

Monthly Financial and Operations Report
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OFFICE OF CITY CONTROLLER
CITY OF HOUSTON
INTER OFFICE CORRESPONDENCE

To	Mayor Bill White City Council Members	From	Annise D. Parker City Controller
		Date	July 1, 2005
		Subject	May 2005 Financial Report

Attached is the Monthly Financial and Operations Report for the period ending May 31, 2005.

GENERAL FUND

Our revenue projection has increased by \$2.8 million. \$1.1 million of the increase is attributed to higher than expected collections for ambulance fees. The rest of the increase is due to higher year-to-date receipts in various revenue categories, including Indirect Cost Recoveries for grants in the Health Department and other City departments.

We are decreasing our projection for expenditures. The change is due to numerous true-ups at the department level and in General Government, including \$5 million in personnel cost savings at the Police Department that is the result of attrition, a restructuring of the Meet and Confer Contract, changes in health benefits and the Phase Down Program.

ENTERPRISE FUNDS

In Aviation, a \$3.3 million decline in year-to-date landing area fees and a \$3 million decrease in building and ground area fees is offset by a \$1.4 million increase in parking and concessions fees for a net decrease in our operating revenue projections of \$4.9 million. Non-operating revenues increased by \$1.2 million due to higher year-to-date interest income.

In Convention and Entertainment, a \$652,000 increase in concession revenues is offset by a \$232,000 increase in Personnel expenses. The result is a \$420,000 net increase in operating income. Non-operating revenues decreased by a net of \$580,000. Operating Transfers decreased by \$1.5 million because an anticipated transfer from the Disaster Recovery Fund did not take place this fiscal year.

Non-operating revenues for the Combined Utility System are up by \$689,000 due mostly to higher year-to-date interest income. Our projection of Operating expenses has decreased by \$2 million because the Northeast Treatment Plant is not yet operational. This resulted in a total net revenue increase of \$2.7 million.

**Mayor Bill White
City Council Members
May 2005 Monthly Financial and Operations Report**

COMMERCIAL PAPER AND BONDS

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure. At month-end, the ratio for each type of outstanding debt was:

General Obligation	17.1%
Combined Utility System	20.7%
Aviation	17.7%
Convention and Entertainment	27.4%

Respectfully submitted,



Annise D. Parker
City Controller



CITY OF HOUSTON

Finance and Administration
Department

Interoffice

Correspondence

To: Mayor Bill White
Members of City Council

From: Judy Gray Johnson, Director
Finance and Administration

Date: June 30, 2005

Subject: May Monthly Financial
and Operations Report

Attached is the Monthly Financial and Operations Report for the period ending May 31, 2005.

General Fund Revenues

Our projection for General Fund revenues is almost unchanged from last month, down by only \$13,000. None of the changes are significant.

General Fund Expenditures

Our projection for General Fund expenditures is approximately \$4.2 million lower than last month. Police department expenditures are projected to be approximately \$5 million lower than last month, primarily due to savings from restructuring the Meet and Confer Agreement. This is offset by a number of insignificant increases in other departments.

General Fund Ending Fund Balance

We are projecting an ending unreserved undesignated fund balance of \$99.8 million, which is 7.7% of estimated expenditures less debt service.

Combined Utility System

We are projecting that the operating transfer to the Combined Utility System General Purpose Fund will be approximately \$2.7 more than last month. This increase is primarily attributable to a projected \$2 million decrease in operating expenses as the Houston Area Water Corporation Northeast Plant is not yet operational.

Aviation

We are projecting that the operating transfer to Capital Improvement will be approximately \$20 million more than last month. This increase is due to applying \$23.5 million in grant funds toward the payment of debt service, offset by a decrease of \$4.9 million for operating revenues, a decrease in operating expenses of \$367 thousand and an increase in non-operating revenues of \$1.2 million (primarily interest income).

Please let me know if you have any questions.


Judy Gray Johnson, Director

General Fund
Comparative Projections
Controller's Office and Finance and Administration
For the period ended May 31, 2005
(amounts expressed in thousands)

	FY2004 Actual	Adopted Budget	Current Budget	FY2005 % of Budget	Controller's Projection	F & A Projection	Variance between Controller and F&A
Revenues							
General Property Taxes	\$ 660,999	\$ 671,553	\$ 671,553	46%	\$ 667,865	\$ 669,824	1,959
Industrial Assessments	15,167	14,406	14,406	1%	14,600	14,406	(194)
Sales Tax	347,982	371,548	371,548	26%	371,134	372,000	866
Electric Franchise	76,394	77,384	77,384	5%	77,672	77,750	78
Telephone Franchise	52,926	51,000	51,000	4%	51,000	51,000	0
Gas Franchise	16,535	16,568	16,568	1%	18,300	18,517	217
Other Franchise	15,524	15,447	15,447	1%	15,674	15,602	(72)
Licenses and Permits	15,271	15,355	15,355	1%	17,595	17,408	(187)
Intergovernmental	19,524	30,664	30,664	2%	30,263	30,614	351
Charges for Services	39,875	41,534	41,534	3%	38,580	39,575	995
Direct Interfund Services	57,056	65,961	65,961	5%	60,993	60,993	0
Indirect Interfund Services	14,647	10,419	10,419	1%	10,864	10,864	0
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3%	47,263	47,266	3
Other Fines and Forfeits	2,131	4,540	4,540	0%	2,199	2,223	24
Interest	5,130	5,000	5,000	0%	6,050	6,000	(50)
Miscellaneous/Other	16,046	11,939	11,939	1%	16,064	15,800	(264)
Total Revenues	<u>1,400,212</u>	<u>1,450,919</u>	<u>1,450,919</u>	<u>100%</u>	<u>1,446,116</u>	<u>1,449,842</u>	<u>3,726</u>
Expenditures							
Affirmative Action	1,668	1,632	1,704	0%	1,704	1,704	0
Building Services	24,629	23,253	24,745	2%	24,745	24,745	0
City Council	3,920	4,203	4,428	0%	4,428	4,428	0
City Secretary	821	707	722	0%	695	695	0
Controller	5,786	5,837	6,142	0%	6,142	6,142	0
Finance and Administration	18,631	19,806	20,886	1%	19,903	19,903	0
Fire	281,525	292,942	293,242	20%	293,204	293,204	0
Health and Human Services	51,121	49,430	51,229	3%	50,599	50,599	0
Human Resources	2,351	2,287	2,417	0%	2,265	2,265	0
Information Technology	12,562	12,394	12,852	1%	12,852	12,852	0
Legal	11,125	10,798	11,257	1%	11,086	11,086	0
Library	32,456	32,891	33,598	2%	33,598	33,598	0
Mayor's Office	1,859	1,768	1,920	0%	1,920	1,920	0
Municipal Courts - Administration	16,274	16,217	16,498	1%	16,262	16,262	0
Municipal Courts - Justice	3,949	3,992	4,175	0%	4,259	4,259	0
Parks and Recreation	43,186	46,993	48,213	3%	48,149	48,149	0
Planning and Development	13,986	13,456	7,578	1%	7,318	7,318	0
Police	473,222	516,003	524,465	35%	512,684	512,684	0
Public Works and Engineering	86,938	88,671	89,286	6%	88,120	88,120	0
Solid Waste Management	61,673	61,130	67,041	4%	67,041	67,041	0
Total Departmental Expenditures	<u>1,147,682</u>	<u>1,204,410</u>	<u>1,222,398</u>	<u>81%</u>	<u>1,206,974</u>	<u>1,206,974</u>	<u>0</u>
Non-Departmental Expenditures and Other Uses							
General Government	88,314	62,497	92,414	6%	90,150	90,150	0
Debt Service Transfer	165,000	188,000	188,000	13%	188,000	188,000	0
Total Non-Dept. Exp. and Other Uses	<u>253,314</u>	<u>250,497</u>	<u>280,414</u>	<u>19%</u>	<u>278,150</u>	<u>278,150</u>	<u>0</u>
Total Expenditures and Other Uses	<u>1,400,996</u>	<u>1,454,908</u>	<u>1,502,813</u>	<u>100%</u>	<u>1,485,124</u>	<u>1,485,124</u>	<u>0</u>
Net Current Activity	<u>(784)</u>	<u>(3,989)</u>	<u>(51,894)</u>		<u>(39,008)</u>	<u>(35,282)</u>	<u>3,726</u>
Transfers from other funds	6,800	3,500	3,500		3,000	3,000	
Pension Bond Proceeds	-	-	47,905		47,905	47,905	
Disaster Recovery Fund Transfer	-	-	-		-	-	
Change in Misc Other Reserves	(857)	-	-		-	-	
Unreserved Fund Balance, Beginning of Year	105,101	110,260	110,260		110,260	110,260	
Unreserved Fund Balance, End of Year	<u>\$ 110,260</u>	<u>\$ 109,771</u>	<u>\$ 109,771</u>		<u>\$ 122,157</u>	<u>\$ 125,883</u>	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)		(2,074)	(2,074)	
Designated for Rainy Day Fund	<u>(20,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>		<u>(20,000)</u>	<u>(20,000)</u>	
Undesignated Fund Balance, End of Year	<u>\$ 88,186</u>	<u>\$ 87,697</u>	<u>\$ 87,697</u>		<u>\$ 100,083</u>	<u>\$ 103,809</u>	

General Fund
Controller's Office
For the period ended May 31, 2005
(amounts expressed in thousands)

	FY2005							
	FY2004 Actual	Adopted Budget	Current Budget	Current Month	YTD	Controller's Projection	Variance from Current Budget	% Variance
Revenues								
General Property Taxes	\$ 660,999	\$ 671,553	\$ 671,553	\$ 8,463	\$ 657,856	\$ 667,865	\$ (3,688)	-0.5%
Industrial Assessments	15,167	14,406	14,406	969	13,206	14,600	194	1.3%
Sales Tax	347,982	371,548	371,548	28,468	334,935	371,134	(414)	-0.1%
Electric Franchise	76,394	77,384	77,384	5,653	71,465	77,672	288	0.4%
Telephone Franchise	52,926	51,000	51,000	2,485	46,114	51,000	0	0.0%
Gas Franchise	16,535	16,568	16,568	1,161	16,966	18,300	1,732	10.5%
Other Franchise	15,524	15,447	15,447	1,615	15,219	15,674	227	1.5%
Licenses and Permits	15,271	15,355	15,355	1,719	16,065	17,595	2,240	14.6%
Intergovernmental	19,524	30,664	30,664	4,581	21,608	30,263	(401)	-1.3%
Charges for Services	39,875	41,534	41,534	4,147	35,094	38,580	(2,954)	-7.1%
Direct Interfund Services	57,056	65,961	65,961	5,410	55,165	60,993	(4,968)	-7.5%
Indirect Interfund Services	14,647	10,419	10,419	831	9,331	10,864	445	4.3%
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3,895	42,803	47,263	(338)	-0.7%
Other Fines and Forfeits	2,131	4,540	4,540	170	2,066	2,199	(2,341)	-51.6%
Interest	5,130	5,000	5,000	781	5,623	6,050	1,050	21.0%
Miscellaneous/Other	16,046	11,939	11,939	876	11,411	16,064	4,125	34.6%
Total Revenues	1,400,212	1,450,919	1,450,919	71,224	1,354,927	1,446,116	(4,803)	-0.3%
Expenditures								
Departmental								
Affirmative Action	1,668	1,632	1,704	97	1,574	1,704	0	0.0%
Building Services	24,629	23,253	24,745	2,566	22,077	24,745	0	0.0%
City Council	3,920	4,203	4,428	348	3,814	4,428	0	0.0%
City Secretary	821	707	722	55	599	695	27	3.7%
Controller	5,786	5,837	6,142	519	5,325	6,142	0	0.0%
Finance and Administration	18,631	19,806	20,886	1,697	17,496	19,903	983	4.7%
Fire	281,525	292,942	293,242	23,565	263,383	293,204	38	0.0%
Health and Human Services	51,121	49,430	51,229	3,777	45,607	50,599	630	1.2%
Human Resources	2,351	2,287	2,417	186	2,018	2,265	152	6.3%
Information Technology	12,562	12,394	12,852	1,138	11,226	12,852	0	0.0%
Legal	11,125	10,798	11,257	996	9,887	11,086	171	1.5%
Library	32,456	32,891	33,598	2,811	29,797	33,598	0	0.0%
Mayor's Office	1,859	1,768	1,920	(89)	1,655	1,920	0	0.0%
Municipal Courts - Administration	16,274	16,217	16,498	1,416	14,480	16,262	236	1.4%
Municipal Courts - Justice	3,949	3,992	4,175	355	3,808	4,259	(84)	-2.0%
Parks and Recreation	43,186	46,993	48,213	4,505	42,111	48,149	64	0.1%
Planning and Development	13,986	13,456	7,578	644	6,415	7,318	260	3.4%
Police	473,222	516,003	524,465	38,792	459,192	512,684	11,781	2.2%
Public Works and Engineering	86,938	88,671	89,286	8,366	78,239	88,120	1,166	1.3%
Solid Waste Management	61,673	61,130	67,041	5,872	61,193	67,041	0	0.0%
Total Departmental Expenditures	1,147,682	1,204,410	1,222,398	97,616	1,079,896	1,206,974	15,424	1.3%
Non-Departmental Expenditures and Other Uses								
General Government	88,314	62,497	92,414	8,399	76,280	90,150	2,264	2.4%
Debt Service Transfer	165,000	188,000	188,000	0	188,000	188,000	0	0.0%
Total Non-Dept. Exp. And Other Uses	253,314	250,497	280,414	8,399	264,280	278,150	2,264	0.8%
Total Expenditures and Other Uses	1,400,996	1,454,908	1,502,813	106,015	1,344,176	1,485,124	17,688	1.2%
Net Current Activity	(784)	(3,989)	(51,894)	(34,791)	10,751	(39,008)	12,886	
Transfers from other funds	6,800	3,500	3,500	831	831	3,000	(500)	
Pension Bond Proceeds	-	-	47,905	25,129	47,905	47,905	0	
Disaster Recovery Fund Transfer	-	-	-	-	-	-	-	
Change in Misc. Other Reserves	(857)	-	-	-	-	-	-	
Unreserved Fund Balance, Beg. of Year	105,101	110,260	110,260	110,260	110,260	110,260	0	
Unreserved Fund Balance, End of Year	110,260	109,771	109,771	101,429	169,747	122,157	12,386	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)	-	-	(2,074)	0	
Designated for Rainy Day Fund	(20,000)	(20,000)	(20,000)	-	-	(20,000)	0	
Undesignated Fund Balance, End of Year	\$ 88,186	\$ 87,697	\$ 87,697	\$ 101,429	\$ 169,747	\$ 100,083	\$ 12,386	

General Fund
Finance and Administration
For the period ended May 31, 2005
(amounts expressed in thousands)

	FY2005							
	FY2004 Actual	Adopted Budget	Current Budget	Current Month	YTD	F & A Projection	Variance from Current Budget	% Variance
Revenues								
General Property Taxes	\$ 660,999	\$ 671,553	671,553	\$ 8,463	\$ 657,856	\$ 669,824	(1,729)	-0.3%
Industrial Assessments	15,167	14,406	14,406	969	13,206	14,406	0	0.0%
Sales Tax	347,982	371,548	371,548	28,468	334,935	372,000	452	0.1%
Electric Franchise	76,394	77,384	77,384	5,653	71,465	77,750	366	0.5%
Telephone Franchise	52,926	51,000	51,000	2,485	46,114	51,000	0	0.0%
Gas Franchise	16,535	16,568	16,568	1,161	16,966	18,517	1,949	11.8%
Other Franchise	15,524	15,447	15,447	1,615	15,219	15,602	155	1.0%
Licenses and Permits	15,271	15,355	15,355	1,719	16,065	17,408	2,053	13.4%
Intergovernmental	19,524	30,664	30,664	4,581	21,608	30,614	(50)	-0.2%
Charges for Services	39,875	41,534	41,534	4,147	35,094	39,575	(1,959)	-4.7%
Direct Interfund Services	57,056	65,961	65,961	5,410	55,165	60,993	(4,968)	-7.5%
Indirect Interfund Services	14,647	10,419	10,419	831	9,331	10,864	445	4.3%
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3,895	42,803	47,266	(335)	-0.7%
Other Fines and Forfeits	2,131	4,540	4,540	170	2,066	2,223	(2,317)	-51.0%
Interest	5,130	5,000	5,000	781	5,623	6,000	1,000	20.0%
Miscellaneous/Other	16,046	11,939	11,939	876	11,411	15,800	3,861	32.3%
Total Revenues	<u>1,400,212</u>	<u>1,450,919</u>	<u>1,450,919</u>	<u>71,224</u>	<u>1,354,927</u>	<u>1,449,842</u>	<u>(1,077)</u>	<u>-0.1%</u>
Expenditures								
Departmental								
Affirmative Action	1,668	1,632	1,704	97	1,574	1,704	0	0.0%
Building Services	24,629	23,253	24,745	2,566	22,077	24,745	0	0.0%
City Council	3,920	4,203	4,428	348	3,814	4,428	0	0.0%
City Secretary	821	707	722	55	599	695	27	3.7%
Controller	5,786	5,837	6,142	519	5,325	6,142	0	0.0%
Finance and Administration	18,631	19,806	20,886	1,697	17,496	19,903	983	4.7%
Fire	281,525	292,942	293,242	23,565	263,383	293,204	38	0.0%
Health and Human Services	51,121	49,430	51,229	3,777	45,607	50,599	630	1.2%
Human Resources	2,351	2,287	2,417	186	2,018	2,265	152	6.3%
Information Technology	12,562	12,394	12,852	1,138	11,226	12,852	0	0.0%
Legal	11,125	10,798	11,257	996	9,887	11,086	171	1.5%
Library	32,456	32,891	33,598	2,811	29,797	33,598	0	0.0%
Mayor's Office	1,859	1,768	1,920	(89)	1,655	1,920	0	0.0%
Municipal Courts - Administration	16,274	16,217	16,498	1,416	14,480	16,262	236	1.4%
Municipal Courts - Justice	3,949	3,992	4,175	355	3,808	4,259	(84)	-2.0%
Parks and Recreation	43,186	46,993	48,213	4,505	42,111	48,149	64	0.1%
Planning and Development	13,986	13,456	7,578	644	6,415	7,318	260	3.4%
Police	473,222	516,003	524,465	38,792	459,192	512,684	11,781	2.2%
Public Works and Engineering	86,938	88,671	89,286	8,366	78,239	88,120	1,166	1.3%
Solid Waste Management	61,673	61,130	67,041	5,872	61,193	67,041	0	0.0%
Total Departmental Expenditures	<u>1,147,682</u>	<u>1,204,410</u>	<u>1,222,398</u>	<u>97,616</u>	<u>1,079,896</u>	<u>1,206,974</u>	<u>15,424</u>	<u>1.3%</u>
Non-Departmental Expenditures and Other Uses								
General Government	88,314	62,497	92,414	8,399	76,280	90,150	2,264	2.4%
Debt Service Transfer	165,000	188,000	188,000	0	188,000	188,000	0	0.0%
Total Non-Dept. Exp. and Other Uses	<u>253,314</u>	<u>250,497</u>	<u>280,414</u>	<u>8,399</u>	<u>264,280</u>	<u>278,150</u>	<u>2,264</u>	<u>0.8%</u>
Total Expenditures and Other Uses	<u>1,400,996</u>	<u>1,454,908</u>	<u>1,502,813</u>	<u>106,015</u>	<u>1,344,176</u>	<u>1,485,124</u>	<u>17,688</u>	<u>1.2%</u>
Net Current Activity	(784)	(3,989)	(51,894)	(34,791)	10,751	(35,282)	16,611	
Transfers from other funds	6,800	3,500	3,500	831	831	3,000	(500)	
Pension Bond Proceed	-	-	47,905	25,129	47,905	47,905	0	
Disaster Recovery Fund Transfer	-	-	-	-	-	-	-	
Change in Misc. Other Reserves	(857)	-	-	-	-	-	-	
Unreserved Fund Balance, Beg. of Year	105,101	110,260	110,260	110,260	110,260	110,260	0	
Unreserved Fund Balance, End of Year	110,260	109,771	109,771	101,429	169,747	125,883	16,111	
Designated for Sign Abatement	(2,074)	(2,074)	(2,074)	-	-	(2,074)	-	
Designated for Rainy Day Fund	(20,000)	(20,000)	(20,000)	-	-	(20,000)	-	
Undesignated Fund Balance, End of Year	<u>\$ 88,186</u>	<u>\$ 87,697</u>	<u>\$ 87,697</u>	<u>\$ 101,429</u>	<u>\$ 169,747</u>	<u>\$ 103,809</u>	<u>\$ 16,112</u>	

General Fund
General Government
For the period ended May 31, 2005
(amounts expressed in thousands)

	FY2004	Adopted	Current	Current	FY2005		Controller's	F&A
	Actual	Budget	Budget	Month	YTD	YTD as % of	Projection	Projection
						Current Budget		
Non-Dept. Exp.and Other Uses								
General Government								
Pension-Civilian	0	(14,595)	0	0	0	0.0%	0	0
Insurance-Civilian (Active)	(101)	0	0	0	0	0.0%	0	0
Insurance-Civilian (Retirees)	11,965	13,667	13,667	1,144	12,564	91.9%	13,741	13,741
Pension-Police	0	(22,905)	0	0	0	0.0%	0	0
Insurance-Classified (Retirees)	14,705	16,042	16,042	1,349	14,454	90.1%	15,700	15,700
Long Term Disability	12	0	0	0	0	0.0%	0	0
Compensation Contingency	0	7,600	0	0	0	0.0%	0	0
Total Personnel Services	26,581	(191)	29,709	2,493	27,018	90.9%	29,441	29,441
Insurance Fees	1,191	1,470	1,470	31	1,128	76.7%	1,171	1,171
Accounting and Auditing Svcs	865	608	608	29	952	156.6%	826	826
Advertising Svcs	167	200	225	52	262	116.4%	280	280
Legal Services	2,412	2,262	2,262	285	1,839	81.3%	2,219	2,219
Management Consulting Svcs.	1,106	372	372	0	210	56.5%	258	258
Misc Support Svcs	236	280	280	38	150	53.6%	250	250
Real Estate Lease	9,069	9,228	9,228	3,009	9,094	98.5%	9,069	9,069
Parking Space Rental	1	0	0	16	31	0.0%	0	0
METRO Commuter Passes	541	645	645	11	513	79.5%	530	530
Electricity	0	500	0	0	0	0.0%	0	0
Other Interfund Services	0	0	0	0	0	0.0%	0	0
Limited Purpose Annexation Pmts.	9,131	13,128	13,128	881	7,962	60.6%	12,428	12,428
Print Shop Services	0	0	0	0	4	0.0%	4	4
Printing and Reproduction Svcs.	8	0	0	1	2	0.0%	2	2
Tax Appraisal Fees	5,082	5,489	5,489	0	5,003	91.1%	5,003	5,003
Tax Refunds	0	0	0	0	0	0.0%	0	0
Billing and Collection Svcs	750	750	750	0	750	100.0%	750	750
Elections	3,440	1,000	1,000	0	1,329	132.9%	1,329	1,329
Claims and Judgments	4,550	6,000	6,000	694	4,771	79.5%	5,500	5,500
Contingency/Reserve	0	0	517	0	0	0.0%	0	0
Zoo Contract	7,372	7,494	7,494	625	6,870	91.7%	7,494	7,494
Misc Other Services and Charges	3,372	2,473	2,473	107	1,220	49.3%	1,764	1,764
Membership and Professional Fees	649	780	755	99	656	86.9%	684	684
Mgmt Initiative Savings	0	0	0	0	0	0.0%	0	0
Total Other Services and Charges	49,942	52,679	52,696	5,878	42,746	81.1%	49,561	49,561
Other Financing Uses								
Debt Service-Interest	1,793	2,000	2,000	0	261	13.1%	3,195	3,195
Transfers to General Fund	0	0	0	0	0	0.0%	0	0
Transfers to Conv & Entertain	163	350	350	28	150	0.0%	294	294
Transfers to Special Revenues	9,835	7,659	7,659	0	6,107	79.7%	7,659	7,659
Total Other Financing Uses	11,791	10,009	10,009	28	6,518	65.1%	11,148	11,148
Total General Government	88,314	62,497	92,414	8,399	76,282	82.5%	90,150	90,150
Debt Service Transfers								
Transfers to PIB Debt Svc	147,850	184,000	184,000	0	184,000	100.0%	184,000	184,000
Transfers to CO Debt Svc	17,150	4,000	4,000	0	4,000	100.0%	4,000	4,000
Total Debt Service Transfers	165,000	188,000	188,000	0	188,000	100.0%	188,000	188,000
Total Non-Dept. Exp and Other Uses	\$ 253,314	\$ 250,497	\$ 280,414	\$ 8,399	\$ 264,280	94.2%	\$ 278,150	\$ 278,150

Aviation Operating Fund
For the period ended May 31, 2005
(amounts expressed in thousands)

		FY2005				
	FY2004 Actual	Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Operating Revenues						
Landing Area	\$ 57,011	\$ 97,754	\$ 97,754	82,676	\$ 98,099	\$ 98,099
Bldg and Ground Area	115,777	146,739	146,739	132,819	149,501	149,501
Parking and Concession	94,537	92,128	92,128	88,340	99,023	99,023
Other	3,088	1,289	1,289	1,861	2,028	2,028
Total Operating Revenues	<u>270,413</u>	<u>337,910</u>	<u>337,910</u>	<u>305,696</u>	<u>348,651</u>	<u>348,651</u>
Operating Expenses						
Personnel	65,312	69,217	72,059	65,637	69,443	69,443
Supplies	4,516	5,932	5,932	5,141	6,301	6,301
Services	98,253	112,555	112,555	87,041	110,889	110,889
Non-Capital Outlay	842	830	830	500	772	772
Total Operating Expenses	<u>168,923</u>	<u>188,534</u>	<u>191,376</u>	<u>158,319</u>	<u>187,405</u>	<u>187,405</u>
Operating Income (Loss)	<u>101,490</u>	<u>149,376</u>	<u>146,534</u>	<u>147,377</u>	<u>161,246</u>	<u>161,246</u>
Nonoperating Revenues (Expenses)						
Interest Income	7,562	8,700	8,700	9,318	10,165	10,165
Other	128	0	0	58	59	59
Other Financing Sources - Pension Bonds	0	0	1,962	1,962	1,962	1,962
Total Nonoperating Rev (Exp)	<u>7,690</u>	<u>8,700</u>	<u>10,662</u>	<u>11,338</u>	<u>12,186</u>	<u>12,186</u>
Income (Loss) Before Operating Transfers	<u>109,180</u>	<u>158,076</u>	<u>157,196</u>	<u>158,715</u>	<u>173,432</u>	<u>173,432</u>
Operating Transfers						
Interfund Transfer - Oper Reserve	3,726	3,000	3,000	0	3,000	3,000
Debt Service Principal	18,865	25,165	25,165	20,015	28,186	28,186
Debt Service Interest	24,257	84,802	84,802	52,339	58,318	58,318
Renewal and Replacement	0	500	500	0	500	500
Capital Improvement	66,297	44,609	43,729	45,037	83,428	83,428
Total Operating Transfers	<u>113,145</u>	<u>158,076</u>	<u>157,196</u>	<u>117,391</u>	<u>173,432</u>	<u>173,432</u>
Net Income (Loss)						
Operating Fund Only	\$ <u>(3,965)</u>	\$ <u>0</u>	\$ <u>0</u>	<u>41,324</u>	\$ <u>0</u>	\$ <u>0</u>

About the Fund:

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund
For the period ended May 31, 2005
(amounts expressed in thousands)

		FY2005				
	FY2004 Actual	Adopted Budget	Current Budget	YTD	Controllers Projection	F & A Projection
Operating Revenues						
Facility Rentals	\$ 5,804	\$ 5,094	\$ 5,094	\$ 5,700	\$ 5,902	\$ 5,902
Parking	9,325	10,499	10,499	7,618	8,851	8,851
Food and Beverage Concessions	1,840	2,346	2,346	2,932	3,430	3,430
Contract Cleaning	176	246	246	195	258	258
Total Operating Revenues	<u>17,145</u>	<u>18,185</u>	<u>18,185</u>	<u>16,445</u>	<u>18,441</u>	<u>18,441</u>
Operating Expenses						
Personnel	6,640	6,010	6,551	6,003	6,551	6,551
Supplies	468	533	549	481	548	548
Services	19,799	23,295	23,742	17,472	21,554	21,554
Total Operating Expenses	<u>26,907</u>	<u>29,838</u>	<u>30,842</u>	<u>23,956</u>	<u>28,653</u>	<u>28,653</u>
Operating Income (Loss)	<u>(9,762)</u>	<u>(11,653)</u>	<u>(12,657)</u>	<u>(7,511)</u>	<u>(10,212)</u>	<u>(10,212)</u>
Nonoperating Revenues (Expenses)						
Hotel Occupancy Tax						
Current	44,993	44,000	44,000	41,917	42,000	42,000
Delinquent	1,149	900	900	1,050	1,200	1,200
Advertising Services	(9,545)	(10,120)	(10,120)	(7,300)	(9,833)	(9,833)
Promotion Contracts	(7,885)	(8,360)	(8,360)	(6,030)	(8,123)	(8,123)
Contracts/Sponsorships	(3,184)	(2,192)	(2,192)	(1,507)	(1,890)	(1,890)
Net Hotel Occupancy Tax	<u>25,528</u>	<u>24,228</u>	<u>24,228</u>	<u>28,130</u>	<u>23,354</u>	<u>23,354</u>
Interest Income	480	1,050	1,050	936	1,000	1,000
Capital Outlay	(105)	(5,379)	(12,321)	(8,385)	(9,735)	(9,735)
Non-Capital Outlay	15	(59)	(91)	(68)	(68)	(68)
Other Interest	(104)	(550)	(550)	(244)	(550)	(550)
Other	2,550	60	60	4,554	4,457	4,457
Other Financing Sources - Pension Bonds	<u>0</u>	<u>0</u>	<u>0</u>	<u>185</u>	<u>185</u>	<u>185</u>
Total Nonoperating Rev (Exp)	<u>28,364</u>	<u>19,350</u>	<u>12,376</u>	<u>25,108</u>	<u>18,643</u>	<u>18,643</u>
Income (Loss) Before Operating Transfers	<u>18,602</u>	<u>7,697</u>	<u>(281)</u>	<u>17,597</u>	<u>8,431</u>	<u>8,431</u>
Operating Transfers						
Transfers for Interest	6,064	7,100	6,710	6,111	6,258	6,258
Transfers for Principal	6,536	6,900	6,600	5,970	6,548	6,548
Interfund Transfers Out	1,531	0	1,309	1,559	1,559	1,559
Miller Outdoor Theater Transfer	0	0	0	0	(438)	(438)
Transfers to Special	(3,591)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Total Operating Transfers	<u>10,540</u>	<u>11,500</u>	<u>12,119</u>	<u>11,140</u>	<u>11,427</u>	<u>11,427</u>
Net Income (Loss)						
Operating Fund Only	<u>\$ 8,062</u>	<u>\$ (3,803)</u>	<u>\$ (12,400)</u>	<u>\$ 6,457</u>	<u>\$ (2,996)</u>	<u>\$ (2,996)</u>

About the Fund:

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages. These centers include the following: Jesse H. Jones Hall; Bayou Place; Houston Center for The Arts; Gus S. Wortham Center; George R. Brown Convention Center and the Tranquility Park and Civic Center garages.

Combined Utility System Fund
For the period ended May 31, 2005
(amounts expressed in thousands)

		FY2005				
	FY2004 Actual	Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Operating Revenues						
Water Sales	\$ 265,272	\$ 311,068	\$ 311,068	\$ 270,974	\$ 296,706	\$ 296,706
Sewer Sales	257,224	299,253	299,253	257,773	291,190	291,190
Penalties	4,150	3,741	3,741	4,215	4,288	4,288
Other	4,562	4,360	4,360	4,198	4,461	4,461
Total Operating Revenues	<u>531,208</u>	<u>618,422</u>	<u>618,422</u>	<u>537,160</u>	<u>596,645</u>	<u>596,645</u>
Operating Expenses						
Personnel	124,054	122,241	125,410	105,676	117,000	117,000
Supplies	23,141	26,007	26,922	25,096	28,000	28,000
Electricity and Gas	35,200	47,169	46,028	42,796	47,000	47,000
Contracts & Other Payments	84,323	92,013	92,378	66,756	78,000	78,000
Total Operating Expenses	<u>266,718</u>	<u>287,430</u>	<u>290,738</u>	<u>240,324</u>	<u>270,000</u>	<u>270,000</u>
Operating Income (Loss)	<u>264,490</u>	<u>330,992</u>	<u>327,684</u>	<u>296,836</u>	<u>326,645</u>	<u>326,645</u>
Nonoperating Revenues (Expenses)						
Interest Income	6,889	5,161	5,161	9,331	9,626	9,626
Sale of Property, Mains and Scrap	664	508	508	1,019	1,025	1,025
Other	9,934	7,863	7,863	7,847	7,862	7,862
Other Financing Sources - Pension Bonds	0	0	0	3,308	3,308	3,308
Gain on escrow restructure	0	0	0	31,838	31,838	31,838
Gross Revenue Contrib. from Water Auth.	60,687 *	0	0	0	0	0
Impact Fees	15,580	14,000	14,000	15,497	15,497	15,497
HAWC	(6,391)	(4,608)	(4,608)	(1,677)	(4,608)	(4,608)
CWA & TRA Contracts (P & I)	<u>(31,454)</u>	<u>(32,317)</u>	<u>(32,317)</u>	<u>(30,325)</u>	<u>(32,317)</u>	<u>(32,317)</u>
Total Nonoperating Rev (Exp)	<u>55,909</u>	<u>(9,393)</u>	<u>(9,393)</u>	<u>36,838</u>	<u>32,231</u>	<u>32,231</u>
Income (Loss) Before Operating Transfers	<u>320,399</u>	<u>321,599</u>	<u>318,291</u>	<u>333,674</u>	<u>358,876</u>	<u>358,876</u>
Operating Transfers						
Debt Service Principal	67,492	12,675	12,675	11,745	12,675	12,675
Debt Service Interest	154,238	179,902	179,902	169,706	179,902	179,902
Discretionary Debt	29,572	28,934	28,934	27,822	28,934	28,934
Other Contractual Obligations	0	474	474	0	474	474
Equipment Acquisition	8,145	17,862	17,862	5,384	12,000	12,000
CUS General Purpose Fund	46,752	49,752	46,444	0	92,891	92,891
Transfer to General Fund	4,100	2,000	2,000	0	2,000	2,000
Transfer to Combined Utility System	0	0	0	0	0	0
Transfer to Stormwater	10,100	30,000	30,000	27,500	30,000	30,000
Total Operating Transfers	<u>320,399</u>	<u>321,599</u>	<u>318,291</u>	<u>242,157</u>	<u>358,876</u>	<u>358,876</u>
Net Current Activity						
Operating Fund Only	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>91,517</u>	\$ <u>0</u>	\$ <u>0</u>

*Note: For CAFR purposes, this amount is treated as deferred revenues and is presented here to make it more comparable to the budgetary accounting basis used in the MFOR.

About the Fund:

The Combined Utility System Fund is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.

Stormwater Fund
For the period ending May 31, 2005
(amounts expressed in thousands)

	FY2005					
	FY2004 Actual	Adopted Budget	Current Budget	YTD	Controller's Projection	F&A Projection
Revenues						
Other Interfund Services*	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Miscellaneous	\$ 164	\$ 145	\$ 145	\$ 45	\$ 50	\$ 50
Total Revenues	<u>164</u>	<u>145</u>	<u>145</u>	<u>45</u>	<u>50</u>	<u>50</u>
Expenditures						
Personnel	15,129	17,492	17,928	15,026	16,450	16,450
Supplies	1,226	1,290	1,790	1,357	1,525	1,525
Other Services	10,010	11,142	10,678	8,684	10,232	10,232
Capital Outlay	862	131	469	123	410	410
Total Expenditures	<u>27,227</u>	<u>30,055</u>	<u>30,865</u>	<u>25,190</u>	<u>28,617</u>	<u>28,617</u>
Other Financing Sources (Uses)						
Interest Income	(123)	310	310	107	123	123
Operating Transfers In	10,100	30,000	30,000	27,500	30,000	30,000
Operating Transfers Out	0	(400)	(26)	0	0	0
Total Other Financing Sources (Uses)	<u>9,977</u>	<u>29,910</u>	<u>30,284</u>	<u>27,607</u>	<u>30,123</u>	<u>30,123</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	(17,086)	0	(436)	2,462	1,556	1,556
Pension Bond Proceeds	0	0	0	436	436	436
Fund Balance, Beginning of Year	<u>18,778</u>	<u>1,692</u>	<u>1,692</u>	<u>1,692</u>	<u>1,692</u>	<u>1,692</u>
Fund Balance, End of Year	<u>\$ 1,692</u>	<u>\$ 1,692</u>	<u>\$ 1,256</u>	<u>\$ 4,590</u>	<u>\$ 3,684</u>	<u>\$ 3,684</u>

The Stormwater Fund provides for the maintenance and repair of streets, rights-of-way and drainage infrastructure, such as storm sewers and roadside ditches. The City undertook a major restructuring of its water, sewer and drainage financing at the end of FY2004. This restructuring created a new Combined Utility System with the capacity to transfer funds from its surplus amounts to the Stormwater Fund to support stormwater drainage operations and maintenance.

Note: The Stormwater Fund is not technically an enterprise fund, but is grouped with the Combined Utility System for clarity.

City of Houston, Texas
Commercial Paper Issued and Available
For the period ended May 31, 2005
(amounts expressed in millions)

COMMERCIAL PAPER	Draws FY05	Draws during Month	(Refunded) Increased Authorization	Amount Available to be Drawn	Amount Outstanding
	(millions)	(millions)	(millions)	(millions)	(millions)
General Obligation					
<i>(Series A & B)</i>					
<i>Public Improvement Bonds</i>	\$ 16.00	0.00	\$ (133.50)	\$ 40.00	\$ 204.80
<i>(Series D)</i>	85.00	0.00	110.00	230.00	155.00
<i>(Series E)</i>					
<i>Equipment</i>	30.00	0.00	(25.80)	61.70	26.29
<i>Metro Street Projects</i>	22.00	9.00	(3.90)	40.39	22.61
<i>Cotswold Project</i>	0.00	(1.00)	(3.49)	4.01	0.00
<i>Downtown Streetscape</i>	0.00	0.00	(5.41)	0.00	0.00
<i>(Series F) Drainage</i>	6.00	0.00	0.00	133.50	6.00
Total General Obligation	159.00	8.00	(62.10)	509.60	414.70
Combined Utility System	145.00	20.00	(40.00)	755.00	145.00
<i>(Series A)</i>					
Airport System	23.00	0.00	0.00	257.00	43.00
<i>(Series A,B, & C)</i>					
Convention & Entertainment	0.00	0.00	0.00	52.50	22.50
<i>(Series A)</i>					
Totals	\$ 327.00	\$ 28.00	\$ (102.10)	\$ 1,574.10	\$ 625.20

City of Houston, Texas
Summarized Construction/Bond Fund Status Report
For the period ended May 31, 2005
(amounts expressed in thousands)

Purpose	Available for Appropriation
Equipment and Miscellaneous	
Total Dangerous Building Funds	\$ 212
Total Equipment Acquisition Funds	5,397
Certificates of Obligation Lamar Terrace 2000A	46
Total Equipment and Miscellaneous	<u>5,655</u>
Public Improvement	
Total Fire Department	5,369
Total Housing	3,498
Total General Improvement	9,927
Total Public Health and Welfare	7,015
Total Public Library	9,647
Total Parks and Recreation	14,316
Total Police Department	2,993
Total Solid Waste	1,945
Total Storm Sewer	96,738
Total Street & Bridge	91,033
Total Public Improvement	<u>242,482</u>
Airport	
Total Airport	<u>470,937</u>
Convention and Entertainment Facilities	
Total Convention and Entertainment	<u>57,552</u>
Combined Utility System	
Total Combined Utility System	<u>278,049</u>
Total All Purposes	<u><u>\$ 1,054,675</u></u>

City of Houston, Texas
Total Outstanding Debt
May 31, 2005 and May 31, 2004
(amounts expressed in thousands)

	May 31, 2005	May 31, 2004
Payable from Ad Valorem Taxes		
Public Improvement Bonds (a)	\$ 1,618,000	\$ 1,556,435
GO Commercial Paper Notes (b)	414,700	424,800
Pension Obligations Bonds	357,165	0
General Obligation Bonds	0	1,365
Certificates of Obligations (c)	30,068	33,519
Assumed Bonds	11,650	12,420
Subtotal	<u>\$ 2,431,583</u>	<u>\$ 2,028,539</u>
Payable from Sources Other Than Ad Valorem Taxes		
Combined Utility System Bonds		
Combined Utility System Revenue Bonds	\$ 3,029,170	\$ 0
Combined Utility System Commercial Paper Notes (d)	145,000	0
Water and Sewer System Revenue Bonds (e)	1,031,468	3,373,041
Water and Sewer System Commercial Paper Notes (f)	0	685,250
Airport System Bonds		
Airport System Revenue Bonds	2,172,515	2,191,380
Airport System Commercial Paper Notes (g)	43,000	20,000
Airport System Inferior Lien Contracts (h)	60,065	679,065
Airport Special Facilities Revenue Bonds (i)	613,575	0
Hotel Occupancy Tax and Civic Parking		
Facilities Revenue Bonds (j)	607,730	614,320
Hotel Occupancy Tax Commercial Paper (k)	22,500	22,500
Contract Revenue Obligations - CWA, HAWC, TRA	375,270	352,345
Subtotal	<u>\$ 8,100,293</u>	<u>\$ 7,937,901</u>
Total Debt Payable by the City	<u><u>\$ 10,531,876</u></u>	<u><u>\$ 9,966,440</u></u>

- (a) As of the date above, tax bonds authorized by voters in 1997 but unissued totals \$42.5 million of which \$42.5 million is authorized commercial paper that has not been drawn (Series A&B). In November 2001 the voters authorized \$776 million in tax bonds of which \$230 million is authorized commercial paper that has not been drawn (Series D).
- (b) The City has authorized a maximum issuance of General Obligation Commercial Paper Programs Series A: \$219.0 million, B: \$25.8 million, D: \$385.0 million, E: \$155.0 million, and F: \$139.5 million. As of the date above, the following amounts were outstanding: Series A: \$202.8 million, B: \$2.0 million, D: \$155 million, E: \$48.9 million, and F: \$6.0 million.
- (c) Excludes \$1.4 million accreted value of capital appreciation certificates, or 4.7% of face value.
- (d) The City authorized issuance of \$900 million Combined Utility System Commercial Paper Series A Notes as of June 10, 2004.
- (e) Excludes \$149.9 million accreted value of capital appreciation bonds, or 14.5% of face value.
- (f) The Water and Sewer Commercial Paper programs terminated on June 10, 2004 at creation of the Combined Utility System.
- (g) City Council made the following authorizations for issuances of Airport System Commercial Paper: October 21, 1993: \$100 million Senior Lien Series A and B; October 1, 1998: \$50 million Inferior Lien Series C; December 28, 1999: additional \$100 million Inferior Lien Series C; January 19, 2000: additional \$50 million Senior Lien Series A&B.
- (h) Under a sublease agreement, the City has agreed to make sublease payments equal to the debt service payments on the Series 1997A Special Facilities Bonds that financed the Automated People Mover ("APM") at George Bush Intercontinental Airport. The City assumed responsibility for operations and debt service payments for the APM in January 2005. These sublease payments constitute "Inferior Lien Bonds" under the Airport bond ordinances.
- (i) All Special Facility Revenue Bonds are secured solely from Special Facility Lease Revenues. Does not include \$60,065,000 for Series 1997A Special Facilities Bonds. See footnote (h).
- (j) Excludes \$27.8 million accreted value of capital appreciation bonds, or 4.6% of face value.
- (k) The City has authorized \$75 million Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper, Series A.

CITY OF HOUSTON

PENSION FUND PAYMENTS AND UNFUNDED LIABILITY SUMMARY

5/31/2005

PAYMENTS

	FY04 Actual (\$1,000)	FY 05			
		City Payment Rate	Employee Payment Rate	Annual Payment (\$1,000)	Year to Date (\$1,000)
Firefighters Plan	28,325	18.0%	9.0%	32,176	29,858
Police Plan					
General Fd. & Other Fds.	36,645	Note 1	9.0%	13,780	13,780
Pension Bonds		Note 1		22,865	22,865
	<u>36,645</u>			<u>36,645</u>	<u>36,645</u>
Municipal Plan					
General Fund	31,915	Note 2	5.0%	10,550	10,550
Other Funds	26,148	Note 2	5.0%	22,450	21,180
Pension Bonds				33,000	33,000
Total Municipal Plan (Note 2)	<u>58,063</u>			<u>66,000</u>	<u>64,730</u>
Total All Three Plans	<u>123,033</u>			<u>134,821</u>	<u>131,233</u>

UNFUNDED ACCRUED LIABILITY AND FUNDED STATUS

	Date of Most Recent Valuation or Estimate	Unfunded Accrued Liability (\$ millions)	Assets as % of Liabilities
Firefighters Plan	7/1/2002(adopted)	47.0	97%
(Note 3)	7/1/2004(draft)	271.7	88%
Police Plan (Note 4)	7/1/2004	534.8	82%
Municipal Plan (Note 5)	7/1/2004	1,133.0	57%

Note 1: City contribution based on Meet and Confer Agreement with Houston Police Officers Pension System; interim pension note closed and funds delivered to HPOPS on 12/21/2004

Note 2: City contribution based on Meet and Confer Agreement with Houston Municipal Employees Pension System

Note 3: Assumption changes proposed by Firefighters actuary

Note 4: Towers Perrin estimate dated 9/15/2004

Note 5: Estimate based on experience study prepared by Gabriel, Roeder, Smith & Company, dated 4/20/05

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING MAY 31, 2005 (91.67% OF FISCAL YEAR)**

Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
AFFIRMATIVE ACTION						
Applications Processed	1,950	1,767	90.6%	2,100	1,642	78.2%
Days to Process New Applicants	40	41	102.5%	21	67	N/A
Field Audits	1,711	1,572	91.9%	2,300	1,680	73.0%
Payrolls Audited	26,449	24,501	92.6%	14,300	13,947	97.5%
SBE/MWDBE Owners Trained	7,107	6,570	92.4%	4,100	7,022	171.3%
City Employees Trained	3,659	3,503	95.7%	1,500	3,146	209.7%
MOPD Citizens Assistance Request	3,771	3,383	89.7%	3,000	3,945	131.5%
OSBC Getting Started Packets Distributed	8,350	7,718	92.4%	8,500	6,367	74.9%
MWBE Monitoring Correspondence	NA	NA	NA	20,000	99,050	495.3%
AVIATION						
Passenger Enplanements	21,768,074	19,727,000	90.6%	21,567,000	42,185,000	195.6%
Cargo Tonnage	771,715,260	708,343,000	91.8%	778,913,000	712,096,000	91.4%
Cost per Enplanement	\$7.35	\$7.25	NA	\$7.24	\$7.51	N/A
Complaints per 100,000 Enplanements	0.85	0.85	NA	0.80	Data not available	N/A
BUILDING SERVICES						
Design & Construction						
Days to issue Notice to Proceed (NTP)	20.0	16.6	83.0%	18	39.6	220.0%
Property Mgmt. (Work Orders Compl.)	17,745	15,956	89.9%	17,700	20,640	116.6%
Security Management						
Number of Reported Incidents						
Investigated upon Receipt	295	263	89.2%	350	360	102.9%
CONVENTION & ENTERTAINMENT FACILITIES						
Days Booked-GRB Convention Center	1,835	1,764	96.1%	2,430	2,797	115.1%
Days Booked-Wortham Theatre Center	518	486	93.8%	485	523	107.8%
Days Booked-Jones Hall	338	330	97.6%	290	311	107.2%
Occupancy Days-GRB Convention Center	1,640	1,520	92.7%	1,965	1,964	99.9%
Occupancy Days-Wortham Theatre Center	467	427	91.4%	444	599	134.9%
Occupancy Days-Jones Hall	254	242	95.3%	247	250	101.2%
Occupancy Days-Theatre District Parks Hall	168	150	89.3%	166	168	101.2%
Customer Satisfaction (Periodic)-GRB Convention Center	94.3%	94.3%	NA	94.0%	93.0%	N/A
Customer Satisfaction (Periodic)-Wortham Theatre Center	95.9%	95.9%	NA	94.0%	93.8%	N/A
Customer Satisfaction (Periodic)-Jones Hall	97.9%	97.9%	NA	95.0%	100.0%	N/A
Customer Satisfaction (Periodic)-Houston Center	93.4%	93.4%	NA	97.0%	97.7%	N/A
Customer Satisfaction (Periodic)- Fannin Garage	0.0%	0.0%	NA	80.0%	N/A	N/A
Customer Satisfaction (Periodic)-Theater District Parking	74.7%	74.7%	NA	80.0%	N/A	N/A

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING MAY 31, 2005 (91.67% OF FISCAL YEAR)**

Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
FINANCE & ADMINISTRATION						
Avg Days to Award Procurement Contracts	158	145	NA	160	141	NA
3-1-1 Avg Time Customer in Queue (seconds)	66.83	58.64	NA	95.00	70.23	NA
Liens Collections	\$2,579,385	\$2,386,521	92.5%	\$2,419,501	\$3,746,188	154.8%
Ambulance Revenue per Transport	\$173.90	\$164.82	94.8%	\$198.57	\$172.83	87.0%
Cable Company Complaints	734	604	82.3%	682	790	115.8%
Deferred Compensation Participation	63.72%	63.34%	NA	66.00%	71.24%	N/A
Audits Completed	17	17	100.0%	23	24	104.3%
FIRE DEPARTMENT *						
Fire Response Time (Minutes)	8.2	8.2	N/A	7.6	Data not available	N/A
First Response Time-EMS (Minutes)	8.6	8.6	N/A	8.5	Data not available	N/A
Ambulance Response Time (Minutes)	11.3	11.3	N/A	11.0	Data not available	N/A
HEALTH & HUMAN SERVICES						
Environmental Inspections	74,281	68,693	92.5%	72,740	65,163	89.6%
First Trimester Prenatal Enrollment	40.6%	40.6%	N/A	41.0%	44.6%	N/A
WIC Client Satisfaction	95.0%	92.9%	N/A	95.0%	94.5%	N/A
Immunization Compliance (2 Yr. Olds)	88.0%		N/A	90.0%	87.0%	N/A
TB Therapy Completed	92.1%	92.1%	N/A	91.4%	90.7%	N/A
HOUSING						
Housing Units Assisted	5,000	9,150	183.0%	5,000	4,353	87.1%
Council Actions on HUD Projects	75	110	146.7%	75	122	162.7%
Annual Spending (Millions)	\$55	\$60	109.1%	\$55	\$51	92.7%
HUMAN RESOURCES						
Total Jobs Filled-(As Vacancies Occur)	4,206	3,680	87.5%	4,500	4,869	108.2%
Days to Fill Jobs	60	60	100.0%	60	60	100.0%
Training Courses Conducted	151	135	89.4%	150	114	76.0%
Lost Time Injuries (As They Occur)	218	191	87.6%	447	262	58.6%
LEGAL						
Deed Restriction Complaints Received	734	588	80.1%	701	1,041	148.5%
Deed Restriction Lawsuits Filed	26	19	73.1%	32	32	100.0%
Deed Restriction Warning Letters Sent	245	225	91.8%	236	633	268.2%
LIBRARY						
Total Circulation	5,929,474	5,094,793	85.9%	5,380,003	5,257,150	97.7%
Juvenile Circulation	2,975,755	2,630,961	88.4%	2,784,085	2,608,239	93.7%
Customer Satisfaction (Three/Year)	83%	83%	100.0%	85%	88%	103.5%
Reference Questions Answered	2,881,992	2,613,585	90.7%	2,428,267	3,890,267	160.2%
In-house Computer Users	1,224,800	1,143,312	93.3%	1,278,676	1,461,133	114.3%
Public Computer Training Classes Held	638	589	92.3%	550	730	132.7%
Public Computer Training Attendance	5,678	5,231	92.1%	5,675	6,101	107.5%
MUNICIPAL COURTS						
Total Case Filings	1,240,552	1,127,872	90.9%	1,308,472	1,199,433	91.7%
Total Dispositions	1,096,377	996,082	90.9%	1,042,502	955,627	91.7%
Cost per Disposition	\$14.67	\$16.52	N/A	\$16.36	\$15.15	N/A
Incomplete Docket Reduction (Cases/Day)	15.52	15.05	N/A	13	24.86	N/A

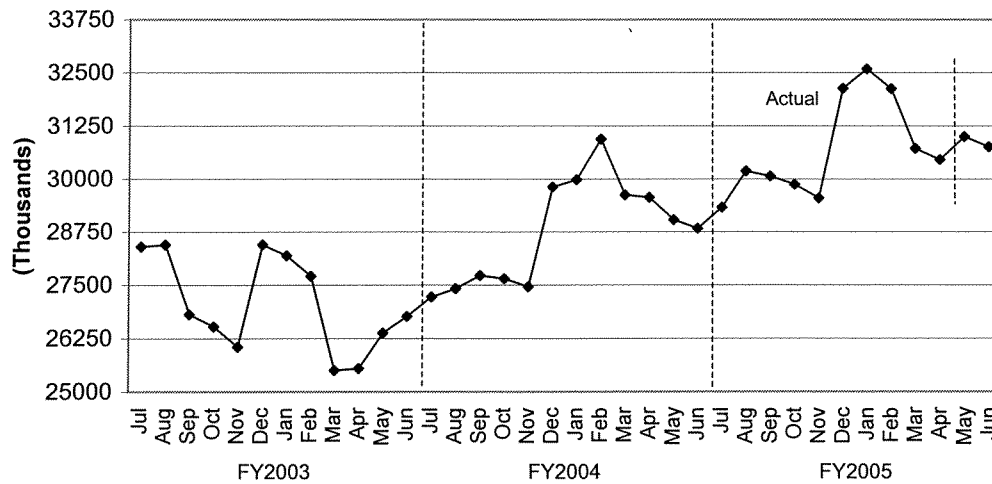
* = FY04 YTD is as of 8/31/03.

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING MAY 31, 2005 (91.67% OF FISCAL YEAR)**

Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
PARKS & RECREATION						
Registrants in Youth Sports Programs	19,512	15,547	79.7%	20,100	15,143	75.3%
Registrants in Adult Fitness & Craft Programs	NA	NA	NA	5,200	4,016	77.2%
Number of Teams in Adult Sports Programs	1,052	NA	NA	1,400	929	66.4%
Vehicle Downtime-Days out of Service (avg)	20	19	NA	20	16	NA
Golf Rounds Played at Privitized Courses	98,155	89,059	90.7%	93,500	78,462	83.9%
Golf Rounds Played at COH - Operated Courses	159,744	147,997	92.6%	164,400	155,353	94.5%
Work Orders Completed-Parks and Community Ctr Facilities	21,931	18,888	86.1%	21,900	18,398	84.0%
Grounds Maintenance Cycle-Days:						
Esplanades	NA	NA	NA	14	14	NA
Parks & Plaazs	NA	NA	NA	10	13	NA
Bikes & Hikes Trails	NA	NA	NA	14	13	NA
PLANNING & DEVELOPMENT						
Subdivision Plats Reviewed	2,448	3,818	156.0%	2,448	3,829	156.4%
TIRZ Management Portfolio	0	0	0.0%	22	22	100.0%
DB's Corrected (by Owner/City)	300	628	209.3%	500	479	95.8%
Rail Corridor Master Plan	0	0	0.0%	2	0	0.0%
Number of Permits Sold	130,000	130,434	100.3%	130,000	138,635	106.6%
No. of Inspections Per Day Per Inspector	18	20	111.1%	15	20	133.3%
Violation Investigations	14,000	10,204	72.9%	14,000	8,027	57.3%
HOUSTON POLICE						
Response Time (Code 1)-Minutes	4.7	4.6	97.9%	4.9	4.7	95.9%
Violent Crime Clearance Rate	30.6%	30.2%	98.7%	38.8%	24.5%	63.1%
Crime Lab Cases Completed	96.6%	97.3%	100.7%	90.0%	90.4%	100.4%
Fleet Availability	96.6%	96.9%	100.3%	90.0%	97.2%	108.0%
Complaints - total cases	878	778	88.6%	861	403	46.8%
Tot. Cases Reviewed by Citizens Rev. Com.	564	541	95.9%	248	169	68.1%
Records Processed	728,329	721,952	99.1%	663,276	565,023	85.2%
PUBLIC WORKS AND ENGINEERING						
Maintenance and Right-of-Way						
In-House Overlay (Lane Miles)	284	256	90.2%	280	270	96.3%
Potholes/Skin Patches (Tonnage)	18,879	18,550	98.3%	18,000	17,858	99.2%
Roadside Ditch Regraded/Cleaned (Miles)	321	293	91.2%	250	290	115.8%
Storm Sewers Cleaned (Miles)	382	343	89.9%	350	352	100.7%
Storm Sewer Inlets/Manholes Cleaned/Inspected	143,074	128,654	89.9%	130,900	122,452	93.5%
ECRE						
PIB Appropriations as % of CIP	109.1%	74.7%	68.5%	100.0%	52.5%	52.5%
W/S Appropriations as % of CIP	88.6%	41.2%	46.5%	100.0%	81.7%	81.7%
Awarded Overlay Under Contract (Lane Miles)	221	141	63.8%	200	0	0.0%
Sidewalk Program (Miles Awarded - Design & Construction)	41	37	90.7%	50	9	18.2%
Street Light Installations Authorized	1,820	1,573	86.4%	1,700	850	50.0%
Water and Sewer						
No. of Water Repairs Completed	10,326	9,671	93.7%	12,000	9,334	77.8%
No. of Sewer Repairs Completed	3,348	3,123	93.3%	4,000	2,405	60.1%
SOLID WASTE MANAGEMENT						
Cost per Unit Served-Excludes Recycling and Special Collections Programs	\$13.23	\$13.48	101.9%	\$12.81	\$12.81	100.0%
Units with Recycling	152,080	152,080	100.0%	162,000	152,080	93.9%
Tires Disposed	219,232	198,742	90.7%	150,000	187,961	125.3%

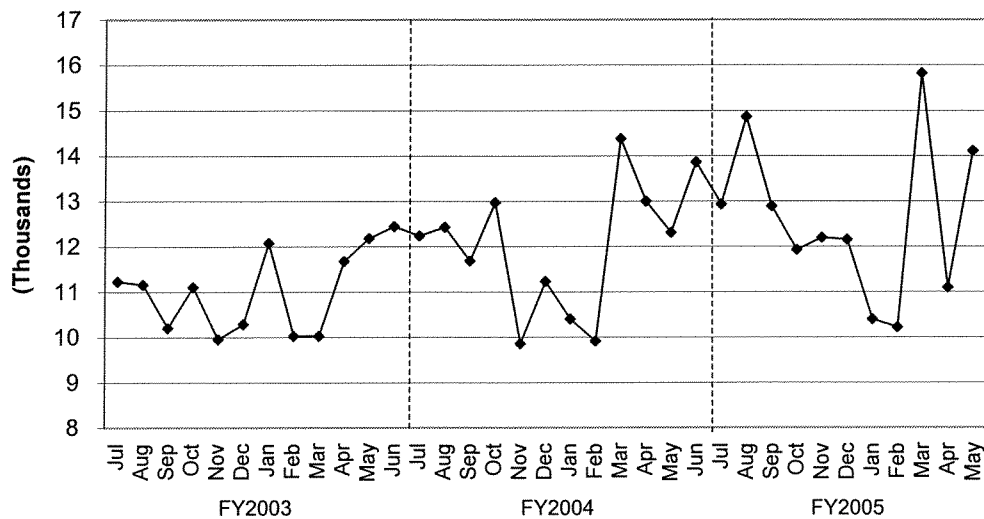
TREND INDICATORS - LOCAL ECONOMY

Sales Tax - Three-Month Rolling Average



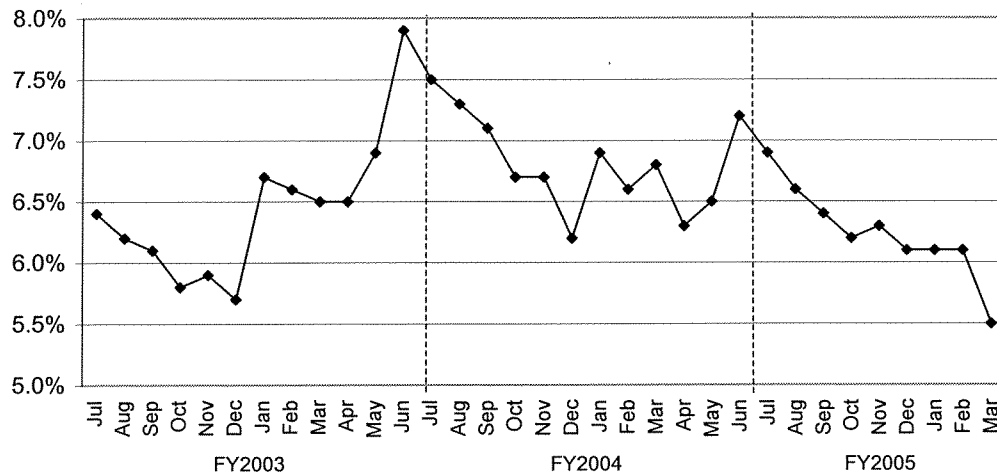
Source: Office of State Comptroller

Building Permits Issued



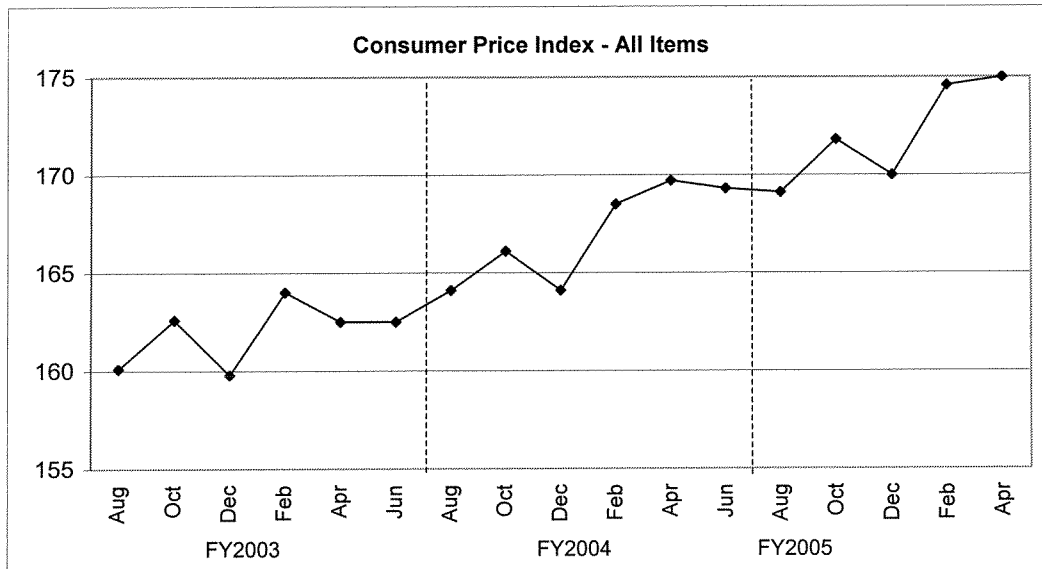
Source: City of Houston Planning and Development Department

Unemployment Rate

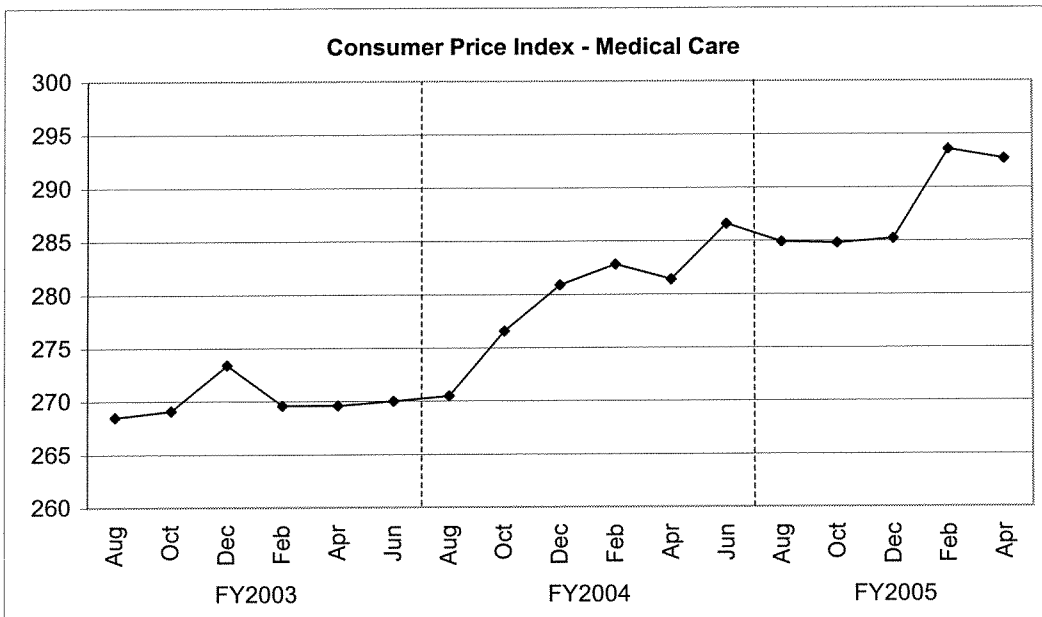


Source: Databook Houston; University of Houston Center for Public Policy; not seasonally adjusted

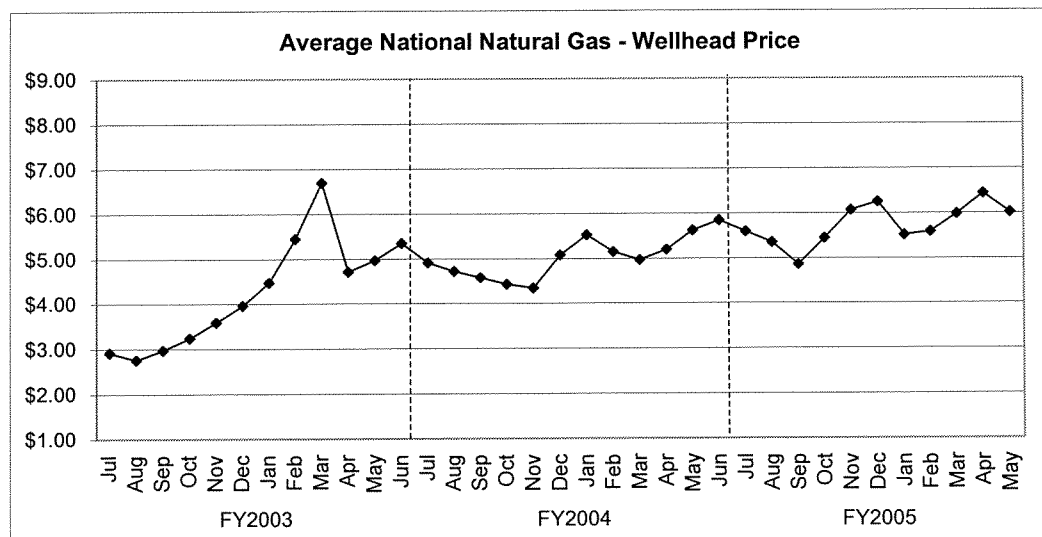
TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



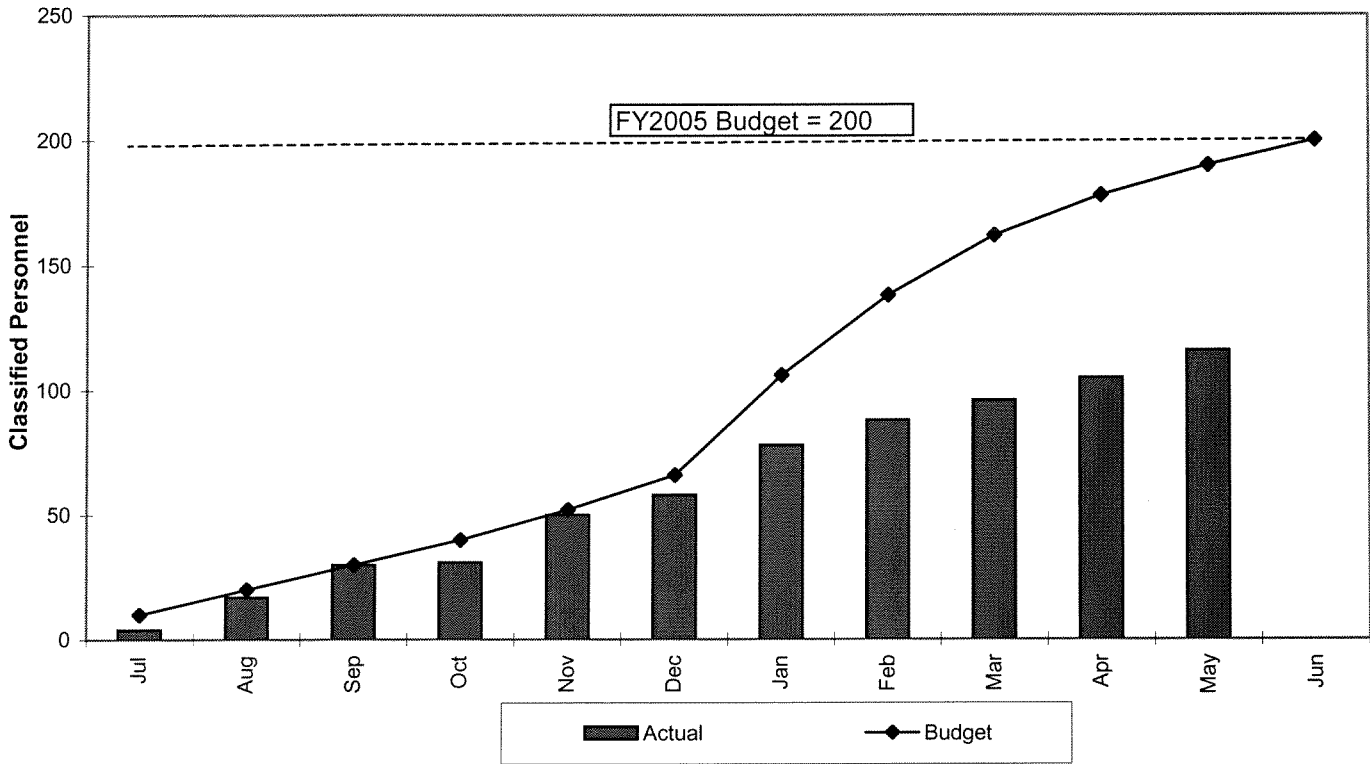
Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



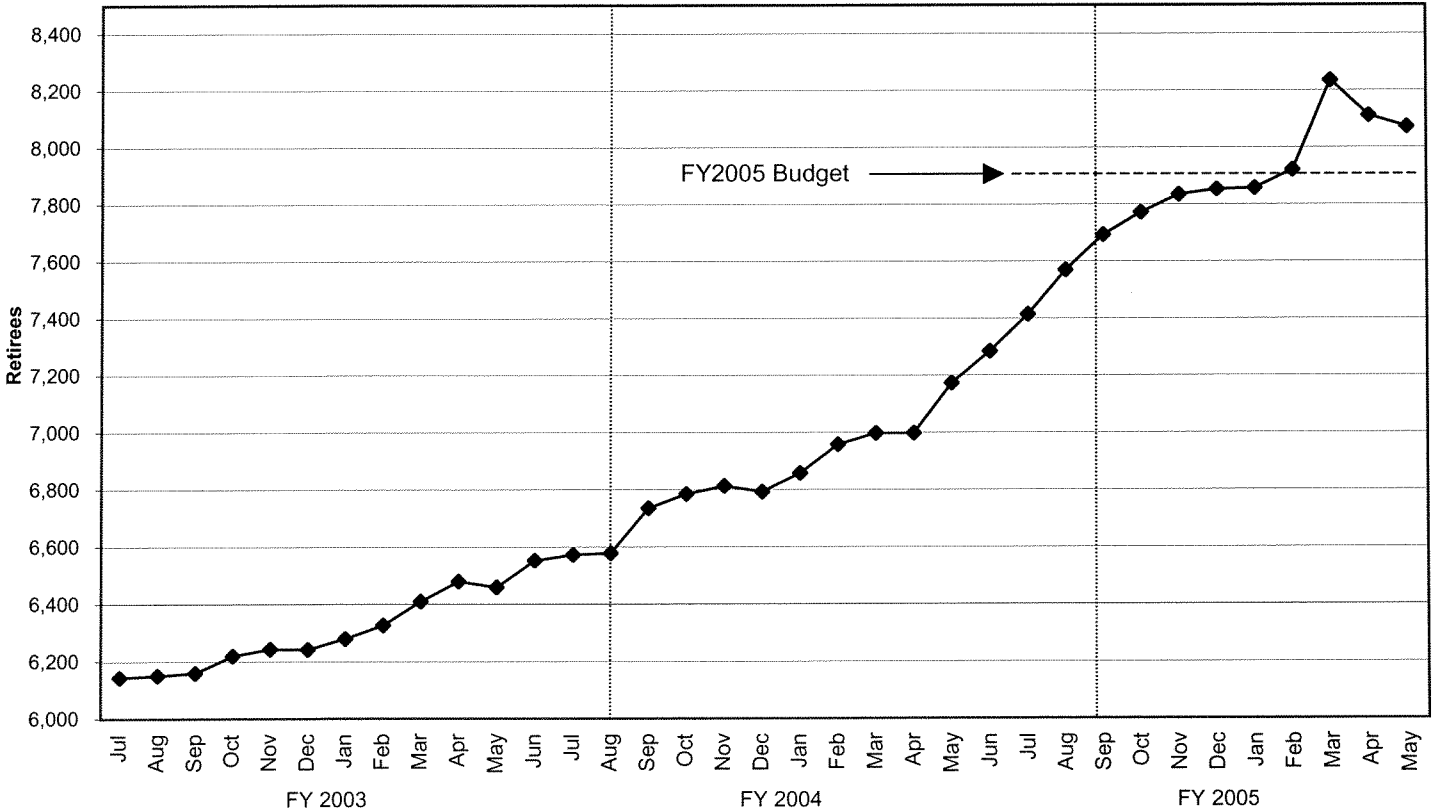
Source: Energy Information Administration/Natural Gas Monthly

TREND INDICATORS - RETIREMENTS

**Houston Fire Department
FY2005 Classified Attrition**

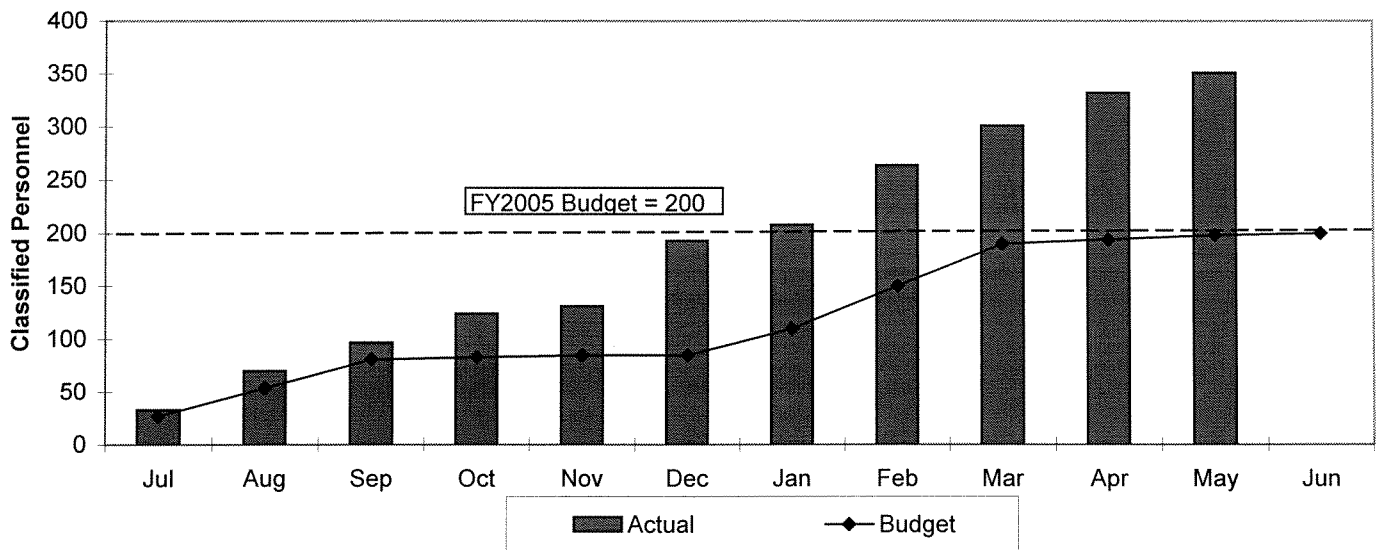


Retirees Receiving Health Benefits

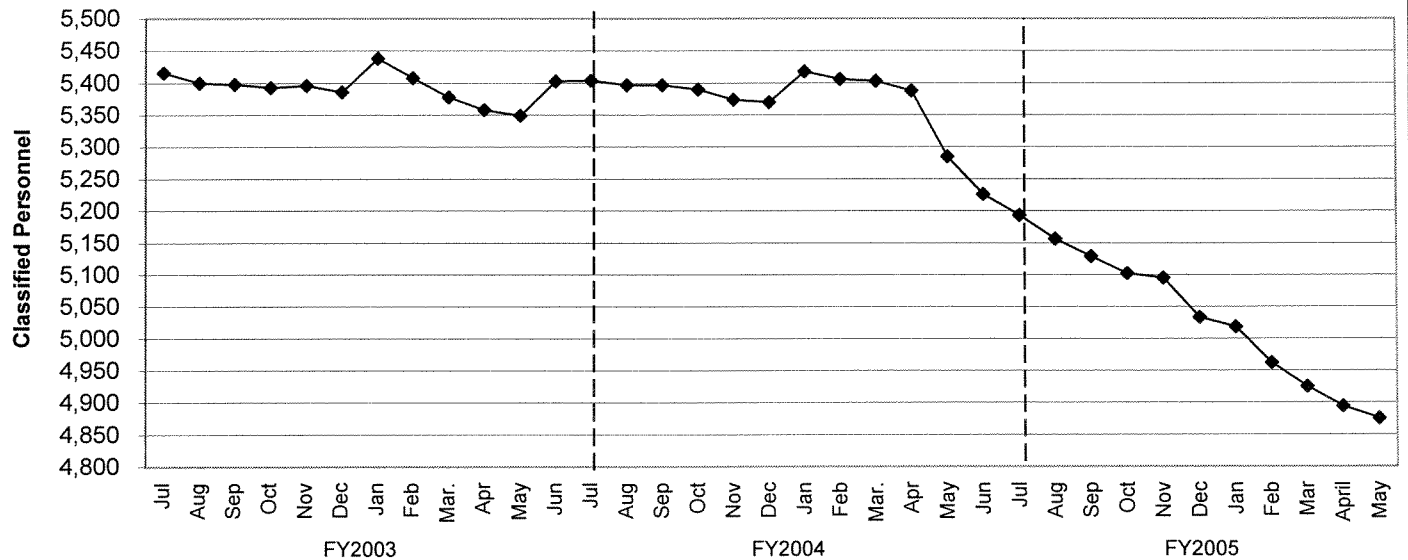


TREND INDICATORS - HIRING AND RETIREMENTS

**Houston Police Department
FY2005 Classified Attrition**

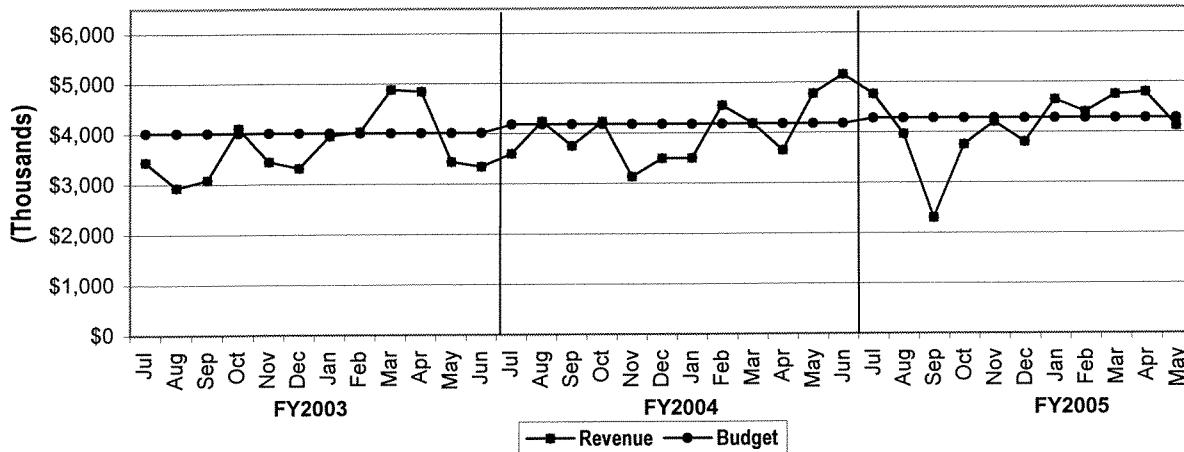


**Houston Police Department
Classified Staffing - FY2003 to FY2005**

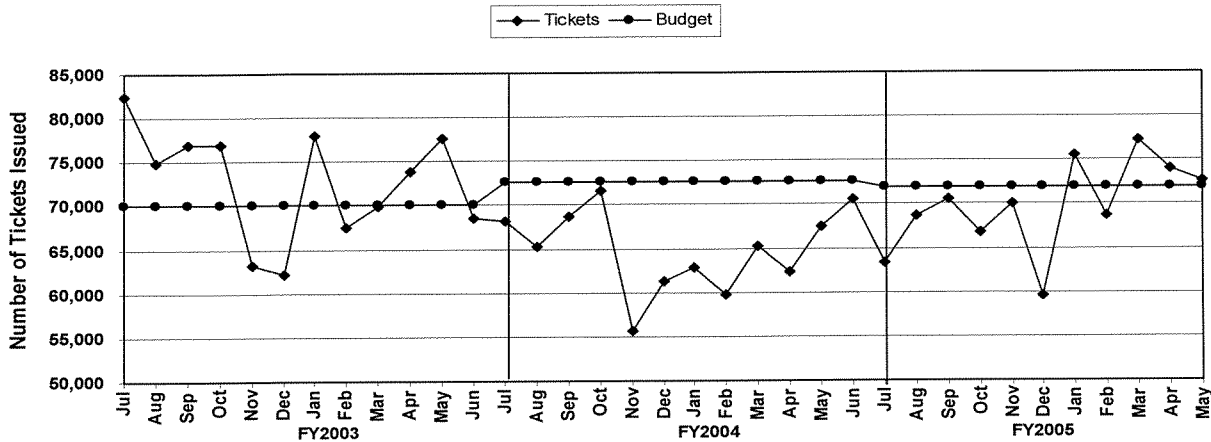


TREND INDICATORS - MUNICIPAL COURTS

Total Municipal Courts Revenue

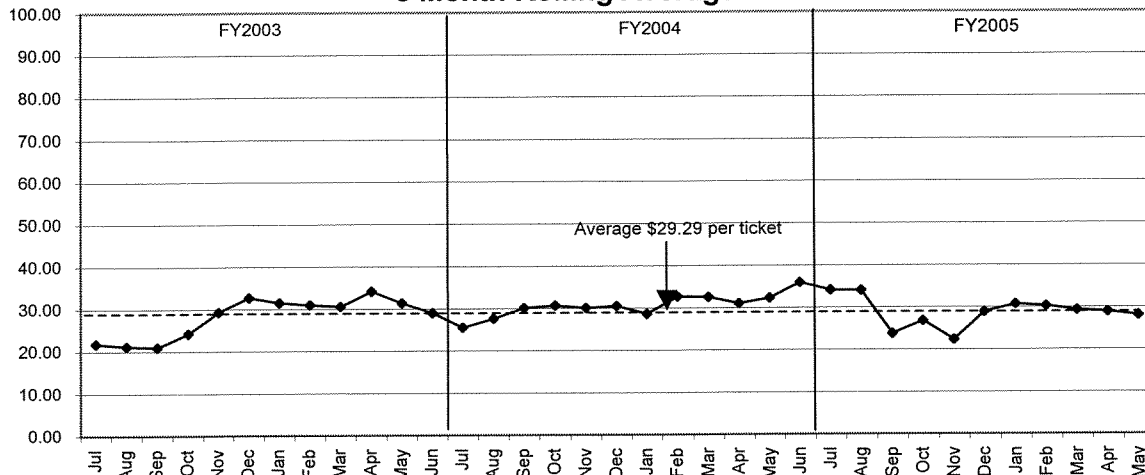


Number of Traffic Citations Issued



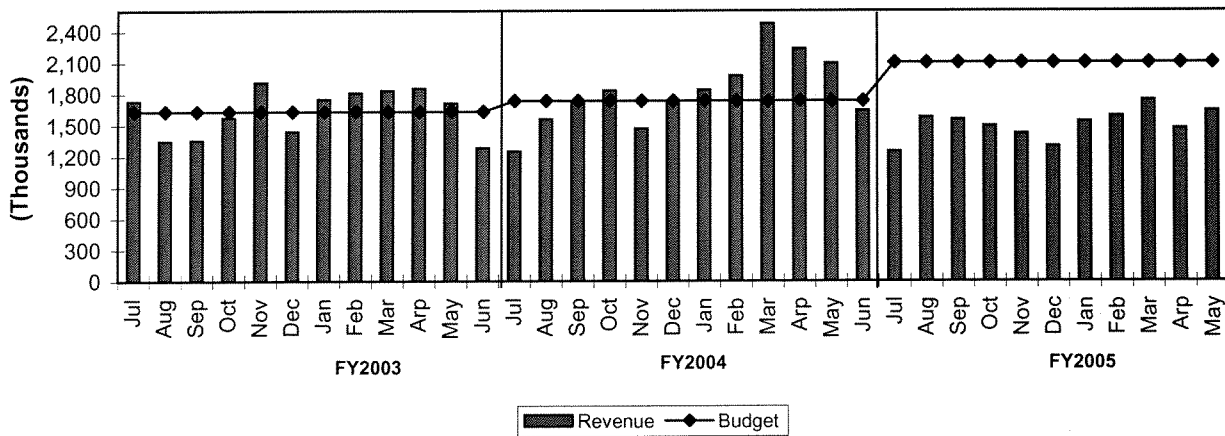
Note: Tickets issued primarily by the Houston Police Department.

**Moving Violations Revenue Per Ticket Issued (\$100)
3 Month Rolling Average**

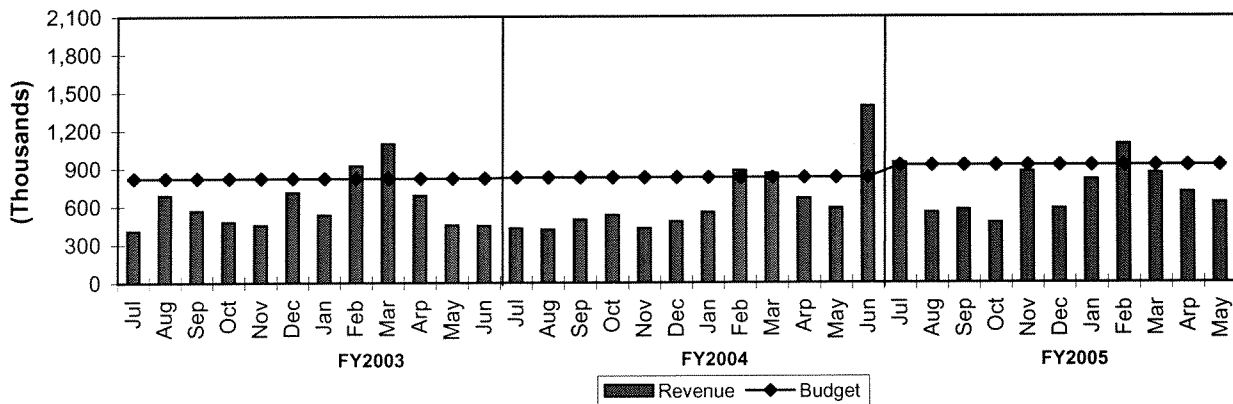


TREND INDICATORS - MUNICIPAL COURTS

Moving Violations Collections vs Budget

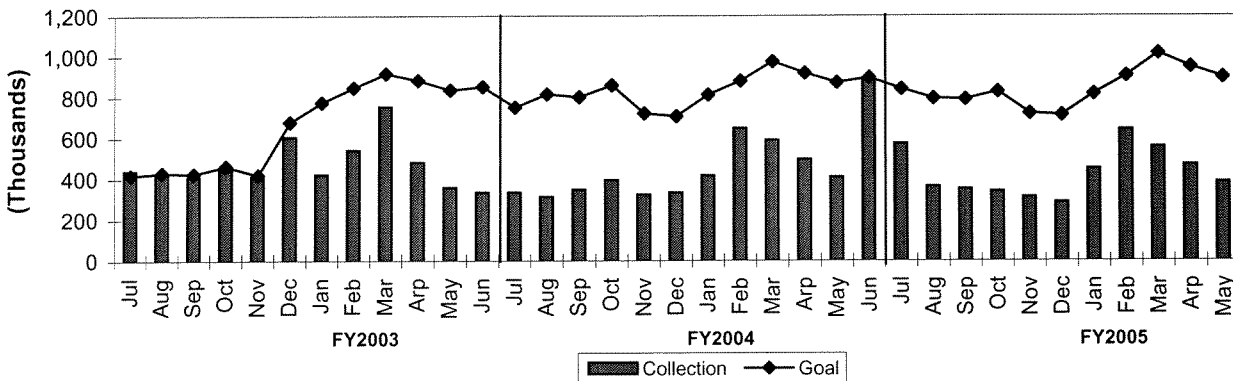


Total Delinquent Collections vs Budget*



*Net of fees and expenses paid to Linebarger

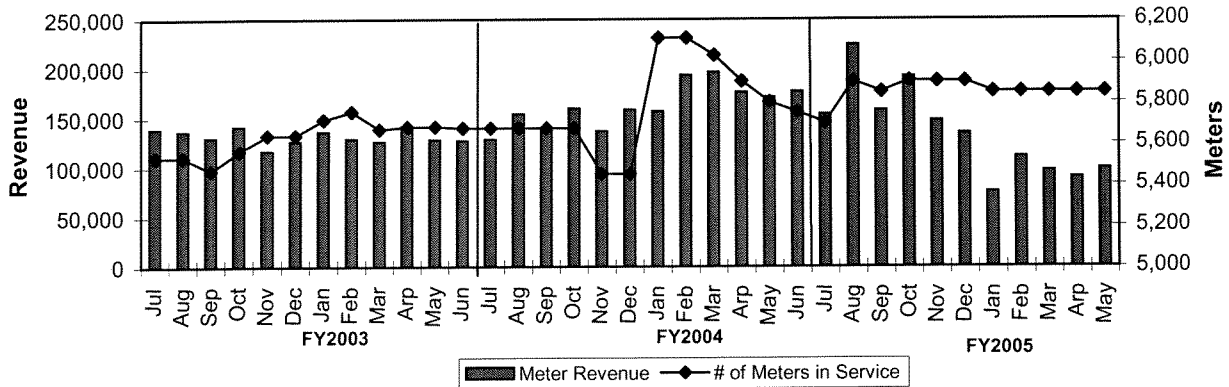
Delinquent Traffic/Non-Traffic Collection* vs Delinquent Goal Amount FY2003 thru FY2005 YTD



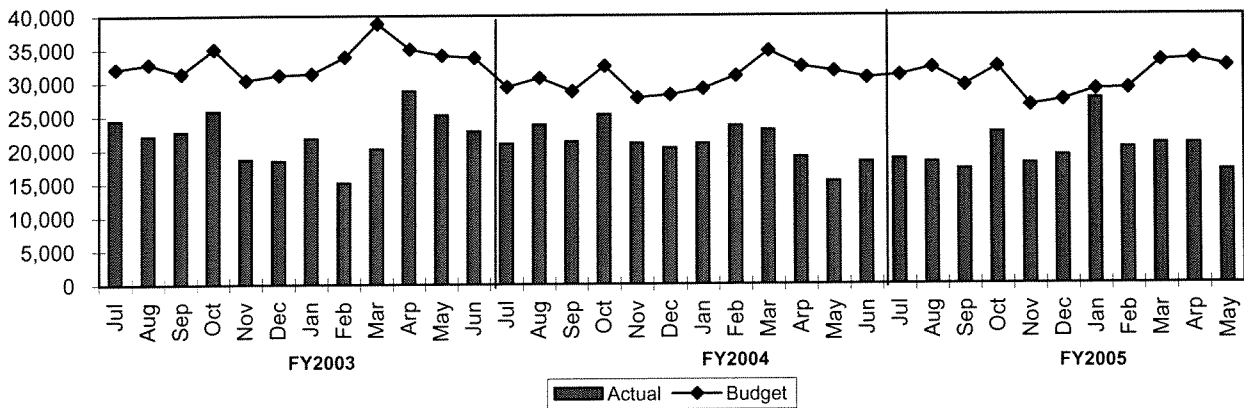
*Excludes Delinquent Parking Collections

TREND INDICATORS - MUNICIPAL COURTS

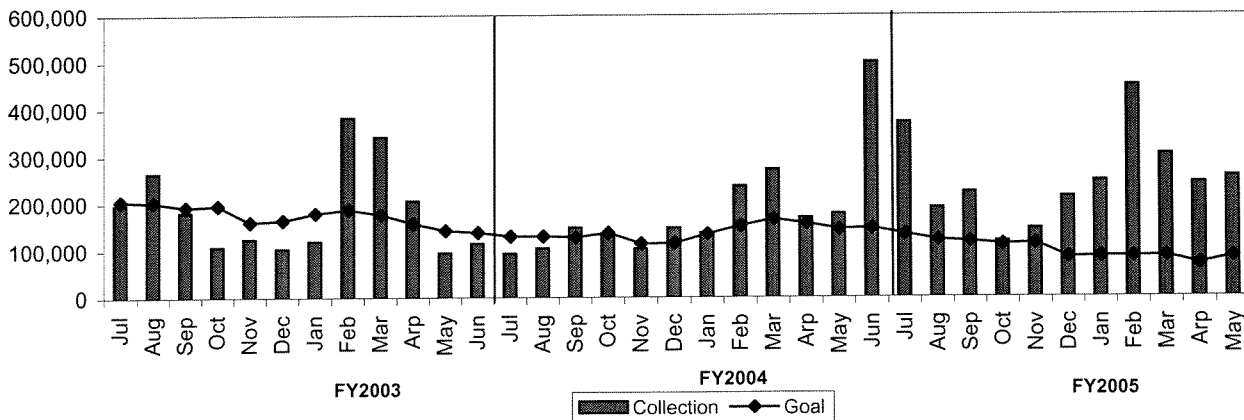
Meter Revenue vs # Meters in Service



Parking Violations vs Budget

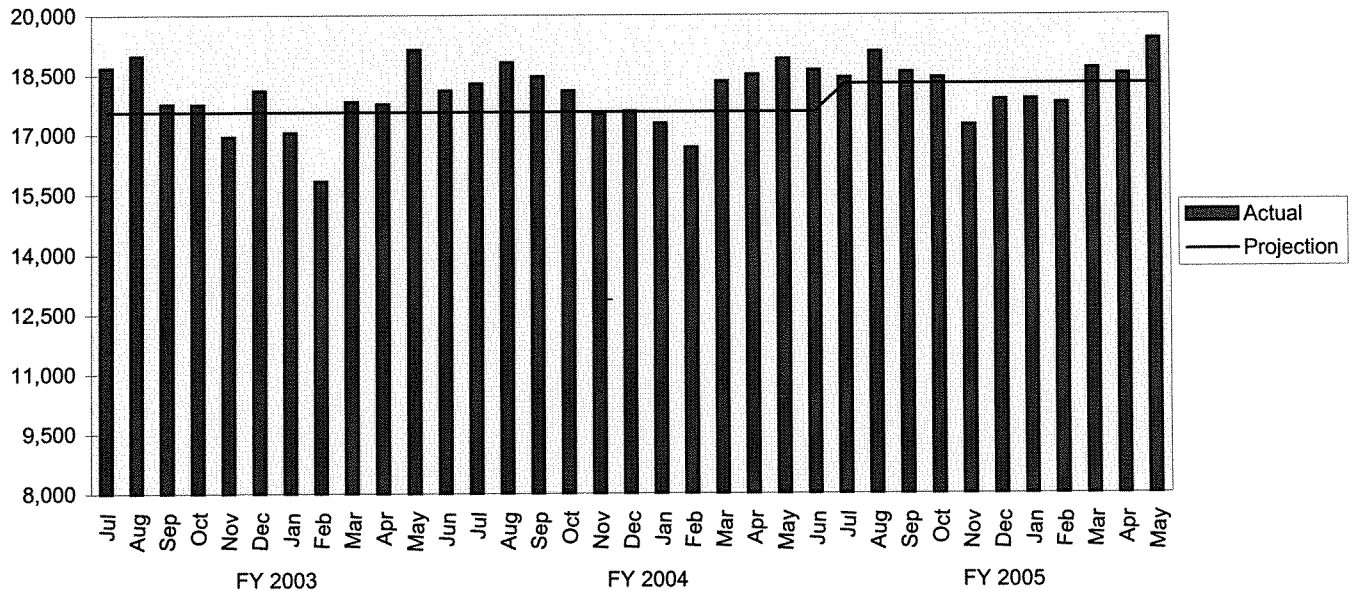


Delinquent Parking Collections vs Delinquent Goal Amount

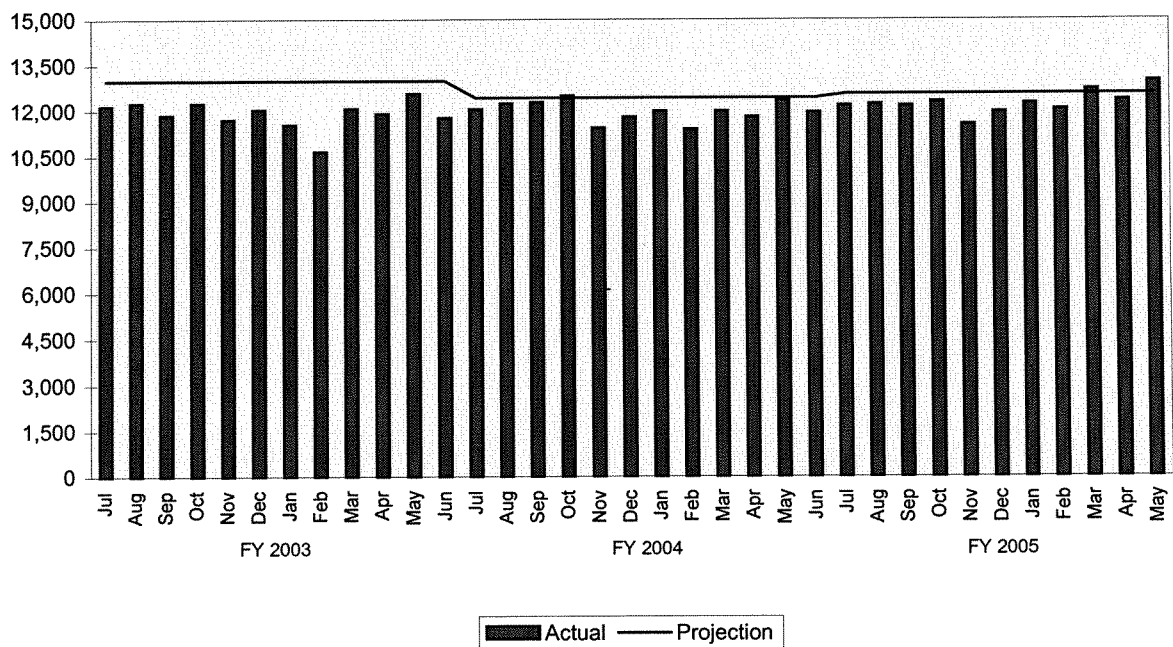


TREND INDICATORS - AMBULANCE SERVICES

EMS Incidents

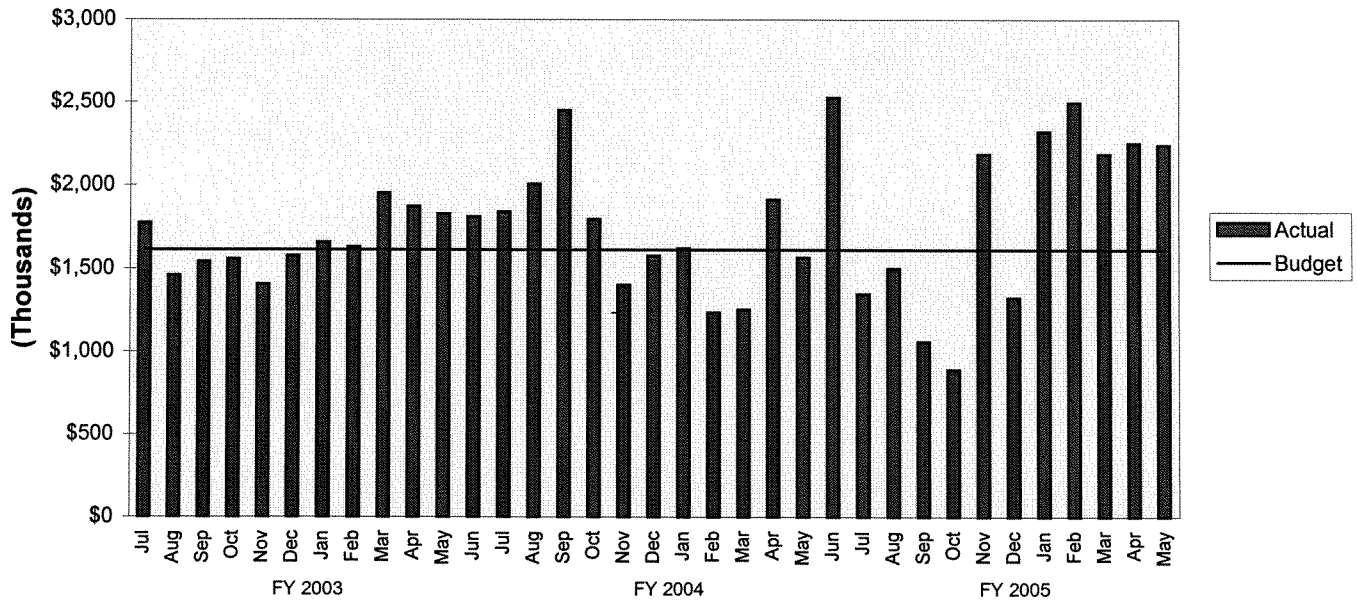


EMS Transports

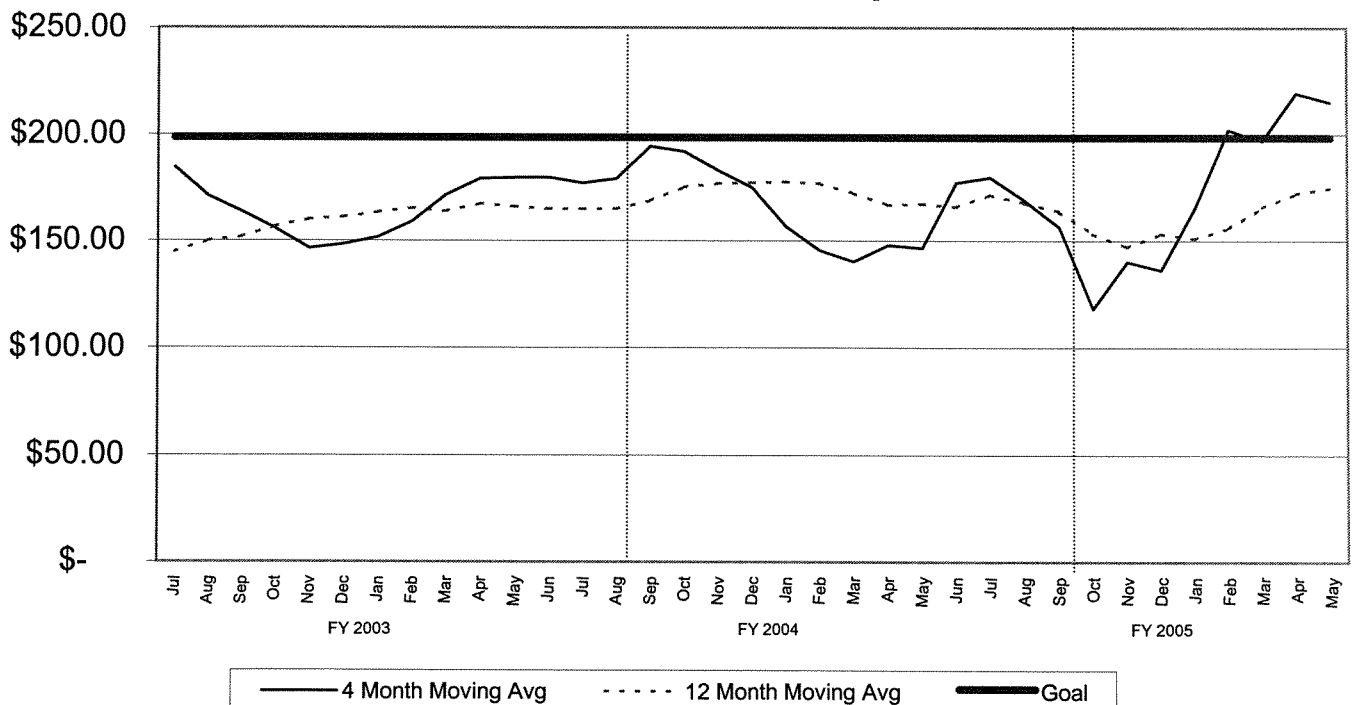


TREND INDICATORS - AMBULANCE SERVICES

EMS Revenue (Net Collections)

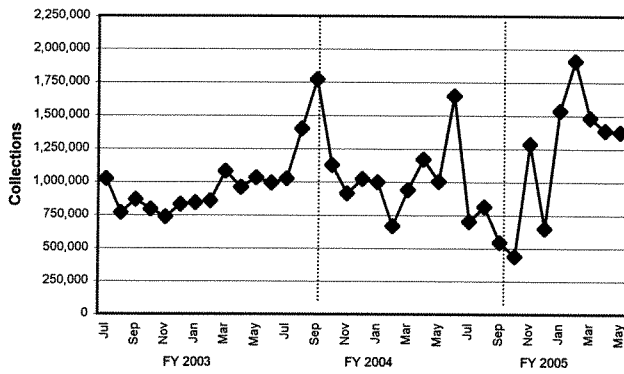


4 Month and 12 Month Moving Average EMS Revenue Per Transport

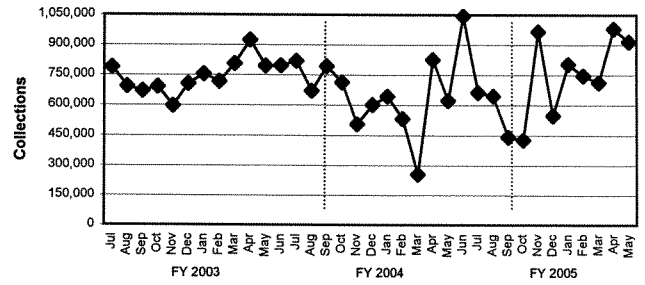


TREND INDICATORS - AMBULANCE SERVICES

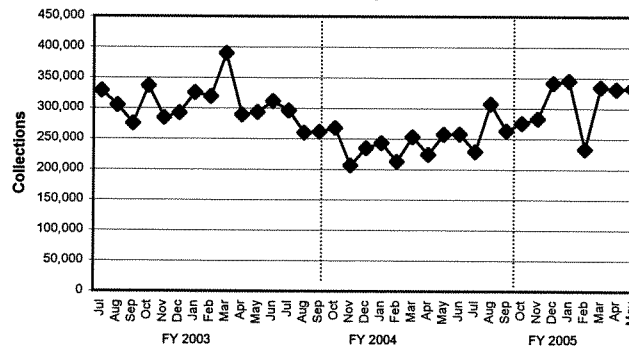
EMS - Gross Medicare/Caid Revenue



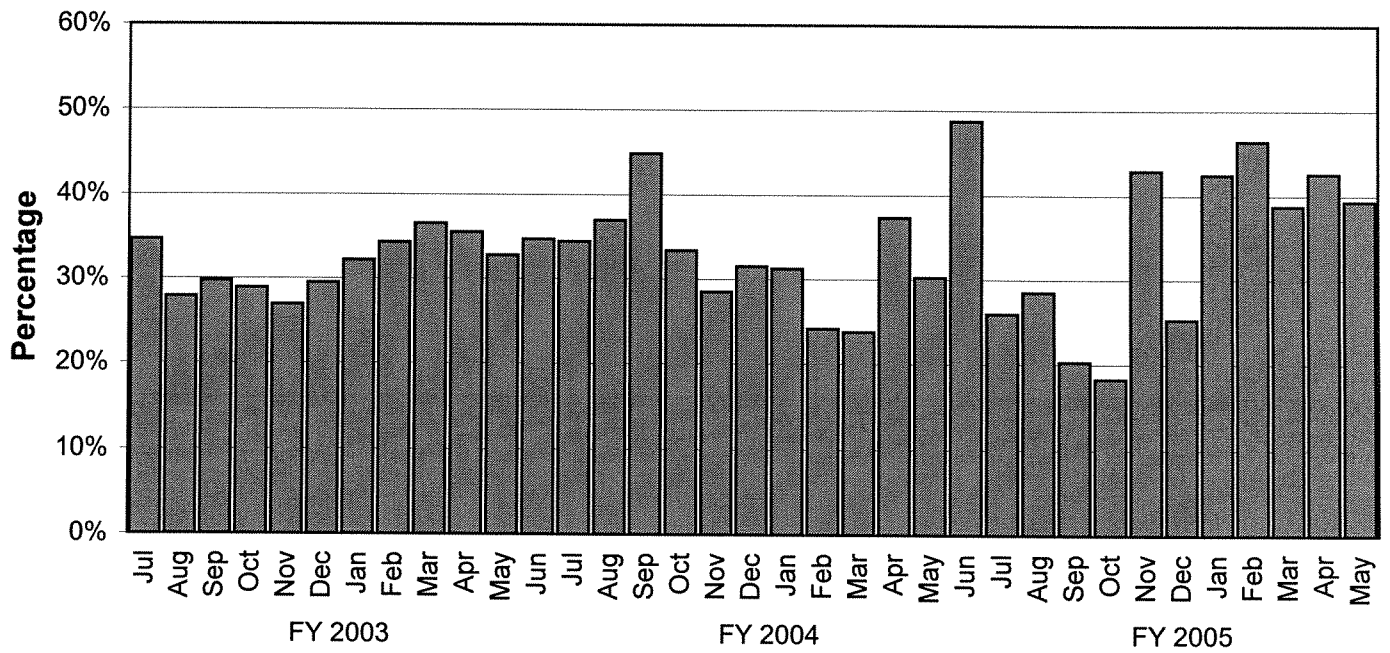
EMS - Gross Private Insurance Revenue



EMS - Gross Self-Pay Revenue

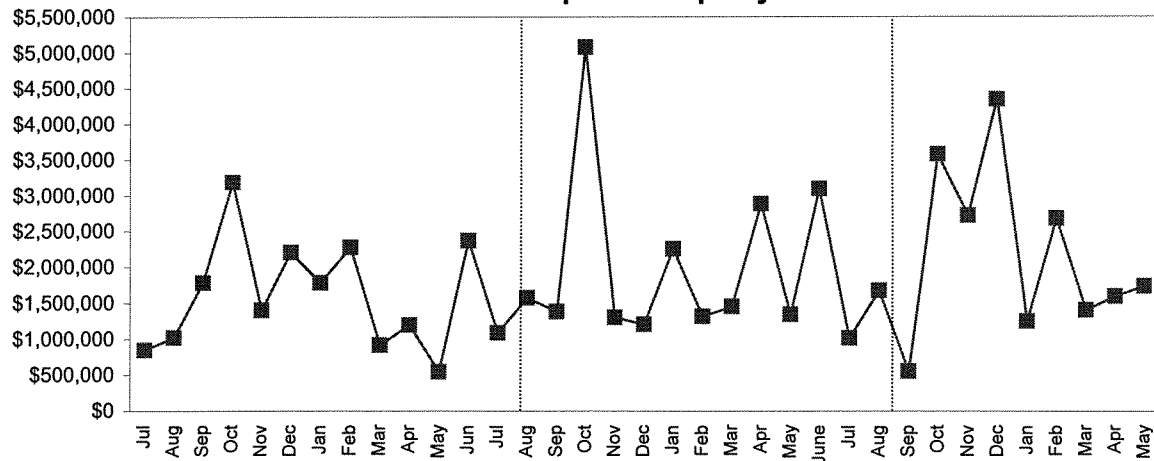


EMS - Gross Collection Percentage



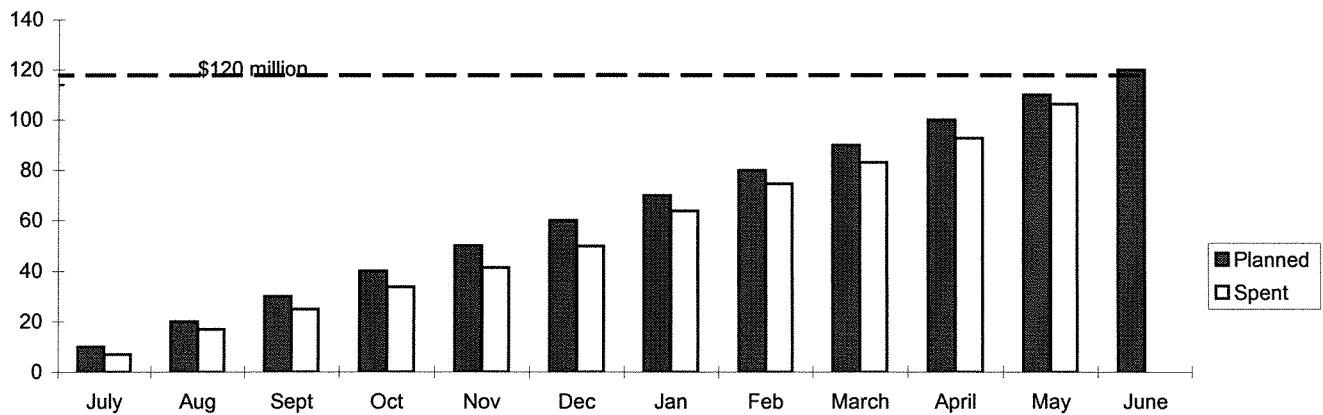
TREND INDICATORS - MISCELLANEOUS

Delinquent Property Tax

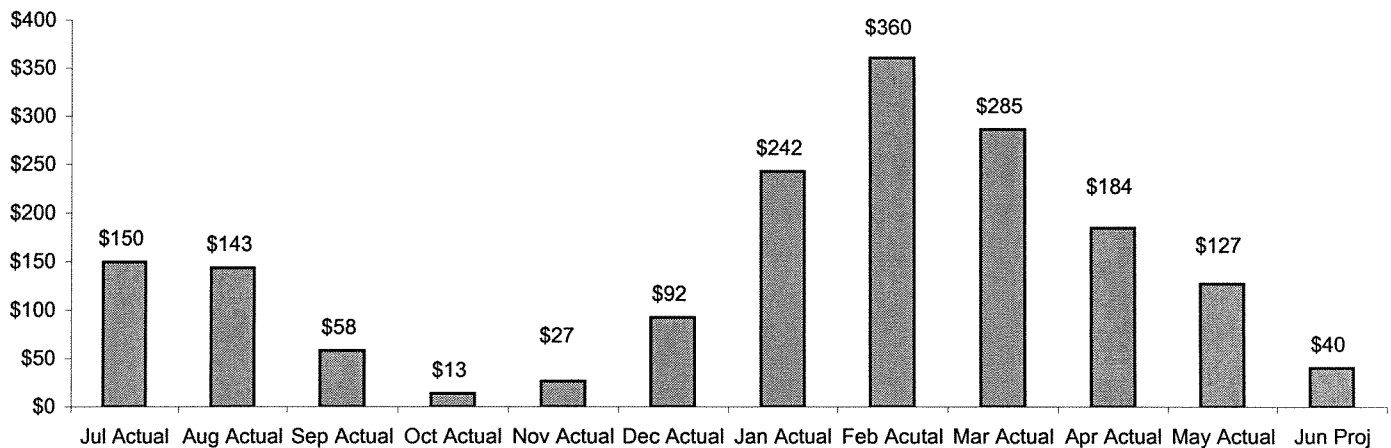


FY05 Budget is \$34,400,922

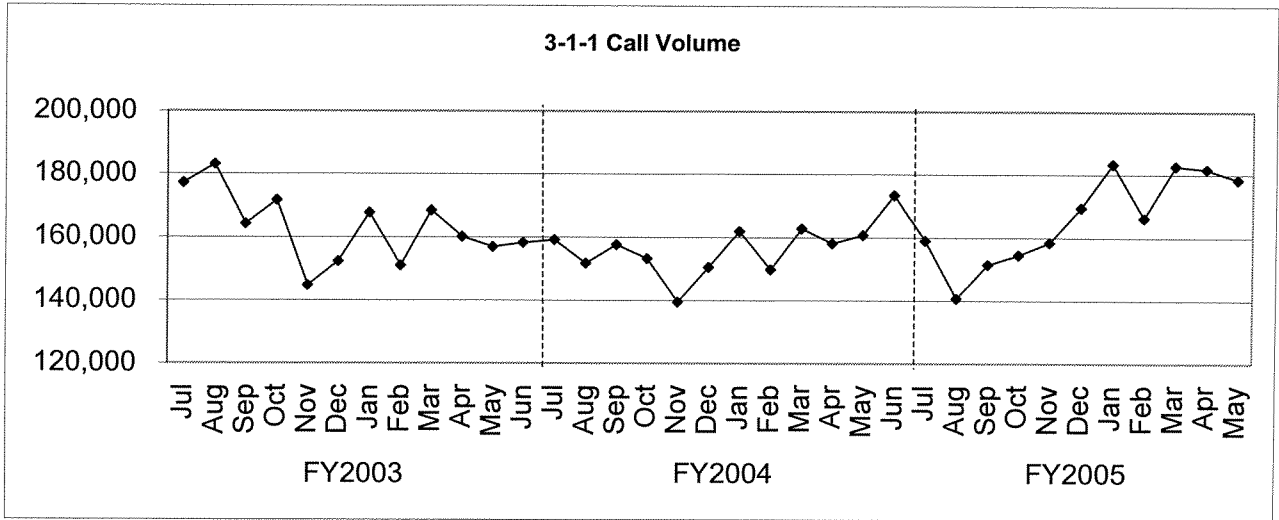
FY2005 Public Improvement Bonds Commercial Paper Planned vs Spent (\$Millions)



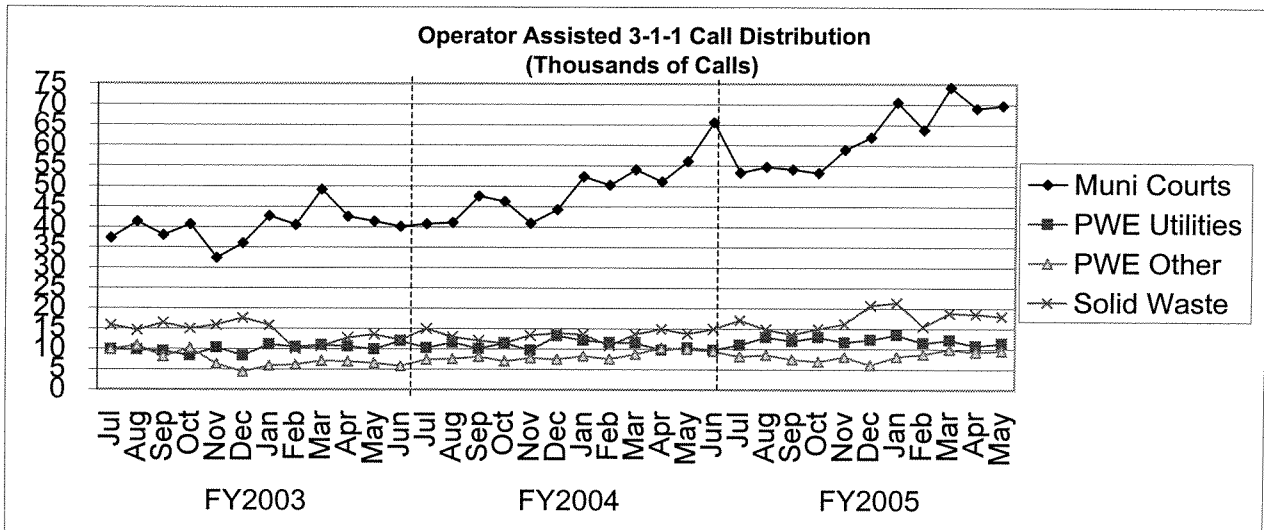
FY2005 Projected City of Houston General Fund Ending Cash Balances (In Millions \$)



TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.