

OFFICE OF CITY CONTROLLER
CITY OF HOUSTON
INTER OFFICE CORRESPONDENCE

To	Mayor Bill White City Council Members	From	Annise D. Parker City Controller
		Date	December 29, 2004
		Subject	November 2004 Financial Report

Attached is the Monthly Financial and Operations Report for the period ending November 30, 2004.

GENERAL FUND

We are currently projecting a \$24 million shortfall for the general fund in FY05. Overall, we are projecting a net \$681 thousand increase in revenues and a net \$432 thousand decrease in expenditures. These changes can be summarized as follows:

Revenues

- Gas Franchise has increased by \$1.4 million because the cost of natural gas has increased. The cost for residential and small commercial consumers, which is approximately 60% of natural gas users, has increased by 24% from last year.
- Licenses & permits has increased by \$1.2 million due to anticipated increases in dumpster permits by the Solid Waste department.
- Direct interfund charges decreased by almost \$2 million based on a decrease in Public Works and Engineering Department's ("PWE") salary recovery for capital improvement projects.

Expenditures

- The decrease in salary recovery mentioned above is attributable to a reduction in PWE's personnel (almost \$2 million in savings).
- The Solid Waste department will incur start up costs of \$1.5 million to administer the dumpster permit program.

ENTERPRISE FUNDS

There are no changes this month in our projections for Aviation.

Convention & Entertainment Facilities ("C&E") has a \$3.9 million increase in other non-operating revenue and an \$8 million increase in capital outlay. The revenue increase was for an unbudgeted payment from the Houston Convention Center Hotel Corporation ("Corporation"). While this payment is required as part of their interlocal agreement, it is up to C&E to determine whether or not to take the funds or leave them with the Corporation each year. Due to an increase in the Corporation's interest income, C&E determined that the Corporation should make this payment. This money, along with other funds, was used to purchase the land (the \$8 million increase in capital outlay) that is being donated to the Houston Downtown Park Corporation.

The Combined Utility System ("CUS") has a projected decrease of \$5.6 million in revenue and a \$20.9 million decrease in expenses. The revenue decrease is primarily due to lower than anticipated water revenue (\$1.1 million) and sewer revenue (\$4.6 million). The water revenue projection is due to delays in the opening of the Northeast Water plant and the sewer revenue projection is attributed to sewer revenue trends so far this year. The decrease in expenses are primarily attributed to:

Mayor Bill White
City Council Members
July 2004 Monthly Financial and Operations Report

- \$7.3 million reduction in personnel costs due to higher than anticipated personnel vacancies;
- \$13.6 million reduction in contracts and other payments, \$11.4 million of which is due to the Northeast Water plant not being operational. The remainder is due to anticipated savings in telephone, computer information/software maintenance, contracts and sponsorships, and refuse disposal.

The net \$15 million increase in income before transfers will increase the transfers to the CUS general purpose fund.

COMMERCIAL PAPER AND BONDS

The City's practice has been to maintain no more than 20% of the total outstanding debt for each type of debt in a variable rate structure. At month-end, the ratio for each type of outstanding debt was:

General Obligation	20.0%
Combined Utility System	18.9%
Aviation	17.4%
Convention and Entertainment	27.4%

Respectfully submitted,



Annise D. Parker
City Controller



CITY OF HOUSTON

Finance and Administration
Department

Interoffice

Correspondence

To: Mayor Bill White
Members of City Council

From: Judy Gray Johnson, Director

Date: December 30, 2004

Subject: **November Monthly Financial
and Operations Report**

Attached is the Monthly Financial and Operations Report for the period ending November 30, 2004.

General Fund Revenues

Our revenue estimates for the General Fund decreased by \$740 thousand, from last month. The primary changes are as follows:

Gas Franchise

We have increased our revenue estimate for natural Gas Franchise fees by \$1 million from last month. Receipts for the first quarter were \$340 thousand over budget, and natural gas prices remain high.

Licenses and Permits

Our revenue estimate for Licenses and Permits increased by \$1.24 million from last month, due to an increase in dumpster permit collections for Solid Waste Management. Solid Waste Management has assumed responsibility for dumpster permit enforcement and has increased inspection and notification efforts.

Charges for Services

We decreased our estimate for Charges for Services by \$621 thousand, primarily for metered parking, because part of the parking revenues will be deposited in the Police Special Services fund.

Direct Interfund Services

For Direct Interfund Services, we reduced our revenue estimate by \$1.96 million from last month. This decrease was a result of a reduction in PW&E's salary recovery from capital project funds. This is offset by lower spending.

December 30, 2004

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Municipal Courts Fines and Forfeits

Our projection for Municipal Courts Fines and Forfeits decreased by \$1 million from last month, due to reduced collections.

Miscellaneous/Other

We increased our projection of revenue within Miscellaneous/Other by \$600 thousand from last month, primarily due to recoveries of tax abatements, as approved by City Council last week.

General Fund Expenditures

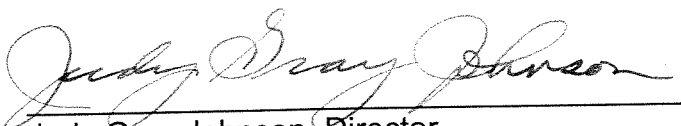
We have changed our expenditure estimates for the following departments:

- Affirmative Action's expenditure budget was decreased by \$47 thousand from last month, due to a transfer of personnel and associated salary to the Mayor's Office.
- The Mayor's Office expenditures were increased by \$88 thousand from last month, with the increase of personnel and salary from Affirmative Action in the amount of \$47 thousand, and an unexpected increase in termination pay.
- PW&E's projected expenditures decreased by \$1.96 million, due to a decrease in salary recovery from capital projects funds.
- Solid Waste Management's projected spending increased by \$1.5 million, due to the increased cost of dumpster permit enforcement.

General Fund Balance

The changes in our estimates of revenues and expenditures are a net decrease of \$308 thousand, from last month. Our estimate of the ending fund balance has decreased by \$5.8 million since last month, due primarily to a change in the estimated beginning fund balance.

If you have any questions, please let me know.



Judy Gray Johnson, Director
Finance and Administration Department

General Fund
Comparative Projections
Controller's Office and Finance and Administration
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	FY2005 % of Budget	Controller's Projection	F & A Projection	Variance between Controller and F&A
Revenues							
General Property Taxes	\$ 660,999	\$ 671,553	\$ 671,553	46%	\$ 668,416	\$ 672,804	4,388
Industrial Assessments	15,167	14,406	14,406	1%	14,400	14,406	6
Sales Tax	347,982	371,548	371,548	26%	367,600	373,000	5,400
Electric Franchise	76,394	77,384	77,384	5%	76,000	77,384	1,384
Telephone Franchise	52,926	51,000	51,000	4%	51,200	51,000	(200)
Gas Franchise	16,535	16,568	16,568	1%	18,000	18,000	0
Other Franchise	15,524	15,447	15,447	1%	15,400	15,447	47
Licenses and Permits	15,271	15,355	15,355	1%	16,440	16,595	155
Intergovernmental	19,524	30,664	30,664	2%	30,500	30,664	164
Charges for Services	39,875	41,534	41,534	3%	40,500	40,913	413
Direct Interfund Services	57,056	65,961	65,961	5%	64,002	64,002	0
Indirect Interfund Services	14,647	10,419	10,419	1%	10,419	10,419	0
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3%	46,500	46,601	101
Other Fines and Forfeits	2,131	4,540	4,540	0%	2,300	4,540	2,240
Interest	5,130	5,000	5,000	0%	5,200	5,000	(200)
Miscellaneous/Other	16,046	11,939	11,939	1%	11,100	12,539	1,439
Total Revenues	1,400,212	1,450,919	1,450,919	100%	1,437,977	1,453,314	15,337
Expenditures							
Affirmative Action	1,668	1,632	1,585	0%	1,585	1,585	0
Building Services	24,629	23,253	22,942	2%	22,942	22,942	0
City Council	3,920	4,203	4,203	0%	4,203	4,203	0
City Secretary	821	707	707	0%	707	707	0
Controller	5,786	5,837	5,837	0%	5,837	5,837	0
Finance and Administration	18,631	19,806	20,117	1%	20,117	20,117	0
Fire	281,525	292,942	292,942	20%	292,942	292,942	0
Health and Human Services	51,121	49,430	49,430	3%	49,430	49,430	0
Human Resources	2,351	2,287	2,287	0%	2,287	2,287	0
Information Technology	12,562	12,394	12,394	1%	12,394	12,394	0
Legal	11,125	10,798	10,798	1%	10,798	10,798	0
Library	32,456	32,891	32,891	2%	32,891	32,891	0
Mayor's Office	1,859	1,768	1,852	0%	1,893	1,893	0
Municipal Courts - Administration	16,274	16,217	16,217	1%	16,217	16,217	0
Municipal Courts - Justice	3,949	3,992	3,992	0%	4,111	4,111	0
Parks and Recreation	43,186	46,993	46,956	3%	46,956	46,956	0
Planning and Development	13,986	13,456	7,169	0%	7,169	7,169	0
Police	473,222	516,002	522,289	36%	527,689	527,689	0
Public Works and Engineering	86,938	88,671	88,671	6%	86,712	86,712	0
Solid Waste Management	61,673	61,130	61,130	4%	64,419	64,419	0
Total Departmental Expenditures	1,147,682	1,204,409	1,204,409	83%	1,211,299	1,211,299	0
Non-Departmental Expenditures and Other Uses							
General Government	86,909	62,497	62,497	4%	64,412	64,412	0
Debt Service Transfer	165,000	188,000	188,000	13%	188,000	188,000	0
Total Non-Dept. Exp. and Other Uses	251,909	250,497	250,497	17%	252,412	252,412	0
Total Expenditures and Other Uses	1,399,591	1,454,907	1,454,907	100%	1,463,712	1,463,712	0
Net Current Activity	621	(3,988)	(3,988)		(25,735)	(10,398)	15,337
Amount Needed to Balance the Budget	-	-	-		23,735	-	
Transfers from other funds	6,800	3,500	3,500		2,000	3,500	
Disaster Recovery Fund Transfer	-	-	-		-	-	
Change in Reserve for Inventory	-	-	-		-	-	
Fund Balance, Beginning of Year	105,101	107,125	107,125		112,522	112,522	
Fund Balance, End of Year	\$ 112,522	\$ 106,637	\$ 106,637		\$ 112,522	\$ 105,624	
Designated for Sign Abatement	(2,119)	(2,074)	(2,074)		(2,119)	(2,074)	
Designated for Rainy Day Fund	(20,473)	(20,000)	(20,000)		(20,473)	(20,000)	
Undesignated Fund Balance, End of Year	\$ 89,930	\$ 84,563	\$ 84,563		\$ 89,930	\$ 83,550	

General Fund
Controller's Office
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	Current Month	FY2005 YTD	Controller's Projection	Variance from Current Budget	% Variance
Revenues								
General Property Taxes	\$ 660,999	\$ 671,553	\$ 671,553	\$ 19,451	\$ 33,643	\$ 668,416	\$ (3,137)	-0.5%
Industrial Assessments	15,167	14,406	14,406	1,186	6,234	14,400	(6)	0.0%
Sales Tax	347,982	371,548	371,548	26,642	144,118	367,600	(3,948)	-1.1%
Electric Franchise	76,394	77,384	77,384	5,828	35,790	76,000	(1,384)	-1.8%
Telephone Franchise	52,926	51,000	51,000	2,829	21,013	51,200	200	0.4%
Gas Franchise	16,535	16,568	16,568	1,230	5,589	18,000	1,432	8.6%
Other Franchise	15,524	15,447	15,447	1,222	6,592	15,400	(47)	-0.3%
Licenses and Permits	15,271	15,355	15,355	1,538	6,187	16,440	1,085	7.1%
Intergovernmental	19,524	30,664	30,664	118	2,787	30,500	(164)	-0.5%
Charges for Services	39,875	41,534	41,534	3,117	13,628	40,500	(1,034)	-2.5%
Direct Interfund Services	57,056	65,961	65,961	4,029	21,328	64,002	(1,959)	-3.0%
Indirect Interfund Services	14,647	10,419	10,419	434	4,320	10,419	0	0.0%
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3,942	17,502	46,500	(1,101)	-2.3%
Other Fines and Forfeits	2,131	4,540	4,540	198	947	2,300	(2,240)	-49.3%
Interest	5,130	5,000	5,000	169	1,415	5,200	200	4.0%
Miscellaneous/Other	16,046	11,939	11,939	1,067	3,856	11,100	(839)	-7.0%
Total Revenues	1,400,212	1,450,919	1,450,919	73,000	324,949	1,437,977	(12,942)	-0.9%
Expenditures								
Departmental								
Affirmative Action	1,668	1,632	1,585	145	678	1,585	0	0.0%
Building Services	24,629	23,253	22,942	1,790	8,501	22,942	0	0.0%
City Council	3,920	4,203	4,203	332	1,695	4,203	0	0.0%
City Secretary	821	707	707	54	267	707	0	0.0%
Controller	5,786	5,837	5,837	469	2,296	5,837	0	0.0%
Finance and Administration	18,631	19,806	20,117	1,647	7,911	20,117	0	0.0%
Fire	281,525	292,942	292,942	23,614	116,226	292,942	0	0.0%
Health and Human Services	51,121	49,430	49,430	3,879	21,055	49,430	0	0.0%
Human Resources	2,351	2,287	2,287	174	921	2,287	0	0.0%
Information Technology	12,562	12,394	12,394	1,210	4,918	12,394	0	0.0%
Legal	11,125	10,798	10,798	892	4,205	10,798	0	0.0%
Library	32,456	32,891	32,891	2,347	13,497	32,891	0	0.0%
Mayor's Office	1,859	1,768	1,852	93	823	1,893	(41)	-2.2%
Municipal Courts - Administration	16,274	16,217	16,217	1,275	6,160	16,217	0	0.0%
Municipal Courts - Justice	3,949	3,992	3,992	320	1,613	4,111	(119)	-3.0%
Parks and Recreation	43,186	46,993	46,956	3,331	18,842	46,956	0	0.0%
Planning and Development	13,986	13,456	7,169	607	3,571	7,169	0	0.0%
Police	473,222	516,002	522,289	46,029	220,362	527,689	(5,400)	-1.0%
Public Works and Engineering	86,938	88,671	88,671	5,129	31,277	86,712	1,959	2.2%
Solid Waste Management	61,673	61,130	61,130	5,828	27,119	64,419	(3,289)	-5.4%
Total Departmental Expenditures	1,147,682	1,204,409	1,204,409	99,165	491,937	1,211,299	(6,890)	-0.6%
Non-Departmental Expenditures and Other Uses								
General Government	86,909	62,497	62,497	3,843	25,713	64,412	(1,915)	-3.1%
Debt Service Transfer	165,000	188,000	188,000	0	0	188,000	0	0.0%
Total Non-Dept. Exp. And Other Uses	251,909	250,497	250,497	3,843	25,713	252,412	(1,915)	-0.8%
Total Expenditures and Other Uses	1,399,591	1,454,907	1,454,907	103,008	517,650	1,463,712	(8,805)	-0.6%
Net Current Activity	621	(3,988)	(3,988)	(30,008)	(192,701)	(25,735)	(21,747)	
Amount Needed to Balance the Budget								
Transfers from other funds	6,800	3,500	3,500	0	-	23,735	(1,500)	
Disaster Recovery Fund Transfer	-	-	-	-	-	-	-	
Change in Reserve for Inventory	-	-	-	-	-	-	-	
Fund Balance, Beginning of Year	105,101	107,125	107,125	112,522	112,522	112,522	5,397	
Fund Balance, End of Year	112,522	106,637	106,637	82,514	(80,179)	112,522	(17,850)	
Designated for Sign Abatement	(2,119)	(2,074)	(2,074)	-	-	(2,119)	(45)	
Designated for Rainy Day Fund	(20,473)	(20,000)	(20,000)	-	-	(20,473)	(473)	
Undesignated Fund Balance, End of Year	\$ 89,930	\$ 84,563	\$ 84,563	\$ 82,514	\$ (80,179)	\$ 89,930	\$ 5,367	

General Fund
Finance and Administration
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	Current Month	FY2005		Variance from Current Budget	% Variance
					YTD	F & A Projection		
Revenues								
General Property Taxes	\$ 660,999	\$ 671,553	671,553	\$ 19,451	\$ 33,643	\$ 672,804	1,251	0.2%
Industrial Assessments	15,167	14,406	14,406	1,186	6,234	14,406	0	0.0%
Sales Tax	347,982	371,548	371,548	26,642	144,118	373,000	1,452	0.4%
Electric Franchise	76,394	77,384	77,384	5,828	35,790	77,384	0	0.0%
Telephone Franchise	52,926	51,000	51,000	2,829	21,013	51,000	0	0.0%
Gas Franchise	16,535	16,568	16,568	1,230	5,589	18,000	1,432	8.6%
Other Franchise	15,524	15,447	15,447	1,222	6,592	15,447	0	0.0%
Licenses and Permits	15,271	15,355	15,355	1,538	6,187	16,595	1,240	8.1%
Intergovernmental	19,524	30,664	30,664	118	2,787	30,664	0	0.0%
Charges for Services	39,875	41,534	41,534	3,117	13,628	40,913	(621)	-1.5%
Direct Interfund Services	57,056	65,961	65,961	4,029	21,328	64,002	(1,959)	-3.0%
Indirect Interfund Services	14,647	10,419	10,419	434	4,320	10,419	0	0.0%
Municipal Courts Fines and Forfeits	45,005	47,601	47,601	3,942	17,502	46,601	(1,000)	-2.1%
Other Fines and Forfeits	2,131	4,540	4,540	198	947	4,540	0	0.0%
Interest	5,130	5,000	5,000	169	1,415	5,000	0	0.0%
Miscellaneous/Other	16,046	11,939	11,939	1,067	3,856	12,539	600	5.0%
Total Revenues	1,400,212	1,450,919	1,450,919	73,000	324,949	1,453,314	2,395	0.2%
Expenditures								
Departmental								
Affirmative Action	1,668	1,632	1,585	145	678	1,585	0	0.0%
Building Services	24,629	23,253	22,942	1,790	8,501	22,942	0	0.0%
City Council	3,920	4,203	4,203	332	1,695	4,203	0	0.0%
City Secretary	821	707	707	54	267	707	0	0.0%
Controller	5,786	5,837	5,837	469	2,296	5,837	0	0.0%
Finance and Administration	18,631	19,806	20,117	1,647	7,911	20,117	0	0.0%
Fire	281,525	292,942	292,942	23,614	116,226	292,942	0	0.0%
Health and Human Services	51,121	49,430	49,430	3,879	21,055	49,430	0	0.0%
Human Resources	2,351	2,287	2,287	174	921	2,287	0	0.0%
Information Technology	12,562	12,394	12,394	1,210	4,918	12,394	0	0.0%
Legal	11,125	10,798	10,798	892	4,205	10,798	0	0.0%
Library	32,456	32,891	32,891	2,347	13,497	32,891	0	0.0%
Mayor's Office	1,859	1,768	1,852	93	823	1,893	(41)	-2.2%
Municipal Courts - Administration	16,274	16,217	16,217	1,275	6,160	16,217	0	0.0%
Municipal Courts - Justice	3,949	3,992	3,992	320	1,613	4,111	(119)	-3.0%
Parks and Recreation	43,186	46,993	46,956	3,331	18,842	46,956	0	0.0%
Planning and Development	13,986	13,456	7,169	607	3,571	7,169	0	0.0%
Police	473,222	516,002	522,289	46,029	220,362	527,689	(5,400)	-1.0%
Public Works and Engineering	86,938	88,671	88,671	5,129	31,277	86,712	1,959	2.2%
Solid Waste Management	61,673	61,130	61,130	5,828	27,119	64,419	(3,289)	-5.4%
Total Departmental Expenditures	1,147,682	1,204,409	1,204,409	99,165	491,937	1,211,299	(6,890)	-0.6%
Non-Departmental Expenditures and Other Uses								
General Government	86,909	62,497	62,497	3,843	25,713	64,412	(1,915)	-3.1%
Debt Service Transfer	165,000	188,000	188,000	0	0	188,000	0	0.0%
Total Non-Dept. Exp. and Other Uses	251,909	250,497	250,497	3,843	25,713	252,412	(1,915)	-0.8%
Total Expenditures and Other Uses	1,399,591	1,454,907	1,454,907	103,008	517,650	1,463,712	(8,805)	-0.6%
Net Current Activity	621	(3,988)	(3,988)	(30,008)	(192,701)	(10,398)	(6,410)	
Transfers from other funds	6,800	3,500	3,500	-	-	3,500	-	
Disaster Recovery Fund Transfer	-	-	-	-	-	-	-	
Change in Reserve for Inventory	-	-	-	-	-	-	-	
Fund Balance, Beginning of Year	105,101	107,125	107,125	112,522	112,522	112,522	5,397	
Fund Balance, End of Year	112,522	106,637	106,637	82,514	(80,179)	105,624	(1,013)	
Designated for Sign Abatement	(2,119)	(2,074)	(2,074)	-	-	(2,074)	-	
Designated for Rainy Day Fund	(20,473)	(20,000)	(20,000)	-	-	(20,000)	-	
Undesignated Fund Balance, End of Year	\$ 89,930	\$ 84,563	\$ 84,563	\$ 82,514	\$ (80,179)	\$ 83,550	\$ (1,013)	

General Fund
General Government
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	Current Month	FY2005		Controller's Projection	F&A Projection
					YTD	YTD as % of Current Budget		
Non-Dept. Exp.and Other Uses								
General Government								
Pension-Civilian	0	(14,595)	(14,595)	0	0	0.0%	(14,595)	(14,595)
Insurance-Civilian (Active)	(101)	0	0	0	0	0.0%	0	0
Insurance-Civilian (Retirees)	11,965	13,667	13,667	1,162	5,649	41.3%	13,667	13,667
Pension-Police	0	(22,905)	(22,905)	0	0	0.0%	(22,905)	(22,905)
Insurance-Classified (Retirees)	14,705	16,042	16,042	1,326	6,528	40.7%	16,042	16,042
Long Term Disability	12	0	0	0	0	0.0%	0	0
Compensation Contingency	0	7,600	7,600	0	0	0.0%	7,600	7,600
Total Personnel Services	26,581	(191)	(191)	2,488	12,177	-6375.4%	(191)	(191)
Insurance Fees	1,191	1,470	1,470	7	43	2.9%	1,470	1,470
Accounting and Auditing Svcs	865	608	608	0	224	36.8%	826	826
Advertising Svcs	167	200	200	119	156	78.0%	200	200
Legal Services	2,412	2,262	2,262	143	718	31.7%	2,262	2,262
Management Consulting Svcs.	1,106	372	372	93	194	52.2%	372	372
Misc Support Svcs	236	280	280	1	1	0.4%	280	260
Real Estate Lease	9,069	9,228	9,228	0	0	0.0%	9,228	9,228
Parking Space Rental	1	0	0	15	61	0.0%	0	0
METRO Commuter Passes	541	645	645	12	321	49.8%	645	638
Electricity	0	500	500	0	0	0.0%	500	500
Other Interfund Services	0	0	0	0	0	0.0%	0	0
Limited Purpose Annexation Pmts.	9,131	13,128	13,128	0	1,592	12.1%	13,128	13,128
Print Shop Services	0	0	0	0	0	0.0%	0	0
Printing and Reproduction Svcs.	8	0	0	0	0	0.0%	0	0
Tax Appraisal Fees	5,082	5,489	5,489	0	1,251	22.8%	5,489	5,489
Tax Refunds	0	0	0	0	0	0.0%	0	0
Billing and Collection Svcs	750	750	750	0	750	100.0%	750	750
Elections	3,440	1,000	1,000	4	838	83.8%	1,600	1,600
Claims and Judgments	4,550	6,000	6,000	305	1,574	26.2%	6,000	6,000
Contingency/Reserve	0	0	0	0	0	0.0%	0	0
Zoo Contract	7,372	7,494	7,494	625	3,123	41.7%	7,494	7,494
Misc Other Services and Charges	1,967	2,473	2,473	5	5	0.2%	2,324	2,351
Membership and Professional Fees	649	780	780	0	131	16.8%	780	780
Mgmt Initiative Savings	0	0	0	0	0	0.0%	0	0
Total Other Services and Charges	48,537	52,679	52,679	1,329	10,982	20.8%	53,348	53,348
Other Financing Uses								
Debt Service-Interest	1,793	2,000	2,000	10	261	13.1%	3,246	3,246
Transfers to General Fund	0	0	0	0	0	0.0%	0	0
Transfers to Conv & Entertain	163	350	350	16	16	0.0%	350	350
Transfers to Special Revenues	9,835	7,659	7,659	0	2,277	29.7%	7,659	7,659
Total Other Financing Uses	11,791	10,009	10,009	26	2,554	25.5%	11,255	11,255
Total General Government	86,909	62,497	62,497	3,843	25,713	41.1%	64,412	64,412
Debt Service Transfers								
Transfers to PIB Debt Svc	147,850	184,000	184,000	0	0	0.0%	184,000	184,000
Transfers to CO Debt Svc	17,150	4,000	4,000	0	0	0.0%	4,000	4,000
Total Debt Service Transfers	165,000	188,000	188,000	0	0	0.0%	188,000	188,000
Total Non-Dept. Exp and Other Uses	\$ 251,909	\$ 250,497	\$ 250,497	\$ 3,843	\$ 25,713	10.3%	\$ 252,412	\$ 252,412

Aviation Operating Fund
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	FY2005 YTD	Controller's Projection	F&A Projection
Operating Revenues						
Landing Area	\$ 57,011	\$ 97,754	\$ 97,754	26,434	\$ 97,754	\$ 97,754
Bldg and Ground Area	115,777	146,739	146,739	52,410	146,739	146,739
Parking and Concession	94,537	92,128	92,128	41,102	92,128	92,128
Other	3,088	1,289	1,289	978	1,289	1,289
Total Operating Revenues	<u>270,413</u>	<u>337,910</u>	<u>337,910</u>	<u>120,925</u>	<u>337,910</u>	<u>337,910</u>
Operating Expenses						
Personnel	65,312	69,217	70,097	28,268	69,097	69,097
Supplies	4,516	5,932	5,932	2,364	5,932	5,932
Services	98,253	112,555	112,555	38,620	112,555	112,555
Non-Capital Outlay	842	830	830	275	830	830
Total Operating Expenses	<u>168,923</u>	<u>188,534</u>	<u>189,414</u>	<u>69,527</u>	<u>188,414</u>	<u>188,414</u>
Operating Income (Loss)	<u>101,490</u>	<u>149,376</u>	<u>148,496</u>	<u>51,398</u>	<u>149,496</u>	<u>149,496</u>
Nonoperating Revenues (Expenses)						
Interest Income	7,562	8,700	8,700	3,558	8,700	8,700
Other	128	0	0	38	0	0
Total Nonoperating Rev (Exp)	<u>7,690</u>	<u>8,700</u>	<u>8,700</u>	<u>3,597</u>	<u>8,700</u>	<u>8,700</u>
Income (Loss) Before Operating Transfers	<u>109,180</u>	<u>158,076</u>	<u>157,196</u>	<u>54,994</u>	<u>158,196</u>	<u>158,196</u>
Operating Transfers						
Interfund Transfer - Oper Reserve	3,726	3,000	3,000	0	3,000	3,000
Debt Service Principal	18,865	25,165	25,165	10,485	25,165	25,165
Debt Service Interest	24,257	84,802	84,802	19,533	84,802	84,802
Renewal and Replacement	0	500	500	0	500	500
Capital Improvement	64,796	44,609	43,729	12,951	44,729	44,729
Total Operating Transfers	<u>111,644</u>	<u>158,076</u>	<u>157,196</u>	<u>42,969</u>	<u>158,196</u>	<u>158,196</u>
Net Income (Loss)						
Operating Fund Only	<u>\$ (2,464)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>12,025</u>	<u>\$ 0</u>	<u>\$ 0</u>

About the Fund:

The Aviation Operating Fund is an enterprise fund which accounts for operation of the City's airport system. The airport system is comprised of the George Bush Intercontinental Airport/Houston, William P. Hobby Airport, the Central Business District Heliport, and Ellington Field. Activities of the department include: operations, maintenance, planning and construction, public service and administration. The Department coordinates its activities with the Federal Aviation Administration (FAA), other federal and state agencies, the airlines, and tenants of the airport facilities.

Convention and Entertainment Facilities Operating Fund
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary 2004	Adopted Budget	Current Budget	FY2005 YTD	Controllers Projection	F & A Projection
Operating Revenues						
Facility Rentals	\$ 5,804	\$ 5,094	\$ 5,094	\$ 2,595	\$ 5,088	\$ 5,088
Parking	9,325	10,499	10,499	2,732	9,745	9,745
Food and Beverage Concessions	1,840	2,346	2,346	743	2,352	2,352
Contract Cleaning	176	246	246	71	246	246
Total Operating Revenues	<u>17,145</u>	<u>18,185</u>	<u>18,185</u>	<u>6,141</u>	<u>17,431</u>	<u>17,431</u>
Operating Expenses						
Personnel	6,640	6,010	6,096	2,602	6,096	6,096
Supplies	468	533	494	215	494	494
Services	19,351	23,295	23,215	6,228	23,215	23,215
Total Operating Expenses	<u>26,459</u>	<u>29,838</u>	<u>29,805</u>	<u>9,045</u>	<u>29,805</u>	<u>29,805</u>
Operating Income (Loss)	<u>(9,314)</u>	<u>(11,653)</u>	<u>(11,620)</u>	<u>(2,904)</u>	<u>(12,374)</u>	<u>(12,374)</u>
Nonoperating Revenues (Expenses)						
Hotel Occupancy Tax						
Current	44,993	44,000	44,000	20,540	44,000	44,000
Delinquent	1,149	900	900	409	900	900
Advertising Services	(9,545)	(10,120)	(10,120)	(2,707)	(10,120)	(10,120)
Promotion Contracts	(7,885)	(8,360)	(8,360)	(2,237)	(8,360)	(8,360)
Contracts/Sponsorships	<u>(3,184)</u>	<u>(2,192)</u>	<u>(2,192)</u>	<u>(621)</u>	<u>(2,192)</u>	<u>(2,192)</u>
Net Hotel Occupancy Tax	<u>25,528</u>	<u>24,228</u>	<u>24,228</u>	<u>15,384</u>	<u>24,228</u>	<u>24,228</u>
Interest Income	917	1,050	1,050	394	1,050	1,050
Capital Outlay	(449)	(5,379)	(4,099)	(208)	(12,073)	(12,073)
Non-Capital Outlay	14	(59)	(63)	(3)	(63)	(63)
Other Interest	(104)	(550)	(550)	0	(550)	(550)
Other	2,102	60	60	4,438	4,438	4,438
Total Nonoperating Rev (Exp)	<u>28,008</u>	<u>19,350</u>	<u>20,626</u>	<u>20,005</u>	<u>17,030</u>	<u>17,030</u>
Income (Loss) Before Operating Transfers	<u>18,694</u>	<u>7,697</u>	<u>9,006</u>	<u>17,101</u>	<u>4,656</u>	<u>4,656</u>
Operating Transfers						
Transfers for Interest	6,064	7,100	7,100	2,350	7,100	7,100
Transfers for Principal	6,536	6,900	6,900	2,505	6,900	6,900
Interfund Transfers	1,531	0	1,309	1,309	1,309	1,309
Transfers to Special	<u>(3,591)</u>	<u>(2,500)</u>	<u>(2,500)</u>	<u>0</u>	<u>(2,500)</u>	<u>(2,500)</u>
Total Operating Transfers	<u>10,540</u>	<u>11,500</u>	<u>12,809</u>	<u>6,164</u>	<u>12,809</u>	<u>12,809</u>
Net Income (Loss)						
Operating Fund Only	\$ <u>8,154</u>	\$ <u>(3,803)</u>	\$ <u>(3,803)</u>	\$ <u>10,937</u>	\$ <u>(8,153)</u>	\$ <u>(8,153)</u>

About the Fund:

The Convention and Entertainment Facilities operating fund is an enterprise fund that accounts for the operation of the City's six major entertainment centers and City-owned parking garages. These centers include the following: Jesse H. Jones Hall; Bayou Place; Houston Center for The Arts; Gus S. Wortham Center; George R. Brown Convention Center and the Tranquility Park and Civic Center garages.

Combined Utility System Fund
For the period ended November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	Current Budget	FY2005 YTD	Controller's Projection	F&A Projection
Operating Revenues						
Water Sales	\$ 265,272	\$ 311,068	\$ 311,068	\$ 133,065	\$ 309,947	\$ 309,947
Sewer Sales	257,224	299,253	299,253	122,858	294,653	294,653
Penalties	4,150	3,741	3,741	2,145	3,841	3,841
Other	4,562	4,360	4,360	1,871	4,417	4,417
Total Operating Revenues	<u>531,208</u>	<u>618,422</u>	<u>618,422</u>	<u>259,939</u>	<u>612,858</u>	<u>612,858</u>
Operating Expenses						
Personnel	124,193	122,241	122,241	47,797	115,000	115,000
Supplies	23,141	26,007	26,007	10,978	25,822	25,822
Electricity and Gas	35,200	47,169	47,169	17,527	47,108	47,108
Contracts & Other Payments	70,149	92,013	92,013	25,371	78,615	78,615
Total Operating Expenses	<u>252,683</u>	<u>287,430</u>	<u>287,430</u>	<u>101,673</u>	<u>266,545</u>	<u>266,545</u>
Operating Income (Loss)	<u>278,525</u>	<u>330,992</u>	<u>330,992</u>	<u>158,266</u>	<u>346,313</u>	<u>346,313</u>
Nonoperating Revenues (Expenses)						
Interest Income	13,461	5,161	5,161	3,418	5,261	5,261
Sale of Property, Mains and Scrap	596	508	508	530	859	859
Other	70,832	7,863	7,863	1,105	7,159	7,159
Impact Fees	0	14,000	14,000	7,056	14,000	14,000
HAWC	(2,237)	(4,608)	(4,608)	(1,677)	(4,608)	(4,608)
CWA & TRA Contracts (P & I)	<u>(31,454)</u>	<u>(32,317)</u>	<u>(32,317)</u>	<u>(19,694)</u>	<u>(32,317)</u>	<u>(32,317)</u>
Total Nonoperating Rev (Exp)	<u>51,198</u>	<u>(9,393)</u>	<u>(9,393)</u>	<u>(9,262)</u>	<u>(9,646)</u>	<u>(9,646)</u>
Income (Loss) Before Operating Transfers	<u>329,723</u>	<u>321,599</u>	<u>321,599</u>	<u>149,004</u>	<u>336,667</u>	<u>336,667</u>
Operating Transfers						
Debt Service Principal	67,492	12,675	12,675	5,845	12,675	12,675
Debt Service Interest	154,238	179,902	179,902	27,198	179,902	179,902
Discretionary Debt	29,572	28,934	28,934	5,626	28,934	28,934
Other Contractual Obligations	0	474	474	0	474	474
Equipment Acquisition	8,145	17,862	17,862	2,397	17,862	17,862
CUS General Purpose Fund	0	49,752	49,752	95,438	64,820	64,820
Transfer to General Fund	0	2,000	2,000	0	2,000	2,000
Transfer to Combined Utility System	60,176	0	0	0	0	0
Transfer to Stormwater	<u>10,100</u>	<u>30,000</u>	<u>30,000</u>	<u>12,500</u>	<u>30,000</u>	<u>30,000</u>
Total Operating Transfers	<u>329,723</u>	<u>321,599</u>	<u>321,599</u>	<u>149,004</u>	<u>336,667</u>	<u>336,667</u>
Net Current Activity						
Operating Fund Only	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

About the Fund:

The Combined Utility System Fund is an enterprise fund which accounts for operation of the City's water and wastewater facilities. The fund provides for the operation of the City's treated and untreated water, as well as, receive and process wastewater generated in a service area that includes the City, certain municipalities and unincorporated communities in the Houston metropolitan area. Some of the City's largest customers are other cities and water authorities which supply water to their own customers.

Stormwater Fund
For the period ending November 30, 2004
(amounts expressed in thousands)

	Unaudited Preliminary FY2004	Adopted Budget	FY2005 YTD	Controller's Projection	F&A Projection
Revenues					
Miscellaneous	\$ 164	\$ 145	\$ 27	\$ 145	\$ 145
Total Revenues	<u>164</u>	<u>145</u>	<u>27</u>	<u>145</u>	<u>145</u>
Expenditures					
Personnel	14,954	17,492	6,742	17,492	17,492
Supplies	1,226	1,290	509	1,290	1,290
Other Services	10,010	11,142	2,809	11,142	11,142
Capital Outlay	862	131	118	131	131
Total Expenditures	<u>27,052</u>	<u>30,055</u>	<u>10,179</u>	<u>30,055</u>	<u>30,055</u>
Other Financing Sources (Uses)					
Interest Income	221	310	26	310	310
Operating Transfers In	10,100	30,000	12,500	30,000	30,000
Operating Transfers Out	0	(400)	0	(400)	(400)
Total Other Financing Sources (Uses)	<u>10,321</u>	<u>29,910</u>	<u>12,526</u>	<u>29,910</u>	<u>29,910</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures and Other Financing (Uses)	(16,567)	0	2,374	0	0
Fund Balance, Beginning of Year	<u>18,778</u>	<u>2,212</u>	<u>2,211</u>	<u>2,211</u>	<u>2,211</u>
Fund Balance, End of Year	<u>\$ 2,211</u>	<u>\$ 2,212</u>	<u>\$ 4,585</u>	<u>\$ 2,211</u>	<u>\$ 2,211</u>

The Stormwater Fund provides for the maintenance and repair of streets, rights-of-way and drainage infrastructure, such as storm sewers and roadside ditches. The City undertook a major restructuring of its water, sewer and drainage financing at the end of FY2004. This restructuring created a new Combined Utility System with the capacity to transfer funds from its surplus amounts to the Stormwater Fund to support stormwater drainage operations and maintenance.

Note: The Stormwater Fund is not technically an enterprise fund, but is grouped with the Combined Utility System for clarity.

City of Houston, Texas
Commercial Paper Issued and Available
For the period ended November 30, 2004
(amounts expressed in millions)

COMMERCIAL PAPER	Draws FY05 (millions)	Draws in November (millions)	(Refunded) Increased Authorization (millions)	Amount Available to be Drawn (millions)	Amount Outstanding (millions)
General Obligation (Series A & B)					
<i>Public Improvement Bonds</i>	\$ 8.50	\$ 0.00	\$ (6.50)	\$ 47.50	\$ 324.30
<i>(Series D)</i>	25.00	0.00	110.00	290.00	95.00
<i>(Series E)</i>					
<i>Equipment</i>	20.00	0.00		36.90	42.10
<i>Metro Street Projects</i>	4.00	0.00	(3.30)	57.79	5.21
<i>Cotswold Project</i>	0.00	0.00		4.01	3.49
<i>Downtown Streetscape</i>	0.00	0.00		0.10	5.40
<i>(Series F) Drainage</i>	0.00	0.00		139.50	0.00
Total General Obligation	57.50	0.00	100.20	575.80	475.50
Combined Utility System (Series A)	55.00	25.00	(40.00)	845.00	55.00
Airport System (Series A,B, & C)	15.00	10.00		265.00	35.00
Convention & Entertainment (Series A)	0.00	0.00		52.50	22.50
Totals	<u>\$ 127.50</u>	<u>\$ 35.00</u>	<u>\$ 60.20</u>	<u>\$ 1,738.30</u>	<u>\$ 588.00</u>

City of Houston, Texas
Summarized Construction/Bond Fund Status Report
For the period ended November 30, 2004
(amounts expressed in thousands)

Purpose	Available for Appropriation
Equipment and Miscellaneous	
Total Dangerous Building Funds	\$ 54
Total Equipment Acquisition Funds	2,999
Certificates of Obligation Lamar Terrace 2000A	329
Total Equipment and Miscellaneous	<u>3,381</u>
Public Improvement	
Total Fire Department	15,830
Total Housing	3,751
Total General Improvement	11,941
Total Public Health and Welfare	7,345
Total Public Library	12,589
Total Parks and Recreation	15,717
Total Police Department	14,811
Total Solid Waste	3,048
Total Storm Sewer	122,662
Total Street & Bridge	135,027
Total Public Improvement	<u>342,721</u>
Airport	
Total Airport	<u>416,322</u>
Convention and Entertainment Facilities	
Total Convention and Entertainment	<u>57,173</u>
Combined Utility System	
Total Combined Utility System	<u>380,539</u>
Total All Purposes	<u><u>\$ 1,200,136</u></u>

City of Houston, Texas
Total Outstanding Debt
November 30, 2004 and November 30, 2003
(amounts expressed in thousands)

	November 30, 2004	November 30, 2003
Payable from Ad Valorem Taxes		
Tax Bonds (a)		
Public Improvement Bonds	\$ 1,556,435	\$ 1,653,675
GO Commercial Paper Notes (b)	475,500	339,800
Judgment Bonds	0	1,365
Pension Obligations Bonds	300,000	0
Certificates of Obligations (c)	33,519	41,738
Assumed Bonds	11,975	17,112
Subtotal	<u>\$ 2,377,429</u>	<u>\$ 2,053,690</u>
Payable from Sources Other Than Ad Valorem Taxes		
Combined Utility System Bonds		
Combined Utility System Revenue Bonds	\$ 3,029,170	\$ 0
Combined Utility System Commercial Paper Notes (d)	55,000	0
Water and Sewer System Revenue Bonds (e)	1,045,499	3,427,569
Water and Sewer System Commercial Paper Notes (f)	0	605,250
Airport System Bonds		
Airport System Revenue Bonds	2,172,515	2,191,380
Airport System Commercial Paper Notes (g)	35,000	0
Airport Special Facilities Revenue Bonds	675,795	680,250
Hotel Occupancy Tax and Civic Parking		
Facilities Revenue Bonds (h)	607,730	614,319
Hotel Occupancy Tax Commercial Paper (i)	22,500	22,500
Contract Revenue Obligations - CWA, HAWC, TRA	391,730	367,450
Subtotal	<u>\$ 8,034,939</u>	<u>\$ 7,908,718</u>
Total Debt Payable by the City	<u><u>\$ 10,412,368</u></u>	<u><u>\$ 9,962,408</u></u>

(a) As of the date above, the amount of tax bonds authorized by voters in 1997 but unissued totals \$47.5 million of which \$47.5 million is authorized commercial paper that has not been drawn (Series A&B). In November 2001 the voters authorized \$776 million in tax bonds of which \$290 million is authorized commercial paper that has not been drawn (Series D).

(b) The City has authorized a maximum issuance of General Obligation Commercial Paper Programs Series A: \$272.5 million; B: \$99.3 million; D: \$385 million; E: \$155 million; and F: \$139.5 million. As of the date above, the following amounts were outstanding: Series A: \$250.8 million, B: \$73.5 million, D: \$95 million, E: \$56.2 million, and F: \$0.

(c) Excludes \$1.4 million accreted value of capital appreciation certificates, or 4.1% of face value.

(d) The City authorized issuance of \$900 million Combined Utility System Commercial Paper Series A Notes as of June 10, 2004.

(e) Excludes \$60.1 million accreted value of capital appreciation bonds, or 7.0% of face value.

(f) The City discontinued Water and Sewer Commercial Paper programs in June 2004 upon creation of the Combined Utility System.

(g) City Council made the following authorizations for issuances of Airport System Commercial Paper:
October 21, 1993, \$100 million Senior Lien Series A and B. October 1, 1998, \$50 million Inferior Lien Series C.
December 28, 1999, additional \$100 million Inferior Lien Series C. January 19, 2000, additional \$50 million Senior Lien Series A & B.

(h) Excludes \$23.9 million accreted value of capital appreciation bonds, or 3.9% of face value.

(i) The City has authorized \$75 million Subordinate Lien Hotel Occupancy Tax and Parking Revenue Commercial Paper, Series A.

CITY OF HOUSTON

PENSION FUND PAYMENTS AND UNFUNDED LIABILITY SUMMARY

11/30/2004

PAYMENTS

	FY04 Actual (\$1,000)	FY 05			
		City Payment Rate	Employee Payment Rate	Annual Payment (\$1,000)	Year to Date (\$1,000)
Firefighters Plan	28,325	18.0%	9.0%	32,176	13,231
Police Plan					
General Fd. & Other Fds.	36,645	Note 1	9.0%	13,780	13,780
Pension Bonds		Note 1		22,865	
	<u>36,645</u>			<u>36,645</u>	<u>13,780</u>
Municipal Plan					
General Fund	31,915	Note 2	5.0%	10,550	10,550
Other Funds	26,148	Note 2	5.0%	22,450	13,245
Pension Bonds				33,000	
Total Municipal Plan (Note 2)	<u>58,063</u>			<u>66,000</u>	<u>23,795</u>
Total All Three Plans	<u><u>123,033</u></u>			<u><u>134,821</u></u>	<u><u>50,806</u></u>

UNFUNDED ACCRUED LIABILITY AND FUNDED STATUS

	Date of Most Recent Valuation or Estimate	Unfunded Accrued Liability (\$ millions)	Assets as % of Liabilities
Firefighters Plan	7/1/2002	47.0	97%
Police Plan (Note 3)	7/1/2004	534.8	82%
Municipal Plan (Note 4)	7/1/2004	852.0	62%

Note 1: City contribution based on Meet and Confer Agreement with Houston Police Officers Pension System; interim pension note closed and funds delivered to HPOPS on 12/21/2004

Note 2: City contribution based on Meet and Confer Agreement with Houston Municipal Employees Pension System

Note 3: Towers Perrin estimate dated 9/15/2004

Note 4: Estimate based on information generated by Gabriel, Roeder, Smith & Company, prepared 9/2004

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING NOVEMBER 30, 2004 (41.67% OF FISCAL YEAR)**

Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
AFFIRMATIVE ACTION						
Applications Processed	1,950	801	41.1%	2,100	785	37.4%
Days to Process New Applicants	40	38	95.0%	21	72	N/A
Field Audits	1,711	862	50.4%	2,300	653	28.4%
Payrolls Audited	26,449	9,955	37.6%	14,300	5,915	41.4%
SBE/MWDBE Owners Trained	7,107	1,468	20.7%	4,100	2,630	64.1%
City Employees Trained	3,659	1,249	34.1%	1,500	1,210	80.7%
MOPD Citizens Assistance Request	3,771	1,474	39.1%	3,000	1,959	65.3%
OSBC Getting Started Packets Distributed	8,350	3,595	43.1%	8,500	2,848	33.5%
MWBE Monitoring Correspondence	NA	NA	NA	20,000	31,545	157.7%
AVIATION						
Passenger Enplanements	21,768,074	9,203,137	42.3%	21,567,000	15,804,000	73.3%
Cargo Tonnage	771,715,260	311,514,734	40.4%	778,913,000	318,737,000	40.9%
Cost per Enplanement	\$7.35	\$7.18	NA	\$7.24	\$8.82	N/A
Complaints per 100,000 Enplanements	0.85	0.60	NA	0.80	Data not available	N/A
BUILDING SERVICES						
Design & Construction						
Days to issue Notice to Proceed (NTP)	20.0	13.1	152.7%	18	39.6	45.5%
Property Mgmt. (Work Orders Compl.)	17,745	6,819	38.4%	17,700	9,618	54.3%
Security Management						
Number of Reported Incidents						
Investigated upon Receipt	295	113	38.3%	350	156	44.6%
CONVENTION & ENTERTAINMENT FACILITIES						
Days Booked-GRB Convention Center	1,835	592	32.3%	2,430	2,002	82.4%
Days Booked-Wortham Theatre Center	518	201	38.8%	485	240	49.5%
Days Booked-Jones Hall	338	158	46.7%	290	189	65.2%
Occupancy Days-GRB Convention Center	1,640	688	42.0%	1,965	1,018	51.8%
Occupancy Days-Wortham Theatre Center	467	162	34.7%	444	201	45.3%
Occupancy Days-Jones Hall	254	82	32.3%	247	106	42.9%
Occupancy Days-Theatre District Parks Hall	168	68	40.5%	166	68	41.0%
Customer Satisfaction (Periodic)-GRB Convention Center	94.3%	94.5%	NA	94.0%	90.5%	N/A
Customer Satisfaction (Periodic)-Wortham Theatre Center	95.9%	95.1%	NA	94.0%	93.8%	N/A
Customer Satisfaction (Periodic)-Jones Hall	97.9%	91.5%	NA	95.0%	100.0%	N/A
Customer Satisfaction (Periodic)-Houston Center	93.4%	93.5%	NA	97.0%	95.7%	N/A
Customer Satisfaction (Periodic)- Fannin Garage	0.0%	N/A	NA	80.0%	N/A	N/A
Customer Satisfaction (Periodic)-Theater District Parking	74.7%	N/A	NA	80.0%	N/A	N/A

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING NOVEMBER 30, 2004 (41.67% OF FISCAL YEAR)**

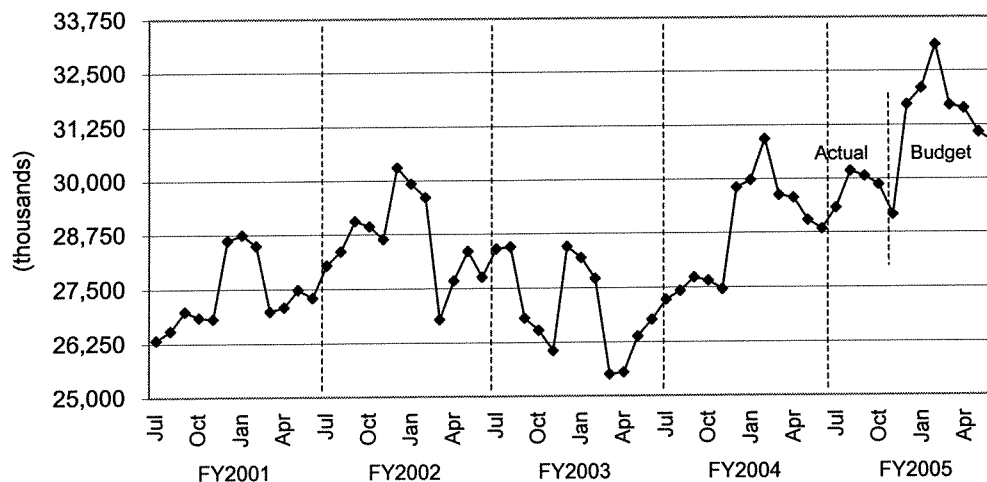
Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
FINANCE & ADMINISTRATION						
Avg Days to Award Procurement Contracts	158	151	NA	160	126	NA
3-1-1 Avg Time Customer in Queue (seconds)	66.83	77.40	NA	95.00	117.40	NA
Liens Collections	\$2,579,385	\$1,152,153	44.7%	\$2,419,501	\$1,794,701	74.2%
Ambulance Revenue per Transport	\$173.90	\$187.46	107.8%	\$198.57	\$138.85	69.9%
Cable Company Complaints	734	232	31.6%	682	244	35.8%
Deferred Compensation Participation	63.72%	61.26%	NA	66.00%	64.98%	NA
Audits Completed	17	8	47.1%	23	9	39.1%
FIRE DEPARTMENT *						
Fire Response Time (Minutes)	8.2	8.2	N/A	7.6	Data not available	N/A
First Response Time-EMS (Minutes)	8.6	8.6	N/A	8.5	Data not available	N/A
Ambulance Response Time (Minutes)	11.3	11.3	N/A	11.0	Data not available	N/A
HEALTH & HUMAN SERVICES						
Environmental Inspections	74,281	31,487	42.4%	72,740	29,274	40.2%
First Trimester Prenatal Enrollment	40.6%	39.7%	N/A	41.0%	40.2%	N/A
WIC Client Satisfaction	95.0%	92.9%	N/A	95.0%	95.0%	N/A
Immunization Compliance (2 Yr. Olds)	88.0%	85.0%	N/A	90.0%	88.0%	N/A
TB Therapy Completed	92.1%	91.4%	N/A	91.4%	92.1%	N/A
HOUSING						
Housing Units Assisted	5,000	3,512	70.2%	5,000	2,027	40.5%
Council Actions on HUD Projects	75	48	64.0%	75	52	69.3%
Annual Spending (Millions)	\$55	\$21	38.2%	\$55	\$18	32.2%
HUMAN RESOURCES						
Total Jobs Filled-(As Vacancies Occur)	4,206	1,652	39.3%	4,500	2,135	47.4%
Days to Fill Jobs	60	60	100.0%	60	60	100.0%
Training Courses Conducted	151	56	37.1%	150	41	27.3%
Lost Time Injuries (As They Occur)	218	94	43.1%	447	134	30.0%
LEGAL						
Deed Restriction Complaints Received	734	296	40.3%	701	384	54.8%
Deed Restriction Lawsuits Filed	26	12	46.2%	32	4	12.5%
Deed Restriction Warning Letters Sent	245	97	39.6%	236	170	72.0%
LIBRARY						
Total Circulation	5,929,474	2,584,841	43.6%	5,380,003	2,445,105	45.4%
Juvenile Circulation	2,975,755	1,310,238	44.0%	2,784,085	1,255,602	45.1%
Customer Satisfaction (Three/Year)	83%	81%	97.6%	85%	88%	103.5%
Reference Questions Answered	2,881,992	1,196,235	41.5%	2,428,267	1,101,140	45.3%
In-house Computer Users	1,224,800	519,810	42.4%	1,278,676	551,740	43.1%
Public Computer Training Classes Held	638	267	41.8%	550	310	56.4%
Public Computer Training Attendance	5,678	2,653	46.7%	5,675	2,777	48.9%
MUNICIPAL COURTS						
Total Case Filings	1,240,552	520,496	42.0%	1,235,546	514,811	41.7%
Total Dispositions	1,096,377	428,259	39.1%	865,433	360,597	41.7%
Cost per Disposition	\$14.67	\$15.63	N/A	\$16.36	\$17.04	N/A
Incomplete Docket Reduction (Cases/Day)	15.52	10.06	N/A	13	18.63	N/A

* = FY04 YTD is as of 8/31/03.

**DEPARTMENTAL PERFORMANCE MEASURES
FOR THE MONTH ENDING NOVEMBER 30, 2004 (41.67% OF FISCAL YEAR)**

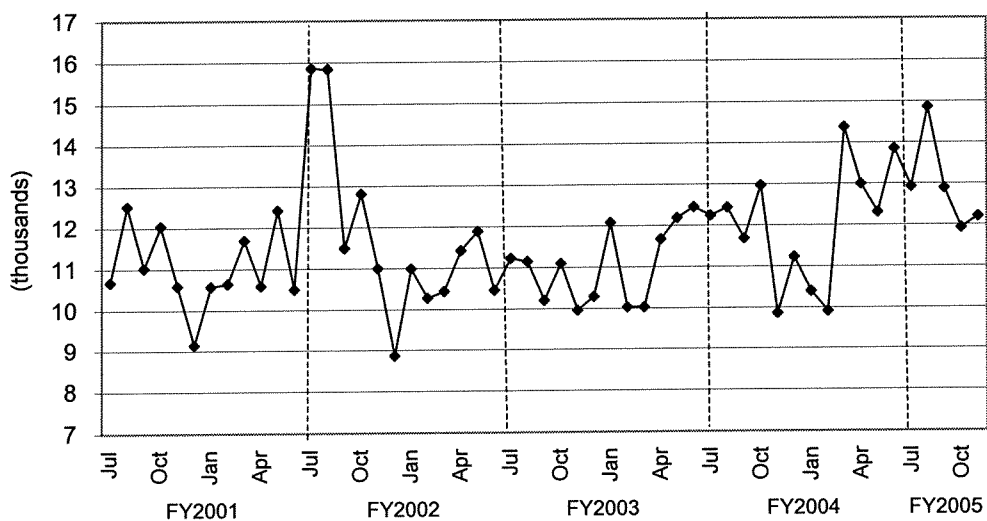
Department Performance Measure	FY2004			FY2005		
	Actual	YTD	% Actual	Objective	YTD	% Objective
PARKS & RECREATION						
Registrants in Youth Sports Programs	19,512	8,412	43.1%	20,100	8,171	40.7%
Registrants in Adult Fitness & Craft Programs	NA	NA	NA	5,200	2,186	42.0%
Number of Teams in Adult Sports Programs	1,052	NA	NA	1,400	316	22.6%
Vehicle Downtime-Days out of Service (avg)	20	19	NA	20	18	NA
Golf Rounds Played at Privatized Courses	98,155	46,172	47.0%	93,500	40,284	43.1%
Golf Rounds Played at COH - Operated Courses	159,744	63,442	39.7%	164,400	69,498	42.3%
Work Orders Completed-Parks and Community Ctr Facilities	21,931	8,520	38.8%	21,900	8,087	36.9%
Grounds Maintenance Cycle-Days:						
Esplanades	NA	NA	NA	14	14	NA
Parks & Plaazs	NA	NA	NA	10	13	NA
Bikes & Hikes Trails	NA	NA	NA	14	15	NA
PLANNING & DEVELOPMENT						
Subdivision Plats Reviewed	2,448	1,581	64.6%	2,448	1,665	68.0%
TIRZ Management Portfolio	0	0	0.0%	22	0	0.0%
DB's Corrected (by Owner/City)	300	225	75.0%	500	124	24.8%
Rail Corridor Master Plan	0	0	0.0%	2	0	0.0%
Number of Permits Sold	130,000	59,192	45.5%	130,000	64,824	49.9%
No. of Inspections Per Day Per Inspector	18	21	116.7%	15	20	133.3%
Violation Investigations	14,000	4,512	32.2%	14,000	2,103	15.0%
HOUSTON POLICE						
Response Time (Code 1)-Minutes	4.7	5.3	112.8%	4.9	4.6	93.9%
Violent Crime Clearance Rate	30.6%	30.1%	98.4%	38.8%	26.4%	68.0%
Crime Lab Cases Completed	96.6%	79.0%	81.8%	90.0%	89.5%	99.4%
Fleet Availability	96.6%	95.9%	99.3%	90.0%	96.2%	106.9%
Complaints - total cases	878	401	45.7%	861	367	42.6%
Tot. Cases Reviewed by Citizens Rev. Com.	564	257	45.6%	248	100	40.3%
Records Processed	728,329	726,787	99.8%	663,276	677,249	102.1%
PUBLIC WORKS AND ENGINEERING						
Maintenance and Right-of-Way						
In-House Overlay (Lane Miles)	284	112	39.5%	280	122	43.5%
Potholes/Skin Patches (Tonnage)	18,879	9,729	51.5%	18,000	8,590	47.7%
Roadside Ditch Regraded/Cleaned (Miles)	321	143	44.5%	250	142	56.8%
Storm Sewers Cleaned (Miles)	382	154	40.4%	350	129	36.8%
Storm Sewer Inlets/Manholes Cleaned/Inspected	143,074	56,929	39.8%	130,900	64,057	48.9%
ECRE						
PIB Appropriations as % of CIP	109.1%	11.6%	10.6%	100.0%	13.0%	13.0%
W/S Appropriations as % of CIP	88.6%	13.1%	14.8%	100.0%	25.3%	25.3%
Awarded Overlay Under Contract (Lane Miles)	221	30	0.0%	200	0	0.0%
Sidewalk Program (Miles Awarded - Design & Construction)	41	14	34.3%	50	6	12.0%
Street Light Installations Authorized	1,820	962	52.9%	1,700	387	22.8%
Water and Sewer						
No. of Water Repairs Completed	10,326	4,808	46.6%	12,000	4,800	40.0%
No. of Sewer Repairs Completed	3,348	1,279	38.2%	4,000	941	23.5%
SOLID WASTE MANAGEMENT						
Cost per Unit Served-Excludes Recycling and Special Collections Programs	\$13.50	\$13.48	99.9%	\$12.81	\$12.81	100.0%
Units with Recycling	152,080	152,080	100.0%	162,000	152,080	93.9%
Tires Disposed	133,500	87,387	65.5%	150,000	93,383	62.3%

TREND INDICATORS - LOCAL ECONOMY

Sales Tax - Three-Month Rolling Average

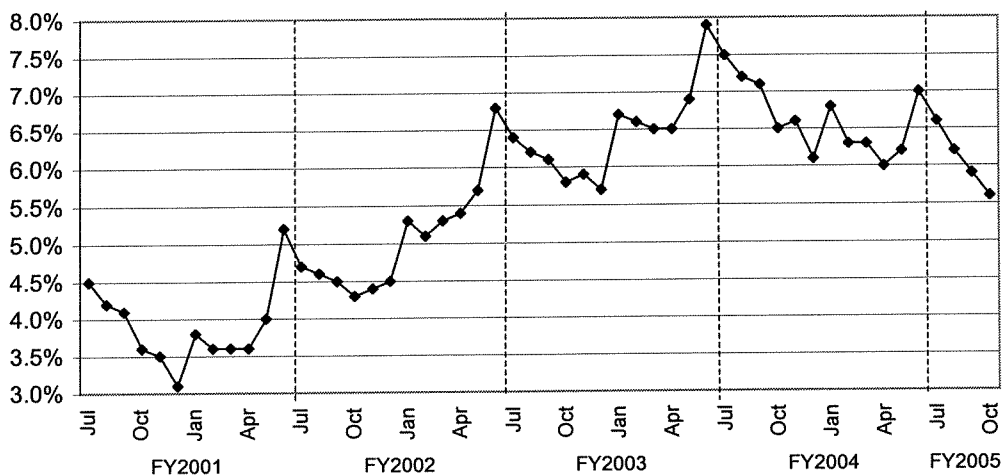
Source: Office of State Comptroller

Building Permits Issued



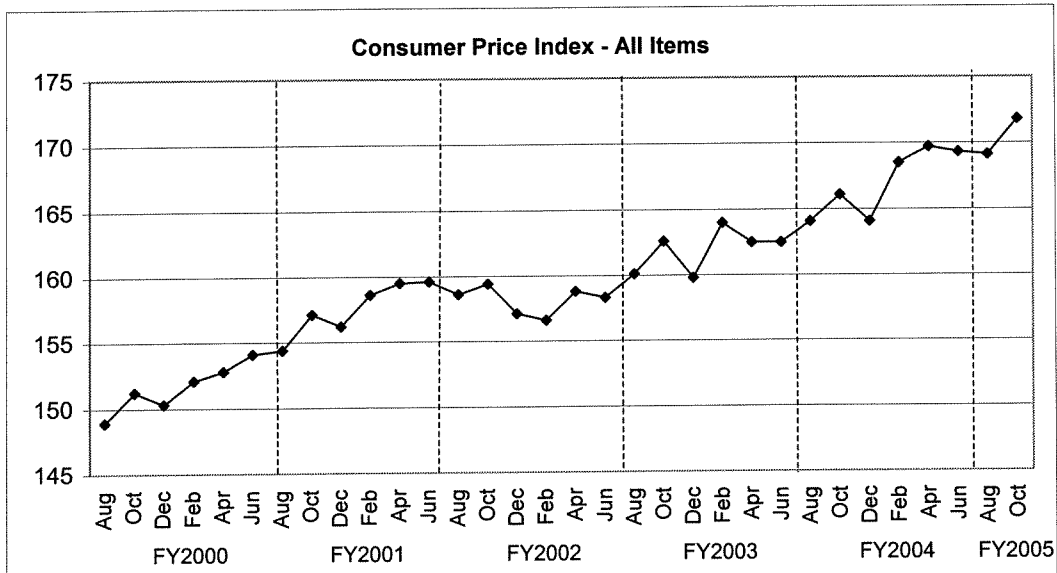
Source: City of Houston Planning and Development Department

Unemployment Rate

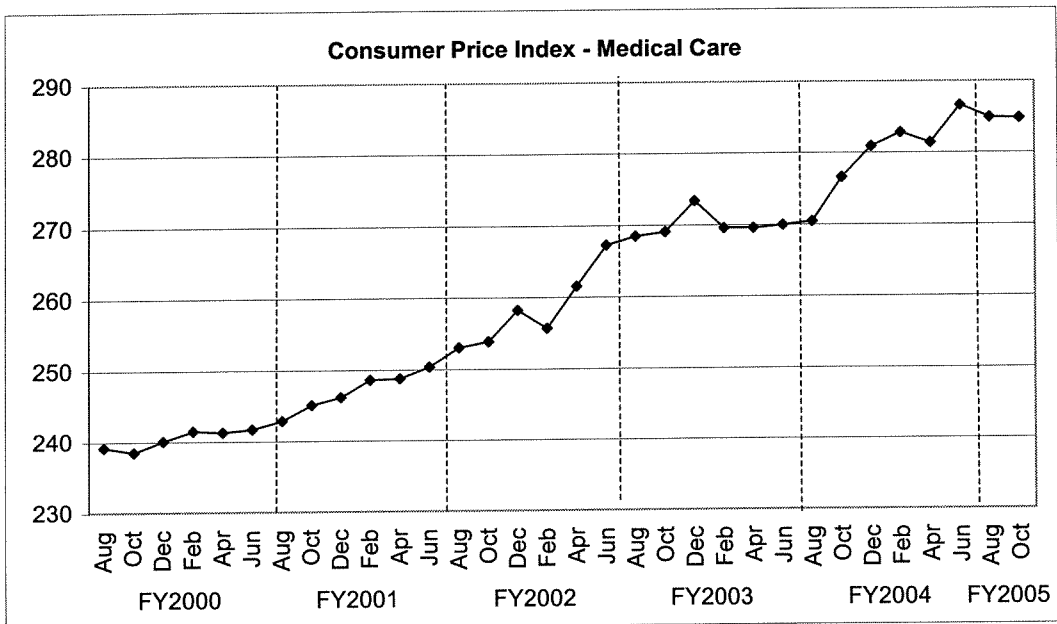


Source: Databook Houston; University of Houston Center for Public Policy; not seasonally adjusted

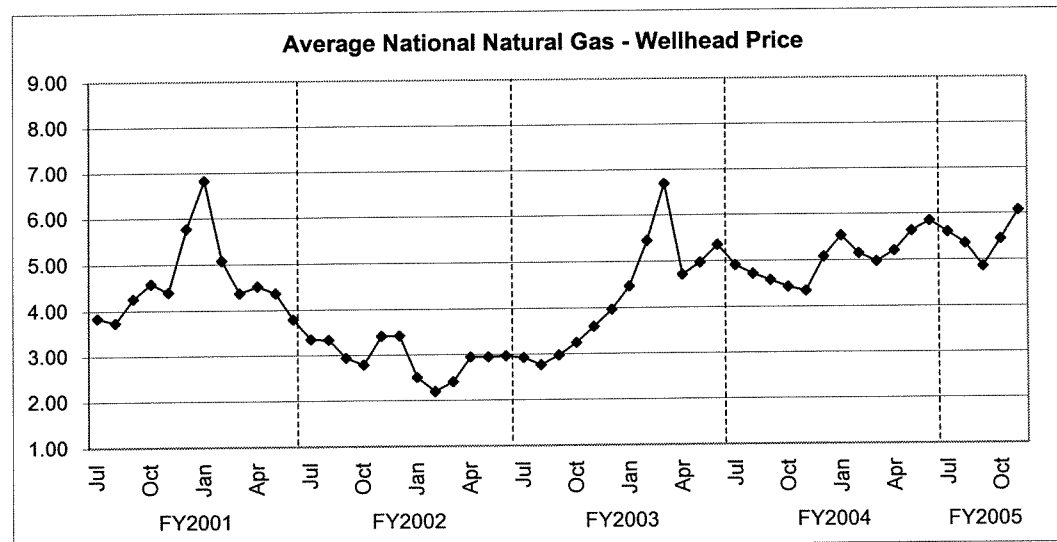
TREND INDICATORS - LOCAL ECONOMY



Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



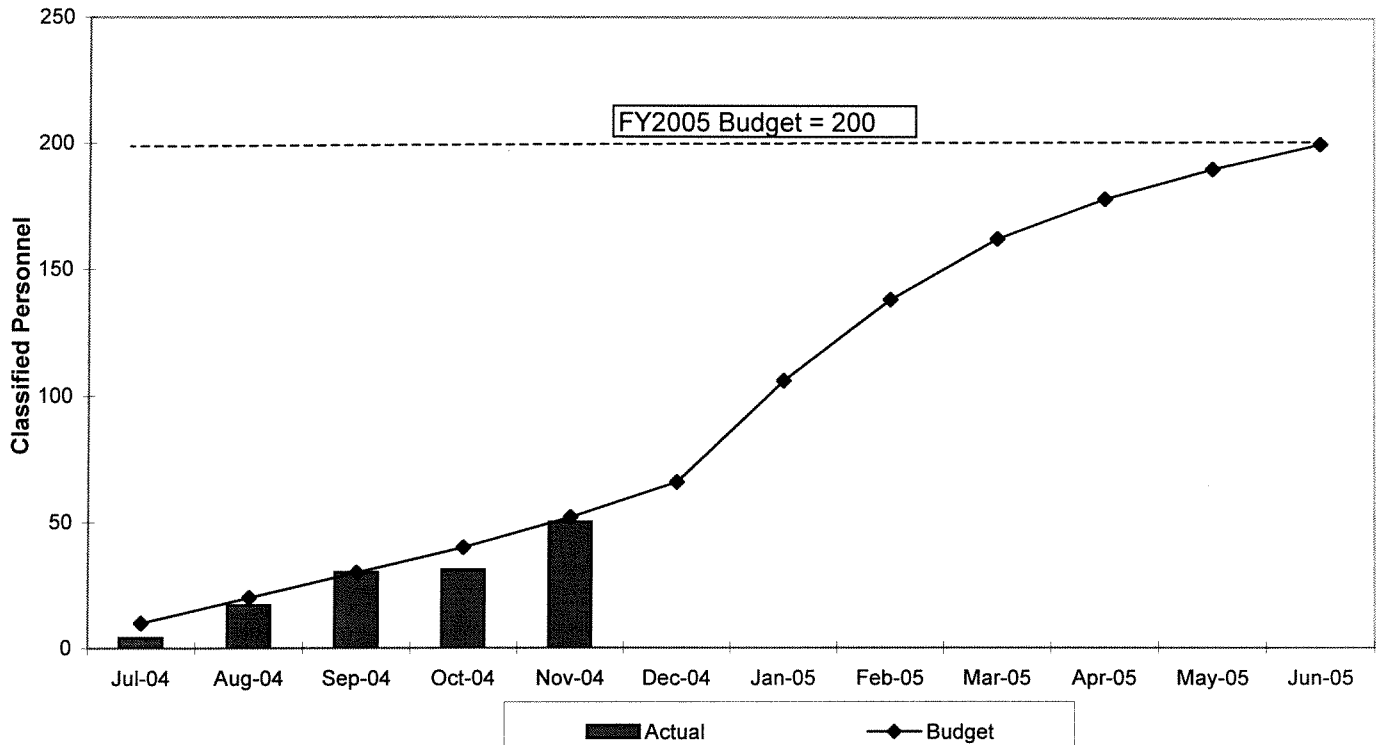
Source: Bureau of Labor Statistics - Houston, Galveston, Brazoria TX



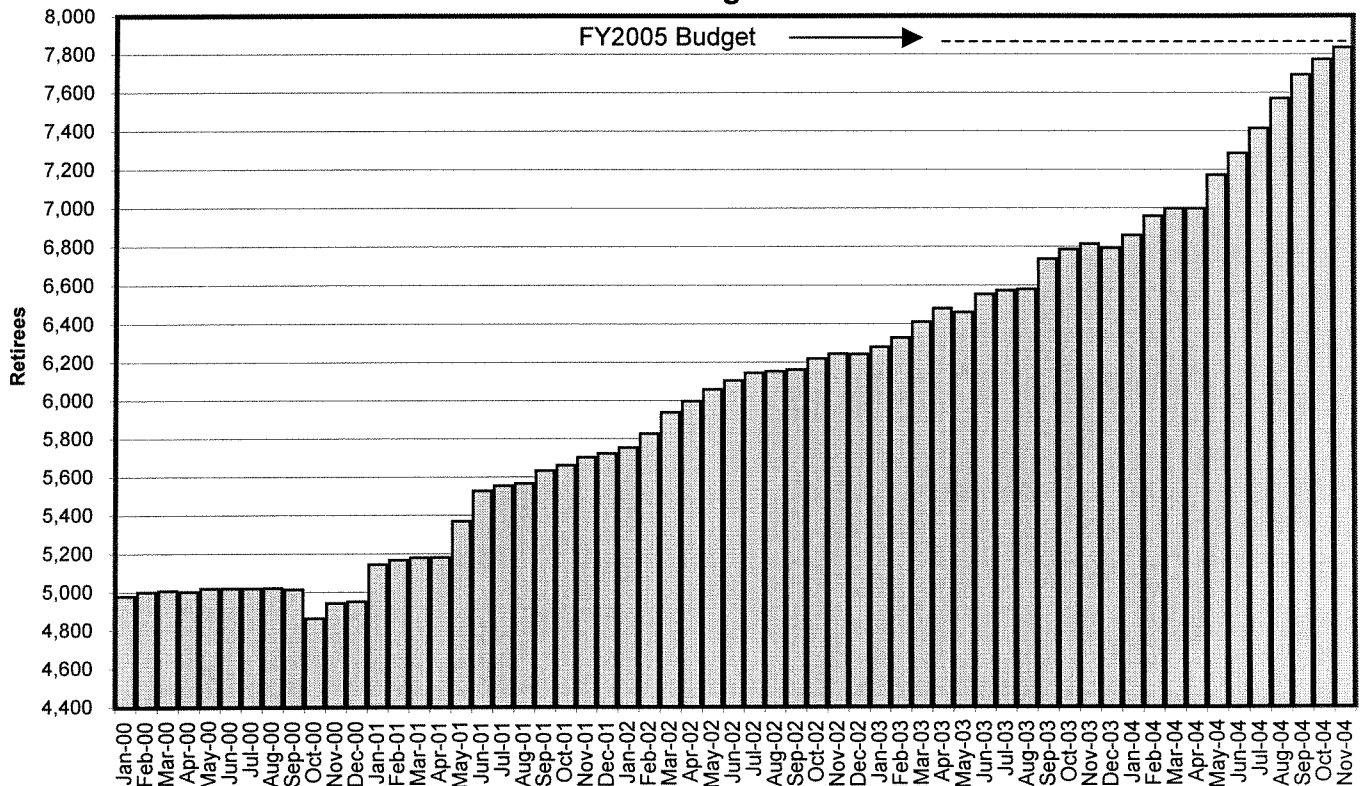
Source: Energy Information Administration/Natural Gas Monthly

TREND INDICATORS - RETIREMENTS

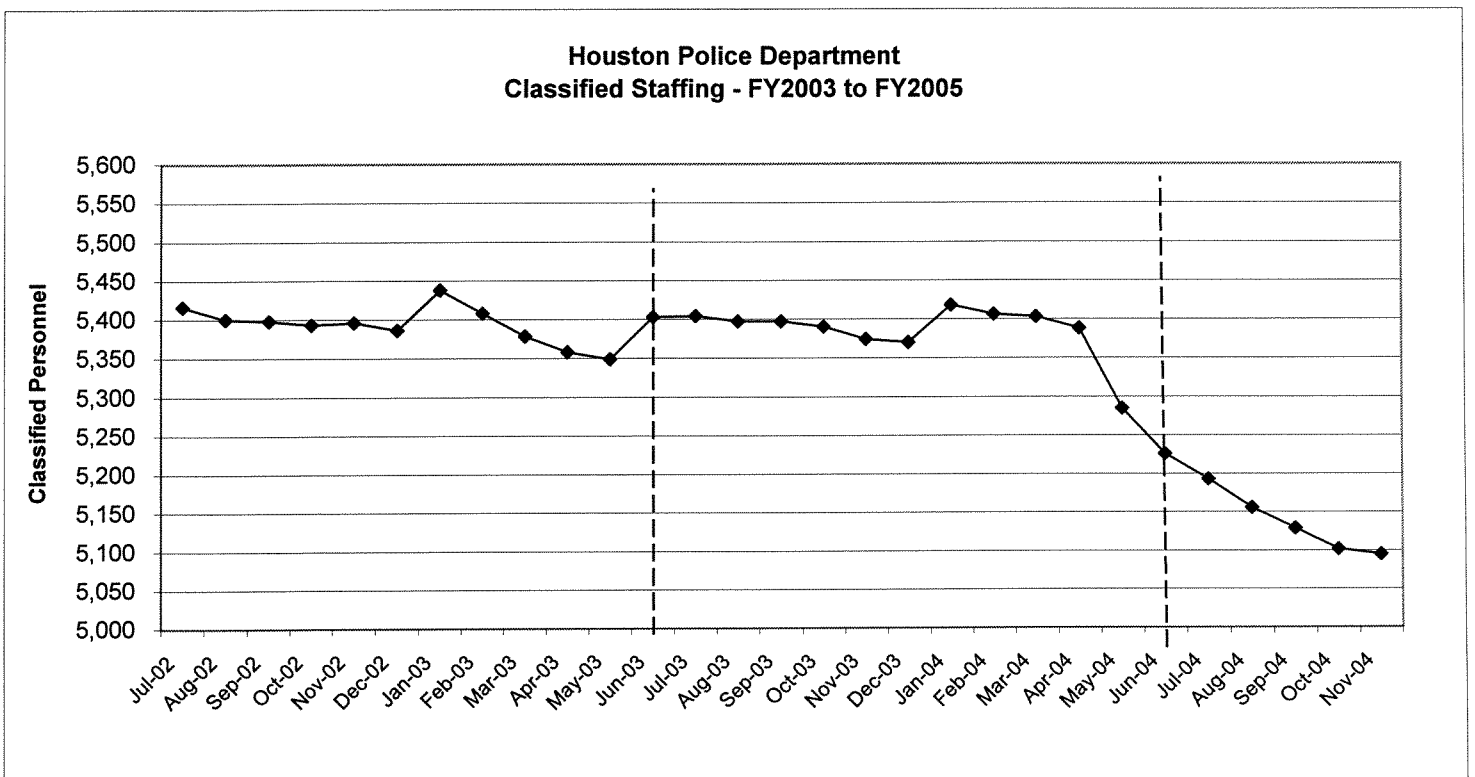
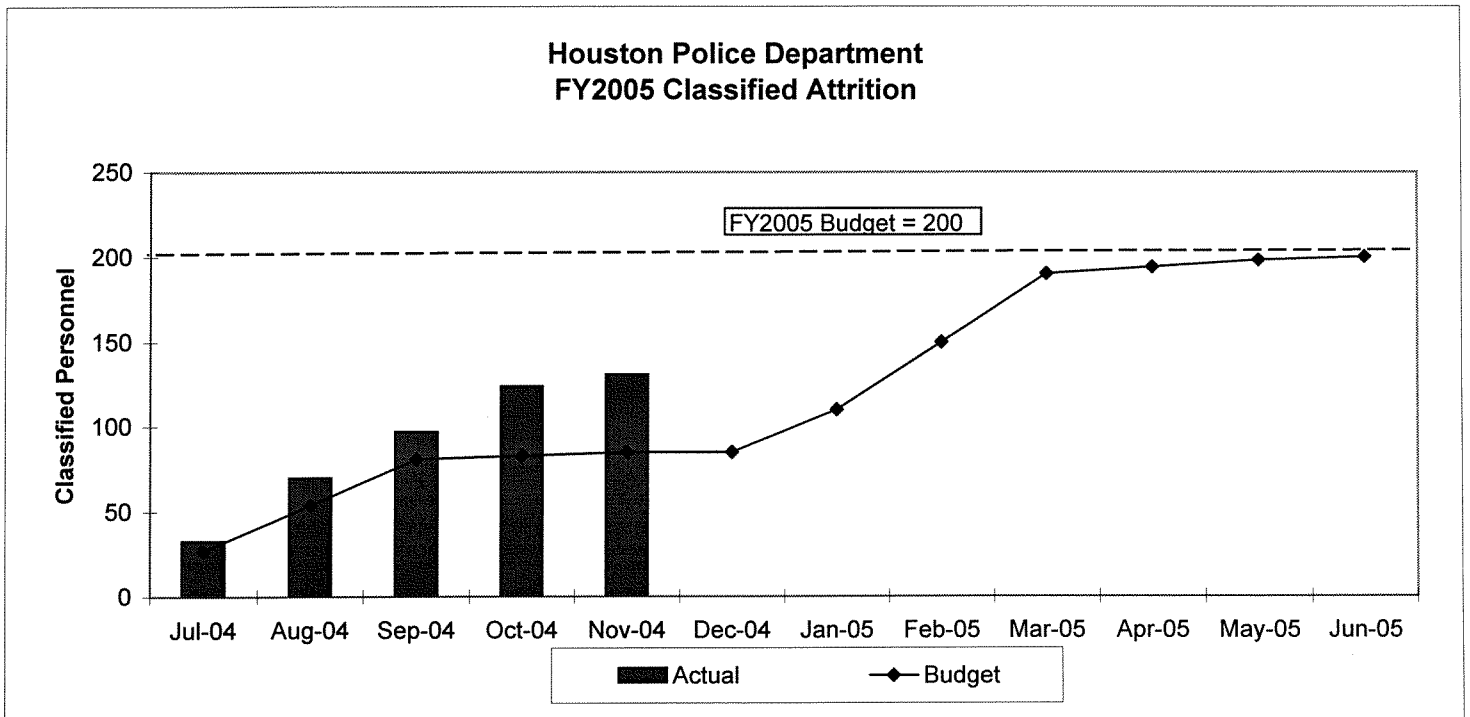
**Houston Fire Department
FY2005 Classified Attrition**



Retirees Receiving Health Benefits

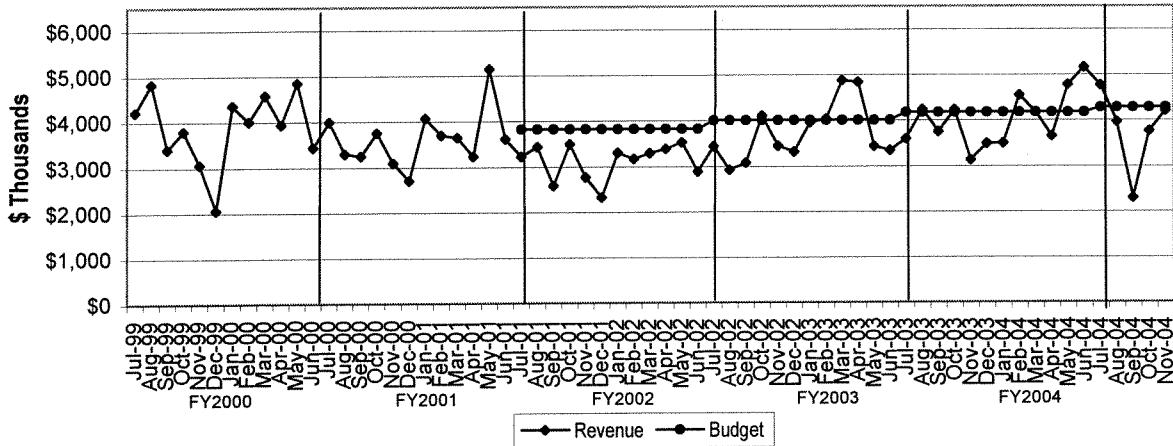


TREND INDICATORS - HIRING AND RETIREMENTS

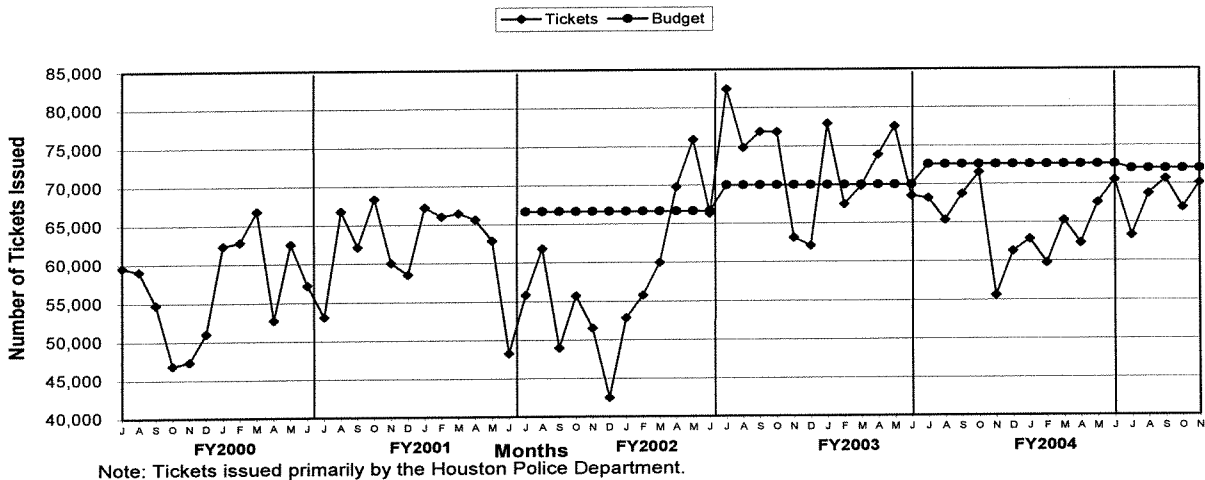


TREND INDICATORS - MUNICIPAL COURTS

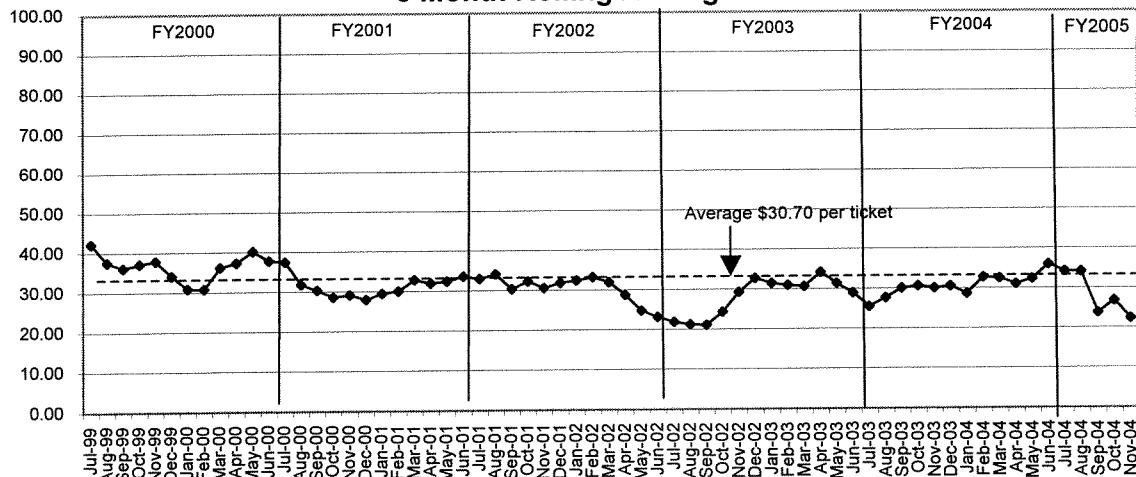
Total Municipal Courts Revenue



Number of Traffic Citations Issued

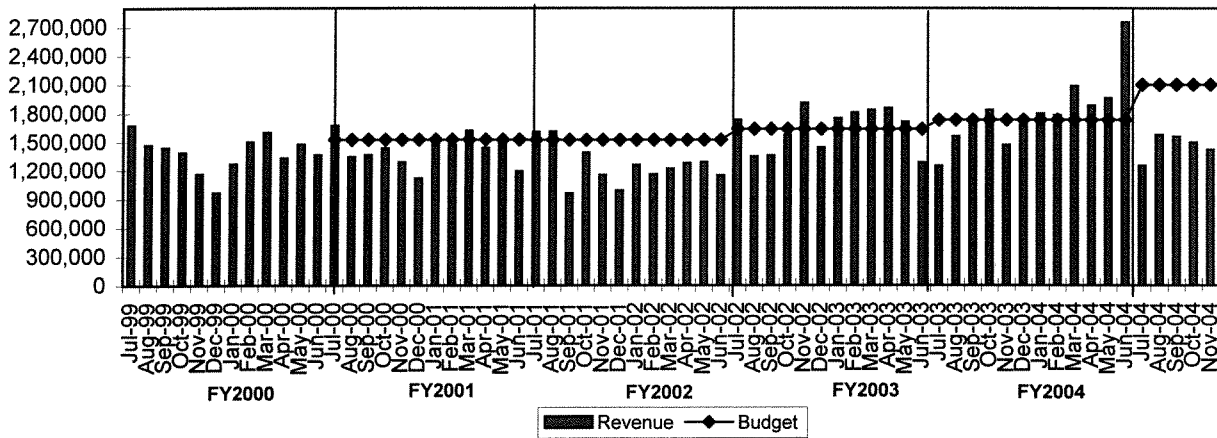


Moving Violations Revenue Per Ticket Issued (8100) 3 Month Rolling Average

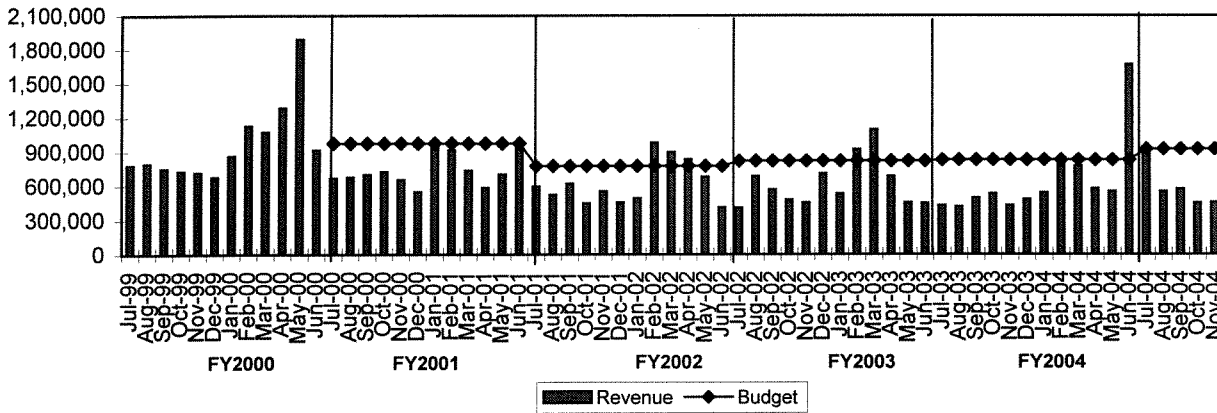


TREND INDICATORS - MUNICIPAL COURTS

Moving Violations Collections vs Budget

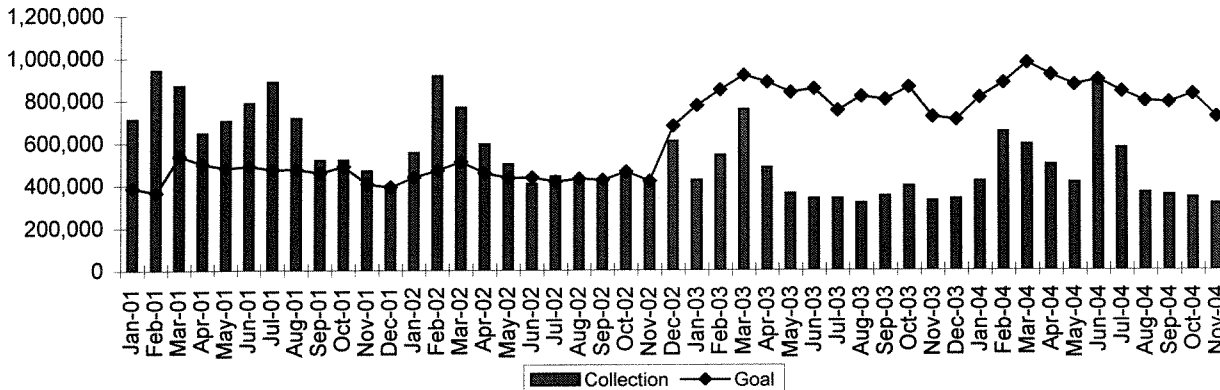


Total Delinquent Collections vs Budget*



*Net of fees and expenses paid to Linebarger

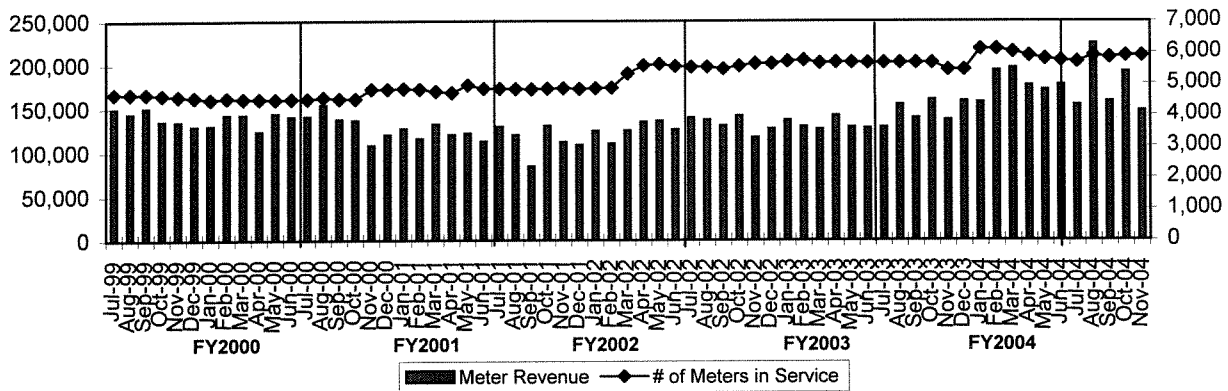
Delinquent Traffic/Non-Traffic Collections* vs Delinquent Goal Amount



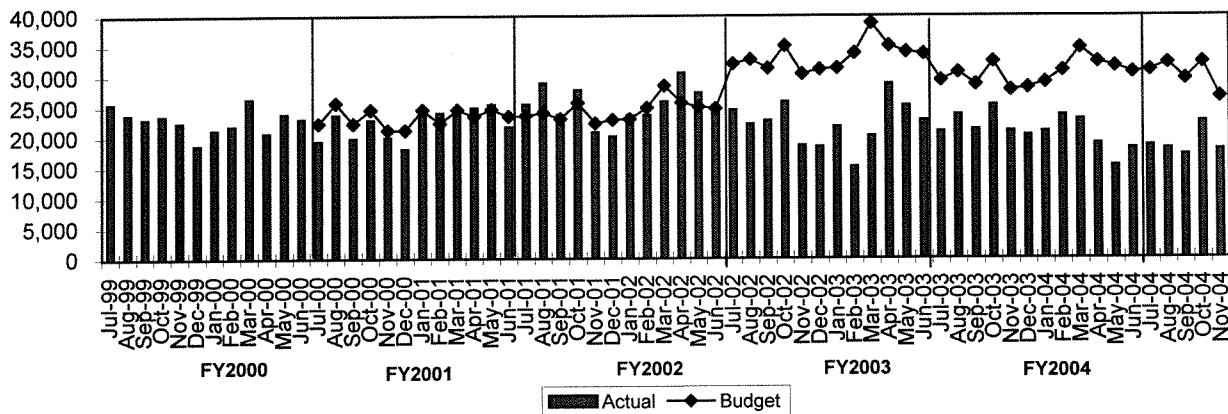
*Excludes Delinquent Parking Collections

TREND INDICATORS - MUNICIPAL COURTS

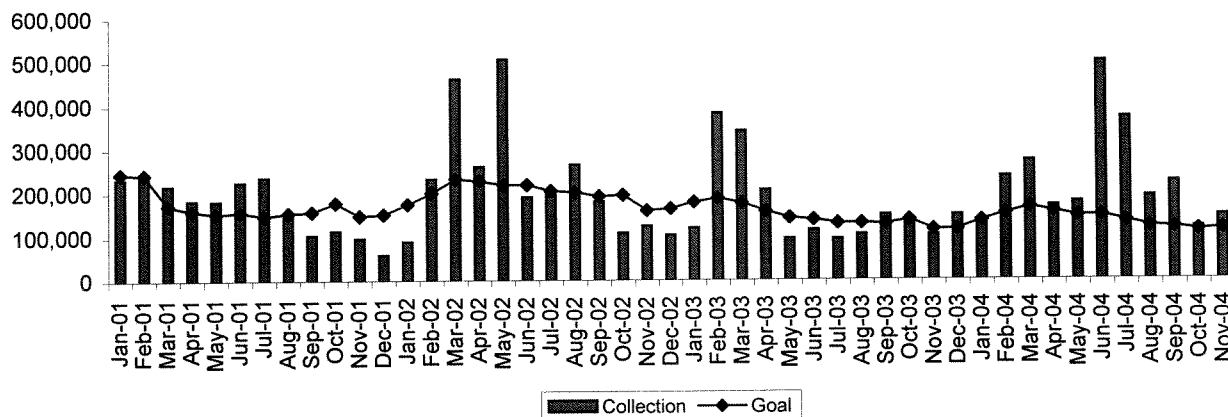
Meter Revenue vs # Meters in Service



Parking Violations vs Budget

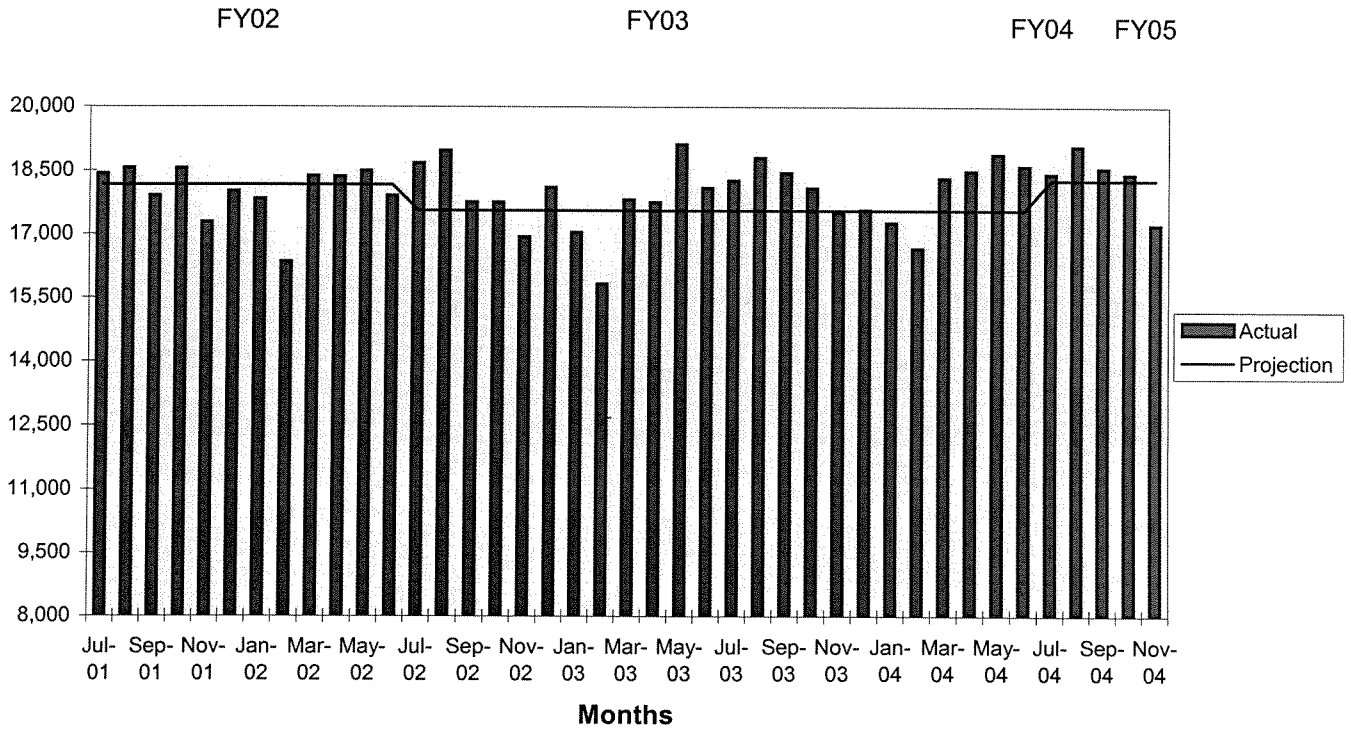


Delinquent Parking Collections vs Delinquent Goal Amount

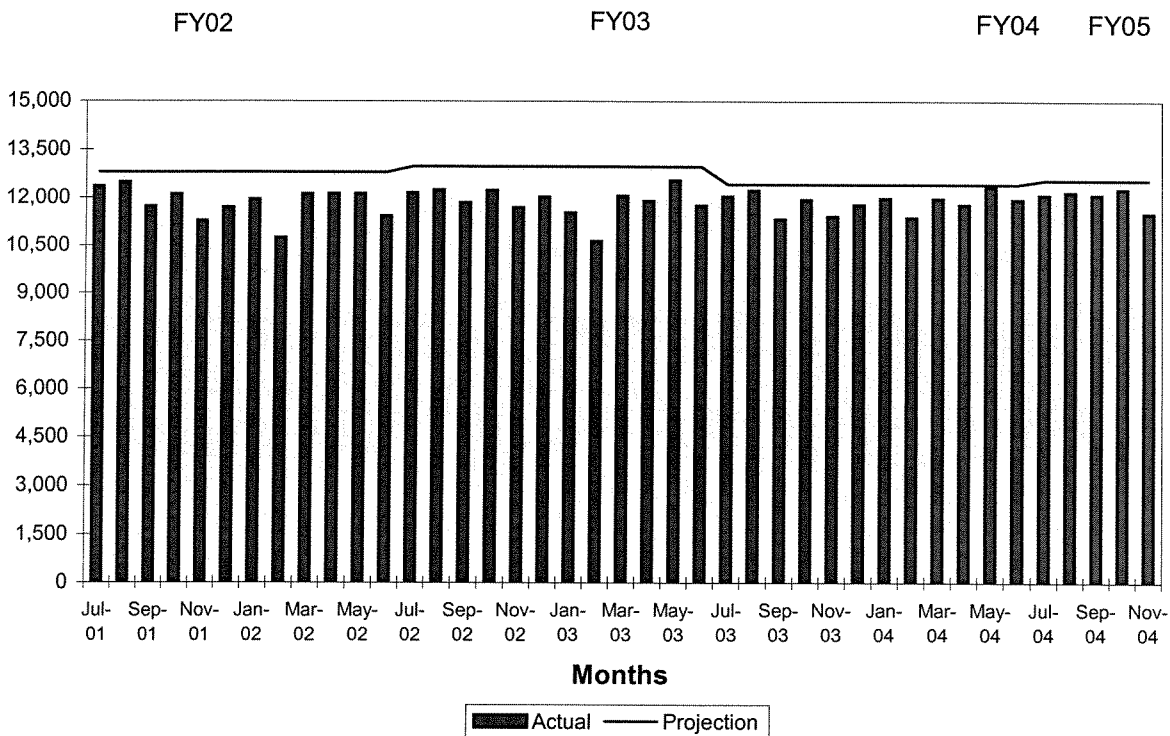


TREND INDICATORS - AMBULANCE SERVICES

EMS Incidents

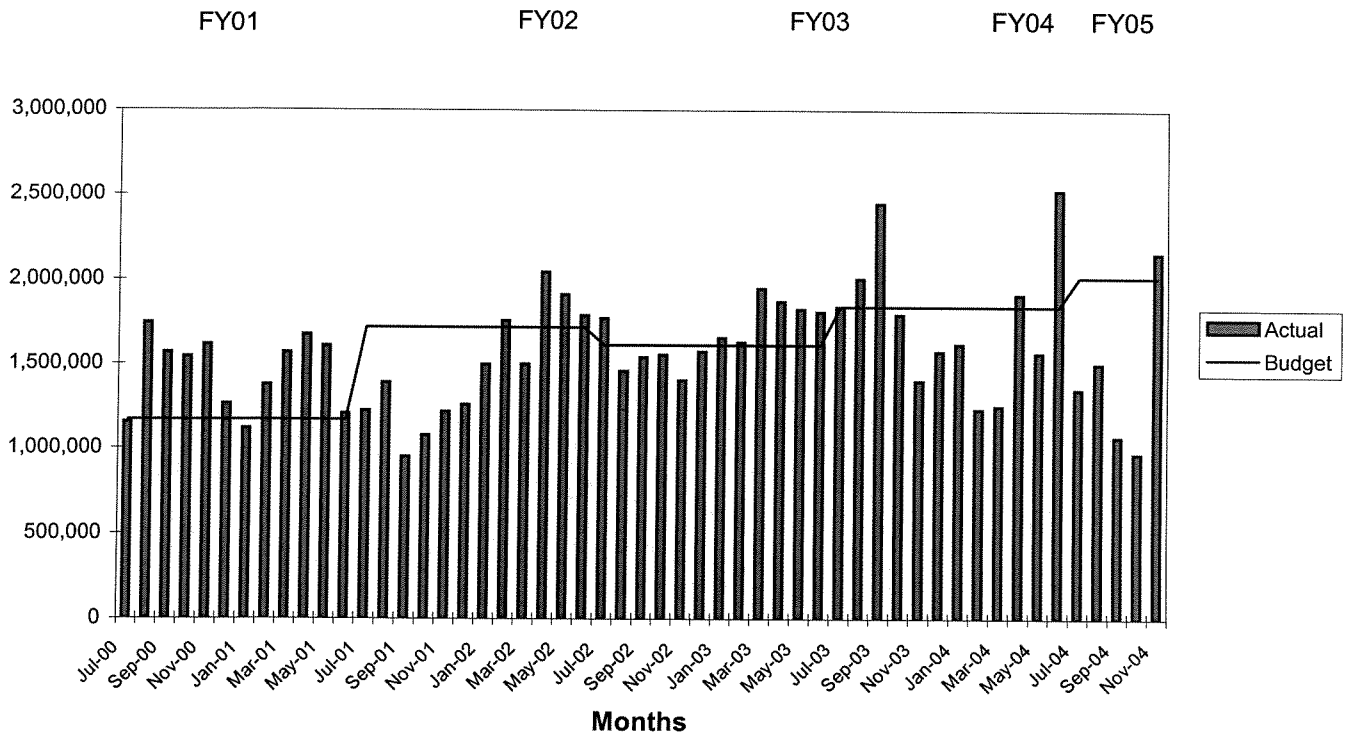


EMS Transports

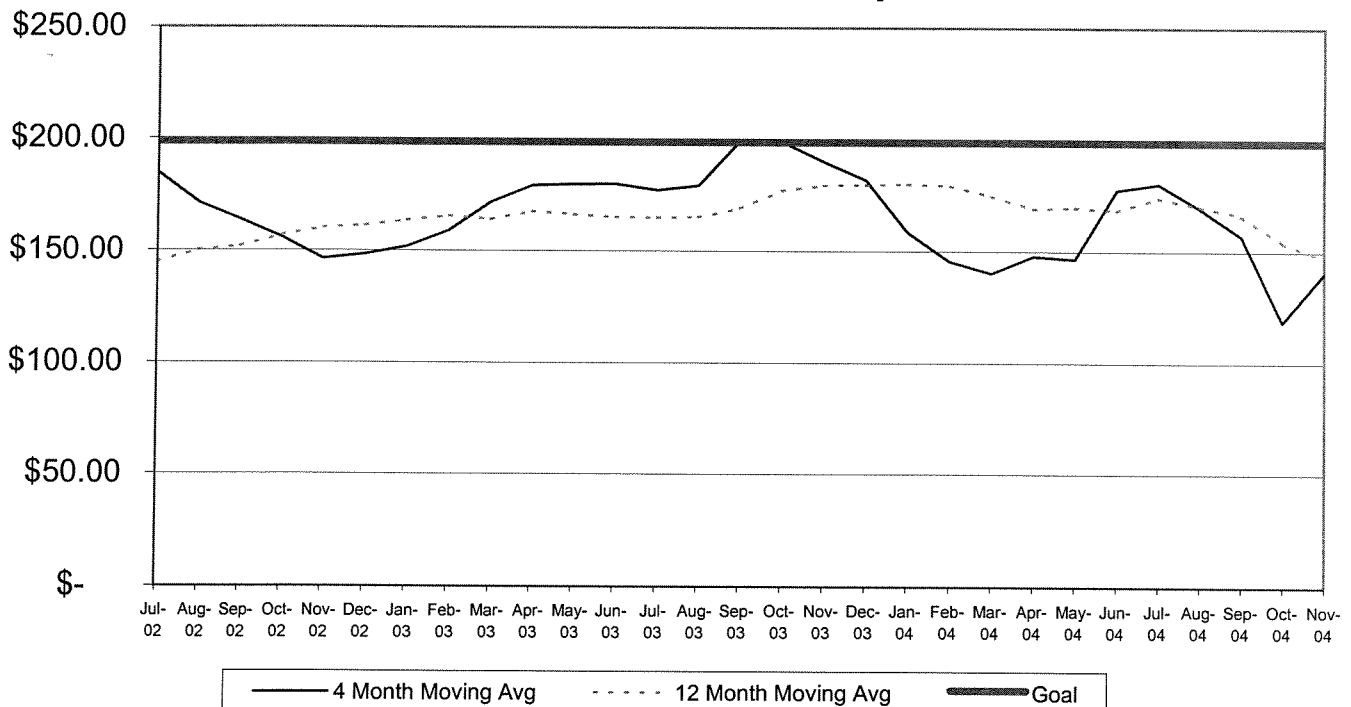


TREND INDICATORS - AMBULANCE SERVICES

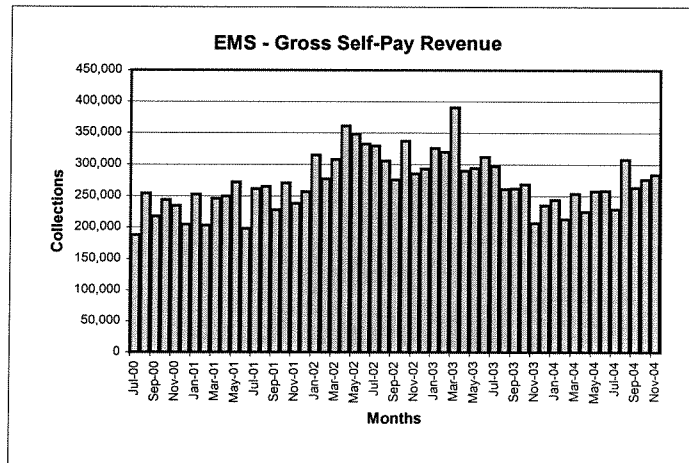
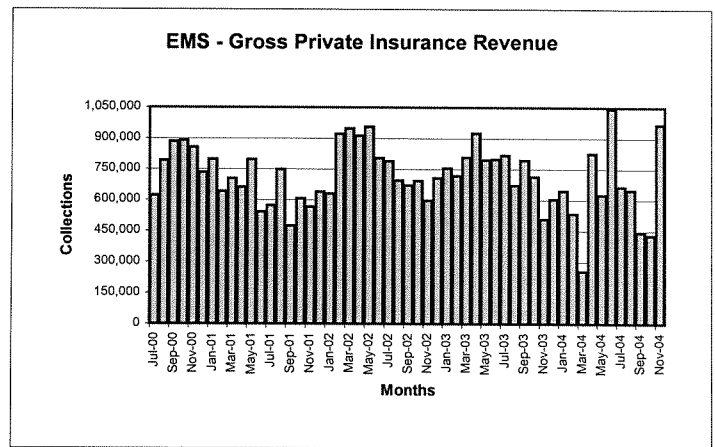
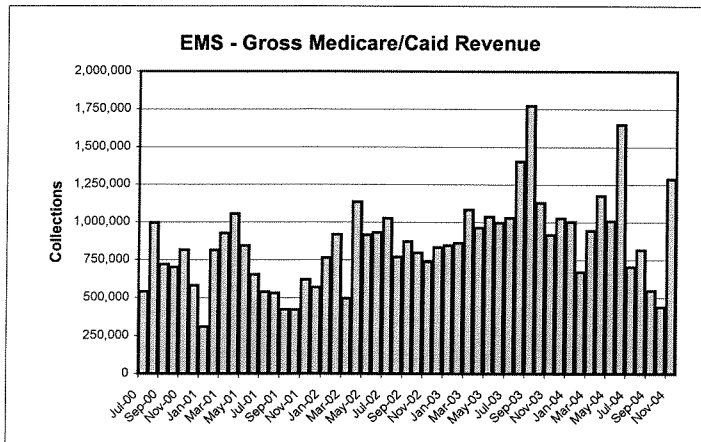
EMS Revenue (Net Collections)



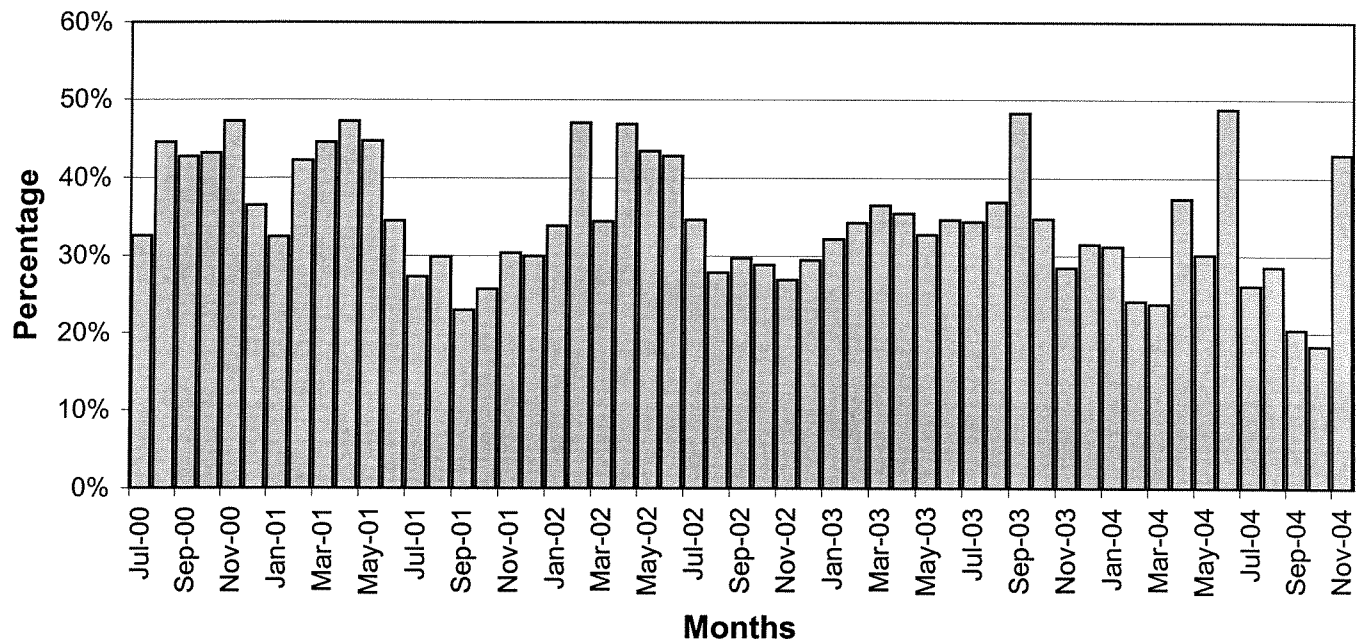
4 Month and 12 Month Moving Average EMS Revenue Per Transport



TREND INDICATORS - AMBULANCE SERVICES

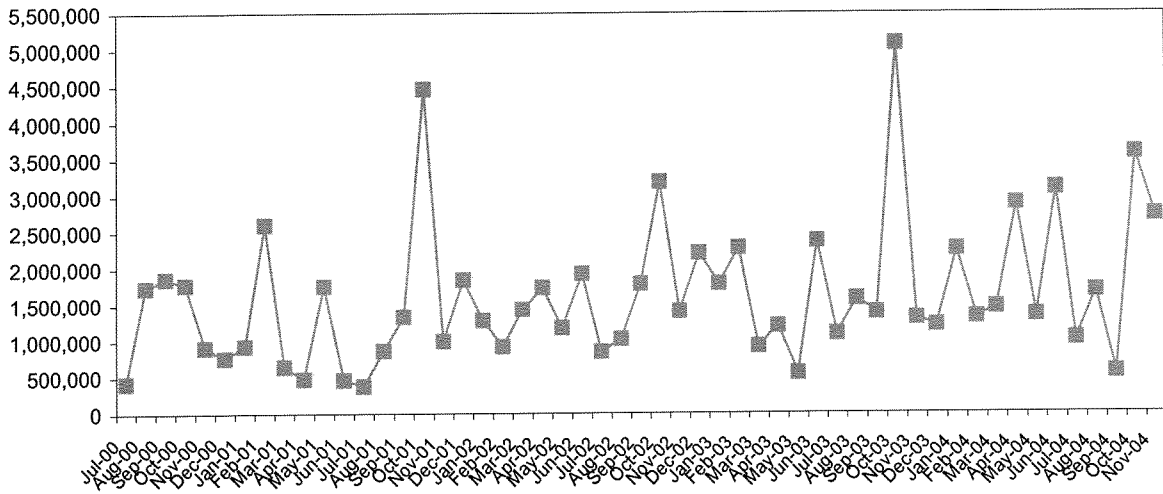


EMS - Gross Collection Percentage



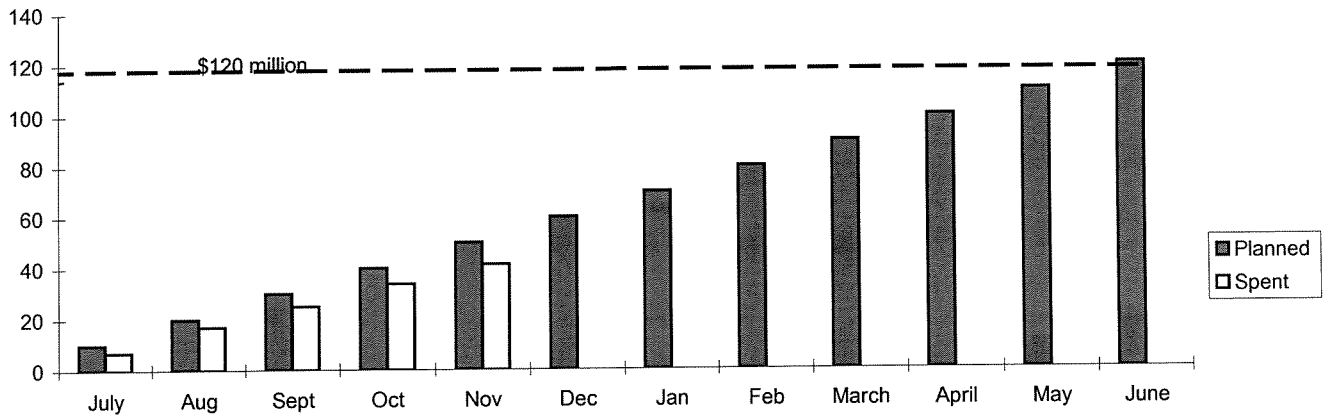
TREND INDICATORS - MISCELLANEOUS

Delinquent Property Tax

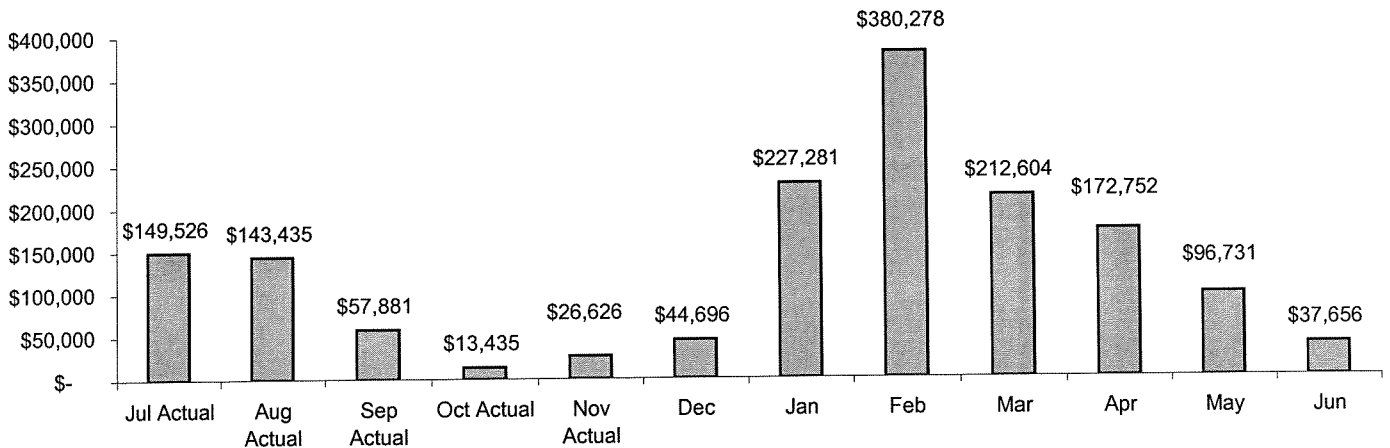


FY05 Budget is \$34,400,922

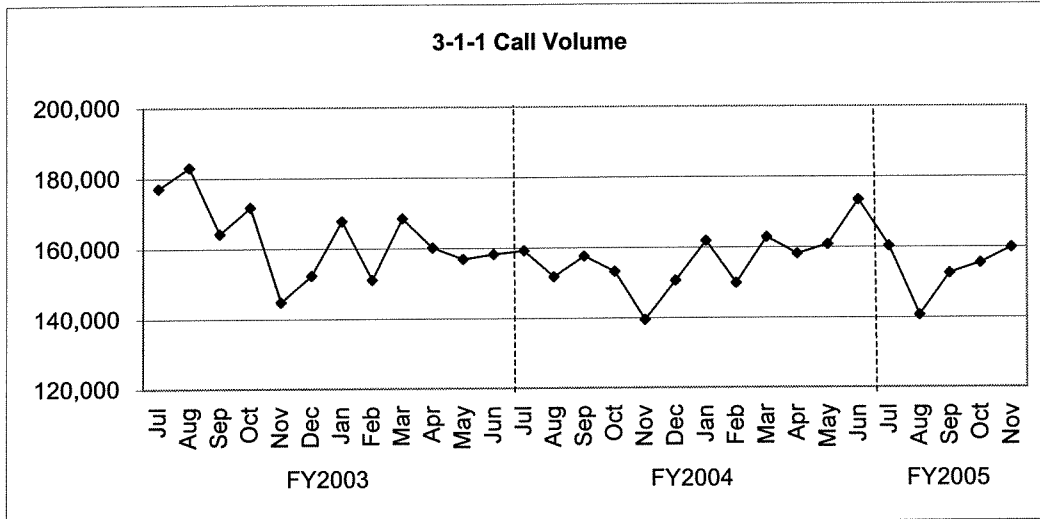
FY2005 Public Improvement Bonds Commercial Paper Planned vs Spent (\$Millions)



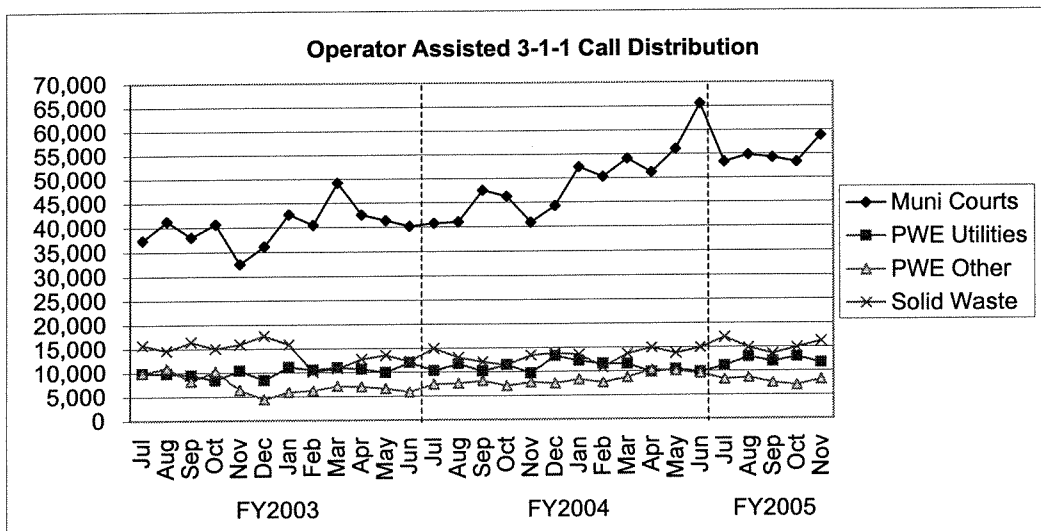
FY2005 Projected City of Houston General Fund Ending Cash Balances (In \$000)



TREND INDICATORS - MISCELLANEOUS



3-1-1 became fully operational in August 2001



4 largest users of operator assisted 3-1-1 calls.