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**PERFORMANCE MEASURES**

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**OFFICE OF CITY CONTROLLER**

**CITY OF HOUSTON  
INTER OFFICE CORRESPONDENCE**

**To** Mayor Bill White  
City Council Members

**From** Annise D. Parker  
City Controller

**Date** March 26, 2004

**Subject** **February 2004 Financial Report**

Attached is the Monthly Financial and Operations Report for the period ending February 29, 2004.

**GENERAL FUND**

The projected General Fund budget deficit has increased to \$6.1 million, up by \$2.5 million from last month. While our revenue projection is up by \$1.2 million, this increase is more than offset by increases in estimates for several expenditure line items mentioned below. The changes in our revenue projection include:

- The sales tax revenue projection is \$335.6 million, or \$3.7 million more than last month. Our projection is based on year-to-date receipts, which are running higher than we anticipated at the start of the fiscal year, and additional revenues from new Limited Purpose Annexations that will begin generating revenue in April of this year. For the remainder of FY 04 we are predicting a 3% increase over FY 03 sales tax revenues.
- The telephone franchise revenue projection is \$53 million, or a decrease of \$1 million. Our projection is based on year-to-date collections and the expectation that the third and fourth quarter receipts will be in line with those of the second quarter.
- The intergovernmental revenue projection is \$20.5 million, or a decrease of \$1.5 million. Our projection is based on a decline from our original estimate of anticipated receipts in several categories.
- The projection for charges for services revenue is \$39.3 million, or an increase of \$1.3 million. Our projection is based on higher than anticipated trends in ambulance receipts.
- The direct interfund services revenue projection is \$62.3 million, or a decrease of \$2.3 million. Our projection is primarily based on lower than anticipated billings for police services at the Airports.
- The municipal courts fines and forfeits revenue projection is \$44 million, or an increase of \$1 million. This is primarily based on higher than anticipated revenue from moving violations.

The projection of total expenditures and other uses for the General Fund has increased by \$3.7 million from last month. This is largely based on a \$1 million reduction in anticipated savings in the Parks and Recreation Department, a \$1.6 million increase in election costs, and a \$1.4 million increase in expenditures for the Limited Purpose Annexations (LPA). As part of the LPAs, the City has a revenue sharing agreement with the MUDs that we annex whereby one-half of the sales tax generated in a given MUD is forwarded back to that MUD. These sale tax revenues from the LPAs are higher than we had originally projected and, therefore, the related revenue sharing, or expense, is also higher.

**ENTERPRISE FUNDS**

Water and Sewer reflects a net increase in operating income of \$3.1 million. Operating revenues increased by \$1.3 million due to an increase in miscellaneous revenues, and operating expenses decreased by \$1.8 million due to lower than anticipated electricity costs.

Convention and Entertainment reflects an increase in net income of \$3.2 million resulting from various adjustments. The change is mostly due to a decrease in operating revenues of \$1.1 million resulting from minor downward adjustments to all revenue categories, and a decrease in operating expenses of \$4.4 million resulting from a flood control project being postponed until FY05.

Mayor Bill White  
City Council Members  
February 2004 Monthly Financial and Operations Report

**HIGHLIGHTS OF THE BOND STATUS REPORT**

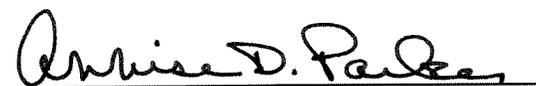
| <u>COMMERCIAL<br/>PAPER</u>           | <u>Drawdowns<br/>FY04</u><br><small>(in millions)</small> | <u>Drawdowns<br/>in Feb.</u><br><small>(in millions)</small> | <u>Increased<br/>Authorization/<br/>(Refunded)</u><br><small>(in millions)</small> | <u>Amount<br/>Available<br/>to be Drawn</u><br><small>(in millions)</small> | <u>Amount<br/>Outstanding</u><br><small>(in millions)</small> |
|---------------------------------------|---|--|--|---|---|
| <b>General Obligation</b>             |   |  |  |   |   |
| <i>(Series A &amp; B)</i>             |   |  |  |   |   |
| <i>Public Improvement Bonds</i>       | \$ 39.00  | \$ 2.00  | \$ (69.00)   | \$ 68.00  | \$ 310.30   |
| <i>(Series C)</i>                     |   |  |  |   |   |
| <i>Equipment</i>                      | \$ 2.40   | \$ 0.00  | \$ (45.90)   | \$ 0.00   | \$ 0.00   |
| <i>Storm &amp; Overlay</i>            | \$ 3.10   | \$ 0.00  | \$ (19.10)   | \$ 0.00   | \$ 0.00   |
| <i>(Series D)</i>                     |   |  |  |   |   |
|                                       | \$ 27.00  | \$ 0.00  | \$ 110.00  | \$ 235.00   | \$ 40.00  |
| <i>(Series E)</i>                     |   |  |  |   |   |
| <i>Downtown Streetscape</i>           | \$ (0.10)   | \$ 0.40  | \$ 0.00  | \$ 0.10   | \$ 5.40   |
| <i>Equipment</i>                      | \$ 18.10  | \$ (0.40)  | \$ 9.50  | \$ 60.90  | \$ 18.10  |
| <i>Metro Street Projects</i>          | \$ 0.00   | \$ 0.00  | \$ 63.00   | \$ 63.00  | \$ 0.00   |
| <i>Cotswald Project</i>               | \$ 0.00   | \$ 0.00  | \$ 7.50  | \$ 7.50   | \$ 0.00   |
| <b>Water and Sewer</b>                | \$ 190.00   | \$ 0.00  | \$ 0.00  | \$ 294.75   | \$ 605.25   |
| <i>(Series A &amp; B)</i>             |   |  |  |   |   |
| <b>Aviation</b>                       | \$ 0.00   | \$ 0.00  | \$ 0.00  | \$ 300.00   | \$ 0.00   |
| <i>(Series A,B, &amp; C)</i>          |   |  |  |   |   |
| <b>Convention &amp; Entertainment</b> | \$ 0.00   | \$ 0.00  | \$ 0.00  | \$ 52.50  | \$ 22.50  |
| <i>(Series A)</i>                     |   |  |  |   |   |

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure.

As of February 29, 2004, the ratio for each type of outstanding debt was

|                                       |       |
|---------------------------------------|-------|
| <b>General Obligation</b>             | 17.9% |
| <b>Water and Sewer</b>                | 15.2% |
| <b>Aviation</b>                       | 16.0% |
| <b>Convention &amp; Entertainment</b> | 27.1% |

Respectfully submitted,

  
Annise D. Parker  
Annise D. Parker  
City Controller



# CITY OF HOUSTON

Finance and Administration  
Department

## Interoffice

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Correspondence

**To:** Mayor Bill White  
Members of City Council

**From:** Judy Gray Johnson, Director  
Finance and Administration

**Date:** March 26, 2004

**Subject:** **February Monthly Financial and  
Operations Report**

Attached is the Monthly Financial and Operations Report for the period ending February 29, 2004.

### **General Fund Revenues**

Overall, there is very little change in our General Fund revenue estimate, with a net increase of \$603 thousand. While we have made adjustments in several categories, only two are significant.

#### **Sales Taxes**

We have increased our estimate by \$2.1 million, due to continued receipts that exceed expectations. The most recent check was up 7.5% from the same time last year. The last two checks combined were up \$4.3 million from the previous year.

#### **Franchise Revenues**

Electric and telephone franchise revenues continue to fall behind, and we now expect that both of these will end the fiscal year lower than in FY03. We have reduced our estimate from last month by \$2 million.

### **General Fund Expenditures**

We have adjusted our estimates of departmental spending upward by \$1 million in the Parks Department. We have increased spending estimates in general government by \$3.1 million. The main changes are in limited purpose annexations with an increase of \$1.4 million, elections with an increase of \$1.6 million and management consulting services by \$284 thousand for the actuarial reports of the pension plans. These are offset by small reductions in several categories.

### **Transfers from Other Funds**

We have increased our projection for transfers from other funds to the General Fund by \$1.2 million. This will cover the cost of the special election to be held May 15<sup>th</sup>. The expected source of funds is the Street and Bridge Construction Fund, which has balances that are not legally restricted. City Council will be asked to approve this transfer in the next few weeks.

March 26, 2004

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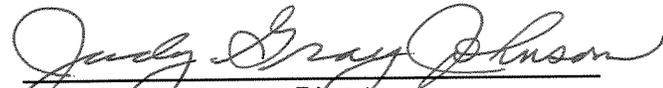
**Fund Balance**

We are projecting an ending General Fund balance of \$84.8 million, which is higher than originally budgeted.

**Pension Fund Contributions**

We have added a new page to the report this month, at the request of Council Member Sekula-Gibbs. The Pension Fund Contribution Summary is on page 17.

If you have any questions, please let me know.



Judy Gray Johnson, Director

Department of Finance and Administration

General Fund  
Comparative Projections  
Controller's Office and Finance and Administration  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR    | FY2004            |                   |                |                   | Controller's<br>Projection | F & A<br>Projection | Variance<br>between<br>Controller<br>and F&A |
|---|-------------------|-------------------|-------------------|----------------|-------------------|----------------------------|---------------------|--|
|   |                   | Adopted<br>Budget | Current<br>Budget | % of<br>Budget |                   |                            |                     |  |
| <b>Revenues</b>                                     |                   |                   |                   |                |                   |                            |                     |  |
| General Property Taxes                              | \$ 636,028        | \$ 662,741        | \$ 662,741        | 47%            | \$ 657,000        | \$ 658,535                 | 1,535               |  |
| Industrial Assessments                              | 15,014            | 16,350            | 16,350            | 1%             | 14,700            | 14,700                     | 0                   |  |
| Sales Tax   | 322,538           | 329,657           | 329,657           | 24%            | 335,600           | 337,839                    | 2,239               |  |
| Electric Franchise                                  | 76,605            | 79,764            | 79,764            | 6%             | 76,200            | 75,900                     | (300)               |  |
| Telephone Franchise                                 | 56,435            | 60,944            | 60,944            | 4%             | 53,000            | 53,000                     | 0                   |  |
| Gas Franchise                                       | 14,693            | 17,000            | 17,000            | 1%             | 17,500            | 17,500                     | 0                   |  |
| Other Franchise                                     | 12,941            | 15,897            | 15,897            | 1%             | 15,300            | 14,915                     | (385)               |  |
| Licenses and Permits                                | 15,335            | 15,334            | 15,334            | 1%             | 15,200            | 15,334                     | 134                 |  |
| Intergovernmental                                   | 23,202            | 21,168            | 21,168            | 2%             | 20,500            | 21,168                     | 668                 |  |
| Charges for Services                                | 37,422            | 39,865            | 39,865            | 3%             | 39,300            | 40,998                     | 1,698               |  |
| Direct Interfund Services                           | 62,099            | 62,616            | 62,616            | 4%             | 62,300            | 62,405                     | 105                 |  |
| Indirect Interfund Services                         | 15,859            | 14,393            | 14,393            | 1%             | 14,600            | 14,444                     | (156)               |  |
| Municipal Courts Fines and Forfeits                 | 42,433            | 46,255            | 46,255            | 3%             | 44,000            | 44,745                     | 745                 |  |
| Other Fines and Forfeits                            | 2,185             | 2,815             | 2,815             | 0%             | 2,300             | 2,508                      | 208                 |  |
| Interest  | 6,893             | 6,750             | 6,750             | 0%             | 6,000             | 6,150                      | 150                 |  |
| Miscellaneous/Other                                 | 11,057            | 9,009             | 9,009             | 1%             | 10,500            | 10,587                     | 87                  |  |
| Total Revenues                                      | <u>1,350,739</u>  | <u>1,400,558</u>  | <u>1,400,558</u>  | <u>100%</u>    | <u>1,384,000</u>  | <u>1,390,728</u>           | <u>6,728</u>        |  |
| <b>Expenditures</b>                                 |                   |                   |                   |                |                   |                            |                     |  |
| Affirmative Action                                  | 1,808             | 1,661             | 1,641             | 0%             | 1,636             | 1,636                      | 0                   |  |
| Building Services                                   | 28,265            | 25,684            | 25,425            | 2%             | 25,354            | 25,354                     | 0                   |  |
| City Council  | 3,961             | 4,135             | 4,182             | 0%             | 4,150             | 4,150                      | 0                   |  |
| City Secretary                                      | 686               | 742               | 735               | 0%             | 732               | 732                        | 0                   |  |
| Controller  | 5,836             | 6,010             | 5,907             | 0%             | 5,892             | 5,892                      | 0                   |  |
| Finance and Administration                          | 17,468            | 17,382            | 19,300            | 1%             | 19,227            | 19,227                     | 0                   |  |
| Fire  | 279,618           | 283,850           | 282,526           | 20%            | 282,026           | 282,026                    | 0                   |  |
| Health and Human Services                           | 51,413            | 51,921            | 51,156            | 4%             | 50,197            | 50,197                     | 0                   |  |
| Human Resources                                     | 2,581             | 2,435             | 2,399             | 0%             | 2,393             | 2,393                      | 0                   |  |
| Information Technology                              | 11,059            | 13,197            | 13,045            | 1%             | 13,010            | 13,010                     | 0                   |  |
| Legal   | 10,710            | 10,915            | 10,799            | 1%             | 10,799            | 10,799                     | 0                   |  |
| Library   | 33,485            | 33,225            | 32,433            | 2%             | 32,317            | 32,317                     | 0                   |  |
| Mayor's Office                                      | 1,858             | 1,788             | 1,748             | 0%             | 1,748             | 1,748                      | 0                   |  |
| Municipal Courts - Administration                   | 15,776            | 16,803            | 16,409            | 1%             | 16,235            | 16,235                     | 0                   |  |
| Municipal Courts - Justice                          | 3,925             | 3,972             | 3,972             | 0%             | 3,965             | 3,965                      | 0                   |  |
| Parks and Recreation                                | 54,200            | 48,562            | 45,986            | 3%             | 44,847            | 44,847                     | 0                   |  |
| Planning and Development                            | 15,210            | 14,275            | 14,105            | 1%             | 14,105            | 14,105                     | 0                   |  |
| Police  | 449,624           | 468,434           | 465,542           | 33%            | 463,916           | 463,916                    | 0                   |  |
| Public Works and Engineering                        | 85,692            | 88,541            | 87,030            | 6%             | 85,996            | 85,996                     | 0                   |  |
| Solid Waste Management                              | 61,535            | 62,181            | 61,997            | 4%             | 61,585            | 61,585                     | 0                   |  |
| Total Departmental Expenditures                     | <u>1,134,710</u>  | <u>1,155,711</u>  | <u>1,146,336</u>  | <u>81%</u>     | <u>1,140,130</u>  | <u>1,140,130</u>           | <u>0</u>            |  |
| <b>Non-Departmental Expenditures and Other Uses</b> |                   |                   |                   |                |                   |                            |                     |  |
| General Government                                  | 65,056            | 85,947            | 95,322            | 7%             | 90,585            | 90,585                     | 0                   |  |
| Debt Service Transfer                               | 178,000           | 165,000           | 165,000           | 12%            | 165,000           | 165,000                    | 0                   |  |
| Total Non-Dept. Exp. and Other Uses                 | <u>243,056</u>    | <u>250,947</u>    | <u>260,322</u>    | <u>19%</u>     | <u>255,585</u>    | <u>255,585</u>             | <u>0</u>            |  |
| Total Expenditures and Other Uses                   | <u>1,377,766</u>  | <u>1,406,658</u>  | <u>1,406,658</u>  | <u>100%</u>    | <u>1,395,715</u>  | <u>1,395,715</u>           | <u>0</u>            |  |
| Net Current Activity                                | (27,027)          | (6,100)           | (6,100)           |                | (11,715)          | (4,987)                    | <u>6,728</u>        |  |
| Amount Needed to Balance the Budget                 | -                 | -                 | -                 |                | 6,115             | -                          |                     |  |
| Transfers from other funds                          | 34,440            | 4,100             | 4,100             |                | 5,600             | 6,800                      |                     |  |
| Disaster Recovery Fund Transfer                     | 15,000            | -                 | -                 |                | -                 | -                          |                     |  |
| Change in Reserve for Inventory                     | (2,594)           | -                 | -                 |                | -                 | -                          |                     |  |
| Fund Balance, Beginning of Year                     | 85,282            | 105,101           | 105,101           |                | 105,101           | 105,101                    |                     |  |
| Fund Balance, End of Year                           | <u>\$ 105,101</u> | <u>\$ 103,101</u> | <u>\$ 103,101</u> |                | <u>\$ 105,101</u> | <u>\$ 106,914</u>          |                     |  |
| Designated for Sign Abatement                       | (2,074)           | (2,074)           | (2,074)           |                | (2,074)           | (2,074)                    |                     |  |
| Designated for Rainy Day Fund                       | (20,000)          | (20,000)          | (20,000)          |                | (20,000)          | (20,000)                   |                     |  |
| Undesignated Fund Balance, End of Year              | <u>\$ 83,027</u>  | <u>\$ 81,027</u>  | <u>\$ 81,027</u>  |                | <u>\$ 83,027</u>  | <u>\$ 84,840</u>           |                     |  |

General Fund  
 Controller's Office  
 For the period ended February 29, 2004  
 (amounts expressed in thousands)

|   | FY2003<br>CAFR   | FY2004            |                   |                   |                   | Controller's<br>Projection | Variance from<br>Current Budget | % Variance   |
|---|------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|---------------------------------|--------------|
|   |                  | Adopted<br>Budget | Current<br>Budget | Current<br>Month  | YTD               |                            |                                 |              |
| <b>Revenues</b>                                     |                  |                   |                   |                   |                   |                            |                                 |              |
| General Property Taxes                              | \$ 636,028       | \$ 662,741        | \$ 662,741        | \$ 276,021        | \$ 632,425        | \$ 657,000                 | \$ (5,741)                      | -0.9%        |
| Industrial Assessments                              | 15,014           | 16,350            | 16,350            | 1,033             | 10,593            | 14,700                     | (1,650)                         | -10.1%       |
| Sales Tax   | 322,538          | 329,657           | 329,657           | 24,184            | 220,606           | 335,600                    | 5,943                           | 1.8%         |
| Electric Franchise                                  | 76,605           | 79,764            | 79,764            | 2,117             | 52,225            | 76,200                     | (3,564)                         | -4.5%        |
| Telephone Franchise                                 | 56,435           | 60,944            | 60,944            | 1,949             | 34,977            | 53,000                     | (7,944)                         | -13.0%       |
| Gas Franchise                                       | 14,693           | 17,000            | 17,000            | 2,273             | 10,893            | 17,500                     | 500                             | 2.9%         |
| Other Franchise                                     | 12,941           | 15,897            | 15,897            | 1,149             | 10,462            | 15,300                     | (597)                           | -3.8%        |
| Licenses and Permits                                | 15,335           | 15,334            | 15,334            | 1,554             | 9,597             | 15,200                     | (134)                           | -0.9%        |
| Intergovernmental                                   | 23,202           | 21,168            | 21,168            | 53                | 4,580             | 20,500                     | (668)                           | -3.2%        |
| Charges for Services                                | 37,422           | 39,865            | 39,865            | 2,666             | 24,685            | 39,300                     | (565)                           | -1.4%        |
| Direct Interfund Services                           | 62,099           | 62,616            | 62,616            | 7,158             | 36,743            | 62,300                     | (316)                           | -0.5%        |
| Indirect Interfund Services                         | 15,859           | 14,393            | 14,393            | 899               | 8,704             | 14,600                     | 207                             | 1.4%         |
| Municipal Courts Fines and Forfeits                 | 42,433           | 46,255            | 46,255            | 4,654             | 28,642            | 44,000                     | (2,255)                         | -4.9%        |
| Other Fines and Forfeits                            | 2,185            | 2,815             | 2,815             | 192               | 1,395             | 2,300                      | (515)                           | -18.3%       |
| Interest  | 6,893            | 6,750             | 6,750             | 765               | 2,895             | 6,000                      | (750)                           | -11.1%       |
| Miscellaneous/Other                                 | 11,057           | 9,009             | 9,009             | 1,164             | 8,117             | 10,500                     | 1,491                           | 16.6%        |
| <b>Total Revenues</b>                               | <b>1,350,739</b> | <b>1,400,558</b>  | <b>1,400,558</b>  | <b>327,831</b>    | <b>1,097,539</b>  | <b>1,384,000</b>           | <b>(16,558)</b>                 | <b>-1.2%</b> |
| <b>Expenditures</b>                                 |                  |                   |                   |                   |                   |                            |                                 |              |
| <b>Departmental</b>                                 |                  |                   |                   |                   |                   |                            |                                 |              |
| Affirmative Action                                  | 1,808            | 1,661             | 1,641             | 117               | 1,072             | 1,636                      | 5                               | 0.3%         |
| Building Services                                   | 28,265           | 25,684            | 25,425            | 2,046             | 15,565            | 25,354                     | 71                              | 0.3%         |
| City Council  | 3,961            | 4,135             | 4,182             | 309               | 2,571             | 4,150                      | 32                              | 0.8%         |
| City Secretary                                      | 686              | 742               | 735               | 51                | 457               | 732                        | 3                               | 0.4%         |
| Controller  | 5,836            | 6,010             | 5,907             | 416               | 3,549             | 5,892                      | 15                              | 0.3%         |
| Finance and Administration                          | 17,468           | 17,382            | 19,300            | 1,549             | 12,394            | 19,227                     | 73                              | 0.4%         |
| Fire  | 279,618          | 283,850           | 282,526           | 22,297            | 182,741           | 282,026                    | 500                             | 0.2%         |
| Health and Human Services                           | 51,413           | 51,921            | 51,156            | 3,182             | 31,916            | 50,197                     | 959                             | 1.9%         |
| Human Resources                                     | 2,581            | 2,435             | 2,399             | 174               | 1,538             | 2,393                      | 6                               | 0.3%         |
| Information Technology                              | 11,059           | 13,197            | 13,045            | 992               | 7,886             | 13,010                     | 35                              | 0.3%         |
| Legal   | 10,710           | 10,915            | 10,799            | 739               | 7,190             | 10,799                     | 0                               | 0.0%         |
| Library   | 33,485           | 33,225            | 32,433            | 2,826             | 21,521            | 32,317                     | 116                             | 0.4%         |
| Mayor's Office                                      | 1,858            | 1,788             | 1,748             | 281               | 1,321             | 1,748                      | 0                               | 0.0%         |
| Municipal Courts - Administration                   | 15,776           | 16,803            | 16,409            | 1,227             | 10,581            | 16,235                     | 174                             | 1.1%         |
| Municipal Courts - Justice                          | 3,925            | 3,972             | 3,972             | 323               | 2,611             | 3,965                      | 7                               | 0.2%         |
| Parks and Recreation                                | 54,200           | 48,562            | 45,986            | 3,173             | 26,927            | 44,847                     | 1,139                           | 2.5%         |
| Planning and Development                            | 15,210           | 14,275            | 14,105            | 1,199             | 8,645             | 14,105                     | 0                               | 0.0%         |
| Police  | 449,624          | 468,434           | 465,542           | 22,722            | 294,834           | 463,916                    | 1,626                           | 0.3%         |
| Public Works and Engineering                        | 85,692           | 88,541            | 87,030            | 6,879             | 53,721            | 85,996                     | 1,034                           | 1.2%         |
| Solid Waste Management                              | 61,535           | 62,181            | 61,997            | 4,527             | 39,975            | 61,585                     | 412                             | 0.7%         |
| <b>Total Departmental Expenditures</b>              | <b>1,134,710</b> | <b>1,155,711</b>  | <b>1,146,336</b>  | <b>75,029</b>     | <b>727,015</b>    | <b>1,140,130</b>           | <b>6,207</b>                    | <b>0.5%</b>  |
| <b>Non-Departmental Expenditures and Other Uses</b> |                  |                   |                   |                   |                   |                            |                                 |              |
| General Government                                  | 65,056           | 85,947            | 95,322            | 4,655             | 47,071            | 90,585                     | 4,737                           | 5.0%         |
| Debt Service Transfer                               | 178,000          | 165,000           | 165,000           | 116,481           | 116,481           | 165,000                    | 0                               | 0.0%         |
| <b>Total Non-Dept. Exp. And Other Uses</b>          | <b>243,056</b>   | <b>250,947</b>    | <b>260,322</b>    | <b>121,136</b>    | <b>163,552</b>    | <b>255,585</b>             | <b>4,737</b>                    | <b>1.8%</b>  |
| <b>Total Expenditures and Other Uses</b>            | <b>1,377,766</b> | <b>1,406,658</b>  | <b>1,406,658</b>  | <b>196,165</b>    | <b>890,567</b>    | <b>1,395,715</b>           | <b>10,944</b>                   | <b>0.8%</b>  |
| <b>Net Current Activity</b>                         | <b>(27,027)</b>  | <b>(6,100)</b>    | <b>(6,100)</b>    | <b>131,666</b>    | <b>206,972</b>    | <b>(11,715)</b>            | <b>5,615</b>                    |              |
| <b>Amount Needed to Balance the Budget</b>          |                  |                   |                   |                   |                   | <b>6,115</b>               |                                 |              |
| Transfers from other funds                          | 34,440           | 4,100             | 4,100             | -                 | 1,500             | 5,600                      | (1,500)                         |              |
| Disaster Recovery Fund Transfer                     | 15,000           | -                 | -                 | -                 | -                 | -                          | -                               |              |
| Change in Reserve for Inventory                     | (2,594)          | -                 | -                 | -                 | -                 | -                          | -                               |              |
| Fund Balance, Beginning of Year                     | 85,282           | 105,101           | 105,101           | 105,101           | 105,101           | 105,101                    | 0                               |              |
| Fund Balance, End of Year                           | 105,101          | 103,101           | 103,101           | 236,767           | 313,573           | 105,101                    | 4,115                           |              |
| Designated for Sign Abatement                       | (2,074)          | (2,074)           | (2,074)           | -                 | -                 | (2,074)                    | 0                               |              |
| Designated for Rainy Day Fund                       | (20,000)         | (20,000)          | (20,000)          | -                 | -                 | (20,000)                   | 0                               |              |
| <b>Undesignated Fund Balance, End of Year</b>       | <b>\$ 83,027</b> | <b>\$ 81,027</b>  | <b>\$ 81,027</b>  | <b>\$ 236,767</b> | <b>\$ 313,573</b> | <b>\$ 83,027</b>           | <b>\$ 2,000</b>                 |              |

General Fund  
Finance and Administration  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR | FY2004            |                   |                  |            |                     |          | Variance from<br>Current Budget | % Variance |
|---|----------------|-------------------|-------------------|------------------|------------|---------------------|----------|---------------------------------|------------|
|   |                | Adopted<br>Budget | Current<br>Budget | Current<br>Month | YTD        | F & A<br>Projection |          |                                 |            |
| <b>Revenues</b>                                     |                |                   |                   |                  |            |                     |          |                                 |            |
| General Property Taxes                              | \$ 636,028     | \$ 662,741        | 662,741           | \$ 276,021       | \$ 632,425 | \$ 658,535          | (4,206)  | -0.6%                           |            |
| Industrial Assessments                              | 15,014         | 16,350            | 16,350            | 1,033            | 10,593     | 14,700              | (1,650)  | -10.1%                          |            |
| Sales Tax   | 322,538        | 329,657           | 329,657           | 24,184           | 220,606    | 337,839             | 8,182    | 2.5%                            |            |
| Electric Franchise                                  | 76,605         | 79,764            | 79,764            | 2,117            | 52,225     | 75,900              | (3,864)  | -4.8%                           |            |
| Telephone Franchise                                 | 56,435         | 60,944            | 60,944            | 1,949            | 34,977     | 53,000              | (7,944)  | -13.0%                          |            |
| Gas Franchise                                       | 14,693         | 17,000            | 17,000            | 2,273            | 10,893     | 17,500              | 500      | 2.9%                            |            |
| Other Franchise                                     | 12,941         | 15,897            | 15,897            | 1,149            | 10,462     | 14,915              | (982)    | -6.2%                           |            |
| Licenses and Permits                                | 15,335         | 15,334            | 15,334            | 1,554            | 9,597      | 15,334              | 0        | 0.0%                            |            |
| Intergovernmental                                   | 23,202         | 21,168            | 21,168            | 53               | 4,580      | 21,168              | 0        | 0.0%                            |            |
| Charges for Services                                | 37,422         | 39,865            | 39,865            | 2,666            | 24,685     | 40,998              | 1,133    | 2.8%                            |            |
| Direct Interfund Services                           | 62,099         | 62,616            | 62,616            | 7,158            | 36,743     | 62,405              | (211)    | -0.3%                           |            |
| Indirect Interfund Services                         | 15,859         | 14,393            | 14,393            | 899              | 8,704      | 14,444              | 51       | 0.4%                            |            |
| Municipal Courts Fines and Forfeits                 | 42,433         | 46,255            | 46,255            | 4,654            | 28,642     | 44,745              | (1,510)  | -3.3%                           |            |
| Other Fines and Forfeits                            | 2,185          | 2,815             | 2,815             | 192              | 1,395      | 2,508               | (307)    | -10.9%                          |            |
| Interest  | 6,893          | 6,750             | 6,750             | 765              | 2,895      | 6,150               | (600)    | -8.9%                           |            |
| Miscellaneous/Other                                 | 11,057         | 9,009             | 9,009             | 1,164            | 8,117      | 10,587              | 1,578    | 17.5%                           |            |
| Total Revenues                                      | 1,350,739      | 1,400,558         | 1,400,558         | 327,831          | 1,097,539  | 1,390,728           | (9,830)  | -0.7%                           |            |
| <b>Expenditures</b>                                 |                |                   |                   |                  |            |                     |          |                                 |            |
| <b>Departmental</b>                                 |                |                   |                   |                  |            |                     |          |                                 |            |
| Affirmative Action                                  | 1,808          | 1,661             | 1,641             | 117              | 1,072      | 1,636               | 5        | 0.3%                            |            |
| Building Services                                   | 28,265         | 25,684            | 25,425            | 2,046            | 15,565     | 25,354              | 71       | 0.3%                            |            |
| City Council  | 3,961          | 4,135             | 4,182             | 309              | 2,571      | 4,150               | 32       | 0.8%                            |            |
| City Secretary                                      | 686            | 742               | 735               | 51               | 457        | 732                 | 3        | 0.4%                            |            |
| Controller  | 5,836          | 6,010             | 5,907             | 416              | 3,549      | 5,892               | 15       | 0.3%                            |            |
| Finance and Administration                          | 17,468         | 17,382            | 19,300            | 1,549            | 12,394     | 19,227              | 73       | 0.4%                            |            |
| Fire  | 279,618        | 283,850           | 282,526           | 22,297           | 182,741    | 282,026             | 500      | 0.2%                            |            |
| Health and Human Services                           | 51,413         | 51,921            | 51,156            | 3,182            | 31,916     | 50,197              | 959      | 1.9%                            |            |
| Human Resources                                     | 2,581          | 2,435             | 2,399             | 174              | 1,538      | 2,393               | 6        | 0.3%                            |            |
| Information Technology                              | 11,059         | 13,197            | 13,045            | 992              | 7,886      | 13,010              | 35       | 0.3%                            |            |
| Legal   | 10,710         | 10,915            | 10,799            | 739              | 7,190      | 10,799              | 0        | 0.0%                            |            |
| Library   | 33,485         | 33,225            | 32,433            | 2,826            | 21,521     | 32,317              | 116      | 0.4%                            |            |
| Mayor's Office                                      | 1,858          | 1,788             | 1,748             | 281              | 1,321      | 1,748               | 0        | 0.0%                            |            |
| Municipal Courts - Administration                   | 15,776         | 16,803            | 16,409            | 1,227            | 10,581     | 16,235              | 174      | 1.1%                            |            |
| Municipal Courts - Justice                          | 3,925          | 3,972             | 3,972             | 323              | 2,611      | 3,965               | 7        | 0.2%                            |            |
| Parks and Recreation                                | 54,200         | 48,562            | 45,986            | 3,173            | 26,927     | 44,847              | 1,139    | 2.5%                            |            |
| Planning and Development                            | 15,210         | 14,275            | 14,105            | 1,199            | 8,645      | 14,105              | 0        | 0.0%                            |            |
| Police  | 449,624        | 468,434           | 465,542           | 22,722           | 294,834    | 463,916             | 1,626    | 0.3%                            |            |
| Public Works and Engineering                        | 85,692         | 88,541            | 87,030            | 6,879            | 53,721     | 85,996              | 1,034    | 1.2%                            |            |
| Solid Waste Management                              | 61,535         | 62,181            | 61,997            | 4,527            | 39,975     | 61,585              | 412      | 0.7%                            |            |
| Total Departmental Expenditures                     | 1,134,710      | 1,155,711         | 1,146,336         | 75,029           | 727,015    | 1,140,130           | 6,207    | 0.5%                            |            |
| <b>Non-Departmental Expenditures and Other Uses</b> |                |                   |                   |                  |            |                     |          |                                 |            |
| General Government                                  | 65,056         | 85,947            | 95,322            | 4,655            | 47,071     | 90,585              | 4,737    | 5.0%                            |            |
| Debt Service Transfer                               | 178,000        | 165,000           | 165,000           | 116,481          | 116,481    | 165,000             | 0        | 0.0%                            |            |
| Total Non-Dept. Exp. and Other Uses                 | 243,056        | 250,947           | 260,322           | 121,136          | 163,552    | 255,585             | 4,737    | 1.8%                            |            |
| Total Expenditures and Other Uses                   | 1,377,766      | 1,406,658         | 1,406,658         | 196,165          | 890,567    | 1,395,715           | 10,944   | 0.8%                            |            |
| Net Current Activity                                | (27,027)       | (6,100)           | (6,100)           | 131,666          | 206,972    | (4,987)             | 1,113    |                                 |            |
| Transfers from other funds                          | 34,440         | 4,100             | 4,100             | -                | 1,500      | 6,800               | (2,700)  |                                 |            |
| Disaster Recovery Fund Transfer                     | 15,000         | -                 | -                 | -                | -          | -                   | -        |                                 |            |
| Change in Reserve for Inventory                     | (2,594)        | -                 | -                 | -                | -          | -                   | -        |                                 |            |
| Fund Balance, Beginning of Year                     | 85,282         | 105,101           | 105,101           | 105,101          | 105,101    | 105,101             | 0        |                                 |            |
| Fund Balance, End of Year                           | 105,101        | 103,101           | 103,101           | 236,767          | 313,573    | 106,914             | 3,813    |                                 |            |
| Designated for Sign Abatement                       | (2,074)        | (2,074)           | (2,074)           | -                | -          | (2,074)             | -        |                                 |            |
| Designated for Rainy Day Fund                       | (20,000)       | (20,000)          | (20,000)          | -                | -          | (20,000)            | -        |                                 |            |
| Undesignated Fund Balance, End of Year              | \$ 83,027      | \$ 81,027         | \$ 81,027         | \$ 236,767       | \$ 313,573 | \$ 84,840           | \$ 3,813 |                                 |            |

General Fund  
General Government  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                    | FY2004            |                   |                   |                   |                   |                               |                            |                   |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------------|----------------------------|-------------------|
|                                    | FY2003<br>CAFR    | Adopted<br>Budget | Current<br>Budget | Current<br>Month  | YTD               | YTD as % of<br>Current Budget | Controller's<br>Projection | F&A<br>Projection |
| Non-Dept. Exp. and Other Uses      |                   |                   |                   |                   |                   |                               |                            |                   |
| General Government                 |                   |                   |                   |                   |                   |                               |                            |                   |
| Insurance-Civilian (Active)        | 0                 | 0                 | 0                 | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Insurance-Civilian (Retirees)      | 9,592             | 12,895            | 12,895            | 1,037             | 8,059             | 62.5%                         | 12,564                     | 12,564            |
| Insurance-Classified (Retirees)    | 11,827            | 14,961            | 14,961            | 1,266             | 9,963             | 66.6%                         | 14,551                     | 14,551            |
| Long Term Disability               | 10                | 0                 | 0                 | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Total Personnel Services           | <u>21,429</u>     | <u>27,856</u>     | <u>27,856</u>     | <u>2,303</u>      | <u>18,022</u>     | 64.7%                         | <u>27,115</u>              | <u>27,115</u>     |
| Insurance Fees                     | 1,455             | 1,630             | 1,630             | 5                 | 74                | 4.5%                          | 1,350                      | 1,350             |
| Accounting and Auditing Svcs       | 693               | 650               | 650               | 0                 | 533               | 82.0%                         | 608                        | 608               |
| Advertising Svcs                   | 219               | 200               | 200               | 10                | 109               | 54.5%                         | 200                        | 200               |
| Legal Services                     | 1,102             | 1,155             | 1,155             | 22                | 400               | 34.6%                         | 1,155                      | 1,155             |
| Management Consulting Svcs.        | 1,340             | 311               | 311               | 37                | 623               | 200.3%                        | 1,062                      | 1,062             |
| Misc Support Svcs                  | 226               | 280               | 280               | 26                | 65                | 23.2%                         | 280                        | 280               |
| Real Estate Lease                  | 5,183             | 9,228             | 9,228             | (104)             | 4,866             | 52.7%                         | 9,228                      | 9,228             |
| Parking Space Rental               | 0                 | 0                 | 0                 | 15                | 73                | 0.0%                          | 0                          | 0                 |
| METRO Commuter Passes              | 646               | 645               | 645               | 20                | 521               | 80.8%                         | 645                        | 645               |
| Other Interfund Services           | 0                 | 0                 | 0                 | 0                 | 0                 | 0.0%                          | 1,500                      | 1,500             |
| Limited Purpose Annexation Pmts.   | 3,541             | 7,750             | 7,750             | 1,316             | 3,481             | 44.9%                         | 9,150                      | 9,150             |
| Print Shop Services                | 0                 | 0                 | 0                 | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Printing and Reproduction Svcs.    | 13                | 0                 | 0                 | 2                 | 3                 | 0.0%                          | 3                          | 3                 |
| Tax Appraisal Fees                 | 4,983             | 5,411             | 5,411             | 0                 | 2,547             | 47.1%                         | 5,082                      | 5,082             |
| Tax Refunds                        | 0                 | 0                 | 0                 | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Billing and Collection Svcs        | 750               | 750               | 750               | 0                 | 750               | 100.0%                        | 750                        | 750               |
| Elections                          | 34                | 2,000             | 2,000             | 13                | 619               | 31.0%                         | 3,638                      | 3,638             |
| Claims and Judgments               | 4,634             | 6,000             | 6,000             | 320               | 3,242             | 54.0%                         | 6,000                      | 6,000             |
| Contingency/Reserve                | 0                 | 0                 | 9,782             | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Zoo Contract                       | 500               | 7,372             | 7,372             | 615               | 4,915             | 66.7%                         | 7,372                      | 7,372             |
| Misc Other Services and Charges    | 414               | 2,268             | 2,268             | 55                | 238               | 10.5%                         | 2,320                      | 2,320             |
| Membership and Professional Fees   | 718               | 774               | 774               | 0                 | 446               | 57.6%                         | 780                        | 780               |
| Mgmt Initiative Savings            | 0                 | (1,500)           | (1,500)           | 0                 | 0                 | 0.0%                          | 0                          | 0                 |
| Total Other Services and Charges   | <u>26,452</u>     | <u>44,924</u>     | <u>54,706</u>     | <u>2,352</u>      | <u>23,505</u>     | 43.0%                         | <u>51,123</u>              | <u>51,123</u>     |
| Other Financing Uses               |                   |                   |                   |                   |                   |                               |                            |                   |
| Debt Service-Interest              | 3,216             | 2,404             | 1,997             | 0                 | 215               | 10.8%                         | 1,584                      | 1,584             |
| Transfers to General Fund          | 100               | 100               | 100               | 0                 | 0                 | 0.0%                          | 100                        | 100               |
| Transfers to Special Revenues      | 13,859            | 10,663            | 10,663            | 0                 | 5,329             | 50.0%                         | 10,663                     | 10,663            |
| Total Other Financing Uses         | <u>17,175</u>     | <u>13,167</u>     | <u>12,760</u>     | <u>0</u>          | <u>5,544</u>      | 43.4%                         | <u>12,347</u>              | <u>12,347</u>     |
| Total General Government           | <u>65,056</u>     | <u>85,947</u>     | <u>95,322</u>     | <u>4,655</u>      | <u>47,071</u>     | 49.4%                         | <u>90,585</u>              | <u>90,585</u>     |
| Debt Service Transfers             |                   |                   |                   |                   |                   |                               |                            |                   |
| Transfers to PIB Debt Svc          | 160,850           | 147,850           | 147,850           | 113,568           | 113,568           | 76.8%                         | 147,850                    | 147,850           |
| Transfers to CO Debt Svc           | 17,150            | 17,150            | 17,150            | 2,913             | 2,913             | 17.0%                         | 17,150                     | 17,150            |
| Total Debt Service Transfers       | <u>178,000</u>    | <u>165,000</u>    | <u>165,000</u>    | <u>116,481</u>    | <u>116,481</u>    | 70.6%                         | <u>165,000</u>             | <u>165,000</u>    |
| Total Non-Dept. Exp and Other Uses | <u>\$ 243,056</u> | <u>\$ 250,947</u> | <u>\$ 260,322</u> | <u>\$ 121,136</u> | <u>\$ 163,552</u> | 62.8%                         | <u>\$ 255,585</u>          | <u>\$ 255,585</u> |

Disaster Recovery Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | <u>Inception<br/>To Date</u> | <u>F &amp; A<br/>Projection</u> |
|--|------------------------------|---------------------------------|
| <b>Revenues</b>  |                              |                                 |
| Recoveries and Refund  |                              |                                 |
| Insurance  | \$ 27,500 (1)                | \$ 40,793 (2)                   |
| FEMA   | 15,146                       | 20,674                          |
| Miscellaneous  | 8                            | 8                               |
| Interest Income  | <u>2,125</u>                 | <u>2,201</u>                    |
| Total Revenues   | <u>44,779</u>                | <u>63,676</u>                   |
| <b>Expenditures</b>  |                              |                                 |
| Personnel  | 1,986                        | 1,986                           |
| Supplies   | 1,113                        | 1,250                           |
| Contracts  | 50,348                       | 67,061                          |
| Equipment  | <u>1,560</u>                 | <u>1,750</u>                    |
| Total Expenditures   | <u>55,007</u>                | <u>72,047 (3)</u>               |
| Net Current Activity   | <u>(10,228)</u>              | <u>(8,371)</u>                  |
| <b>Other financing sources</b>   |                              |                                 |
| Advances:  |                              |                                 |
| ALP Fund   | 25,000                       | 25,000                          |
| Convention and Entertainment   | 17,165                       | 17,165                          |
| Other Funds  | <u>-</u>                     | <u>49</u>                       |
| Total other financing sources  | 42,165                       | 42,214                          |
| <b>Other uses</b>  |                              |                                 |
| Transfers out:   |                              |                                 |
| General Fund   | 15,000                       | 15,000                          |
| Convention and Entertainment   | 8,094                        | 14,468                          |
| Business Interruption (1)  | -                            | 1,249                           |
| Future Available   | <u>-</u>                     | <u>3,126 (4)</u>                |
| Total other uses   | <u>23,094</u>                | <u>33,843</u>                   |
| Excess (deficiency) of revenues and other financing sources over expenditures and other (uses) | <u>\$ 8,843 (5)</u>          | <u>\$ -</u>                     |

- (1) Includes \$1.249 million insurance reimbursement for Business Interruption claims for Convention and Entertainment.
- (2) Assumes that the City of Houston wins lawsuit brought by Zurich and Royal over flood-zone designation for Tranquility Parking Garage.
- (3) Assumes current damage estimates are correct when final repairs completed.
- (4) Assumed available when lawsuit, insurance claims, and FEMA claims are final.
- (5) Majority of current excess funds is assumed payable to Convention and Entertainment when all issues above are finalized.

**About the Fund:**

The Disaster Recovery Fund was established to separately account for all cost associated with flood damage and recovery resulting from Tropical Storm Allison.

General Fund  
Statement of Cash Transactions  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | Month<br>Ended | YTD        |
|--|----------------|------------|
| Cash Balance, Beginning of Month       | \$ 241,622     | \$ 8,070   |
| RECEIPTS:                              |                |            |
| Balance Sheet Transactions             | 3,840          | 56,013     |
| TRANS Proceeds                         | 0              | 175,000    |
| Short-Term Borrowing                   | 0              | 15,000     |
| Ad Valorem Tax                         | 271,057        | 626,977    |
| Sales Tax                              | 39,007         | 228,302    |
| Mix Beverage Tax                       | 0              | 5,653      |
| Intergovernmental                      | 48             | 1,603      |
| Franchise Fees                         | 30,353         | 115,327    |
| Industrial Assessments                 | 0              | 421        |
| Licenses and Permits                   | 1,453          | 9,212      |
| Municipal Courts Fines                 | 2,990          | 23,294     |
| Interfund - Any Lawful Purpose         | 0              | 1,500      |
| Interfund - Disaster Recovery Fund     | 0              | 0          |
| Interfund - all other funds            | 4,448          | 62,656     |
| Interest Appointment                   | 364            | 2,706      |
| Other                                  | 5,194          | 49,902     |
| Total Receipts                         | 358,754        | 1,373,566  |
| DISBURSEMENTS:                         |                |            |
| Balance Sheet Transactions             | (740)          | (28,923)   |
| Payroll                                | (75,745)       | (647,321)  |
| Workers Compensation                   | (1,268)        | (12,884)   |
| Operating Transfer Out                 | 0              | (5,465)    |
| Supplies                               | (2,486)        | (21,543)   |
| Contract Services                      | (5,821)        | (55,101)   |
| Rental & Leasings                      | (454)          | (8,929)    |
| Utilities                              | (4,242)        | (32,405)   |
| TRANS Repayment                        | 0              | 0          |
| TIRZ Payment                           | 0              | 0          |
| Interfund - Transfer to Rainy Day Fund | 0              | 0          |
| Interfund - Transfer to Debt Service   | (116,481)      | (116,481)  |
| Interfund - all other funds            | (101)          | (29,381)   |
| Capital Outlay                         | (617)          | (3,714)    |
| Other                                  | (4,099)        | (31,168)   |
| Total Disbursements                    | (212,054)      | (993,314)  |
| Net Increase (Decrease) in Cash        | 146,700        | 380,252    |
| Cash Balance, End of Month             | \$ 388,322     | \$ 388,322 |

Note: Totals may not add up due to rounding.

**General Fund**  
**Five Year History and Current Year Projection**  
(amounts expressed in thousands)

|   | FY1999           |               | FY2000           |               | FY2001           |               |
|---|------------------|---------------|------------------|---------------|------------------|---------------|
|   | Actual           | % of Total    | Actual           | % of Total    | Actual           | % of Total    |
| <b>Revenues</b>                               |                  |               |                  |               |                  |               |
| General Property Taxes                        | \$ 503,925       | 43.6%         | \$ 542,777       | 45.3%         | \$ 572,432       | 45.0%         |
| Industrial Assessments                        | 18,317           | 1.6%          | 17,614           | 1.5%          | 16,906           | 1.3%          |
| Sales Tax                                     | 305,472          | 26.4%         | 313,864          | 26.2%         | 329,705          | 25.9%         |
| Electric Franchise                            | 73,077           | 6.3%          | 73,734           | 6.2%          | 87,324           | 6.9%          |
| Telephone Franchise                           | 46,480           | 4.0%          | 53,393           | 4.5%          | 58,290           | 4.6%          |
| Gas Franchise                                 | 9,282            | 0.8%          | 9,481            | 0.8%          | 17,672           | 1.4%          |
| Other Franchise                               | 10,636           | 0.9%          | 10,742           | 0.9%          | 12,473           | 1.0%          |
| License and Permits                           | 12,851           | 1.1%          | 13,122           | 1.1%          | 12,580           | 1.0%          |
| Intergovernmental                             | 14,404           | 1.2%          | 14,702           | 1.2%          | 8,074            | 0.6%          |
| Charges for Services                          | 27,034           | 2.3%          | 26,353           | 2.2%          | 31,020           | 2.4%          |
| Direct Interfund Services                     | 46,143           | 4.0%          | 44,559           | 3.7%          | 46,015           | 3.6%          |
| Indirect Interfund Services                   | 16,903           | 1.5%          | 16,631           | 1.4%          | 16,961           | 1.3%          |
| Muni Courts Fines and Forfeits                | 50,716           | 4.4%          | 41,708           | 3.5%          | 40,236           | 3.2%          |
| Other Fines and Forfeits                      | 2,604            | 0.2%          | 2,269            | 0.2%          | 2,800            | 0.2%          |
| Interest                                      | 8,057            | 0.7%          | 7,636            | 0.6%          | 11,108           | 0.9%          |
| Miscellaneous/Other                           | 9,365            | 0.8%          | 8,794            | 0.7%          | 9,053            | 0.7%          |
| <b>Total Revenues</b>                         | <b>1,155,266</b> | <b>100.0%</b> | <b>1,197,379</b> | <b>100.0%</b> | <b>1,272,649</b> | <b>100.0%</b> |
| <b>Expenditures</b>                           |                  |               |                  |               |                  |               |
| Affirmative Action                            | 1,652            | 0.1%          | 1,795            | 0.1%          | 1,806            | 0.1%          |
| Building Services                             | 0                | 0.0%          | 9,815            | 0.8%          | 25,562           | 2.0%          |
| City Council                                  | 4,083            | 0.3%          | 4,357            | 0.4%          | 4,101            | 0.3%          |
| City Secretary                                | 806              | 0.1%          | 761              | 0.1%          | 808              | 0.1%          |
| Controller                                    | 6,025            | 0.5%          | 6,255            | 0.5%          | 6,243            | 0.5%          |
| Finance and Administration                    | 27,727           | 2.4%          | 30,409           | 2.5%          | 29,358           | 2.3%          |
| Fire  | 220,400          | 18.8%         | 229,366          | 18.9%         | 235,392          | 18.6%         |
| Health and Human Services                     | 55,814           | 4.8%          | 56,548           | 4.6%          | 55,793           | 4.4%          |
| Housing and Community Dev.                    | 214              | 0.0%          | 238              | 0.0%          | 232              | 0.0%          |
| Human Resources                               | 3,362            | 0.3%          | 3,180            | 0.3%          | 3,380            | 0.3%          |
| Information Technology                        |                  |               |                  |               | -                | 0.0%          |
| Legal   | 9,784            | 0.8%          | 10,632           | 0.9%          | 11,121           | 0.9%          |
| Library                                       | 33,877           | 2.9%          | 35,758           | 2.9%          | 36,240           | 2.9%          |
| Mayor's Office                                | 1,895            | 0.2%          | 1,920            | 0.2%          | 2,299            | 0.2%          |
| Municipal Courts - Admin                      | 15,984           | 1.4%          | 15,756           | 1.3%          | 15,257           | 1.2%          |
| Municipal Courts - Justice                    | 3,518            | 0.3%          | 3,768            | 0.3%          | 3,866            | 0.3%          |
| Parks and Recreation                          | 50,370           | 4.3%          | 53,418           | 4.4%          | 55,196           | 4.4%          |
| Planning and Development                      | 8,209            | 0.7%          | 9,114            | 0.7%          | 9,059            | 0.7%          |
| Police  | 408,163          | 34.8%         | 422,049          | 34.7%         | 416,470          | 32.9%         |
| Public Works and Engineering                  | 61,015           | 5.2%          | 53,114           | 4.4%          | 55,288           | 4.4%          |
| Solid Waste Management                        | 52,533           | 4.5%          | 52,966           | 4.4%          | 60,123           | 4.7%          |
| <b>Total Departmental</b>                     | <b>965,431</b>   | <b>82.4%</b>  | <b>1,001,219</b> | <b>82.3%</b>  | <b>1,027,594</b> | <b>81.1%</b>  |
| General Government                            | 40,312           | 3.4%          | 46,741           | 3.8%          | 51,271           | 4.0%          |
| Debt Service Transfer                         | 142,000          | 12.1%         | 152,000          | 12.5%         | 162,000          | 12.8%         |
| Operating Transfer                            | 24,492           | 2.1%          | 16,200           | 1.3%          | 26,543           | 2.1%          |
| <b>Total Expenditures</b>                     | <b>1,172,235</b> | <b>100.0%</b> | <b>1,216,160</b> | <b>100.0%</b> | <b>1,267,408</b> | <b>100.0%</b> |
| <b>Net Current Activity</b>                   | <b>(16,969)</b>  |               | <b>(18,781)</b>  |               | <b>5,241</b>     |               |
| <b>Change in Reserve for Working Capital</b>  | <b>(400)</b>     |               | <b>(40)</b>      |               | <b>0</b>         |               |
| <b>Residual Equity Transfers</b>              | <b>0</b>         |               | <b>0</b>         |               | <b>5,598</b>     |               |
| <b>Miscellaneous Reserves</b>                 | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Fund Balance, Beginning of Year</b>        | <b>106,856</b>   |               | <b>89,487</b>    |               | <b>70,666</b>    |               |
| <b>Fund Balance, End of Year</b>              | <b>89,487</b>    |               | <b>70,666</b>    |               | <b>81,482</b>    |               |
| <b>Available for Non-Recurring Items</b>      | <b>0</b>         |               | <b>0</b>         |               | <b>(2,073)</b>   |               |
| <b>Designated for Capital Projects</b>        | <b>(4,079)</b>   |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Designated for PIP</b>                     | <b>(5,000)</b>   |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Undesignated Fund Balance, End of Year</b> | <b>\$80,408</b>  |               | <b>\$70,666</b>  |               | <b>\$79,409</b>  |               |

**General Fund**  
**Five Year History and Current Year Projection (cont'd)**  
(amounts expressed in thousands)

|   | FY2002           |               | FY2003           |               | FY2004           |               |
|---|------------------|---------------|------------------|---------------|------------------|---------------|
|   | Actual           | % of Total    | Actual           | % of Total    | Projection       | % of Total    |
| <b>Revenues</b>                               | \$               |               | \$               |               | \$               |               |
| General Property Taxes                        | 623,100          | 46.0%         | 636,028          | 47.1%         | 658,535          | 47.4%         |
| Industrial Assessments                        | 15,642           | 1.2%          | 15,014           | 1.1%          | 14,700           | 1.1%          |
| Sales Tax                                     | 341,952          | 25.2%         | 322,538          | 23.9%         | 337,839          | 24.3%         |
| Electric Franchise                            | 91,455           | 6.8%          | 76,605           | 5.7%          | 75,900           | 5.5%          |
| Telephone Franchise                           | 58,695           | 4.3%          | 56,435           | 4.2%          | 53,000           | 3.8%          |
| Gas Franchise                                 | 13,740           | 1.0%          | 14,693           | 1.1%          | 17,500           | 1.3%          |
| Other Franchise                               | 11,469           | 0.8%          | 12,941           | 1.0%          | 14,915           | 1.1%          |
| License and Permits                           | 12,559           | 0.9%          | 15,335           | 1.1%          | 15,334           | 1.1%          |
| Intergovernmental                             | 20,028           | 1.5%          | 23,202           | 1.7%          | 21,168           | 1.5%          |
| Charges for Services                          | 31,560           | 2.3%          | 37,422           | 2.8%          | 40,998           | 2.9%          |
| Direct Interfund Services                     | 62,590           | 4.6%          | 62,099           | 4.6%          | 62,405           | 4.5%          |
| Indirect Interfund Services                   | 15,095           | 1.1%          | 15,859           | 1.2%          | 14,444           | 1.0%          |
| Muni Courts Fines and Forfeits                | 35,208           | 2.6%          | 42,433           | 3.1%          | 44,745           | 3.2%          |
| Other Fines and Forfeits                      | 2,379            | 0.2%          | 2,185            | 0.2%          | 2,508            | 0.2%          |
| Interest                                      | 8,394            | 0.6%          | 6,893            | 0.5%          | 6,150            | 0.4%          |
| Miscellaneous/Other                           | 10,994           | 0.8%          | 11,057           | 0.8%          | 10,587           | 0.8%          |
| <b>Total Revenues</b>                         | <b>1,354,860</b> | <b>100.0%</b> | <b>1,350,739</b> | <b>100.0%</b> | <b>1,390,728</b> | <b>100.0%</b> |
| <b>Expenditures</b>                           |                  |               |                  |               |                  |               |
| Affirmative Action                            | 1,712            | 0.1%          | 1,808            | 0.1%          | 1,636            | 0.1%          |
| Building Services                             | 31,273           | 2.3%          | 28,265           | 2.1%          | 25,354           | 1.8%          |
| City Council                                  | 4,220            | 0.3%          | 3,961            | 0.3%          | 4,150            | 0.3%          |
| City Secretary                                | 695              | 0.1%          | 686              | 0.0%          | 732              | 0.1%          |
| Controller                                    | 6,214            | 0.5%          | 5,836            | 0.4%          | 5,892            | 0.4%          |
| Finance and Administration                    | 31,221           | 2.3%          | 17,468           | 1.3%          | 19,227           | 1.4%          |
| Fire  | 271,598          | 19.8%         | 279,618          | 20.3%         | 282,026          | 20.2%         |
| Health and Human Services                     | 55,076           | 4.0%          | 51,413           | 3.7%          | 50,197           | 3.6%          |
| Housing and Community Dev.                    | 206              | 0.0%          | -                | 0.0%          | -                | 0.0%          |
| Human Resources                               | 2,872            | 0.2%          | 2,581            | 0.2%          | 2,393            | 0.2%          |
| Information Technology                        | -                | 0.0%          | 11,059           | 0.8%          | 13,010           | 0.9%          |
| Legal   | 10,911           | 0.8%          | 10,710           | 0.8%          | 10,799           | 0.8%          |
| Library                                       | 35,263           | 2.6%          | 33,485           | 2.4%          | 32,317           | 2.3%          |
| Mayor's Office                                | 1,924            | 0.1%          | 1,858            | 0.1%          | 1,748            | 0.1%          |
| Municipal Courts - Admin                      | 16,099           | 1.2%          | 15,776           | 1.1%          | 16,235           | 1.2%          |
| Municipal Courts - Justice                    | 3,743            | 0.3%          | 3,925            | 0.3%          | 3,965            | 0.3%          |
| Parks and Recreation                          | 55,999           | 4.1%          | 54,200           | 3.9%          | 44,847           | 3.2%          |
| Planning and Development                      | 8,319            | 0.6%          | 15,210           | 1.1%          | 14,105           | 1.0%          |
| Police  | 443,750          | 32.3%         | 449,624          | 32.6%         | 463,916          | 33.2%         |
| Public Works and Engineering                  | 102,570          | 7.5%          | 85,692           | 6.2%          | 85,996           | 6.2%          |
| Solid Waste Management                        | 60,812           | 4.4%          | 61,535           | 4.5%          | 61,585           | 4.4%          |
| <b>Total Departmental</b>                     | <b>1,144,477</b> | <b>83.2%</b>  | <b>1,134,710</b> | <b>82.4%</b>  | <b>1,140,130</b> | <b>81.7%</b>  |
| General Government                            | 61,683           | 4.5%          | 65,056           | 4.7%          | 90,585           | 6.5%          |
| Debt Service Transfer                         | 169,000          | 12.3%         | 178,000          | 12.9%         | 165,000          | 11.8%         |
| Operating Transfer                            | 0                | 0.0%          | 0                | 0.0%          | 0                | 0.0%          |
| <b>Total Expenditures</b>                     | <b>1,375,160</b> | <b>100.0%</b> | <b>1,377,766</b> | <b>100.0%</b> | <b>1,395,715</b> | <b>100.0%</b> |
| <b>Net Current Activity</b>                   | <b>(20,300)</b>  |               | <b>(27,027)</b>  |               | <b>(4,987)</b>   |               |
| <b>Change in Reserve for Working Capital</b>  | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Transfers from other funds</b>             | <b>24,100</b>    |               | <b>34,440</b>    |               | <b>6,800</b>     |               |
| <b>Residual Equity Transfer</b>               | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Disaster Recovery Fund Transfer</b>        | <b>0</b>         |               | <b>15,000</b>    |               | <b>0</b>         |               |
| <b>Change in Reserve for Inventory</b>        | <b>0</b>         |               | <b>(2,594)</b>   |               | <b>0</b>         |               |
| <b>Fund Balance, Beginning of Year</b>        | <b>81,482</b>    |               | <b>85,282</b>    |               | <b>105,101</b>   |               |
| <b>Fund Balance, End of Year</b>              | <b>85,282</b>    |               | <b>105,101</b>   |               | <b>106,914</b>   |               |
| <b>Designated for Sign Abatement</b>          | <b>(2,073)</b>   |               | <b>(2,074)</b>   |               | <b>(2,074)</b>   |               |
| <b>Designated for Rainy Day Fund</b>          | <b>(5,000)</b>   |               | <b>(20,000)</b>  |               | <b>(20,000)</b>  |               |
| <b>Designated for Capital Projects</b>        | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Designated for PIP</b>                     | <b>0</b>         |               | <b>0</b>         |               | <b>0</b>         |               |
| <b>Undesignated Fund Balance, End of Year</b> | <b>\$78,209</b>  |               | <b>\$83,027</b>  |               | <b>\$84,840</b>  |               |

Aviation Operating Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR    | FY2004            |                   |                |                            |                   |
|--|-------------------|-------------------|-------------------|----------------|----------------------------|-------------------|
|  |                   | Adopted<br>Budget | Current<br>Budget | YTD            | Controller's<br>Projection | F&A<br>Projection |
| <b>Operating Revenues</b>                |                   |                   |                   |                |                            |                   |
| Landing Area                             | \$ 51,162         | \$ 65,025         | \$ 65,025         | 38,686         | \$ 58,833                  | \$ 58,833         |
| Bldg and Ground Area                     | 91,801            | 95,319            | 95,319            | 75,827         | 105,472                    | 105,472           |
| Parking and Concession                   | 95,270            | 94,619            | 94,619            | 60,683         | 94,619                     | 94,619            |
| Other                                    | 2,534             | 1,612             | 1,612             | 1,449          | 1,816                      | 1,816             |
| Total Operating Revenues                 | <u>240,767</u>    | <u>256,575</u>    | <u>256,575</u>    | <u>176,645</u> | <u>260,740</u>             | <u>260,740</u>    |
| <b>Operating Expenses</b>                |                   |                   |                   |                |                            |                   |
| Personnel                                | 54,901            | 54,769            | 55,866            | 37,601         | 55,866                     | 55,866            |
| Supplies                                 | 4,773             | 4,714             | 4,714             | 2,971          | 4,714                      | 4,714             |
| Services                                 | 93,009            | 100,304           | 100,304           | 65,104         | 100,304                    | 100,304           |
| Non-Capital Outlay                       | 1,858             | 821               | 821               | 146            | 821                        | 821               |
| Total Operating Expenses                 | <u>154,541</u>    | <u>160,608</u>    | <u>161,705</u>    | <u>105,822</u> | <u>161,705</u>             | <u>161,705</u>    |
| Operating Income (Loss)                  | <u>86,226</u>     | <u>95,967</u>     | <u>94,870</u>     | <u>70,823</u>  | <u>99,035</u>              | <u>99,035</u>     |
| <b>Nonoperating Revenues (Expenses)</b>  |                   |                   |                   |                |                            |                   |
| Interest Income                          | 10,650            | 12,000            | 12,000            | 5,688          | 8,700                      | 8,700             |
| Other                                    | 504               | 3                 | 3                 | 7              | 7                          | 7                 |
| Total Nonoperating Rev (Exp)             | <u>11,154</u>     | <u>12,003</u>     | <u>12,003</u>     | <u>5,695</u>   | <u>8,707</u>               | <u>8,707</u>      |
| Income (Loss) Before Operating Transfers | <u>97,380</u>     | <u>107,970</u>    | <u>106,873</u>    | <u>76,518</u>  | <u>107,742</u>             | <u>107,742</u>    |
| <b>Operating Transfers</b>               |                   |                   |                   |                |                            |                   |
| Debt Service Principal                   | 17,985            | 27,059            | 27,059            | 18,039         | 27,059                     | 27,059            |
| Debt Service Interest                    | 12,381            | 54,116            | 54,116            | 1,070          | 19,668                     | 19,668            |
| Renewal and Replacement                  | 0                 | 5,000             | 5,000             | 0              | 5,000                      | 5,000             |
| Capital Improvement                      | 71,245            | 21,795            | 20,698            | 26,585         | 56,015                     | 56,015            |
| Total Operating Transfers                | <u>101,611</u>    | <u>107,970</u>    | <u>106,873</u>    | <u>45,694</u>  | <u>107,742</u>             | <u>107,742</u>    |
| Net Income (Loss)                        |                   |                   |                   |                |                            |                   |
| Operating Fund Only                      | \$ <u>(4,231)</u> | \$ <u>0</u>       | \$ <u>0</u>       | <u>30,824</u>  | \$ <u>0</u>                | \$ <u>0</u>       |

**About the Fund:**

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, the Central Business District Heliport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR  | FY2004            |                   |                 |                           |                     |
|--|-----------------|-------------------|-------------------|-----------------|---------------------------|---------------------|
|  |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controllers<br>Projection | F & A<br>Projection |
| <b>Operating Revenues</b>                |                 |                   |                   |                 |                           |                     |
| Facility Rentals                         | \$ 4,604        | \$ 4,810          | \$ 4,810          | \$ 3,025        | \$ 4,251                  | \$ 4,251            |
| Parking                                  | 10,052          | 10,485            | 10,485            | 4,922           | 10,264                    | 10,264              |
| Food and Beverage Concessions            | 2,178           | 2,417             | 2,417             | 721             | 2,090                     | 2,090               |
| Contract Cleaning                        | 176             | 153               | 153               | 119             | 157                       | 157                 |
| Total Operating Revenues                 | <u>17,010</u>   | <u>17,865</u>     | <u>17,865</u>     | <u>8,787</u>    | <u>16,762</u>             | <u>16,762</u>       |
| <b>Operating Expenses</b>                |                 |                   |                   |                 |                           |                     |
| Personnel                                | 5,576           | 5,543             | 5,755             | 3,808           | 5,800                     | 5,800               |
| Supplies                                 | 481             | 465               | 505               | 289             | 482                       | 482                 |
| Services                                 | 17,114          | 26,027            | 25,281            | 11,006          | 20,816                    | 20,816              |
| Total Operating Expenses                 | <u>23,171</u>   | <u>32,035</u>     | <u>31,541</u>     | <u>15,103</u>   | <u>27,098</u>             | <u>27,098</u>       |
| Operating Income (Loss)                  | <u>(6,161)</u>  | <u>(14,170)</u>   | <u>(13,676)</u>   | <u>(6,316)</u>  | <u>(10,336)</u>           | <u>(10,336)</u>     |
| <b>Nonoperating Revenues (Expenses)</b>  |                 |                   |                   |                 |                           |                     |
| Hotel Occupancy Tax                      |                 |                   |                   |                 |                           |                     |
| Current                                  | 42,478          | 41,500            | 41,500            | 30,010          | 41,900                    | 41,900              |
| Delinquent                               | 691             | 750               | 750               | 811             | 900                       | 900                 |
| Advertising Services                     | (9,563)         | (9,545)           | (9,545)           | (4,644)         | (9,637)                   | (9,637)             |
| Promotion Contracts                      | (7,900)         | (7,885)           | (7,885)           | (3,836)         | (7,961)                   | (7,961)             |
| Contracts/Sponsorships                   | (1,694)         | (3,660)           | (2,660)           | (1,748)         | (2,660)                   | (2,660)             |
| Net Hotel Occupancy Tax                  | <u>24,012</u>   | <u>21,160</u>     | <u>22,160</u>     | <u>20,593</u>   | <u>22,542</u>             | <u>22,542</u>       |
| Interest Income                          | 1,432           | 1,450             | 1,450             | 658             | 1,050                     | 1,050               |
| Capital Outlay                           | (271)           | (1,389)           | (1,607)           | (356)           | (430)                     | (430)               |
| Non-Capital Outlay                       | (56)            | (34)              | (60)              | (28)            | (60)                      | (60)                |
| Other Interest                           |                 |                   | (250)             | (104)           | (250)                     | (250)               |
| Other                                    | 1,702           | 1,481             | 1,481             | 376             | 1,619                     | 1,619               |
| Total Nonoperating Rev (Exp)             | <u>26,819</u>   | <u>22,668</u>     | <u>23,174</u>     | <u>21,139</u>   | <u>24,471</u>             | <u>24,471</u>       |
| Income (Loss) Before Operating Transfers | <u>20,658</u>   | <u>8,498</u>      | <u>9,498</u>      | <u>14,823</u>   | <u>14,135</u>             | <u>14,135</u>       |
| <b>Operating Transfers</b>               |                 |                   |                   |                 |                           |                     |
| Transfers for Interest                   | 5,671           | 6,800             | 6,300             | 3,823           | 6,300                     | 6,300               |
| Transfers for Principal                  | 5,536           | 6,600             | 6,600             | 4,339           | 6,600                     | 6,600               |
| Interfund Transfers                      | 12,284          | 0                 | 1,500             | 1,500           | 1,500                     | 1,500               |
| Transfers to Special                     | (6,768)         | (2,500)           | (2,500)           | 0               | (1,215)                   | (1,215)             |
| Total Operating Transfers                | <u>16,723</u>   | <u>10,900</u>     | <u>11,900</u>     | <u>9,662</u>    | <u>13,185</u>             | <u>13,185</u>       |
| Net Income (Loss)                        |                 |                   |                   |                 |                           |                     |
| Operating Fund Only                      | \$ <u>3,935</u> | \$ <u>(2,402)</u> | \$ <u>(2,402)</u> | \$ <u>5,161</u> | \$ <u>950</u>             | \$ <u>950</u>       |

**About the Fund:**

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages. These centers include the following: Jesse H. Jones Hall; Bayou Place; Houston Center for The Arts; Gus S. Wortham Center; George R. Brown Convention Center and the Tranquility Park and Civic Center garages.

Water and Sewer Operating Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR   | FY2004            |                   |                  |                            | F&A<br>Projection |
|--|------------------|-------------------|-------------------|------------------|----------------------------|-------------------|
|  |                  | Adopted<br>Budget | Current<br>Budget | YTD              | Controller's<br>Projection |                   |
| <b>Operating Revenues</b>                |                  |                   |                   |                  |                            |                   |
| Water Sales                              | \$ 267,125       | \$ 275,057        | \$ 275,057        | \$ 180,261       | \$ 268,057                 | \$ 268,057        |
| Sewer Sales                              | 264,159          | 272,618           | 272,618           | 173,653          | 265,618                    | 265,618           |
| Penalties                                | 4,036            | 3,741             | 3,741             | 2,946            | 3,741                      | 3,741             |
| Other                                    | 3,997            | 2,758             | 2,758             | 2,998            | 4,045                      | 4,045             |
| Total Operating Revenues                 | <u>539,317</u>   | <u>554,174</u>    | <u>554,174</u>    | <u>359,858</u>   | <u>541,461</u>             | <u>541,461</u>    |
| <b>Operating Expenses</b>                |                  |                   |                   |                  |                            |                   |
| Personnel                                | 112,510          | 116,360           | 116,360           | 76,972           | 115,723                    | 115,723           |
| Supplies                                 | 21,824           | 24,508            | 24,508            | 15,645           | 24,508                     | 24,508            |
| Service Contracts & Utilities            | 113,563          | 124,091           | 124,091           | 60,075           | 122,300                    | 122,300           |
| Uncollectibles                           | 0                | 1,000             | 1,000             | 0                | 1,000                      | 1,000             |
| Total Operating Expenses                 | <u>247,897</u>   | <u>265,959</u>    | <u>265,959</u>    | <u>152,692</u>   | <u>263,531</u>             | <u>263,531</u>    |
| Operating Income (Loss)                  | <u>291,420</u>   | <u>288,215</u>    | <u>288,215</u>    | <u>207,166</u>   | <u>277,930</u>             | <u>277,930</u>    |
| <b>Nonoperating Revenues (Expenses)</b>  |                  |                   |                   |                  |                            |                   |
| Interest Income                          | 20,736           | 14,653            | 14,653            | 9,678            | 14,653                     | 14,653            |
| Sale of Property, Mains and Scrap        | 1,048            | 1,464             | 1,464             | 385              | 1,464                      | 1,464             |
| Other                                    | 8,790            | 20,118            | 20,118            | 64,788           | 67,992                     | 67,992            |
| CWA & TRA Contracts (P & I)              | <u>(30,934)</u>  | <u>(32,701)</u>   | <u>(32,701)</u>   | <u>(26,750)</u>  | <u>(32,701)</u>            | <u>(32,701)</u>   |
| Total Nonoperating Rev (Exp)             | <u>(360)</u>     | <u>3,534</u>      | <u>3,534</u>      | <u>48,101</u>    | <u>51,408</u>              | <u>51,408</u>     |
| Income (Loss) Before Operating Transfers | <u>291,060</u>   | <u>291,749</u>    | <u>291,749</u>    | <u>255,267</u>   | <u>329,338</u>             | <u>329,338</u>    |
| <b>Operating Transfers</b>               |                  |                   |                   |                  |                            |                   |
| Debt Service Principal                   | 50,335           | 67,488            | 67,488            | 36,352           | 67,488                     | 67,488            |
| Debt Service Interest                    | 155,344          | 150,854           | 150,854           | 124,388          | 171,291                    | 171,291           |
| Discretionary Debt                       | 23,811           | 30,021            | 30,021            | 28,347           | 30,021                     | 30,021            |
| Equipment Acquisition                    | 14,976           | 16,688            | 16,688            | 8,145            | 16,688                     | 16,688            |
| Renewal and Replacement*                 | 0                | 26,698            | 26,698            | 0                | 43,850                     | 43,850            |
| Accumulated Unexpended (ALP)             | 10,000           | 0                 | 0                 | 0                | 0                          | 0                 |
| Transfer for Street and Drainage         | 25,462           | 0                 | 0                 | 0                | 0                          | 0                 |
| Total Operating Transfers                | <u>279,928</u>   | <u>291,749</u>    | <u>291,749</u>    | <u>197,232</u>   | <u>329,338</u>             | <u>329,338</u>    |
| Net Current Activity                     |                  |                   |                   |                  |                            |                   |
| Operating Fund Only                      | \$ <u>11,132</u> | \$ <u>0</u>       | \$ <u>0</u>       | \$ <u>58,035</u> | \$ <u>0</u>                | \$ <u>0</u>       |

\*Please refer to Page 32 for the current status of the Renewal and Replacement Fund No. 751.

**About the Fund:**

Public Utilities - Water and Sewer is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.



**FEBRUARY 2004**

Health Benefits Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR  | FY2004            |                   |                 |                            | F & A<br>Projection |
|---|-----------------|-------------------|-------------------|-----------------|----------------------------|---------------------|
|   |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection |                     |
| <b>Operating Revenues</b>               |                 |                   |                   |                 |                            |                     |
| City Medical Plans                      | \$ 145,046      | \$ 174,384        | \$ 174,384        | \$ 114,597      | \$ 171,648                 | \$ 171,648          |
| City Dental Plans                       | 7,350           | 8,119             | 8,119             | 5,117           | 7,863                      | 7,863               |
| City Life Insurance Plans               | 5,789           | 6,091             | 6,091             | 3,722           | 5,542                      | 5,542               |
| Dependent Care Reimbursement            | 144             | 160               | 160               | 93              | 160                        | 160                 |
| <b>Operating Revenues</b>               | <u>158,329</u>  | <u>188,754</u>    | <u>188,754</u>    | <u>123,529</u>  | <u>185,213</u>             | <u>185,213</u>      |
| <b>Operating Expenses</b>               |                 |                   |                   |                 |                            |                     |
| City Medical Plan Claims                | 143,314         | 171,575           | 171,575           | 109,031         | 169,548                    | 169,548             |
| City Dental Plan Claims                 | 7,346           | 8,119             | 8,119             | 5,117           | 7,863                      | 7,863               |
| City Life Insurance Plans               | 5,788           | 6,091             | 6,091             | 3,621           | 5,441                      | 5,441               |
| Administrative Costs                    | 2,604           | 3,206             | 3,206             | 1,633           | 2,698                      | 2,698               |
| Dependent Care                          | 144             | 160               | 160               | 93              | 160                        | 160                 |
| <b>Operating Expenses</b>               | <u>159,196</u>  | <u>189,151</u>    | <u>189,151</u>    | <u>119,495</u>  | <u>185,710</u>             | <u>185,710</u>      |
| Operating Income (Loss)                 | (867)           | (397)             | (397)             | 4,034           | (497)                      | (497)               |
| <b>Nonoperating Revenues (Expenses)</b> |                 |                   |                   |                 |                            |                     |
| Interest Income                         | 515             | 350               | 350               | 196             | 275                        | 275                 |
| Prior Year Expense Recovery             | 268             | 47                | 47                | 220             | 222                        | 222                 |
| <b>Nonoperating Revenues (Expenses)</b> | <u>783</u>      | <u>397</u>        | <u>397</u>        | <u>416</u>      | <u>497</u>                 | <u>497</u>          |
| Net Income (Loss)                       | (84)            | 0                 | 0                 | 4,450           | 0                          | 0                   |
| Net Assets, Beginning of Year           | <u>1,120</u>    | <u>1,036</u>      | <u>1,036</u>      | <u>1,036</u>    | <u>1,036</u>               | <u>1,036</u>        |
| Net Assets, End of Year                 | <u>\$ 1,036</u> | <u>\$ 1,036</u>   | <u>\$ 1,036</u>   | <u>\$ 5,486</u> | <u>\$ 1,036</u>            | <u>\$ 1,036</u>     |

**About the Fund:**

The Health Benefits Fund is an Internal Service Fund administered by the Human Resources Department. The Fund was established in 1984 to centralize the financial transactions for the City's benefit plans. In May 1994, the entire health benefits delivery system was revamped with a new system that employs aggressive managed care features. HMOBlueTexas (HMOBTX) provides Health Maintenance Organization (HMO) and Point of Service (POS) plan, with limits on annual increases. These plans are supported by contributions from the City and participants. The Fund also includes two dental plans, a dental/health maintenance organization (DHMO) and a dental indemnity plan. Both plans are supported exclusively by participants.

Long-Term Disability Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR | FY2004            |                   |              |                            | F & A<br>Projection |
|---|----------------|-------------------|-------------------|--------------|----------------------------|---------------------|
|   |                | Adopted<br>Budget | Current<br>Budget | YTD          | Controller's<br>Projection |                     |
| <b>Operating Revenues</b>               |                |                   |                   |              |                            |                     |
| Contributions                           | \$ 1,346       | \$ 1,051          | \$ 1,051          | \$ 716       | \$ 1,077                   | \$ 1,077            |
| GASB 10 Operating Transfer              | 0              | 0                 | 0                 | 0            | 0                          | 0                   |
| <b>Operating Revenues</b>               | <u>1,346</u>   | <u>1,051</u>      | <u>1,051</u>      | <u>716</u>   | <u>1,077</u>               | <u>1,077</u>        |
| <b>Operating Expenses</b>               |                |                   |                   |              |                            |                     |
| Management Consulting Services          | 11             | 10                | 10                | 0            | 10                         | 10                  |
| Claims Payment Services                 | 114            | 130               | 130               | 76           | 130                        | 130                 |
| Employee Medical Claims                 | 1,444          | 1,085             | 1,085             | 723          | 1,094                      | 1,094               |
| <b>Operating Expenses</b>               | <u>1,569</u>   | <u>1,225</u>      | <u>1,225</u>      | <u>799</u>   | <u>1,234</u>               | <u>1,234</u>        |
| Operating Income (Loss)                 | (223)          | (174)             | (174)             | (83)         | (157)                      | (157)               |
| <b>Nonoperating Revenues (Expenses)</b> |                |                   |                   |              |                            |                     |
| Interest Income                         | 188            | 159               | 159               | 89           | 138                        | 138                 |
| Prior Year Expense Recovery             | 0              | 0                 | 0                 | 0            | 0                          | 0                   |
| <b>Nonoperating Revenues (Expenses)</b> | <u>188</u>     | <u>159</u>        | <u>159</u>        | <u>89</u>    | <u>138</u>                 | <u>138</u>          |
| Net Income (Loss)                       | (35)           | (15)              | (15)              | 6            | (19)                       | (19)                |
| Net Assets, Beginning of Year           | 82             | 47                | 47                | 47           | 47                         | 47                  |
| Net Assets, End of Year                 | <u>\$ 47</u>   | <u>\$ 32</u>      | <u>\$ 32</u>      | <u>\$ 53</u> | <u>\$ 28</u>               | <u>\$ 28</u>        |

**About the Fund:**

The Long Term Disability (LTD) Plan is a self-insured program accounted for as an internal service fund. Established in 1985 and revised in 1996 as part of the Income Protection Plan (IPP) (renamed the Compensable Sick Leave Plan (CSL) in October 1996), the plan provides paid long-term sick leave for City employees.

Property and Casualty Fund  
For the Period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR | FY2004            |                   |                |                            | F & A<br>Projection |
|---|----------------|-------------------|-------------------|----------------|----------------------------|---------------------|
|   |                | Adopted<br>Budget | Current<br>Budget | YTD            | Controller's<br>Projection |                     |
| <b>Operating Revenues</b>               |                |                   |                   |                |                            |                     |
| Interfund Legal Services                | \$ 13,017      | \$ 24,984         | \$ 24,984         | \$ 3,921       | \$ 24,970                  | \$ 24,970           |
| Recoveries, Prior and Misc.             | 4              | 0                 | 0                 | 14             | 14                         | 14                  |
| <b>Operating Revenues</b>               | <u>13,021</u>  | <u>24,984</u>     | <u>24,984</u>     | <u>3,935</u>   | <u>24,984</u>              | <u>24,984</u>       |
| <b>Operating Expenses</b>               |                |                   |                   |                |                            |                     |
| Personnel                               | 2,119          | 2,343             | 2,343             | 1,377          | 2,343                      | 2,343               |
| Supplies                                | 41             | 43                | 43                | 11             | 43                         | 43                  |
| Services:                               |                |                   |                   |                |                            |                     |
| Insurance Fees/Adm.                     | 7,123          | 8,753             | 8,753             | 36             | 8,753                      | 8,753               |
| Claims and Judgments                    | 2,107          | 11,622            | 11,622            | 1,854          | 11,622                     | 11,622              |
| Other Services                          | 1,627          | 2,223             | 2,223             | 804            | 2,223                      | 2,223               |
| Capital Outlay                          | 0              | 0                 | 0                 | 0              | 0                          | 0                   |
| <b>Operating Expenses</b>               | <u>13,018</u>  | <u>24,984</u>     | <u>24,984</u>     | <u>4,081</u>   | <u>24,984</u>              | <u>24,984</u>       |
| Operating Income (Loss)                 | 3              | 0                 | 0                 | (147)          | 0                          | 0                   |
| <b>Nonoperating Revenues (Expenses)</b> |                |                   |                   |                |                            |                     |
| Interest Income                         | 0              | 0                 | 0                 | 0              | 0                          | 0                   |
| <b>Nonoperating Revenues (Expenses)</b> | <u>0</u>       | <u>0</u>          | <u>0</u>          | <u>0</u>       | <u>0</u>                   | <u>0</u>            |
| Net Income (Loss)                       | 3              | 0                 | 0                 | (147)          | 0                          | 0                   |
| Net Assets, Beginning of Year           | 62             | 65                | 65                | 65             | 65                         | 65                  |
| Net Assets, End of Year                 | <u>\$ 65</u>   | <u>\$ 65</u>      | <u>\$ 65</u>      | <u>\$ (82)</u> | <u>\$ 65</u>               | <u>\$ 65</u>        |

**About the Fund:**

The Property and Casualty Fund was established to monitor the financial requirements of the Property and Risk Management Programs. This activity is primarily self-funded. The revenue is generated from assessed premiums to the other funds. These premiums are based upon projected expenditures. All risk to the City's assets (except Workers Compensation, Life, Health Benefits, and Long Term Disability) fall within the scope of this fund.

Workers' Compensation Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|   | FY2003<br>CAFR | FY2004            |                   |               |                            | F & A<br>Projection |
|---|----------------|-------------------|-------------------|---------------|----------------------------|---------------------|
|   |                | Adopted<br>Budget | Current<br>Budget | YTD           | Controller's<br>Projection |                     |
| <b>Operating Revenues</b>               |                |                   |                   |               |                            |                     |
| Contributions                           | \$ 24,650      | \$ 31,625         | \$ 31,625         | \$ 17,180     | \$ 29,929                  | \$ 29,929           |
| <b>Operating Revenues</b>               | <u>24,650</u>  | <u>31,625</u>     | <u>31,625</u>     | <u>17,180</u> | <u>29,929</u>              | <u>29,929</u>       |
| <b>Operating Expenses</b>               |                |                   |                   |               |                            |                     |
| Personnel                               | 1,781          | 1,985             | 1,985             | 1,421         | 1,985                      | 1,985               |
| Supplies                                | 40             | 46                | 46                | 12            | 46                         | 46                  |
| Current Year Claims                     | 22,541         | 29,096            | 29,096            | 15,349        | 27,400                     | 27,400              |
| Services                                | 418            | 559               | 559               | 224           | 559                        | 559                 |
| Capital Outlay                          | 0              | 0                 | 0                 | 0             | 0                          | 0                   |
| Non-Capital Outlay                      | 0              | 13                | 13                | 0             | 13                         | 13                  |
| <b>Operating Expenses</b>               | <u>24,780</u>  | <u>31,699</u>     | <u>31,699</u>     | <u>17,006</u> | <u>30,003</u>              | <u>30,003</u>       |
| Operating Income (Loss)                 | (130)          | (74)              | (74)              | 174           | (74)                       | (74)                |
| <b>Nonoperating Revenues (Expenses)</b> |                |                   |                   |               |                            |                     |
| Interest Income                         | 68             | 70                | 70                | 51            | 54                         | 54                  |
| Prior Year Recoveries                   | 0              | 0                 | 0                 | 0             | 0                          | 0                   |
| Other                                   | 62             | 4                 | 4                 | 19            | 20                         | 20                  |
| <b>Nonoperating Revenues (Expenses)</b> | <u>130</u>     | <u>74</u>         | <u>74</u>         | <u>70</u>     | <u>74</u>                  | <u>74</u>           |
| Net Income (Loss)                       | 0              | 0                 | 0                 | 244           | 0                          | 0                   |
| Net Assets, Beginning of Year           | 0              | 0                 | 0                 | 0             | 0                          | 0                   |
| Net Assets, End of Year                 | <u>\$ 0</u>    | <u>\$ 0</u>       | <u>\$ 0</u>       | <u>\$ 244</u> | <u>\$ 0</u>                | <u>\$ 0</u>         |

**About the Fund:**

The Workers' Compensation Fund is a revolving fund administered by the Human Resources Department. The Fund was established to centralize the financial transactions in the areas of Accident Prevention, Loss Control and Unemployment Compensation.

CITY OF HOUSTON

**PENSION FUND CONTRIBUTION SUMMARY**

24-Mar-04

|                       | FY03<br>Actual<br>(\$1,000) | FY 04                           |                                     | FY04<br>Budget<br>(\$1,000) | FY04<br>Year to Date<br>(\$1,000) |
|-----------------------|-----------------------------|---------------------------------|-------------------------------------|-----------------------------|-----------------------------------|
|                       |                             | City<br>Contribution<br>Rate(%) | Employee<br>Contribution<br>Rate(%) |                             |                                   |
| Firefighters Plan     | 28,417                      | 16.7                            | 8.35                                | 29,347                      | 19,626                            |
| Police Plan(Note 1)   | 34,645                      | 12.4                            | 8.75                                | 36,645                      | 26,630                            |
| Municipal Plan        |                             |                                 |                                     |                             |                                   |
| General Fund          | 22,793                      | 14.7                            | 4.0                                 | 31,343                      | 22,062                            |
| Other Funds(Note 2)   | 17,829                      | 14.7                            | 4.0                                 | 19,054                      | 17,509                            |
| Total Municipal Plan  | <u>40,622</u>               |                                 |                                     | <u>50,397</u>               | <u>39,571</u>                     |
| Total All Three Plans | <u>103,684</u>              |                                 |                                     | <u>116,389</u>              | <u>85,827</u>                     |

Note 1: Police Plan contribution is fixed at \$36.6 million by Meet and Confer, therefore, contribution percentage is an estimate.

Note 2: FY 04 Budget includes an estimate of \$3.8 million from grant funds.



**FEBRUARY 2004**

### **Asset Forfeiture (Fund 212)**

The Houston Police Department receives asset forfeiture proceeds under guidelines set forth by the U.S. Department of Justice, the U.S. Treasury Department, and the State of Texas. These forfeiture proceeds are generated as a result of law enforcement efforts against illegal and criminal activity. Proceeds received under the various guidelines must be used for law enforcement purposes.

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### **Auto Dealers (Fund 204)**

The Auto Dealers Division of the Houston Police Department issues licenses to automotive businesses and vehicle/used parts salesmen. The Auto Dealers Division also monitors private storage facilities/salvage yards, auctions abandoned motor vehicles, and investigates complaints against automotive businesses/salesmen. The revenues generated from the fees are placed in the Auto Dealers Fund.

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### **Building Inspection (Fund 214)**

The Planning and Development Department administers the Building Inspection Special Revenue Fund, which ensures that buildings and structures constructed and maintained within the City adhere to the standards set by the City of Houston's Building Code. Permits and Licenses revenue make up approximately 75% of the revenue in this fund. This revenue is derived from the issuance of electrical, plumbing, AC and Boiler and construction permits.

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### **Building Security (Fund 219)**

The Building Security Fund began in FY1997 generating revenue from a \$3.00 fee charged to defendants convicted of a misdemeanor offense. The purpose of the fund is to aid in ensuring the safety of civilians and civil service employees while conducting business in Municipal Courts buildings.

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### **Cable TV (Fund 208)**

Operation of the Municipal Access Channel and its facilities is the responsibility of the Cable Communications Division of the Finance and Administration Department. The mission of the division is to effectively communicate to the public relevant information concerning municipal and related governmental and community services. The Cable Television Fund is supported through contributions of the cable television companies in Houston. The contributions are based upon a rate per subscriber and support public, educational, and municipal programming in Houston.

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### **Child Safety Fund (Fund 948)**

The Child Safety Fund was established to account for monies collected for public, parochial, and private school crossing guard programs. Revenues to the fund come from an assessment of a Municipal Court fee of \$5.00 on non-criminal municipal violations and an additional \$1.50 fee for each vehicle registration authorized by Harris County. If there is a surplus of funds, the City is allowed to keep 10% of the funds received for administrative fees. If a surplus exists after the payment of all covered contract expenses, the excess can be used to pay for programs designed to enhance child safety, health, or nutrition and administration costs of these programs.

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### **Houston Emergency Center (Fund 218)**

The City of Houston's Neutral Public Safety Answering Point is one of the thirty-seven answering stations in the Greater Harris County Houston Emergency Center. Emergency calls from Houston citizens are referred to the appropriate emergency agency, such as police, fire, and ambulance services. Calls are also referred to Harris county agencies such as Juvenile Crisis Hotline, Poison Control and Emergency Management Operations. The City of Houston is reimbursed from the special district for salaries, fringe benefits and other operating expenses for the answering station.

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### **Houston Transtar Center (Fund 221)**

Houston TranStar Center formerly known as the Greater Houston Transportation & Emergency Management Center. The Houston TranStar Center was built through a cooperative effort among the City of Houston, Harris County, Metropolitan Transit Authority (METRO) and the Texas Department of Transportation (TxDOT). The center houses personnel responsible for and/or involved with transportation and emergency management planning and operations in the Houston/Harris County area. Funding for the center is received from each member agency and is prorated based on occupancy and use of center facilities.

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### **Parks Special Revenue Fund (Fund 206)**

The Parks and Recreation Department administers the Parks Special Revenue Fund. The Fund receives revenue from the following activities: Seven municipal golf courses, rental of park facilities, and three tennis centers.

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### **Police Special Services Fund (Fund 205)**

The Police Special Services Fund was created to properly account for funds received from other agencies or organizations to reimburse HPD for cost of services for specific law enforcement purposes. These special services include HPD participation in joint police operations, security, traffic control for activities such as "fun runs", parade and festivals.

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### **Sign Administration (Fund 210)**

The Planning and Development Department administers the Sign Administration Special Revenue Fund. The Fund oversees sign codes within both the Houston city limits and the City's extra-territorial jurisdiction (ETJ). The code requires the licensing of sign contractors, construction permits for new signs including examination/plan approval, operating permits for new and existing signs, and the impoundment and confiscation of signs found located on the public rights-of-way.

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### **Stormwater Utility Special Revenue Fund (Fund 227)**

The Stormwater Utility Special Revenue Fund provides for the maintenance and repair of streets, rights-of-way and drainage infrastructure, such as storm sewers and roadside ditches. The source of funding for these activities is a Street/Drainage Maintenance charge. This service charge is 4 percent of the net water and sewer revenues generated annually by the Public Utilities-Water and Sewer Fund. The purpose of the charge is to compensate for the "wear and tear" on the City's street and drainage systems as a result of the construction and maintenance of the water and wastewater systems.

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### **Technology Fee Fund (Fund 261)**

The Technology Fee Fund was established in FY2001 to account for revenue generated from a \$4.00 technology fee for convictions on all traffic and non-traffic misdemeanor offenses occurring on or after June 26, 2000. The purpose of the fund is to finance technological enhancements for the Municipal Courts including computer systems, networks, hardware, software, imaging systems, electronic ticket-writers and docket management systems.

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### **TxDOT Signal Maintenance Fund (Fund 234)**

In FY1996, the City entered into an agreement with the Texas Department of Transportation (TxDOT) to operate and maintain TxDOT traffic signals on selected state owned roadways located within the City. Funding is electrical power costs and emergency replacement costs of traffic signals covered under the agreement. The fund is administered by the Maintenance and Right-of-Way group of the Public Works and Engineering Department.

Asset Forfeiture Special Revenue Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |                 |                            |                   |
|---------------------------------|----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                |                   |                   |                 |                            |                   |
| Confiscations                   | \$ 5,375       | \$ 5,896          | \$ 5,896          | \$ 2,513        | \$ 5,896                   | \$ 5,896          |
| Interest Income                 | 118            | 97                | 97                | 25              | 97                         | 97                |
| Other                           | 0              | 7                 | 7                 | 0               | 7                          | 7                 |
| Total Revenues                  | <u>5,493</u>   | <u>6,000</u>      | <u>6,000</u>      | <u>2,538</u>    | <u>6,000</u>               | <u>6,000</u>      |
| <b>Expenditures</b>             |                |                   |                   |                 |                            |                   |
| Personnel                       | 4,335          | 3,632             | 3,632             | 1,372           | 3,632                      | 3,632             |
| Supplies                        | 1,356          | 1,262             | 1,262             | 162             | 1,262                      | 1,262             |
| Other Services                  | 959            | 969               | 969               | 540             | 969                        | 969               |
| Capital Outlay                  | 318            | 105               | 105               | 4               | 105                        | 105               |
| Non-Capital Outlay              | 0              | 132               | 132               | 9               | 132                        | 132               |
| Total Expenditures              | <u>6,968</u>   | <u>6,100</u>      | <u>6,100</u>      | <u>2,087</u>    | <u>6,100</u>               | <u>6,100</u>      |
| Net Current Activity            | (1,475)        | (100)             | (100)             | 451             | (100)                      | (100)             |
| Fund Balance, Beginning of Year | <u>2,230</u>   | <u>755</u>        | <u>755</u>        | <u>755</u>      | <u>755</u>                 | <u>755</u>        |
| Fund Balance, End of Year       | <u>\$ 755</u>  | <u>\$ 655</u>     | <u>\$ 655</u>     | <u>\$ 1,206</u> | <u>\$ 655</u>              | <u>\$ 655</u>     |

Auto Dealers  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR  | FY2004            |                   |              |                            |                   |
|---------------------------------|-----------------|-------------------|-------------------|--------------|----------------------------|-------------------|
|                                 |                 | Adopted<br>Budget | Current<br>Budget | YTD          | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                 |                   |                   |              |                            |                   |
| Auto Dealers Licenses           | \$ 845          | \$ 900            | \$ 900            | 1,030        | \$ 1,080                   | \$ 1,080          |
| Vehicle Storage Notification    | 201             | 365               | 233               | 129          | 365                        | 365               |
| Vehicle Auction Fees            | 815             | 233               | 365               | 348          | 818                        | 818               |
| Interest Income                 | 62              | 0                 | 55                | 18           | 55                         | 55                |
| Other                           | 456             | 770               | 715               | 192          | 350                        | 350               |
| Total Revenues                  | <u>2,379</u>    | <u>2,268</u>      | <u>2,268</u>      | <u>1,717</u> | <u>2,668</u>               | <u>2,668</u>      |
| <b>Expenditures</b>             |                 |                   |                   |              |                            |                   |
| Personnel                       | 2,219           | 1,803             | 1,803             | 894          | 1,797                      | 1,797             |
| Supplies                        | 206             | 175               | 175               | 137          | 175                        | 175               |
| Other Services                  | 429             | 636               | 636               | 331          | 636                        | 636               |
| Capital Outlay                  | 82              | 110               | 110               | 0            | 110                        | 110               |
| Total Expenditures              | <u>2,936</u>    | <u>2,724</u>      | <u>2,724</u>      | <u>1,362</u> | <u>2,718</u>               | <u>2,718</u>      |
| Net Current Activity            | (557)           | (456)             | (456)             | 355          | (50)                       | (50)              |
| Fund Balance, Beginning of Year | <u>1,560</u>    | <u>1,003</u>      | <u>1,003</u>      | <u>1,003</u> | <u>1,003</u>               | <u>1,003</u>      |
| Fund Balance, End of Year       | <u>\$ 1,003</u> | <u>\$ 547</u>     | <u>\$ 547</u>     | <u>1,358</u> | <u>\$ 953</u>              | <u>\$ 953</u>     |

Building Inspection Special Revenue Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR  | FY2004            |                   |                 |                            |                   |
|--|-----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|  |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>  |                 |                   |                   |                 |                            |                   |
| Permits and Licenses   | \$ 16,899       | \$ 15,739         | \$ 15,739         | \$ 11,326       | \$ 17,044                  | \$ 17,642         |
| Charges for Services   | 3,001           | 2,781             | 2,781             | 1,743           | 2,809                      | 2,801             |
| Other  | 563             | 330               | 330               | 278             | 309                        | 426               |
| Interest Income  | 224             | 259               | 259               | 135             | 259                        | 209               |
| Total Revenues   | <u>20,687</u>   | <u>19,109</u>     | <u>19,109</u>     | <u>13,482</u>   | <u>20,421</u>              | <u>21,078</u>     |
| <b>Expenditures</b>  |                 |                   |                   |                 |                            |                   |
| Personnel  | 15,290          | 16,504            | 16,504            | 11,050          | 17,747                     | 16,990            |
| Supplies   | 314             | 377               | 377               | 222             | 377                        | 332               |
| Other Services   | 3,678           | 6,978             | 6,245             | 2,081           | 6,740                      | 4,183             |
| Capital Outlay   | 205             | 493               | 1,133             | 499             | 1,133                      | 1,097             |
| Non-Capital Outlay   | 0               | 105               | 198               | 149             | 198                        | 198               |
| Total Expenditures   | <u>19,487</u>   | <u>24,457</u>     | <u>24,457</u>     | <u>14,001</u>   | <u>26,195</u>              | <u>22,800</u>     |
| Net Current Activity   | <u>1,200</u>    | <u>(5,348)</u>    | <u>(5,348)</u>    | <u>(519)</u>    | <u>(5,774)</u>             | <u>(1,722)</u>    |
| <b>Other financing sources (uses)</b>  |                 |                   |                   |                 |                            |                   |
| Operating Transfers Out  | <u>0</u>        | <u>0</u>          | <u>0</u>          | <u>0</u>        | <u>0</u>                   | <u>0</u>          |
| Total other financing sources (uses)   | <u>0</u>        | <u>0</u>          | <u>0</u>          | <u>0</u>        | <u>0</u>                   | <u>0</u>          |
| Excess (deficiency) of revenues and other financing sources over expenditures and other financing (uses) | 1,200           | (5,348)           | (5,348)           | (519)           | (5,774)                    | (1,722)           |
| Fund Balance, Beginning of Year  | <u>6,105</u>    | <u>7,305</u>      | <u>7,305</u>      | <u>7,305</u>    | <u>7,305</u>               | <u>7,305</u>      |
| Fund Balance, End of Year  | <u>\$ 7,305</u> | <u>\$ 1,957</u>   | <u>\$ 1,957</u>   | <u>\$ 6,786</u> | <u>\$ 1,531</u>            | <u>\$ 5,583</u>   |

Building Security Fund  
For the period ending February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |               |                            |                   |
|---------------------------------|----------------|-------------------|-------------------|---------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD           | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                |                   |                   |               |                            |                   |
| Current Revenues                | \$ 186         | \$ 515            | \$ 515            | \$ 131        | \$ 515                     | \$ 515            |
| Total Revenues                  | <u>186</u>     | <u>515</u>        | <u>515</u>        | <u>131</u>    | <u>515</u>                 | <u>515</u>        |
| <b>Expenditures</b>             |                |                   |                   |               |                            |                   |
| Other Services                  | 50             | 300               | 300               | 75            | 300                        | 300               |
| Equipment                       | 0              | 950               | 950               | 3             | 950                        | 950               |
| Total Expenditures              | <u>50</u>      | <u>1,250</u>      | <u>1,250</u>      | <u>78</u>     | <u>1,250</u>               | <u>1,250</u>      |
| Net Current Activity            | 136            | (735)             | (735)             | 53            | (735)                      | (735)             |
| Fund Balance, Beginning of Year | <u>680</u>     | <u>816</u>        | <u>816</u>        | <u>816</u>    | <u>816</u>                 | <u>816</u>        |
| Fund Balance, End of Year       | <u>\$ 816</u>  | <u>\$ 81</u>      | <u>\$ 81</u>      | <u>\$ 869</u> | <u>\$ 81</u>               | <u>\$ 81</u>      |

Cable TV  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |               |                            |                   |
|---------------------------------|----------------|-------------------|-------------------|---------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD           | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                |                   |                   |               |                            |                   |
| Current Revenues                | \$ 1,648       | \$ 1,651          | \$ 1,651          | \$ 1,092      | \$ 1,651                   | \$ 1,651          |
| Total Revenues                  | <u>1,648</u>   | <u>1,651</u>      | <u>1,651</u>      | <u>1,092</u>  | <u>1,651</u>               | <u>1,651</u>      |
| <b>Expenditures</b>             |                |                   |                   |               |                            |                   |
| Maintenance and Operations      | 1,857          | 1,635             | 1,635             | 737           | 1,635                      | 1,635             |
| Total Expenditures              | <u>1,857</u>   | <u>1,635</u>      | <u>1,635</u>      | <u>737</u>    | <u>1,635</u>               | <u>1,635</u>      |
| Net Current Activity            | (209)          | 16                | 16                | 355           | 16                         | 16                |
| Fund Balance, Beginning of Year | <u>609</u>     | <u>400</u>        | <u>400</u>        | <u>400</u>    | <u>400</u>                 | <u>400</u>        |
| Fund Balance, End of Year       | <u>\$ 400</u>  | <u>\$ 416</u>     | <u>\$ 416</u>     | <u>\$ 755</u> | <u>\$ 416</u>              | <u>\$ 416</u>     |

Child Safety Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                  | FY2003<br>CAFR | FY2004            |                   |              |                            |                   |
|----------------------------------|----------------|-------------------|-------------------|--------------|----------------------------|-------------------|
|                                  |                | Adopted<br>Budget | Current<br>Budget | YTD          | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                  |                |                   |                   |              |                            |                   |
| Interest on Investments          | \$ 55          | \$ 110            | \$ 110            | 31           | \$ 110                     | \$ 110            |
| Municipal Courts Collections     | 1,211          | 1,200             | 1,200             | 686          | 1,200                      | 1,200             |
| Harris County Collections        | 2,065          | 2,000             | 2,000             | 1,350        | 2,000                      | 2,000             |
| Total Revenues                   | <u>3,331</u>   | <u>3,310</u>      | <u>3,310</u>      | <u>2,067</u> | <u>3,310</u>               | <u>3,310</u>      |
| <b>Expenditures</b>              |                |                   |                   |              |                            |                   |
| School Crossing Guard Program    | 3,192          | 3,307             | 3,307             | 619          | 3,307                      | 3,307             |
| Miscellaneous Parts and Supplies | 3              | 3                 | 3                 | 0            | 3                          | 3                 |
| Total Expenditures               | <u>3,195</u>   | <u>3,310</u>      | <u>3,310</u>      | <u>619</u>   | <u>3,310</u>               | <u>3,310</u>      |
| Net Current Activity             | 136            | 0                 | 0                 | 1,448        | 0                          | 0                 |
| Fund Balance, Beginning of Year  | <u>414</u>     | <u>550</u>        | <u>550</u>        | <u>550</u>   | <u>550</u>                 | <u>550</u>        |
| Fund Balance, End of Year        | <u>\$ 550</u>  | <u>\$ 550</u>     | <u>\$ 550</u>     | <u>1,998</u> | <u>\$ 550</u>              | <u>\$ 550</u>     |

Houston Emergency Center  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |                   |                            | F&A<br>Projection |
|---------------------------------|----------------|-------------------|-------------------|-------------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD               | Controller's<br>Projection |                   |
| <b>Revenues</b>                 |                |                   |                   |                   |                            |                   |
| Current Revenues                | \$ 19,166      | \$ 19,620         | \$ 19,620         | \$ 8,144          | \$ 19,620                  | \$ 19,620         |
| Total Revenues                  | <u>19,166</u>  | <u>19,620</u>     | <u>19,620</u>     | <u>8,144</u>      | <u>19,620</u>              | <u>19,620</u>     |
| <b>Expenditures</b>             |                |                   |                   |                   |                            |                   |
| Maintenance and Operations      | 18,672         | 19,620            | 19,620            | 11,136            | 19,620                     | 19,620            |
| Total Expenditures              | <u>18,672</u>  | <u>19,620</u>     | <u>19,620</u>     | <u>11,136</u>     | <u>19,620</u>              | <u>19,620</u>     |
| Net Current Activity            | 494            | 0                 | 0                 | (2,992)           | 0                          | 0                 |
| Fund Balance, Beginning of Year | <u>(494)</u>   | <u>0</u>          | <u>0</u>          | <u>0</u>          | <u>0</u>                   | <u>0</u>          |
| Fund Balance, End of Year       | <u>\$ 0</u>    | <u>\$ 0</u>       | <u>\$ 0</u>       | <u>\$ (2,992)</u> | <u>\$ 0</u>                | <u>\$ 0</u>       |

Houston Transtar Center  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |               |                            | F&A<br>Projection |
|---------------------------------|----------------|-------------------|-------------------|---------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD           | Controller's<br>Projection |                   |
| <b>Revenues</b>                 |                |                   |                   |               |                            |                   |
| Other Grant Awards              | \$ 1,035       | \$ 1,215          | \$ 1,215          | \$ 854        | \$ 1,215                   | \$ 1,215          |
| Other Service Charges           | 630            | 477               | 477               | 322           | 477                        | 477               |
| Misc. Revenue                   | 8              | 0                 | 0                 | 0             | 0                          | 0                 |
| Interest Income                 | 15             | 13                | 13                | 4             | 13                         | 13                |
| Total Revenues                  | <u>1,688</u>   | <u>1,705</u>      | <u>1,705</u>      | <u>1,180</u>  | <u>1,705</u>               | <u>1,705</u>      |
| <b>Expenditures</b>             |                |                   |                   |               |                            |                   |
| Maintenance and Operations      | 1,662          | 1,731             | 1,731             | 857           | 1,731                      | 1,670             |
| Total Expenditures              | <u>1,662</u>   | <u>1,731</u>      | <u>1,731</u>      | <u>857</u>    | <u>1,731</u>               | <u>1,670</u>      |
| Net Current Activity            | 26             | (26)              | (26)              | 323           | (26)                       | 35                |
| Fund Balance, Beginning of Year | <u>(3)</u>     | <u>23</u>         | <u>23</u>         | <u>23</u>     | <u>23</u>                  | <u>23</u>         |
| Fund Balance, End of Year       | <u>\$ 23</u>   | <u>\$ (3)</u>     | <u>\$ (3)</u>     | <u>\$ 346</u> | <u>\$ (3)</u>              | <u>\$ 58</u>      |

Parks Special Revenue Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR  | FY2004            |                   |                 |                            |                   |
|---------------------------------|-----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|                                 |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                 |                   |                   |                 |                            |                   |
| Concessions                     | \$ 1,411        | \$ 1,623          | \$ 1,623          | \$ 836          | \$ 1,623                   | \$ 1,623          |
| Zoo/Facility Admissions         | 80              | 33                | 33                | 13              | 33                         | 33                |
| Program Fees                    | 257             | 462               | 462               | 165             | 462                        | 462               |
| Rental of Property              | 966             | 1,261             | 1,261             | 673             | 1,261                      | 1,261             |
| Licenses and Permits            | 83              | 113               | 113               | 51              | 113                        | 113               |
| Interest Income                 | 101             | 105               | 105               | 38              | 105                        | 105               |
| Golf and Tennis                 | 2,344           | 2,719             | 2,719             | 1,658           | 2,719                      | 2,719             |
| Other                           | 246             | 90                | 90                | 61              | 90                         | 90                |
| Total Revenues                  | <u>5,488</u>    | <u>6,406</u>      | <u>6,406</u>      | <u>3,495</u>    | <u>6,406</u>               | <u>6,406</u>      |
| <b>Expenditures</b>             |                 |                   |                   |                 |                            |                   |
| Personnel                       | 3,318           | 3,639             | 3,639             | 2,629           | 3,639                      | 3,639             |
| Supplies                        | 716             | 1,022             | 1,022             | 461             | 1,022                      | 1,022             |
| Other Services                  | 1,463           | 1,639             | 1,639             | 784             | 1,639                      | 1,639             |
| Capital Outlay                  | 106             | 181               | 181               | 96              | 181                        | 181               |
| Non-Capital Outlay              | 0               | 0                 | 0                 | 0               | 0                          | 0                 |
| Total Expenditures              | <u>5,603</u>    | <u>6,481</u>      | <u>6,481</u>      | <u>3,970</u>    | <u>6,481</u>               | <u>6,481</u>      |
| <b>Operating Transfers</b>      |                 |                   |                   |                 |                            |                   |
| Operating Transfers Out         | 21              | 0                 | 0                 | 0               | 0                          | 0                 |
| Total Operating Transfers Out   | <u>21</u>       | <u>0</u>          | <u>0</u>          | <u>0</u>        | <u>0</u>                   | <u>0</u>          |
| Net Current Activity            | (136)           | (75)              | (75)              | (475)           | (75)                       | (75)              |
| Fund Balance, Beginning of Year | 2,401           | 2,265             | 2,265             | 2,265           | 2,265                      | 2,265             |
| Fund Balance, End of Year       | <u>\$ 2,265</u> | <u>\$ 2,190</u>   | <u>\$ 2,190</u>   | <u>\$ 1,790</u> | <u>\$ 2,190</u>            | <u>\$ 2,190</u>   |

Police Special Services Fund  
For the period ended February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR  | FY2004            |                   |                 |                            |                   |
|---------------------------------|-----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|                                 |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                 |                   |                   |                 |                            |                   |
| Police Fees                     | \$ 3,127        | \$ 11,268         | \$ 11,268         | \$ 4,168        | \$ 10,970                  | \$ 10,970         |
| Interest Income                 | 211             | 230               | 230               | 71              | 230                        | 230               |
| Other                           | 636             | 330               | 330               | 511             | 628                        | 628               |
| Total Revenues                  | <u>3,974</u>    | <u>11,828</u>     | <u>11,828</u>     | <u>4,750</u>    | <u>11,828</u>              | <u>11,828</u>     |
| <b>Expenditures</b>             |                 |                   |                   |                 |                            |                   |
| Personnel                       | 3,381           | 11,595            | 10,195            | 3,309           | 10,195                     | 10,195            |
| Supplies                        | 108             | 1,098             | 1,398             | 94              | 1,398                      | 1,398             |
| Other Services                  | 454             | 930               | 2,030             | 612             | 2,030                      | 2,030             |
| Equipment                       | 362             | 1,175             | 1,175             | 706             | 1,175                      | 1,175             |
| Interfund Transfers             | 458             | 400               | 400               | 0               | 400                        | 400               |
| Total Expenditures              | <u>4,763</u>    | <u>15,198</u>     | <u>15,198</u>     | <u>4,721</u>    | <u>15,198</u>              | <u>15,198</u>     |
| Net Current Activity            | (789)           | (3,370)           | (3,370)           | 29              | (3,370)                    | (3,370)           |
| Fund Balance, Beginning of Year | 5,096           | 4,307             | 4,307             | 4,307           | 4,307                      | 4,307             |
| Fund Balance, End of Year       | <u>\$ 4,307</u> | <u>\$ 937</u>     | <u>\$ 937</u>     | <u>\$ 4,336</u> | <u>\$ 937</u>              | <u>\$ 937</u>     |

Sign Administration  
For the period ending February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR  | FY2004            |                   |                 |                            |                   |
|--|-----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|  |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>  |                 |                   |                   |                 |                            |                   |
| Sign and Permit Fees   | \$ 1,891        | \$ 1,596          | \$ 1,596          | \$ 1,249        | \$ 1,596                   | \$ 1,697          |
| Interest Income  | 51              | 54                | 54                | 24              | 54                         | 37                |
| Miscellaneous  | 0               | 0                 | 0                 | 0               | 0                          | 0                 |
| Total Revenues   | <u>1,942</u>    | <u>1,650</u>      | <u>1,650</u>      | <u>1,273</u>    | <u>1,650</u>               | <u>1,734</u>      |
| <b>Expenditures</b>  |                 |                   |                   |                 |                            |                   |
| Maintenance and Operations   | 1,787           | 2,367             | 2,367             | 1,218           | 2,367                      | 1,932             |
| Total Expenditures   | <u>1,787</u>    | <u>2,367</u>      | <u>2,367</u>      | <u>1,218</u>    | <u>2,367</u>               | <u>1,932</u>      |
| Net Current Activity   | <u>155</u>      | <u>(717)</u>      | <u>(717)</u>      | <u>55</u>       | <u>(717)</u>               | <u>(198)</u>      |
| <b>Other financing sources (uses)</b>  |                 |                   |                   |                 |                            |                   |
| Operating Transfers Out  | 0               | 12                | 12                | 0               | 0                          | 0                 |
| Total other financing sources (uses)   | <u>0</u>        | <u>0</u>          | <u>0</u>          | <u>0</u>        | <u>0</u>                   | <u>0</u>          |
| Excess (deficiency) of revenues and other financing sources over expenditures and other financing (uses) | 155             | (717)             | (717)             | 55              | (717)                      | (198)             |
| Fund Balance, Beginning of Year  | <u>1,063</u>    | <u>1,218</u>      | <u>1,218</u>      | <u>1,218</u>    | <u>1,218</u>               | <u>1,218</u>      |
| Fund Balance, End of Year  | <u>\$ 1,218</u> | <u>\$ 501</u>     | <u>\$ 501</u>     | <u>\$ 1,273</u> | <u>\$ 501</u>              | <u>\$ 1,020</u>   |

Stormwater Utility Special Revenue Fund  
For the period ending February 29, 2004  
(amounts expressed in thousands)

|  | FY2003<br>CAFR   | FY2004            |                   |                 |                            |                   |
|--|------------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|  |                  | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>  |                  |                   |                   |                 |                            |                   |
| Miscellaneous  | \$ 439           | \$ 145            | \$ 145            | \$ 137          | \$ 145                     | \$ 200            |
| Total Revenues   | <u>439</u>       | <u>145</u>        | <u>145</u>        | <u>137</u>      | <u>145</u>                 | <u>200</u>        |
| <b>Expenditures</b>  |                  |                   |                   |                 |                            |                   |
| Personnel  | 14,510           | 16,239            | 16,239            | 9,936           | 16,239                     | 14,995            |
| Supplies   | 1,421            | 1,387             | 1,387             | 628             | 1,387                      | 1,299             |
| Other Services   | 13,299           | 11,177            | 11,177            | 4,937           | 11,177                     | 10,151            |
| Capital Outlay   | 2,282            | 1,530             | 1,530             | 74              | 1,530                      | 921               |
| Total Expenditures   | <u>31,512</u>    | <u>30,333</u>     | <u>30,333</u>     | <u>15,575</u>   | <u>30,333</u>              | <u>27,366</u>     |
| Net Current Activity   | <u>(31,073)</u>  | <u>(30,188)</u>   | <u>(30,188)</u>   | <u>(15,438)</u> | <u>(30,188)</u>            | <u>(27,166)</u>   |
| <b>Other Financing Sources (Uses)</b>  |                  |                   |                   |                 |                            |                   |
| Interest Income  | 448              | 200               | 200               | 207             | 385                        | 310               |
| Operating Transfers In   | 40,439           | 12,384            | 12,384            | 0               | 12,384                     | 12,384 *          |
| Operating Transfers Out  | (1,100)          | (400)             | (400)             | 0               | (400)                      | 0                 |
| Total Other Financing Sources (Uses)   | <u>39,787</u>    | <u>12,184</u>     | <u>12,184</u>     | <u>207</u>      | <u>12,369</u>              | <u>12,694</u>     |
| Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses) | 8,714            | (18,004)          | (18,004)          | (15,231)        | (17,819)                   | (14,472)          |
| Fund Balance, Beginning of Year  | <u>10,064</u>    | <u>18,778</u>     | <u>18,778</u>     | <u>18,778</u>   | <u>18,778</u>              | <u>18,778</u>     |
| Fund Balance, End of Year  | <u>\$ 18,778</u> | <u>\$ 774</u>     | <u>\$ 774</u>     | <u>\$ 3,547</u> | <u>\$ 959</u>              | <u>\$ 4,306</u>   |

\* The source of this transfer has not been identified.

Technology Fee Fund  
For the period ending February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR  | FY2004            |                   |                 |                            |                   |
|---------------------------------|-----------------|-------------------|-------------------|-----------------|----------------------------|-------------------|
|                                 |                 | Adopted<br>Budget | Current<br>Budget | YTD             | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                 |                   |                   |                 |                            |                   |
| Current Revenues                | \$ 1,521        | \$ 1,474          | \$ 1,474          | \$ 925          | \$ 1,474                   | \$ 1,474          |
| Total Revenues                  | <u>1,521</u>    | <u>1,474</u>      | <u>1,474</u>      | <u>925</u>      | <u>1,474</u>               | <u>1,474</u>      |
| <b>Expenditures</b>             |                 |                   |                   |                 |                            |                   |
| Other Services                  | 823             | 1,358             | 1,358             | 1,046           | 1,358                      | 1,358             |
| Equipment                       | 0               | 1,182             | 1,182             | 0               | 1,182                      | 1,182             |
| Debt Service                    | 0               | 150               | 150               | 0               | 150                        | 150               |
| Total Expenditures              | <u>823</u>      | <u>2,690</u>      | <u>2,690</u>      | <u>1,046</u>    | <u>2,690</u>               | <u>2,690</u>      |
| Net Current Activity            | 698             | (1,216)           | (1,216)           | (121)           | (1,216)                    | (1,216)           |
| Fund Balance, Beginning of Year | <u>2,268</u>    | <u>2,966</u>      | <u>2,966</u>      | <u>2,966</u>    | <u>2,966</u>               | <u>2,966</u>      |
| Fund Balance, End of Year       | <u>\$ 2,966</u> | <u>\$ 1,750</u>   | <u>\$ 1,750</u>   | <u>\$ 2,845</u> | <u>\$ 1,750</u>            | <u>\$ 1,750</u>   |

TxDOT Signal Maintenance Fund  
For the period ending February 29, 2004  
(amounts expressed in thousands)

|                                 | FY2003<br>CAFR | FY2004            |                   |              |                            |                   |
|---------------------------------|----------------|-------------------|-------------------|--------------|----------------------------|-------------------|
|                                 |                | Adopted<br>Budget | Current<br>Budget | YTD          | Controller's<br>Projection | F&A<br>Projection |
| <b>Revenues</b>                 |                |                   |                   |              |                            |                   |
| Current Revenues                | \$ 623         | \$ 748            | \$ 748            | \$ 477       | \$ 748                     | \$ 587            |
| Total Revenues                  | <u>623</u>     | <u>748</u>        | <u>748</u>        | <u>477</u>   | <u>748</u>                 | <u>587</u>        |
| <b>Expenditures</b>             |                |                   |                   |              |                            |                   |
| Maintenance and Operations      | 540            | 743               | 743               | 398          | 743                        | 582               |
| Interfund Transfers             | 84             | 5                 | 5                 | 3            | 5                          | 5                 |
| Total Expenditures              | <u>623</u>     | <u>748</u>        | <u>748</u>        | <u>400</u>   | <u>748</u>                 | <u>587</u>        |
| Net Current Activity            | 0              | 0                 | 0                 | 77           | 0                          | 0                 |
| Fund Balance, Beginning of Year | <u>0</u>       | <u>0</u>          | <u>0</u>          | <u>0</u>     | <u>0</u>                   | <u>0</u>          |
| Fund Balance, End of Year       | <u>\$ 0</u>    | <u>\$ 0</u>       | <u>\$ 0</u>       | <u>\$ 77</u> | <u>\$ 0</u>                | <u>\$ 0</u>       |



**FEBRUARY 2004**

**City of Houston, Texas**  
**Summarized Construction/Bond Fund Status Report**  
**For the period ended February 29, 2004**  
**(amounts expressed in thousands)**

| <b>Purpose</b>                                 | <b>Available for<br/>Appropriation</b> |
|--|--|
| <b>Equipment and Miscellaneous</b>             |  |
| Total Dangerous Building Funds                 | \$ 19                                  |
| Total Equipment Acquisition Funds              | 12,907                                 |
| Certificates of Obligation Lamar Terrace 2000A | 278                                    |
| Total Equipment and Miscellaneous              | 13,204                                 |
| <b>Public Improvement</b>                      |  |
| Total Fire Department                          | 9,138                                  |
| Total Housing                                  | 1,608                                  |
| Total General Improvement                      | 7,629                                  |
| Total Public Health and Welfare                | 3,592                                  |
| Total Public Library                           | 15,055                                 |
| Total Parks and Recreation                     | 11,381                                 |
| Total Police Department                        | 18,780                                 |
| Total Solid Waste                              | 3,092                                  |
| Total Storm Sewer                              | 12,026                                 |
| Total Street & Bridge                          | 120,468                                |
| Total Public Improvement                       | 202,769                                |
| <b>Airport</b>                                 |  |
| Total Airport                                  | 389,101                                |
| <b>Convention and Entertainment Facilities</b> |  |
| Total Convention and Entertainment             | 76,445                                 |
| <b>Water and Sewer</b>                         |  |
| Total Water and Sewer                          | 315,355                                |
| <b>Total All Purposes</b>                      | \$ 996,875                             |

City of Houston, Texas  
Construction/Bond Fund Status Report  
For the period ended February 29, 2004  
(amounts expressed in thousands)

| Fund No.                           | Fund Name  | Original Amount | Cash/ Investments | Draw down Available | Net Resources Available | Unexpended (a) Appropriation | Available for Appropriation |
|------------------------------------|--|-----------------|-------------------|---------------------|-------------------------|------------------------------|-----------------------------|
| <b>Equipment and Miscellaneous</b> |  |                 |                   |                     |                         |                              |                             |
| 12G                                | Dangerous Building Demolition Series 1999B         | 3,500           | 2                 | 0                   | 1                       | 0                            | 1                           |
| 12T                                | Dangerous Building Demolition Series 2001C         | 4,000           | 1,922             | 0                   | 0                       | 0                            | 0                           |
| 12Y                                | Dangerous Building Demolition Series 2003B         | 2,210           | 2,217             | 0                   | 17                      | 0                            | 17                          |
| 12A                                | Dangerous Bldg. Consolidations                     | n/a             | 1                 | n/a                 | 3,980                   | 3,979                        | 1                           |
|                                    | <b>Total Dangerous Building Funds</b>              | <b>13,686</b>   | <b>4,141</b>      | <b>0</b>            | <b>3,998</b>            | <b>3,979</b>                 | <b>19</b>                   |
| 109                                | Equipment Acquisition-1995B                        | 28,600          | 34                | 0                   | 7                       | 0                            | 7                           |
| 123                                | Equipment Acquisition Series 1993A                 | 41,000          | 8                 | 0                   | 2                       | 0                            | 2                           |
| 115                                | Equipment Acquisition Series C                     | 45,900          | 115               | 0                   | 0                       | 0                            | 0                           |
| 12X                                | Fire Special Acquisition Fund                      | 3,000           | 24                | 0                   | 24                      | 24                           | 0                           |
| 12X                                | Equipment Acquisition Series E                     | 79,005          | 6,308             | 60,912              | 0                       | 0                            | 0                           |
| 113                                | Equipment Acquisition Consolidated Fund            | n/a             | 1                 | n/a                 | 66,775                  | 53,877                       | 12,899                      |
|                                    | <b>Total Equipment Acquisition Funds</b>           | <b>197,505</b>  | <b>6,490</b>      | <b>60,912</b>       | <b>66,809</b>           | <b>53,901</b>                | <b>12,907</b>               |
| 404                                | Certificates of Obligation Lamar Terrace 2000A     | 5,298           | 535               | 0                   | 442                     | 164                          | 278                         |
|                                    | <b>Total Equipment and Miscellaneous</b>           | <b>216,489</b>  | <b>11,167</b>     | <b>60,912</b>       | <b>71,249</b>           | <b>58,045</b>                | <b>13,204</b>               |
| <b>Public Improvement</b>          |  |                 |                   |                     |                         |                              |                             |
| 48A                                | Fire Dept. Capital Projects                        | 755             | 5,132             | 0                   | 5,132                   | 1,796                        | 3,336                       |
| 46C                                | Fire Dept CP Series A (99)                         | 7,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 47C                                | Fire Dept CP Series A (00)                         | 6,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4AC                                | Fire Dept CP Series B (01)                         | 7,710           | 0                 | 5,660               | 0                       | 0                            | 0                           |
| 4BC                                | Fire Dept CP Series D (02)                         | 6,500           | 0                 | 6,500               | 0                       | 0                            | 0                           |
| 4CC                                | Fire Dept CP Series D (03)                         | 9,000           | 0                 | 9,000               | 0                       | 0                            | 0                           |
| 413                                | Fire Bond Consolidated                             | n/a             | 0                 | n/a                 | 20,922                  | 15,120                       | 5,802                       |
|                                    | <b>Total Fire Department</b>                       | <b>36,965</b>   | <b>5,132</b>      | <b>21,160</b>       | <b>26,054</b>           | <b>16,916</b>                | <b>9,138</b>                |
| 46K                                | Housing CP Series A (99)                           | 3,000           | 0                 | 3,022               | 0                       | 0                            | 0                           |
| 47K                                | Housing CP Series A (00)                           | 2,000           | 0                 | 2,000               | 0                       | 0                            | 0                           |
| 4BK                                | Housing CP Series D (02)                           | 5,000           | 0                 | 5,000               | 0                       | 0                            | 0                           |
| 4CK                                | Housing CP Series D (03)                           | 2,600           | 0                 | 2,600               | 0                       | 0                            | 0                           |
| 415                                | Housing Consolidated Fund                          | n/a             | 0                 | n/a                 | 12,563                  | 10,955                       | 1,608                       |
|                                    | <b>Total Housing</b>                               | <b>12,600</b>   | <b>0</b>          | <b>12,622</b>       | <b>12,563</b>           | <b>10,955</b>                | <b>1,608</b>                |
| 45F                                | Perm. & Gen. Imprv. CP Series A (99)               | 10,000          | 0                 | 0                   | 0                       | 0                            | 0                           |
| 46F                                | Perm. & Gen. Imprv. CP Series A (99)               | 3,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 47F                                | Perm. & Gen. Imprv. CP Series A (00)               | 10,000          | 0                 | 5,397               | 0                       | 0                            | 0                           |
| 4AF                                | Perm. & Gen. Imprv. CP Series B (01)               | 2,840           | 0                 | 2,840               | 0                       | 0                            | 0                           |
| 4BF                                | Perm. & Gen. Imprv. CP Series D (02)               | 6,000           | 0                 | 6,000               | 0                       | 0                            | 0                           |
| 4CF                                | Perm. & Gen. Imprv. CP Series D (03)               | 3,000           | 0                 | 3,000               | 0                       | 0                            | 0                           |
| 441                                | General Improvement Consolidated Fund              | n/a             | 0                 | n/a                 | 17,049                  | 11,316                       | 5,733                       |
| 49F                                | Certificates of Obligation Series 2001A (Cotswold) | 12,200          | 2,008             | 0                   | 2,008                   | 1,246                        | 762                         |
| 49H                                | Southeast Downtown Streetscape CP Series E         | 5,500           | 0                 | 93                  | 93                      | 0                            | 93                          |
| 49J                                | MUD Series 2001A                                   | 9,235           | 5,658             | 0                   | 5,658                   | 5,145                        | 513                         |
| 49K                                | Certificates of Obligation Series 2002A (Cotswold) | 12,400          | 5,658             | 0                   | 5,658                   | 5,145                        | 513                         |
| 49N                                | MUD PIBS Series 2003A-1                            | 2,100           | 1,770             | 0                   | 1,770                   | 1,756                        | 14                          |
| 49P                                | Cotswald Project Series E                          | 7,495           | 0                 | 7,495               | 7,495                   | 7,495                        | 0                           |
|                                    | <b>Total General Improvement</b>                   | <b>83,770</b>   | <b>15,094</b>     | <b>24,825</b>       | <b>39,732</b>           | <b>32,103</b>                | <b>7,629</b>                |
| 44H                                | Public Health CP Series A (98)                     | 4,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 46H                                | Public Health CP Series A (98)                     | 1,000           | 0                 | 762                 | 0                       | 0                            | 0                           |
| 47H                                | Public Health CP Series A (00)                     | 6,600           | 0                 | 6,600               | 0                       | 0                            | 0                           |
| 4AH                                | Public Health CP Series B (01)                     | 3,100           | 0                 | 3,100               | 0                       | 0                            | 0                           |
| 440                                | Public Health Consolidated Fund                    | n/a             | 0                 | n/a                 | 10,330                  | 6,738                        | 3,592                       |
|                                    | <b>Total Public Health &amp; Welfare</b>           | <b>14,700</b>   | <b>0</b>          | <b>10,462</b>       | <b>10,330</b>           | <b>6,738</b>                 | <b>3,592</b>                |
| 49A                                | Library Capital Projects Fund                      | 3,256           | 1,639             | 0                   | 1,638                   | 434                          | 1,205                       |
| 46E                                | Public Library CP Series A (99)                    | 4,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 47E                                | Public Library CP Series A (00)                    | 3,000           | 0                 | 1,735               | 0                       | 0                            | 0                           |
| 4AE                                | Public Library CP Series B (01)                    | 12,600          | 0                 | 12,600              | 0                       | 0                            | 0                           |
| 4CE                                | Public Library CP Series D (03)                    | 5,000           | 0                 | 5,000               | 0                       | 0                            | 0                           |
| 439                                | Public Library Consolidated Fund                   | n/a             | 0                 | n/a                 | 19,196                  | 5,346                        | 13,850                      |
|                                    | <b>Total Public Library</b>                        | <b>27,856</b>   | <b>1,639</b>      | <b>19,335</b>       | <b>20,835</b>           | <b>5,779</b>                 | <b>15,055</b>               |
| 465                                | Parks Capital Project Fund                         | n/a             | 755               | 0                   | 757                     | 640                          | 118                         |
| 491                                | Parks Special Fund                                 | n/a             | 1,194             | 0                   | 1,177                   | 810                          | 367                         |
| 47B                                | Parks & Recreation CP Series A (00)                | 10,200          | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4BB                                | Parks & Recreation CP Series D (02)                | 21,500          | 0                 | 9,739               | 0                       | 0                            | 0                           |
| 4CB                                | Parks & Recreation CP Series D (03)                | 15,000          | 0                 | 15,000              | 0                       | 0                            | 0                           |
| 421                                | Parks Consolidated Fund                            | n/a             | 0                 | n/a                 | 24,687                  | 13,792                       | 10,896                      |
|                                    | <b>Total Parks and Recreation</b>                  | <b>46,700</b>   | <b>1,949</b>      | <b>24,739</b>       | <b>26,622</b>           | <b>15,241</b>                | <b>11,381</b>               |

City of Houston, Texas  
Construction/Bond Fund Status Report  
For the period ended February 29, 2004  
(amounts expressed in thousands)

| Fund No.       | Fund Name   | Original Amount  | Cash/ Investments | Draw down Available | Net Resources Available | Unexpended (a) Appropriation | Available for Appropriation |
|----------------|---|------------------|-------------------|---------------------|-------------------------|------------------------------|-----------------------------|
| 42A            | Police & Law CP Series B                          | 6,000            | 0                 | 1,672               | 0                       | 0                            | 0                           |
| 44A            | Police & Law CP Series A (98)                     | 5,000            | 0                 | 5,000               | 0                       | 0                            | 0                           |
| 47A            | Police CP Series A (00)                           | 9,700            | 0                 | 9,700               | 0                       | 0                            | 0                           |
| 44A            | Police CP Series B (01)                           | 8,750            | 0                 | 8,750               | 0                       | 0                            | 0                           |
| 435            | Police Consolidated Fund                          | n/a              | 0                 | n/a                 | 25,070                  | 6,290                        | 18,780                      |
|                | <b>Total Police Department</b>                    | <b>75,510</b>    | <b>0</b>          | <b>25,122</b>       | <b>25,070</b>           | <b>6,290</b>                 | <b>18,780</b>               |
| 233            | Solid Waste Special Revenue Fund                  | n/a              | 309               | 0                   | 309                     | 0                            | 309                         |
| 45D            | Solid Waste Mgt. CP Series A (99)                 | 8,000            | 0                 | 0                   | 0                       | 0                            | 0                           |
| 46D            | Solid Waste Mgt. CP Series A (99)                 | 2,000            | 0                 | 1,949               | 0                       | 0                            | 0                           |
| 47D            | Solid Waste Mgt. CP Series A (00)                 | 200              | 0                 | 200                 | 0                       | 0                            | 0                           |
| 48D            | Solid Waste Mgt. CP Series D (02)                 | 2,000            | 0                 | 2,000               | 0                       | 0                            | 0                           |
| 427            | Solid Waste Consolidated Fund                     | n/a              | 0                 | n/a                 | 4,153                   | 1,370                        | 2,783                       |
|                | <b>Total Solid Waste</b>                          | <b>12,200</b>    | <b>309</b>        | <b>4,149</b>        | <b>4,462</b>            | <b>1,370</b>                 | <b>3,092</b>                |
| 45J            | Storm Sewer CP Series A (99)                      | 10,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 46J            | Storm Sewer CP Series A (99)                      | 22,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 47J            | Storm Sewer CP Series A (00)                      | 15,000           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4AJ            | Storm Sewer CP Series B (01)                      | 7,500            | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4BJ            | Storm Sewer CP Series D (02)                      | 41,000           | 0                 | 16,747              | 0                       | 0                            | 0                           |
| 4CJ            | Storm Sewer CP Series D (03)                      | 22,400           | 0                 | 22,400              | 0                       | 0                            | 0                           |
| 436            | Storm Sewer Consolidated Fund                     | n/a              | 0                 | n/a                 | 38,038                  | 26,393                       | 11,645                      |
| 49G            | Series C Commercial Paper Storm & Overlay Fund    | 19,100           | 3,099             | 0                   | 2,726                   | 2,345                        | 381                         |
|                | <b>Total Storm Sewer</b>                          | <b>137,000</b>   | <b>3,099</b>      | <b>39,147</b>       | <b>40,764</b>           | <b>28,738</b>                | <b>12,026</b>               |
| 45G            | St., Bridges & Traf. CP Series A (99)             | 20,300           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 46G            | St., Bridges & Traf. CP Series A (99)             | 66,700           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 47G            | St., Bridges & Traf. CP Series A (00)             | 70,300           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4AG            | St., Bridges & Traf. CP Series B (01)             | 50,800           | 0                 | 0                   | 0                       | 0                            | 0                           |
| 4BG            | St., Bridges & Traf. CP Series D (02)             | 83,000           | 0                 | 81,440              | 0                       | 0                            | 0                           |
| 4CG            | St., Bridges & Traf. CP Series D (03)             | 53,000           | 0                 | 53,000              | 0                       | 0                            | 0                           |
| 405            | Street & Bridge Construction Fund                 | 62,695           | 40,822            | 0                   | 40,719                  | 3,650                        | 37,068                      |
| 419            | MTA Construction Fund                             | n/a              | 1,983             | 0                   | 1,551                   | 613                          | 938                         |
| 437            | Street & Bridge Consolidated Fund                 | n/a              | 0                 | n/a                 | 128,487                 | 93,929                       | 34,558                      |
| 49M            | Metro Street Fund Series E (04)                   | 63,000           | 0                 | 63,000              | 63,000                  | 15,097                       | 47,903                      |
|                | <b>Total Street &amp; Bridge</b>                  | <b>469,795</b>   | <b>42,805</b>     | <b>197,440</b>      | <b>233,757</b>          | <b>113,289</b>               | <b>120,468</b>              |
|                | <b>Total Public Improvement</b>                   | <b>917,096</b>   | <b>70,026</b>     | <b>379,001</b>      | <b>440,190</b>          | <b>237,420</b>               | <b>202,769</b>              |
| <b>Airport</b> |   |                  |                   |                     |                         |                              |                             |
| 54E            | Airport System 2002C - D2 (AMT) Const.            | 239,216          | 82,463            | 0                   | 2,804                   | 0                            | 2,804                       |
| 54A            | Airport System Commercial Paper 2001 (AMT)        | n/a              | 5,363             | 0                   | 10                      | 0                            | 10                          |
| 54C            | Airport System Construction 2002A (AMT)           | 129,120          | 132,172           | 0                   | 160                     | 0                            | 160                         |
| 548            | Airport System Consolidated 2001 (AMT)            | 200,000          | 1,579             | n/a                 | 211,638                 | 213,047                      | (1,409)                     |
|                | Sub-Total   | 568,336          | 221,577           | 0                   | 214,612                 | 213,047                      | 1,565                       |
| 54D            | Airport System 2002B (Non-AMT) Const.             | 213,347          | 48,759            | 0                   | 66                      | 0                            | 66                          |
| 54B            | Airport System Commercial Paper 2001 (Non-AMT)    | n/a              | 2,195             | 0                   | 4                       | 0                            | 4                           |
| 549            | Airport System Consolidated 2001 (Non-AMT)        | 100,000          | 0                 | n/a                 | 44,859                  | 43,207                       | 1,652                       |
|                | Sub-Total   | 313,347          | 50,954            | 0                   | 44,929                  | 43,207                       | 1,722                       |
| 539            | Airport System PARS 2000 (AMT)                    | 100,000          | 0                 | 0                   | 0                       | 0                            | 0                           |
| 540            | Airport System RevBd 2000A (AMT)                  | 327,225          | 41,119            | 0                   | 74                      | 0                            | 74                          |
| 530            | Airport System Consolidated Const 2000 (AMT)      | n/a              | 156               | n/a                 | 35,013                  | 36,928                       | (1,914)                     |
|                | Sub-Total   | 427,225          | 41,275            | 0                   | 35,087                  | 36,928                       | (1,841)                     |
| 54F            | Airport System Construction 2004 (AMT)            | 200,000          | 0                 | 200,000             | 0                       | 0                            | 0                           |
| 550            | Airport System Consolidated Const. 2004 (AMT)     | n/a              | 0                 | 0                   | 200,000                 | 0                            | 200,000                     |
|                | Sub-Total   | 200,000          | 0                 | 200,000             | 200,000                 | 0                            | 200,000                     |
| 54G            | Airport System Commercial Paper 2004 (Non-AMT)    | 100,000          | 0                 | 100,000             | 0                       | 0                            | 0                           |
| 552            | Airport System Consolidated Const. 2004 (Non-AMT) | n/a              | 0                 | 0                   | 100,000                 | 42,877                       | 57,123                      |
|                | Sub-Total   | 100,000          | 0                 | 100,000             | 100,000                 | 42,877                       | 57,123                      |
|                | <b>Total Airport Consolidated Funds</b>           | <b>1,608,908</b> | <b>313,805</b>    | <b>300,000</b>      | <b>594,628</b>          | <b>336,059</b>               | <b>258,569</b>              |
| 535            | Airport System Rev Bd fund - 1998B (AMT)          | 395,643          | 53,089            | 0                   | 43,219                  | 40,767                       | 2,452                       |
| 536            | Airport System Rev Bd fund - 1998C (Non-AMT)      | 99,028           | 5,840             | 0                   | 5,008                   | 4,973                        | 35                          |
| 553            | Airport System R & R Fund                         | n/a              | 13,194            | 0                   | 13,180                  | 986                          | 12,194                      |
| 561            | Airport System Improvement Fund                   | n/a              | 217,541           | 0                   | 209,005                 | 94,810                       | 114,195                     |
| 538            | Airport System RevBd 2000B (Non-AMT) Const.       | 269,240          | 32,718            | 0                   | 29,422                  | 27,766                       | 1,656                       |
|                | <b>Total Other Funds</b>                          | <b>763,911</b>   | <b>322,382</b>    | <b>0</b>            | <b>299,834</b>          | <b>169,302</b>               | <b>130,532</b>              |
|                | <b>Total Airport</b>                              | <b>2,372,819</b> | <b>636,187</b>    | <b>300,000</b>      | <b>894,462</b>          | <b>505,361</b>               | <b>389,101</b>              |

City of Houston, Texas  
Construction/Bond Fund Status Report  
For the period ended February 29, 2004  
(amounts expressed in thousands)

| Fund No.                                   | Fund Name   | Original Amount     | Cash/ Investments   | Draw down Available | Net Resources Available | Unexpended (a) Appropriation | Available for Appropriation |
|--|---|---------------------|---------------------|---------------------|-------------------------|------------------------------|-----------------------------|
| <b>Convention &amp; Entertainment Fac.</b> |   |                     |                     |                     |                         |                              |                             |
| 652  | GRB Construction Fund Ser. 2001C ARCS             | 28,451              | 0                   | 0                   | 0                       | 0                            | 0                           |
| 651  | GRB Construction Fund Ser. 2001A&B                | 137,516             | 12,736              | 0                   | 184                     | 0                            | 184                         |
| 650  | GRB Consolidated Construction Fund                | n/a                 | 0                   | n/a                 | 5,325                   | 4,516                        | 809                         |
|  | <b>Total GRB Construction Funds</b>               | <u>165,967</u>      | <u>12,736</u>       | <u>0</u>            | <u>5,509</u>            | <u>4,516</u>                 | <u>994</u>                  |
| 662  | Hotel Construction Fund 2001C ARCS                | 93,490              | 0                   | 0                   | 0                       | 0                            | 0                           |
| 661  | Hotel Construction Fund 2001C A&B                 | 150,112             | 31,181              | 0                   | 5,740                   | 0                            | 5,740                       |
| 660  | Hotel Consolidated Construction Fund              | n/a                 | n/a                 | n/a                 | 15,440                  | 0                            | 15,440                      |
|  | <b>Total Hotel Construction Funds</b>             | <u>243,602</u>      | <u>31,181</u>       | <u>0</u>            | <u>21,181</u>           | <u>0</u>                     | <u>21,181</u>               |
| 602  | Convention & Ent. Commercial Paper-Ser E          | 22,000              | 422                 | 0                   | 422                     | 0                            | 422                         |
| 626  | Convention & Ent. Comm. Paper-Ser A - 2003        | 75,000              | 219                 | 52,500              | 52,719                  | 522                          | 52,197                      |
| 605  | Theater District R&R                              | n/a                 | 170                 | 0                   | 170                     | 113                          | 58                          |
| 607  | C&E Commercial Paper Series B                     | n/a                 | 19                  | 0                   | 19                      | 16                           | 3                           |
| 614  | Civic Center Construction Fund - 1995             | 5,738               | 220                 | 0                   | 142                     | 137                          | 4                           |
| 616  | George R. Brown Construction Fund - 1995          | n/a                 | 179                 | 0                   | 179                     | 176                          | 3                           |
| 618  | C & E Construction Fund                           | n/a                 | 9,847               | 0                   | 6,515                   | 4,932                        | 1,584                       |
| 620  | Convention & Entertainment Expansion              | n/a                 | 0                   | 0                   | 0                       | 0                            | 0                           |
|  | <b>Total Civic Center</b>                         | <u>512,307</u>      | <u>54,994</u>       | <u>52,500</u>       | <u>86,857</u>           | <u>10,412</u>                | <u>76,445</u>               |
| <b>Water and Sewer</b>                     |   |                     |                     |                     |                         |                              |                             |
| 75A  | W&S CP Ser A Constr. Fund                         | 700,000             | 26,459              | 94,750              | 270                     | 0                            | 270                         |
| 75B  | W&S CP Ser B Constr. Fund                         | 200,000             | 0                   | 200,000             | 0                       | 0                            | 0                           |
| 751  | W&S R & R Fund                                    | n/a                 | 349,445             | 0                   | 13,809                  | 32                           | 13,777                      |
| 755  | W&S Consolidated Construction                     | n/a                 | (10)                | n/a                 | 623,276                 | 355,604                      | 267,673                     |
|  | <b>Total Water &amp; Sewer Consolidated Funds</b> | <u>900,000</u>      | <u>375,895</u>      | <u>294,750</u>      | <u>637,356</u>          | <u>355,636</u>               | <u>281,720</u>              |
| 757  | Harris County MUD #254                            | 4,100               | 880                 | 0                   | 1,040                   | 835                          | 206 (b)                     |
| 758  | Harris County MUD #159                            | 1,100               | 336                 | 0                   | 334                     | 0                            | 334                         |
| 76A  | Harris County MUD #107                            | n/a                 | 67                  | 0                   | 61                      | 42                           | 20                          |
| 76C  | Harris County MUD #48                             | n/a                 | 401                 | 0                   | 401                     | 0                            | 401                         |
| 76D  | Harris County MUD #58                             | n/a                 | 256                 | 0                   | 255                     | 0                            | 255                         |
|  | <b>Total MUDs</b>                                 | <u>5,200</u>        | <u>1,940</u>        | <u>0</u>            | <u>2,092</u>            | <u>877</u>                   | <u>1,215</u>                |
| 726  | Water & Sewer Revenue Bonds, Series 1992A         | 998                 | 104                 | 0                   | 103                     | 0                            | 103                         |
| 733  | Water Contributed Capital Fund                    | n/a                 | 67,841              | 0                   | 67,652                  | 52,206                       | 15,446                      |
| 742  | Sewer Reg Cap Recovery Fd                         | n/a                 | 4,579               | 0                   | 4,579                   | 0                            | 4,579                       |
| 744  | Impact Fees                                       | n/a                 | 11,819              | 0                   | 11,819                  | 0                            | 11,819                      |
| 754  | Accumulated Unexpended Funds                      | n/a                 | 1,597               | 0                   | 1,597                   | 1,123                        | 474                         |
|  | <b>Total Water And Sewer</b>                      | <u>906,198</u>      | <u>463,774</u>      | <u>294,750</u>      | <u>725,197</u>          | <u>409,842</u>               | <u>315,355</u>              |
|  | <b>Total All Funds</b>                            | <u>\$ 4,924,909</u> | <u>\$ 1,236,147</u> | <u>\$ 1,087,162</u> | <u>\$ 2,217,954</u>     | <u>\$ 1,221,079</u>          | <u>\$ 996,875</u>           |

(a) Net Resources Available is equal to Current Assets less Current Liabilities.

(b) These construction funds have been added as a result of the FY95 annexation program.

City of Houston, Texas  
Commercial Paper (CP) Notes Status Report  
For the period ended February 29, 2004  
(amounts expressed in thousands)

| Fund No.                            | Fund Name   | Authorized Amount   | CP Notes Issued     | Authorized But Unissued | Available For Appropriation | Combined Available For Appropriation |
|-------------------------------------|---|---------------------|---------------------|-------------------------|-----------------------------|--------------------------------------|
| <b>General Obligation</b>           |   |                     |                     |                         |                             |                                      |
| 42A                                 | Police & Law CP Series B                          | 6,000               | 4,328               | 1,672                   | 0                           |                                      |
| 44A                                 | Police & Law CP Series A (98)                     | 5,000               | 0                   | 5,000                   | 330                         |                                      |
| 47A                                 | Police & Law CP Series A (00)                     | 9,700               | 0                   | 9,700                   | 9,700                       |                                      |
| 4AA                                 | Police & Law CP Series B (01)                     | 8,750               | 0                   | 8,750                   | 8,750                       | 18,780                               |
| 47B                                 | Parks & Recreation CP Series A(00)                | 10,200              | 10,200              | 0                       | 0                           |                                      |
| 4BB                                 | Parks & Recreation CP Series D (02)               | 21,500              | 11,761              | 9,739                   | 0                           |                                      |
| 4CB                                 | Parks & Recreation CP Series D (03)               | 15,000              | 0                   | 15,000                  | 10,896                      | 10,896                               |
| 46C                                 | Fire Dept CP Series A (99)                        | 7,000               | 7,000               | 0                       | 0                           |                                      |
| 47C                                 | Fire Dept CP Series A (00)                        | 6,000               | 6,000               | 0                       | 0                           |                                      |
| 4AC                                 | Fire Dept CP Series B (01)                        | 7,710               | 2,050               | 5,660                   | 0                           |                                      |
| 4BC                                 | Fire Dept CP Series D (02)                        | 6,500               | 0                   | 6,500                   | 0                           |                                      |
| 4CC                                 | Fire Dept CP Series D (03)                        | 9,000               | 0                   | 9,000                   | 5,802                       | 5,802                                |
| 45D                                 | Solid Waste Mgt. CP Series A (99)                 | 8,000               | 8,000               | 0                       | 0                           |                                      |
| 46D                                 | Solid Waste Mgt. CP Series A (99)                 | 2,000               | 51                  | 1,949                   | 583                         |                                      |
| 47D                                 | Solid Waste Mgt. CP Series A (00)                 | 200                 | 0                   | 200                     | 200                         |                                      |
| 4BD                                 | Solid Waste Mgt. CP Series D (02)                 | 2,000               | 0                   | 2,000                   | 2,000                       | 2,783                                |
| 46E                                 | Public Library CP Series A (99)                   | 4,000               | 4,000               | 0                       | 0                           |                                      |
| 47E                                 | Public Library CP Series A (00)                   | 3,000               | 1,265               | 1,735                   | 0                           |                                      |
| 4AE                                 | Public Library CP Series B (01)                   | 12,600              | 0                   | 12,600                  | 8,850                       |                                      |
| 4CE                                 | Public Library CP Series D (03)                   | 5,000               | 0                   | 5,000                   | 5,000                       | 13,850                               |
| 46F                                 | Perm. & Gen. Imprv. CP Series A (99)              | 3,000               | 3,000               | 0                       | 0                           |                                      |
| 47F                                 | Perm. & Gen. Imprv. CP Series A (00)              | 10,000              | 4,603               | 5,397                   | 0                           |                                      |
| 4AF                                 | Perm. & Gen. Imprv. CP Series B (01)              | 2,840               | 0                   | 2,840                   | 0                           |                                      |
| 4BF                                 | Perm. & Gen. Imprv. CP Series D (02)              | 6,000               | 0                   | 6,000                   | 2,733                       |                                      |
| 4CF                                 | Perm. & Gen. Imprv. CP Series D (03)              | 3,000               | 0                   | 3,000                   | 3,000                       | 5,733                                |
| 45G                                 | St., Bridges & Traf. CP Series A (99)             | 20,300              | 20,300              | 0                       | 0                           |                                      |
| 46G                                 | St., Bridges & Traf. CP Series A (99)             | 66,700              | 66,700              | 0                       | 0                           |                                      |
| 47G                                 | St., Bridges & Traf. CP Series A (00)             | 70,300              | 70,300              | 0                       | 0                           |                                      |
| 4AG                                 | St., Bridges & Traf. CP Series B (01)             | 50,800              | 50,800              | 0                       | 0                           |                                      |
| 4BG                                 | St., Bridges & Traf. CP Series D (02)             | 83,000              | 1,560               | 81,440                  | 0                           |                                      |
| 4CG                                 | St., Bridges & Traf. CP Series D (03)             | 53,000              | 0                   | 53,000                  | 34,558                      | 34,558                               |
| 44H                                 | Public Health CP Series A (98)                    | 4,000               | 4,000               | 0                       | 0                           |                                      |
| 46H                                 | Public Health CP Series A (99)                    | 1,000               | 238                 | 762                     | 0                           |                                      |
| 47H                                 | Public Health CP Series A (00)                    | 6,600               | 0                   | 6,600                   | 0                           |                                      |
| 4AH                                 | Public Health CP Series B (01)                    | 3,100               | 0                   | 3,100                   | 3,592                       | 3,592                                |
| 46J                                 | Storm Sewer CP Series A (99)                      | 22,000              | 22,000              | 0                       | 0                           |                                      |
| 47J                                 | Storm Sewer CP Series A (00)                      | 15,000              | 15,000              | 0                       | 0                           |                                      |
| 4AJ                                 | Storm Sewer CP Series B (01)                      | 7,500               | 7,500               | 0                       | 0                           |                                      |
| 4BJ                                 | Storm Sewer CP Series D (02)                      | 41,000              | 24,253              | 16,747                  | 0                           |                                      |
| 4CJ                                 | Storm Sewer CP Series D (03)                      | 22,400              | 0                   | 22,400                  | 11,645                      | 11,645                               |
| 46K                                 | Homeless & Housing CP Series A (99)               | 3,000               | (22)                | 3,022                   | 0                           |                                      |
| 47K                                 | Homeless & Housing CP Series A (00)               | 2,000               | 0                   | 2,000                   | 0                           |                                      |
| 4BK                                 | Homeless & Housing CP Series D (02)               | 5,000               | 0                   | 5,000                   | 0                           |                                      |
| 4CK                                 | Homeless & Housing CP Series D (03)               | 2,600               | 0                   | 2,600                   | 1,608                       | 1,608                                |
| 42L                                 | G.O.C.P. Rounding Fund Series B                   | n/a                 | 162 (a)             | (162)                   | n/a                         | n/a                                  |
| 44L                                 | G.O.C.P. Rounding Fund Series A (98)              | n/a                 | 210 (a)             | (210)                   | n/a                         | n/a                                  |
| 45L                                 | G.O.C.P. Rounding Fund Series A (99)              | n/a                 | 0 (a)               | 0                       | n/a                         | n/a                                  |
| 46L                                 | G.O.C.P. Rounding Fund Series A (99)              | n/a                 | 373 (a)             | (373)                   | n/a                         | n/a                                  |
| 47L                                 | G.O.C.P. Rounding Fund Series A (00)              | n/a                 | 82 (a)              | (82)                    | n/a                         | n/a                                  |
| 4AL                                 | G.O.C.P. Rounding Fund Series B (01)              | n/a                 | 2,159 (a)           | (2,159)                 | n/a                         | n/a                                  |
| 4BL                                 | G.O.C.P. Rounding Fund Series D (02)              | n/a                 | 2,426 (a)           | (2,426)                 | n/a                         | n/a                                  |
| 4CL                                 | G.O.C.P. Rounding Fund Series D (03)              | n/a                 | 0 (a)               | 0                       | n/a                         | n/a                                  |
| 49H                                 | Southeast Downtown Streetscape, Series E          | 5,500               | 5,407               | 93                      | 93                          | 93                                   |
| 12X                                 | Equipment Acquisition, Series E                   | 79,005              | 18,093              | 60,912                  | 12,899                      | 12,899                               |
| 49P                                 | Cotswald Project Series E                         | 7,495               | 0                   | 7,495                   | 0                           | 0                                    |
| 49M                                 | Metro Street Projects, Series E                   | 63,000              | 0                   | 63,000                  | 47,903                      | 47,903                               |
|                                     | <b>Total General Obligation CP Notes</b>          | <b>808,300</b>      | <b>373,800</b>      | <b>(b,c) 434,500</b>    | <b>170,143</b>              | <b>170,143</b>                       |
| <b>Airport</b>                      |   |                     |                     |                         |                             |                                      |
| 54F                                 | Airport System 2004 (AMT)                         | 200,000             | 0                   | 200,000                 | 200,000                     | 200,000                              |
| 54G                                 | Airport System 2004 (Non-AMT)                     | 100,000             | 0                   | 100,000                 | 57,123                      | 57,123                               |
|                                     |   | <u>300,000</u>      | <u>0</u>            | <u>300,000</u>          | <u>257,123</u>              | <u>257,123</u>                       |
| <b>Convention and Entertainment</b> |   |                     |                     |                         |                             |                                      |
| 626                                 | Equipment Acquisition, Convention & Entertainment | 75,000              | 22,500              | 52,500                  | 52,197                      | 52,197                               |
| <b>Water and Sewer</b>              |   |                     |                     |                         |                             |                                      |
| 75A                                 | Water & Sewer CP Series A Constr. Fund (Series A) | 700,000             | 605,250             | 94,750                  | 267,673                     | 267,673                              |
| 75B                                 | Water & Sewer CP Series A Constr. Fund (Series B) | 200,000             | 0                   | 200,000                 | 0                           | 0                                    |
|                                     |   | <u>900,000</u>      | <u>605,250</u>      | <u>294,750</u>          | <u>267,673</u>              | <u>267,673</u>                       |
| <b>Total All Commercial Paper</b>   |   | <b>\$ 2,083,300</b> | <b>\$ 1,001,550</b> | <b>\$ 1,081,750</b>     | <b>\$ 747,135</b>           | <b>\$ 747,135</b>                    |

(a) Amounts in the Rounding Funds will be reallocated to one of the voter authorized categories within its series on an as-needed basis.  
(b) May not foot due to rounding.  
(c) As of the date above, the General Obligation Commercial Paper Program Series A had issued \$753 million, of which \$509.7 million had been refunded leaving \$243.3 million outstanding. Series B had issued \$271 million of which \$204 million had been refunded leaving \$67 million outstanding. Series C had issued \$265.0 million of which \$265 million had been refunded leaving \$0 million outstanding. Series D had issued \$40 million with \$40 million outstanding, and Series E had issued \$45.5 million of which \$22 million had been refunded with \$23.5 million outstanding.

City of Houston, Texas  
Total Outstanding Debt  
February 29, 2004 and February 28, 2003  
(amounts expressed in thousands)

|   | February 29,<br>2004 | February 28,<br>2003 |
|---|----------------------|----------------------|
| <b>Payable from Ad Valorem Taxes</b>                    |                      |                      |
| Tax Bonds (a)   |                      |                      |
| PIB   | \$ 1,655,230         | \$ 1,605,905         |
| GO Commercial Paper Notes (b)                           | 373,800              | 356,300              |
| Judgment Bonds  | 1,365                | 2,365                |
| Certificates of Obligations                             | 41,739               | 46,928               |
| Assumed Bonds   | 15,226               | 49,096               |
| Subtotal  | \$ 2,087,360         | \$ 2,060,594         |
| <b>Payable from Sources Other Than Ad Valorem Taxes</b> |                      |                      |
| Water and Sewer System Bonds                            |                      |                      |
| Water and Sewer System Revenue Bonds (c)                | \$ 3,373,041         | \$ 3,428,229         |
| Water and Sewer System Commercial Paper Notes (d)       | 605,250              | 340,000              |
| Airport System Bonds                                    |                      |                      |
| Airport System Revenue Bonds                            | 2,191,380            | 2,209,365            |
| Airport System Commercial Paper Notes (e)               | 0                    | 0                    |
| Airport Special Facilities Revenue Bonds                | 679,065              | 683,365              |
| Sports Arena Revenue Bonds                              | 0                    | 1,370                |
| Hotel Occupancy Tax and Civic Parking                   |                      |                      |
| Facilities Revenue Bonds (f)                            | 614,320              | 620,584              |
| Hotel Occupancy Tax Commercial Paper (g)                | 22,500               | 0                    |
| Contract Revenue Obligations - CWA, HAWC, TRA           | 353,345              | 368,950              |
| Subtotal  | \$ 7,838,901         | \$ 7,651,863         |
| Total Debt Payable by the City                          | \$ 9,926,261         | \$ 9,712,457         |

- (a) As of the date above, the amount of tax bonds authorized by voters in 1991 and 1997 but unissued totals \$68 million of which \$68 million is authorized commercial paper that has not been drawn (Series A&B). In November 2001 the voters authorized \$776 million in tax bonds of which \$235 million is authorized commercial paper that has not been drawn (Series D).
- (b) The City has authorized a maximum issuance of General Obligation Commercial Paper Programs Series A \$279 million, Series B \$99.3 million, Series D \$275 million, and Series E \$155 million. As of the date above, Commercial Paper Programs Series A had \$243.3 million outstanding, Series B had \$67 million outstanding, Series D had \$40 million outstanding, and Series E had \$23.5 million outstanding.
- (c) Excludes \$195.2 million accreted value of capital appreciation bonds, or 5.8% of face value.
- (d) The City authorized issuance of a \$500 million Water and Sewer Commercial Paper Program on September 22, 1993 (\$300 million Series A) and on March 1, 1995 (\$200 million Series B). In July 2001 an additional \$200 million Series A was authorized, and on June 4, 2003 \$200 million more Series A was authorized. As of the date above, \$2,708.65 million had been issued, with \$2,103.4 million converted to long term debt, leaving \$605.25 million outstanding for Series A. As of the date above, Series B had no notes outstanding.
- (e) The City authorized issuance of a \$100 million Airport System Commercial Paper Program, Series A & B on October 21, 1993. On October 1, 1998, the City authorized issuance of a \$50 million Airport System Inferior Line Commercial Paper, Series C. On December 28, 1999 the City authorized an additional \$100 million of the Airport System Inferior Lien Commercial Paper, Series C. On January 19, 2000 the City authorized an additional \$50 million of the Airport System Senior Lien Commercial Paper, Series A & B. As of this date, of the total \$300 million authorized, the Airport System had no Commercial Paper outstanding.
- (f) Excludes \$19.9 million accreted value of capital appreciation bonds, or 3.3% of face value.
- (g) The City authorized issuance of \$75 million Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper, Series A. As of the date above, there was \$22.5 million outstanding.

# FY2004 FULL TIME EQUIVALENT (FTE) REPORT

## (1 FTE equals 2,088 Hours per year)

| DEPARTMENT / FUND                       | FY2003 Actual  | FY2004 Budget  | FY2004 (1) Current Month | FY2004 (1) YTD Avg. | Overtime FY2003 Actual | Overtime FY2004 Budget | Overtime(1) Temp Svcs (1) FY2004 YTD | Overtime(1) Temp Svcs (1) FY2004 YTD |
|---|----------------|----------------|--------------------------|---------------------|------------------------|------------------------|--------------------------------------|--------------------------------------|
| <b>ENTERPRISE FUNDS</b>                 |                |                |                          |                     |                        |                        |                                      |                                      |
| Aviation                                | 1,087.0        | 1,203.1        | 1,245.6                  | 1,153.6             | 39.9                   | 38.0                   | 57.8                                 | 10.1                                 |
| Convention and Entertainment Facilities | 83.9           | 89.3           | 90.0                     | 87.7                | 1.0                    | 2.0                    | 1.3                                  | 1.8                                  |
| Public Works and Engineering            | 2,029.0        | 2,407.7        | 2,086.9                  | 2,054.0             | 249.3                  | 204.7                  | 241.9                                | 14.8                                 |
| <b>TOTAL ENTERPRISE FUNDS</b>           | <b>3,199.9</b> | <b>3,700.1</b> | <b>3,422.5</b>           | <b>3,295.3</b>      | <b>290.2</b>           | <b>244.7</b>           | <b>301.1</b>                         | <b>26.8</b>                          |
| <b>GENERAL FUND MUNICIPAL</b>           |                |                |                          |                     |                        |                        |                                      |                                      |
| Building Services                       | 301.8          | 247.9          | 238.0                    | 243.6               | 9.9                    | 6.0                    | 8.3                                  | 0.0                                  |
| City Secretary                          | 13.9           | 15.0           | 13.8                     | 13.5                | 0.3                    | 0.5                    | 0.5                                  | 0.0                                  |
| Controller's Office                     | 79.7           | 81.1           | 75.7                     | 76.0                | 0.0                    | 0.0                    | 0.0                                  | 0.6                                  |
| Council Office                          | 74.0           | 78.3           | 68.2                     | 68.8                | 0.0                    | 0.0                    | 0.0                                  | 0.0                                  |
| Finance & Administration                | 301.9          | 290.7          | 314.9                    | 302.1               | 0.9                    | 1.4                    | 1.7                                  | 1.3                                  |
| Fire Department                         | 306.2          | 278.5          | 261.7                    | 266.5               | 38.6                   | 34.8                   | 51.6                                 | 1.8                                  |
| Health & Human Services                 | 814.6          | 808.4          | 761.9                    | 768.8               | 20.1                   | 11.8                   | 19.1                                 | 9.2                                  |
| Human Resources                         | 45.9           | 42.3           | 39.9                     | 41.9                | 0.0                    | 0.0                    | 0.0                                  | 0.0                                  |
| Information Technology                  | 130.1          | 158.6          | 145.4                    | 149.7               | 0.3                    | 0.2                    | 0.7                                  | 2.7                                  |
| Legal                                   | 158.7          | 153.6          | 152.4                    | 157.7               | 0.2                    | 0.0                    | 0.1                                  | 0.1                                  |
| Library                                 | 546.8          | 515.6          | 534.1                    | 531.1               | 2.8                    | 0.0                    | 2.0                                  | 0.7                                  |
| Mayor's Affirmative Action              | 29.6           | 27.7           | 24.4                     | 25.4                | 0.0                    | 0.0                    | 0.0                                  | 0.2                                  |
| Mayor's Office                          | 24.7           | 23.2           | 22.8                     | 23.1                | 0.0                    | 0.0                    | 0.0                                  | 0.7                                  |
| Municipal Courts - Administration       | 378.0          | 365.5          | 361.2                    | 363.1               | 2.1                    | 3.7                    | 0.5                                  | 0.0                                  |
| Municipal Courts - Justice              | 46.8           | 45.8           | 45.8                     | 45.6                | 0.0                    | 0.0                    | 0.0                                  | 0.0                                  |
| Parks & Recreation                      | 910.6          | 928.6          | 740.6                    | 771.4               | 11.2                   | 10.0                   | 7.3                                  | 0.2                                  |
| Planning & Development                  | 218.3          | 203.6          | 190.9                    | 194.3               | 0.5                    | 0.0                    | 0.4                                  | 0.0                                  |
| Police Department                       | 1,429.7        | 1,379.5        | 1,300.3                  | 1,328.9             | 41.9                   | 41.9                   | 38.3                                 | 2.2                                  |
| Public Works and Engineering            | 808.0          | 883.3          | 781.8                    | 794.6               | 52.4                   | 40.3                   | 53.9                                 | 7.4                                  |
| Solid Waste Management                  | 531.4          | 502.7          | 504.4                    | 496.1               | 49.6                   | 42.7                   | 52.1                                 | 6.9                                  |
| <b>SUBTOTAL MUNICIPAL</b>               | <b>7,150.7</b> | <b>7,029.9</b> | <b>6,577.9</b>           | <b>6,662.3</b>      | <b>230.8</b>           | <b>193.3</b>           | <b>236.5</b>                         | <b>34.0</b>                          |
| <b>GENERAL FUND CADETS</b>              |                |                |                          |                     |                        |                        |                                      |                                      |
| Fire Department                         | 268.2          | 368.4          | 377.5                    | 402.3               | 0.0                    | 0.0                    | 0.0                                  | 0.0                                  |
| Police Department                       | 74.1           | 87.8           | 0.0                      | 52.5                | 0.0                    | 0.0                    | 0.0                                  | 0.0                                  |
| <b>SUBTOTAL CADETS</b>                  | <b>342.3</b>   | <b>456.2</b>   | <b>377.5</b>             | <b>454.9</b>        | <b>0.0</b>             | <b>0.0</b>             | <b>0.0</b>                           | <b>0.0</b>                           |

# FY2004 FULL TIME EQUIVALENT (FTE) REPORT

## (1 FTE equals 2,088 Hours per year)

| DEPARTMENT / FUND                 | FY2003 Actual   | FY2004 Budget   | FY2004 Current Month | FY2004 (1) YTD Avg. | Overtime FY2003 Actual | Overtime FY2004 Budget | Overtime(1) FY2004 YTD | Temp Svcs (1) FY2004 YTD |
|-----------------------------------|-----------------|-----------------|----------------------|---------------------|------------------------|------------------------|------------------------|--------------------------|
| <b>GENERAL FUND CLASSIFIED</b>    |                 |                 |                      |                     |                        |                        |                        |                          |
| Fire Department                   | 3,340.4         | 3,573.1         | 3,507.2              | 3,431.1             | 376.6                  | 207.1                  | 219.0                  | 0.0                      |
| Police Department                 | 5,277.0         | 5,298.2         | 5,315.4              | 5,307.6             | 359.1(2)               | 100.6                  | 345.9(2)               | 0.0                      |
| <b>SUBTOTAL CLASSIFIED</b>        | <b>8,617.4</b>  | <b>8,871.3</b>  | <b>8,822.6</b>       | <b>8,738.7</b>      | <b>735.7</b>           | <b>307.7</b>           | <b>565.0</b>           | <b>0.0</b>               |
| <b>TOTAL GENERAL FUND</b>         | <b>16,110.4</b> | <b>16,357.4</b> | <b>15,777.9</b>      | <b>15,855.8</b>     | <b>966.5</b>           | <b>501.0</b>           | <b>801.4</b>           | <b>34.0</b>              |
| <b>GRANTS &amp; SPECIAL FUNDS</b> |                 |                 |                      |                     |                        |                        |                        |                          |
| Building Services                 | 19.4            | 22.9            | 19.5                 | 19.9                | 0.8                    | 0.7                    | 0.6                    | 0.0                      |
| Finance & Administration          | 27.5            | 14.0            | 12.1                 | 12.8                | 0.3                    | 0.0                    | 0.1                    | 0.0                      |
| Fire Department                   | 1.3             | 2.5             | 2.2                  | 2.2                 | 0.1                    | 0.0                    | 0.0                    | 0.0                      |
| Health & Human Services           | 301.0           | 559.8           | 507.4                | 505.9               | 11.2                   | 0.0                    | 17.0                   | 23.3                     |
| Housing & Community Development   | 104.4           | 117.0           | 107.4                | 106.8               | 0.2                    | 0.0                    | 0.5                    | 1.8                      |
| Houston Emergency Center          | 269.9           | 334.0           | 290.1                | 292.4               | 17.1                   | 17.2                   | 20.8                   | 0.0                      |
| Human Resources                   | 74.3            | 78.2            | 72.6                 | 73.7                | 0.3                    | 0.2                    | 0.0                    | 2.0                      |
| Information Technology            | 0.0             | 2.0             | 1.0                  | 1.9                 | 0.0                    | 0.0                    | 0.0                    | 0.0                      |
| Legal                             | 47.8            | 56.3            | 48.9                 | 48.6                | 0.0                    | 0.0                    | 0.0                    | 0.0                      |
| Library                           | 12.6            | 17.0            | 11.6                 | 12.8                | 0.1                    | 0.0                    | 0.1                    | 0.0                      |
| Mayor's Office                    | 15.5            | 38.7            | 43.5                 | 46.6                | 0.0                    | 0.3                    | 0.2                    | 3.5                      |
| Parks & Recreation                | 104.0           | 104.7           | 107.7                | 97.9                | 3.8                    | 3.2                    | 6.0                    | 0.0                      |
| Planning & Development            | 294.8           | 387.8           | 379.6                | 343.1               | 10.8                   | 9.7                    | 13.2                   | 1.1                      |
| Police Department - Classified    | 12.0            | 19.0            | 20.0                 | 15.1                | 1.4                    | 2.1                    | 1.6                    | 0.0                      |
| Police Department - Municipal     | 4.5             | 8.0             | 7.5                  | 5.2                 | 0.3                    | 0.3                    | 0.2                    | 0.0                      |
| Public Works and Engineering      | 454.5           | 494.4           | 432.4                | 465.9               | 84.3                   | 53.4                   | 57.7                   | 1.9                      |
| <b>TOTAL SPECIAL FUNDS</b>        | <b>1,743.5</b>  | <b>2,256.3</b>  | <b>2,063.4</b>       | <b>2,050.8</b>      | <b>130.7</b>           | <b>87.1</b>            | <b>118.0</b>           | <b>33.6</b>              |
| <b>CITY-WIDE TOTAL</b>            | <b>21,053.8</b> | <b>22,313.8</b> | <b>21,263.9</b>      | <b>21,201.8</b>     | <b>1,387.4</b>         | <b>832.8</b>           | <b>1,220.5</b>         | <b>94.3</b>              |

(1) FY2004 Current Month begins 1/31/2004 . YTD begins 6/28/2003 and both end 2/27/2004.

(2) Includes overtime hours from the Asset Forfeiture and Police Special Funds.

**DEPARTMENTAL PERFORMANCE MEASURES  
FOR THE MONTH ENDING FEBRUARY 29, 2004 (66.67% OF FISCAL YEAR)**

| Department Performance Measure                            | FY2003      |             |          | FY2004      |             |             |
|---|-------------|-------------|----------|-------------|-------------|-------------|
|   | Actual      | YTD         | % Actual | Objective   | YTD         | % Objective |
| <b>AFFIRMATIVE ACTION</b>                                 |             |             |          |             |             |             |
| Applications Processed                                    | 1,988       | 1,262       | 63.5%    | 1,900       | 1,214       | 63.9%       |
| Days to Process New Applicants                            | 21          | 22          | 104.8%   | 21          | 42          | N/A         |
| Field Audits  | 2,416       | 1,582       | 65.5%    | 1,950       | 1,229       | 63.0%       |
| Payrolls Audited  | 26,484      | 17,477      | 66.0%    | 12,000      | 16,521      | 137.7%      |
| SBE/MWDBE Owners Trained                                  | 4,813       | 1,686       | 35.0%    | 3,000       | 2,040       | 68.0%       |
| City Employees Trained                                    | 2,772       | 1,671       | 60.3%    | 1,200       | 2,441       | 203.4%      |
| MOPD Citizens Assistance Request                          | 3,610       | 2,471       | 68.4%    | 2,100       | 2,340       | 111.4%      |
| OSBC Getting Started Packets Distributed                  | 11,258      | 7,555       | 67.1%    | 10,500      | 5,670       | 54.0%       |
| <b>AVIATION</b>   |             |             |          |             |             |             |
| Passenger Enplanements                                    | 20,563,784  | 13,910,206  | 67.6%    | 21,567,000  | 14,409,933  | 66.8%       |
| Cargo Tonnage   | 734,705,825 | 490,278,555 | 66.7%    | 778,913,000 | 498,684,244 | 64.0%       |
| Cost per Enplanement                                      | \$7.40      | \$6.65      | NA       | \$7.24      | \$7.37      | N/A         |
| Complaints per 100,000 Enplanements                       | 0.34        | 0.41        | NA       | 0.80        | 0.85        | N/A         |
| <b>BUILDING SERVICES</b>                                  |             |             |          |             |             |             |
| <b>Design &amp; Construction</b>                          |             |             |          |             |             |             |
| Days to issue Notice to Proceed (NTP)                     | 14.9        | 16.0        | 93.1%    | 20          | 16.1        | 80.5%       |
| <b>Property Mgmt. (Work Orders Compl.)</b>                |             |             |          |             |             |             |
| Downtown Facilities                                       | 1,359       | 725         | 53.3%    | 1,500       | 809         | 53.9%       |
| Police Facilities   | 8,202       | 3,059       | 37.3%    | 9,500       | 8,495       | 89.4%       |
| Health Facilities   | 1,481       | 1,102       | 74.4%    | 1,500       | 812         | 54.1%       |
| Fire Facilities   | 2,272       | 1,433       | 63.1%    | 2,400       | 1,432       | 59.7%       |
| <b>Security Management</b>                                |             |             |          |             |             |             |
| Number of Reported Incidents Investigated upon Receipt    | 330         | 191         | 57.9%    | 350         | 207         | 59.1%       |
| <b>CONVENTION &amp; ENTERTAINMENT FACILITIES</b>          |             |             |          |             |             |             |
| Days Booked-GRB Convention Center                         | 1,448       | 867         | 59.9%    | 1,800       | 1,149       | 63.8%       |
| Days Booked-Wortham Theatre Center                        | 497         | 301         | 60.6%    | 485         | 399         | 82.3%       |
| Days Booked-Jones Hall                                    | 271         | 229         | 84.5%    | 275         | 240         | 87.3%       |
| Occupancy Days-GRB Convention Center                      | 1,352       | 1,021       | 75.5%    | 1,500       | 1,196       | 79.7%       |
| Occupancy Days-Wortham Theatre Center                     | 396         | 259         | 65.4%    | 410         | 262         | 63.9%       |
| Occupancy Days-Jones Hall                                 | 290         | 213         | 73.4%    | 243         | 154         | 63.4%       |
| Occupancy Days-Theatre District Parks Hall                | 156         | 106         | 67.9%    | 125         | 115         | 92.0%       |
| Customer Satisfaction (Periodic)-GRB Convention Center    | 93.4%       | 97.0%       | NA       | 94.0%       | 94.6%       | N/A         |
| Customer Satisfaction (Periodic)-Wortham Theatre Center   | 93.0%       | 96.7%       | NA       | 94.0%       | 95.5%       | N/A         |
| Customer Satisfaction (Periodic)-Jones Hall               | 95.2%       | 100.0%      | NA       | 95.3%       | 100.0%      | N/A         |
| Customer Satisfaction (Periodic)-Houston Center           | 99.1%       | 99.2%       | NA       | 97.0%       | 93.5%       | N/A         |
| Customer Satisfaction (Periodic)- Fannin Garage           | 0.0%        | 0.0%        | NA       | 80.0%       | 79.7%       | N/A         |
| Customer Satisfaction (Periodic)-Theater District Parking | 0.0%        | 0.0%        | NA       | 80.0%       | 74.8%       | N/A         |

**DEPARTMENTAL PERFORMANCE MEASURES  
FOR THE MONTH ENDING FEBRUARY 29, 2004 (66.67% OF FISCAL YEAR)**

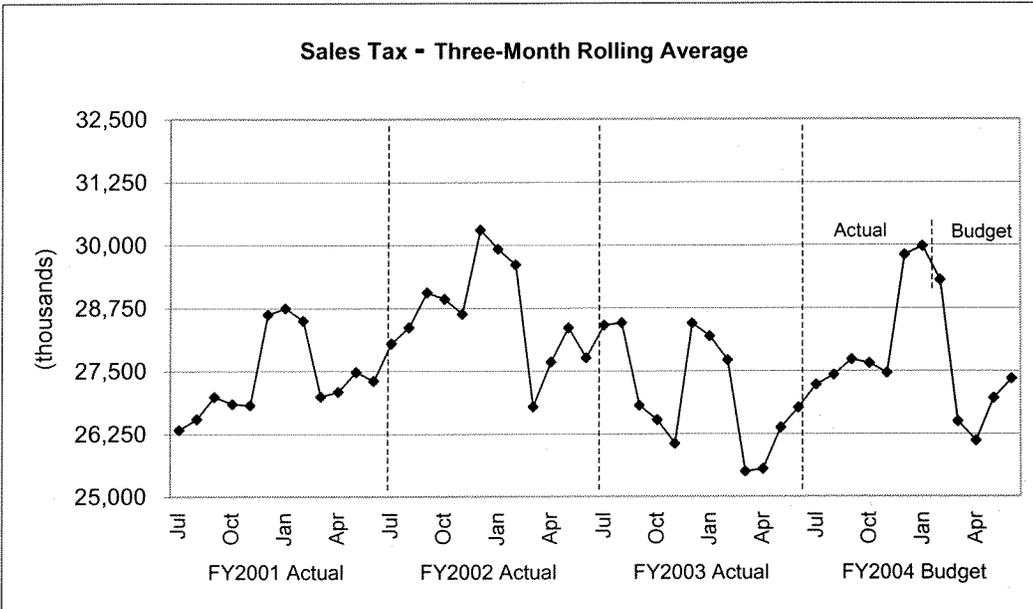
| Department Performance Measure             | FY2003      |           |          | FY2004      |             |             |
|--|-------------|-----------|----------|-------------|-------------|-------------|
|  | Actual      | YTD       | % Actual | Objective   | YTD         | % Objective |
| <b>FINANCE &amp; ADMINISTRATION</b>        |             |           |          |             |             |             |
| Avg Days to Award Procurement Contracts    | 157         | 158       | NA       | 158         | 155         | NA          |
| 3-1-1 Avg Time Customer in Queue (seconds) | 53.38       | 44        | NA       | 70.00       | 63.00       | NA          |
| Liens Collections                          | \$2,607,933 | 1,584,371 | 60.8%    | \$2,548,000 | \$1,643,272 | 64.5%       |
| Ambulance Collection (Self Pay%)           | 6.3%        | 6.1%      | NA       | 8.6%        | 6.4%        | NA          |
| Cable Company Complaints                   | 628         | 403       | 64.2%    | 612         | 365         | 59.6%       |
| Deferred Compensation Participation        | 60.94%      | 59.88%    | NA       | 66.00%      | 61.97%      | NA          |
| Audits Completed                           | 15          | 4         | 26.7%    | 15          | 10          | 66.7%       |
| <b>FIRE DEPARTMENT *</b>                   |             |           |          |             |             |             |
| Fire Response Time (Minutes)               | 8.3         | 8.3       | N/A      | 7.6         | 8.2         | N/A         |
| First Response Time-EMS (Minutes)          | 8.7         | 8.7       | N/A      | 8.5         | 8.6         | N/A         |
| Ambulance Response Time (Minutes)          | 11.3        | 11.3      | N/A      | 11.0        | 11.3        | N/A         |
| <b>HEALTH &amp; HUMAN SERVICES</b>         |             |           |          |             |             |             |
| Environmental Inspections                  | 80,582      | 50,692    | 62.9%    | 77,640      | 48,551      | 62.5%       |
| First Trimester Prenatal Enrollment        | 34.0%       | 33.8%     | N/A      | 50.0%       | 41.0%       | N/A         |
| WIC Client Satisfaction                    | 92.9%       | 92.9%     | N/A      | 95.0%       | 92.9%       | N/A         |
| Immunization Compliance (2 Yr. Olds)       | 71.0%       | 71.0%     | N/A      | 85.0%       | 85.0%       | N/A         |
| TB Therapy Completed                       | 86.7%       | 86.7%     | N/A      | 90.0%       | 92.1%       | N/A         |
| <b>HOUSING</b>                             |             |           |          |             |             |             |
| Housing Units Assisted                     | 5,559       | 3,925     | 70.6%    | 5,000       | 5,345       | 106.9%      |
| Council Actions on HUD Projects            | 76          | 50        | 65.8%    | 75          | 76          | 101.3%      |
| Annual Spending (Millions)                 | \$56        | \$41      | 73.2%    | \$55        | \$35        | 63.6%       |
| <b>HUMAN RESOURCES</b>                     |             |           |          |             |             |             |
| Total Jobs Filled-(As Vacancies Occur)     | 3,766       | 2,285     | 60.7%    | 4,000       | 2,571       | 64.3%       |
| Days to Fill Jobs                          | 60          | 60        | 100.0%   | 60          | 60          | 100.0%      |
| Training Courses Conducted                 | 153         | 102       | 66.7%    | 150         | 89          | 59.3%       |
| Lost Time Injuries (As They Occur)         | 391         | 303       | 77.5%    | 425         | 140         | 32.9%       |
| <b>LEGAL</b>                               |             |           |          |             |             |             |
| Deed Restriction Complaints Received       | 667         | 444       | 66.6%    | 534         | 363         | 68.0%       |
| Deed Restriction Lawsuits Filed            | 37          | 27        | 73.0%    | 24          | 19          | 79.2%       |
| Deed Restriction Warning Letters Sent      | 226         | 119       | 52.7%    | 176         | 153         | 86.9%       |
| <b>LIBRARY</b>                             |             |           |          |             |             |             |
| Total Circulation                          | 5,824,663   | 3,798,899 | 65.2%    | 5,608,474   | 3,717,790   | 66.3%       |
| Juvenile Circulation                       | 2,885,251   | 1,863,435 | 64.6%    | 2,871,453   | 1,976,240   | 68.8%       |
| Customer Satisfaction (Three/Year)         | 81%         | 81%       | 100.0%   | 81%         | 83%         | 102.5%      |
| Reference Questions Answered               | 2,849,096   | 1,874,398 | 65.8%    | 2,731,072   | 1,877,983   | 68.8%       |
| In-house Computer Users                    | 1,230,476   | 804,542   | 65.4%    | 1,247,538   | 831,696     | 66.7%       |
| Public Computer Training Classes Held      | 575         | 321       | 55.8%    | 500         | 435         | 87.0%       |
| Public Computer Training Attendance        | 5,735       | 3,321     | 57.9%    | 4,000       | 4,047       | 101.2%      |
| <b>MUNICIPAL COURTS</b>                    |             |           |          |             |             |             |
| Total Case Filings                         | 1,350,145   | 893,696   | 66.2%    | 1,593,719   | 819,532     | 51.4%       |
| Total Dispositions                         | 1,080,155   | 706,197   | 65.4%    | 1,100,000   | 692,659     | 63.0%       |
| Cost per Disposition                       | \$14.56     | \$14.92   | N/A      | \$16.36     | \$15.28     | N/A         |
| Incomplete Docket Reduction (Cases/Day)    | 10.52       | 11.45     | N/A      | 11          | 11.70       | N/A         |

\* = FY04 YTD is as of 8/31/03. February data is unavailable at this time.

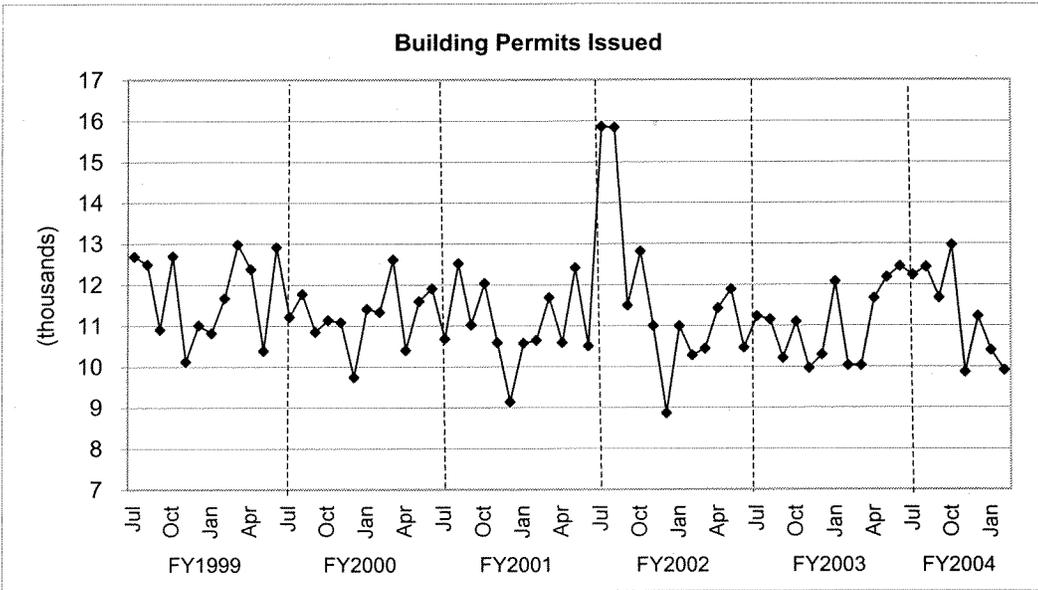
**DEPARTMENTAL PERFORMANCE MEASURES  
FOR THE MONTH ENDING FEBRUARY 29, 2004 (66.67% OF FISCAL YEAR)**

| Department Performance Measure   | FY2003    |           |          | FY2004    |             |             |
|--|-----------|-----------|----------|-----------|-------------|-------------|
|  | Actual    | YTD       | % Actual | Objective | YTD         | % Objective |
| <b>PARKS &amp; RECREATION</b>  |           |           |          |           |             |             |
| Attendance in Department-Sponsored Youth Programs                        | 650,611   | 462,880   | 71.1%    | 641,200   | 358,534     | 55.9%       |
| Grounds Maintenance Site Visits Monthly                                  | 47,125    | 30,004    | 93.3%    | 50,000    | 32,841      | 65.7%       |
| Vehicle Downtime-Days out of Service (avg)                               | 21        | 21        | N/A      | 30        | 20          | N/A         |
| Sponsorship and Grants Revenue   | \$475,490 | \$312,058 | 65.6%    | \$500,000 | \$1,355,158 | 271.0%      |
| Golf Rounds Played   | 261,940   | 160,182   | 61.2%    | 281,400   | 164,321     | 58.4%       |
| Work Orders Completed-Parks and Community Ctr Facilities                 | 19,398    | 12,481    | 64.3%    | 19,400    | 13,897      | 71.6%       |
| <b>PLANNING &amp; DEVELOPMENT</b>  |           |           |          |           |             |             |
| Subdivision Plats Reviewed   | 3,778     | 2,377     | 62.9%    | 2,448     | 2,631       | 107.5%      |
| Super Neighborhood Plans Updated   | 40        | 40        | 100.0%   | 45        | 2           | 4.4%        |
| DB's Corrected (by Owner/City)   | 449       | 361       | 80.4%    | 300       | 433         | 144.3%      |
| Lots Cut   | 8,005     | 6,864     | 85.7%    | 5,000     | 2,417       | 48.3%       |
| Number of Permits Sold   | 132,392   | 86,052    | 65.0%    | 130,000   | 90,740      | 69.8%       |
| No. of Inspections Per Day Per Inspector                                 | 20        | 20        | 100.0%   | 18        | 21          | 116.7%      |
| Violation Investigations   | 15,090    | 8,749     | 58.0%    | 14,000    | 7,850       | 56.1%       |
| <b>HOUSTON POLICE</b>  |           |           |          |           |             |             |
| Response Time (Code 1)-Minutes   | 4.3       | 4.3       | 100.0%   | 4.9       | 4.6         | 93.9%       |
| Violent Crime Clearance Rate   | 32.0%     | 31.6%     | 98.8%    | 38.8%     | 30.1%       | 77.6%       |
| Crime Lab Cases Completed  | 89.8%     | 85.0%     | 94.7%    | 90.0%     | 93.7%       | 104.1%      |
| Fleet Availability   | 95.7%     | 95.2%     | 99.5%    | 90.0%     | 96.4%       | 107.1%      |
| Complaints - total cases   | 762       | 545       | 71.5%    | 861       | 573         | 66.6%       |
| Tot. Cases Reviewed by Citizens Rev. Com.                                | 311       | 232       | 74.6%    | 248       | 337         | 135.9%      |
| Records Processed  | 776,700   | 714,198   | 92.0%    | 663,276   | 714,245     | 107.7%      |
| <b>PUBLIC WORKS AND ENGINEERING</b>                                      |           |           |          |           |             |             |
| <b>Maintenance and Right-of-Way</b>                                      |           |           |          |           |             |             |
| In-House Overlay (Lane Miles)  | 292       | 192       | 65.8%    | 280       | 171         | 61.2%       |
| Potholes/Skin Patches (Tonnage)  | 18,778    | 13,857    | 73.8%    | 18,000    | 12,465      | 69.3%       |
| Roadside Ditch Regraded/Cleaned (Miles)                                  | 310       | 195       | 63.0%    | 195       | 207         | 106.2%      |
| Storm Sewers Cleaned (Miles)   | 359       | 259       | 72.2%    | 350       | 245         | 69.9%       |
| Storm Sewer Inlets/Manholes Cleaned/Inspected                            | 132,786   | 84,906    | 63.9%    | 130,900   | 94,717      | 72.4%       |
| <b>ECRE</b>  |           |           |          |           |             |             |
| PIB Appropriations as % of CIP   | 110.2%    | 60.0%     | 54.4%    | 100.0%    | 43.9%       | 43.9%       |
| W/S Appropriations as % of CIP   | 97.7%     | 54.0%     | 55.3%    | 100.0%    | 25.4%       | 25.4%       |
| Awarded Overlay Under Contract (Lane Miles)                              | 0         | 0         | 0.0%     | 200       | 30          | 15.0%       |
| Sidewalk Program (Miles Awarded - Design & Construction)                 | 10        | 6         | 54.9%    | 63        | 32          | 51.3%       |
| Street Light Installations Authorized                                    | 1,846     | 1,316     | 71.3%    | 1,700     | 1,156       | 68.0%       |
| <b>Water and Sewer</b>   |           |           |          |           |             |             |
| No. of Water Repairs Completed   | 9,390     | 5,688     | 60.6%    | 9,600     | 7,281       | 75.8%       |
| No. of Sewer Repairs Completed   | 3,635     | 2,533     | 69.7%    | 4,000     | 2,135       | 53.4%       |
| <b>SOLID WASTE MANAGEMENT</b>  |           |           |          |           |             |             |
| Cost per Unit Served-Excludes Recycling and Special Collections Programs | \$13.25   | \$13.61   | 102.7%   | \$13.48   | \$13.48     | 100.0%      |
| Units with Recycling   | 152,080   | 152,080   | 100.0%   | 152,080   | 152,080     | 100.0%      |
| Tires Disposed   | 129,207   | 72,617    | 56.2%    | 133,500   | 112,116     | 84.0%       |

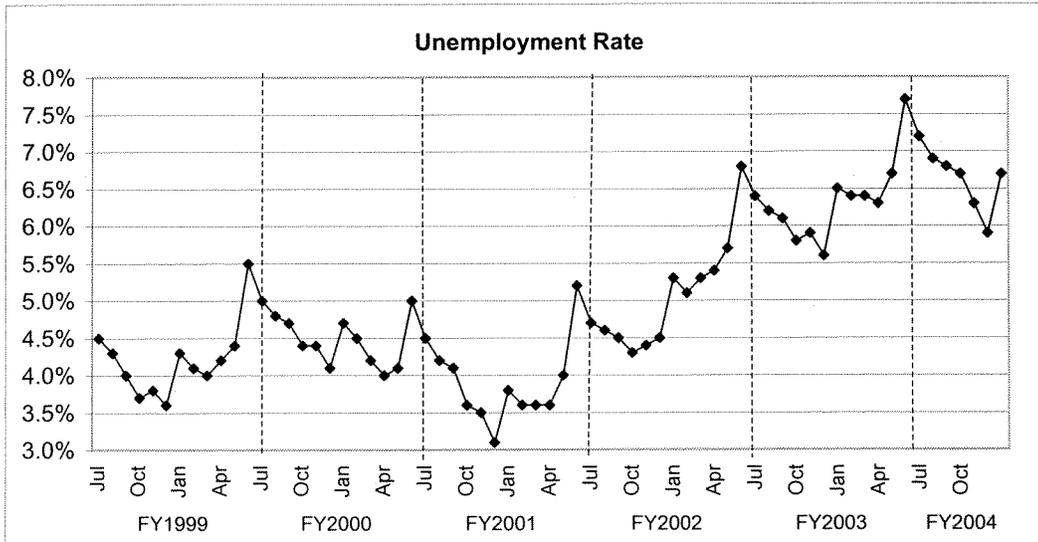
**TREND INDICATORS - LOCAL ECONOMY**



Source: Office of State Comptroller

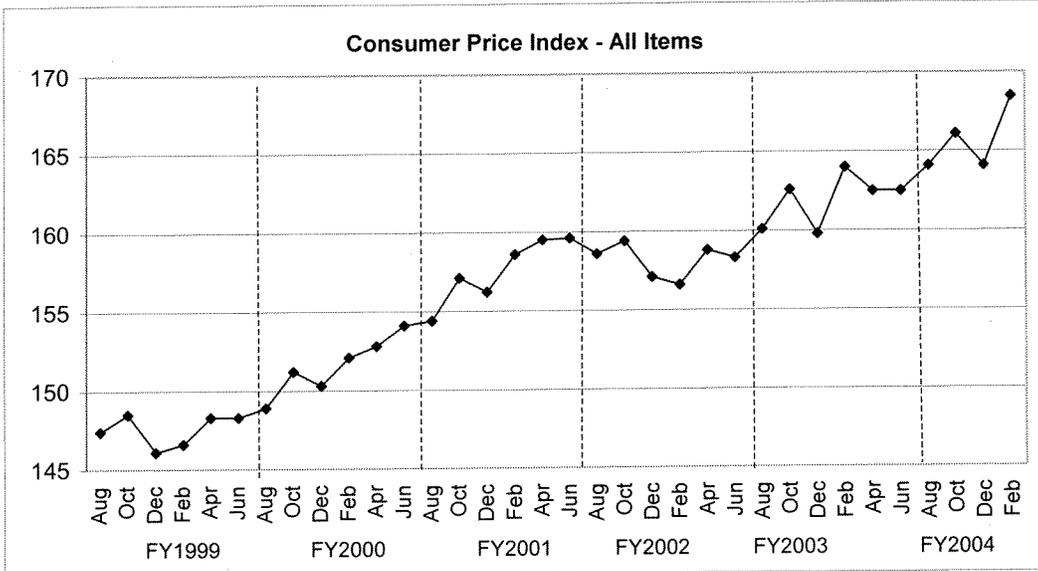


Source: City of Houston Planning and Development Department

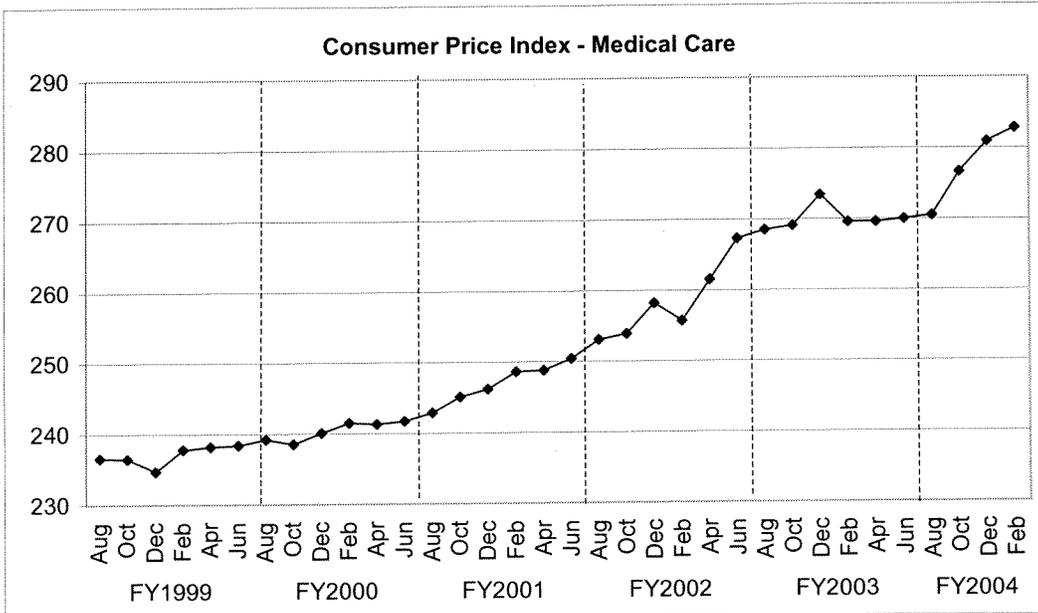


Source: Databook Houston; University of Houston Center for Public Policy; not seasonally adjusted

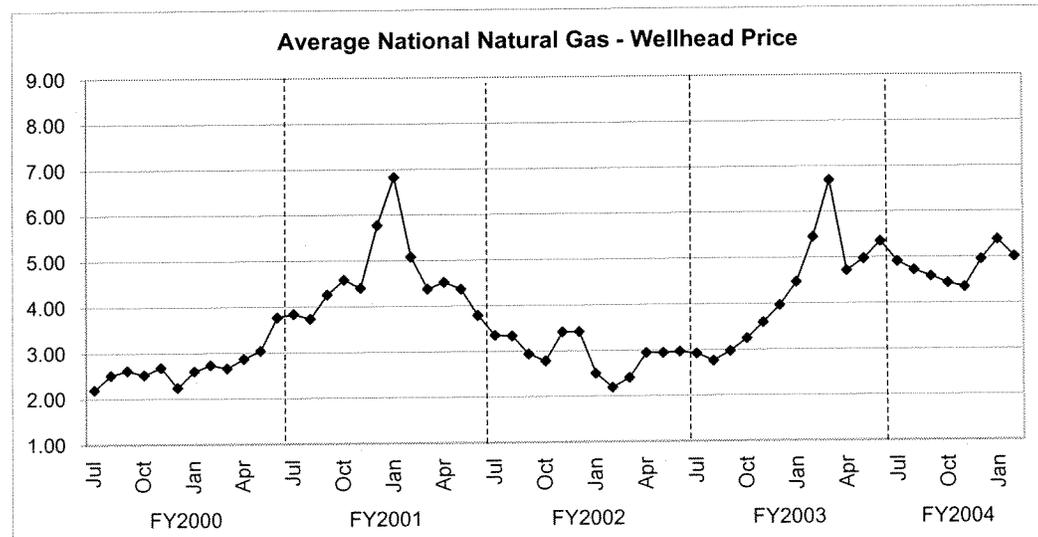
## TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

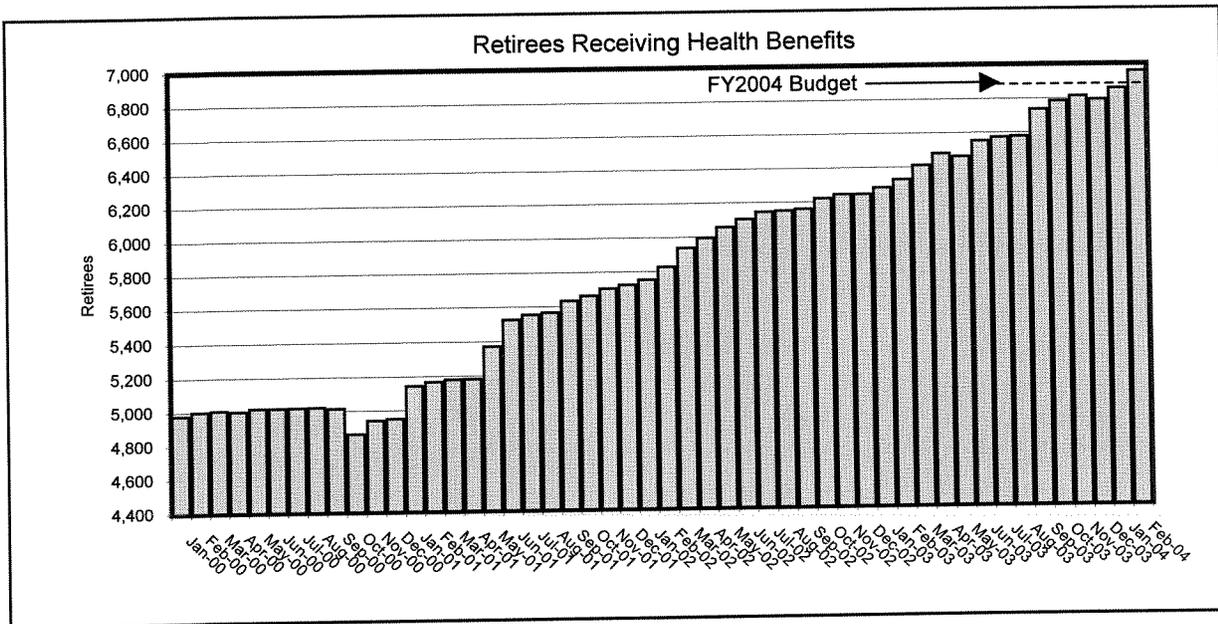
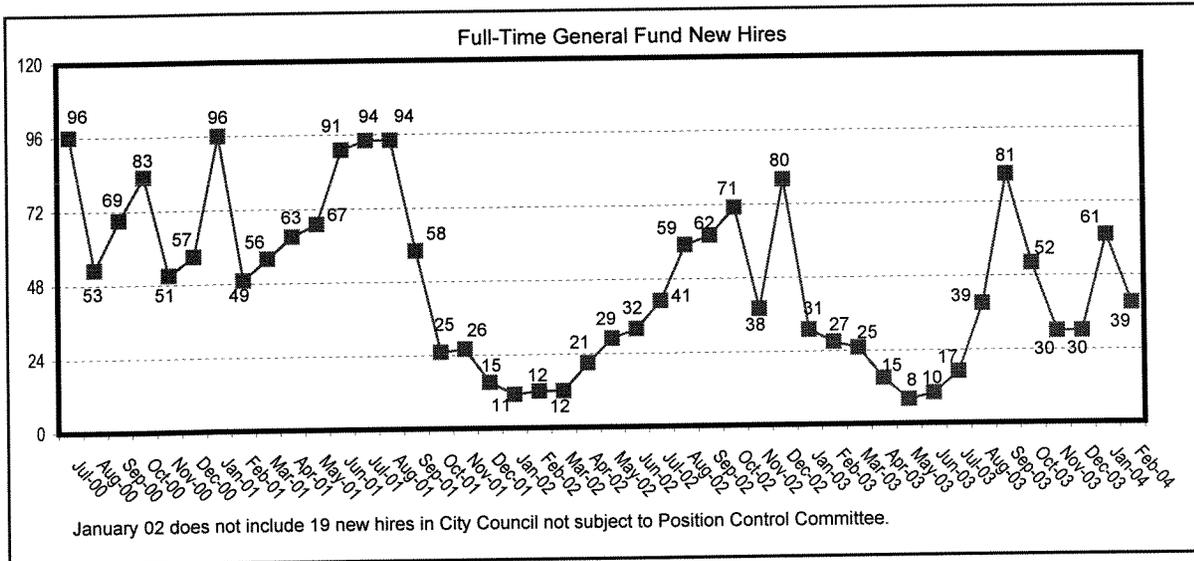
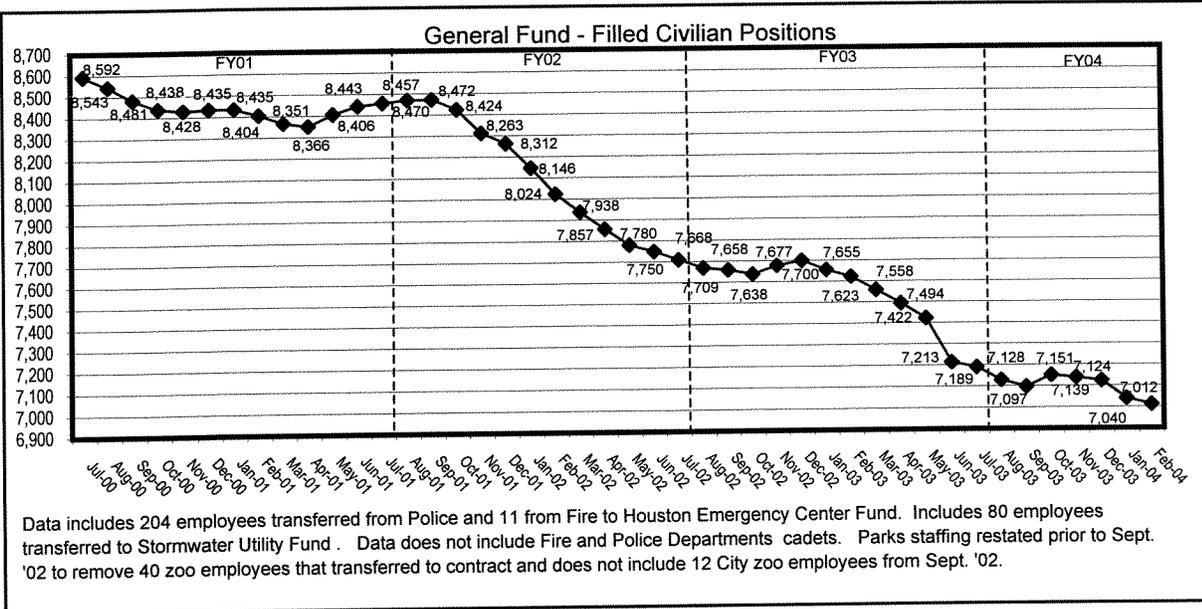


Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX

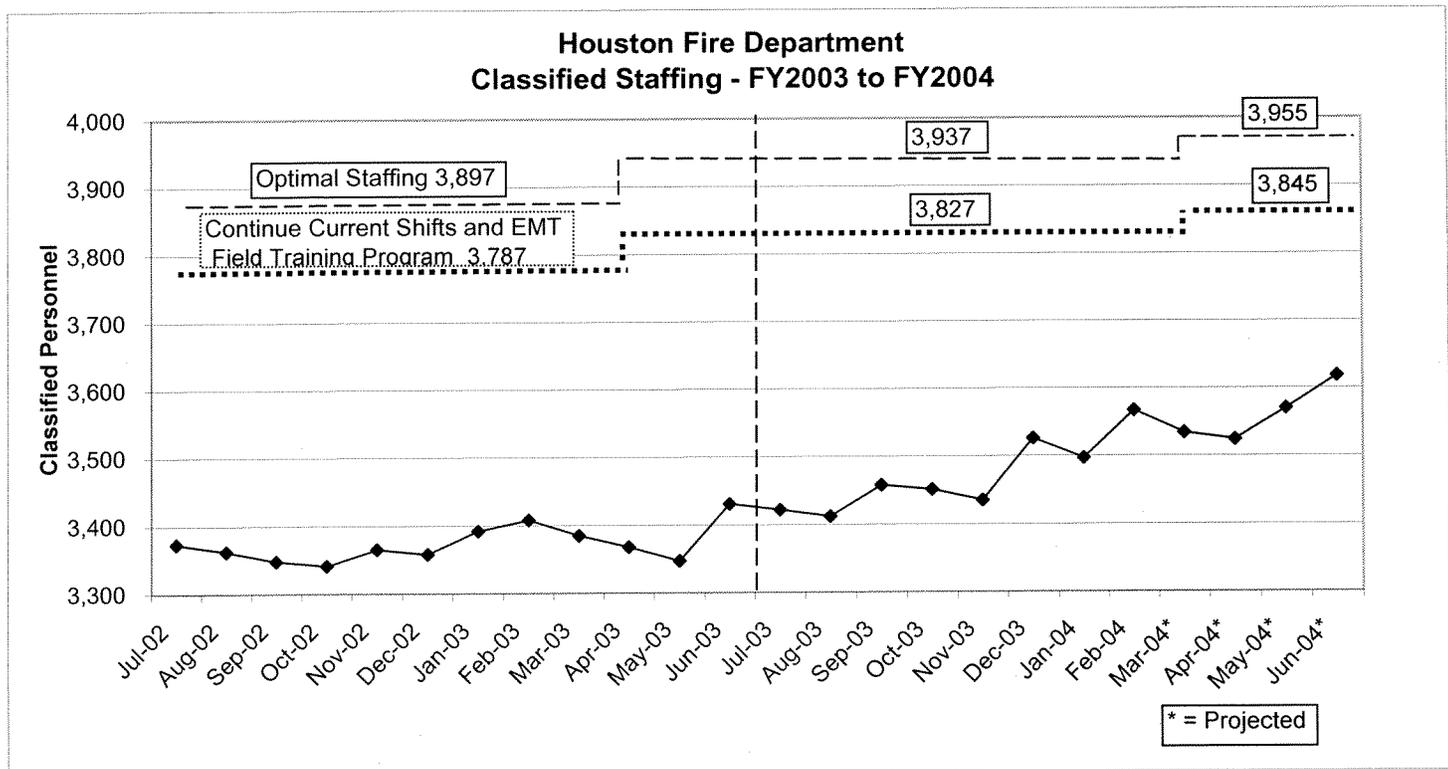
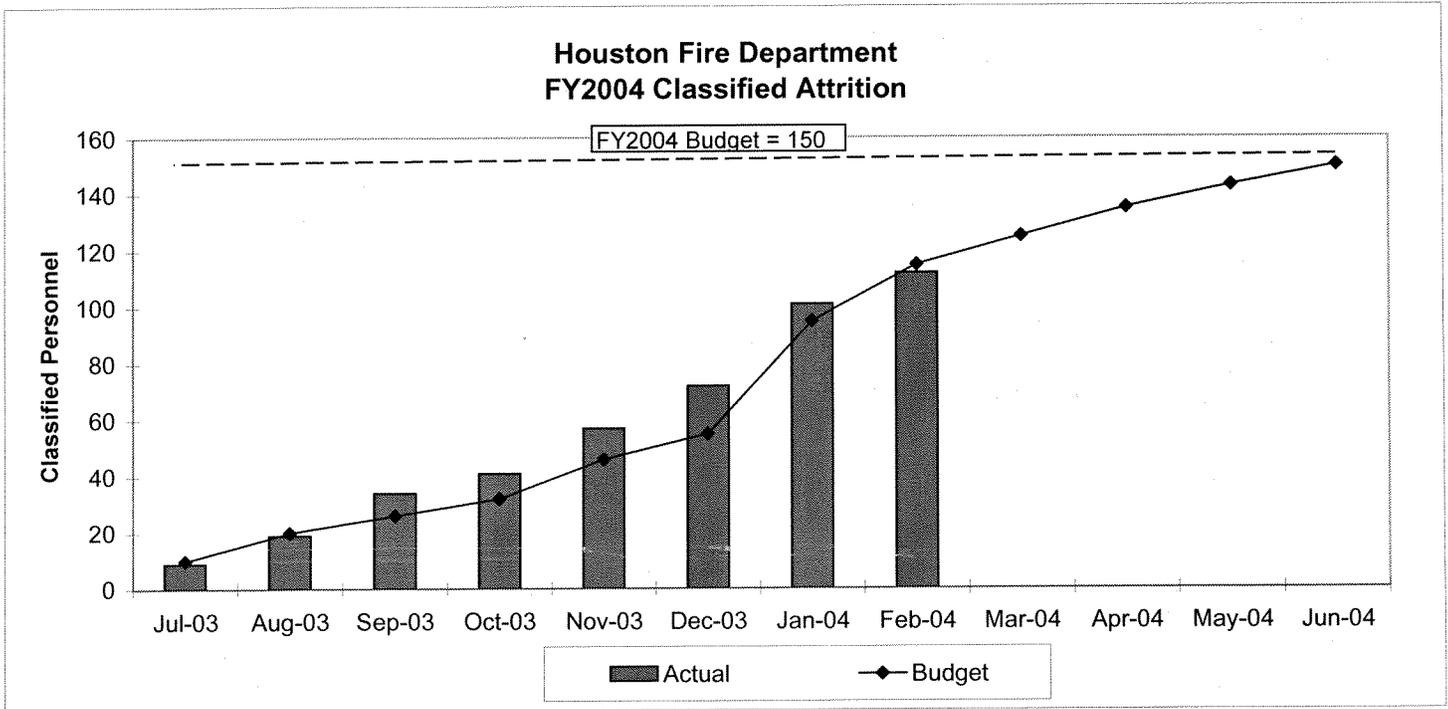


Source: Energy Information Administration/Natural Gas Monthly

# TREND INDICATORS - HIRING AND RETIREMENTS

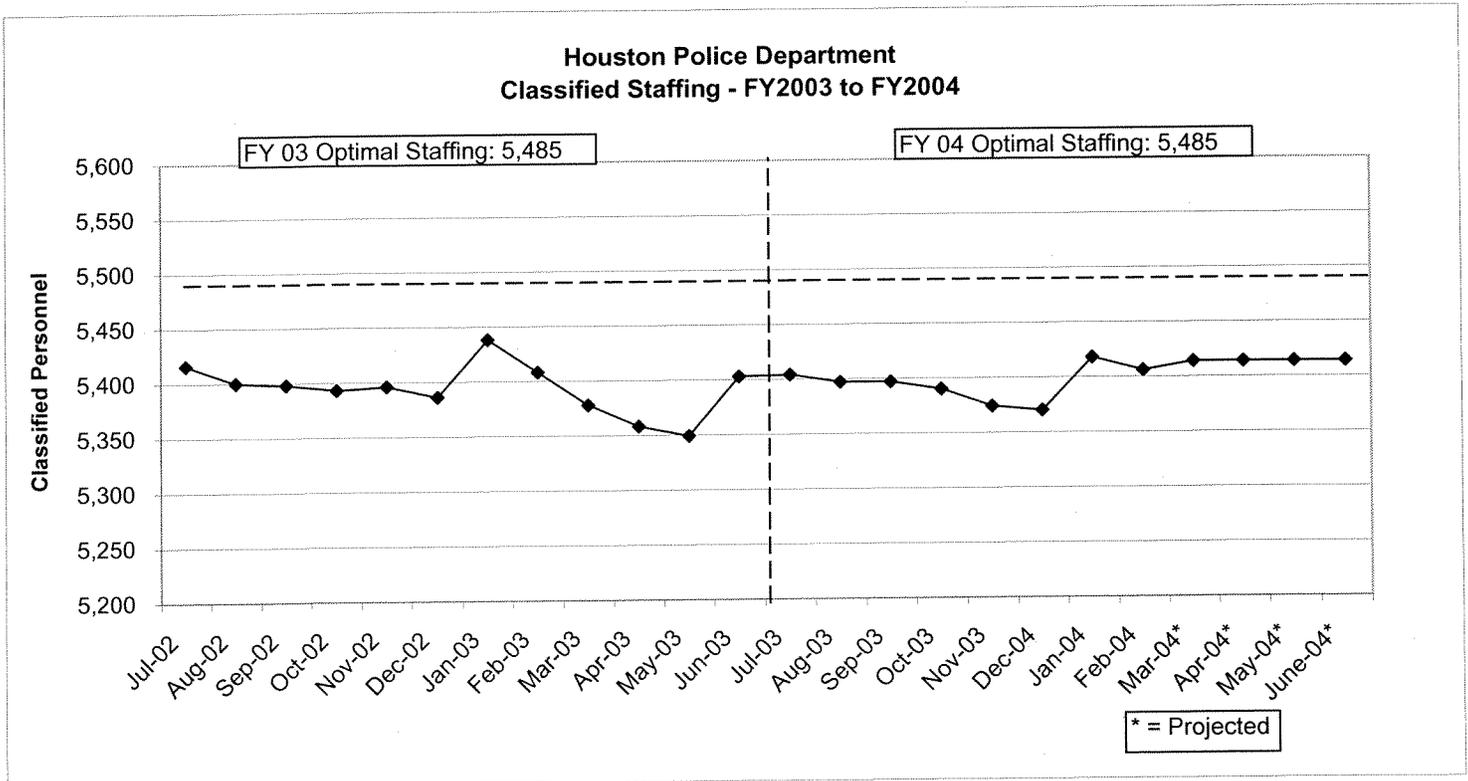
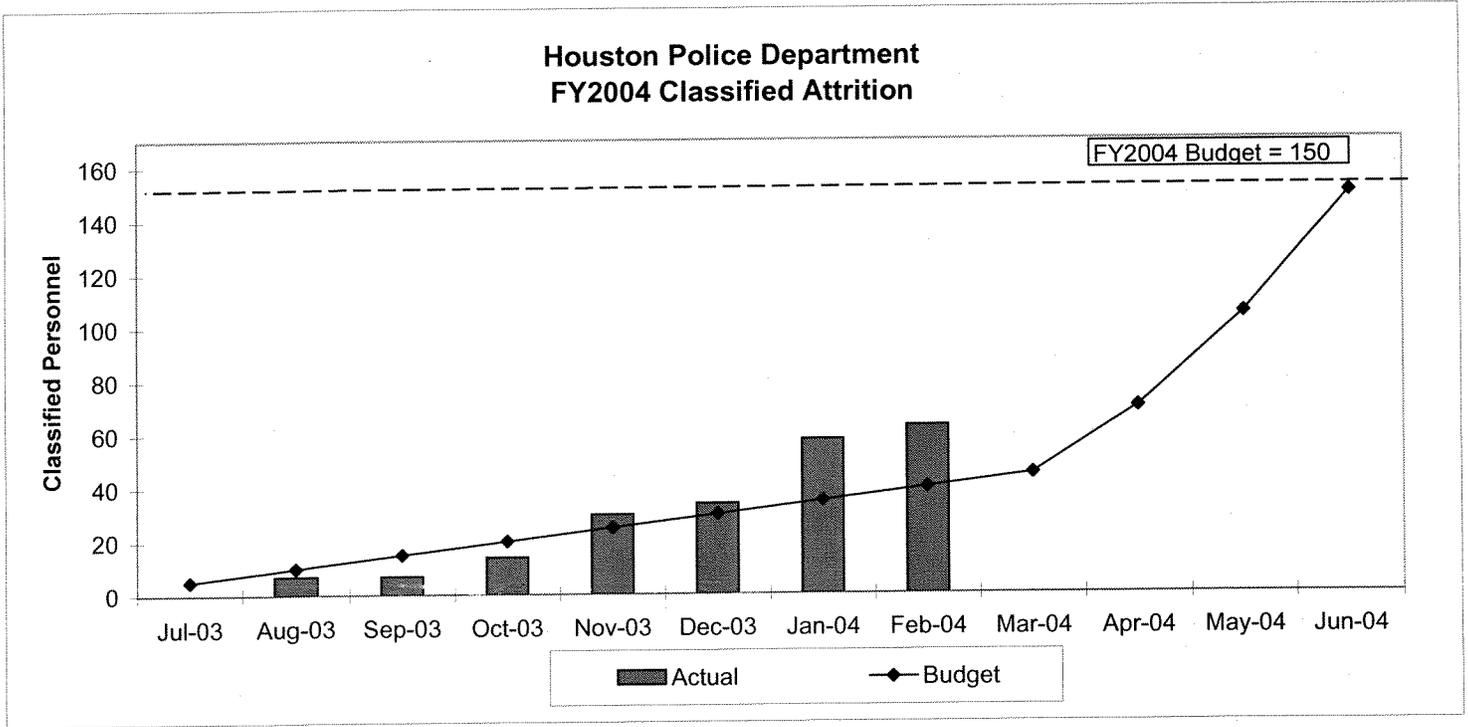


## TREND INDICATORS - HIRING AND RETIREMENTS



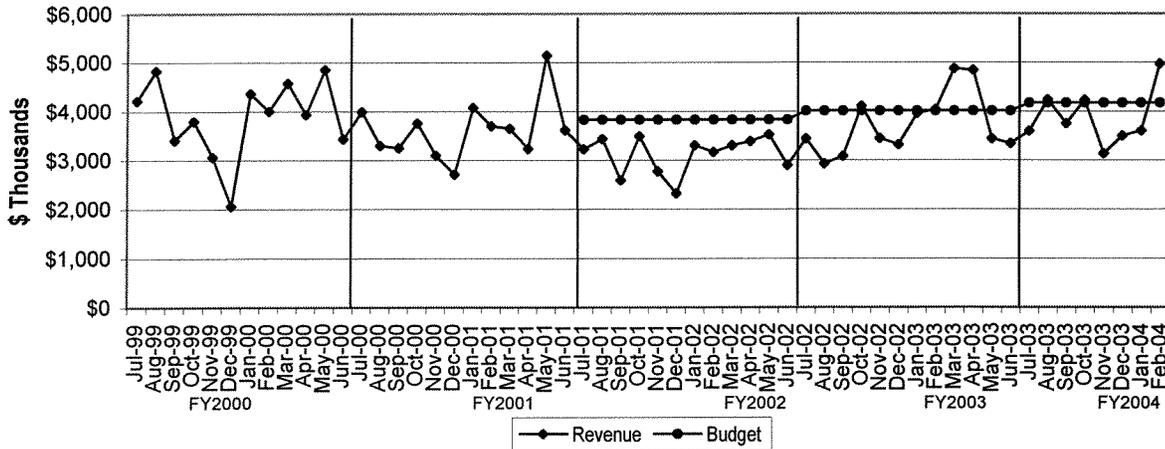
Notes : New Fire Station #99 opened in April, 2003.  
 Fire Station #27 with extended services is projected to open March, 2004.

## TREND INDICATORS - HIRING AND RETIREMENTS

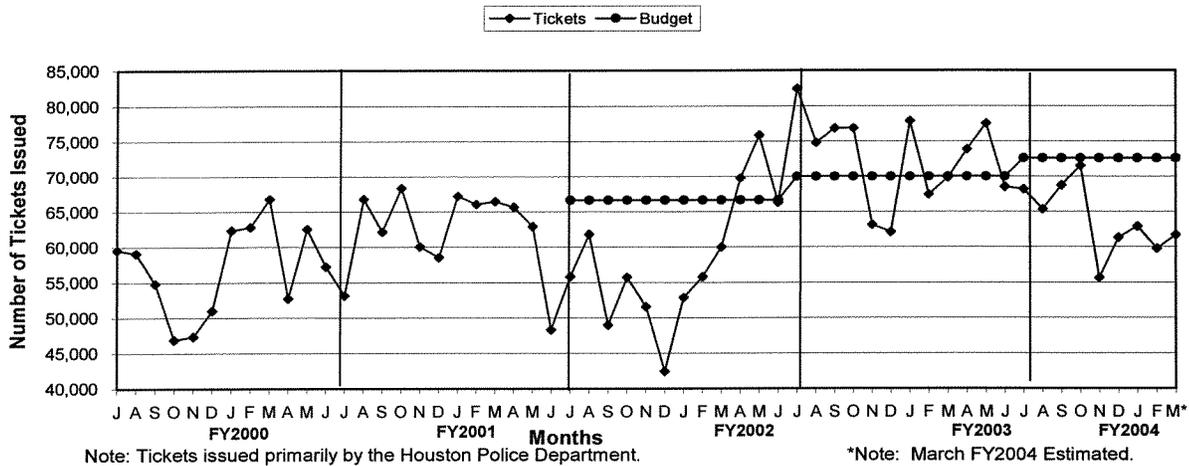


# TREND INDICATORS - MUNICIPAL COURTS

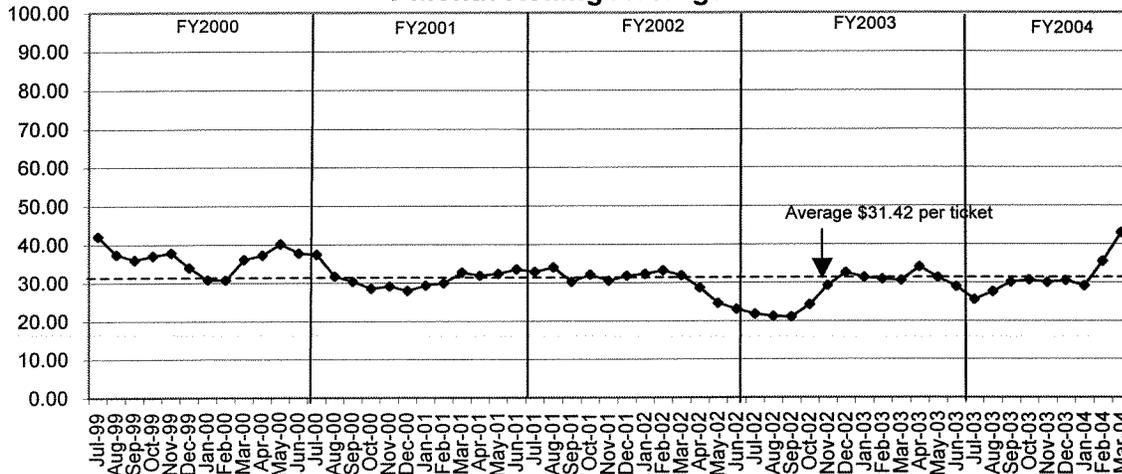
## Total Municipal Courts Revenue



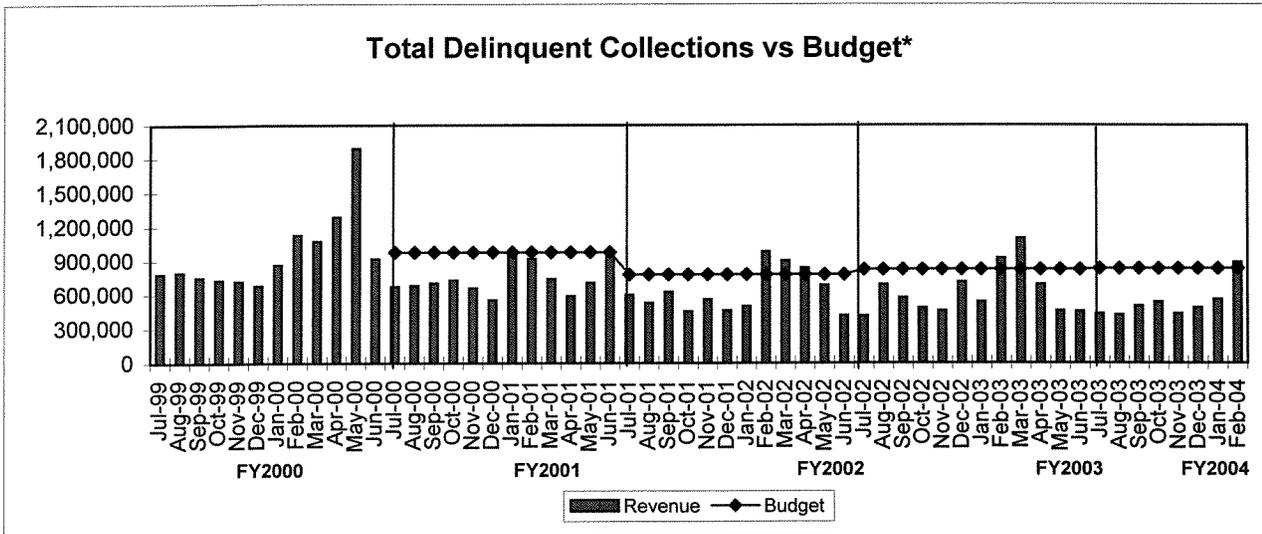
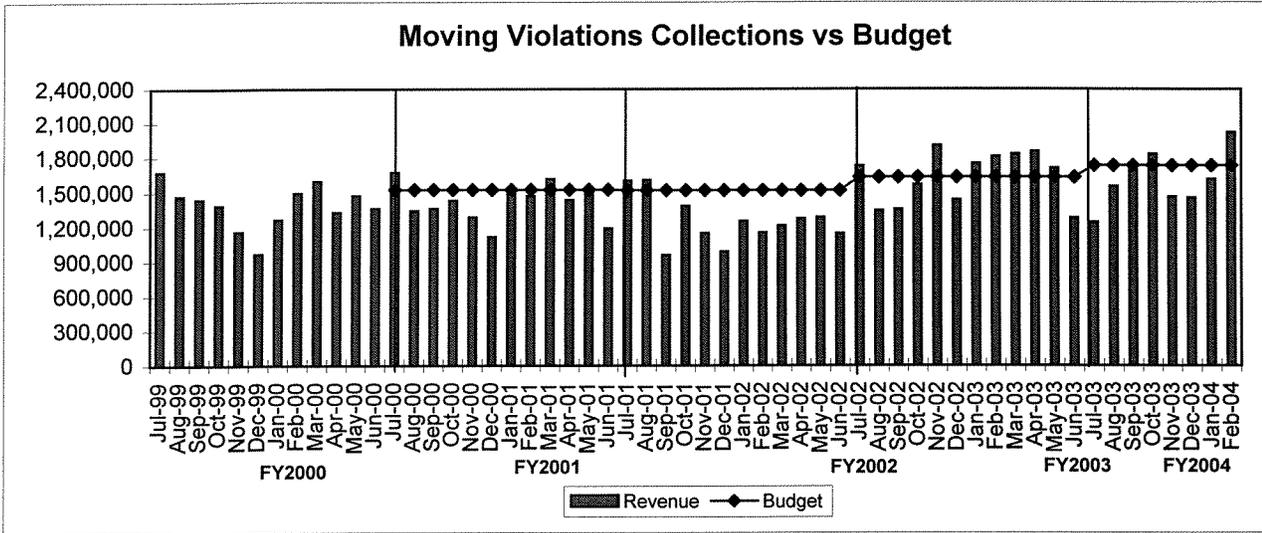
## Number of Traffic Citations Issued



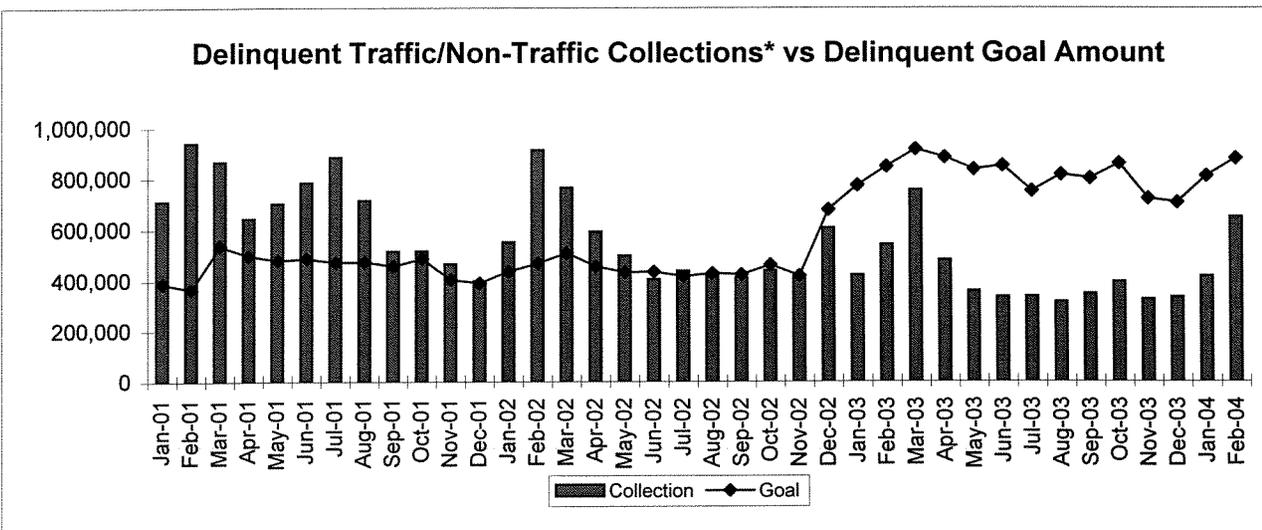
## Moving Violations Revenue Per Ticket Issued (8100) 3 Month Rolling Average



# TREND INDICATORS - MUNICIPAL COURTS

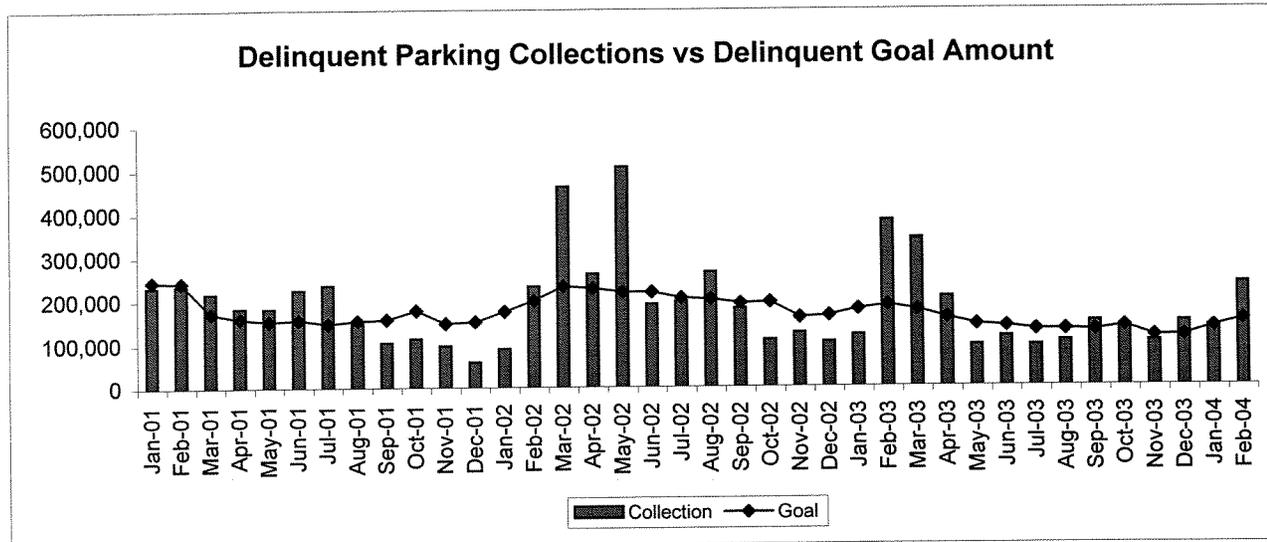
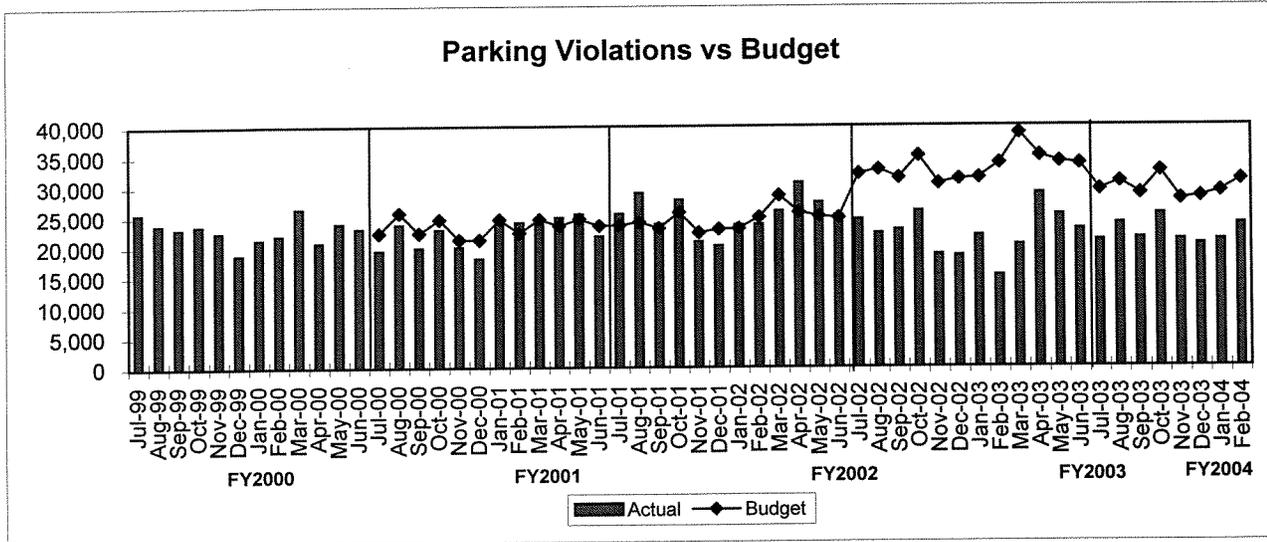
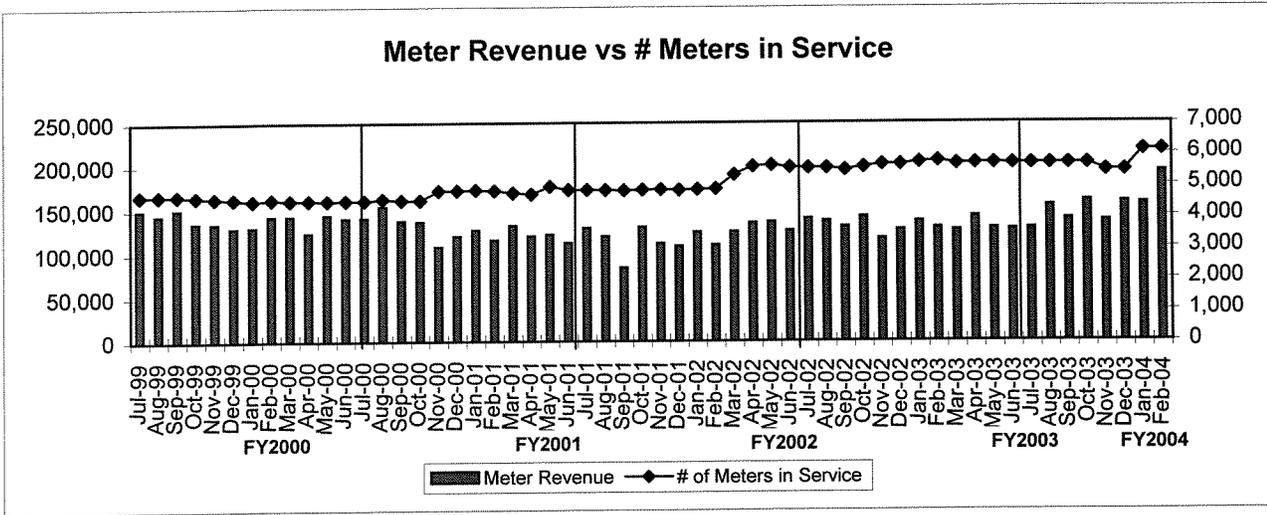


\*Net of fees and expenses paid to Linebarger



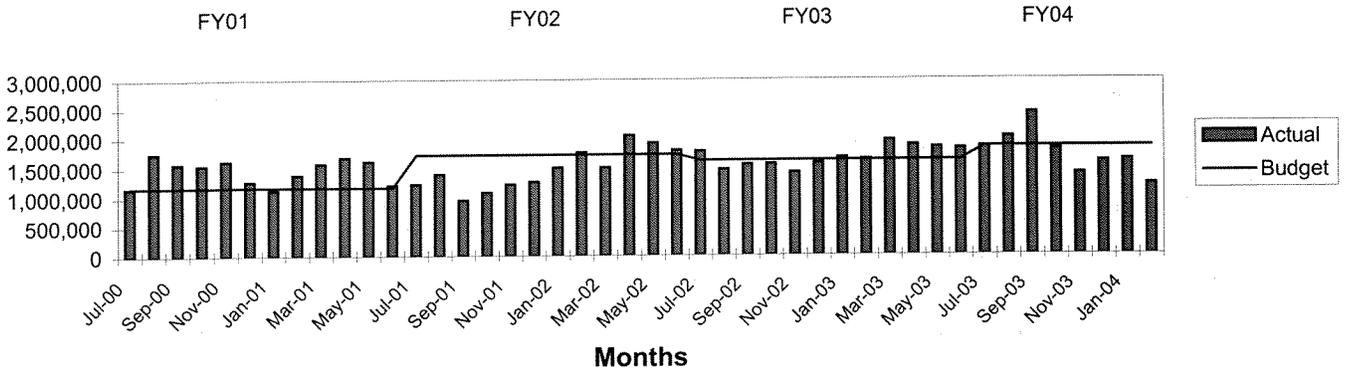
\*Excludes Delinquent Parking Collections

## TREND INDICATORS - MUNICIPAL COURTS

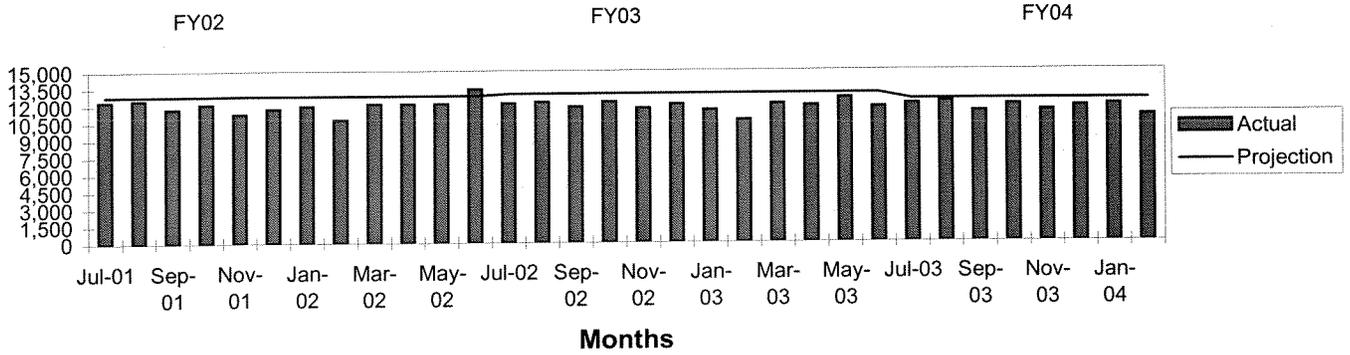


# TREND INDICATORS - AMBULANCE SERVICES

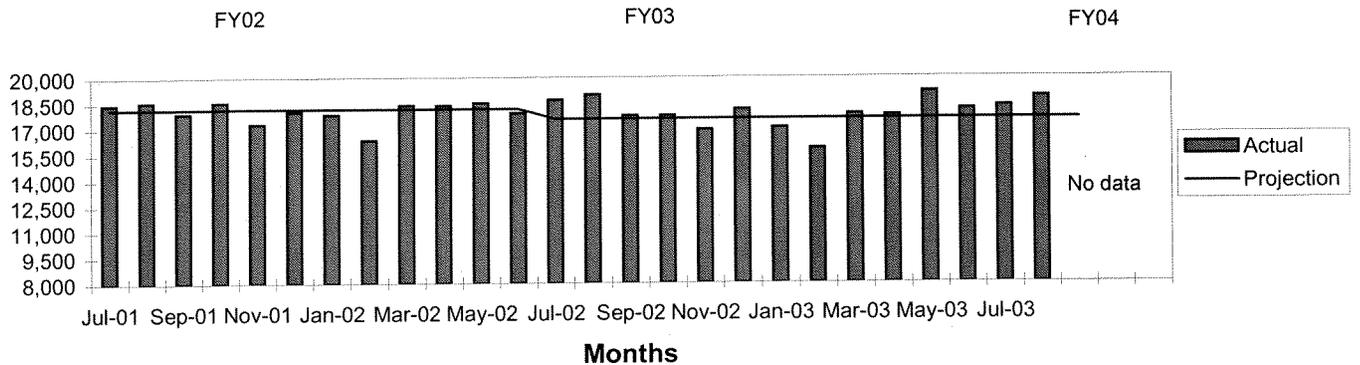
## EMS Revenue (Net Collections)



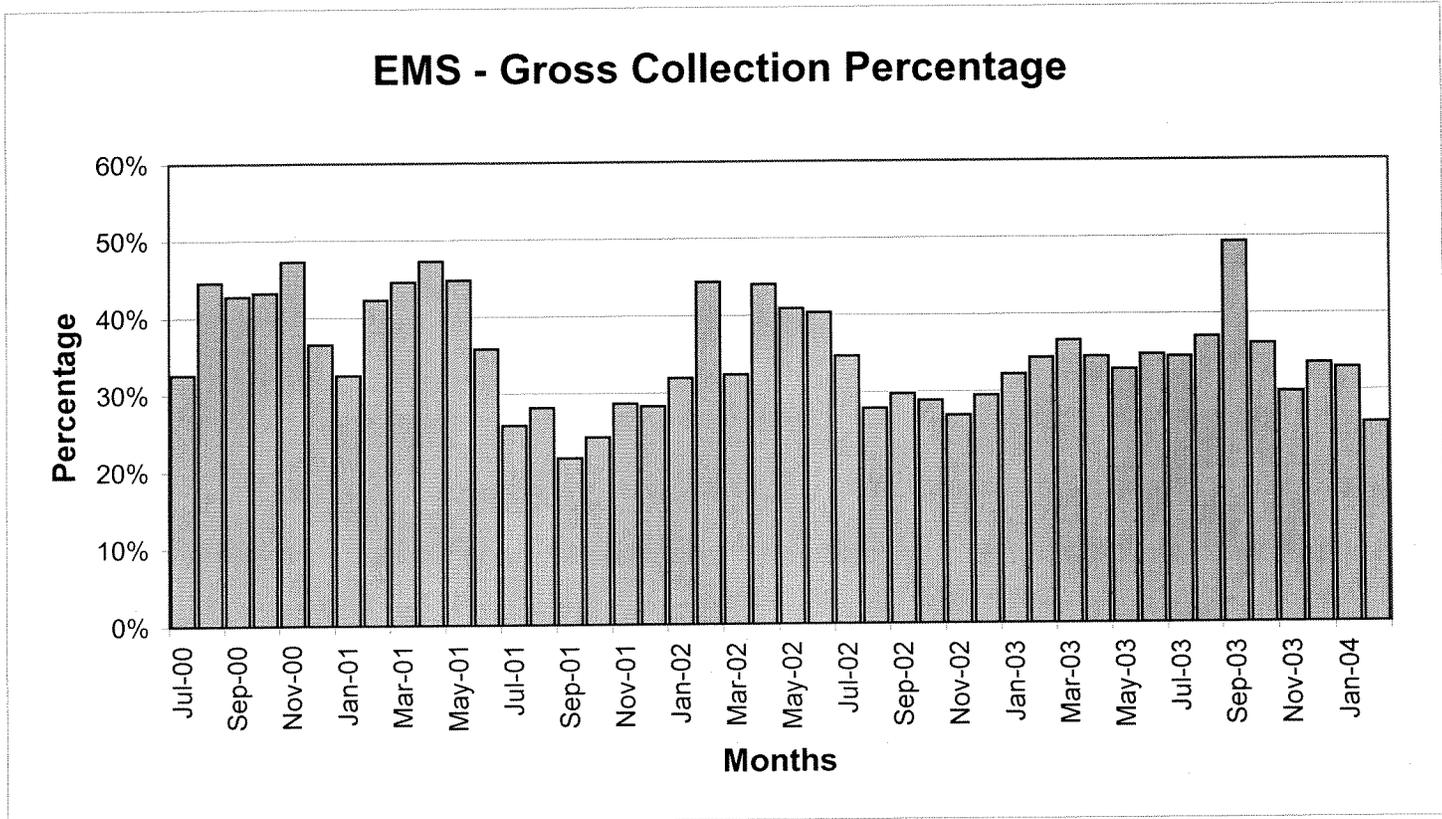
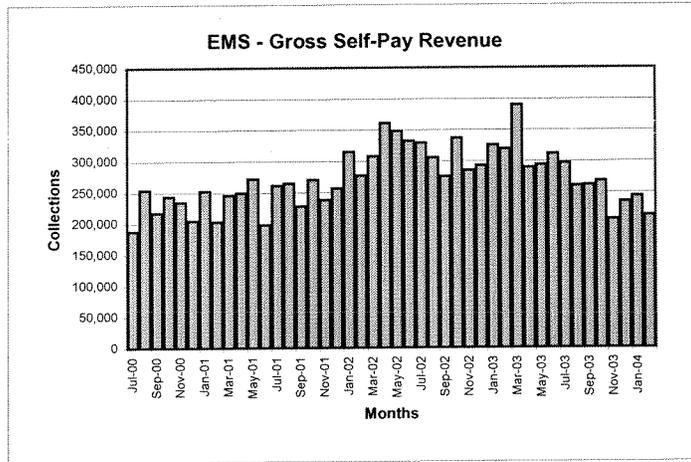
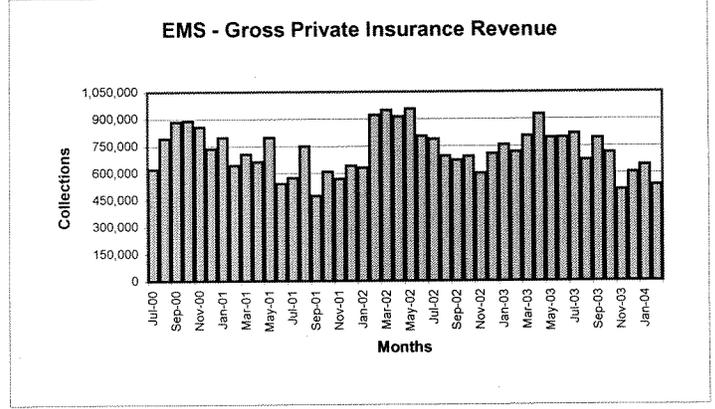
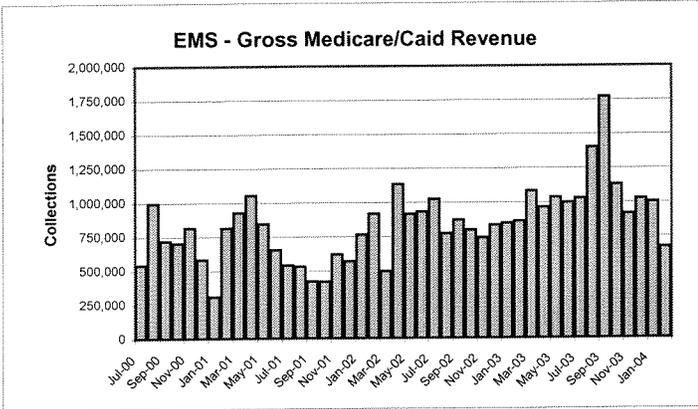
## EMS Transports



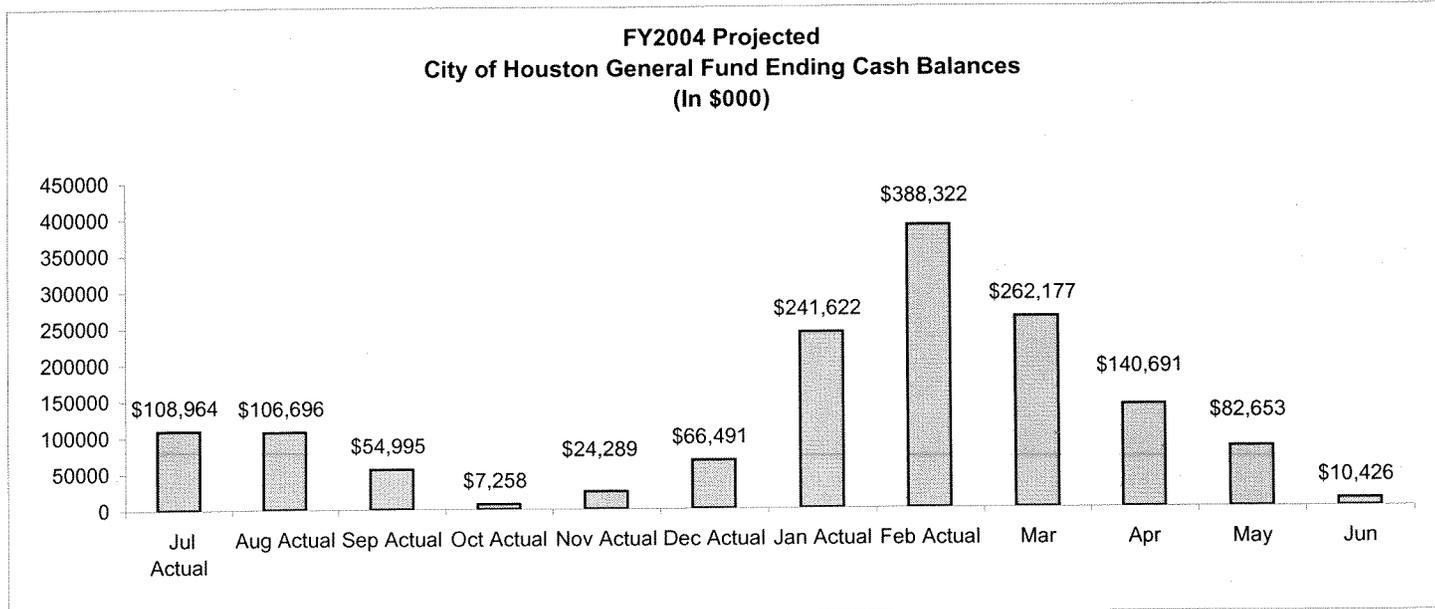
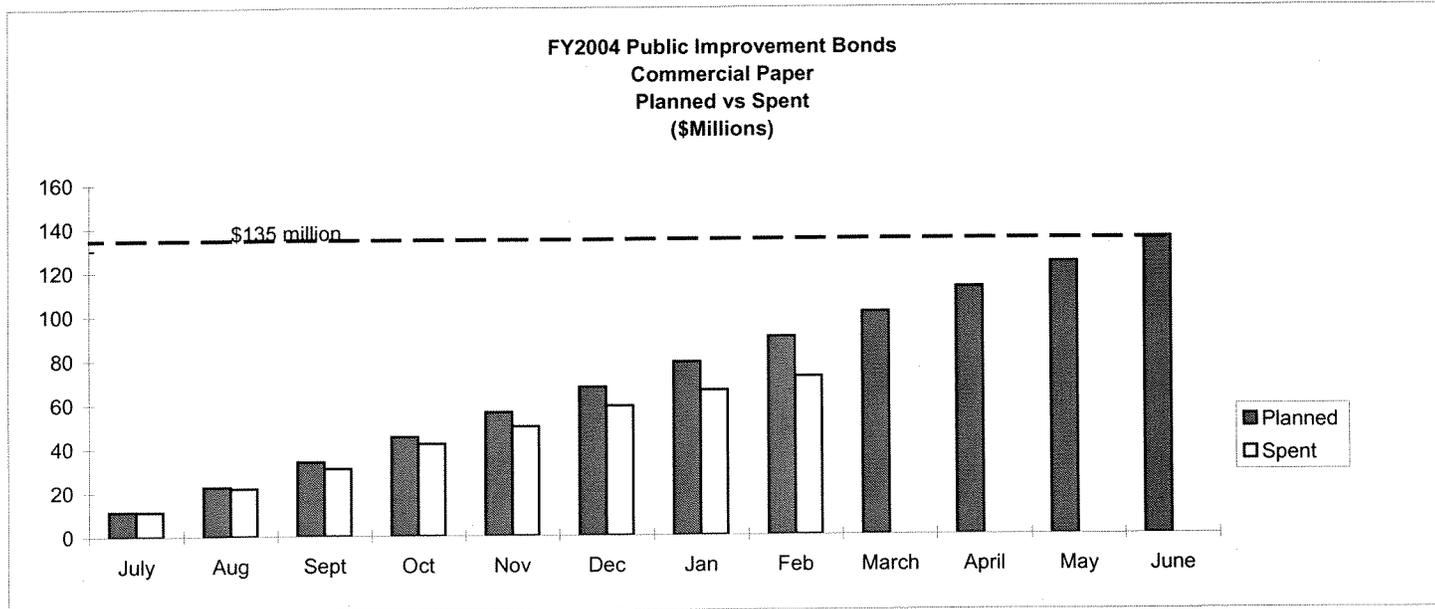
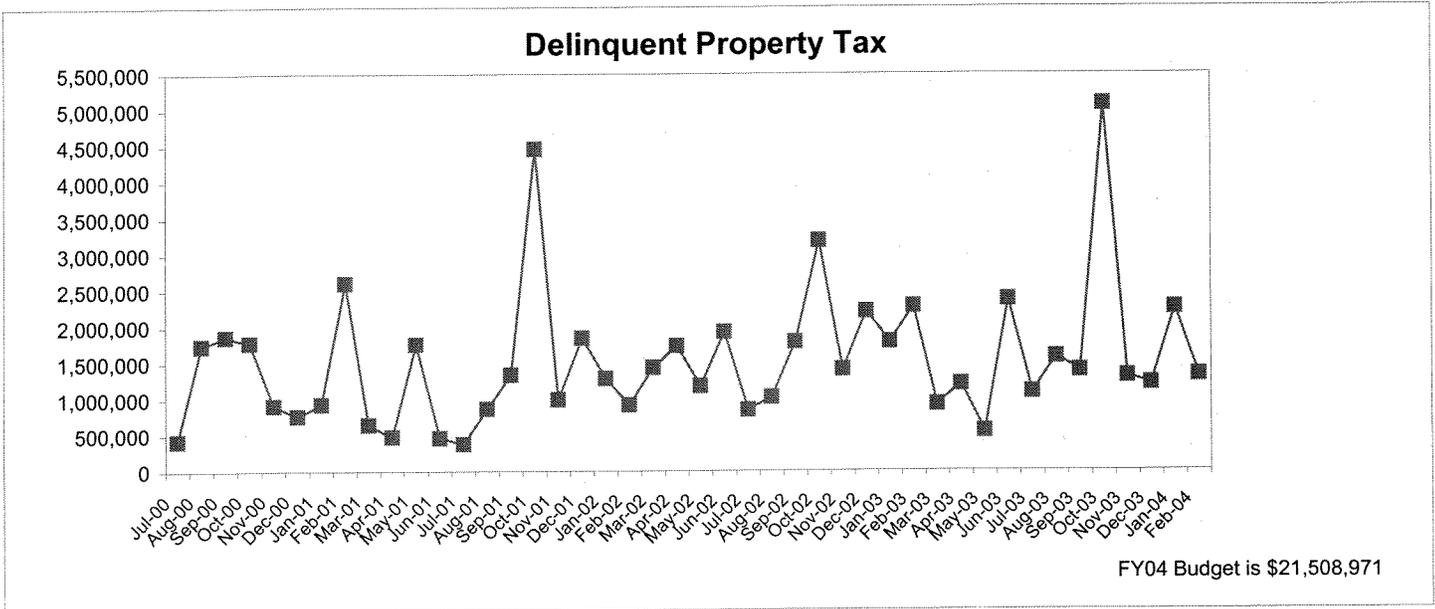
## EMS Incidents



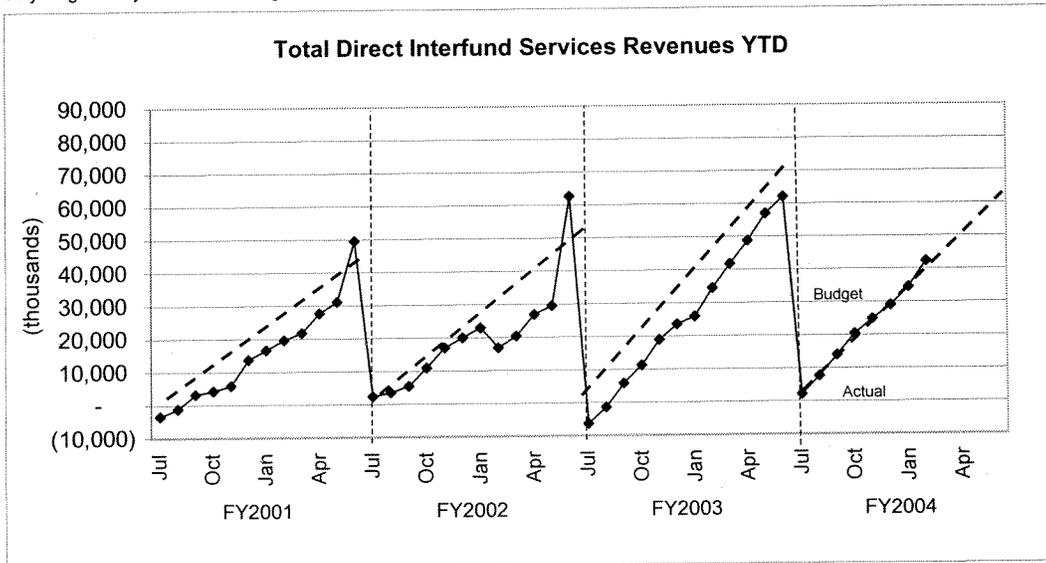
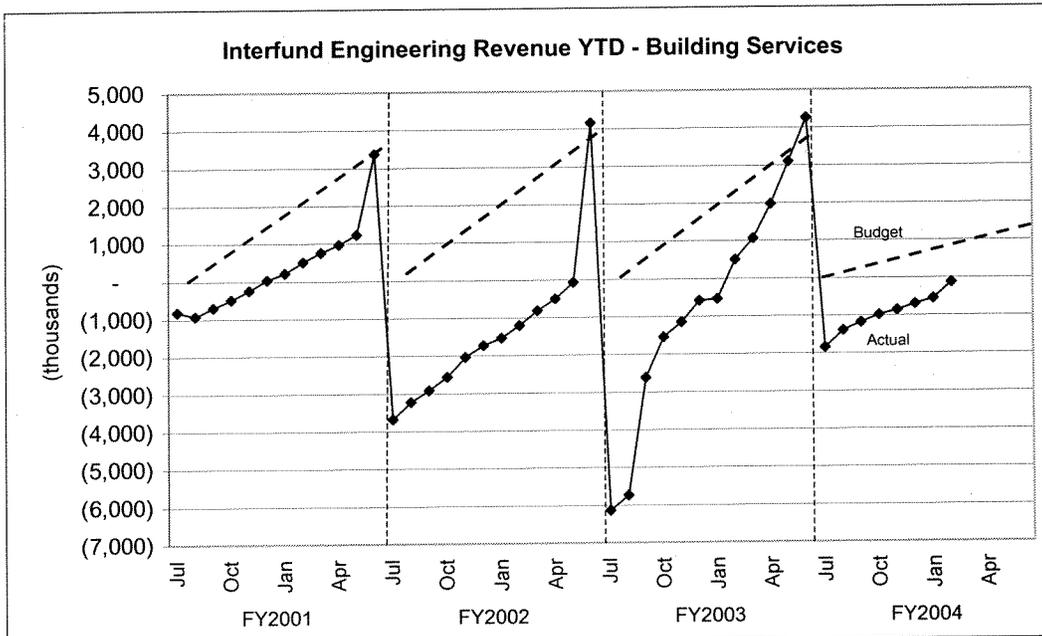
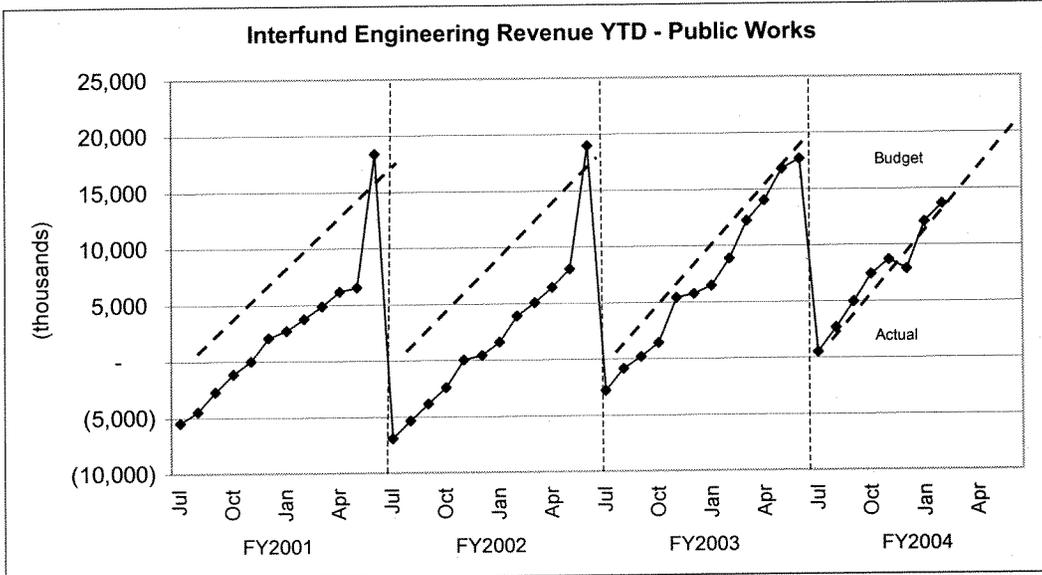
# TREND INDICATORS - AMBULANCE SERVICES



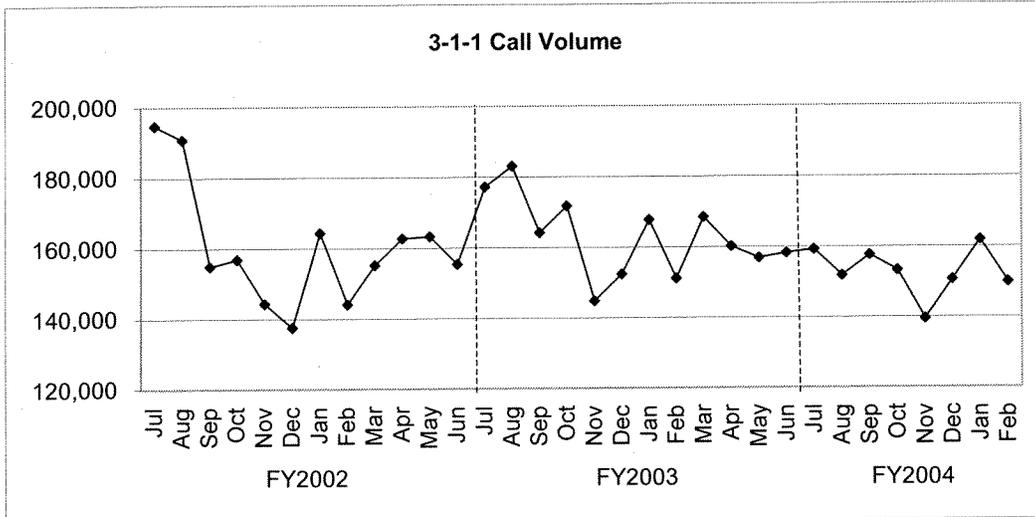
## TREND INDICATORS - MISCELLANEOUS



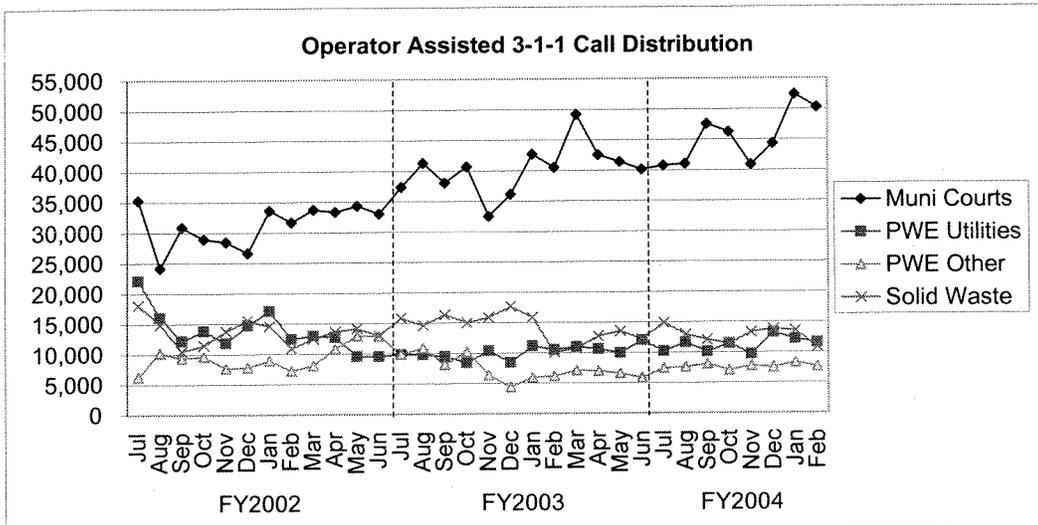
## TREND INDICATORS - MISCELLANEOUS



## TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.