

General Fund (Fund 1000)
Comparative Projections
Controller's Office and Finance
For the period ended September 30, 2011
(amounts expressed in thousands)

	Unaudited Preliminary FY2011	FY2012					Variance between Controller and Finance
		Adopted Budget	Current Budget	% of Budget	Controller's Projection	Finance Projection	
Revenues							
General Property Taxes	\$ 859,413	\$ 842,478	\$ 842,478	48%	\$ 847,156	\$ 852,339	5,183
Industrial Assessments	14,458	14,800	14,800	1%	13,850	14,800	950
Sales Tax	493,118	518,912	518,912	29%	514,194	518,912	4,718
Other Taxes	10,547	10,806	10,806	1%	10,760	10,806	46
Electric Franchise	98,107	99,694	99,694	6%	99,694	99,694	0
Telephone Franchise	46,722	44,483	44,483	3%	44,483	44,483	0
Gas Franchise	21,890	22,009	22,009	1%	22,009	22,009	0
Other Franchise	23,844	24,044	24,044	1%	23,437	24,307	870
Licenses and Permits	18,713	22,241	22,241	1%	17,896	22,241	4,345
Intergovernmental	58,894	11,161	11,161	1%	11,161	11,161	0
Charges for Services	38,166	40,365	40,365	2%	38,734	40,357	1,623
Direct Interfund Services	46,034	45,255	45,255	3%	45,464	45,464	0
Indirect Interfund Services	16,328	18,522	18,522	1%	18,836	18,836	0
Municipal Courts Fines and Forfeits	36,319	35,894	35,894	2%	35,000	35,894	894
Other Fines and Forfeits	2,902	2,562	2,562	0%	2,297	2,719	422
Interest	5,788	3,000	3,000	0%	3,500	3,000	(500)
Miscellaneous/Other	11,872	6,740	6,740	0%	5,555	7,090	1,535
Total Revenues	1,803,115	1,762,966	1,762,966	100%	1,754,026	1,774,112	20,086
Expenditures							
Administration & Regulatory Affairs	32,032	37,237	28,092	2%	28,092	28,092	0
City Council	5,007	5,736	5,736	0%	5,736	5,736	0
City Secretary	747	790	790	0%	790	790	0
Controller	7,389	6,843	6,843	0%	6,843	6,843	0
Finance	9,802	22,419	22,419	1%	22,419	22,419	0
Fire	448,175	419,309	419,332	23%	419,477	419,477	0
General Services	46,079	45,981	45,981	3%	45,981	45,981	0
Health and Human Services	45,614	39,551	39,556	2%	40,311	40,311	0
Housing and Community Dev.	860	620	620	0%	620	620	0
Houston Emergency Center	11,172	11,550	11,550	1%	11,550	11,550	0
Human Resources	3,152	3,169	3,169	0%	3,169	3,169	0
Information Technology	19,073	17,112	18,777	1%	18,777	18,777	0
Legal	16,774	13,719	13,719	1%	13,719	13,719	0
Library	35,305	32,440	32,470	2%	32,470	32,470	0
Mayor's Office	2,930	2,310	2,232	0%	2,232	2,232	0
Municipal Courts	22,837	23,412	21,955	1%	21,955	21,955	0
Neighborhoods	0	0	9,015	0%	9,274	9,274	0
Office of Business Opportunity	2,404	2,018	2,018	0%	2,018	2,018	0
Parks and Recreation	63,133	60,711	61,251	3%	66,054	66,054	0
Planning and Development	8,173	7,272	7,272	0%	7,272	7,272	0
Police	663,420	640,741	640,742	35%	644,042	644,042	0
Public Works and Engineering	83,464	37,519	37,519	2%	37,519	37,519	0
Solid Waste Management	65,543	65,543	65,543	4%	65,543	65,543	0
Total Departmental Expenditures	1,593,085	1,496,002	1,496,601	82%	1,505,863	1,505,863	0
General Government	83,878	102,294	110,888	6%	107,738	107,738	0
Total Expenditures Other Than Debt	1,676,963	1,598,296	1,607,489	88%	1,613,601	1,613,601	0
Budgeted Debt Service	232,544	229,700	220,507	12%	220,507	220,507	0
Transfer of Equipment to Departments	(11,707)	0	0	0%	0	0	0
Debt Service Transfer	220,837	229,700	220,507	0	220,507	220,507	0
Total Expenditures and Other Uses	1,897,800	1,827,996	1,827,996	100%	1,834,108	1,834,108	0
Net Current Activity	(94,685)	(65,030)	(65,030)		(80,082)	(59,996)	20,086
Other Financing Sources (Uses)							
Transfers from Other Funds	23,561	51,480	51,480		52,980	52,980	0
Sale of Capital Assets	13,766	13,550	13,550		10,655	13,550	2,895
Total Other Financing Sources (Uses)	37,327	65,030	65,030		63,635	66,530	2,895
Fund Balance							
Fund Balance - Beginning of Year	165,383	132,503	132,503		132,503	132,503	0
Changes to Designated Fund Balance*	20,000	0	0		0	0	0
Budgeted Increase/(Decrease) in Fund Balance	(57,358)	0	0		0	0	0
Change in Inventory/Prepaid Items/Imprest Cash	4,478	0	0		0	0	0
(Budget Gap)/Increase in Fund Balance**	0	0	0		(16,447)	6,534	22,981
Fund Balance, End of Year***	132,503	132,503	132,503		116,056	139,037	22,981

*The 2011 Budget provides for the Rainy Day Fund to be included with the General Fund, resulting in a \$20 million increase in the General Fund's Budget.

**A negative number in the Controller or Finance projections represents a gap between sources and uses of funds that was not included in the adopted budget. If this gap was not addressed by decreasing uses or increasing the sources of funds, it would require a drawdown of fund balance in order to balance the budget. A positive number represents a projected increase in fund balance.

***The City desires to maintain an ending fund balance equal to 7.5% of expenditures before Debt Service which is \$121,020 based on current expenditure projections. Ordinance 2003-474 requires a 5% fund balance of expenditures before Debt Service. The City of Houston will be \$4,964 below 7.5% based on the Controller's projections for Fiscal Year 2012.