662,741	47%	\$ 657,000	\$ 658,535	1,535
Industrial Assessments	15,014	16,350	16,350	1%	16,000	16,000	0
Sales Tax	322,538	329,657	329,657	24%	329,500	332,589	3,089
Electric Franchise	76,605	79,764	79,764	6%	78,850	76,900	(1,950)
Telephone Franchise	56,435	60,944	60,944	4%	57,000	54,000	(3,000)
Gas Franchise	14,693	17,000	17,000	1%	17,000	17,500	500
Other Franchise	12,941	15,897	15,897	1%	16,000	15,400	(600)
Licenses and Permits	15,335	15,334	15,334	1%	16,000	15,334	(666)
Intergovernmental	23,202	21,168	21,168	2%	22,000	21,168	(832)
Charges for Services	37,422	39,865	39,865	3%	38,000	41,264	3,264
Direct Interfund Services	62,099	62,616	62,616	4%	64,571	61,993	(2,578)
Indirect Interfund Services	15,859	14,393	14,393	1%	14,600	14,393	(207)
Municipal Courts Fines and Forfeits	42,433	46,255	46,255	3%	43,000	43,530	530
Other Fines and Forfeits	2,185	2,815	2,815	0%	2,800	2,815	15
Interest	6,893	6,750	6,750	0%	6,000	6,750	750
Miscellaneous/Other	11,057	9,009	9,009	1%	9,000	10,337	1,337
Total Revenues	<u>1,350,739</u>	<u>1,400,558</u>	<u>1,400,558</u>	<u>100%</u>	<u>1,387,321</u>	<u>1,388,508</u>	<u>1,187</u>
Expenditures							
Affirmative Action	1,808	1,661	1,641	0%	1,641	1,641	0
Building Services	28,265	25,684	25,424	2%	25,424	25,406	18
City Council	3,961	4,135	4,135	0%	4,112	4,112	0
City Secretary	686	742	735	0%	735	735	0
Controller	5,836	6,010	5,907	0%	5,907	5,907	0
Finance and Administration	17,468	17,382	19,300	1%	19,300	19,295	5
Fire	279,618	283,850	282,526	20%	282,526	282,526	0
Health and Human Services	51,413	51,921	51,156	4%	51,156	51,156	0
Human Resources	2,581	2,435	2,399	0%	2,399	2,399	0
Information Technology	11,059	13,197	13,045	1%	13,045	13,045	0
Legal	10,710	10,915	10,799	1%	10,799	10,799	0
Library	33,485	33,225	32,433	2%	32,433	32,410	23
Mayor's Office	1,858	1,788	1,748	0%	1,748	1,748	0
Municipal Courts - Administration	15,776	16,803	16,409	1%	16,409	16,409	0
Municipal Courts - Justice	3,925	3,972	3,972	0%	3,972	3,972	0
Parks and Recreation	54,200	48,562	45,986	3%	45,986	45,986	0
Planning and Development	15,210	14,275	14,105	1%	14,105	14,086	19
Police	449,624	468,434	465,542	33%	465,542	465,542	0
Public Works and Engineering	85,692	88,541	87,030	6%	85,766	85,762	4
Solid Waste Management	61,535	62,181	61,997	4%	61,997	61,979	18
Total Departmental Expenditures	<u>1,134,710</u>	<u>1,155,711</u>	<u>1,146,288</u>	<u>81%</u>	<u>1,145,002</u>	<u>1,144,915</u>	<u>87</u>
Non-Departmental Expenditures and Other Uses							
General Government	65,056	85,947	95,370	7%	87,239	88,540	(1,301)
Debt Service Transfer	178,000	165,000	165,000	12%	165,000	165,000	0
Total Non-Dept. Exp. and Other Uses	<u>243,056</u>	<u>250,947</u>	<u>260,370</u>	<u>19%</u>	<u>252,239</u>	<u>253,540</u>	<u>(1,301)</u>
Total Expenditures and Other Uses	<u>1,377,766</u>	<u>1,406,658</u>	<u>1,406,658</u>	<u>100%</u>	<u>1,397,241</u>	<u>1,398,455</u>	<u>(1,214)</u>
Net Current Activity	(27,027)	(6,100)	(6,100)		(9,920)	(9,947)	(27)
Amount Needed to Balance the Budget	-	-	-		5,820	-	
Transfers from other funds	34,440	4,100	4,100		4,100	5,600	
Disaster Recovery Fund Transfer	15,000	-	-		-	-	
Change in Reserve for Inventory	(2,594)	-	-		-	-	
Fund Balance, Beginning of Year	85,282	105,101	105,101		105,101	105,101	
Fund Balance, End of Year	<u>\$ 105,101</u>	<u>\$ 103,101</u>	<u>\$ 103,101</u>		<u>\$ 105,101</u>	<u>\$ 100,754</u>	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)		(2,074)	(2,074)	
Designated for Rainy Day Fund	(20,000)	(20,000)	(20,000)		(20,000)	(20,000)	
Undesignated Fund Balance, End of Year	<u>\$ 83,027</u>	<u>\$ 81,027</u>	<u>\$ 81,027</u>		<u>\$ 83,027</u>	<u>\$ 78,680</u>	

General Fund
Controller's Office
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	Current Month	FY2004 YTD	Controller's Projection	Variance from Current Budget	% Variance
Revenues								
General Property Taxes	\$ 636,028	\$ 662,741	\$ 662,741	\$ 82,469	\$ 120,255	\$ 657,000	\$ (5,741)	-0.9%
Industrial Assessments	15,014	16,350	16,350	1,363	8,198	16,000	(350)	-2.1%
Sales Tax	322,538	329,657	329,657	37,608	171,038	329,500	(157)	0.0%
Electric Franchise	76,605	79,764	79,764	7,015	44,609	78,850	(914)	-1.1%
Telephone Franchise	56,435	60,944	60,944	5,083	27,466	57,000	(3,944)	-6.5%
Gas Franchise	14,693	17,000	17,000	1,259	6,416	17,000	0	0.0%
Other Franchise	12,941	15,897	15,897	1,498	7,744	16,000	103	0.6%
Licenses and Permits	15,335	15,334	15,334	1,170	6,653	16,000	666	4.3%
Intergovernmental	23,202	21,168	21,168	79	2,447	22,000	832	3.9%
Charges for Services	37,422	39,865	39,865	3,419	18,505	38,000	(1,865)	-4.7%
Direct Interfund Services	62,099	62,616	62,616	3,708	25,437	64,571	1,955	3.1%
Indirect Interfund Services	15,859	14,393	14,393	1,893	6,589	14,600	207	1.4%
Municipal Courts Fines and Forfeits	42,433	46,255	46,255	3,261	20,649	43,000	(3,255)	-7.0%
Other Fines and Forfeits	2,185	2,815	2,815	183	1,014	2,800	(15)	-0.5%
Interest	6,893	6,750	6,750	201	1,766	6,000	(750)	-11.1%
Miscellaneous/Other	11,057	9,009	9,009	1,796	6,799	9,000	(9)	-0.1%
Total Revenues	1,350,739	1,400,558	1,400,558	152,005	475,585	1,387,321	(13,237)	-0.9%
Expenditures								
Departmental								
Affirmative Action	1,808	1,661	1,641	124	830	1,641	0	0.0%
Building Services	28,265	25,684	25,424	1,974	11,407	25,424	0	0.0%
City Council	3,961	4,135	4,135	305	1,929	4,112	23	0.6%
City Secretary	686	742	735	50	345	735	0	0.0%
Controller	5,836	6,010	5,907	517	2,678	5,907	0	0.0%
Finance and Administration	17,468	17,382	19,300	1,936	9,065	19,300	0	0.0%
Fire	279,618	283,850	282,526	21,213	136,681	282,526	0	0.0%
Health and Human Services	51,413	51,921	51,156	3,805	24,223	51,156	0	0.0%
Human Resources	2,581	2,435	2,399	191	1,173	2,399	0	0.0%
Information Technology	11,059	13,197	13,045	936	5,980	13,045	0	0.0%
Legal	10,710	10,915	10,799	907	5,462	10,799	0	0.0%
Library	33,485	33,225	32,433	2,380	15,972	32,433	0	0.0%
Mayor's Office	1,858	1,788	1,748	98	850	1,748	0	0.0%
Municipal Courts - Administration	15,776	16,803	16,409	1,282	7,974	16,409	0	0.0%
Municipal Courts - Justice	3,925	3,972	3,972	440	2,090	3,972	0	0.0%
Parks and Recreation	54,200	48,562	45,986	2,700	20,209	45,986	0	0.0%
Planning and Development	15,210	14,275	14,105	747	6,737	14,105	0	0.0%
Police	449,624	468,434	465,542	38,780	230,970	465,542	0	0.0%
Public Works and Engineering	85,692	88,541	87,030	6,928	39,350	85,766	1,264	1.5%
Solid Waste Management	61,535	62,181	61,997	5,087	30,132	61,997	0	0.0%
Total Departmental Expenditures	1,134,710	1,155,711	1,146,288	90,400	554,057	1,145,002	1,287	0.1%
Non-Departmental Expenditures and Other Uses								
General Government	65,056	85,947	95,370	8,320	35,672	87,239	8,131	8.5%
Debt Service Transfer	178,000	165,000	165,000	0	0	165,000	0	0.0%
Total Non-Dept. Exp. And Other Uses	243,056	250,947	260,370	8,320	35,672	252,239	8,131	3.1%
Total Expenditures and Other Uses	1,377,766	1,406,658	1,406,658	98,720	589,729	1,397,241	9,418	0.7%
Net Current Activity	(27,027)	(6,100)	(6,100)	53,285	(114,144)	(9,920)	3,820	
Amount Needed to Balance the Budget						5,820		
Transfers from other funds	34,440	4,100	4,100	1,500	1,500	4,100	0	
Disaster Recovery Fund Transfer	15,000	-	-	-	-	-		
Change in Reserve for Inventory	(2,594)							
Fund Balance, Beginning of Year	85,282	105,101	105,101	105,101	105,101	105,101	0	
Fund Balance, End of Year	105,101	103,101	103,101	159,886	(7,543)	105,101	3,820	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)	-	-	(2,074)	0	
Designated for Rainy Day Fund	(20,000)	(20,000)	(20,000)	-	-	(20,000)	0	
Undesignated Fund Balance, End of Year	\$ 83,027	\$ 81,027	\$ 81,027	\$ 159,886	\$ (7,543)	\$ 83,027	\$ 2,000	

General Fund
Finance and Administration
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	Current Month	FY2004 YTD	F & A Projection	Variance from Current Budget	% Variance
Revenues								
General Property Taxes	\$ 636,028	\$ 662,741	662,741	\$ 82,469	\$ 120,255	\$ 658,535	(4,206)	-0.6%
Industrial Assessments	15,014	16,350	16,350	1,363	8,198	16,000	(350)	-2.1%
Sales Tax	322,538	329,657	329,657	37,608	171,038	332,589	2,932	0.9%
Electric Franchise	76,605	79,764	79,764	7,015	44,609	76,900	(2,864)	-3.6%
Telephone Franchise	56,435	60,944	60,944	5,083	27,466	54,000	(6,944)	-11.4%
Gas Franchise	14,693	17,000	17,000	1,259	6,416	17,500	500	2.9%
Other Franchise	12,941	15,897	15,897	1,498	7,744	15,400	(497)	-3.1%
Licenses and Permits	15,335	15,334	15,334	1,170	6,653	15,334	0	0.0%
Intergovernmental	23,202	21,168	21,168	79	2,447	21,168	0	0.0%
Charges for Services	37,422	39,865	39,865	3,419	18,505	41,264	1,399	3.5%
Direct Interfund Services	62,099	62,616	62,616	3,708	25,437	61,993	(623)	-1.0%
Indirect Interfund Services	15,859	14,393	14,393	1,893	6,589	14,393	0	0.0%
Municipal Courts Fines and Forfeits	42,433	46,255	46,255	3,261	20,649	43,530	(2,725)	-5.9%
Other Fines and Forfeits	2,185	2,815	2,815	183	1,014	2,815	0	0.0%
Interest	6,893	6,750	6,750	201	1,766	6,750	0	0.0%
Miscellaneous/Other	11,057	9,009	9,009	1,796	6,799	10,337	1,328	14.7%
Total Revenues	1,350,739	1,400,558	1,400,558	152,005	475,585	1,388,508	(12,050)	-0.9%
Expenditures								
Departmental								
Affirmative Action	1,808	1,661	1,641	124	830	1,641	0	0.0%
Building Services	28,265	25,684	25,424	1,974	11,407	25,406	18	0.1%
City Council	3,961	4,135	4,135	305	1,929	4,112	23	0.6%
City Secretary	686	742	735	50	345	735	0	0.0%
Controller	5,836	6,010	5,907	517	2,678	5,907	0	0.0%
Finance and Administration	17,468	17,382	19,300	1,936	9,065	19,295	5	0.0%
Fire	279,618	283,850	282,526	21,213	136,681	282,526	0	0.0%
Health and Human Services	51,413	51,921	51,156	3,805	24,223	51,156	0	0.0%
Human Resources	2,581	2,435	2,399	191	1,173	2,399	0	0.0%
Information Technology	11,059	13,197	13,045	936	5,980	13,045	0	0.0%
Legal	10,710	10,915	10,799	907	5,462	10,799	0	0.0%
Library	33,485	33,225	32,433	2,380	15,972	32,410	23	0.1%
Mayor's Office	1,858	1,788	1,748	98	850	1,748	0	0.0%
Municipal Courts - Administration	15,776	16,803	16,409	1,282	7,974	16,409	0	0.0%
Municipal Courts - Justice	3,925	3,972	3,972	440	2,090	3,972	0	0.0%
Parks and Recreation	54,200	48,562	45,986	2,700	20,209	45,986	0	0.0%
Planning and Development	15,210	14,275	14,105	747	6,737	14,086	19	0.1%
Police	449,624	468,434	465,542	38,780	230,970	465,542	0	0.0%
Public Works and Engineering	85,692	88,541	87,030	6,928	39,350	85,762	1,268	1.5%
Solid Waste Management	61,535	62,181	61,997	5,087	30,132	61,979	18	0.0%
Total Departmental Expenditures	1,134,710	1,155,711	1,146,288	90,400	554,057	1,144,915	1,374	0.1%
Non-Departmental Expenditures and Other Uses								
General Government	65,056	85,947	95,370	8,320	35,672	88,540	6,830	7.2%
Debt Service Transfer	178,000	165,000	165,000	0	0	165,000	0	0.0%
Total Non-Dept. Exp. and Other Uses	243,056	250,947	260,370	8,320	35,672	253,540	6,830	2.6%
Total Expenditures and Other Uses	1,377,766	1,406,658	1,406,658	98,720	589,729	1,398,455	8,204	0.6%
Net Current Activity	(27,027)	(6,100)	(6,100)	53,285	(114,144)	(9,947)	(3,847)	
Transfers from other funds	34,440	4,100	4,100	1,500	1,500	5,600	(1,500)	
Disaster Recovery Fund Transfer	15,000	-	-	-	-	-	-	
Change in Reserve for Inventory	(2,594)	-	-	-	-	-	-	
Fund Balance, Beginning of Year	85,282	105,101	105,101	105,101	105,101	105,101	0	
Fund Balance, End of Year	105,101	103,101	103,101	159,886	(7,543)	100,754	(2,347)	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)	-	-	(2,074)	-	
Designated for Rainy Day Fund	(20,000)	(20,000)	(20,000)	-	-	(20,000)	-	
Undesignated Fund Balance, End of Year	\$ 83,027	\$ 81,027	\$ 81,027	\$ 159,886	\$ (7,543)	\$ 78,680	\$ (2,347)	

General Fund
General Government
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004						F&A Projection
		Adopted Budget	Current Budget	Current Month	YTD	YTD as % of Current Budget	Controller's Projection	
Non-Dept. Exp. and Other Uses								
General Government								
Insurance-Civilian (Active)	0	0	0	0	0	0.0%	0	0
Insurance-Civilian (Retirees)	9,592	12,895	12,895	1,013	5,994	46.5%	12,895	12,895
Insurance-Classified (Retirees)	11,827	14,961	14,961	1,253	7,438	49.7%	14,961	14,961
Long Term Disability	10	0	0	0	0	0.0%	0	0
Total Personnel Services	21,429	27,856	27,856	2,266	13,432	48.2%	27,856	27,856
Insurance Fees	1,455	1,630	1,630	21	63	3.9%	1,630	1,630
Accounting and Auditing Svcs	693	650	650	0	527	81.1%	650	608
Advertising Svcs	219	200	200	14	82	41.0%	200	200
Legal Services	1,102	1,155	1,155	23	222	19.2%	1,155	1,155
Management Consulting Svcs.	1,340	311	311	69	567	182.3%	510	778
Misc Support Svcs	226	280	280	7	25	8.9%	280	280
Real Estate Lease	5,183	9,228	9,228	0	2,195	23.8%	9,228	9,228
Parking Space Rental	0	0	0	14	45	0.0%	0	0
METRO Commuter Passes	646	645	645	56	409	63.4%	645	645
Other Interfund Services	0	0	0	0	0	0.0%	0	1,500
Limited Purpose Annexation Pmts.	3,541	7,750	7,750	779	2,165	27.9%	7,750	7,750
Print Shop Services	0	0	0	0	0	0.0%	0	0
Printing and Reproduction Svcs.	13	0	0	0	1	0.0%	0	1
Tax Appraisal Fees	4,983	5,411	5,411	1,261	2,547	47.1%	5,411	5,411
Tax Refunds	0	0	0	0	0	0.0%	0	0
Billing and Collection Svcs	750	750	750	9	750	100.0%	750	750
Elections	34	2,000	2,000	98	547	27.4%	2,000	2,000
Claims and Judgments	4,634	6,000	6,000	216	2,405	40.1%	6,000	6,000
Contingency/Reserve	0	0	9,830	0	0	0.0%	0	0
Zoo Contract	500	7,372	7,372	614	3,686	50.0%	7,372	7,372
Misc Other Services and Charges	414	2,268	2,268	61	114	5.0%	2,268	2,320
Membership and Professional Fees	718	774	774	147	346	44.7%	774	780
Mgmt Initiative Savings	0	(1,500)	(1,500)	0	0	0.0%	0	0
Total Other Services and Charges	26,452	44,924	54,754	3,389	16,696	30.5%	46,623	48,408
Other Financing Uses								
Debt Service-Interest	3,216	2,404	1,997	0	215	10.8%	1,997	1,513
Transfers to General Fund	100	100	100	0	0	0.0%	100	100
Transfers to Special Revenues	13,859	10,663	10,663	2,665	5,329	50.0%	10,663	10,663
Total Other Financing Uses	17,175	13,167	12,760	2,665	5,544	43.4%	12,760	12,276
Total General Government	65,056	85,947	95,370	8,320	35,672	37.4%	87,239	88,540
Debt Service Transfers								
Transfers to PIB Debt Svc	160,850	147,850	147,850	0	0	0.0%	147,850	147,850
Transfers to CO Debt Svc	17,150	17,150	17,150	0	0	0.0%	17,150	17,150
Total Debt Service Transfers	178,000	165,000	165,000	0	0	0.0%	165,000	165,000
Total Non-Dept. Exp and Other Uses	\$ 243,056	\$ 250,947	\$ 260,370	\$ 8,320	\$ 35,672	13.7%	\$ 252,239	\$ 253,540

Disaster Recovery Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	<u>Inception To Date</u>	<u>F & A Projection</u>
Revenues		
Recoveries and Refund		
Insurance	\$ 27,500 (1)	\$ 38,492 (2)
FEMA	15,146	22,391
Miscellaneous	8	8
Interest Income	<u>2,093</u>	<u>2,201</u>
Total Revenues	<u>44,747</u>	<u>63,092</u>
Expenditures		
Personnel	1,986	1,986
Supplies	1,112	1,250
Contracts	50,303	67,061
Equipment	<u>1,560</u>	<u>1,750</u>
Total Expenditures	<u>54,961</u>	<u>72,047 (3)</u>
Net Current Activity	<u>(10,214)</u>	<u>(8,955)</u>
Other financing sources		
Advances:		
ALP Fund	25,000	25,000
Convention and Entertainment	17,165	17,165
Other Funds	<u>-</u>	<u>49</u>
Total other financing sources	<u>42,165</u>	<u>42,214</u>
Other uses		
Transfers out:		
General Fund	15,000	15,000
Convention and Entertainment	8,094	14,165
Business Interruption (1)	-	1,249
Future Available	<u>-</u>	<u>2,845 (4)</u>
Total other uses	<u>23,094</u>	<u>33,259</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other (uses)	<u>\$ 8,857 (5)</u>	<u>\$ -</u>

(1) Includes \$1.249 million insurance reimbursement for Business Interruption claims for Convention and Entertainment.

(2) Assumes that the City of Houston wins lawsuit brought by Zurich and Royal over flood-zone designation for Tranquility Parking Garage.

(3) Assumes current damage estimates are correct when final repairs completed.

(4) Assumed available when lawsuit, insurance claims, and FEMA claims are final.

(5) Majority of current excess funds is assumed payable to Convention and Entertainment when all issues above are finalized.

About the Fund:

The Disaster Recovery Fund was established to separately account for all cost associated with flood damage and recovery resulting from Tropical Storm Allison.

General Fund
Statement of Cash Transactions
For the period ended December 31, 2003
(amounts expressed in thousands)

	Month Ended	YTD
Cash Balance, Beginning of Month	\$ 24,289	\$ 8,070
RECEIPTS:		
Balance Sheet Transactions	7,851	49,202
TRANS Proceeds	0	175,000
Short-Term Borrowing	0	15,000
Ad Valorem Tax	84,725	119,753
Sales Tax	25,558	164,620
Mix Beverage Tax	0	3,776
Intergovernmental	868	1,504
Franchise Fees	3,946	79,368
Industrial Assessments	0	421
Licenses and Permits	1,213	6,472
Municipal Courts Fines	3,177	17,336
Interfund - Any Lawful Purpose	0	0
Interfund - Disaster Recovery Fund	0	0
Interfund - all other funds	7,306	50,362
Interest Appointment	158	2,142
Other	6,077	38,982
Total Receipts	<u>140,879</u>	<u>723,939</u>
DISBURSEMENTS:		
Balance Sheet Transactions	(1,717)	(23,015)
Payroll	(75,456)	(487,525)
Workers Compensation	(2,702)	(9,523)
Operating Transfer Out	0	(2,799)
Supplies	(2,418)	(15,874)
Contract Services	(9,231)	(42,978)
Rental & Leasings	(109)	(4,693)
Utilities	(2,980)	(23,496)
TRANS Repayment	0	0
TIRZ Payment	0	0
Interfund - Transfer to Rainy Day Fund	0	0
Interfund - Transfer to Debt Service	0	0
Interfund - all other funds	(166)	(29,095)
Capital Outlay	(354)	(2,544)
Other	(3,544)	(23,978)
Total Disbursements	<u>(98,676)</u>	<u>(665,518)</u>
Net Increase (Decrease) in Cash	<u>42,203</u>	<u>58,421</u>
Cash Balance, End of Month	<u>\$ 66,491</u>	<u>\$ 66,491</u>

Note: Totals may not add up due to rounding.

General Fund
Five Year History and Current Year Projection
(amounts expressed in thousands)

	FY1999		FY2000		FY2001	
	Actual	% of Total	Actual	% of Total	Actual	% of Total
Revenues	\$		\$		\$	
General Property Taxes	503,925	43.6%	542,777	45.3%	572,432	45.0%
Industrial Assessments	18,317	1.6%	17,614	1.5%	16,906	1.3%
Sales Tax	305,472	26.4%	313,864	26.2%	329,705	25.9%
Electric Franchise	73,077	6.3%	73,734	6.2%	87,324	6.9%
Telephone Franchise	46,480	4.0%	53,393	4.5%	58,290	4.6%
Gas Franchise	9,282	0.8%	9,481	0.8%	17,672	1.4%
Other Franchise	10,636	0.9%	10,742	0.9%	12,473	1.0%
License and Permits	12,851	1.1%	13,122	1.1%	12,580	1.0%
Intergovernmental	14,404	1.2%	14,702	1.2%	8,074	0.6%
Charges for Services	27,034	2.3%	26,353	2.2%	31,020	2.4%
Direct Interfund Services	46,143	4.0%	44,559	3.7%	46,015	3.6%
Indirect Interfund Services	16,903	1.5%	16,631	1.4%	16,961	1.3%
Muni Courts Fines and Forfeits	50,716	4.4%	41,708	3.5%	40,236	3.2%
Other Fines and Forfeits	2,604	0.2%	2,269	0.2%	2,800	0.2%
Interest	8,057	0.7%	7,636	0.6%	11,108	0.9%
Miscellaneous/Other	9,365	0.8%	8,794	0.7%	9,053	0.7%
Total Revenues	1,155,266	100.0%	1,197,379	100.0%	1,272,649	100.0%
Expenditures						
Affirmative Action	1,652	0.1%	1,795	0.1%	1,806	0.1%
Building Services	0	0.0%	9,815	0.8%	25,562	2.0%
City Council	4,083	0.3%	4,357	0.4%	4,101	0.3%
City Secretary	806	0.1%	761	0.1%	808	0.1%
Controller	6,025	0.5%	6,255	0.5%	6,243	0.5%
Finance and Administration	27,727	2.4%	30,409	2.5%	29,358	2.3%
Fire	220,400	18.8%	229,366	18.9%	235,392	18.6%
Health and Human Services	55,814	4.8%	56,548	4.6%	55,793	4.4%
Housing and Community Dev.	214	0.0%	238	0.0%	232	0.0%
Human Resources	3,362	0.3%	3,180	0.3%	3,380	0.3%
Information Technology					-	0.0%
Legal	9,784	0.8%	10,632	0.9%	11,121	0.9%
Library	33,877	2.9%	35,758	2.9%	36,240	2.9%
Mayor's Office	1,895	0.2%	1,920	0.2%	2,299	0.2%
Municipal Courts - Admin	15,984	1.4%	15,756	1.3%	15,257	1.2%
Municipal Courts - Justice	3,518	0.3%	3,768	0.3%	3,866	0.3%
Parks and Recreation	50,370	4.3%	53,418	4.4%	55,196	4.4%
Planning and Development	8,209	0.7%	9,114	0.7%	9,059	0.7%
Police	408,163	34.8%	422,049	34.7%	416,470	32.9%
Public Works and Engineering	61,015	5.2%	53,114	4.4%	55,288	4.4%
Solid Waste Management	52,533	4.5%	52,966	4.4%	60,123	4.7%
Total Departmental	965,431	82.4%	1,001,219	82.3%	1,027,594	81.1%
General Government	40,312	3.4%	46,741	3.8%	51,271	4.0%
Debt Service Transfer	142,000	12.1%	152,000	12.5%	162,000	12.8%
Operating Transfer	24,492	2.1%	16,200	1.3%	26,543	2.1%
Total Expenditures	1,172,235	100.0%	1,216,160	100.0%	1,267,408	100.0%
Net Current Activity	(16,969)		(18,781)		5,241	
Change in Reserve for Working Capital	(400)		(40)		0	
Residual Equity Transfers	0		0		5,598	
Miscellaneous Reserves	0		0		0	
Fund Balance, Beginning of Year	106,856		89,487		70,666	
Fund Balance, End of Year	89,487		70,666		81,482	
Available for Non-Recurring Items	0		0		(2,073)	
Designated for Capital Projects	(4,079)		0		0	
Designated for PIP	(5,000)		0		0	
Undesignated Fund Balance, End of Year	\$80,408		\$70,666		\$79,409	

General Fund
Five Year History and Current Year Projection (cont'd)
(amounts expressed in thousands)

	FY2002		FY2003		FY2004	
	Actual	% of Total	Actual	% of Total	Projection	% of Total
Revenues	\$		\$		\$	
General Property Taxes	623,100	46.0%	636,028	47.1%	658,535	47.4%
Industrial Assessments	15,642	1.2%	15,014	1.1%	16,000	1.2%
Sales Tax	341,952	25.2%	322,538	23.9%	332,589	24.0%
Electric Franchise	91,455	6.8%	76,605	5.7%	76,900	5.5%
Telephone Franchise	58,695	4.3%	56,435	4.2%	54,000	3.9%
Gas Franchise	13,740	1.0%	14,693	1.1%	17,500	1.3%
Other Franchise	11,469	0.8%	12,941	1.0%	15,400	1.1%
License and Permits	12,559	0.9%	15,335	1.1%	15,334	1.1%
Intergovernmental	20,028	1.5%	23,202	1.7%	21,168	1.5%
Charges for Services	31,560	2.3%	37,422	2.8%	41,264	3.0%
Direct Interfund Services	62,590	4.6%	62,099	4.6%	61,993	4.5%
Indirect Interfund Services	15,095	1.1%	15,859	1.2%	14,393	1.0%
Muni Courts Fines and Forfeits	35,208	2.6%	42,433	3.1%	43,530	3.1%
Other Fines and Forfeits	2,379	0.2%	2,185	0.2%	2,815	0.2%
Interest	8,394	0.6%	6,893	0.5%	6,750	0.5%
Miscellaneous/Other	10,994	0.8%	11,057	0.8%	10,337	0.7%
Total Revenues	1,354,860	100.0%	1,350,739	100.0%	1,388,508	100.0%
Expenditures						
Affirmative Action	1,712	0.1%	1,808	0.1%	1,641	0.1%
Building Services	31,273	2.3%	28,265	2.1%	25,406	1.8%
City Council	4,220	0.3%	3,961	0.3%	4,112	0.3%
City Secretary	695	0.1%	686	0.0%	735	0.1%
Controller	6,214	0.5%	5,836	0.4%	5,907	0.4%
Finance and Administration	31,221	2.3%	17,468	1.3%	19,295	1.4%
Fire	271,598	19.8%	279,618	20.3%	282,526	20.2%
Health and Human Services	55,076	4.0%	51,413	3.7%	51,156	3.7%
Housing and Community Dev.	206	0.0%	-	0.0%	-	0.0%
Human Resources	2,872	0.2%	2,581	0.2%	2,399	0.2%
Information Technology	-	0.0%	11,059	0.8%	13,045	0.9%
Legal	10,911	0.8%	10,710	0.8%	10,799	0.8%
Library	35,263	2.6%	33,485	2.4%	32,410	2.3%
Mayor's Office	1,924	0.1%	1,858	0.1%	1,748	0.1%
Municipal Courts - Admin	16,099	1.2%	15,776	1.1%	16,409	1.2%
Municipal Courts - Justice	3,743	0.3%	3,925	0.3%	3,972	0.3%
Parks and Recreation	55,999	4.1%	54,200	3.9%	45,986	3.3%
Planning and Development	8,319	0.6%	15,210	1.1%	14,086	1.0%
Police	443,750	32.3%	449,624	32.6%	465,542	33.3%
Public Works and Engineering	102,570	7.5%	85,692	6.2%	85,762	6.1%
Solid Waste Management	60,812	4.4%	61,535	4.5%	61,979	4.4%
Total Departmental	1,144,477	83.2%	1,134,710	82.4%	1,144,915	81.9%
General Government	61,683	4.5%	65,056	4.7%	88,540	6.3%
Debt Service Transfer	169,000	12.3%	178,000	12.9%	165,000	11.8%
Operating Transfer	0	0.0%	0	0.0%	0	0.0%
Total Expenditures	1,375,160	100.0%	1,377,766	100.0%	1,398,455	100.0%
Net Current Activity	(20,300)		(27,027)		(9,947)	
Change in Reserve for Working Capital	0		0		0	
Transfers from other funds	24,100		34,440		5,600	
Residual Equity Transfer	0		0		0	
Disaster Recovery Fund Transfer	0		15,000		0	
Change in Reserve for Inventory	0		(2,594)		0	
Fund Balance, Beginning of Year	81,482		85,282		105,101	
Fund Balance, End of Year	85,282		105,101		100,754	
Designated for Sign Abatement	(2,073)		(2,074)		(2,074)	
Designated for Rainy Day Fund	(5,000)		(20,000)		(20,000)	
Designated for Capital Projects	0		0		0	
Designated for PIP	0		0		0	
Undesignated Fund Balance, End of Year	\$78,209		\$83,027		\$78,680	

Aviation Operating Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Operating Revenues						
Landing Area	\$ 51,162	\$ 65,025	\$ 65,025	28,578	\$ 58,633	\$ 58,633
Bldg and Ground Area	91,801	95,319	95,319	54,893	105,319	105,319
Parking and Concession	95,270	94,619	94,619	47,135	94,619	94,619
Other	2,534	1,612	1,612	1,140	1,300	1,300
Total Operating Revenues	<u>240,767</u>	<u>256,575</u>	<u>256,575</u>	<u>131,746</u>	<u>259,871</u>	<u>259,871</u>
Operating Expenses						
Personnel	54,901	54,769	54,769	27,550	55,866	55,866
Supplies	4,773	4,714	4,714	2,162	4,714	4,714
Services	93,009	100,304	100,304	48,226	100,304	100,304
Non-Capital Outlay	1,858	821	821	106	821	821
Total Operating Expenses	<u>154,541</u>	<u>160,608</u>	<u>160,608</u>	<u>78,044</u>	<u>161,705</u>	<u>161,705</u>
Operating Income (Loss)	<u>86,226</u>	<u>95,967</u>	<u>95,967</u>	<u>53,702</u>	<u>98,166</u>	<u>98,166</u>
Nonoperating Revenues (Expenses)						
Interest Income	10,650	12,000	12,000	4,370	8,700	8,700
Other	504	3	3	7	7	7
Total Nonoperating Rev (Exp)	<u>11,154</u>	<u>12,003</u>	<u>12,003</u>	<u>4,377</u>	<u>8,707</u>	<u>8,707</u>
Income (Loss) Before Operating Transfers	<u>97,380</u>	<u>107,970</u>	<u>107,970</u>	<u>58,079</u>	<u>106,873</u>	<u>106,873</u>
Operating Transfers						
Debt Service Principal	17,985	27,059	27,059	13,530	27,059	27,059
Debt Service Interest	12,381	54,116	54,116	4,206	54,116	54,116
Renewal and Replacement	0	5,000	5,000	0	5,000	5,000
Capital Improvement	71,245	21,795	21,795	10,349	20,698	20,698
Total Operating Transfers	<u>101,611</u>	<u>107,970</u>	<u>107,970</u>	<u>28,085</u>	<u>106,873</u>	<u>106,873</u>
Net Income (Loss)						
Operating Fund Only	<u>\$ (4,231)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>29,994</u>	<u>\$ 0</u>	<u>\$ 0</u>

About the Fund:

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, the Central Business District Heliport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controllers Projection	F & A Projection
Operating Revenues						
Facility Rentals	\$ 4,604	\$ 4,810	\$ 4,810	\$ 2,237	\$ 4,810	\$ 4,810
Parking	10,052	10,485	10,485	3,255	10,485	10,485
Food and Beverage Concessions	2,178	2,417	2,417	546	2,417	2,417
Contract Cleaning	176	153	153	45	153	153
Total Operating Revenues	<u>17,010</u>	<u>17,865</u>	<u>17,865</u>	<u>6,083</u>	<u>17,865</u>	<u>17,865</u>
Operating Expenses						
Personnel	5,576	5,543	5,755	3,056	5,755	5,755
Supplies	481	465	485	178	485	485
Services	17,114	26,027	25,053	7,177	25,053	25,053
Total Operating Expenses	<u>23,171</u>	<u>32,035</u>	<u>31,293</u>	<u>10,411</u>	<u>31,293</u>	<u>31,293</u>
Operating Income (Loss)	<u>(6,161)</u>	<u>(14,170)</u>	<u>(13,428)</u>	<u>(4,328)</u>	<u>(13,428)</u>	<u>(13,428)</u>
Nonoperating Revenues (Expenses)						
Hotel Occupancy Tax						
Current	42,478	41,500	41,500	20,191	41,500	41,500
Delinquent	691	750	750	697	750	750
Advertising Services	(9,563)	(9,545)	(9,545)	(2,396)	(9,545)	(9,545)
Promotion Contracts	(7,900)	(7,885)	(7,885)	(1,979)	(7,885)	(7,885)
Contracts/Sponsorships	(1,694)	(3,660)	(2,660)	(948)	(2,660)	(2,660)
Net Hotel Occupancy Tax	<u>24,012</u>	<u>21,160</u>	<u>22,160</u>	<u>15,565</u>	<u>22,160</u>	<u>22,160</u>
Interest Income	1,419	1,450	1,450	525	1,450	1,450
Capital Outlay	(271)	(1,389)	(1,605)	(202)	(1,605)	(1,605)
Non-Capital Outlay	(56)	(34)	(60)	(18)	(60)	(60)
Other	1,702	1,481	1,481	66	1,481	1,481
Total Nonoperating Rev (Exp)	<u>26,806</u>	<u>22,668</u>	<u>23,426</u>	<u>15,936</u>	<u>23,426</u>	<u>23,426</u>
Income (Loss) Before Operating Transfers	<u>20,645</u>	<u>8,498</u>	<u>9,998</u>	<u>11,608</u>	<u>9,998</u>	<u>9,998</u>
Operating Transfers						
Transfers for Interest	5,671	6,800	6,800	2,881	6,800	6,800
Transfers for Principal	5,536	6,600	6,600	3,241	6,600	6,600
Interfund Transfers	12,284	0	1,500	1,500	1,500	1,500
Transfers to Special	(6,768)	(2,500)	(2,500)	0	(2,500)	(2,500)
Total Operating Transfers	<u>16,723</u>	<u>10,900</u>	<u>12,400</u>	<u>7,622</u>	<u>12,400</u>	<u>12,400</u>
Net Income (Loss)						
Operating Fund Only	\$ <u>3,922</u>	\$ <u>(2,402)</u>	\$ <u>(2,402)</u>	\$ <u>3,986</u>	\$ <u>(2,402)</u>	\$ <u>(2,402)</u>

About the Fund:

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages. These centers include the following: Jesse H. Jones Hall; Bayou Place; Houston Center for The Arts; Gus S. Wortham Center; George R. Brown Convention Center and the Tranquility Park and Civic Center garages.

Water and Sewer Operating Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Operating Revenues						
Water Sales	\$ 267,125	\$ 275,057	\$ 275,057	\$ 140,460	\$ 269,057	\$ 269,057
Sewer Sales	264,159	272,618	272,618	134,328	266,618	266,618
Penalties	4,036	3,741	3,741	2,270	3,741	3,741
Other	3,997	2,758	2,758	2,260	2,758	2,758
Total Operating Revenues	<u>539,317</u>	<u>554,174</u>	<u>554,174</u>	<u>279,318</u>	<u>542,174</u>	<u>542,174</u>
Operating Expenses						
Personnel	112,510	116,360	116,360	56,998	116,360	116,360
Supplies	21,824	24,508	24,508	11,243	24,508	24,508
Service Contracts & Utilities	113,563	124,091	124,091	45,977	124,091	124,091
Uncollectibles	0	1,000	1,000	0	1,000	1,000
Total Operating Expenses	<u>247,897</u>	<u>265,959</u>	<u>265,959</u>	<u>114,218</u>	<u>265,959</u>	<u>265,959</u>
Operating Income (Loss)	<u>291,420</u>	<u>288,215</u>	<u>288,215</u>	<u>165,100</u>	<u>276,215</u>	<u>276,215</u>
Nonoperating Revenues (Expenses)						
Interest Income	19,297	14,653	14,653	7,606	14,653	14,653
Sale of Property, Mains and Scrap	1,048	1,464	1,464	283	1,464	1,464
Other	8,790	20,118	20,118	61,359	67,992	67,992
CWA & TRA Contracts (P & I)	(30,934)	(32,701)	(32,701)	(24,156)	(32,701)	(32,701)
Total Nonoperating Rev (Exp)	<u>(1,799)</u>	<u>3,534</u>	<u>3,534</u>	<u>45,092</u>	<u>51,408</u>	<u>51,408</u>
Income (Loss) Before Operating Transfers	<u>289,621</u>	<u>291,749</u>	<u>291,749</u>	<u>210,192</u>	<u>327,623</u>	<u>327,623</u>
Operating Transfers						
Debt Service Principal	50,335	67,488	67,488	27,264	67,488	67,488
Debt Service Interest	155,344	150,854	150,854	93,830	171,291	171,291
Discretionary Debt	23,811	30,021	30,021	8,042	30,021	30,021
Equipment Acquisition	14,976	16,688	16,688	8,145	16,688	16,688
Renewal and Replacement*	0	26,698	26,698	0	42,135	42,135
Accumulated Unexpended (ALP)	10,000	0	0	0	0	0
Transfer for Street and Drainage	25,462	0	0	0	0	0
Total Operating Transfers	<u>279,928</u>	<u>291,749</u>	<u>291,749</u>	<u>137,281</u>	<u>327,623</u>	<u>327,623</u>
Net Current Activity						
Operating Fund Only	\$ <u>9,693</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>72,911</u>	\$ <u>0</u>	\$ <u>0</u>

*Please refer to Page 30 for the current status of the Renewal and Replacement Fund No. 751.

About the Fund:

Public Utilities - Water and Sewer is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.



DECEMBER 2003

Health Benefits Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F & A Projection
Operating Revenues						
City Medical Plans	\$ 145,046	\$ 174,384	\$ 174,384	\$ 85,781	\$ 174,384	\$ 174,384
City Dental Plans	7,350	8,119	8,119	3,836	8,119	8,119
City Life Insurance Plans	5,789	6,091	6,091	2,847	6,091	6,091
Dependent Care Reimbursement	144	160	160	68	160	160
Operating Revenues	<u>158,329</u>	<u>188,754</u>	<u>188,754</u>	<u>92,532</u>	<u>188,754</u>	<u>188,754</u>
Operating Expenses						
City Medical Plan Claims	143,314	171,575	171,575	81,647	171,575	171,575
City Dental Plan Claims	7,346	8,119	8,119	3,836	8,119	8,119
City Life Insurance Plans	5,788	6,091	6,091	2,746	6,091	6,091
Administrative Costs	2,604	3,206	3,206	1,234	3,206	3,206
Dependent Care	144	160	160	68	160	160
Operating Expenses	<u>159,196</u>	<u>189,151</u>	<u>189,151</u>	<u>89,531</u>	<u>189,151</u>	<u>189,151</u>
Operating Income (Loss)	(867)	(397)	(397)	3,001	(397)	(397)
Nonoperating Revenues (Expenses)						
Interest Income	575	350	350	159	350	350
Prior Year Expense Recovery	268	47	47	222	222	222
Nonoperating Revenues (Expenses)	<u>843</u>	<u>397</u>	<u>397</u>	<u>381</u>	<u>572</u>	<u>572</u>
Net Income (Loss)	(24)	0	0	3,382	175	175
Net Assets, Beginning of Year	<u>1,119</u>	<u>1,095</u>	<u>1,095</u>	<u>1,095</u>	<u>1,095</u>	<u>1,095</u>
Net Assets, End of Year	<u>\$ 1,095</u>	<u>\$ 1,095</u>	<u>\$ 1,095</u>	<u>\$ 4,477</u>	<u>\$ 1,270</u>	<u>\$ 1,270</u>

About the Fund:

The Health Benefits Fund is an Internal Service Fund administered by the Human Resources Department. The Fund was established in 1984 to centralize the financial transactions for the City's benefit plans. In May 1994, the entire health benefits delivery system was revamped with a new system that employs aggressive managed care features. HMOBlueTexas (HMOBTX) provides Health Maintenance Organization (HMO) and Point of Service (POS) plan, with limits on annual increases. These plans are supported by contributions from the City and participants. The Fund also includes two dental plans, a dental/health maintenance organization (DHMO) and a dental indemnity plan. Both plans are supported exclusively by participants.

Long-Term Disability Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

		FY2004				
	FY2003 CAFR	Adopted Budget	Current Budget	YTD	Controller's Projection	F & A Projection
Operating Revenues						
Contributions	\$ 1,346	\$ 1,051	\$ 1,051	\$ 535	\$ 1,051	\$ 1,051
GASB 10 Operating Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Operating Revenues	<u>1,346</u>	<u>1,051</u>	<u>1,051</u>	<u>535</u>	<u>1,051</u>	<u>1,051</u>
Operating Expenses						
Management Consulting Services	11	10	10	0	10	10
Claims Payment Services	114	130	130	26	130	130
Employee Medical Claims	<u>1,444</u>	<u>1,085</u>	<u>1,085</u>	<u>542</u>	<u>1,085</u>	<u>1,085</u>
Operating Expenses	<u>1,569</u>	<u>1,225</u>	<u>1,225</u>	<u>568</u>	<u>1,225</u>	<u>1,225</u>
Operating Income (Loss)	(223)	(174)	(174)	(33)	(174)	(174)
Nonoperating Revenues (Expenses)						
Interest Income	166	159	159	69	159	159
Prior Year Expense Recovery	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Nonoperating Revenues (Expenses)	<u>166</u>	<u>159</u>	<u>159</u>	<u>69</u>	<u>159</u>	<u>159</u>
Net Income (Loss)	(57)	(15)	(15)	36	(15)	(15)
Net Assets, Beginning of Year	<u>22</u>	<u>(35)</u>	<u>(35)</u>	<u>(35)</u>	<u>(35)</u>	<u>(35)</u>
Net Assets, End of Year	\$ <u>(35)</u>	\$ <u>(50)</u>	\$ <u>(50)</u>	\$ <u>1</u>	\$ <u>(50)</u>	\$ <u>(50)</u>

About the Fund:

The Long Term Disability (LTD) Plan is a self-insured program accounted for as an internal service fund. Established in 1985 and revised in 1996 as part of the Income Protection Plan (IPP) (renamed the Compensable Sick Leave Plan (CSL) in October 1996), the plan provides paid long-term sick leave for City employees.

Property and Casualty Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

		FY2004				
	FY2003 CAFR	Adopted Budget	Current Budget	YTD	Controller's Projection	F & A Projection
Operating Revenues						
Interfund Legal Services	\$ 13,017	\$ 24,984	\$ 24,984	\$ 2,906	\$ 24,970	\$ 24,970
Recoveries, Prior and Misc.	4	0	0	14	14	14
Operating Revenues	<u>13,021</u>	<u>24,984</u>	<u>24,984</u>	<u>2,920</u>	<u>24,984</u>	<u>24,984</u>
Operating Expenses						
Personnel	2,120	2,343	2,343	1,039	2,343	2,343
Supplies	41	43	43	6	43	43
Services:						
Insurance Fees/Adm.	7,123	8,753	8,753	32	8,753	8,753
Claims and Judgments	2,107	11,622	11,622	1,708	11,622	11,622
Other Services	1,627	2,223	2,223	655	2,223	2,223
Capital Outlay	0	0	0	0	0	0
Operating Expenses	<u>13,018</u>	<u>24,984</u>	<u>24,984</u>	<u>3,441</u>	<u>24,984</u>	<u>24,984</u>
Operating Income (Loss)	3	0	0	(522)	0	0
Nonoperating Revenues (Expenses)						
Interest Income	0	0	0	0	0	0
Nonoperating Revenues (Expenses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Income (Loss)	3	0	0	(522)	0	0
Net Assets, Beginning of Year	<u>62</u>	<u>65</u>	<u>65</u>	<u>65</u>	<u>65</u>	<u>65</u>
Net Assets, End of Year	<u>\$ 65</u>	<u>\$ 65</u>	<u>\$ 65</u>	<u>\$ (457)</u>	<u>\$ 65</u>	<u>\$ 65</u>

About the Fund:

The Property and Casualty Fund was established to monitor the financial requirements of the Property and Risk Management Programs. This activity is primarily self-funded. The revenue is generated from assessed premiums to the other funds. These premiums are based upon projected expenditures. All risk to the City's assets (except Workers Compensation, Life, Health Benefits, and Long Term Disability) fall within the scope of this fund.

Workers' Compensation Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F & A Projection
Operating Revenues						
Contributions	\$ 24,650	\$ 31,625	\$ 31,625	\$ 12,387	\$ 31,625	\$ 31,625
Operating Revenues	<u>24,650</u>	<u>31,625</u>	<u>31,625</u>	<u>12,387</u>	<u>31,625</u>	<u>31,625</u>
Operating Expenses						
Personnel	1,781	1,985	1,985	1,016	1,985	1,985
Supplies	40	46	46	10	46	46
Current Year Claims	22,541	29,096	29,096	11,037	29,096	29,096
Services	418	559	559	108	559	559
Capital Outlay	0	0	0	0	0	0
Non-Capital Outlay	0	13	13	0	13	13
Operating Expenses	<u>24,780</u>	<u>31,699</u>	<u>31,699</u>	<u>12,171</u>	<u>31,699</u>	<u>31,699</u>
Operating Income (Loss)	(130)	(74)	(74)	216	(74)	(74)
Nonoperating Revenues (Expenses)						
Interest Income	68	70	70	38	56	56
Prior Year Recoveries	0	0	0	0	0	0
Other	62	4	4	18	18	18
Nonoperating Revenues (Expenses)	<u>130</u>	<u>74</u>	<u>74</u>	<u>56</u>	<u>74</u>	<u>74</u>
Net Income (Loss)	0	0	0	272	0	0
Net Assets, Beginning of Year	0	0	0	0	0	0
Net Assets, End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 272</u>	<u>\$ 0</u>	<u>\$ 0</u>

About the Fund:

The Workers' Compensation Fund is a revolving fund administered by the Human Resources Department. The Fund was established to centralize the financial transactions in the areas of Accident Prevention, Loss Control and Unemployment Compensation.

Asset Forfeiture (Fund 212)

The Houston Police Department receives asset forfeiture proceeds under guidelines set forth by the U.S. Department of Justice, the U.S. Treasury Department, and the State of Texas. These forfeiture proceeds are generated as a result of law enforcement efforts against illegal and criminal activity. Proceeds received under the various guidelines must be used for law enforcement purposes.

Auto Dealers (Fund 204)

The Auto Dealers Division of the Houston Police Department issues licenses to automotive businesses and vehicle/used parts salesmen. The Auto Dealers Division also monitors private storage facilities/salvage yards, auctions abandoned motor vehicles, and investigates complaints against automotive businesses/salesmen. The revenues generated from the fees are placed in the Auto Dealers Fund.

Building Inspection (Fund 214)

The Planning and Development Department administers the Building Inspection Special Revenue Fund, which ensures that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston's Building Code. Permits and Licenses revenue make up approximately 75% of the revenue in this fund. This revenue is derived from the issuance of electrical, plumbing, AC and Boiler and construction permits.

Building Security (Fund 219)

The Building Security Fund began in FY1997 generating revenue from a \$3.00 fee charged to defendants convicted of a misdemeanor offense. The purpose of the fund is to aid in ensuring the safety of civilians and civil service employees while conducting business in Municipal Courts buildings.

Cable TV (Fund 208)

Operation of the Municipal Access Channel and its facilities is the responsibility of the Cable Communications Division of the Finance and Administration Department. The mission of the division is to effectively communicate to the public relevant information concerning municipal and related governmental and community services. The Cable Television Fund is supported through contributions of the cable television companies in Houston. The contributions are based upon a rate per subscriber and support public, educational, and municipal programming in Houston.

Child Safety Fund (Fund 948)

The Child Safety Fund was established to account for monies collected for public, parochial, and private school crossing guard programs. Revenues to the fund come from an assessment of a Municipal Court fee of \$5.00 on non-criminal municipal violations and an additional \$1.50 fee for each vehicle registration authorized by Harris County. If there is a surplus of funds, the City is allowed to keep 10% of the funds received for administrative fees. If a surplus exists after the payment of all covered contract expenses, the excess can be used to pay for programs designed to enhance child safety, health, or nutrition and administration costs of these programs.

Houston Emergency Center (Fund 218)

The City of Houston's Neutral Public Safety Answering Point is one of the thirty-seven answering stations in the Greater Harris County Houston Emergency Center. Emergency calls from Houston citizens are referred to the appropriate emergency agency, such as police, fire, and ambulance services. Calls are also referred to Harris county agencies such as Juvenile Crisis Hotline, Poison Control and Emergency Management Operations. The City of Houston is reimbursed from the special district for salaries, fringe benefits and other operating expenses for the answering station.

Houston Transtar Center (Fund 221)

Houston TranStar Center formerly known as the Greater Houston Transportation & Emergency Management Center. The Houston TranStar Center was built through a cooperative effort among the City of Houston, Harris County, Metropolitan Transit Authority (METRO) and the Texas Department of Transportation (TxDOT). The center houses personnel responsible for and/or involved with transportation and emergency management planning and operations in the Houston/Harris County area. Funding for the center is received from each member agency and is prorated based on occupancy and use of center facilities.

Parks Special Revenue Fund (Fund 206)

The Parks and Recreation Department administers the Parks Special Revenue Fund. The Fund receives revenue from the following activities: Seven municipal golf courses, rental of park facilities, and three tennis centers.

Police Special Services Fund (Fund 205)

The Police Special Services Fund was created to properly account for funds received from other agencies or organizations to reimburse HPD for cost of services for specific law enforcement purposes. These special services include HPD participation in joint police operations, security, traffic control for activities such as "fun runs", parade and festivals.

Sign Administration (Fund 210)

The Planning and Development Department administers the Sign Administration Special Revenue Fund. The Fund oversees sign codes within both the Houston city limits and the City's extra-territorial jurisdiction (ETJ). The code requires the licensing of sign contractors, construction permits for new signs including examination/plan approval, operating permits for new and existing signs, and the impoundment and confiscation of signs found located on the public rights-of-way.

Stormwater Utility Special Revenue Fund (Fund 227)

The Stormwater Utility Special Revenue Fund provides for the maintenance and repair of streets, rights-of-way and drainage infrastructure, such as storm sewers and roadside ditches. The source of funding for these activities is a Street/Drainage Maintenance charge. This service charge is 4 percent of the net water and sewer revenues generated annually by the Public Utilities-Water and Sewer Fund. The purpose of the charge is to compensate for the "wear and tear" on the City's street and drainage systems as a result of the construction and maintenance of the water and wastewater systems.

Technology Fee Fund (Fund 261)

The Technology Fee Fund was established in FY2001 to account for revenue generated from a \$4.00 technology fee for convictions on all traffic and non-traffic misdemeanor offenses occurring on or after June 26, 2000. The purpose of the fund is to finance technological enhancements for the Municipal Courts including computer systems, networks, hardware, software, imaging systems, electronic ticket-writers and docket management systems.

TxDOT Signal Maintenance Fund (Fund 234)

In FY1996, the City entered into an agreement with the Texas Department of Transportation (TxDOT) to operate and maintain TxDOT traffic signals on selected state owned roadways located within the City. Funding is electrical power costs and emergency replacement costs of traffic signals covered under the agreement. The fund is administered by the Maintenance and Right-of-Way group of the Public Works and Engineering Department.

Asset Forfeiture Special Revenue Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Confiscations	\$ 5,375	\$ 5,896	\$ 5,896	\$ 2,081	\$ 5,896	\$ 5,896
Interest Income	118	97	97	20	97	97
Other	0	7	7	0	7	7
Total Revenues	<u>5,493</u>	<u>6,000</u>	<u>6,000</u>	<u>2,101</u>	<u>6,000</u>	<u>6,000</u>
Expenditures						
Personnel	4,335	3,632	3,632	1,371	3,632	3,632
Supplies	1,356	1,262	1,262	152	1,262	1,262
Other Services	959	969	969	444	969	969
Capital Outlay	318	105	105	4	105	105
Non-Capital Outlay	0	132	132	2	132	132
Total Expenditures	<u>6,968</u>	<u>6,100</u>	<u>6,100</u>	<u>1,973</u>	<u>6,100</u>	<u>6,100</u>
Net Current Activity	(1,475)	(100)	(100)	128	(100)	(100)
Fund Balance, Beginning of Year	<u>2,230</u>	<u>755</u>	<u>755</u>	<u>755</u>	<u>755</u>	<u>755</u>
Fund Balance, End of Year	<u>\$ 755</u>	<u>\$ 655</u>	<u>\$ 655</u>	<u>\$ 883</u>	<u>\$ 655</u>	<u>\$ 655</u>

Auto Dealers
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Auto Dealers Licenses	\$ 845	\$ 900	\$ 900	661	\$ 900	\$ 900
Vehicle Storage Notification	201	365	365	90	365	365
Vehicle Auction Fees	815	233	233	207	233	233
Interest Income	62	0	0	14	0	0
Other	456	770	770	142	770	770
Total Revenues	<u>2,379</u>	<u>2,268</u>	<u>2,268</u>	<u>1,114</u>	<u>2,268</u>	<u>2,268</u>
Expenditures						
Personnel	2,219	1,803	1,803	645	1,803	1,803
Supplies	206	175	175	131	175	175
Other Services	429	636	636	319	636	636
Capital Outlay	82	110	110	0	110	110
Total Expenditures	<u>2,936</u>	<u>2,724</u>	<u>2,724</u>	<u>1,095</u>	<u>2,724</u>	<u>2,724</u>
Net Current Activity	(557)	(456)	(456)	19	(456)	(456)
Fund Balance, Beginning of Year	<u>1,560</u>	<u>1,003</u>	<u>1,003</u>	<u>1,003</u>	<u>1,003</u>	<u>1,003</u>
Fund Balance, End of Year	<u>\$ 1,003</u>	<u>\$ 547</u>	<u>\$ 547</u>	<u>1,022</u>	<u>\$ 547</u>	<u>\$ 547</u>

Building Inspection Special Revenue Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Permits and Licenses	\$ 16,899	\$ 15,739	\$ 15,739	\$ 8,971	\$ 17,043	\$ 17,044
Charges for Services	3,001	2,781	2,781	1,371	2,809	2,781
Other	563	330	330	223	309	337
Interest Income	224	259	259	107	259	259
Total Revenues	<u>20,687</u>	<u>19,109</u>	<u>19,109</u>	<u>10,672</u>	<u>20,420</u>	<u>20,421</u>
Expenditures						
Personnel	15,290	16,504	16,504	8,877	17,823	17,823
Supplies	314	377	377	156	414	377
Other Services	3,678	6,978	6,245	1,597	7,006	6,740
Capital Outlay	205	493	1,133	60	923	1,133
Non-Capital Outlay	0	105	198	110	110	198
Total Expenditures	<u>19,487</u>	<u>24,457</u>	<u>24,457</u>	<u>10,800</u>	<u>26,276</u>	<u>26,271</u>
Net Current Activity	<u>1,200</u>	<u>(5,348)</u>	<u>(5,348)</u>	<u>(128)</u>	<u>(5,856)</u>	<u>(5,850)</u>
Other financing sources (uses)						
Operating Transfers Out	0	0	0	0	0	0
Total other financing sources (uses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing (uses)	1,200	(5,348)	(5,348)	(128)	(5,856)	(5,850)
Fund Balance, Beginning of Year	<u>6,105</u>	<u>7,305</u>	<u>7,305</u>	<u>7,305</u>	<u>7,305</u>	<u>7,305</u>
Fund Balance, End of Year	<u>\$ 7,305</u>	<u>\$ 1,957</u>	<u>\$ 1,957</u>	<u>\$ 7,177</u>	<u>\$ 1,449</u>	<u>\$ 1,455</u>

Building Security Fund
For the period ending December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Current Revenues	\$ 186	\$ 515	\$ 515	\$ 97	\$ 515	\$ 515
Total Revenues	<u>186</u>	<u>515</u>	<u>515</u>	<u>97</u>	<u>515</u>	<u>515</u>
Expenditures						
Other Services	50	300	300	75	300	300
Equipment	0	950	950	3	950	950
Total Expenditures	<u>50</u>	<u>1,250</u>	<u>1,250</u>	<u>78</u>	<u>1,250</u>	<u>1,250</u>
Net Current Activity	136	(735)	(735)	19	(735)	(735)
Fund Balance, Beginning of Year	<u>680</u>	<u>816</u>	<u>816</u>	<u>816</u>	<u>816</u>	<u>816</u>
Fund Balance, End of Year	<u>\$ 816</u>	<u>\$ 81</u>	<u>\$ 81</u>	<u>\$ 835</u>	<u>\$ 81</u>	<u>\$ 81</u>

Cable TV
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Current Revenues	\$ 1,648	\$ 1,651	\$ 1,651	\$ 770	\$ 1,651	\$ 1,651
Total Revenues	<u>1,648</u>	<u>1,651</u>	<u>1,651</u>	<u>770</u>	<u>1,651</u>	<u>1,651</u>
Expenditures						
Maintenance and Operations	1,857	1,635	1,635	620	1,635	1,635
Total Expenditures	<u>1,857</u>	<u>1,635</u>	<u>1,635</u>	<u>620</u>	<u>1,635</u>	<u>1,635</u>
Net Current Activity	(209)	16	16	150	16	16
Fund Balance, Beginning of Year	<u>609</u>	<u>400</u>	<u>400</u>	<u>400</u>	<u>400</u>	<u>400</u>
Fund Balance, End of Year	<u>\$ 400</u>	<u>\$ 416</u>	<u>\$ 416</u>	<u>\$ 550</u>	<u>\$ 416</u>	<u>\$ 416</u>

Child Safety Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Interest on Investments	\$ 55	\$ 110	\$ 110	23	\$ 110	\$ 110
Municipal Courts Collections	1,211	1,200	1,200	524	1,200	1,200
Harris County Collections	2,065	2,000	2,000	1,000	2,000	2,000
Total Revenues	<u>3,331</u>	<u>3,310</u>	<u>3,310</u>	<u>1,547</u>	<u>3,310</u>	<u>3,310</u>
Expenditures						
School Crossing Guard Program	3,192	3,307	3,307	619	3,307	3,307
Miscellaneous Parts and Supplies	3	3	3	0	3	3
Total Expenditures	<u>3,195</u>	<u>3,310</u>	<u>3,310</u>	<u>619</u>	<u>3,310</u>	<u>3,310</u>
Net Current Activity	136	0	0	928	0	0
Fund Balance, Beginning of Year	<u>414</u>	<u>550</u>	<u>550</u>	<u>550</u>	<u>550</u>	<u>550</u>
Fund Balance, End of Year	<u>\$ 550</u>	<u>\$ 550</u>	<u>\$ 550</u>	<u>1,478</u>	<u>\$ 550</u>	<u>\$ 550</u>

Houston Emergency Center
For the period ended December 31, 2003
(amounts expressed in thousands)

		FY2004				
	FY2003 CAFR	Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Current Revenues	\$ 19,166	\$ 19,620	\$ 19,620	\$ 6,865	\$ 19,620	\$ 19,620
Total Revenues	<u>19,166</u>	<u>19,620</u>	<u>19,620</u>	<u>6,865</u>	<u>19,620</u>	<u>19,620</u>
Expenditures						
Maintenance and Operations	<u>18,672</u>	<u>19,620</u>	<u>19,620</u>	<u>8,277</u>	<u>19,620</u>	<u>19,620</u>
Total Expenditures	<u>18,672</u>	<u>19,620</u>	<u>19,620</u>	<u>8,277</u>	<u>19,620</u>	<u>19,620</u>
Net Current Activity	494	0	0	(1,412)	0	0
Fund Balance, Beginning of Year	<u>(494)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance, End of Year	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>(1,412)</u>	\$ <u>0</u>	\$ <u>0</u>

Houston Transtar Center
For the period ended December 31, 2003
(amounts expressed in thousands)

		FY2004				
	FY2003 CAFR	Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Other Grant Awards	\$ 1,035	\$ 1,215	\$ 1,215	\$ 607	\$ 1,215	\$ 1,215
Other Service Charges	630	477	477	215	477	477
Misc. Revenue	8	0	0	0	0	0
Interest Income	15	13	13	3	13	13
Total Revenues	<u>1,688</u>	<u>1,705</u>	<u>1,705</u>	<u>825</u>	<u>1,705</u>	<u>1,705</u>
Expenditures						
Maintenance and Operations	<u>1,662</u>	<u>1,731</u>	<u>1,731</u>	<u>669</u>	<u>1,731</u>	<u>1,725</u>
Total Expenditures	<u>1,662</u>	<u>1,731</u>	<u>1,731</u>	<u>669</u>	<u>1,731</u>	<u>1,725</u>
Net Current Activity	26	(26)	(26)	156	(26)	(20)
Fund Balance, Beginning of Year	<u>(3)</u>	<u>23</u>	<u>23</u>	<u>23</u>	<u>23</u>	<u>23</u>
Fund Balance, End of Year	\$ <u>23</u>	\$ <u>(3)</u>	\$ <u>(3)</u>	\$ <u>179</u>	\$ <u>(3)</u>	\$ <u>3</u>

Parks Special Revenue Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Concessions	\$ 1,411	\$ 1,623	\$ 1,623	\$ 666	\$ 1,623	\$ 1,623
Zoo/Facility Admissions	80	33	33	11	33	33
Program Fees	257	462	462	115	462	462
Rental of Property	966	1,261	1,261	533	1,261	1,261
Licenses and Permits	83	113	113	36	113	113
Interest Income	101	105	105	30	105	105
Golf and Tennis	2,344	2,719	2,719	1,282	2,719	2,719
Other	246	90	90	53	90	90
Total Revenues	<u>5,488</u>	<u>6,406</u>	<u>6,406</u>	<u>2,726</u>	<u>6,406</u>	<u>6,406</u>
Expenditures						
Personnel	3,318	3,639	3,639	1,897	3,639	3,639
Supplies	716	1,022	1,022	366	1,022	1,022
Other Services	1,463	1,639	1,639	584	1,639	1,639
Capital Outlay	106	181	181	96	181	181
Non-Capital Outlay	0	0	0	0	0	0
Total Expenditures	<u>5,603</u>	<u>6,481</u>	<u>6,481</u>	<u>2,943</u>	<u>6,481</u>	<u>6,481</u>
Operating Transfers						
Operating Transfers Out	21	0	0	0	0	0
Total Operating Transfers Out	<u>21</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Current Activity	(136)	(75)	(75)	(217)	(75)	(75)
Fund Balance, Beginning of Year	<u>2,401</u>	<u>2,265</u>	<u>2,265</u>	<u>2,265</u>	<u>2,265</u>	<u>2,265</u>
Fund Balance, End of Year	<u>\$ 2,265</u>	<u>\$ 2,190</u>	<u>\$ 2,190</u>	<u>\$ 2,048</u>	<u>\$ 2,190</u>	<u>\$ 2,190</u>

Police Special Services Fund
For the period ended December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Police Fees	\$ 3,127	\$ 11,268	\$ 11,268	\$ 1,209	\$ 11,268	\$ 11,268
Interest Income	211	230	230	60	230	230
Other	636	330	330	55	330	330
Total Revenues	<u>3,974</u>	<u>11,828</u>	<u>11,828</u>	<u>1,324</u>	<u>11,828</u>	<u>11,828</u>
Expenditures						
Personnel	3,381	11,595	11,595	2,325	11,595	11,595
Supplies	108	1,098	1,098	43	1,098	1,098
Other Services	454	930	930	351	930	930
Equipment	362	1,175	1,175	680	1,175	1,175
Interfund Transfers	458	400	400	0	400	400
Total Expenditures	<u>4,763</u>	<u>15,198</u>	<u>15,198</u>	<u>3,399</u>	<u>15,198</u>	<u>15,198</u>
Net Current Activity	(789)	(3,370)	(3,370)	(2,075)	(3,370)	(3,370)
Fund Balance, Beginning of Year	<u>5,096</u>	<u>4,307</u>	<u>4,307</u>	<u>4,307</u>	<u>4,307</u>	<u>4,307</u>
Fund Balance, End of Year	<u>\$ 4,307</u>	<u>\$ 937</u>	<u>\$ 937</u>	<u>\$ 2,232</u>	<u>\$ 937</u>	<u>\$ 937</u>

Sign Administration
For the period ending December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Sign and Permit Fees	\$ 1,891	\$ 1,596	\$ 1,596	\$ 932	\$ 1,596	\$ 1,596
Interest Income	51	54	54	19	54	54
Miscellaneous	0	0	0	0	0	0
Total Revenues	<u>1,942</u>	<u>1,650</u>	<u>1,650</u>	<u>951</u>	<u>1,650</u>	<u>1,650</u>
Expenditures						
Maintenance and Operations	1,787	2,367	2,367	986	2,367	2,367
Total Expenditures	<u>1,787</u>	<u>2,367</u>	<u>2,367</u>	<u>986</u>	<u>2,367</u>	<u>2,367</u>
Net Current Activity	155	(717)	(717)	(35)	(717)	(717)
Other financing sources (uses)						
Operating Transfers Out	0	12	12	0	0	0
Total other financing sources (uses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing (uses)	155	(717)	(717)	(35)	(717)	(717)
Fund Balance, Beginning of Year	<u>1,063</u>	<u>1,218</u>	<u>1,218</u>	<u>1,218</u>	<u>1,218</u>	<u>1,218</u>
Fund Balance, End of Year	<u>\$ 1,218</u>	<u>\$ 501</u>	<u>\$ 501</u>	<u>\$ 1,183</u>	<u>\$ 501</u>	<u>\$ 501</u>

Stormwater Utility Special Revenue Fund
For the period ending December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	FY2004				
		Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Miscellaneous	\$ 439	\$ 145	\$ 145	\$ 138	\$ 145	\$ 145
Total Revenues	<u>439</u>	<u>145</u>	<u>145</u>	<u>138</u>	<u>145</u>	<u>145</u>
Expenditures						
Personnel	14,510	16,239	16,239	7,487	16,239	16,239
Supplies	1,421	1,387	1,387	461	1,387	1,387
Other Services	13,299	11,177	11,177	3,488	11,177	11,177
Capital Outlay	2,282	1,530	1,530	74	1,530	1,530
Total Expenditures	<u>31,512</u>	<u>30,333</u>	<u>30,333</u>	<u>11,510</u>	<u>30,333</u>	<u>30,333</u>
Net Current Activity	(31,073)	(30,188)	(30,188)	(11,372)	(30,188)	(30,188)
Other Financing Sources (Uses)						
Interest Income	448	200	200	185	200	400
Operating Transfers In	40,439	12,384	12,384	0	0	12,384
Operating Transfers Out	(1,100)	(400)	(400)	0	(400)	(400)
Total Other Financing Sources (Uses)	<u>39,787</u>	<u>12,184</u>	<u>12,184</u>	<u>185</u>	<u>(200)</u>	<u>12,384</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	8,714	(18,004)	(18,004)	(11,187)	(30,388)	(17,804)
Fund Balance, Beginning of Year	<u>10,064</u>	<u>18,778</u>	<u>18,778</u>	<u>18,778</u>	<u>18,778</u>	<u>18,778</u>
Fund Balance, End of Year	<u>\$ 18,778</u>	<u>\$ 774</u>	<u>\$ 774</u>	<u>\$ 7,591</u>	<u>\$ (11,610)</u>	<u>\$ 974</u>

* The source of this transfer has not been identified.

Technology Fee Fund
For the period ending December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Current Revenues	\$ 1,521	\$ 1,474	\$ 1,474	\$ 703	\$ 1,474	\$ 1,474
Total Revenues	<u>1,521</u>	<u>1,474</u>	<u>1,474</u>	<u>703</u>	<u>1,474</u>	<u>1,474</u>
Expenditures						
Other Services	823	1,358	1,358	196	1,358	1,358
Equipment	0	1,182	1,182	0	1,182	1,182
Debt Service	0	150	150	0	150	150
Total Expenditures	<u>823</u>	<u>2,690</u>	<u>2,690</u>	<u>196</u>	<u>2,690</u>	<u>2,690</u>
Net Current Activity	698	(1,216)	(1,216)	507	(1,216)	(1,216)
Fund Balance, Beginning of Year	<u>2,268</u>	<u>2,966</u>	<u>2,966</u>	<u>2,966</u>	<u>2,966</u>	<u>2,966</u>
Fund Balance, End of Year	<u>\$ 2,966</u>	<u>\$ 1,750</u>	<u>\$ 1,750</u>	<u>\$3,473</u>	<u>\$ 1,750</u>	<u>\$ 1,750</u>

TxDOT Signal Maintenance Fund
For the period ending December 31, 2003
(amounts expressed in thousands)

	FY2003 CAFR	Adopted Budget	Current Budget	FY2004 YTD	Controller's Projection	F&A Projection
Revenues						
Current Revenues	\$ 623	\$ 748	\$ 748	\$ 348	\$ 748	\$ 748
Total Revenues	<u>623</u>	<u>748</u>	<u>748</u>	<u>348</u>	<u>748</u>	<u>748</u>
Expenditures						
Maintenance and Operations	540	743	743	327	743	743
Interfund Transfers	84	5	5	3	5	5
Total Expenditures	<u>623</u>	<u>748</u>	<u>748</u>	<u>330</u>	<u>748</u>	<u>748</u>
Net Current Activity	0	0	0	18	0	0
Fund Balance, Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance, End of Year	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 18</u>	<u>\$ 0</u>	<u>\$ 0</u>



DECEMBER 2003

City of Houston, Texas
Summarized Construction/Bond Fund Status Report
For the period ended December 31, 2003
(amounts expressed in thousands)

Purpose	Available for Appropriation
Equipment and Miscellaneous	
Total Dangerous Building Funds	\$ 11
Total Equipment Acquisition Funds	20,395
Certificates of Obligation Lamar Terrace 2000A	278
Total Equipment and Miscellaneous	<u>20,684</u>
Public Improvement	
Total Fire Department	9,109
Total Housing	2,318
Total General Improvement	7,636
Total Public Health and Welfare	3,482
Total Public Library	16,183
Total Parks and Recreation	14,062
Total Police Department	18,804
Total Solid Waste	2,838
Total Storm Sewer	12,254
Total Street & Bridge	92,048
Total Public Improvement	<u>178,734</u>
Airport	
Total Airport	<u>425,705</u>
Convention and Entertainment Facilities	
Total Convention and Entertainment	<u>99,947</u>
Water and Sewer	
Total Water and Sewer	<u>339,269</u>
MTA Construction Fund	<u>942</u>
Total All Purposes	<u><u>\$ 1,065,281</u></u>

City of Houston, Texas
Construction/Bond Fund Status Report
For the period ended December 31, 2003
(amounts expressed in thousands)

Fund No.	Fund Name	Original Amount	Cash/ Investments	Draw down Available	Net Resources Available	Unexpended (a) Appropriation	Available for Appropriation
Equipment and Miscellaneous							
12G	Dangerous Building Demolition Series 1999B	3,500	2	0	1	0	1
12T	Dangerous Building Demolition Series 2001C	4,000	2,261	0	0	0	0
12Y	Dangerous Building Demolition Series 2003B	2,210	2,209	0	9	0	9
12A	Dangerous Bldg. Consolidations	n/a	0	n/a	4,374	4,373	1
	Total Dangerous Building Funds	13,686	4,472	0	4,384	4,373	11
109	Equipment Acquisition-1995B	28,600	34	0	6	0	6
123	Equipment Acquisition Series 1993A	41,000	8	0	2	0	2
115	Equipment Acquisition Series C	45,900	115	0	115	0	115
12H	Fire Special Acquisition Fund	3,000	24	0	24	24	0
12X	Equipment Acquisition Series E	86,500	8,015	68,000	0	0	0
113	Equipment Acquisition Consolidated Fund	n/a	26	n/a	75,579	55,307	20,272
	Total Equipment Acquisition Funds	205,000	8,222	68,000	75,726	55,331	20,395
404	Certificates of Obligation Lamar Terrace 2000A	5,298	535	0	442	164	278
	Total Equipment and Miscellaneous	223,984	13,229	68,000	80,552	59,868	20,684
Public Improvement							
48A	Fire Dept. Capital Projects	755	5,158	0	5,155	1,838	3,317
46C	Fire Dept CP Series A (99)	7,000	0	0	0	0	0
47C	Fire Dept CP Series A (00)	6,000	0	0	0	0	0
4AC	Fire Dept CP Series B (01)	7,710	0	6,965	0	0	0
4BC	Fire Dept CP Series D (02)	6,500	0	6,500	0	0	0
4CC	Fire Dept CP Series D (03)	9,000	0	9,000	0	0	0
413	Fire Bond Consolidated	n/a	63	n/a	23,271	17,479	5,792
	Total Fire Department	36,965	5,221	22,465	28,426	19,317	9,109
46K	Housing CP Series A (99)	3,000	0	2,830	0	0	0
47K	Housing CP Series A (00)	2,000	0	2,000	0	0	0
4BK	Housing CP Series D (02)	5,000	0	5,000	0	0	0
4CK	Housing CP Series D (03)	2,600	0	2,600	0	0	0
415	Housing Consolidated Fund	n/a	309	n/a	12,680	10,362	2,318
	Total Housing	12,600	309	12,430	12,680	10,362	2,318
45F	Perm. & Gen. Imprv. CP Series A (99)	10,000	0	0	0	0	0
46F	Perm. & Gen. Imprv. CP Series A (99)	3,000	0	0	0	0	0
47F	Perm. & Gen. Imprv. CP Series A (00)	10,000	0	6,014	0	0	0
4AF	Perm. & Gen. Imprv. CP Series B (01)	2,840	0	2,840	0	0	0
4BF	Perm. & Gen. Imprv. CP Series D (02)	6,000	0	6,000	0	0	0
4CF	Perm. & Gen. Imprv. CP Series D (03)	3,000	0	3,000	0	0	0
441	General Improvement Consolidated Fund	n/a	3	n/a	17,612	11,872	5,740
49F	Certificates of Obligation Series 2001A (Cotswold)	12,200	2,063	0	2,063	1,309	754
49H	Southeast Downtown Streetscape CP Series E	5,500	181	500	681	588	93
49J	MUD Series 2001A	9,235	4,442	0	4,442	3,888	554
49K	Certificates of Obligation Series 2002A (Cotswold)	12,400	8,232	0	8,232	7,745	487
49N	MUD PIBS Series 2003A-1	2,100	1,764	0	1,764	1,756	8
	Total General Improvement	76,275	16,685	18,354	34,794	27,158	7,636
44H	Public Health CP Series A (98)	4,000	0	600	0	0	0
46H	Public Health CP Series A (98)	1,000	0	1,000	0	0	0
47H	Public Health CP Series A (00)	6,600	0	6,600	0	0	0
4AH	Public Health CP Series B (01)	3,100	0	3,100	0	0	0
440	Public Health Consolidated Fund	n/a		n/a	11,209	7,727	3,482
	Total Public Health & Welfare	14,700	0	11,300	11,209	7,727	3,482
49A	Library Capital Projects Fund	3,256	1,633	0	1,633	434	1,199
46E	Public Library CP Series A (99)	4,000	0	0	0	0	0
47E	Public Library CP Series A (00)	3,000	0	2,783	0	0	0
4AE	Public Library CP Series B (01)	12,600	0	12,600	0	0	0
4CE	Public Library CP Series D (03)	5,000	0	5,000	0	0	0
439	Public Library Consolidated Fund	n/a	0	n/a	20,419	5,435	14,984
	Total Public Library	27,856	1,633	20,383	22,052	5,869	16,183
465	Parks Capital Project Fund	n/a	765	0	755	333	422
491	Parks Special Fund	n/a	1,279	0	1,265	949	316
47B	Parks & Recreation CP Series A (00)	10,200	0	0	0	0	0
4BB	Parks & Recreation CP Series D (02)	21,500	0	10,620	0	0	0
4CB	Parks & Recreation CP Series D (03)	15,000	0	15,000	0	0	0
421	Parks Consolidated Fund	n/a	0	n/a	26,060	12,736	13,324
	Total Parks and Recreation	46,700	2,044	25,620	28,080	14,018	14,062

City of Houston, Texas
Construction/Bond Fund Status Report
For the period ended December 31, 2003
(amounts expressed in thousands)

Fund No.	Fund Name	Original Amount	Cash/ Investments	Draw down Available	Net Resources Available	Unexpended (a) Appropriation	Available for Appropriation
42A	Police & Law CP Series B	6,000	0	2,428	0	0	0
44A	Police & Law CP Series A (98)	5,000	0	5,000	0	0	0
47A	Police CP Series A (00)	9,700	0	9,700	0	0	0
4AA	Police CP Series B (01)	8,750	0	8,750	0	0	0
435	Police Consolidated Fund	n/a	0	n/a	25,834	7,030	18,804
Total Police Department		75,510	0	25,878	25,834	7,030	18,804
233	Solid Waste Special Revenue Fund	n/a	308	0	308	0	308
45D	Solid Waste Mgt. CP Series A (99)	8,000	0	0	0	0	0
46D	Solid Waste Mgt. CP Series A (99)	2,000	0	1,969	0	0	0
47D	Solid Waste Mgt. CP Series A (00)	200	0	200	0	0	0
48D	Solid Waste Mgt. CP Series D (02)	2,000	0	2,000	0	0	0
427	Solid Waste Consolidated Fund	n/a	0	n/a	4,156	1,626	2,530
Total Solid Waste		12,200	308	4,169	4,464	1,626	2,838
45J	Storm Sewer CP Series A (99)	10,000	0	0	0	0	0
46J	Storm Sewer CP Series A (99)	22,000	0	0	0	0	0
47J	Storm Sewer CP Series A (00)	15,000	0	0	0	0	0
4AJ	Storm Sewer CP Series B (01)	7,500	0	0	0	0	0
4BJ	Storm Sewer CP Series D (02)	41,000	0	18,862	0	0	0
4CJ	Storm Sewer CP Series D (03)	22,400	0	22,400	0	0	0
436	Storm Sewer Consolidated Fund	n/a	0	n/a	43,867	31,983	11,884
49G	Series C Commercial Paper Storm & Overlay Fund	19,100	3,156	0	2,783	2,413	370
Total Storm Sewer		137,000	3,156	41,262	46,650	34,396	12,254
45G	St., Bridges & Traf. CP Series A (99)	20,300	0	0	0	0	0
46G	St., Bridges & Traf. CP Series A (99)	66,700	0	0	0	0	0
47G	St., Bridges & Traf. CP Series A (00)	70,300	0	0	0	0	0
4AG	St., Bridges & Traf. CP Series B (01)	50,800	0	6,283	0	0	0
4BG	St., Bridges & Traf. CP Series D (02)	83,000	0	83,000	0	0	0
4CG	St., Bridges & Traf. CP Series D (03)	53,000	0	53,000	0	0	0
405	Street & Bridge Construction Fund	62,695	4,908	0	4,789	4,206	583
437	Street & Bridge Consolidated Fund	n/a	34	n/a	133,853	98,321	35,532
49M	Metro Street Fund Series E (04)	63,000	0	63,000	63,000	7,067	55,933
Total Street & Bridge		469,795	4,942	205,283	201,642	109,594	92,048
Total Public Improvement		909,601	34,298	387,144	415,831	237,097	178,734
Airport							
54E	Airport System 2002C - D2 (AMT) Const.	239,216	119,208	0	3,002	0	3,002
54A	Airport System Commercial Paper 2001 (AMT)	n/a	5,353	0	22	0	22
54C	Airport System Construction 2002A (AMT)	129,120	132,012	0	323	0	323
548	Airport System Consolidated 2001 (AMT)	200,000	0	n/a	258,986	264,946	(5,960) (c)
Sub-Total		568,336	256,573	0	262,333	264,946	(2,613)
54D	Airport System 2002B (Non-AMT) Const.	213,347	62,200	0	169	0	169
54B	Airport System Commercial Paper 2001 (Non-AMT)	n/a	2,187	0	9	0	9
549	Airport System Consolidated 2001 (Non-AMT)	100,000	0	n/a	65,790	63,969	1,821
Sub-Total		313,347	64,387	0	65,968	63,969	1,999
539	Airport System PARS 2000 (AMT)	100,000	0	0	0	0	0
540	Airport System RevBd 2000A (AMT)	327,225	43,887	0	184	0	184
530	Airport System Consolidated Const 2000 (AMT)	n/a	156	n/a	39,286	37,582	1,704
Sub-Total		427,225	44,043	0	39,470	37,582	1,888
54F	Airport System Construction 2004 (AMT)	200,000	0	200,000	0	0	0
550	Airport System Consolidated Const. 2004 (AMT)	n/a	0	0	200,000	0	200,000
Sub-Total		200,000	0	200,000	200,000	0	200,000
54G	Airport System Commercial Paper 2004 (Non-AMT)	100,000	0	100,000	0	0	0
552	Airport System Consolidated Const. 2004 (Non-AMT)	n/a	0	0	100,000	19,552	80,448
Sub-Total		100,000	0	100,000	100,000	19,552	80,448
Total Airport Consolidated Funds		1,608,908	365,003	300,000	667,771	386,049	281,722
535	Airport System Rev Bd fund - 1998B (AMT)	395,643	57,832	0	52,325	48,566	3,759
536	Airport System Rev Bd fund - 1998C (Non-AMT)	99,028	6,257	0	5,350	5,176	174
553	Airport System R & R Fund	n/a	13,194	0	13,180	1,294	11,886
561	Airport System Improvement Fund	n/a	218,764	0	209,709	82,990	126,719
538	Airport System RevBd 2000B (Non-AMT) Const.	269,240	36,196	0	34,674	33,229	1,445
Total Other Funds		763,911	332,243	0	315,238	171,255	143,983
Total Airport		2,372,819	697,246	300,000	983,009	557,304	425,705

City of Houston, Texas
Construction/Bond Fund Status Report
For the period ended December 31, 2003
(amounts expressed in thousands)

Fund No.	Fund Name	Original Amount	Cash/ Investments	Draw down Available	Net Resources Available	Unexpended (a) Appropriation	Available for Appropriation
Convention & Entertainment Fac.							
652	GRB Construction Fund Ser. 2001C ARCS	28,451	0	0	0	0	0
651	GRB Construction Fund Ser. 2001A&B	137,516	16,459	0	157	0	157
650	GRB Consolidated Construction Fund	n/a	0	n/a	9,230	8,421	809
	Total GRB Construction Funds	<u>165,967</u>	<u>16,459</u>	<u>0</u>	<u>9,387</u>	<u>8,421</u>	<u>966</u>
662	Hotel Construction Fund 2001C ARCS	93,490	0	0	0	0	0
661	Hotel Construction Fund 2001C A&B	150,112	43,705	0	15,477	0	15,477
660	Hotel Consolidated Construction Fund	n/a	n/a	n/a	28,228	0	28,228
	Total Hotel Construction Funds	<u>243,602</u>	<u>43,705</u>	<u>0</u>	<u>43,705</u>	<u>0</u>	<u>43,705</u>
602	Convention & Ent. Commercial Paper-Ser E	22,000	421	0	421	408	13
626	Convention & Ent. Comm. Paper-Ser A - 2003	75,000	236	52,500	52,736	522	52,214
605	Theater District R&R	n/a	170	0	170	113	57
607	C&E Commercial Paper Series B	n/a	19	0	19	16	3
614	Civic Center Construction Fund - 1995	5,738	341	0	269	266	3
616	George R. Brown Construction Fund - 1995	n/a	179	0	179	176	3
618	C & E Construction Fund	n/a	11,228	0	9,302	6,319	2,983
620	Convention & Entertainment Expansion	n/a	0	0	0	0	0
	Total Civic Center	<u>512,307</u>	<u>72,758</u>	<u>52,500</u>	<u>116,188</u>	<u>16,241</u>	<u>99,947</u>
Water and Sewer							
75A	W&S CP Ser A Constr. Fund	700,000	65,502	94,750	363	0	363
75B	W&S CP Ser B Constr. Fund	200,000	0	200,000	0	0	0
751	W&S R & R Fund	n/a	349,445	0	13,809	32	13,777
755	W&S Consolidated Construction	n/a	0	n/a	680,692	385,841	294,851
	Total Water & Sewer Consolidated Funds	<u>900,000</u>	<u>414,947</u>	<u>294,750</u>	<u>694,864</u>	<u>385,873</u>	<u>308,991</u>
757	Harris County MUD #254	4,100	877	0	1,038	835	203 (b)
758	Harris County MUD #159	1,100	335	0	332	0	332
76A	Harris County MUD #107	n/a	66	0	61	42	19
76C	Harris County MUD #48	n/a	400	0	400	0	400
76D	Harris County MUD #58	n/a	255	0	255	0	255
	Total MUDs	<u>5,200</u>	<u>1,933</u>	<u>0</u>	<u>2,086</u>	<u>877</u>	<u>1,209</u>
726	Water & Sewer Revenue Bonds, Series 1992A	998	103	0	103	0	103
733	Water Contributed Capital Fund	n/a	67,874	0	67,685	52,485	15,200
742	Sewer Reg Cap Recovery Fd	n/a	4,562	0	4,562	0	4,562
744	Impact Fees	n/a	9,204	0	9,204	0	9,204
754	Accumulated Unexpended Funds	n/a	1,597	0	1,597	1,597	0
	Total Water And Sewer	<u>906,198</u>	<u>500,220</u>	<u>294,750</u>	<u>780,101</u>	<u>440,832</u>	<u>339,269</u>
419	MTA Construction Fund	n/a	2,018	0	1,559	617	942
	Total All Funds	<u>\$ 4,924,909</u>	<u>\$ 1,319,769</u>	<u>\$ 1,102,394</u>	<u>\$ 2,377,240</u>	<u>\$ 1,311,959</u>	<u>\$ 1,065,281</u>

(a) Net Resources Available is equal to Current Assets less Current Liabilities.

(b) These construction funds have been added as a result of the FY95 annexation program.

(c) This negative balance is the result of timing differences in entries. It is currently positive.

City of Houston, Texas
Commercial Paper (CP) Notes Status Report
For the period ended December 31, 2003
(amounts expressed in thousands)

Fund No.	Fund Name	Authorized Amount	CP Notes Issued	Authorized But Unissued	Available For Appropriation	Combined Available For Appropriation
General Obligation						
42A	Police & Law CP Series B	6,000	3,572	2,428	0	
44A	Police & Law CP Series A (98)	5,000	0	5,000	3,536	
47A	Police & Law CP Series A (00)	9,700	0	9,700	9,700	
44A	Police & Law CP Series B (01)	8,750	0	8,750	8,750	18,804
47B	Parks & Recreation CP Series A(00)	10,200	10,200	0	0	
4BB	Parks & Recreation CP Series D (02)	21,500	10,880	10,620	0	
4CB	Parks & Recreation CP Series D (03)	15,000	0	15,000	13,324	13,324
46C	Fire Dept CP Series A (99)	7,000	7,000	0	0	
47C	Fire Dept CP Series A (00)	6,000	6,000	0	0	
4AC	Fire Dept CP Series B (01)	7,710	745	6,965	0	
4BC	Fire Dept CP Series D (02)	6,500	0	6,500	0	
4CC	Fire Dept CP Series D (03)	9,000	0	9,000	5,792	5,792
45D	Solid Waste Mgt. CP Series A (99)	8,000	8,000	0	0	
46D	Solid Waste Mgt. CP Series A (99)	2,000	31	1,969	330	
47D	Solid Waste Mgt. CP Series A (00)	200	0	200	200	
4BD	Solid Waste Mgt. CP Series D (02)	2,000	0	2,000	2,000	2,530
46E	Public Library CP Series A (99)	4,000	4,000	0	0	
47E	Public Library CP Series A (00)	3,000	217	2,783	0	
4AE	Public Library CP Series B (01)	12,600	0	12,600	0	
4CE	Public Library CP Series D (03)	5,000	0	5,000	14,984	14,984
46F	Perm. & Gen. Imprv. CP Series A (99)	3,000	3,000	0	0	
47F	Perm. & Gen. Imprv. CP Series A (00)	10,000	3,986	6,014	0	
4AF	Perm. & Gen. Imprv. CP Series B (01)	2,840	0	2,840	0	
4BF	Perm. & Gen. Imprv. CP Series D (02)	6,000	0	6,000	0	
4CF	Perm. & Gen. Imprv. CP Series D (03)	3,000	0	3,000	5,740	5,740
45G	St., Bridges & Traf. CP Series A (99)	20,300	20,300	0	0	
46G	St., Bridges & Traf. CP Series A (99)	66,700	66,700	0	0	
47G	St., Bridges & Traf. CP Series A (00)	70,300	70,300	0	0	
4AG	St., Bridges & Traf. CP Series B (01)	50,800	44,517	6,283	0	
4BG	St., Bridges & Traf. CP Series D (02)	83,000	0	83,000	0	
4CG	St., Bridges & Traf. CP Series D (03)	53,000	0	53,000	35,532	35,532
44H	Public Health CP Series A (98)	4,000	3,400	600	0	
46H	Public Health CP Series A (99)	1,000	0	1,000	0	
47H	Public Health CP Series A (00)	6,600	0	6,600	0	
4AH	Public Health CP Series B (01)	3,100	0	3,100	3,100	3,482
46J	Storm Sewer CP Series A (99)	22,000	22,000	0	0	
47J	Storm Sewer CP Series A (00)	15,000	15,000	0	0	
4AJ	Storm Sewer CP Series B (01)	7,500	7,500	0	0	
4BJ	Storm Sewer CP Series D (02)	41,000	22,138	18,862	0	
4CJ	Storm Sewer CP Series D (03)	22,400	0	22,400	11,884	11,884
46K	Homeless & Housing CP Series A (99)	3,000	170	2,830	0	
47K	Homeless & Housing CP Series A (00)	2,000	0	2,000	0	
4BK	Homeless & Housing CP Series D (02)	5,000	0	5,000	0	
4CK	Homeless & Housing CP Series D (03)	2,600	0	2,600	2,318	2,318
42L	G.O.C.P. Rounding Fund Series B	n/a	928 (a)	(928)	n/a	n/a
44L	G.O.C.P. Rounding Fund Series A (98)	n/a	310 (a)	(310)	n/a	n/a
45L	G.O.C.P. Rounding Fund Series A (99)	n/a	0 (a)	0	n/a	n/a
46L	G.O.C.P. Rounding Fund Series A (99)	n/a	766 (a)	(766)	n/a	n/a
47L	G.O.C.P. Rounding Fund Series A (00)	n/a	920 (a)	(920)	n/a	n/a
4AL	G.O.C.P. Rounding Fund Series B (01)	n/a	1,738 (a)	(1,738)	n/a	n/a
4BL	G.O.C.P. Rounding Fund Series D (02)	n/a	1,982 (a)	(1,982)	n/a	n/a
4CL	G.O.C.P. Rounding Fund Series D (03)	n/a	0	0	n/a	n/a
49H	Southeast Downtown Streetscape Series E	5,500	5,000	500	93	93
12X	Equipment Acquisition, Series E	86,500	18,500	68,000	20,272	20,272
49M	Metro Street Projects	63,000	0	63,000	55,933	55,933
	Total General Obligation CP Notes	808,300	359,800 (b,c)	448,500	193,488	190,688
Airport						
54F	Airport System 2004 (AMT)	200,000	0	200,000	200,000	200,000
54G	Airport System 2004 (Non-AMT)	100,000	0	100,000	80,448	80,448
		300,000	0	300,000	280,448	280,448
Convention and Entertainment						
626	Equipment Acquisition, Convention & Entertainment	75,000	22,500	52,500	52,214	52,214
Water and Sewer						
75A	Water & Sewer CP Series A Constr. Fund (Series A)	700,000	605,250	94,750	294,851	294,851
75B	Water & Sewer CP Series A Constr. Fund (Series B)	200,000	0	200,000	0	0
		900,000	605,250	294,750	294,851	294,851
Total All Commercial Paper		\$ 2,083,300	\$ 987,550	\$ 1,095,750	\$ 821,001	\$ 818,201

(a) Amounts in the Rounding Funds will be reallocated to one of the voter authorized categories within its series on an as-needed basis.

(b) May not foot due to rounding.

(c) As of the date above, the General Obligation Commercial Paper Program Series A had issued \$752 million, of which \$509.7 million had been refunded leaving \$242.3 million outstanding. Series B had issued \$263 million of which \$204 million had been refunded leaving \$59 million outstanding, Series C had issued \$265.0 million of which \$265 million had been refunded leaving \$0 million outstanding, Series D had issued \$35 million with \$35 million outstanding, and Series E had issued \$45.5 million of which \$22 million had been refunded with \$23.5 million outstanding.

City of Houston, Texas
Total Outstanding Debt
December 31, 2003 and December 31, 2002
(amounts expressed in thousands)

	December 31, 2003	December 31, 2002
Payable from Ad Valorem Taxes		
Tax Bonds (a)		
PIB	\$ 1,655,230	\$ 1,605,905
GO Commercial Paper Notes (b)	359,800	332,300
Judgment Bonds	1,365	2,365
Certificates of Obligations	41,738	46,928
Assumed Bonds	15,226	49,096
Subtotal	\$ 2,073,359	\$ 2,036,594
Payable from Sources Other Than Ad Valorem Taxes		
Water and Sewer System Bonds		
Water and Sewer System Revenue Bonds	\$ 3,373,041	\$ 3,428,229
Water and Sewer System Commercial Paper Notes (c)	605,250	300,000
Airport System Bonds		
Airport System Revenue Bonds	2,191,380	2,209,365
Airport System Commercial Paper Notes (d)	0	0
Airport Special Facilities Revenue Bonds	680,250	683,365
Sports Arena Revenue Bonds	0	1,370
Hotel Occupancy Tax and Civic Parking		
Facilities Revenue Bonds	614,319	620,584
Hotel Occupancy Tax Commercial Paper	22,500	0
Contract Revenue Obligations - CWA, HAWC. TRA	353,345	368,950
Subtotal	\$ 7,840,085	\$ 7,611,863
Total Debt Payable by the City	\$ 9,913,444	\$ 9,648,457

- (a) As of the date above, the amount of tax bonds authorized by voters in 1991 and 1997 but unissued totals \$77 million of which \$77 million is authorized commercial paper that has not been drawn (Series A&B). In November 2001 the voters authorized \$776 million in tax bonds of which \$242 million is authorized commercial paper that has not been drawn (Series D).
- (b) The City has authorized a maximum issuance of General Obligation Commercial Paper Programs Series A \$279 million, Series B \$99.3 million, Series D \$275 million, and Series E \$155 million. As of the date above, Commercial Paper Programs Series A had \$242.3 million outstanding, Series B had \$59 million outstanding, Series D had \$35 million outstanding, and Series E had \$23.5 million outstanding.
- (c) The City authorized issuance of a \$500 million Water and Sewer Commercial Paper Program on September 22, 1993 (\$300 million Series A) and on March 1, 1995 (\$200 million Series B). In July 2001 an additional \$200 million Series A was authorized, and on June 4, 2003 \$200 million more Series A was authorized. As of the date above, \$2,708.65 million had been issued, with \$2,103.4 million converted to long term debt, leaving \$605.25 million outstanding for Series A. As of the date above, Series B had no notes outstanding.
- (d) The City authorized issuance of a \$100 million Airport System Commercial Paper Program, Series A & B on October 21, 1993. On October 1, 1998, the City authorized issuance of a \$50 million Airport System Inferior Line Commercial Paper, Series C. On December 28, 1999 the City authorized an additional \$100 million of the Airport System Inferior Lien Commercial Paper, Series C. On January 19, 2000 the City authorized an additional \$50 million of the Airport System Senior Lien Commercial Paper, Series A & B. As of this date, of the total \$300 million authorized, the Airport System had no Commercial Paper outstanding.
- (e) The City authorized issuance of \$75 million Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper, Series A. As of the date above, there was \$22.5 million outstanding.

FY2004 FULL TIME EQUIVALENT (FTE) REPORT

(1 FTE equals 2,088 Hours per year)

DEPARTMENT / FUND	FY2003 Actual	FY2004 Budget	FY2004 (1) Current Month	FY2004 (1) YTD Avg.	Overtime FY2003 Actual	Overtime FY2004 Budget	Overtime(1) FY2004 YTD	Temp Svcs(1) FY2004 YTD
ENTERPRISE FUNDS								
Aviation	1,087.0	1,203.1	1,196.3	1,129.0	39.9	38.0	46.8	12.0
Convention and Entertainment Facilities	83.9	89.3	88.0	87.1	1.0	2.0	1.2	1.2
Public Works and Engineering	2,029.0	2,407.7	2,103.5	2,043.0	249.3	204.7	247.7	13.2
TOTAL ENTERPRISE FUNDS	3,199.9	3,700.1	3,387.7	3,259.0	290.2	244.7	295.7	26.4
GENERAL FUND MUNICIPAL								
Building Services	301.8	247.9	240.5	245.1	9.9	6.0	8.5	0.0
City Secretary	13.9	15.0	13.6	13.5	0.3	0.5	0.7	0.0
Controller's Office	79.7	81.1	75.5	76.1	0.0	0.0	0.0	0.6
Council Office	74.0	78.3	69.3	69.1	0.0	0.0	0.0	0.0
Finance & Administration	301.9	290.7	313.4	298.8	0.9	1.4	1.8	1.3
Fire Department	306.2	278.5	268.9	267.8	38.6	34.8	53.1	0.5
Health & Human Services	814.6	808.4	777.2	770.3	20.1	11.8	19.7	11.4
Human Resources	45.9	42.3	39.9	42.4	0.0	0.0	0.0	0.0
Information Technology	130.1	158.6	148.9	150.7	0.3	0.2	0.8	2.5
Legal	158.7	153.6	158.9	158.7	0.2	0.0	0.2	0.1
Library	546.8	515.6	534.9	529.8	2.8	0.0	1.9	0.8
Mayor's Affirmative Action	29.6	27.7	24.1	25.8	0.0	0.0	0.0	0.0
Mayor's Office	24.7	23.2	21.9	23.1	0.0	0.0	0.0	0.8
Municipal Courts - Administration	378.0	365.5	362.8	363.9	2.1	3.7	0.5	0.0
Municipal Courts - Justice	46.8	45.8	44.5	45.5	0.0	0.0	0.0	0.0
Parks & Recreation	910.6	928.6	741.9	780.4	11.2	10.0	8.4	0.3
Planning & Development	218.3	203.6	194.4	195.5	0.5	0.0	0.3	0.0
Police Department	1,429.7	1,379.5	1,330.8	1,337.8	41.9	41.9	36.1	1.5
Public Works and Engineering	808.0	883.3	797.7	798.1	52.4	40.3	55.9	8.1
Solid Waste Management	531.4	502.7	504.8	494.0	49.6	42.7	52.4	7.4
SUBTOTAL MUNICIPAL	7,150.7	7,029.9	6,663.7	6,686.1	230.8	193.3	240.1	35.1
GENERAL FUND CADETS								
Fire Department	268.2	368.4	391.3	404.5	0.0	0.0	0.0	0.0
Police Department	74.1	87.8	71.1	72.7	0.0	0.0	0.0	0.0
SUBTOTAL CADETS	342.3	456.2	462.4	477.2	0.0	0.0	0.0	0.0

FY2004 FULL TIME EQUIVALENT (FTE) REPORT **(1 FTE equals 2,088 Hours per year)**

DEPARTMENT / FUND	FY2003 Actual	FY2004 Budget	FY2004 (1) Current Month	FY2004 (1) YTD Avg.	Overtime FY2003 Actual	Overtime FY2004 Budget	Overtime(1) Temp Svcs (1) FY2004 YTD	FY2004 YTD
GENERAL FUND CLASSIFIED								
Fire Department	3,340.4	3,573.1	3,499.9	3,405.4	376.6	207.1	249.4	0.0
Police Department	5,277.0	5,298.2	5,281.8	5,300.8	359.1(2)	100.6	315.7(2)	0.0
SUBTOTAL CLASSIFIED	8,617.4	8,871.3	8,781.7	8,706.3	735.7	307.7	565.1	0.0
TOTAL GENERAL FUND	16,110.4	16,357.4	15,907.8	15,869.6	966.5	501.0	805.3	35.1
GRANTS & SPECIAL FUNDS								
Building Services	19.4	22.9	20.0	20.0	0.8	0.7	0.7	0.0
Finance & Administration	27.5	14.0	13.0	13.1	0.3	0.0	0.1	0.1
Fire Department	1.3	2.0	2.2	2.2	0.1	0.0	0.0	0.0
Health & Human Services	301.0	459.8	509.2	505.5	11.2	0.0	16.4	19.5
Housing & Community Development	104.4	117.0	106.0	106.6	0.2	0.0	0.5	1.6
Houston Emergency Center	269.9	334.0	293.8	293.2	17.1	17.2	21.1	0.0
Human Resources	74.3	78.2	72.3	73.8	0.3	0.2	0.0	2.1
Information Technology	0.0	2.0	2.0	2.0	0.0	0.0	0.0	0.0
Legal	47.8	56.3	48.9	48.5	0.0	0.0	0.0	0.0
Library	12.6	17.0	12.2	13.1	0.1	0.0	0.1	0.0
Mayor's Office	15.5	38.7	46.0	47.4	0.0	0.3	0.1	3.4
Parks & Recreation	104.0	104.7	102.4	94.7	3.8	3.2	7.0	0.0
Planning & Development	294.8	387.8	380.4	331.6	10.8	9.7	13.6	0.7
Police Department - Classified	12.0	19.0	20.0	13.2	1.4	2.1	1.3	0.0
Police Department - Municipal	4.5	8.0	7.0	4.5	0.3	0.3	0.1	0.0
Public Works and Engineering	454.5	494.4	442.0	475.2	84.3	53.4	61.2	1.5
TOTAL SPECIAL FUNDS	1,743.5	2,155.8	2,077.1	2,044.5	130.7	87.1	122.4	28.7
CITY-WIDE TOTAL	21,053.8	22,213.3	21,372.6	21,173.1	1,387.4	832.8	1,223.4	90.3

(1) FY2004 Current Month begins 11/29/2003. YTD begins 6/28/2003 and both end 12/25/2004.

(2) Includes overtime hours from the Asset Forfeiture and Police Special Funds.

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING DECEMBER 31, 2003 (50.00% OF FISCAL YEAR)**

Department Performance Measure	FY2003			FY2004		
	Actual	YTD	% Actual	Objective	YTD	% Objective
AFFIRMATIVE ACTION						
Applications Processed	1,988	931	46.8%	1,900	941	49.5%
Days to Process New Applicants	21	20	95.2%	21	39	N/A
Field Audits	2,416	1,122	46.4%	1,950	982	50.4%
Payrolls Audited	26,484	10,889	41.1%	12,000	11,841	98.7%
SBE/MWDBE Owners Trained	4,813	1,118	23.2%	3,000	1,694	56.5%
City Employees Trained	2,772	1,287	46.4%	1,200	1,630	135.8%
MOPD Citizens Assistance Request	3,610	1,891	52.4%	2,100	1,749	83.3%
OSBC Getting Started Packets Distributed	11,258	5,552	49.3%	10,500	4,170	39.7%
AVIATION						
Passenger Enplanements	20,563,784	10,531,880	51.2%	21,567,000	10,923,430	50.6%
Cargo Tonnage	734,705,825	374,950,693	51.0%	778,913,000	373,842,749	48.0%
Cost per Enplanement	\$7.40	\$6.75	NA	\$7.24	\$7.20	N/A
Complaints per 100,000 Enplanements	0.34	0.36	NA	0.80	0.86	N/A
BUILDING SERVICES						
Design & Construction						
Days to issue Notice to Proceed (NTP)	14.9	14.7	101.4%	20	13.5	67.5%
Property Mgmt. (Work Orders Compl.)						
Downtown Facilities	1,359	596	43.9%	1,500	599	39.9%
Police Facilities	8,202	2,097	25.6%	9,500	6,096	64.2%
Health Facilities	1,481	865	58.4%	1,500	618	41.2%
Fire Facilities	2,272	1,146	50.4%	2,400	1,104	46.0%
Security Management						
Number of Reported Incidents						
Investigated upon Receipt	330	123	37.3%	350	137	39.1%
CONVENTION & ENTERTAINMENT FACILITIES						
Days Booked-GRB Convention Center	1,448	374	25.8%	1,800	662	36.8%
Days Booked-Wortham Theatre Center	497	246	49.5%	485	210	43.3%
Days Booked-Jones Hall	271	173	63.8%	275	191	69.5%
Occupancy Days-GRB Convention Center	1,352	718	53.1%	1,500	783	52.2%
Occupancy Days-Wortham Theatre Center	396	197	49.7%	410	220	53.7%
Occupancy Days-Jones Hall	290	169	58.3%	243	105	43.2%
Occupancy Days-Theatre District Parks Hall	156	102	65.4%	125	103	82.4%
Customer Satisfaction (Periodic)-GRB Convention Center	93.4%	91.7%	NA	94.0%	96.8%	N/A
Customer Satisfaction (Periodic)-Wortham Theatre Center	93.0%	92.9%	NA	94.0%	93.8%	N/A
Customer Satisfaction (Periodic)-Jones Hall	95.2%	100.0%	NA	95.3%	100.0%	N/A
Customer Satisfaction (Periodic)-Houston Center	99.1%	97.8%	NA	97.0%	97.7%	N/A
Customer Satisfaction (Periodic)- Fannin Garage	0.0%	0.0%	NA	80.0%	N/A	N/A
Customer Satisfaction (Periodic)-Theater District Parking	0.0%	0.0%	NA	80.0%	N/A	N/A

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING DECEMBER 31, 2003 (50.00% OF FISCAL YEAR)**

Department Performance Measure	FY2003			FY2004		
	Actual	YTD	% Actual	Objective	YTD	% Objective
FINANCE & ADMINISTRATION						
Avg Days to Award Procurement Contracts	157	150	NA	158	146	NA
3-1-1 Avg Time Customer in Queue (seconds)	53.38	36.27	NA	70.00	70.17	NA
Liens Collections	\$2,607,933	\$1,460,537	56.0%	\$2,548,000	\$1,318,229	51.7%
Ambulance Collection (Self Pay%)	6.3%	5.8%	NA	8.6%	5.8%	NA
Cable Company Complaints	628	304	48.4%	612	279	45.6%
Deferred Compensation Participation	60.94%	58.91%	NA	66.00%	61.49%	NA
Audits Completed	15	2	13.3%	15	9	60.0%
FIRE DEPARTMENT *						
Fire Response Time (Minutes)	8.3	8.4	N/A	7.6	8.2	N/A
First Response Time-EMS (Minutes)	8.7	8.7	N/A	8.5	8.6	N/A
Ambulance Response Time (Minutes)	11.3	11.3	N/A	11.0	11.3	N/A
HEALTH & HUMAN SERVICES						
Environmental Inspections	80,582	37,768	46.9%	77,640	35,820	46.1%
First Trimester Prenatal Enrollment	34.0%	26.8%	N/A	50.0%	40.6%	N/A
WIC Client Satisfaction	92.9%	92.9%	N/A	95.0%	92.9%	N/A
Immunization Compliance (2 Yr. Olds)	71.0%	71.0%	N/A	85.0%	85.0%	N/A
TB Therapy Completed	86.7%	86.7%	N/A	90.0%	91.4%	N/A
HOUSING						
Housing Units Assisted	5,559	2,679	48.2%	5,000	4,666	93.3%
Council Actions on HUD Projects	76	31	40.8%	75	65	86.7%
Annual Spending (Millions)	\$56	\$29	51.8%	\$55	\$28	50.9%
HUMAN RESOURCES						
Total Jobs Filled-(As Vacancies Occur)	3,766	1,940	51.5%	4,000	1,947	48.7%
Days to Fill Jobs	60	60	100.0%	60	60	100.0%
Training Courses Conducted	153	74	48.4%	150	63	42.0%
Lost Time Injuries (As They Occur)	391	229	58.6%	425	106	24.9%
LEGAL						
Deed Restriction Complaints Received	667	285	42.7%	534	337	63.1%
Deed Restriction Lawsuits Filed	37	18	48.6%	24	12	50.0%
Deed Restriction Warning Letters Sent	226	86	38.1%	176	106	60.2%
LIBRARY						
Total Circulation	5,824,663	2,891,363	49.6%	5,608,474	3,020,888	53.9%
Juvenile Circulation	2,885,251	1,422,544	49.3%	2,871,453	1,518,324	52.9%
Customer Satisfaction (Three/Year)	81%	80%	98.8%	81%	81%	100.0%
Reference Questions Answered	2,849,096	1,422,409	49.9%	2,731,072	1,396,052	51.1%
In-house Computer Users	1,230,476	615,238	50.0%	1,247,538	623,772	50.0%
Public Computer Training Classes Held	575	250	43.5%	500	304	60.8%
Public Computer Training Attendance	5,735	2,190	38.2%	4,000	2,936	73.4%
MUNICIPAL COURTS						
Total Case Filings	1,350,145	676,167	50.1%	1,593,719	617,147	38.7%
Total Dispositions	1,080,155	518,516	48.0%	1,105,536	508,891	46.0%
Cost per Disposition	\$14.56	15.19	N/A	\$16.36	\$15.67	N/A
Incomplete Docket Reduction (Cases/Day)	10.52	8.40	N/A	11	7.05	N/A

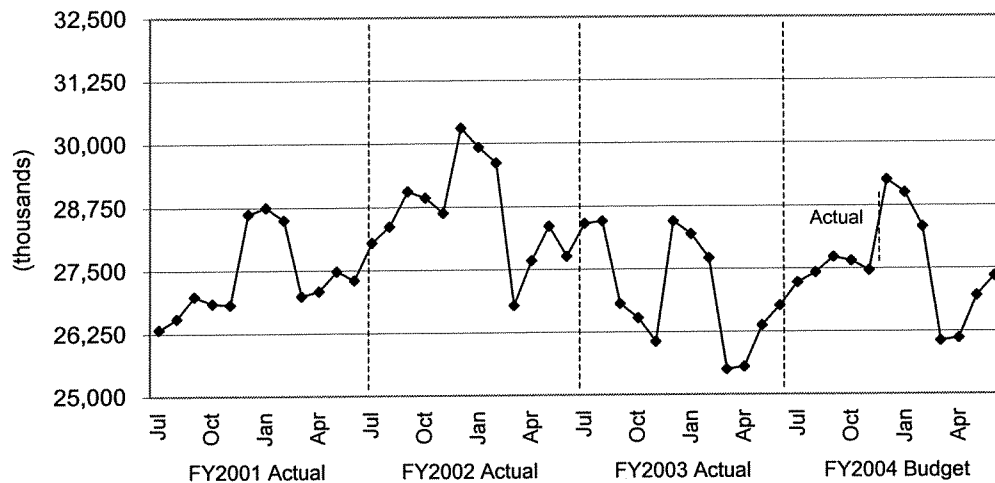
* = FY04 YTD is as of 8/31/03. December data is unavailable at this time.

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING DECEMBER 31, 2003 (50.00% OF FISCAL YEAR)**

Department Performance Measure	FY2003			FY2004		
	Actual	YTD	% Actual	Objective	YTD	% Objective
PARKS & RECREATION						
Attendance in Department-Sponsored Youth Programs	650,611	403,993	62.1%	641,200	297,554	46.4%
Grounds Maintenance Site Visits Monthly	47,125	23,941	93.3%	50,000	25,421	50.8%
Vehicle Downtime-Days out of Service (avg)	21	22	N/A	30	20	N/A
Sponsorship and Grants Revenue	\$475,490	\$295,322	62.1%	\$500,000	\$1,286,033	257.2%
Golf Rounds Played	261,940	128,154	48.9%	281,400	130,238	46.3%
Work Orders Completed-Parks and Community Ctr Facilities	19,398	9,200	47.4%	19,400	9,859	50.8%
PLANNING & DEVELOPMENT						
Subdivision Plats Reviewed	3,778	1,713	45.3%	2,448	1,920	78.4%
Super Neighborhood Plans Updated	40	0	0.0%	45	2	4.4%
DB's Corrected (by Owner/City)	449	323	71.9%	300	321	107.0%
Lots Cut	8,005	4,994	62.4%	5,000	1,882	37.6%
Number of Permits Sold	132,392	63,945	48.3%	130,000	70,422	54.2%
No. of Inspections Per Day Per Inspector	20	20	100.0%	18	21	116.7%
Violation Investigations	15,090	6,467	42.9%	14,000	6,216	44.4%
HOUSTON POLICE						
Response Time (Code 1)-Minutes	4.3	4.4	102.3%	4.9	N/A	0.0%
Violent Crime Clearance Rate	32.0%	32.3%	100.9%	38.8%	28.9%	74.5%
Crime Lab Cases Completed	89.8%	85.0%	94.7%	90.0%	78.5%	87.2%
Fleet Availability	95.7%	94.8%	99.1%	90.0%	96.6%	107.3%
Complaints - total cases	762	449	58.9%	861	452	52.5%
Tot. Cases Reviewed by Citizens Rev. Com.	311	202	65.0%	248	242	97.6%
Records Processed	776,700	744,790	95.9%	663,276	716,187	108.0%
PUBLIC WORKS AND ENGINEERING						
Maintenance and Right-of-Way						
In-House Overlay (Lane Miles)	292	148	50.7%	280	132	47.2%
Potholes/Skin Patches (Tonnage)	18,778	10,689	56.9%	18,000	10,646	59.1%
Roadside Ditch Regraded/Cleaned (Miles)	310	139	44.9%	195	168	86.0%
Storm Sewers Cleaned (Miles)	359	197	54.9%	350	177	50.6%
Storm Sewer Inlets/Manholes Cleaned/Inspected	132,786	66,791	50.3%	130,900	66,856	51.1%
ECRE						
PIB Appropriations as % of CIP	110.2%	48.6%	44.1%	100.0%	27.2%	27.2%
W/S Appropriations as % of CIP	97.7%	48.5%	49.6%	100.0%	16.7%	16.7%
Awarded Overlay Under Contract (Lane Miles)	0	0	0.0%	200	30	15.0%
Sidewalk Program (Miles Awarded - Design & Construction)	10	6	54.9%	63	28	44.0%
Street Light Installations Authorized	1,846	1,009	54.7%	1,700	1,076	63.3%
Water and Sewer						
No. of Water Repairs Completed	9,390	4,381	46.7%	9,600	5,761	60.0%
No. of Sewer Repairs Completed	3,635	1,846	50.8%	4,000	1,511	37.8%
SOLID WASTE MANAGEMENT						
Cost per Unit Served-Excludes Recycling and						
Special Collections Programs	\$13.25	\$13.61	102.7%	\$13.48	\$13.48	100.0%
Units with Recycling	152,080	152,080	100.0%	152,080	152,080	100.0%
Tires Disposed	129,207	69,119	53.5%	133,500	87,387	65.5%

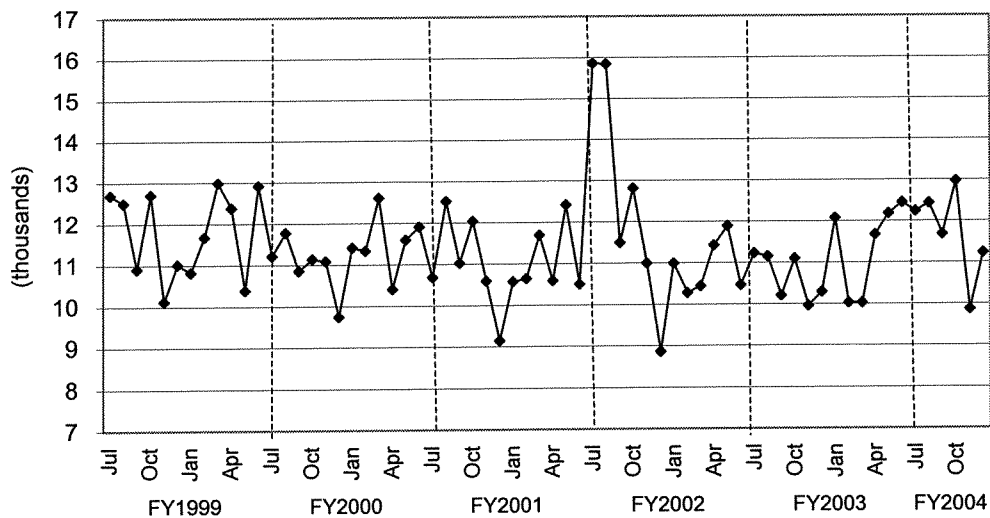
TREND INDICATORS - LOCAL ECONOMY

Sales Tax - Three-Month Rolling Average



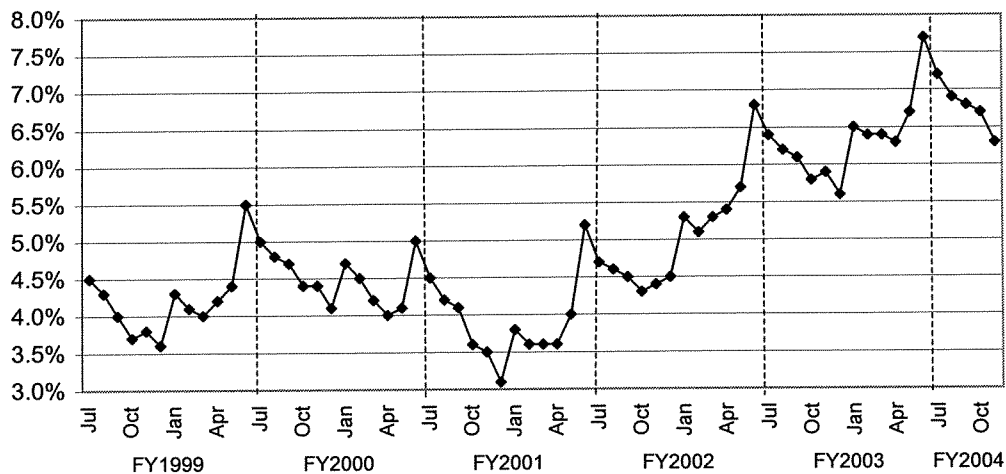
Source: Office of State Comptroller

Building Permits Issued



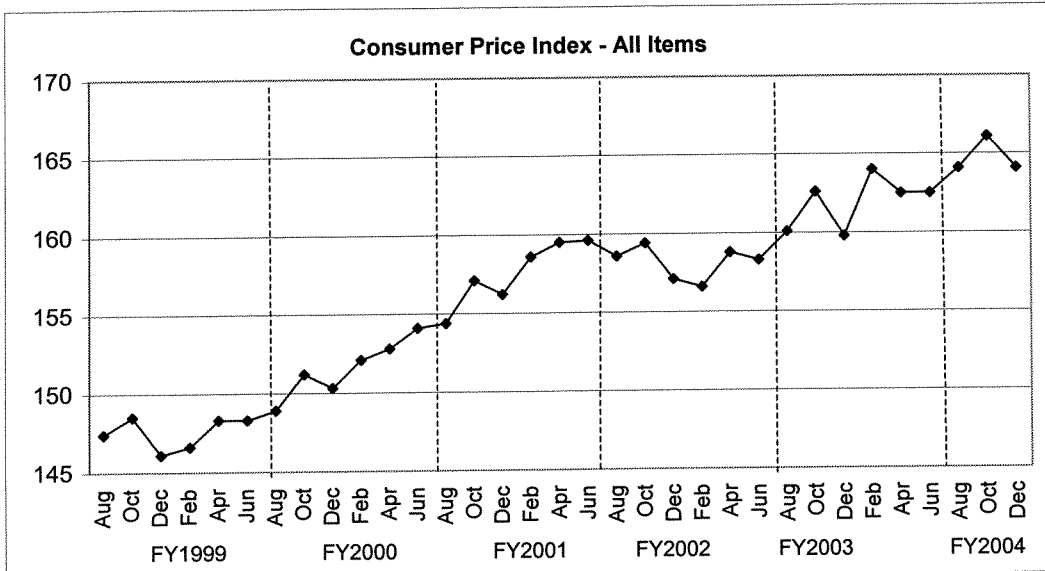
Source: City of Houston Planning and Development Department

Unemployment Rate

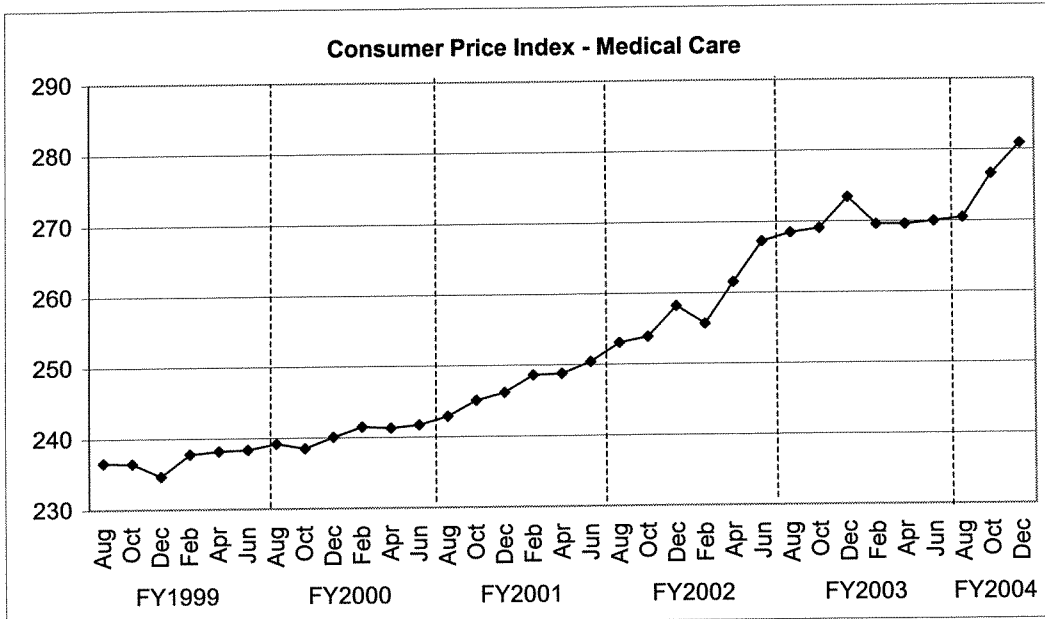


Source: Databook Houston; University of Houston Center for Public Policy; not seasonally adjusted

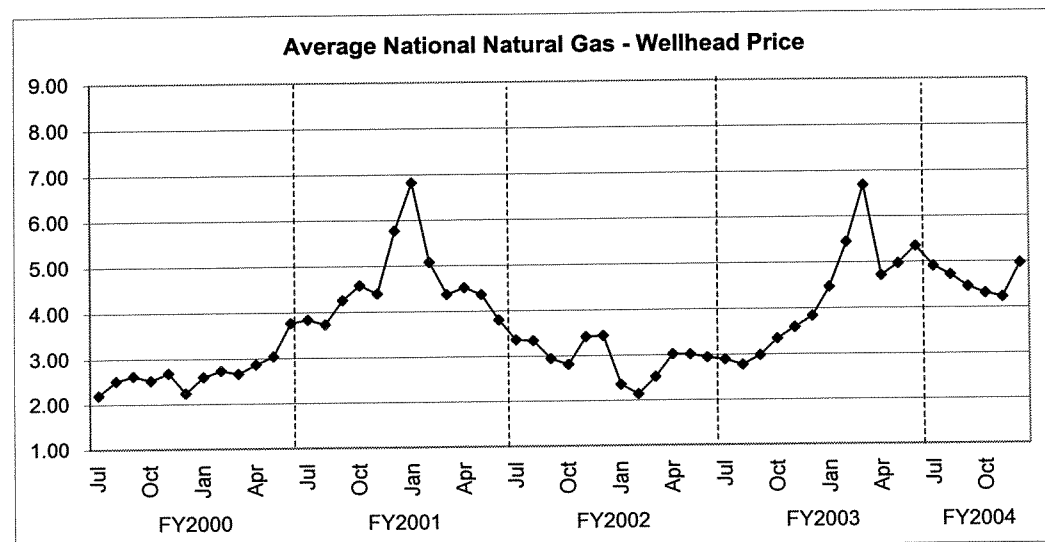
TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

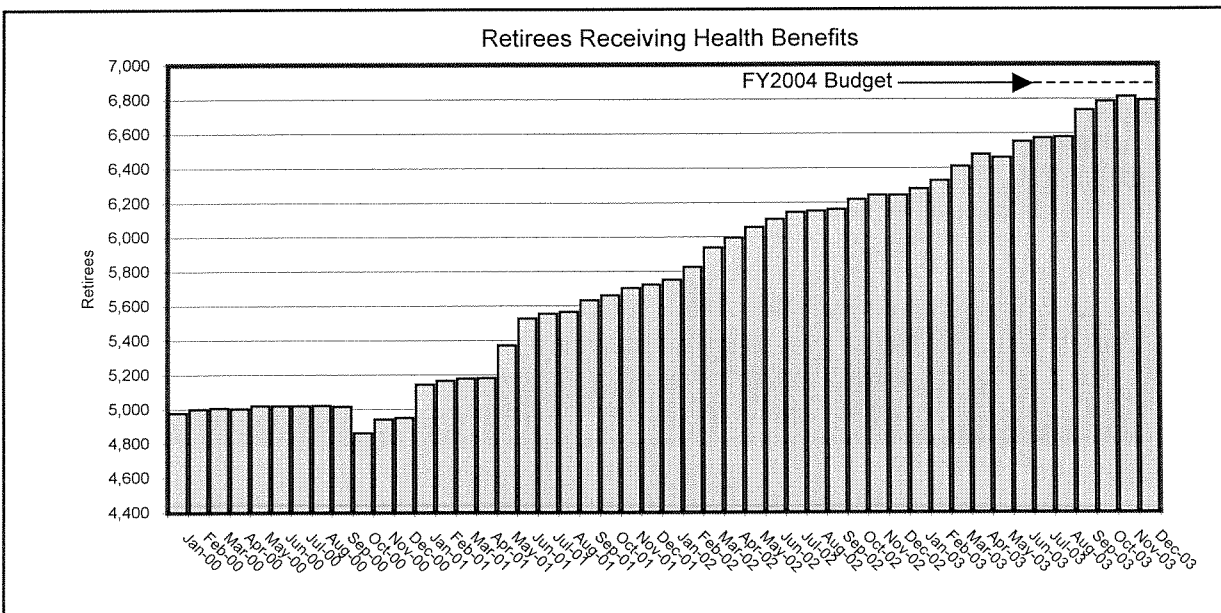
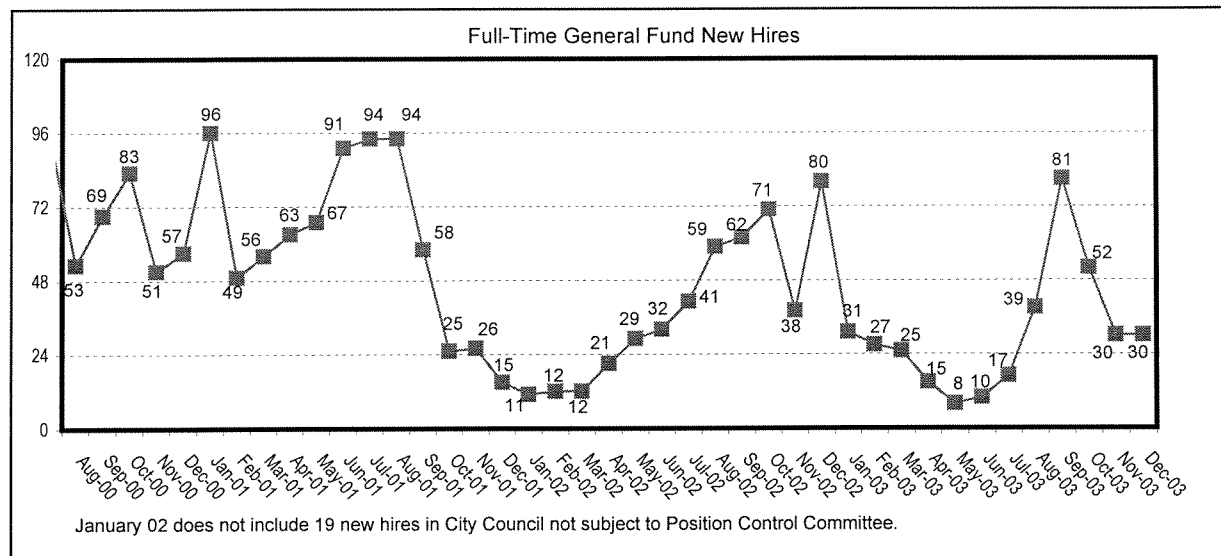
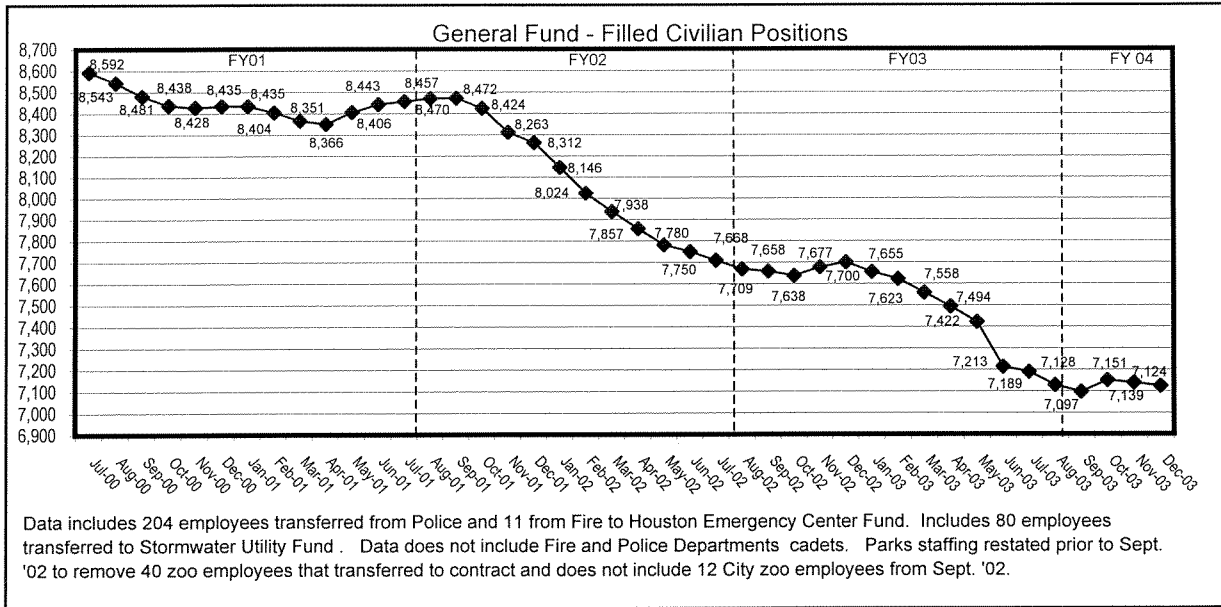


Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

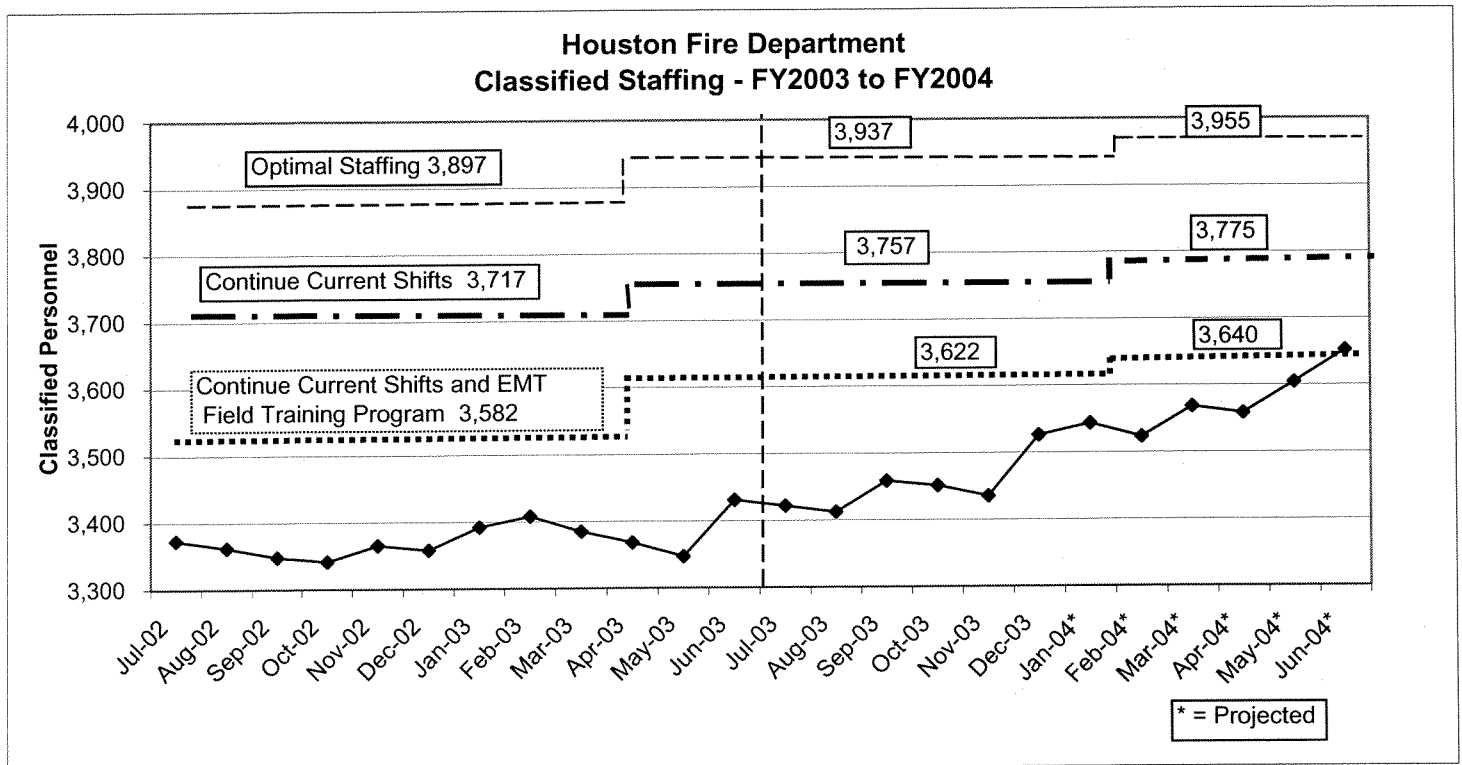
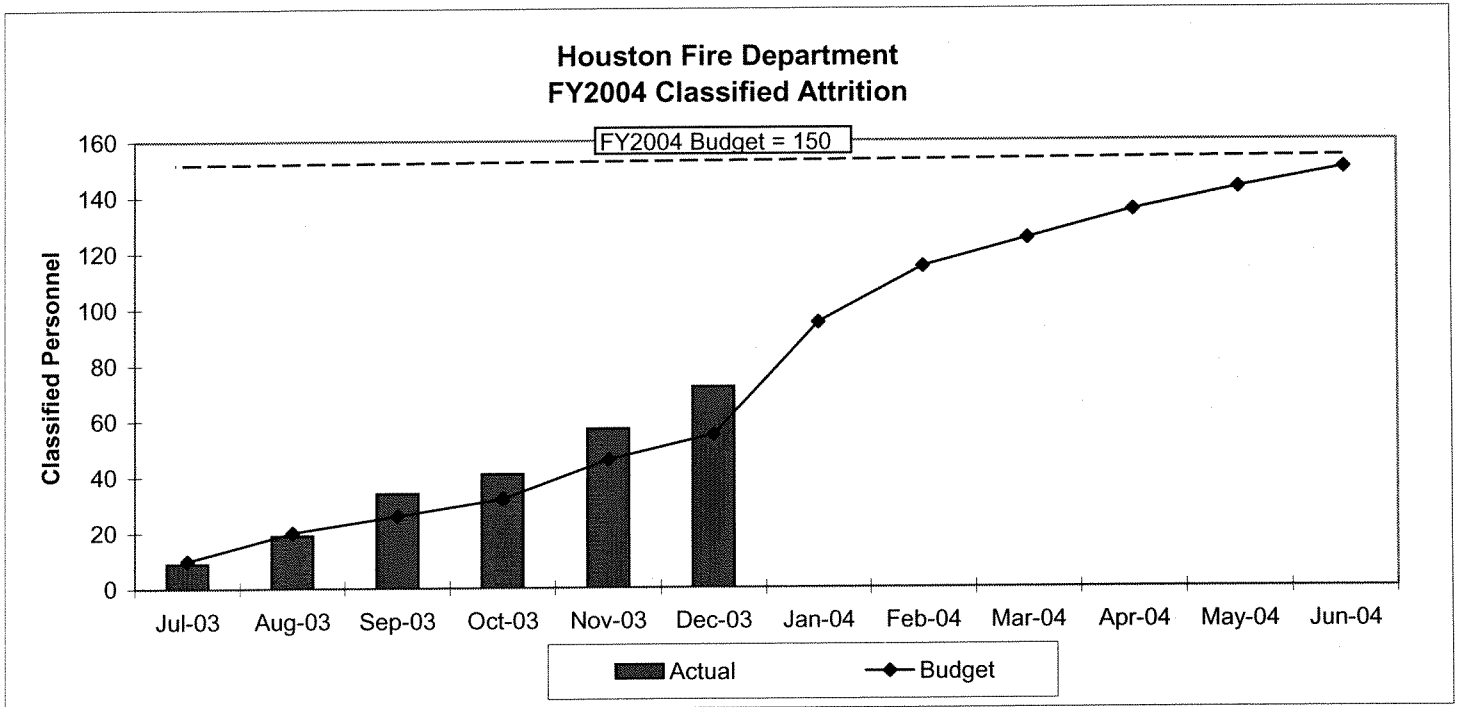


Source: Energy Information Administration/Natural Gas Monthly

TREND INDICATORS - HIRING AND RETIREMENTS



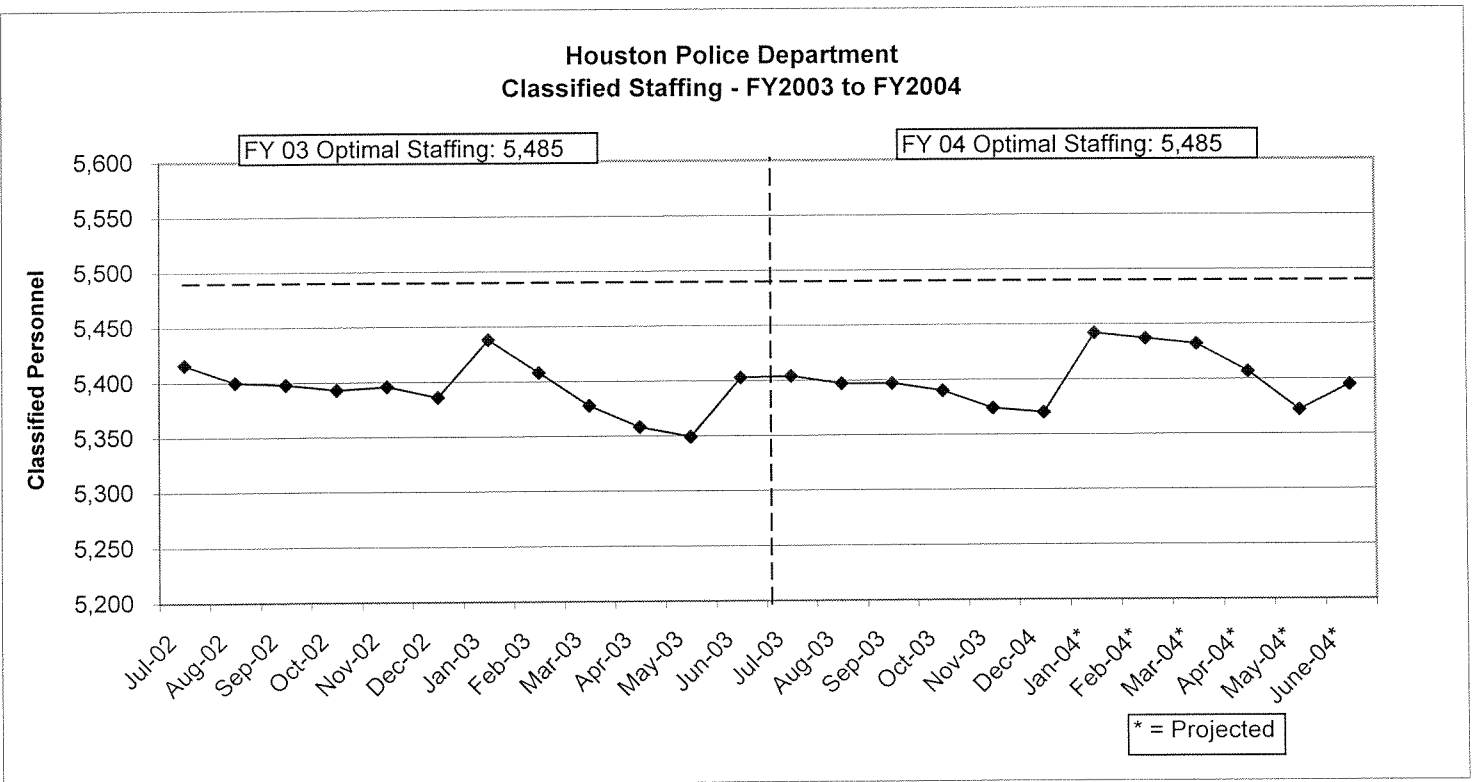
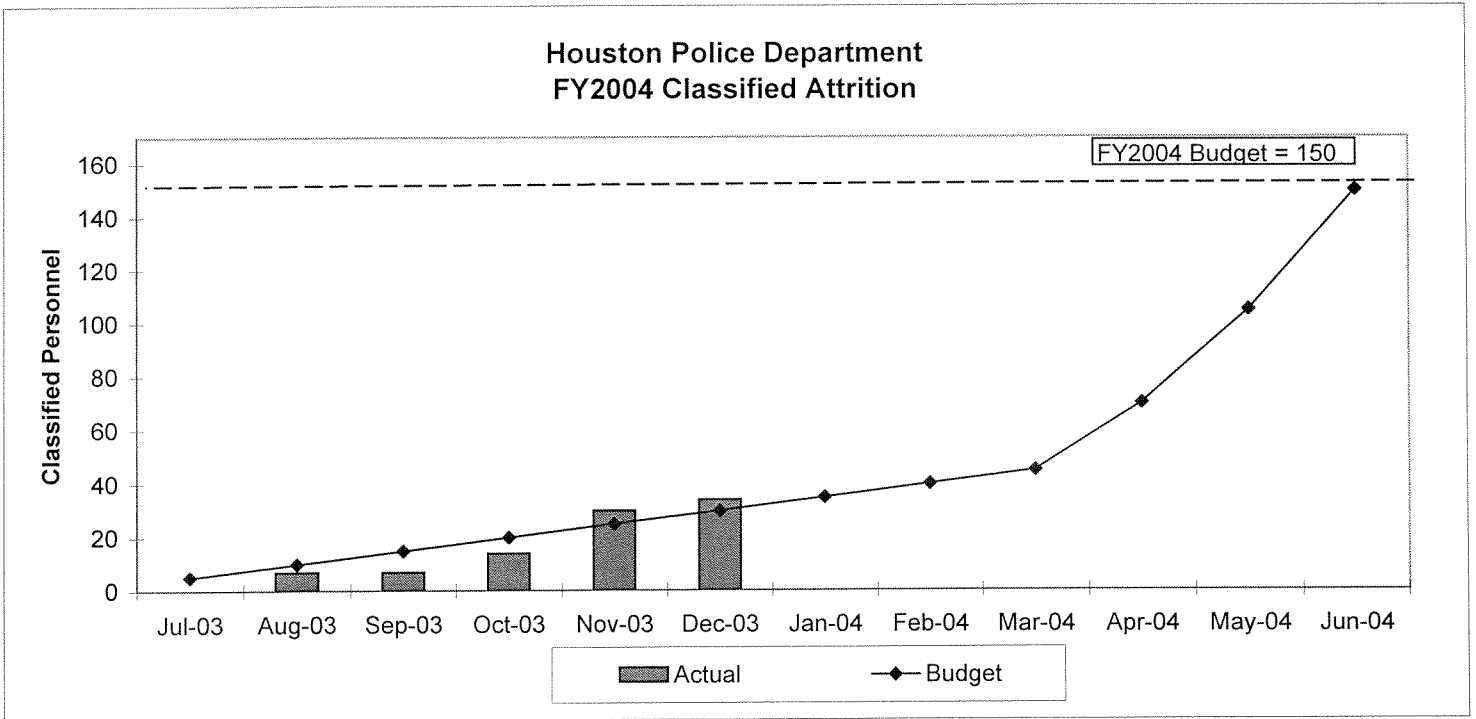
TREND INDICATORS - HIRING AND RETIREMENTS



Notes : New Fire Station #99 opened in April, 2003.

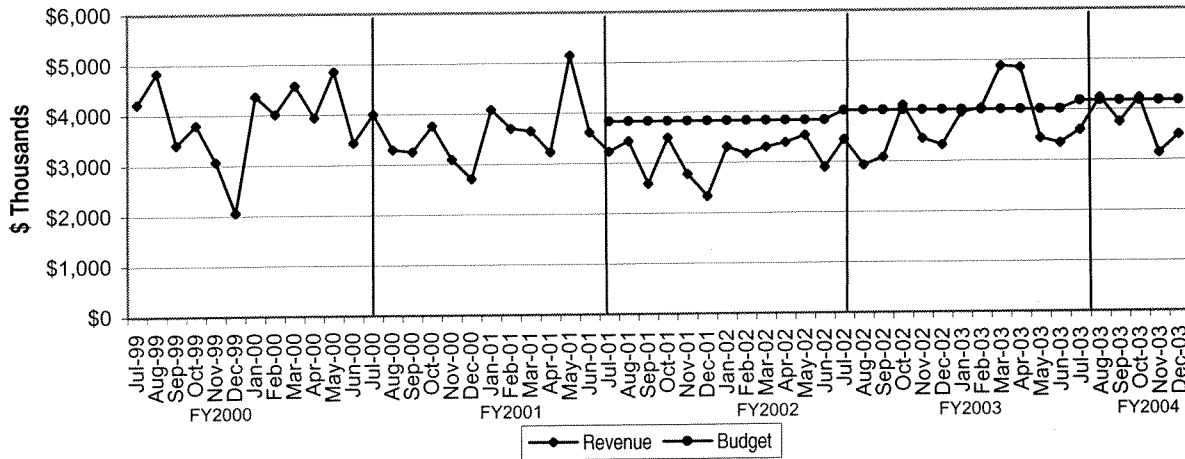
Fire Station #27 with extended services is projected to open February, 2004.

TREND INDICATORS - HIRING AND RETIREMENTS

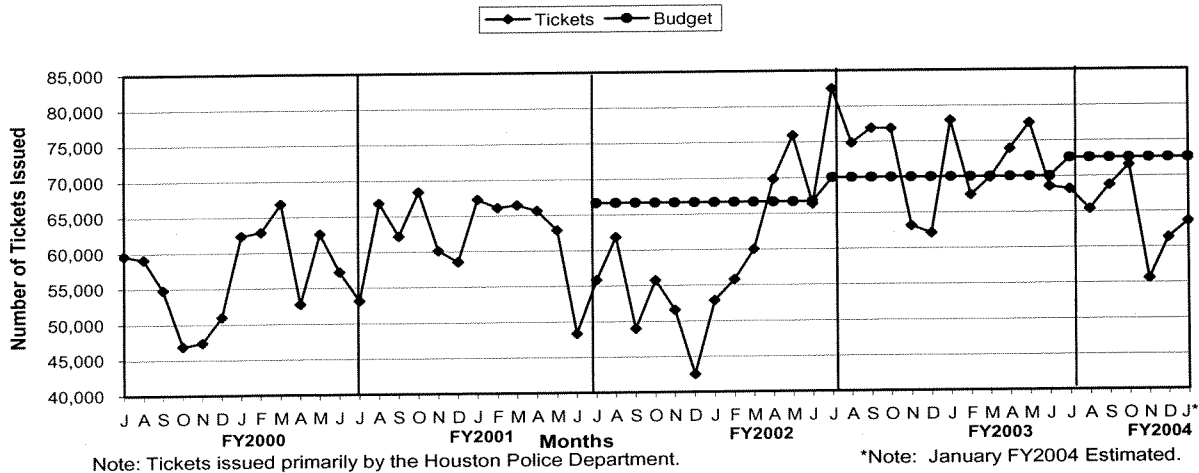


TREND INDICATORS - MUNICIPAL COURTS

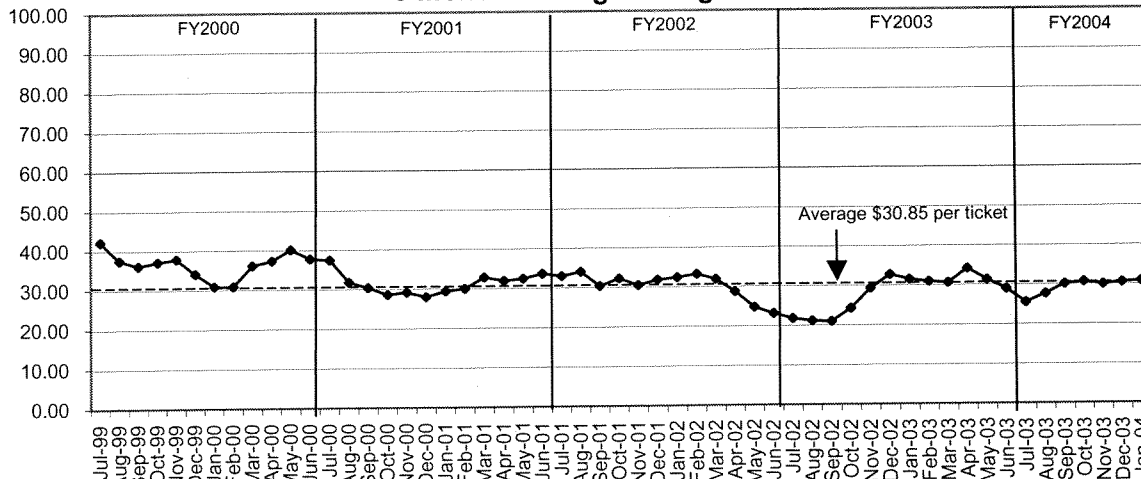
Total Municipal Courts Revenue



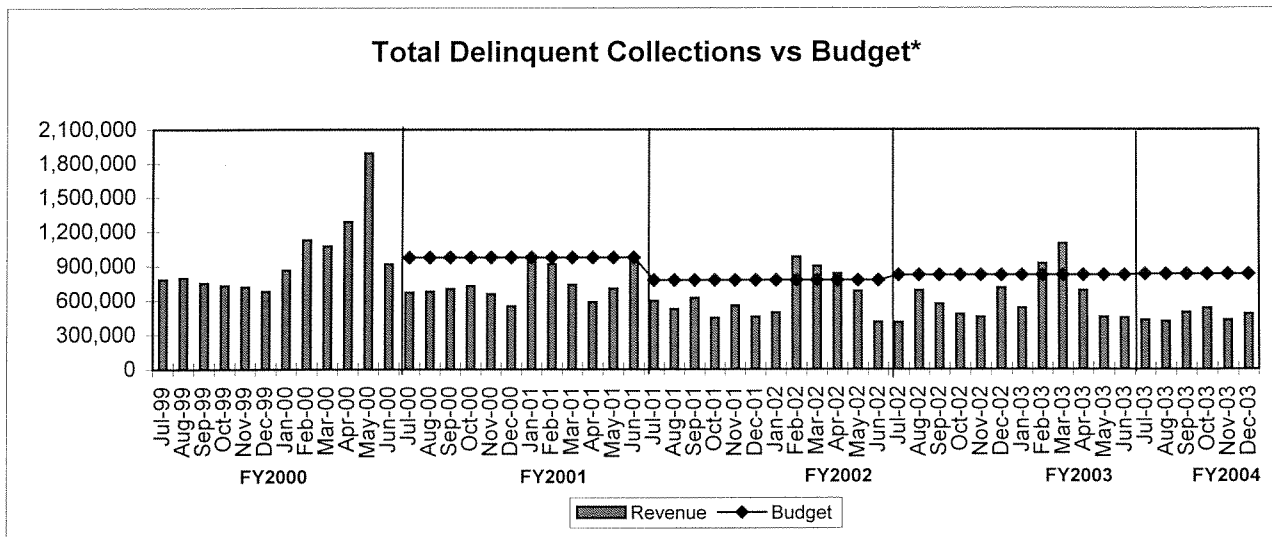
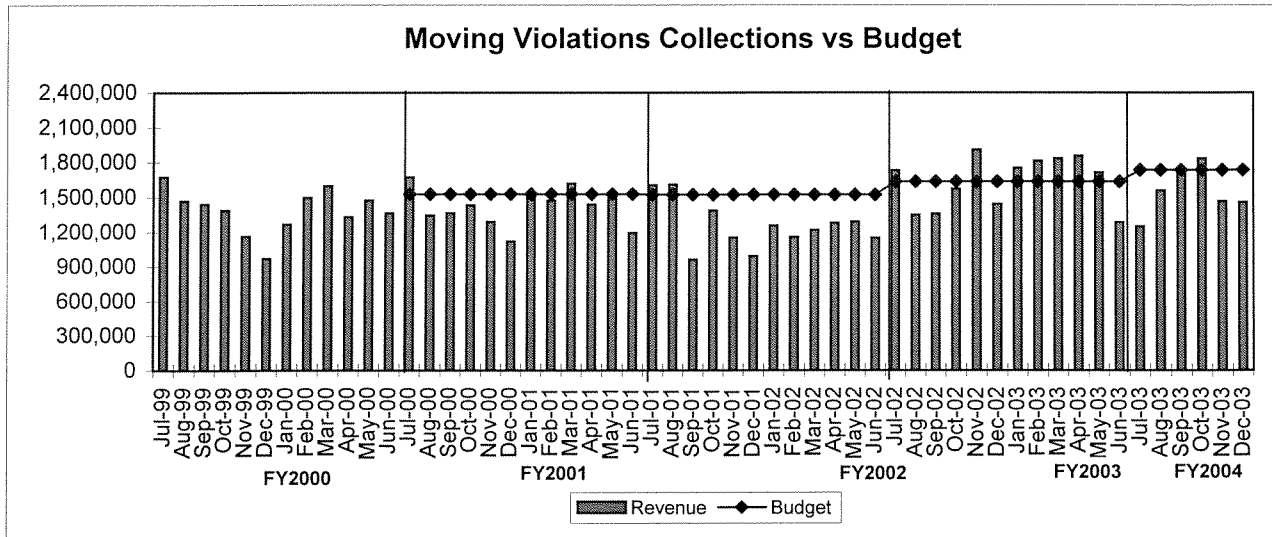
Number of Traffic Citations Issued



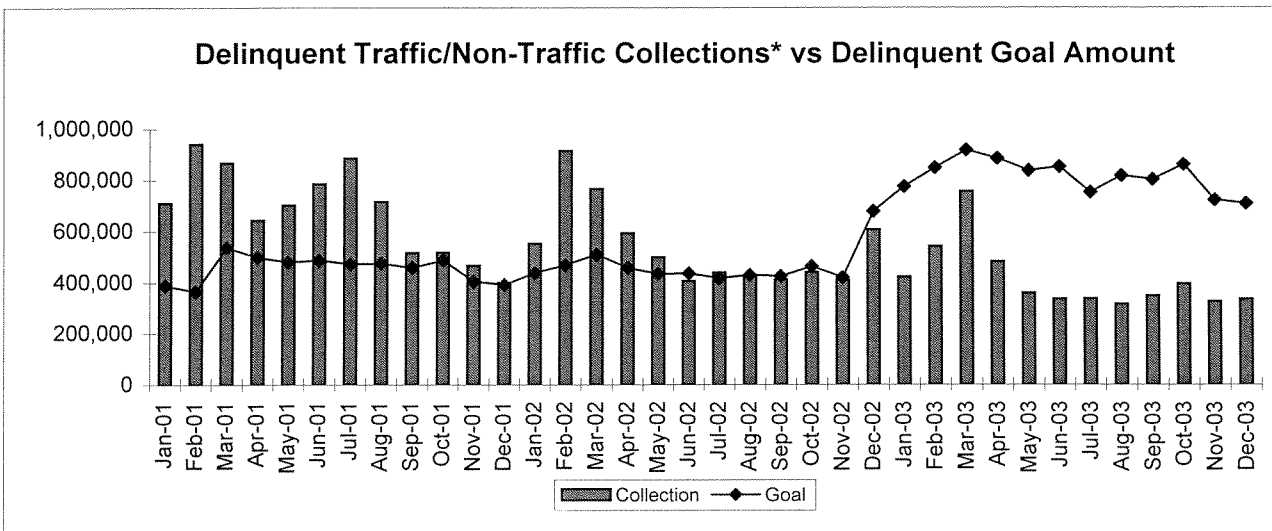
Moving Violations Revenue Per Ticket Issued (8100) 3 Month Rolling Average



TREND INDICATORS - MUNICIPAL COURTS



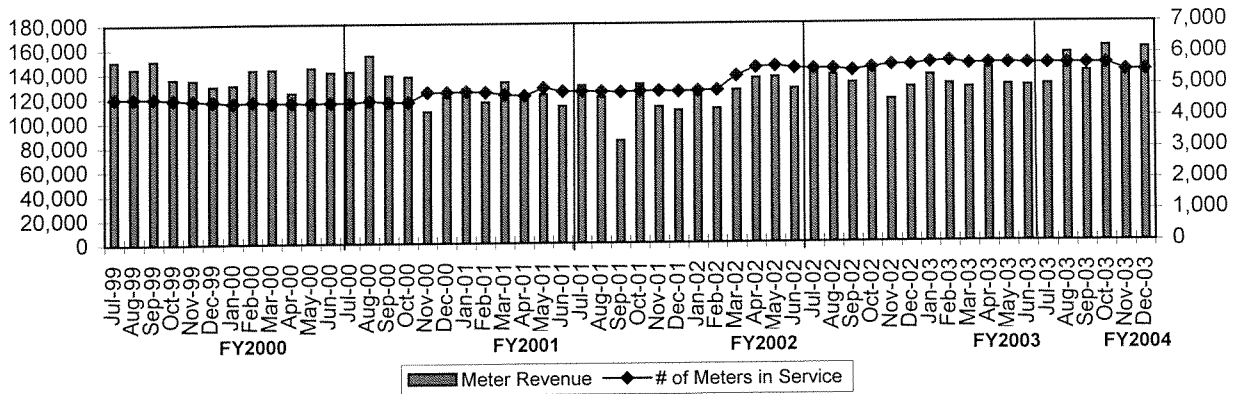
*Net of fees and expenses paid to Linebarger



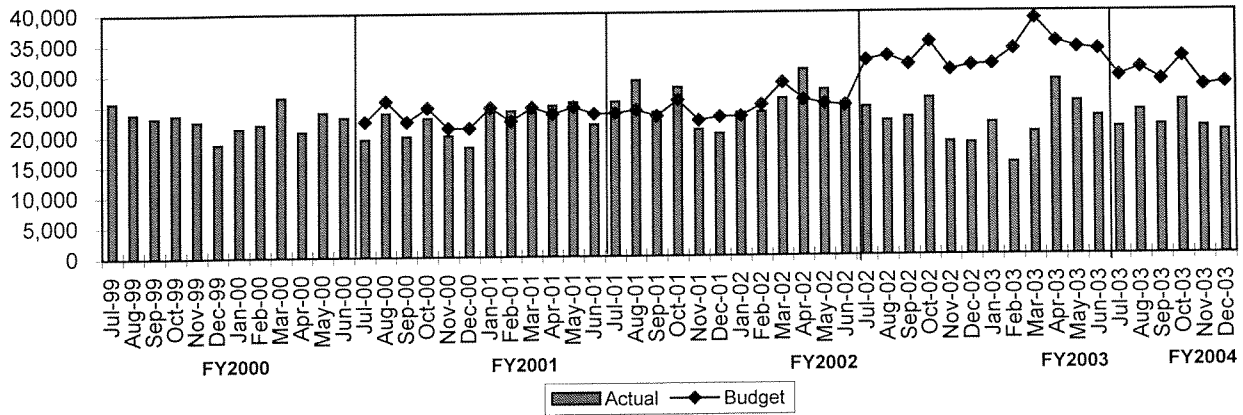
*Excludes Delinquent Parking Collections

TREND INDICATORS - MUNICIPAL COURTS

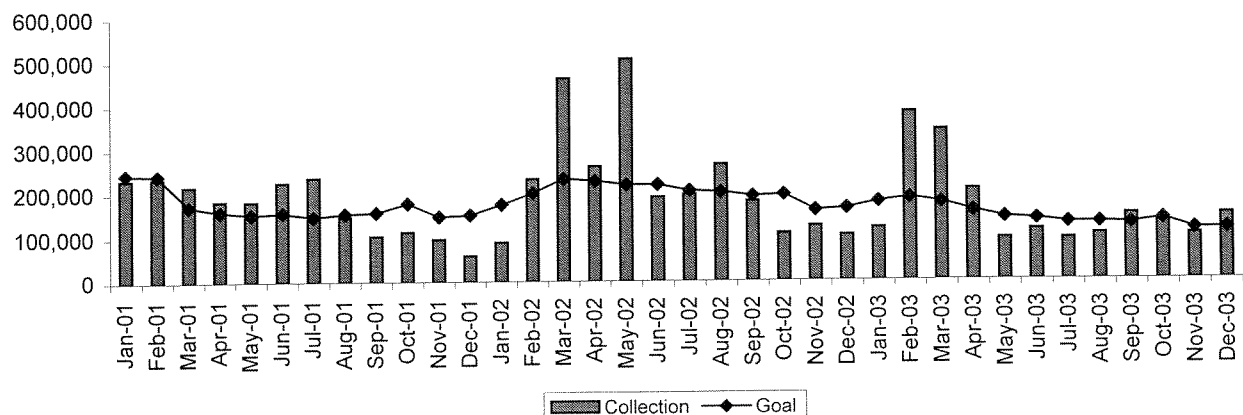
Meter Revenue vs # Meters in Service



Parking Violations vs Budget

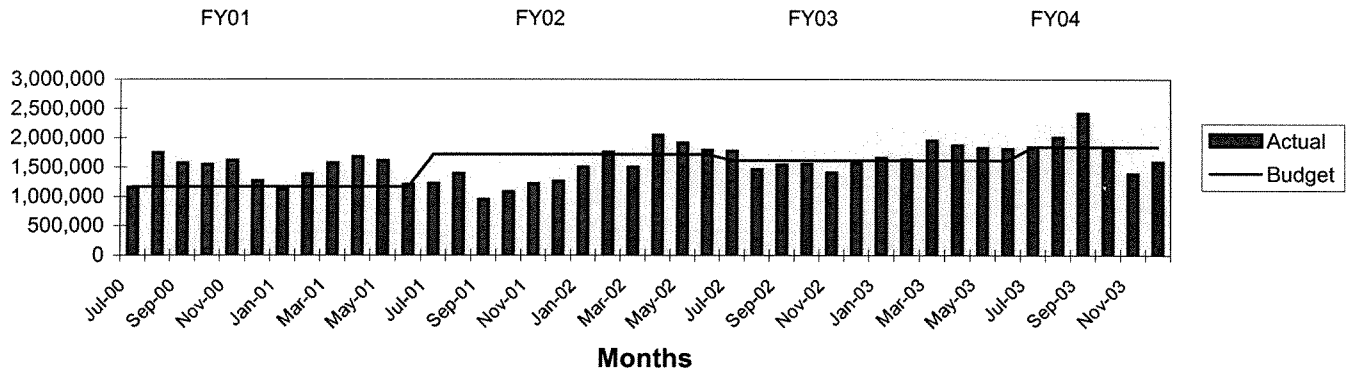


Delinquent Parking Collections vs Delinquent Goal Amount

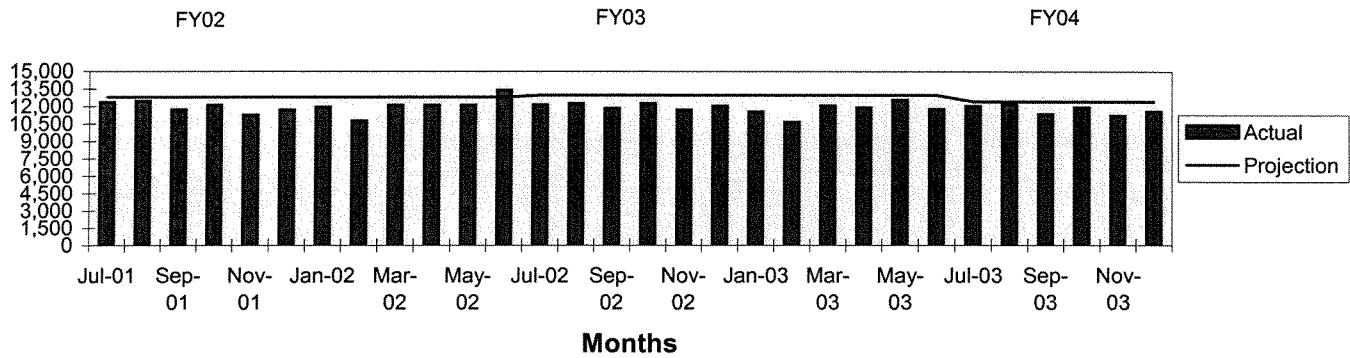


TREND INDICATORS - AMBULANCE SERVICES

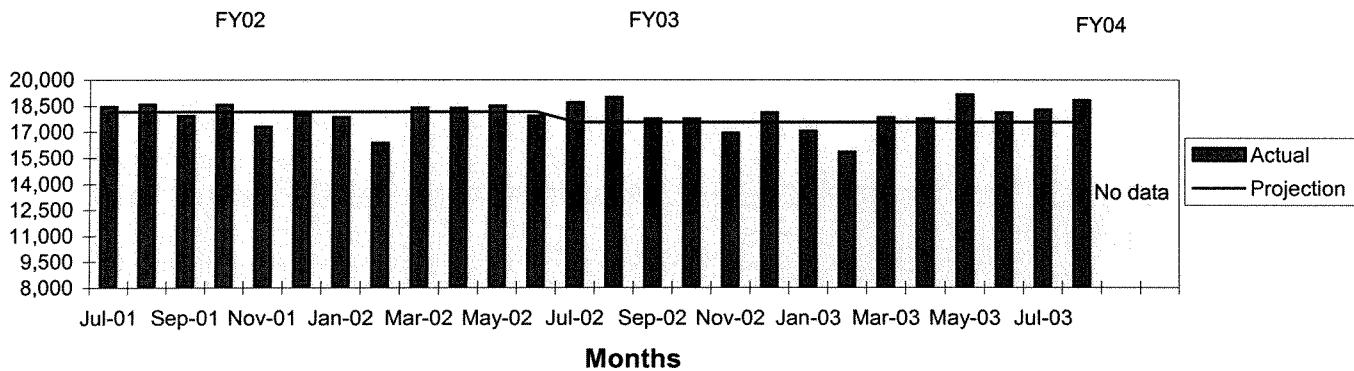
EMS Revenue (Net Collections)



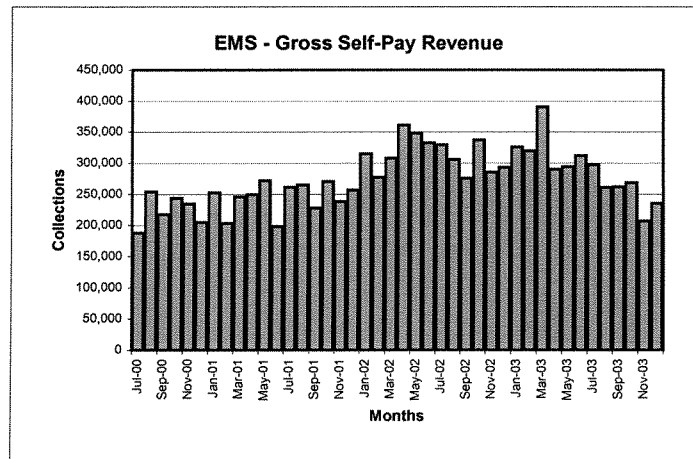
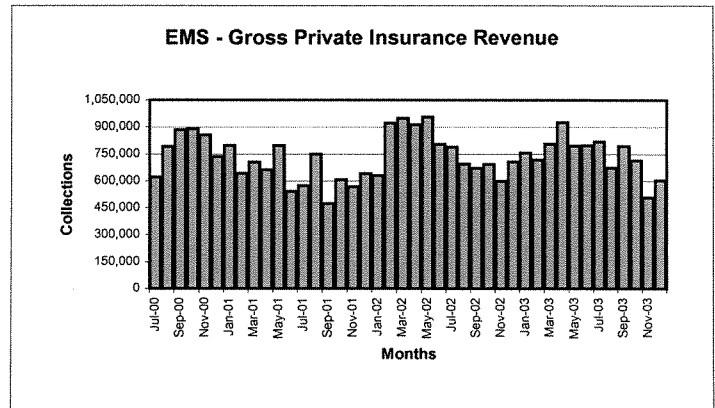
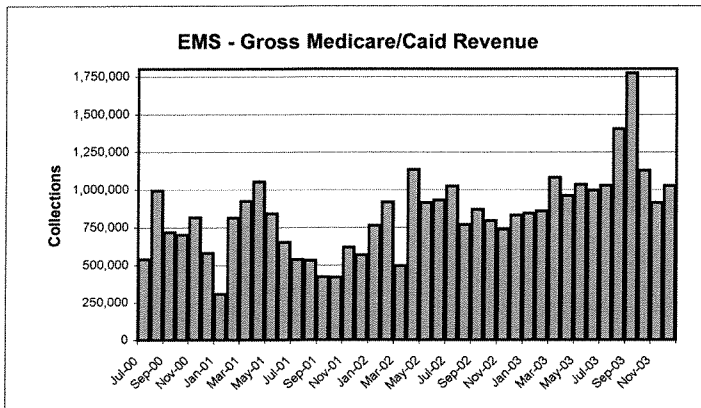
EMS Transports



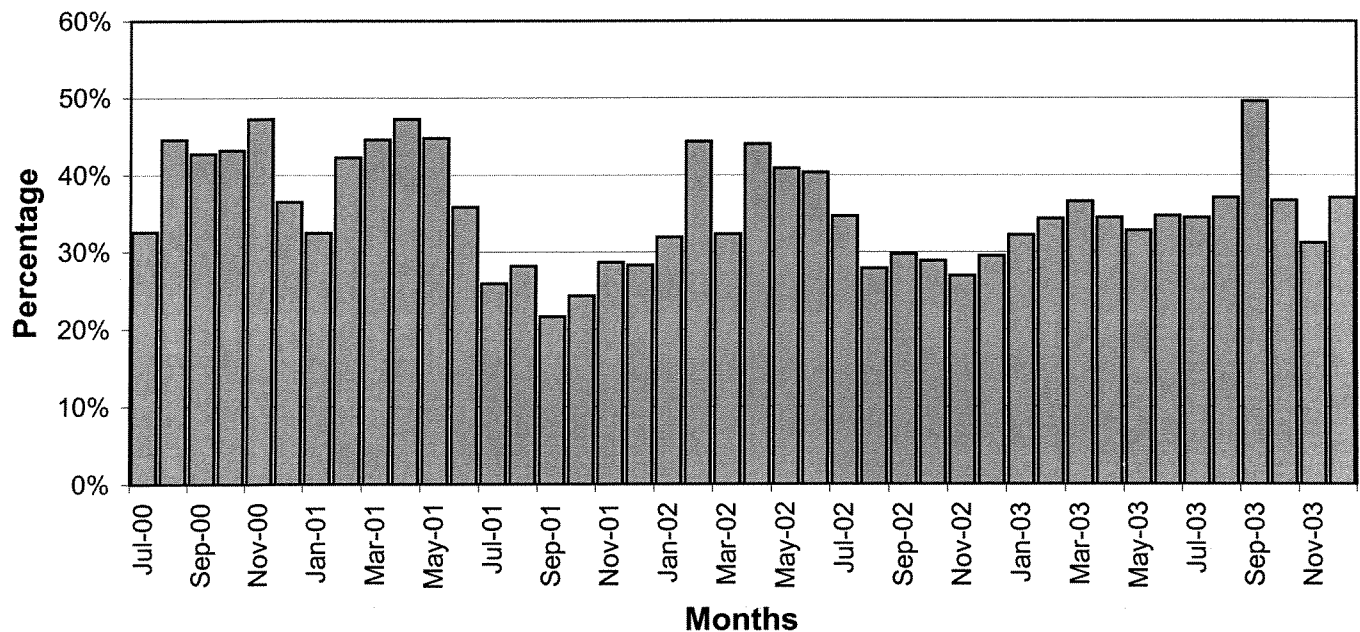
EMS Incidents



TREND INDICATORS - AMBULANCE SERVICES

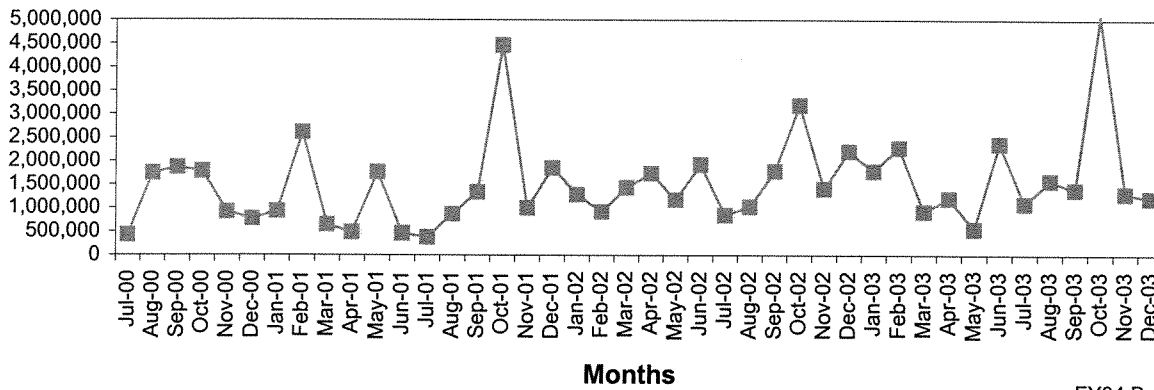


EMS - Gross Collection Percentage



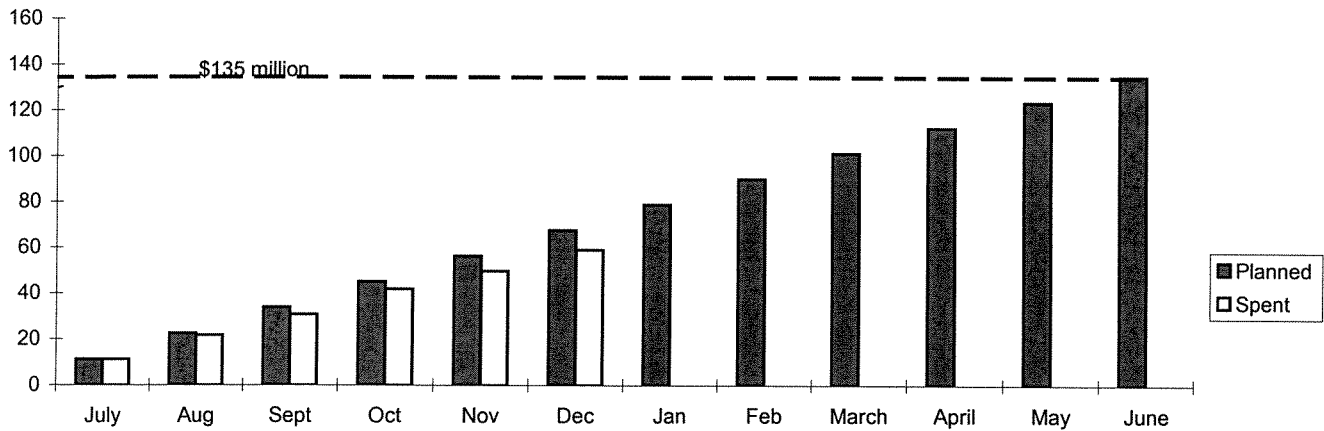
TREND INDICATORS - MISCELLANEOUS

Delinquent Property Tax

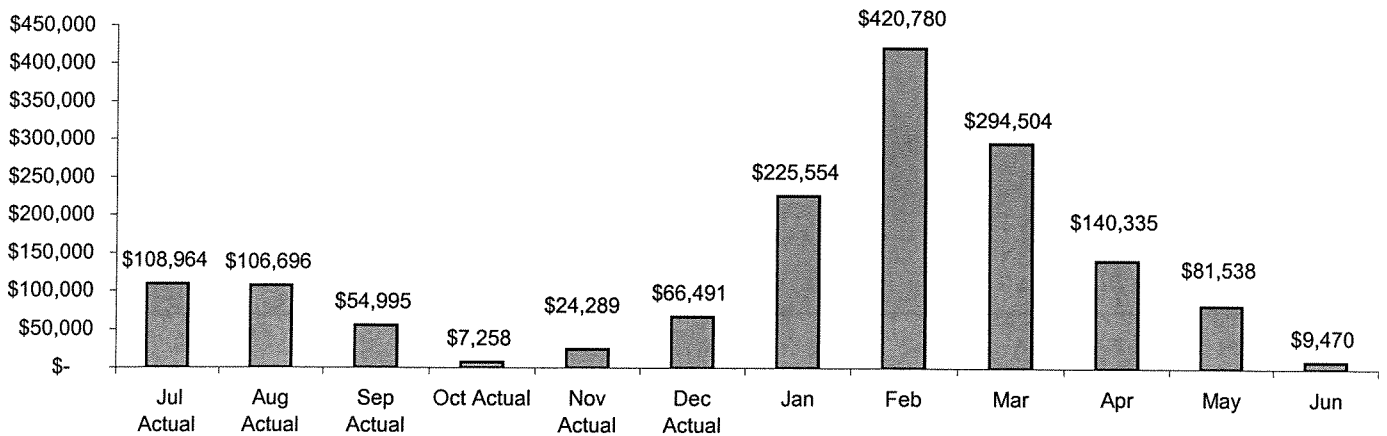


FY04 Budget is \$21,508,971

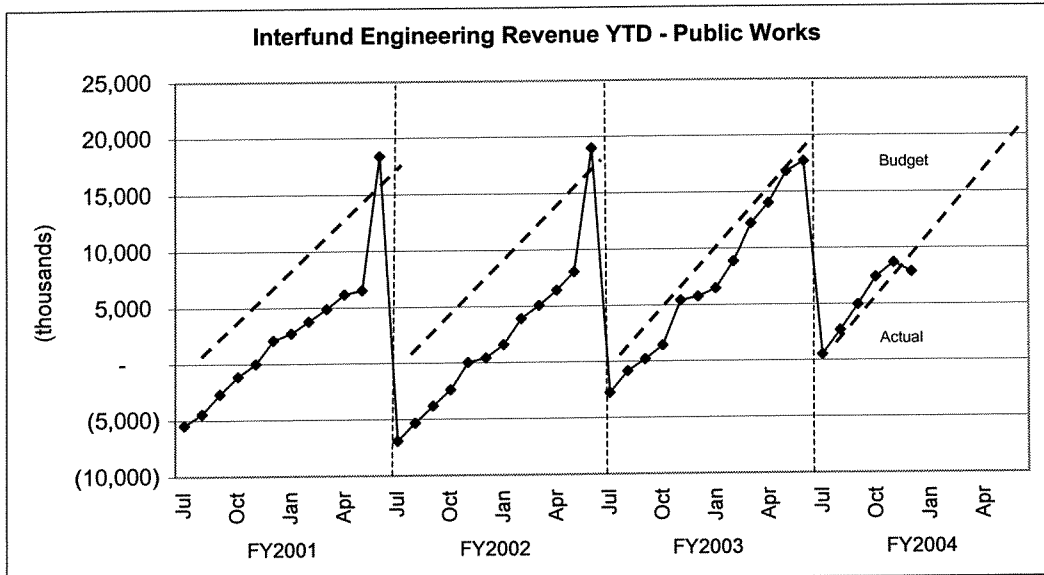
FY2004 Public Improvement Bonds Commercial Paper Planned vs Spent (\$Millions)



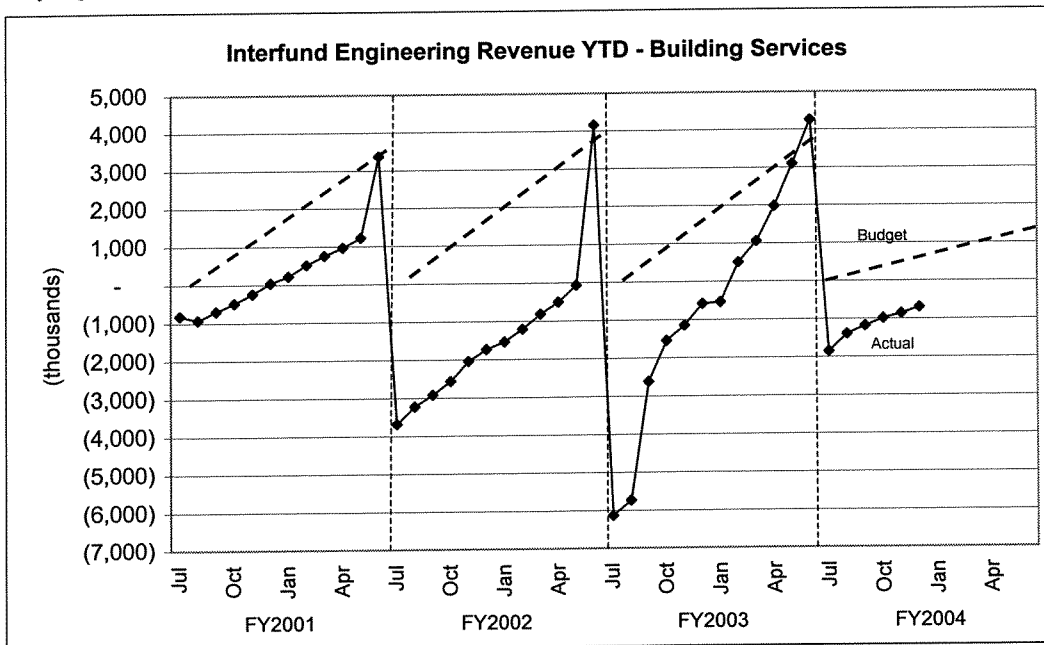
FY2004 Projected City of Houston General Fund Ending Cash Balances (In \$000)



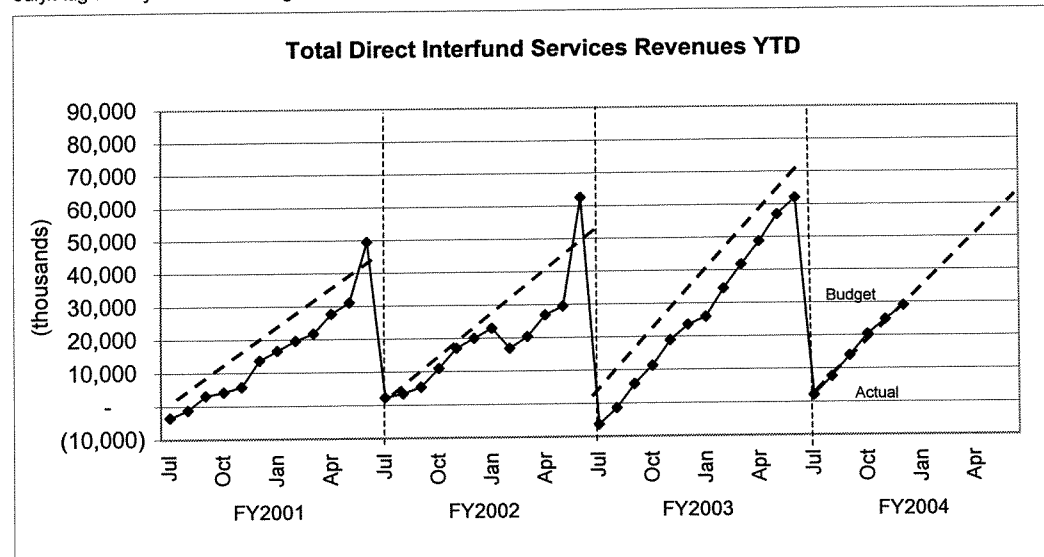
TREND INDICATORS - MISCELLANEOUS



July/Aug activity shows as a negative due to the reversal of the June accrual.

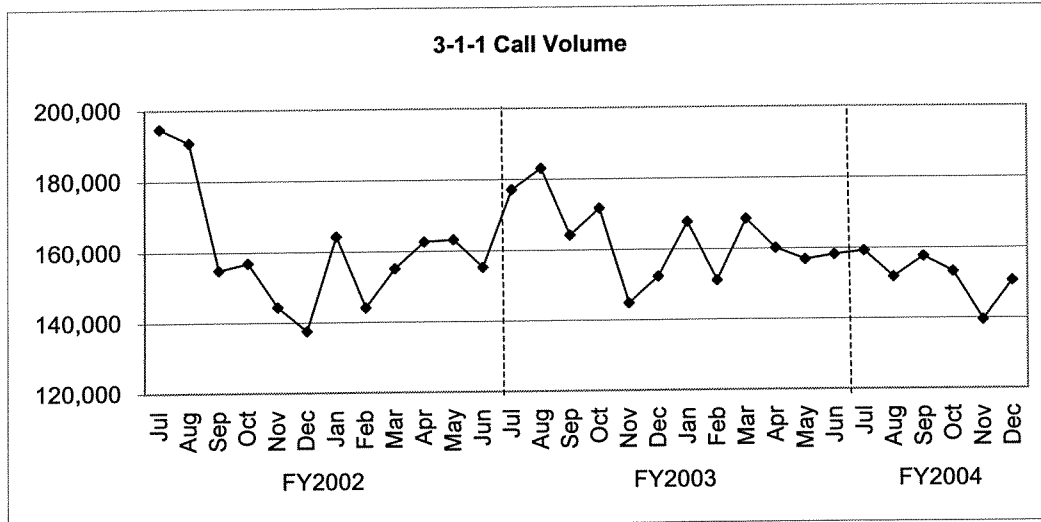


July/Aug activity shows as a negative due to the reversal of the June accrual.

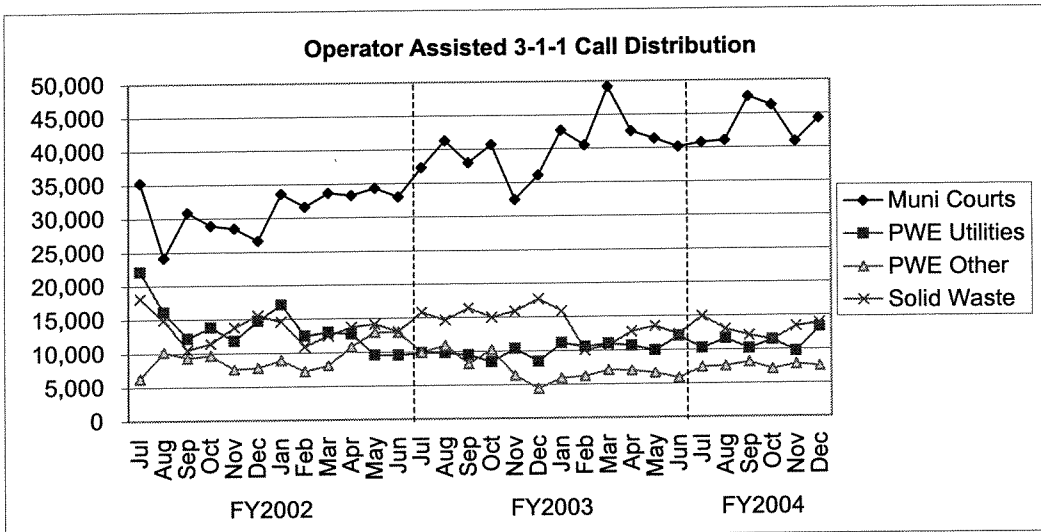


July/Aug activity shows as a negative due to the reversal of the June accrual.

TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.