

General Fund (Fund 1000)
Comparative Projections
Controller's Office and Finance
For the period ended December 31, 2011
(amounts expressed in thousands)

	FY2011 Actual	FY2012				Variance between Controller and Finance	
		Adopted Budget	Current Budget	% of Budget	Controller's Projection		Finance Projection
Revenues							
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	48%	\$ 855,341	\$ 858,679	3,338
Industrial Assessments	14,458	14,800	14,800	1%	13,850	14,800	950
Sales Tax	492,824	518,912	518,912	29%	522,557	521,912	(645)
Other Taxes	10,450	10,806	10,806	1%	9,385	10,806	1,421
Electric Franchise	98,108	99,694	99,694	6%	99,694	99,694	0
Telephone Franchise	46,722	44,483	44,483	3%	45,600	44,483	(1,117)
Gas Franchise	21,890	22,009	22,009	1%	22,009	22,009	0
Other Franchise	23,844	24,044	24,044	1%	23,227	24,307	1,080
Licenses and Permits	18,714	22,241	22,241	1%	19,572	22,241	2,669
Intergovernmental	58,895	11,161	11,161	1%	11,161	11,161	0
Charges for Services	38,166	40,365	40,365	2%	38,034	40,365	2,331
Direct Interfund Services	46,034	45,255	45,255	3%	45,464	45,464	0
Indirect Interfund Services	16,328	18,522	18,522	1%	18,835	18,835	0
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2%	31,025	33,894	2,869
Other Fines and Forfeits	2,903	2,562	2,562	0%	2,297	2,719	422
Interest	5,788	3,000	3,000	0%	3,500	3,000	(500)
Miscellaneous/Other	11,872	6,740	6,740	0%	5,999	7,090	1,091
Total Revenues	1,802,728	1,762,966	1,762,966	100%	1,767,550	1,781,459	13,909
Expenditures							
Administration & Regulatory Affairs	31,641	37,237	28,092	2%	26,246	26,246	0
City Council	5,007	5,736	5,736	0%	5,736	5,736	0
City Secretary	747	790	790	0%	790	790	0
Controller	7,389	6,843	6,843	0%	6,956	6,956	0
Finance	9,802	22,419	22,419	1%	22,396	22,396	0
Fire	448,175	419,309	419,652	23%	418,207	418,207	0
General Services	46,079	45,981	45,981	3%	46,555	46,555	0
Health and Human Services	45,614	39,551	39,556	2%	40,042	40,042	0
Housing and Community Dev.	860	620	620	0%	620	620	0
Houston Emergency Center	11,172	11,550	11,550	1%	11,550	11,550	0
Human Resources	3,152	3,169	3,169	0%	3,155	3,155	0
Information Technology	19,073	17,112	18,777	1%	18,037	18,037	0
Legal	16,974	13,719	13,719	1%	13,759	13,759	0
Library	35,305	32,440	32,470	2%	32,338	32,338	0
Mayor's Office	2,930	2,310	2,232	0%	5,319	5,319	0
Municipal Courts	22,837	23,412	21,955	1%	22,033	22,033	0
Neighborhoods	0	0	9,015	0%	9,310	9,310	0
Office of Business Opportunity	2,404	2,018	2,018	0%	2,037	2,037	0
Parks and Recreation	63,133	60,711	61,251	3%	66,375	66,375	0
Planning and Development	8,173	7,272	7,272	0%	7,262	7,262	0
Police	663,420	640,741	640,742	35%	640,402	640,402	0
Public Works and Engineering	83,464	37,519	37,519	2%	37,469	37,469	0
Solid Waste Management	65,543	65,543	65,543	4%	65,647	65,647	0
Total Departmental Expenditures	1,592,894	1,496,002	1,496,921	82%	1,502,241	1,502,241	0
General Government	87,144	102,294	110,568	6%	107,337	107,337	0
Total Expenditures Other Than Debt	1,680,038	1,598,296	1,607,489	88%	1,609,578	1,609,578	0
Budgeted Debt Service	232,544	229,700	220,507	12%	220,507	220,507	0
Transfer of Equipment to Departments	(11,707)	0	0	0%	0	0	0
Debt Service Transfer	220,837	229,700	220,507	0	220,507	220,507	0
Total Expenditures and Other Uses	1,900,875	1,827,996	1,827,996	100%	1,830,085	1,830,085	0
Net Current Activity	(98,147)	(65,030)	(65,030)		(62,535)	(48,626)	13,909
Other Financing Sources (Uses)							
Transfers from Other Funds	23,561	51,480	51,480		52,980	52,980	0
Sale of Capital Assets	13,766	13,550	13,550		10,655	12,150	1,495
Total Other Financing Sources (Uses)	37,327	65,030	65,030		63,635	65,130	1,495
Fund Balance							
Fund Balance - Beginning of Year	165,383	129,041	129,041		129,041	129,041	0
Changes to Designated Fund Balance*	20,000	0	0		0	0	0
Budgeted Increase/(Decrease) in Fund Balance	(60,820)	0	0		0	0	0
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0		0	0	0
(Budget Gap)/Increase in Fund Balance**	0	0	0		1,100	16,504	15,404
Fund Balance, End of Year***	129,041	129,041	129,041		130,141	145,545	15,404

*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

**A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

***The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$120,718 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$9,423 above 7.5% based on the Controller's projections for Fiscal Year 2012.