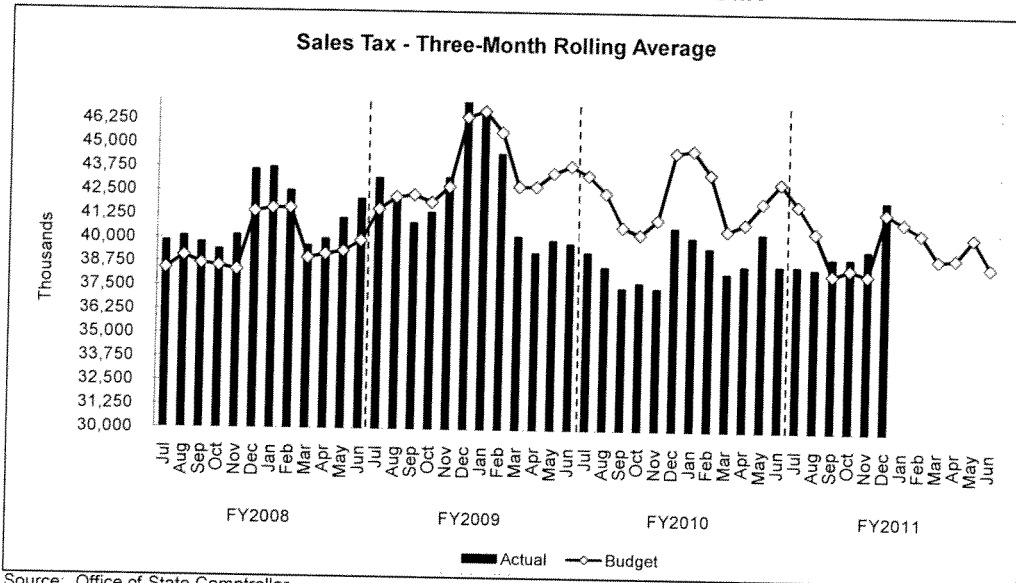
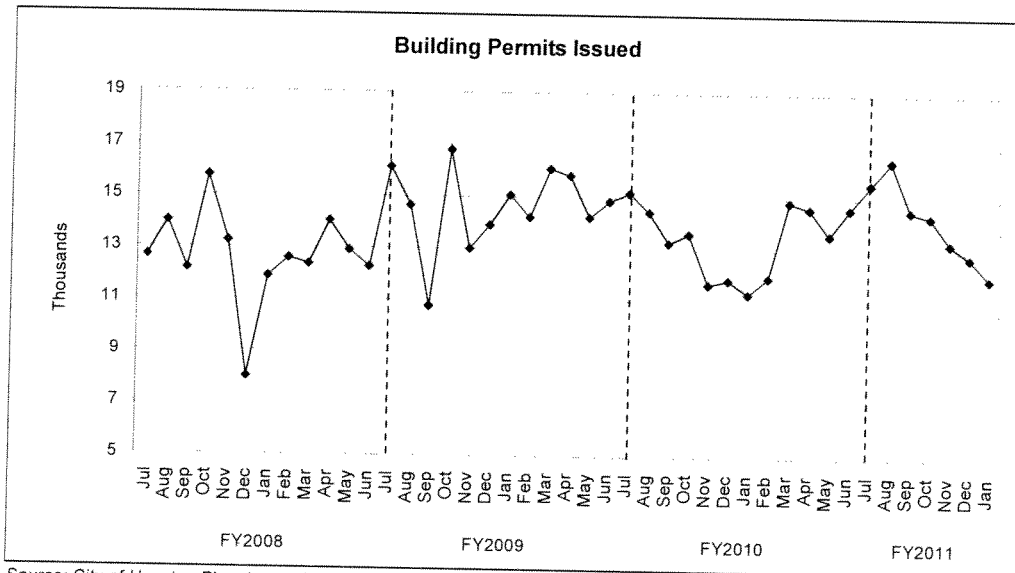


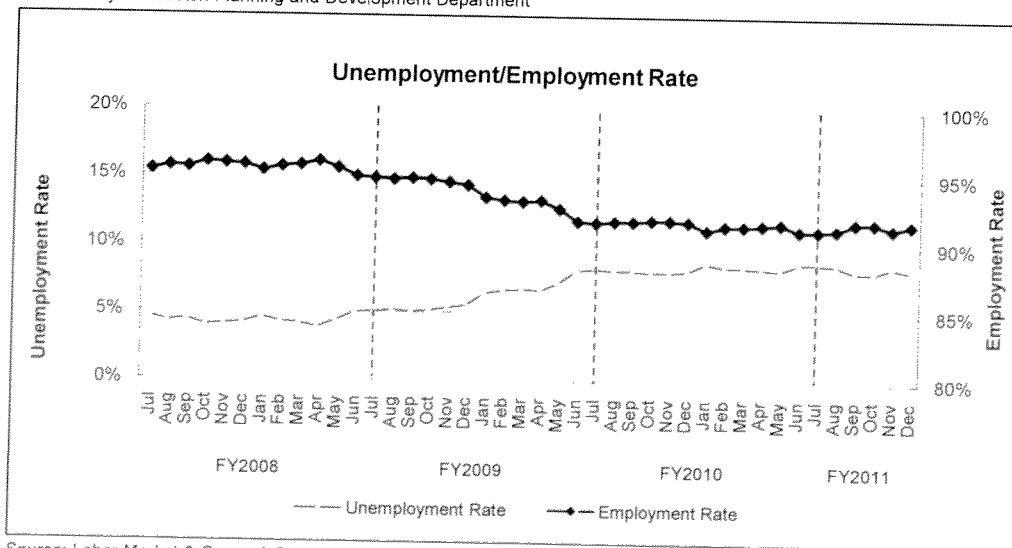
TREND INDICATORS - LOCAL ECONOMY



Source: Office of State Comptroller

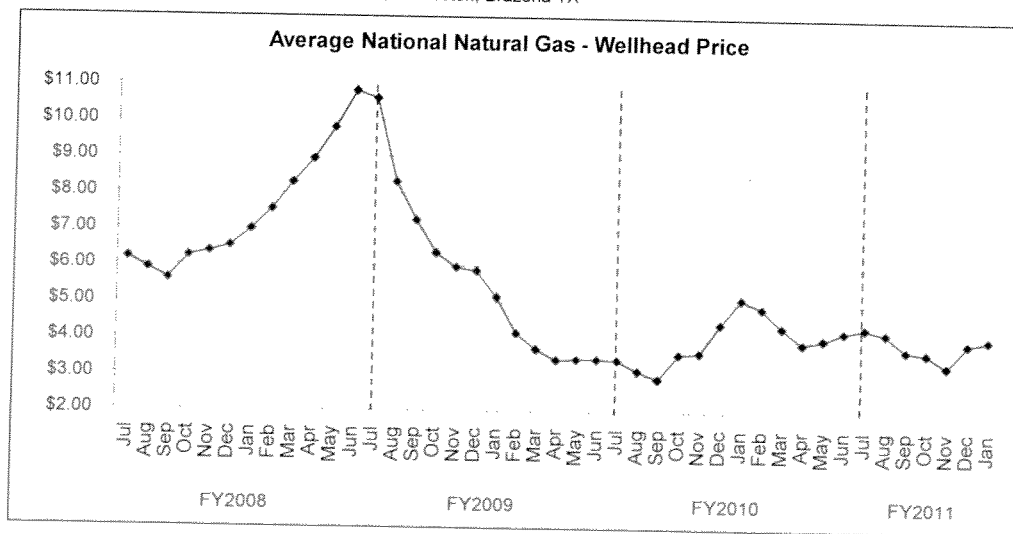
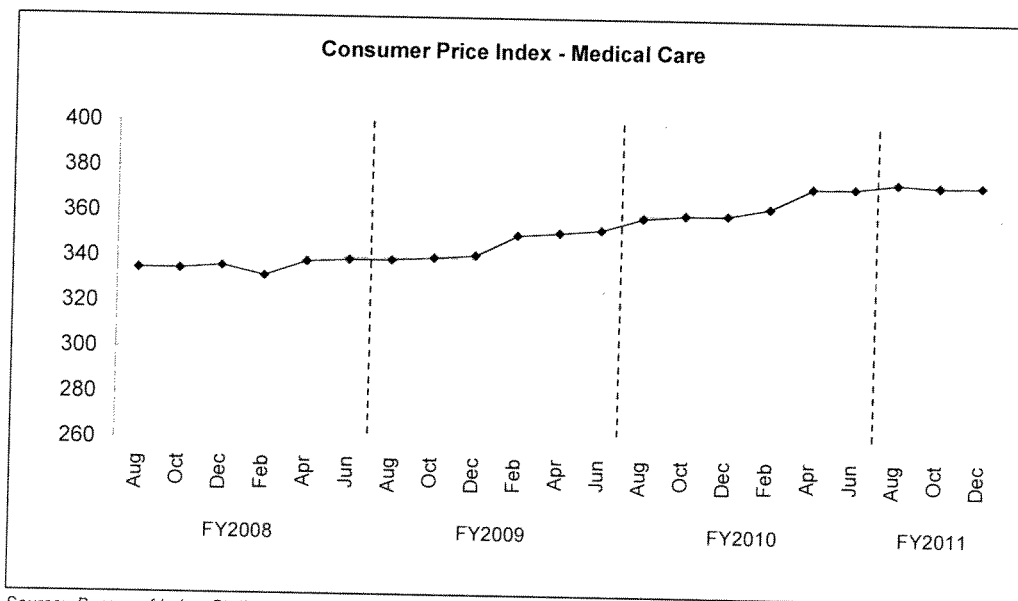
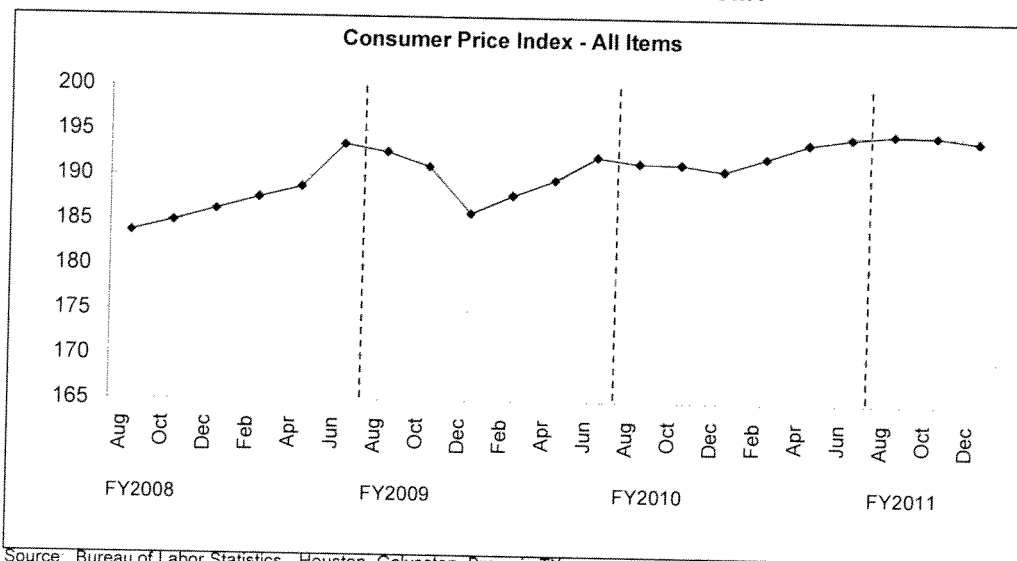


Source: City of Houston Planning and Development Department

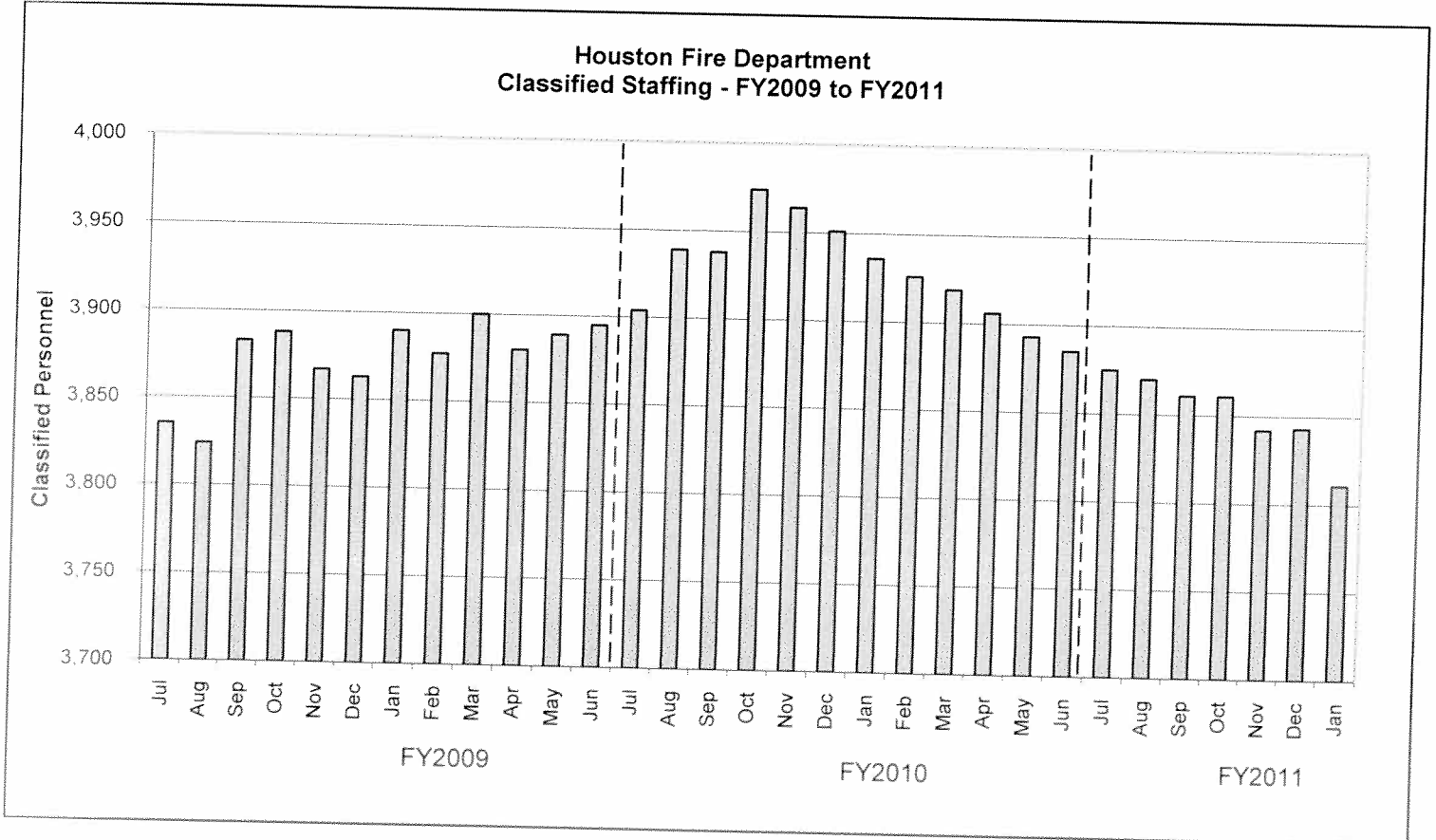
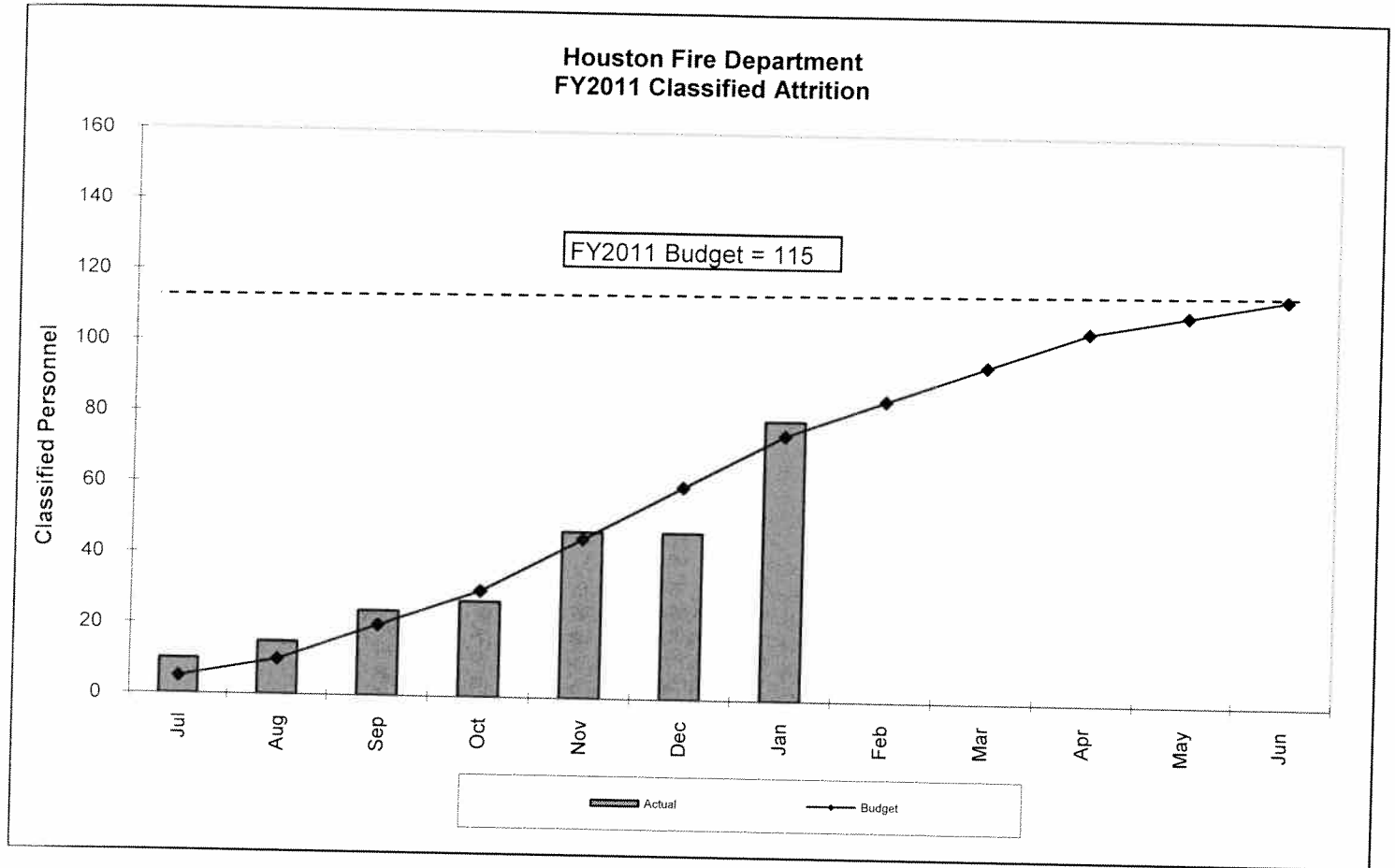


Source: Labor Market & Career Information, Texas Workforce Commission; Houston-Sugar Land-Baytown(MSA)

TREND INDICATORS - LOCAL ECONOMY

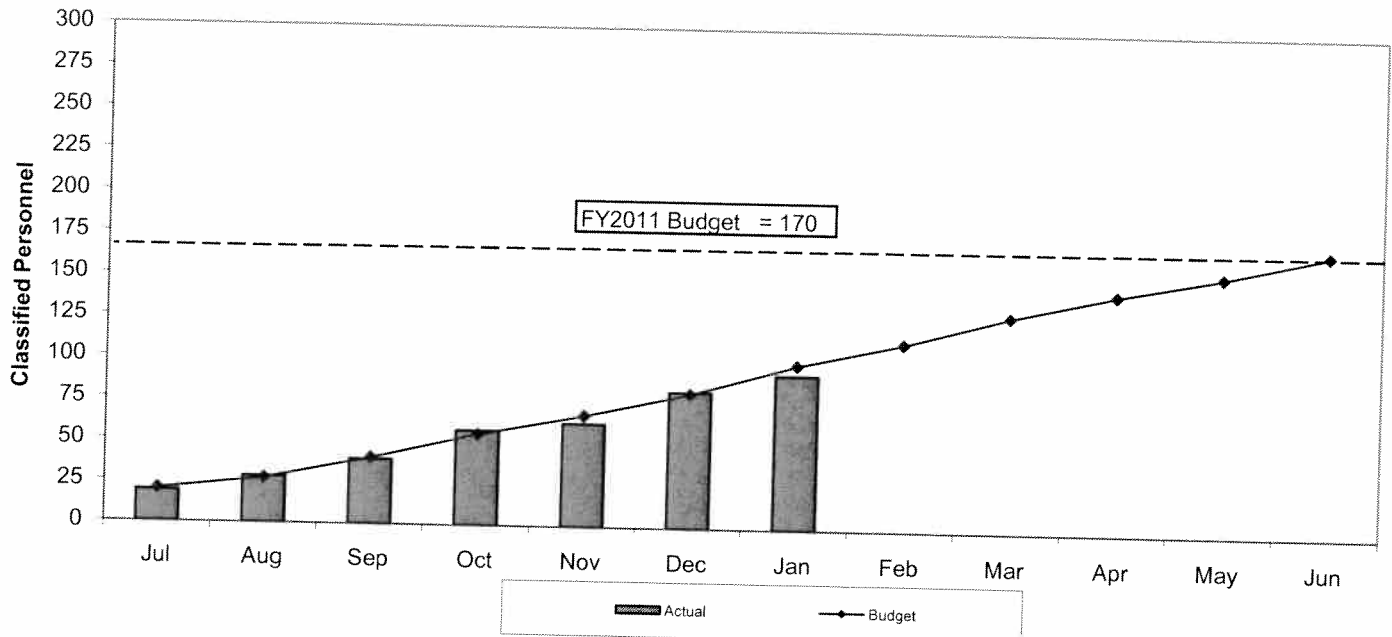


TREND INDICATORS - HOUSTON FIRE DEPARTMENT

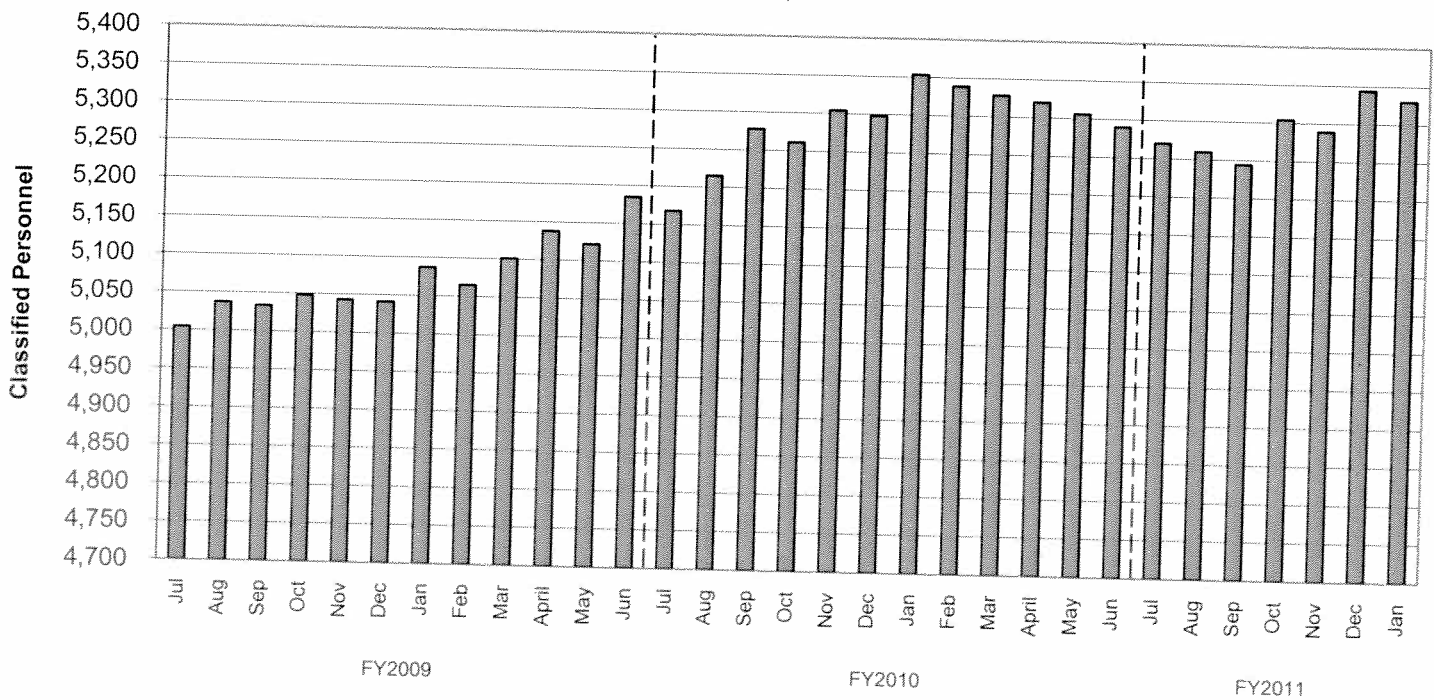


TREND INDICATORS - HOUSTON POLICE DEPARTMENT

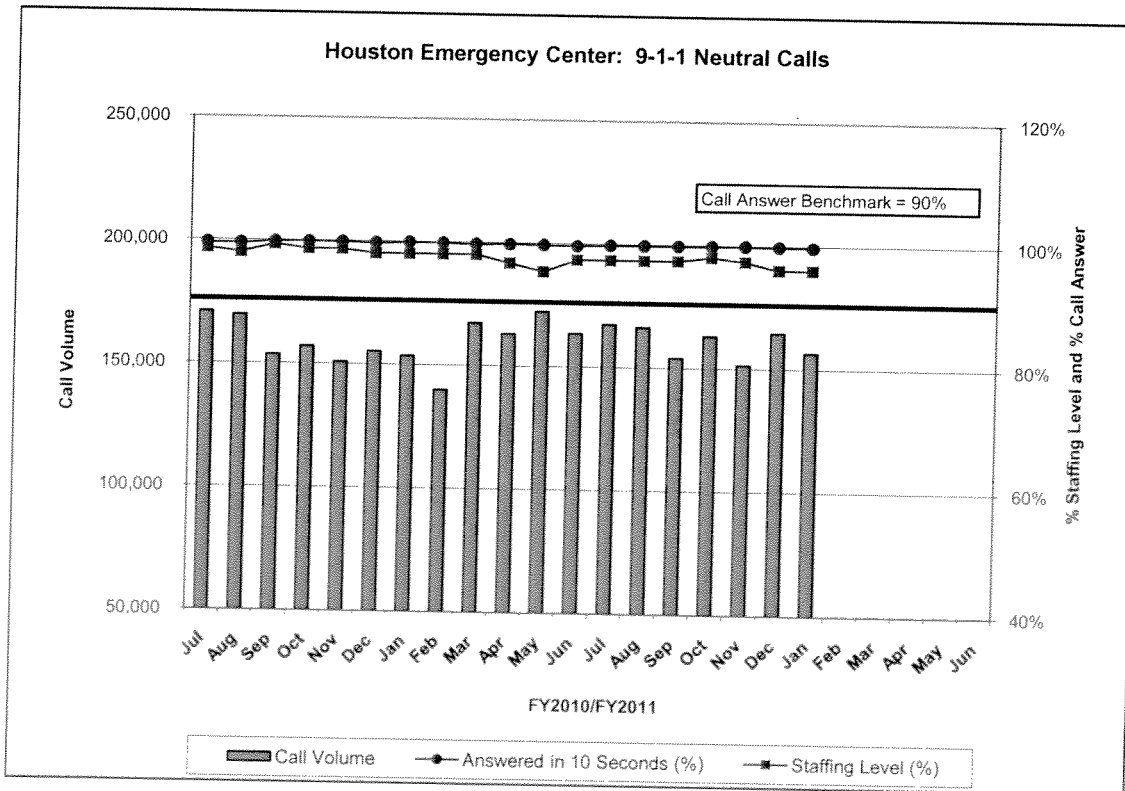
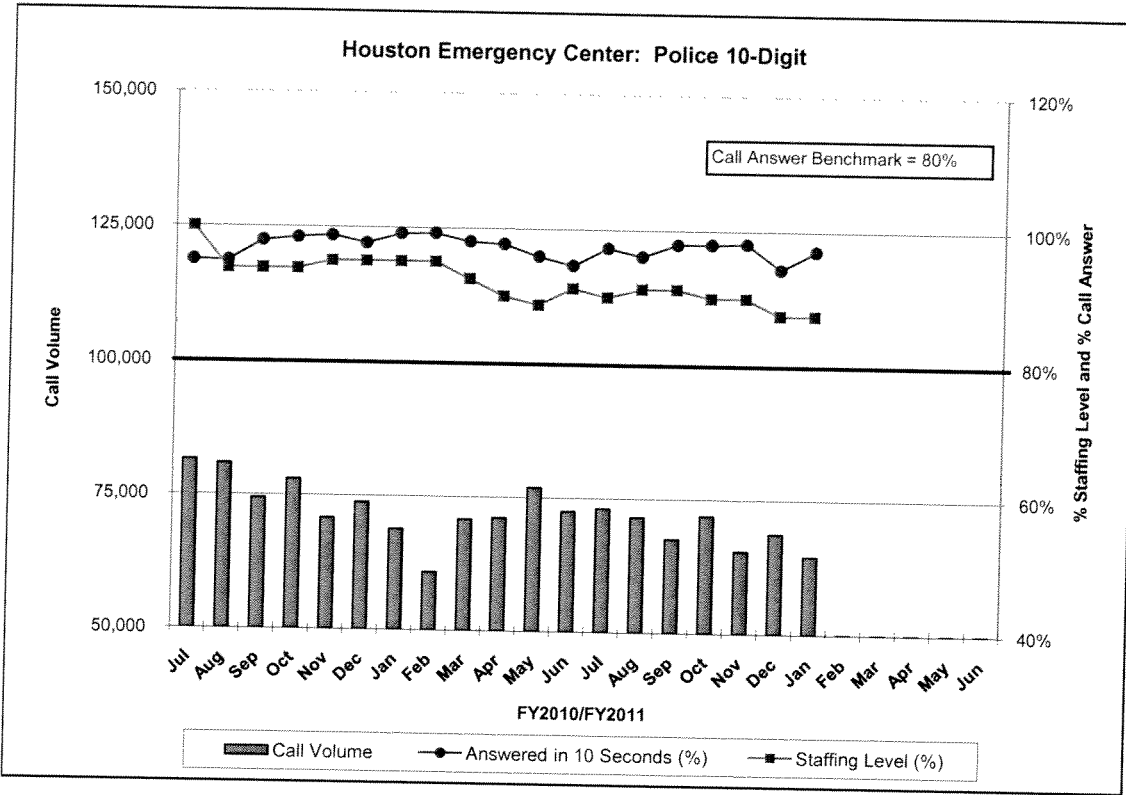
Houston Police Department FY2011 Classified Attrition



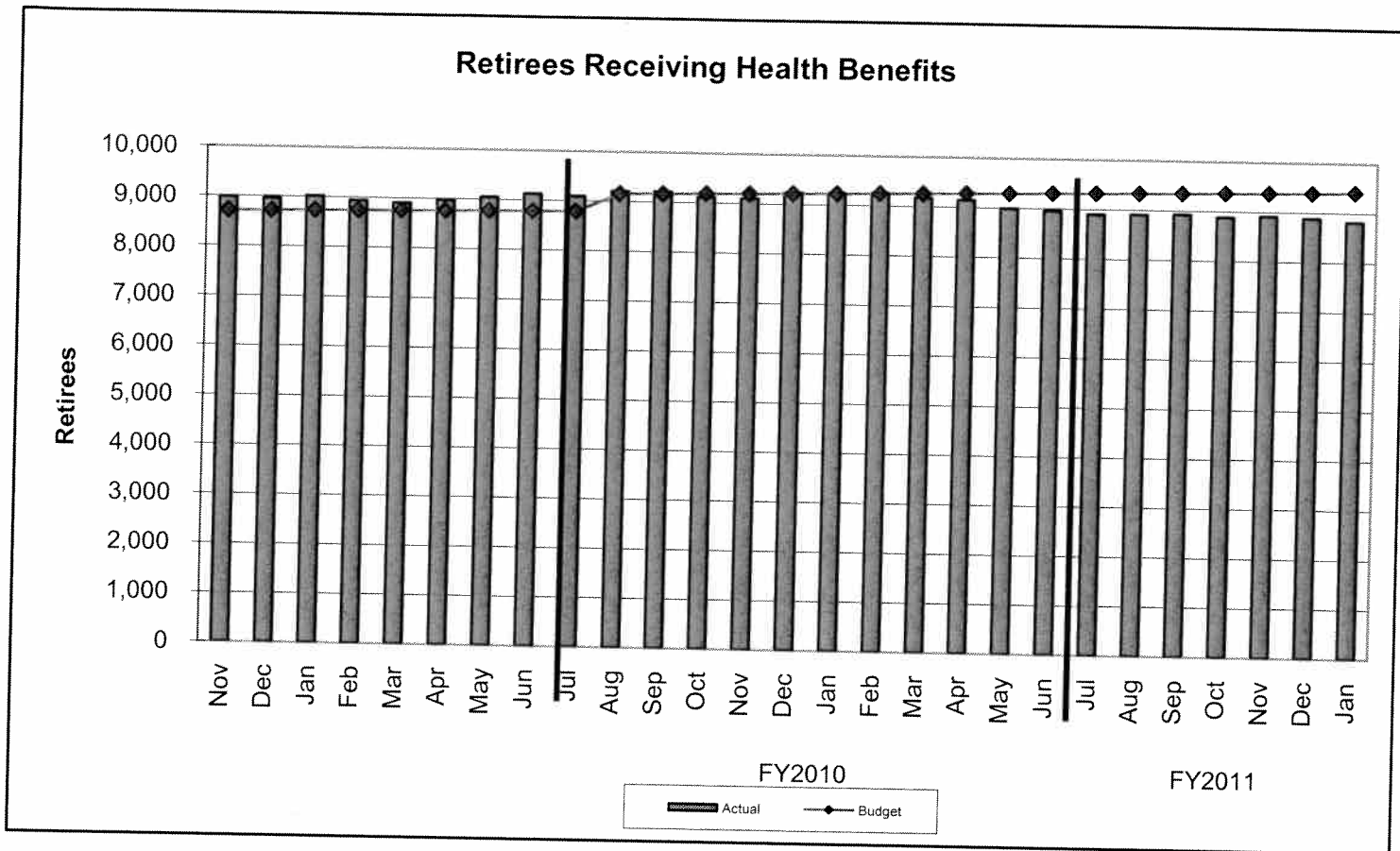
Houston Police Department Classified Staffing - FY2009 to FY2011



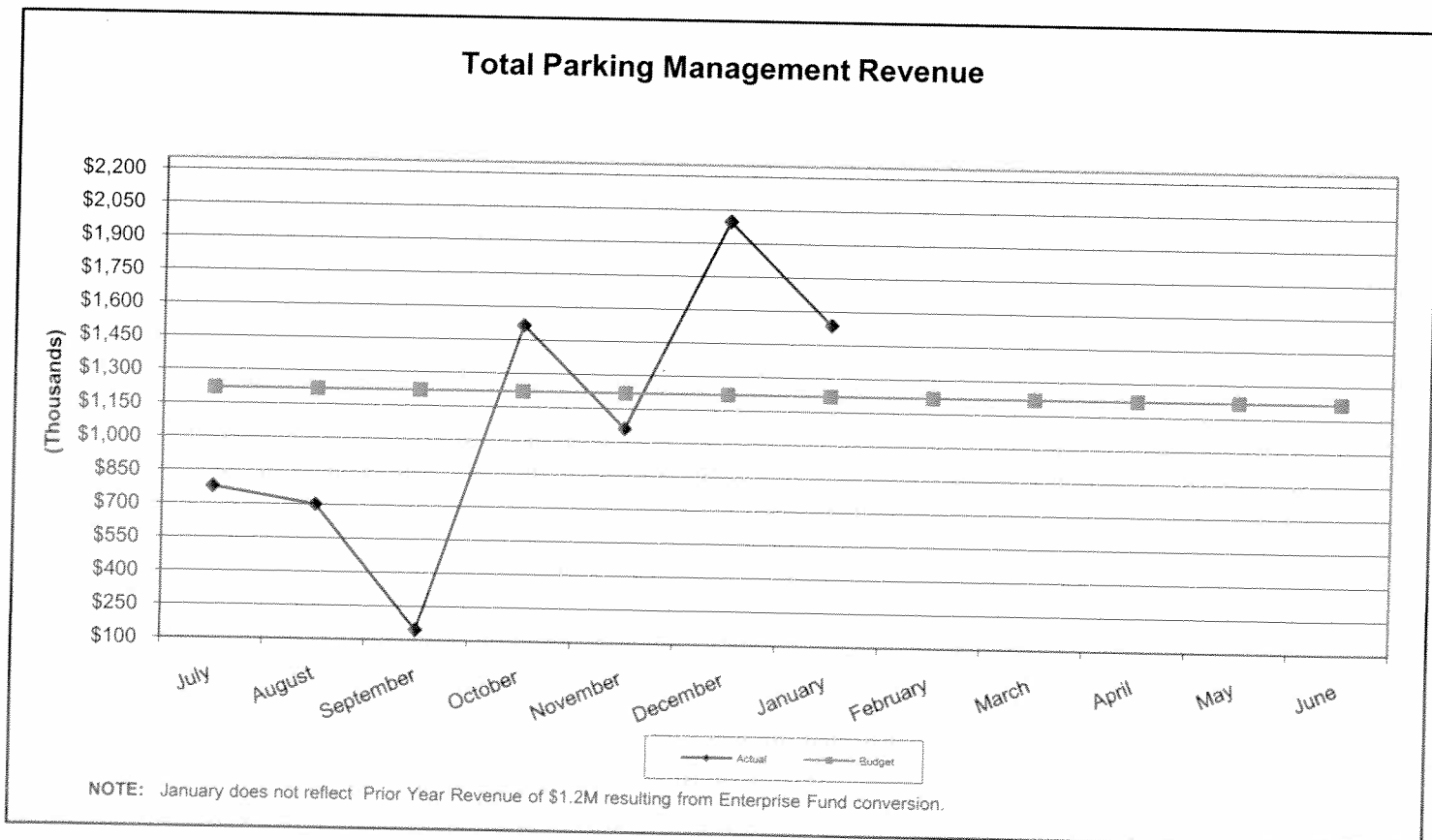
TREND INDICATORS - HOUSTON EMERGENCY CENTER



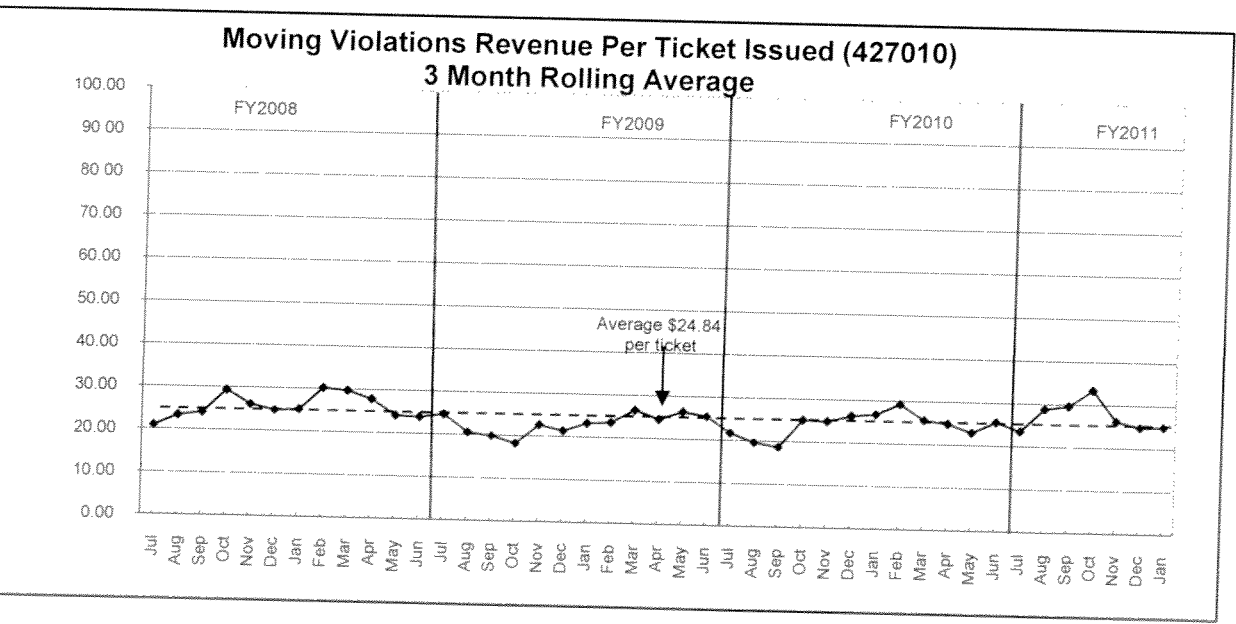
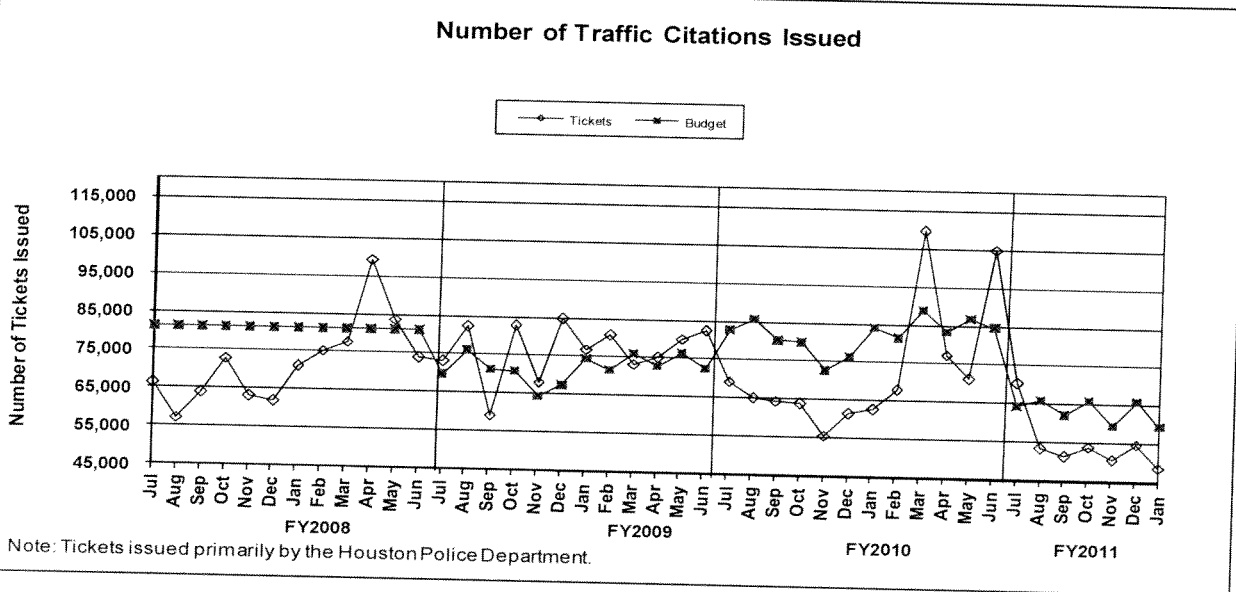
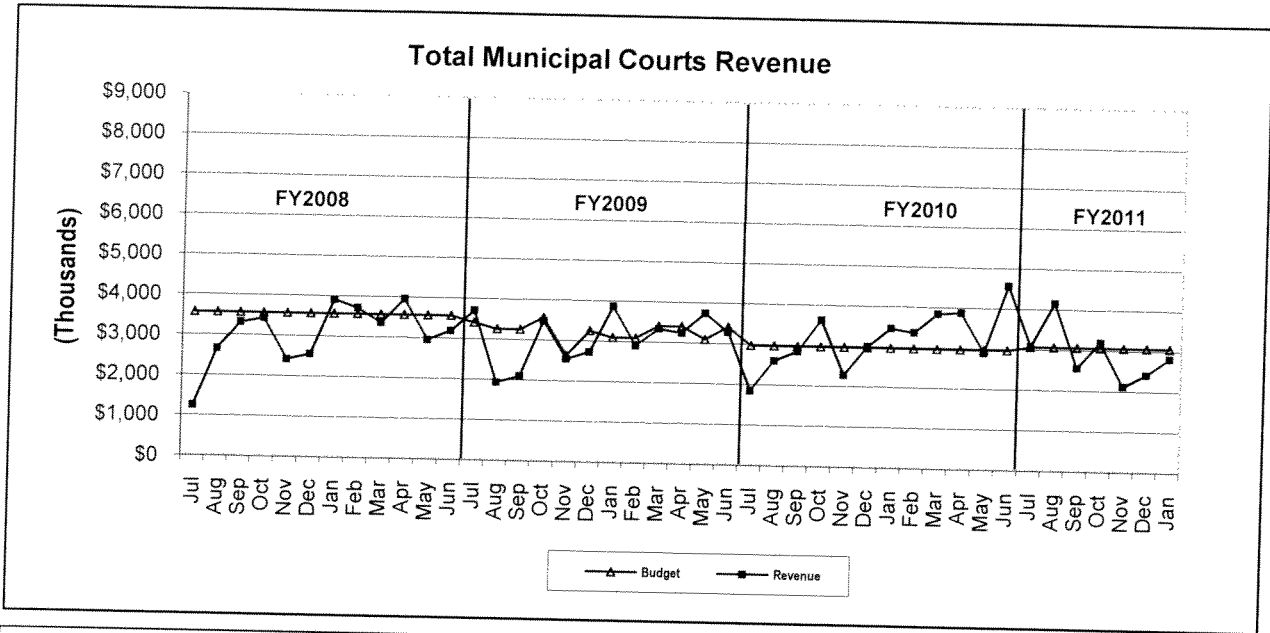
TREND INDICATORS - RETIREMENTS



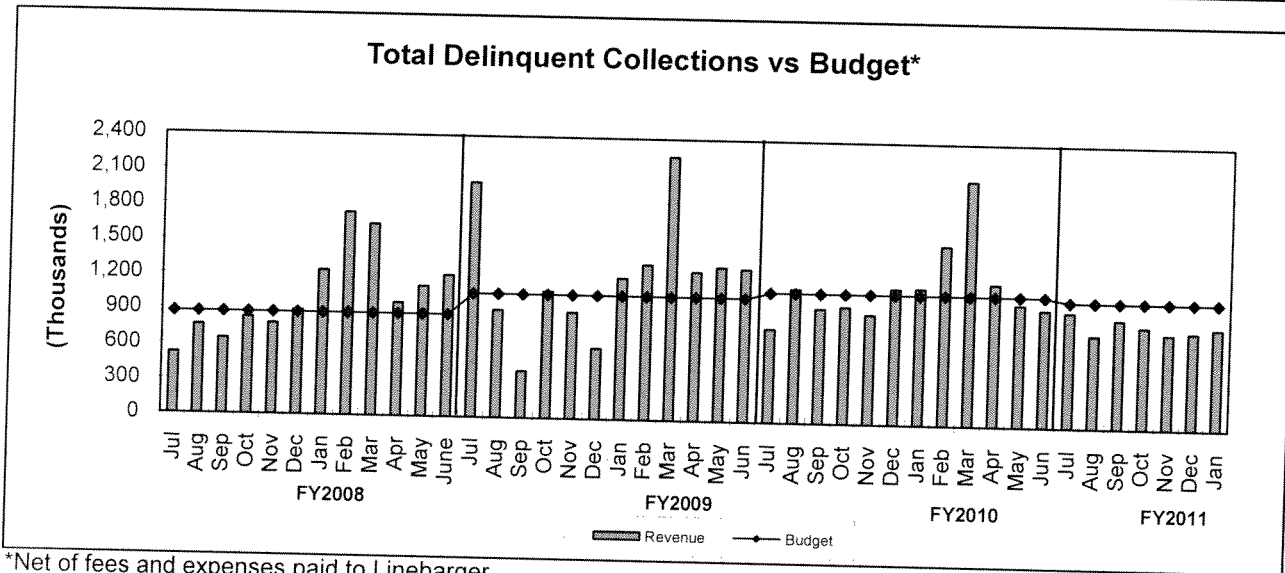
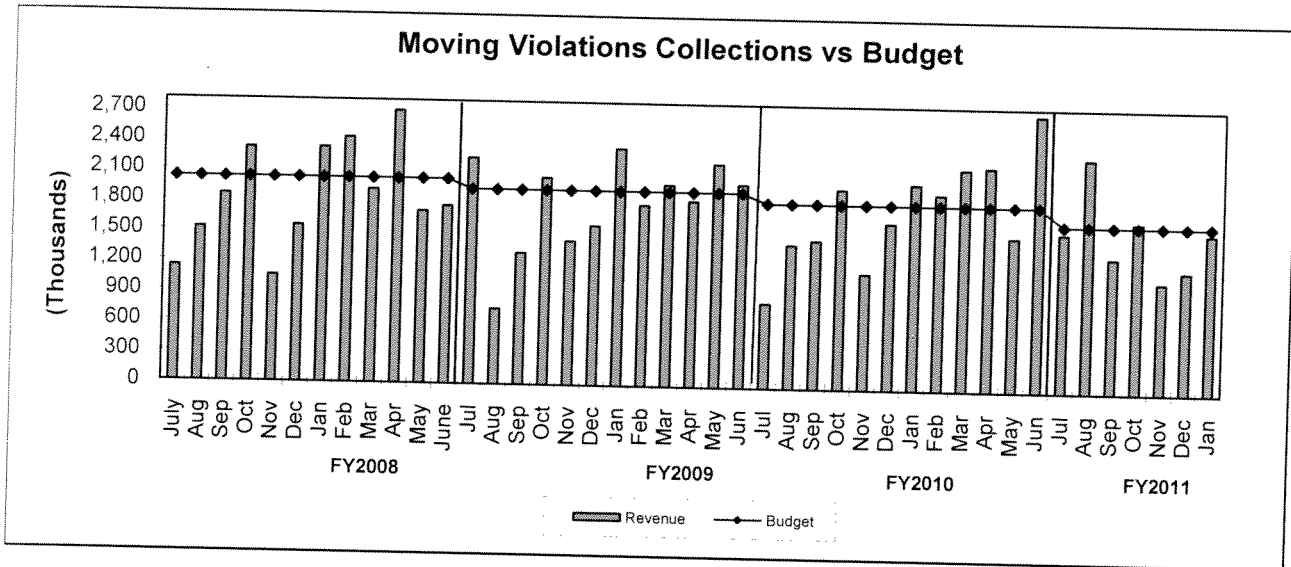
TREND INDICATORS - PARKING MANAGEMENT



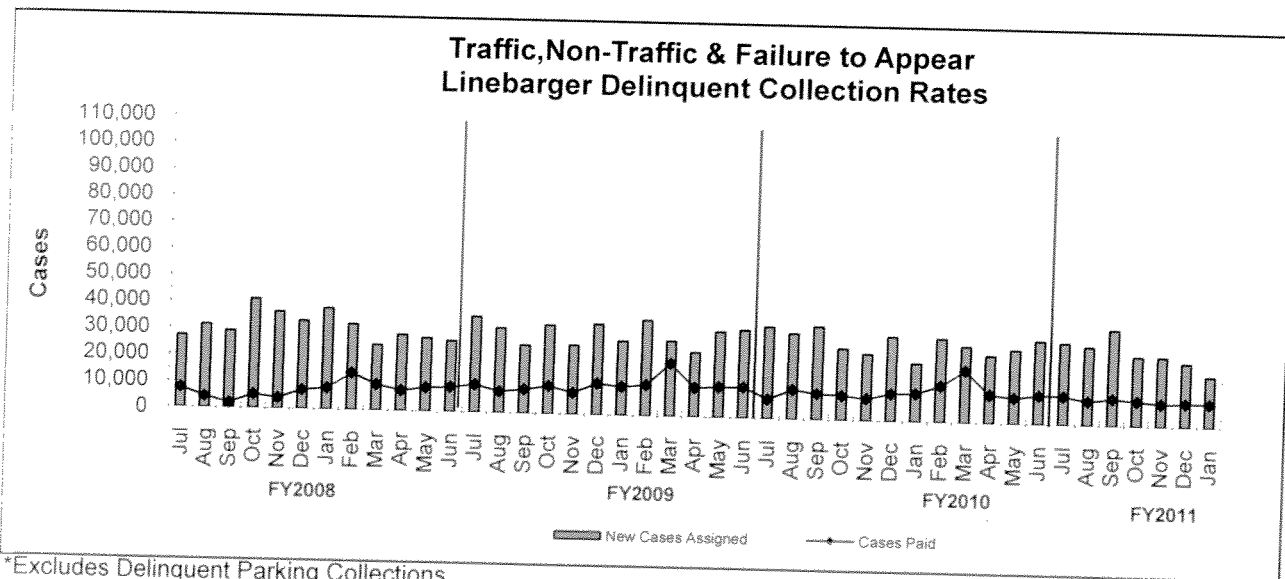
TREND INDICATORS - MUNICIPAL COURTS



TREND INDICATORS - MUNICIPAL COURTS

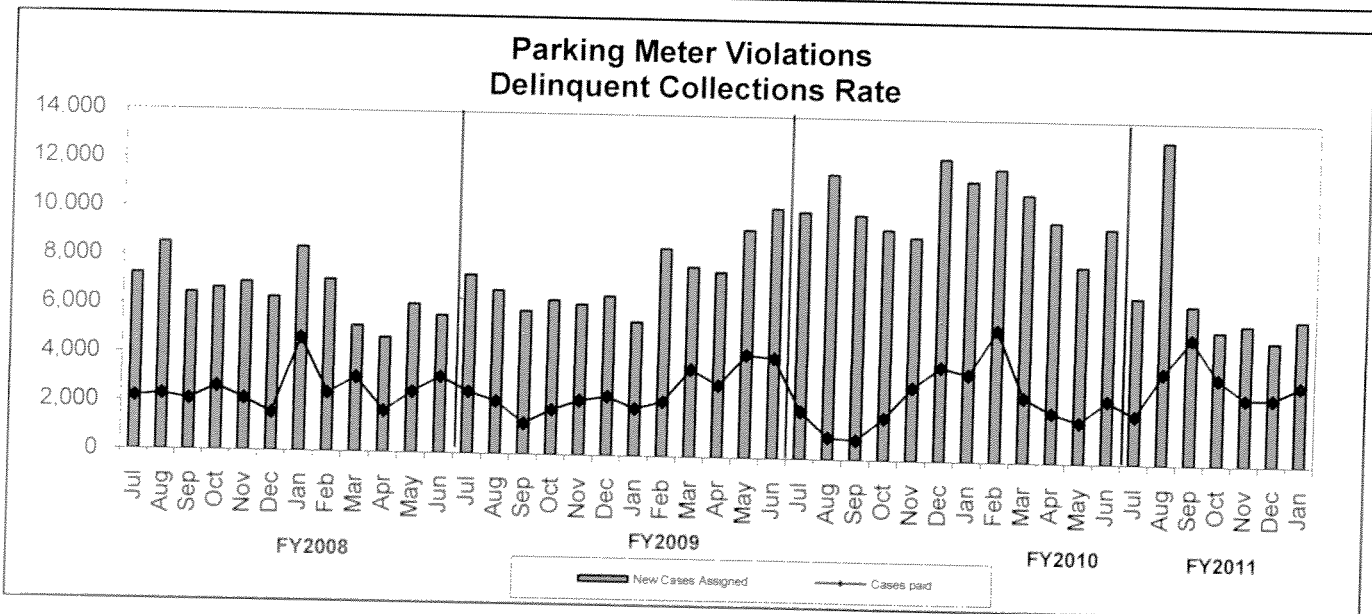
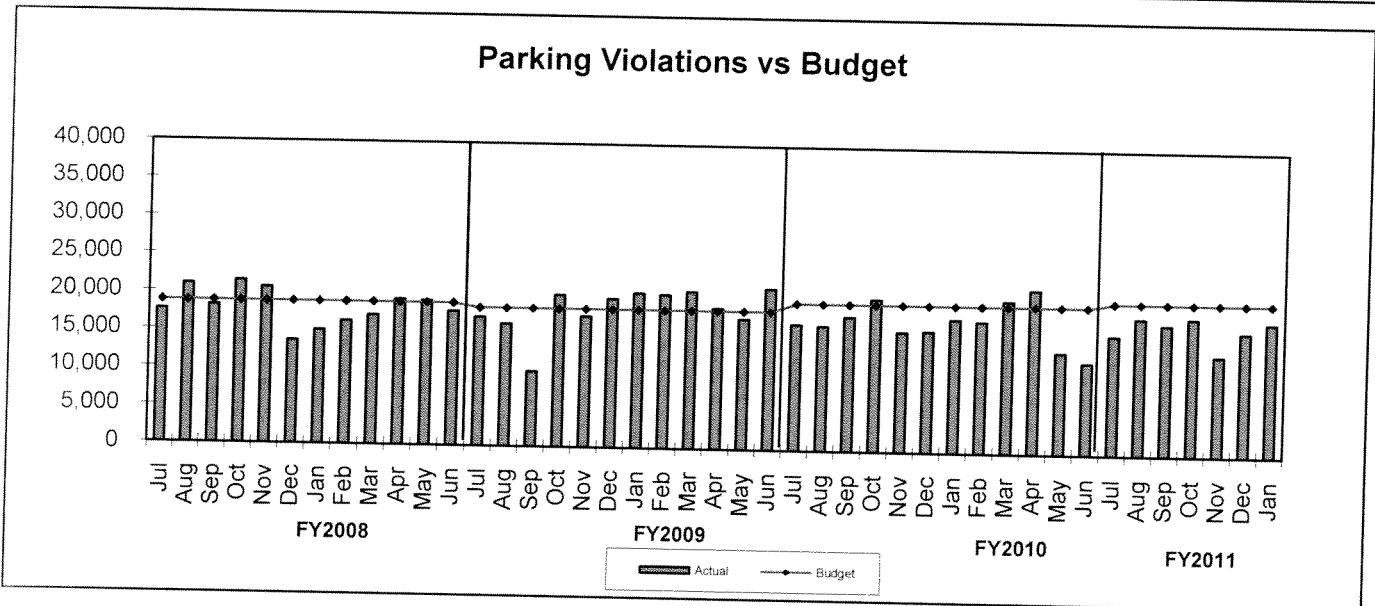
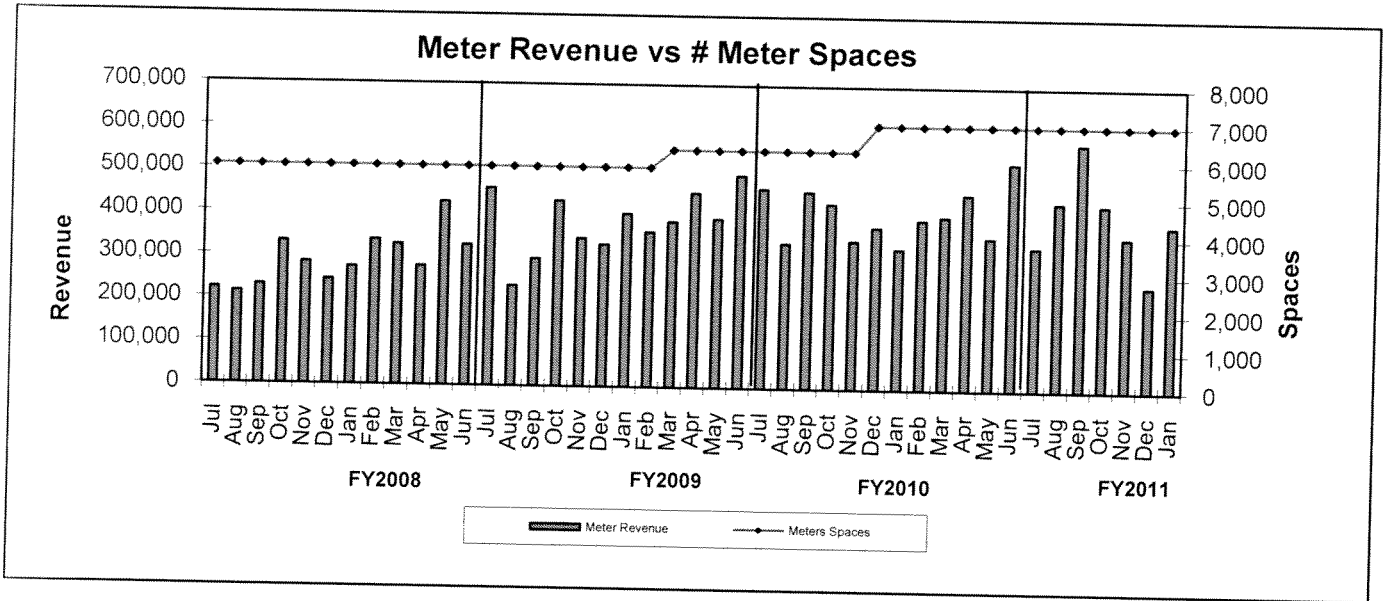


*Net of fees and expenses paid to Linebarger

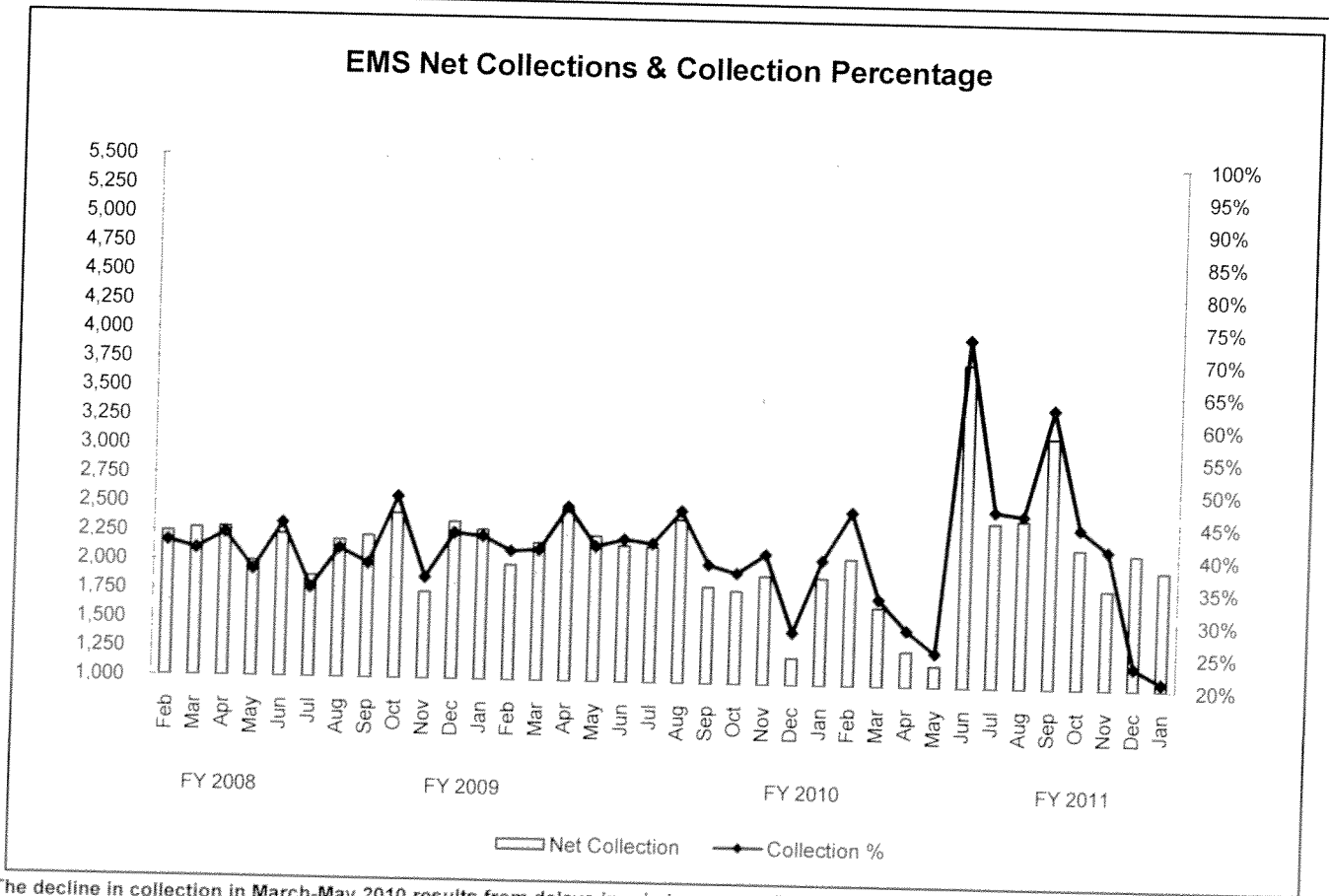
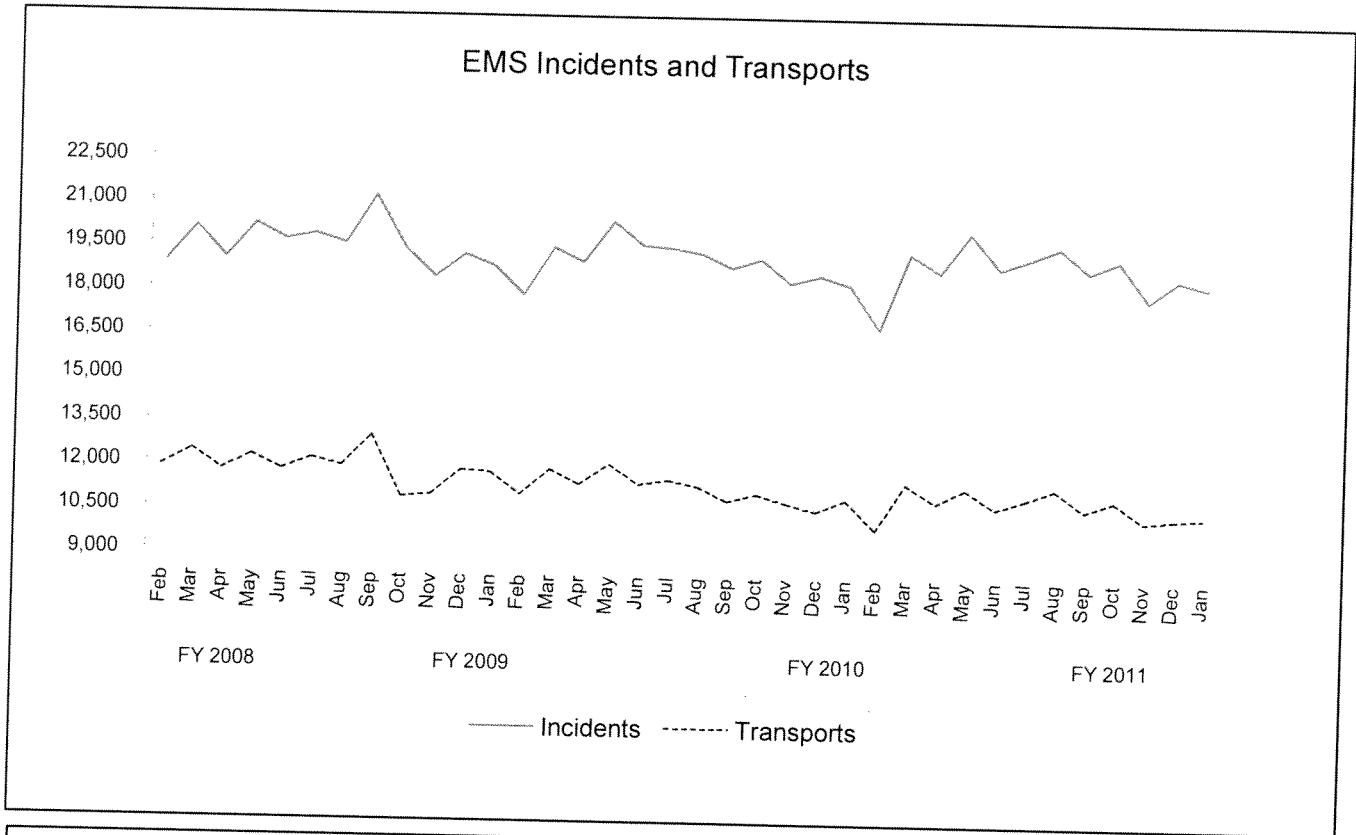


*Excludes Delinquent Parking Collections

TREND INDICATORS - ADMINISTRATION AND REGULATORY AFFAIRS



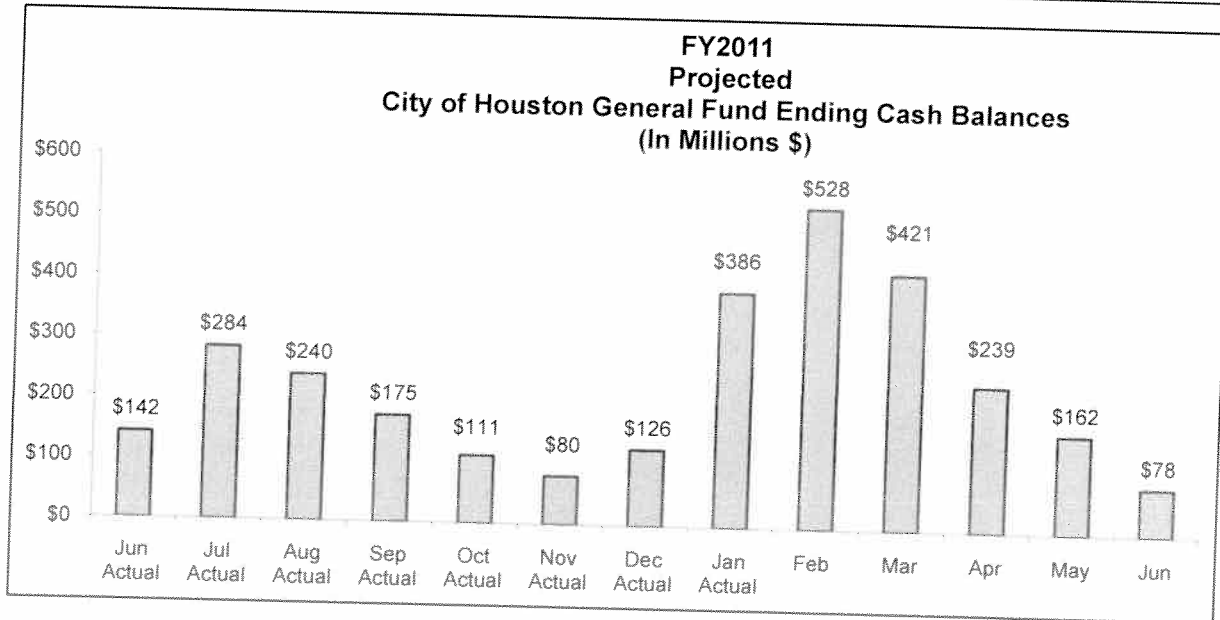
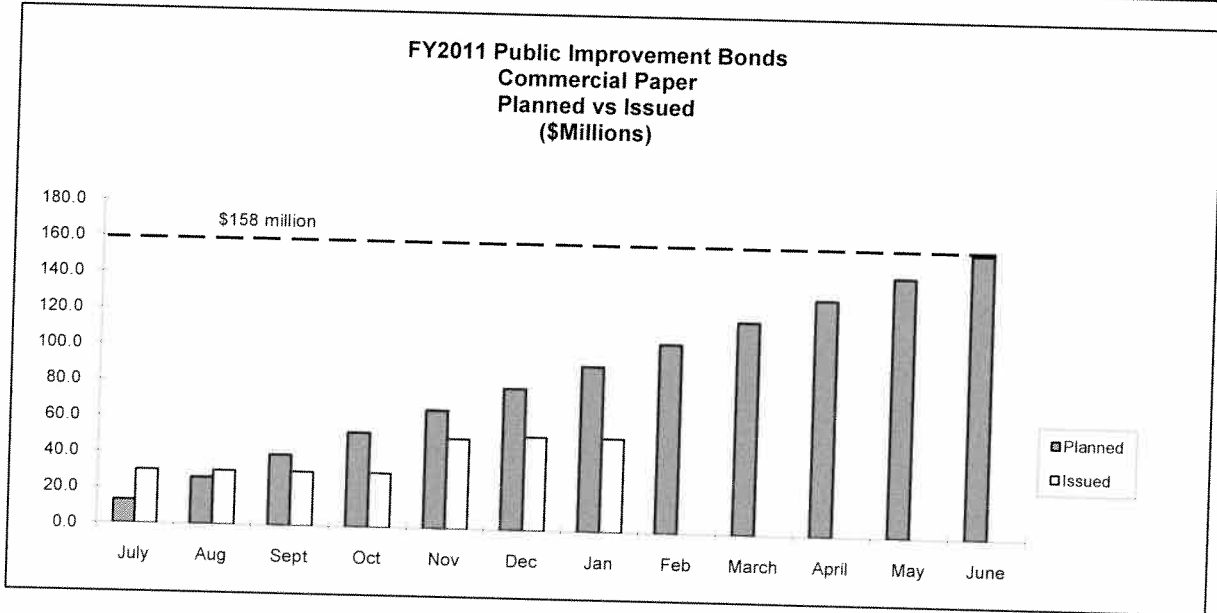
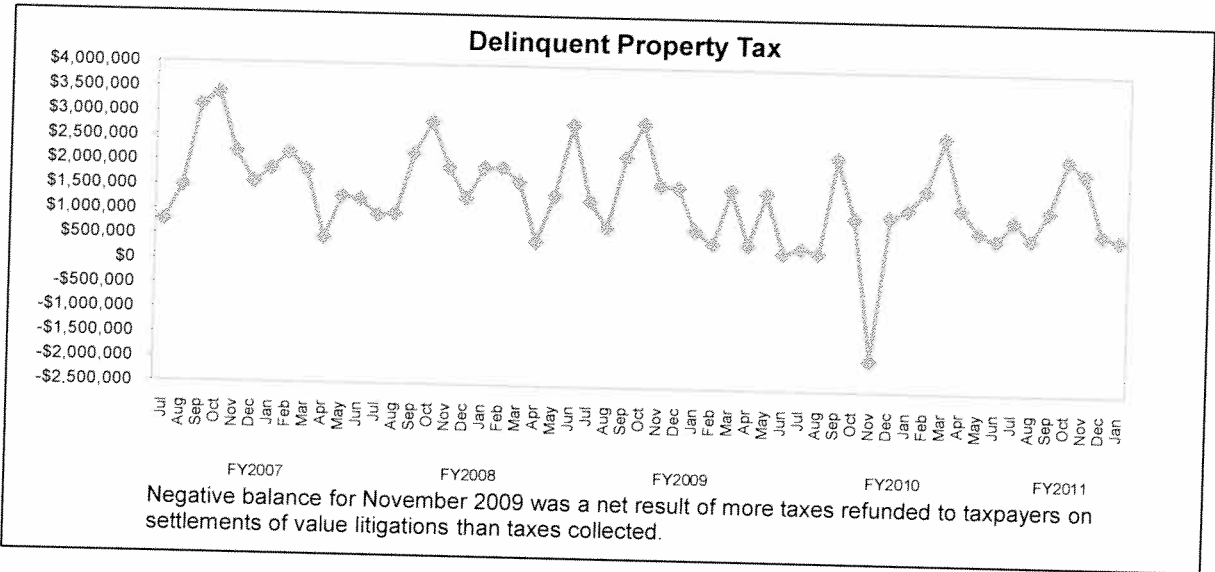
TREND INDICATORS - AMBULANCE SERVICES



*The decline in collection in March-May 2010 results from delays in reimbursement from Medicare. The Medicare holdbacks of \$2.421M were received 7/2/10 and accrued back to FY10.

**EMS rates increase from \$415 to \$1,000 on Dec. 1, 2010. Collections are for service prior to Dec. 1st thus significant decrease in collection ratio.

TREND INDICATORS - MISCELLANEOUS



TREND INDICATORS - MISCELLANEOUS

