



COMPONENT UNITS

Component Units

Component Units (Governmental and Business-Type) are legally separate organizations for which elected officials of the City of Houston are financially accountable or the nature and significance of the relationship is such that exclusion would cause financial statements to be misleading or incomplete. Therefore, these component units should be included in the City's 5 year Capital Improvement Plan.

Governmental type units provide services largely through non-exchange revenues (taxes are the most common example) and includes primarily boards and redevelopment authorities.

Business-type units are financed and operated in a manner similar to private business enterprise where the cost of providing goods or services to the general public is financed primarily through user charges.

Table of Component Units

Unit	Has CIP?	CIP as of:
Governmental Type		
City Park Redevelopment Authority (TIRZ 12)	N	
East Downtown Redevelopment Authority (TIRZ 15)	Y	FY23-27
Eastside Reinvestment Zone (TIRZ 6)	N	
Fifth Ward Redevelopment Authority (TIRZ 18)	Y	FY22-26
Fourth Ward Redevelopment Authority (TIRZ 14)	Y	FY23-27
Greater Greenspoint Redevelopment Authority (TIRZ 11)	Y	FY23-27
Greater Houston Convention and Visitors Bureau	N	
Greater Houston (TIRZ 24)	N	
Gulfgate Redevelopment Authority (TIRZ 8)	Y	FY23-27
Hardy Near Northside Redevelopment Authority (TIRZ 21)	Y	FY23-27
Harrisburg Redevelopment Authority (TIRZ 23)	Y	FY22-26
HALAN – Houston Area Library Automated Network Board	N	
Hiram Clarke Redevelopment Authority (TIRZ 25)	Y	FY23-27
Houston Arts Alliance	N	
Houston BARC Foundation Admin. & Regulatory Dept.	N	
Houston Civic Events, Inc.	N	
Houston Downtown Park Corporation	N	
Houston Forensic Science LGC, Inc.	N	
Houston Media Source	N	
Houston Museum District Association	N	
Houston Parks Board LGC., Inc.	Y	FY24-33
Houston Public Library Foundation	N	
Houston Recovery Center LGC	N	
Lake Houston Redevelopment Authority (TIRZ 10)	Y	FY23-27
Lamar Terrace Public Improvement District	N	
Land Assemblage Redevelopment Authority	N	

Table of Component Units

Unit	Has CIP?	CIP as of:
<u>Governmental Type</u>		
Leland Woods Redevelopment Authority I (TIRZ 22)	Y	FY23-27
Leland Woods Redevelopment Authority II (TIRZ 22)	Y	FY23-27
Main Street Market Square Redevelopment Authority (TIRZ 3)	Y	FY23-27
Medical Center Area (TIRZ 28)	N	
Memorial City Redevelopment Authority (TIRZ 17)	Y	FY23-27
Memorial-Heights Redevelopment Authority (TIRZ 5)	Y	FY23-27
Midtown Redevelopment Authority (TIRZ 2)	Y	FY22-26
Miller Theatre Advisory Board, Inc.	N	
Montrose Redevelopment Authority (TIRZ 27)	Y	FY23-27
Old Sixth Ward Redevelopment Authority (TIRZ 13)	Y	FY23-27
OST/Almeda Corridors Redevelopment Authority (TIRZ 7)	Y	FY23-27
Saint George Place Redevelopment Authority (TIRZ 1)	Y	FY23-27
South Post Oak Redevelopment Authority (TIRZ 9)	Y	FY23-27
Southwest Houston Redevelopment Authority (TIRZ 20)	Y	FY23-27
Stadium Park Redevelopment Authority	N	
Sunnyside Redevelopment Authority (TIRZ 26)	Y	FY23-27
Theater District Improvement, Inc.	N	
Upper Kirby Redevelopment Authority (TIRZ 19)	Y	FY23-27
Uptown Development Authority (TIRZ 16)	Y	FY23-27
<u>Business Type</u>		
Houston First Corporation (formerly Houston Convention Center Hotel Corporation)	Y	FY24-28
Houston Housing Finance Corporation	N	
Houston Zoo, Inc.	Y	FY24-26

Summary Table of Governmental Component Units

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2024	2025	2026	2027	2028	2024-2028
TIRZ Total	341,701	223,916	116,003	68,720		750,339
Houston Parks Board, Inc.	8,300	2,820	1,562	2,677	1,280	16,639
Total	350,001	226,736	117,565	71,397	1,280	766,978

Summary Table of Business Type Component Units

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2024	2025	2026	2027	2028	2024-2028
Houston Zoo, Inc.	54,660	40,845	59,955			155,460
Houston First Corporation	33,359	16,550	12,284	13,832	13,869	89,894
Total	88,019	57,395	72,239	13,832	13,869	245,354

Summary Table of Combined Component Units

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts

Unit	2024	2025	2026	2027	2028	2024-2028
Governmental Units	350,001	226,736	117,565	71,397	1,280	766,978
Business Type Units	88,019	57,395	72,239	13,832	13,869	245,354
Total	438,020	284,131	189,804	85,229	15,149	1,012,332

FISCAL YEAR 2024-2028 CAPITAL IMPROVEMENT PLAN

Summary Table of Governmental Component Units						
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands): Fiscal Year Planned Amounts						
Unit	2024	2025	2026	2027	2028	2024-2028
St. George Place Redevelopment Authority (TIRZ 1)	13,549	1,487	47	10		15,093
Midtown Redevelopment Authority (TIRZ 2)	54,890	25,112	13,177			93,180
Main Street Market Square Redevelopment Authority (TIRZ 3)	14,856	16,615	14,892	14,892		61,255
Memorial Heights Redevelopment Authority (TIRZ 5)	34,516	27,845	18,025	25		80,411
OST/Alameda Corridors Redevelopment Authority (TIRZ 7)	22,214	6,079	837	782		29,911
Gulfgate Redevelopment Authority (TIRZ 8)	12,895	2,700	3,500	4,000		23,095
South Post Oak Redevelopment Authority (TIRZ 9)	3,761	620	620	620		5,621
Lake Houston Redevelopment Authority (TIRZ 10)	15,376	14,249	90	4,590		34,304
Greater Greenspoint Redevelopment Authority (TIRZ 11)	40,215	21,344	7,280			68,839
Old Sixth Ward Redevelopment Authority (TIRZ 13)	1,600	2,725	2,075	1,600		8,000
Fourth Ward Redevelopment Authority (TIRZ 14)	6,045	5,545	5,011	2,675		19,276
East Downtown Redevelopment Authority (TIRZ 15)	13,100	6,450	150	50		19,750
Uptown Redevelopment Authority (TIRZ 16)	8,052	8,555	12,567	2,746		31,920
Memorial City Redevelopment Authority (TIRZ 17)	50,297	26,172	1,300	4,060		81,830
Fifth Ward Redevelopment Authority (TIRZ 18)	1,299	824	524			2,647
Upper Kirby Redevelopment Authority (TIRZ 19)	8,360	13,010	15,010	16,550		52,930
Southwest Houston Redevelopment Authority (TIRZ 20)	13,152	10,068	6,533	15		29,768
Hardy Yards Redevelopment Authority (TIRZ 21)	179	125	375	125		804
Leland Woods Redevelopment Authority (TIRZ 22)	55					55
Harrisburg Redevelopment Authority (TIRZ 23)	4,600	2,200	1,450			8,250
Hiram Clarke Redevelopment Authority (TIRZ 25)	3,135	885	910	600		5,530
Sunnyside Redevelopment Authority (TIRZ 26)	2,695	2,895	1,670	1,520		8,780
Montrose Redevelopment Authority (TIRZ 27)	16,860	28,410	9,960	13,860		69,090
Houston Parks Board, Inc.	8,300	2,820	1,562	2,677	1,280	16,639
Total	350,001	226,735	117,565	71,397		766,978

Tax Increment Reinvestment Zones

Local government corporations created by the City in accordance with Chapter 431 of the Texas Transportation Corporation Act to assist Tax Increment Reinvestment Zone Boards in the redevelopment of various neighborhoods in Houston. The City has financial accountability because the majority of the voting board members are nominated by City Council and the operations provide financial benefits to the City.

**Note: On the following pages, the first two digits following the hyphen in the CIP number*

- *T-010700 is a project for TIRZ No. 1, St. George Place Redevelopment Authority*
- *T-020600 is a project for TIRZ No. 2, Midtown Redevelopment Authority*

Project Allocation	Fiscal Year Planned Appropriations					2024-2028
	2024	2025	2026	2027	2028	
Planning	4,285	2,815	2,070	410		9,580
Acquisition-Land	12,788	8,255	2,632	6,982		30,657
Design	21,171	4,115	14,389	7,547		47,222
Construction	288,923	194,426	85,061	49,382		617,792
Equipment Acquisition	270	2,080	4,580	1,000		7,930
Salary Recovery	21	20	40			81
Other	14,243	12,205	7,231	3,398		37,077
Total Allocation	341,701	223,916	116,003	68,720		750,339
Source of Funds						
TIRZ01	8,889	487	47	10		9,433
TIRZ01 Grants	660					660
TIRZ01 Other	4,000	1,000				5,000
TIRZ02	50,110	25,112	13,177			88,400
TIRZ02 Bonds	1,780					1,780
TIRZ02 Grants	2,000					2,000
TIRZ02 Other	1,000					1,000
TIRZ03	14,856	16,615	14,892	14,892		61,255
TIRZ05	21,887	11,245	18,025	25		51,182
TIRZ05 COH Contrib.		8,000				8,000
TIRZ05 Grants	12,629	8,600				21,229
TIRZ07	10,779	6,079	837	738		18,432
TIRZ07 Bonds	11,152					11,152
TIRZ07 Grants	283			44		327
TIRZ08	10,495	2,700	3,500	4,000		20,695
TIRZ08 Grants	2,400					2,400
TIRZ09	2,761	620	620	620		4,621
TIRZ09 Other	1,000					1,000

Project Allocation						2024-2028
	2024	2025	2026	2027	2028	
Planning	4,285	2,815	2,070	410		9,580
Acquisition-Land	12,788	8,255	2,632	6,982		30,657
Design	21,171	4,115	14,389	7,547		47,222
Construction	288,923	194,426	85,061	49,382		617,792
Equipment Acquisition	270	2,080	4,580	1,000		7,930
Salary Recovery	21	20	40			81
Other	14,243	12,205	7,231	3,398		37,077
Total Allocation	341,701	223,916	116,003	68,720		750,339
Source of Funds						
TIRZ10	15,376	14,249	90	4,590		34,304
TIRZ11	19,290	17,344	7,280			43,914
TIRZ11 Bonds	20,925	4,000				24,925
TIRZ13	1,120	2,725	2,075	1,600		7,520
TIRZ13 Grant	480					480
TIRZ14	6,045	5,545	5,011	2,675		19,276
TIRZ15	13,100	6,450	150	50		19,750
TIRZ16	5,653	8,555	6,067	2,746		23,021
TIRZ16 COH Contrib.	1,000					1,000
TIRZ16 Other	1,399		6,500			7,899
TIRZ17	21,159	14,034	1,300	4,060		40,553
TIRZ17 Grants	29,138	12,138				41,276
TIRZ18	1,299	824	524			2,647
TIRZ19	8,110	10,510	13,510	15,050		47,180
TIRZ19 Grants	250	2,500	1,500	1,500		5,750
TIRZ20	7,452	3,668	2,533	15		13,668
TIRZ20 Grants	5,700	6,400	4,000			16,100
TIRZ21	179	125	375	125		804

Project Allocation						2024-2028
	2024	2025	2026	2027	2028	
Planning	4,285	2,815	2,070	410		9,580
Acquisition-Land	12,788	8,255	2,632	6,982		30,657
Design	21,171	4,115	14,389	7,547		47,222
Construction	288,923	194,426	85,061	49,382		617,792
Equipment Acquisition	270	2,080	4,580	1,000		7,930
Salary Recovery	21	20	40			81
Other	14,243	12,205	7,231	3,398		37,077
Total Allocation	341,701	223,916	116,003	68,720		750,339
Source of Funds						
TIRZ22	55					55
TIRZ23	4,600	2,200	1,450			8,250
TIRZ25	3,135	885	910	600		5,530
TIRZ26	2,150	2,395	1,670	1,520		7,735
TIRZ26 Other	545	500				1,045
TIRZ27	11,110	25,210	8,960	13,860		59,140
TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
TIRZ27 Grants	4,750	2,200				6,950
Total Funds	341,701	223,916	116,003	68,720		750,339

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
T-010700	Chimney Rock						
	TIRZ01	1,498					1,498
	Project Total	1,498					1,498
T-010800	Anderson Park Improvements						
	TIRZ01	212	404				616
	TIRZ01 Other	4,000	1,000				5,000
	Project Total	4,212	1,404				5,616
T-010900	Bering Dr Improvmnts (Richmond to Verde)						
	TIRZ01	4,620					4,620
	Project Total	4,620					4,620
T-011500	Richmond Avenue Medians Beautification						
	TIRZ01	74	74	37			184
	Project Total	74	74	37			184
T-0116A0	Pedestrian Safety Improvements						
	TIRZ01	284	10	10	10		313
	TIRZ01 Grants	460					460
	Project Total	744	10	10	10		773
T-012000	Schumacher Area Improvements						
	TIRZ01	2,140					2,140
	Project Total	2,140					2,140
T-012300	East & West Greenridge Safety						
	TIRZ01	63					63
	TIRZ01 Grants	200					200
	Project Total	263					263

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-020400	Enhanced Street Lights							
	TIRZ02		155					155
	Project Total		155					155
T-020600	South East Neighborhood Street Reconstru							
	TIRZ02		7,025					7,025
	Project Total		7,025					7,025
T-020700	Operating of Zone & Project Facilities							
	TIRZ02		250	250	250			750
	Project Total		250	250	250			750
T-021000	Main Street Enhancements							
	TIRZ02		2,025					2,025
	Project Total		2,025					2,025
T-021300	Alabama Street Reconstruction							
	TIRZ02		7,020	7,020				14,040
	Project Total		7,020	7,020				14,040
T-021400	Caroline Street Reconstruction							
	TIRZ02		4,390					4,390
	Project Total		4,390					4,390
T-022000	Affordable Housing Land Banking Program							
	TIRZ02			1,500	1,500			3,000
	TIRZ02 Bonds		1,780					1,780
	TIRZ02 Other		1,000					1,000
	Project Total		2,780	1,500	1,500			5,780

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-022100	Midtown Park (Superblock)							
	TIRZ02	510	510	510			1,531	
	Project Total	510	510	510			1,531	
T-022200	Street Overlay Prog.(Partnership w COH)							
	TIRZ02	550					550	
	Project Total	550					550	
T-022300	Safe Sidewalk Prog. (Partnership w COH)							
	TIRZ02	260					260	
	Project Total	260					260	
T-022400	HX Building Maintenance							
	TIRZ02	50	50	50			150	
	Project Total	50	50	50			150	
T-022500	Mobility & Pedestrian Improvements							
	TIRZ02	755	580	580			1,916	
	Project Total	755	580	580			1,916	
T-023000	Wheeler St. Pedestrian Enhancements							
	TIRZ02	2,721					2,721	
	Project Total	2,721					2,721	
T-023200	Public and Cultural Facilities							
	TIRZ02	100	100	100			300	
	Project Total	100	100	100			300	
T-023300	Parking Garage-Midtown Park							
	TIRZ02	521	521	521			1,562	
	Project Total	521	521	521			1,562	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-023400	Parks & Open Spaces						
	TIRZ02	755	755	755			2,266
	Project Total	755	755	755			2,266
T-023500	Public Art						
	TIRZ02	255	255	255			766
	Project Total	255	255	255			766
T-023600	Bagby Park						
	TIRZ02	356	356	356			1,067
	Project Total	356	356	356			1,067
T-023900	Brazos Street Reconstruction						
	TIRZ02	6,015					6,015
	TIRZ02 Grants	2,000					2,000
	Project Total	8,015					8,015
T-024000	Real Estate Development						
	TIRZ02	100	500	600			1,200
	Project Total	100	500	600			1,200
T-024100	Alameda/Crawford						
	TIRZ02	1,040	3,040	2,040			6,120
	Project Total	1,040	3,040	2,040			6,120
T-024200	Webster Street						
	TIRZ02	326	520	5,040			5,886
	Project Total	326	520	5,040			5,886
T-024300	Central Bank Plaza						
	TIRZ02	100	100	100			300
	Project Total	100	100	100			300

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-024400	Museum District - Main St. Enhancements							
	TIRZ02	1,400	1,500				2,900	
	Project Total	1,400	1,500				2,900	
T-024500	Museum District - Pedestrian Enhancement							
	TIRZ02	3,000	3,000				6,000	
	Project Total	3,000	3,000				6,000	
T-024600	Museum District - Mobility Improvements							
	TIRZ02	4,300	4,000				8,300	
	Project Total	4,300	4,000				8,300	
T-024700	I59/69 CAP Park							
	TIRZ02	5,041					5,041	
	Project Total	5,041					5,041	
T-024800	Tuam Street							
	TIRZ02	535					535	
	Project Total	535					535	
T-024900	Pearl Market Place							
	TIRZ02	520	520	520			1,560	
	Project Total	520	520	520			1,560	
T-029900	Concrete Panel Replacement Program							
	TIRZ02	35	35				70	
	Project Total	35	35				70	
T-030700	Trebly Park (Southern Downtwn Pocket Prk)							
	TIRZ03	456	465	492	492		1,905	
	Project Total	456	465	492	492		1,905	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-031900	Allen Parkway Re-Construction							
	TIRZ03	150	150	150	150		600	
	Project Total	150	150	150	150		600	
T-032600	NHHIP Planning							
	TIRZ03	250	250	250	250		1,000	
	Project Total	250	250	250	250		1,000	
T-032800	North Canal Improvements							
	TIRZ03			4,000	4,000		8,000	
	Project Total			4,000	4,000		8,000	
T-033500	San Jacinto Connection							
	TIRZ03		7,000	7,000	7,000		21,000	
	Project Total		7,000	7,000	7,000		21,000	
T-033700	Montrose Bridge at Allen Parkway							
	TIRZ03	1,000					1,000	
	Project Total	1,000					1,000	
T-033900	Pedestrian Lighting Improvements							
	TIRZ03	3,000	3,000	3,000	3,000		12,000	
	Project Total	3,000	3,000	3,000	3,000		12,000	
T-034000	Targeted Blight Remediation							
	TIRZ03	10,000	5,750				15,750	
	Project Total	10,000	5,750				15,750	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-0523A0	Shepherd Drive Reconstruction Project						
	TIRZ05	9,625	5,000	18,000			32,625
	TIRZ05 COH Contrib.		8,000				8,000
	TIRZ05 Grants	12,000	7,000				19,000
	Project Total	21,625	20,000	18,000			59,625
T-052500	North Canal Project						
	TIRZ05	12,020	5,820				17,840
	Project Total	12,020	5,820				17,840
T-053400	Safety Improvements 19th and Beall Area						
	TIRZ05	77					77
	TIRZ05 Grants	629					629
	Project Total	706					706
T-053500	Safety and Mobility Improvements						
	TIRZ05	140	400				540
	TIRZ05 Grants		1,600				1,600
	Project Total	140	2,000				2,140
T-059900	Safe Sidewalk Program						
	TIRZ05	25	25	25	25		100
	Project Total	25	25	25	25		100
T-070600	Park @ Palm Center - Phase I & Phase II						
	TIRZ07	11	11	11	11		44
	Project Total	11	11	11	11		44
T-071000	Real Property Land Assembly & Site Prep.						
	TIRZ07	260	93	93	93		539
	Project Total	260	93	93	93		539

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-0711A0	Emancipation Ave. Reconstruction Project							
	TIRZ07 Bonds	4,025					4,025	
	Project Total	4,025					4,025	
T-071200	Emancipation Park and Community Center							
	TIRZ07	6,423	4,418	408	408		11,655	
	Project Total	6,423	4,418	408	408		11,655	
T-071300	Historic Holman Street Reconst. Project							
	TIRZ07 Bonds	2,445					2,445	
	Project Total	2,445					2,445	
T-071800	Alameda Corridor Improvements - Phase IV							
	TIRZ07	2,815	410				3,225	
	Project Total	2,815	410				3,225	
T-072300	MacGregor Park and Tennis Center							
	TIRZ07	310	325				635	
	Project Total	310	325				635	
T-072400	Live Oak St. Improvement Project							
	TIRZ07 Bonds	4,682					4,682	
	Project Total	4,682					4,682	
T-072600	Scott Street Improvements Project							
	TIRZ07	110	110	110	110		440	
	Project Total	110	110	110	110		440	
T-072700	Scottcrest Drive Improvements Project							
	TIRZ07	55	147	55	11		268	
	TIRZ07 Grants				44		44	
	Project Total	55	147	55	55		312	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-072800	Old Spanish Trail Mobility Improvements						
	TIRZ07	691	460	55			1,206
	TIRZ07 Grants	283					283
	Project Total	974	460	55			1,489
T-072900	Griggs and MLK Corridor Improvements						
	TIRZ07	55	55	55	55		220
	Project Total	55	55	55	55		220
T-079900	HPW Sidewalks Program						
	TIRZ07	50	50	50	50		200
	Project Total	50	50	50	50		200
T-081100	Parks and Greenspace Improvements						
	TIRZ08	2,000	2,000				4,000
	Project Total	2,000	2,000				4,000
T-081200	Madden Lane Improvements						
	TIRZ08	4,305					4,305
	Project Total	4,305					4,305
T-081300	Telephone Road Mobility						
	TIRZ08			2,000	2,000		4,000
	Project Total			2,000	2,000		4,000
T-081400	Woodridge Drive Mobility						
	TIRZ08	950					950
	TIRZ08 Grants	2,400					2,400
	Project Total	3,350					3,350

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-081500	Belfort Ave Mobility (MLK to Broadway)							
	TIRZ08	500						500
	Project Total	500						500
T-081600	Dixie Road Mobility (Mykawa to IH-45)							
	TIRZ08				500			500
	Project Total				500			500
T-081700	Mosley Road Improvements							
	TIRZ08	1,890						1,890
	Project Total	1,890						1,890
T-081800	Affordable Housing							
	TIRZ08	150						150
	Project Total	150						150
T-081900	Safe Sidewalks							
	TIRZ08	500	500	500	500			2,000
	Project Total	500	500	500	500			2,000
T-082000	MLK Blvd Pedestrian Improvements							
	TIRZ08			500	500			1,000
	Project Total			500	500			1,000
T-082100	Long Drive Mobility and Safety							
	TIRZ08			500	500			1,000
	Project Total			500	500			1,000
T-082200	Civic Art							
	TIRZ08	200	200					400
	Project Total	200	200					400

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-090100	South Post Oak Intersection Improvement							
	TIRZ09	1,175					1,175	
	Project Total	1,175					1,175	
T-090200	Green Commons at Corinthian Pointe							
	TIRZ09	216					216	
	Project Total	216					216	
T-090300	West Orem Corridor Beautification							
	TIRZ09	150					150	
	Project Total	150					150	
T-090400	Affordable Housing Infrastructure							
	TIRZ09		500	500	500		1,500	
	TIRZ09 Other	1,000					1,000	
	Project Total	1,000	500	500	500		2,500	
T-090500	Thoroughfare and Roadway Improvements							
	TIRZ09	50	50	50	50		200	
	Project Total	50	50	50	50		200	
T-090600	Greenspace and Landscape Improvements							
	TIRZ09	50	50	50	50		200	
	Project Total	50	50	50	50		200	
T-090700	Street Signage and Wayfinding Graphics							
	TIRZ09	50					50	
	Project Total	50					50	
T-091100	Madison Mile Streetscape Improvements							
	TIRZ09	1,050					1,050	
	Project Total	1,050					1,050	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-099900	Concrete Panel Replacement Program							
	TIRZ09	20	20	20	20		80	
	Project Total	20	20	20	20		80	
T-101300	Northpark Drive Overpass Project							
	TIRZ10	15,286	14,159				29,444	
	Project Total	15,286	14,159				29,444	
T-1014A0	NorthPark Drive Reconstruction							
	TIRZ10				4,000		4,000	
	Project Total				4,000		4,000	
T-1014B0	NorthPark Drive Reconstruction-Harris Co							
	TIRZ10				500		500	
	Project Total				500		500	
T-109900	Concrete Panel and Sidewalk Rplcmnt Pgrm							
	TIRZ10	90	90	90	90		360	
	Project Total	90	90	90	90		360	
T-110300	Greenspoint Area Streetscape Improvement							
	TIRZ11	200	200	200			600	
	Project Total	200	200	200			600	
T-111900	N. Houston Skate Park; Rockstar Energy							
	TIRZ11	840	254	130			1,224	
	Project Total	840	254	130			1,224	
T-112300	Greens Road & Drainage Improvements							
	TIRZ11	6,855					6,855	
	TIRZ11 Bonds	425					425	
	Project Total	7,280					7,280	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-112600	Undercrossing at Aldine Bender & I-45							
	TIRZ11	2,720					2,720	
	Project Total	2,720					2,720	
T-112700	Gears, Greens Crossing & Ella Improvemnt							
	TIRZ11	3,475	1,120				4,595	
	Project Total	3,475	1,120				4,595	
T-112800	Northborough Street Improvements							
	TIRZ11		6,600	3,450			10,050	
	Project Total		6,600	3,450			10,050	
T-113000	North Houston Skate Park Maintenance							
	TIRZ11	1,250	1,250	1,250			3,750	
	Project Total	1,250	1,250	1,250			3,750	
T-113300	Greens Rd & Greenpoint Dr Redevelopment							
	TIRZ11 Bonds	20,500	4,000				24,500	
	Project Total	20,500	4,000				24,500	
T-113400	West Road Improvements							
	TIRZ11	530	4,500	2,250			7,280	
	Project Total	530	4,500	2,250			7,280	
T-113500	Rankin Road Drainage & Panel Replacement							
	TIRZ11	3,375	3,375				6,750	
	Project Total	3,375	3,375				6,750	
T-119900	Concrete Panel Replacement Program							
	TIRZ11	45	45				90	
	Project Total	45	45				90	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-131000	Hemphill Road Improvements							
	TIRZ13	600	1,500				2,100	
	Project Total	600	1,500				2,100	
T-131700	Washington Ave. Pedestrian Improvement							
	TIRZ13		825				825	
	Project Total		825				825	
T-131900	Sawyer Street Re-Construction							
	TIRZ13				200		200	
	Project Total				200		200	
T-132400	Silver Street Improvements							
	TIRZ13		400	2,000	1,000		3,400	
	Project Total		400	2,000	1,000		3,400	
T-132800	Improvements to Washington and Sawyer							
	TIRZ13	120					120	
	TIRZ13 Grant	480					480	
	Project Total	600					600	
T-139900	Safe Intrsrction Crossing and Sidewlk Prg							
	TIRZ13	400		75	400		875	
	Project Total	400		75	400		875	
T-140300	Gillette - Genesse Improvements							
	TIRZ14	500	500	336			1,336	
	Project Total	500	500	336			1,336	
T-140900	Fourth Ward Street Reconst. Project							
	TIRZ14	3,720	3,370	3,000	1,000		11,090	
	Project Total	3,720	3,370	3,000	1,000		11,090	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-141200	Historical Monuments							
	TIRZ14	175	175	175	175		700	
	Project Total	175	175	175	175		700	
T-1414A0	Decorative Street Lights							
	TIRZ14	150					150	
	Project Total	150					150	
T-141600	Affordable Housing-Housing Development							
	TIRZ14	1,500	1,500	1,500	1,500		6,000	
	Project Total	1,500	1,500	1,500	1,500		6,000	
T-150400	Phase 2 Roadway & Utility Reconstruction							
	TIRZ15	11,000					11,000	
	Project Total	11,000					11,000	
T-150900	Bastrop Right of Way Improvements							
	TIRZ15	100	1,000				1,100	
	Project Total	100	1,000				1,100	
T-152000	Traffic Notification Improvements							
	TIRZ15			100			100	
	Project Total			100			100	
T-152400	McKinney St Rehabilitation							
	TIRZ15	1,550					1,550	
	Project Total	1,550					1,550	
T-152500	Phase 3-Roadway & Utility Reconstruction							
	TIRZ15	400	5,400				5,800	
	Project Total	400	5,400				5,800	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-159900	Safe Sidewalk Program							
	TIRZ15	50	50	50	50		200	
	Project Total	50	50	50	50		200	
T-161100	Right-of-Way Acquisition							
	TIRZ16	40	40	40	40		160	
	Project Total	40	40	40	40		160	
T-162200	Parks							
	TIRZ16	250	250	250	250		1,000	
	Project Total	250	250	250	250		1,000	
T-162500	Lynn Street							
	TIRZ16			200	850		1,050	
	Project Total			200	850		1,050	
T-162600	Richmond Phase I Reconstruction							
	TIRZ16 Other			6,500			6,500	
	Project Total			6,500			6,500	
T-163400	West Loop Transit Way							
	TIRZ16	2,000	1,000				3,000	
	Project Total	2,000	1,000				3,000	
T-163500	Memorial Park							
	TIRZ16	1,712	6,815	1,477	1,406		11,410	
	Project Total	1,712	6,815	1,477	1,406		11,410	
T-1635A0	Memorial Park Connectivity							
	TIRZ16	100	200	200	200		700	
	Project Total	100	200	200	200		700	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-1635A1	Memorial Dr. Connection-San Felipe Trail						
	TIRZ16	250	250	900			1,400
	Project Total	250	250	900			1,400
T-1635A2	Memorial Park Connectivity-SLT						
	TIRZ16			3,000			3,000
	Project Total			3,000			3,000
T-1635B0	Memorial Park Infrastructure Phase I						
	TIRZ16	301					301
	TIRZ16 Other	399					399
	Project Total	700					700
T-164000	Drainage Project						
	TIRZ16	1,000					1,000
	TIRZ16 COH Contrib.	1,000					1,000
	TIRZ16 Other	1,000					1,000
	Project Total	3,000					3,000
T-172500	Park and Green Space Improvements						
	TIRZ17	125	100	40			265
	Project Total	125	100	40			265
T-173400	W140 Channel Improvements						
	TIRZ17	100					100
	Project Total	100					100
T-173500	Detention Basin A						
	TIRZ17	13,874	13,874				27,748
	TIRZ17 Grants	12,138	12,138				24,276
	Project Total	26,012	26,012				52,025

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-1735A0	Detention Basin B							
	TIRZ17			1,200	4,000			5,200
	Project Total			1,200	4,000			5,200
T-1738B0	Memorial Dr. Drainage and Mobility Impr.							
	TIRZ17	3,400						3,400
	TIRZ17 Grants	13,600						13,600
	Project Total	17,000						17,000
T-174100	W140 Detention Basin Deepening & Straw E							
	TIRZ17	3,600						3,600
	TIRZ17 Grants	3,400						3,400
	Project Total	7,000						7,000
T-179900	Concrete Panel Replacement Program							
	TIRZ17	60	60	60	60			240
	Project Total	60	60	60	60			240
T-180100	Land Acquisition - Affordable Housing							
	TIRZ18	524	524	524				1,572
	Project Total	524	524	524				1,572
T-180300	Area Parks							
	TIRZ18	200						200
	Project Total	200						200
T-180500	Environmental Remediation							
	TIRZ18	125						125
	Project Total	125						125

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-180600	Historic Preservation							
	TIRZ18		150					150
	Project Total		150					150
T-180700	Transit & Mobility							
	TIRZ18		200	200				400
	Project Total		200	200				400
T-180800	Arts and Culture							
	TIRZ18		100	100				200
	Project Total		100	100				200
T-190700	Pedestrian Accessibility							
	TIRZ19		10	10	10	10		40
	Project Total		10	10	10	10		40
T-191300	Greenbriar Drainage System Improvements							
	TIRZ19				1,100	5,740		6,840
	Project Total				1,100	5,740		6,840
T-191900	Westpark Improvements - Kirby to Edloe							
	TIRZ19					100		100
	Project Total					100		100
T-192000	West Alabama Reconst. Buffalo Spdwy							
	TIRZ19		6,700	3,900	5,900	5,200		21,700
	TIRZ19 Grants		250	2,500	1,500	1,500		5,750
	Project Total		6,950	6,400	7,400	6,700		27,450
T-192600	Kirby Dr. Improvement-US 59 to Bissonnet							
	TIRZ19		1,400	6,600	6,500	4,000		18,500
	Project Total		1,400	6,600	6,500	4,000		18,500

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-200800	Regional Hike and Bike Trails						
	TIRZ20	1,482	1,573	1,218			4,273
	Project Total	1,482	1,573	1,218			4,273
T-200900	Mall Redevelopment Project						
	TIRZ20	1,515	15	15	15		1,560
	Project Total	1,515	15	15	15		1,560
T-201000	Harwin Dr Reconst - Gessner to Fondren						
	TIRZ20	1,290	2,080	1,300			4,670
	TIRZ20 Grants	3,200	6,400	4,000			13,600
	Project Total	4,490	8,480	5,300			18,270
T-202000	Harwin Hillcroft Intersection Recnstrctn						
	TIRZ20	2,640					2,640
	TIRZ20 Grants	2,500					2,500
	Project Total	5,140					5,140
T-202100	Corporate Drive Reconstruction						
	TIRZ20	525					525
	Project Total	525					525
T-210300	METRO Parcel Acquisition and Planning						
	TIRZ21	4					4
	Project Total	4					4
T-210400	2600 - 3500 Block Main PER						
	TIRZ21			250			250
	Project Total			250			250

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-210600	ADA Compliant Sidewalks							
	TIRZ21	75	75	75	75		300	
	Project Total	75	75	75	75		300	
T-210900	Street Trees							
	TIRZ21	25	25	25	25		100	
	Project Total	25	25	25	25		100	
T-211000	Burnett Street Dedicated Bike Lane PER							
	TIRZ21	50					50	
	Project Total	50					50	
T-219900	Concrete Panel & Sidewalk Replacement							
	TIRZ21	25	25	25	25		100	
	Project Total	25	25	25	25		100	
T-220100	Multi-Street Mobility Improvements							
	TIRZ22	55					55	
	Project Total	55					55	
T-230700	Eastwood Park							
	TIRZ23	1,000					1,000	
	Project Total	1,000					1,000	
T-230800	Harrisburg Trail Improvements							
	TIRZ23	600					600	
	Project Total	600					600	
T-231000	Lawndale/Wayside Intersection							
	TIRZ23	250					250	
	Project Total	250					250	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-231100	Additional Mobility & Infrastructure							
	TIRZ23	2,200	2,150	1,400			5,750	
	Project Total	2,200	2,150	1,400			5,750	
T-231200	Mason Park Improvements							
	TIRZ23	500					500	
	Project Total	500					500	
T-239900	Concrete Panel & Sidewalk Replacement							
	TIRZ23	50	50	50			150	
	Project Total	50	50	50			150	
T-250300	Thoroughfare & Roadway Imp.							
	TIRZ25	50	500	500	500		1,550	
	Project Total	50	500	500	500		1,550	
T-250600	Curb/Sidewalk Repair and Improvement							
	TIRZ25	500	50	50	50		650	
	Project Total	500	50	50	50		650	
T-250700	Blight Removal and Beautification							
	TIRZ25	1,000					1,000	
	Project Total	1,000					1,000	
T-250800	Fort Bend County South Post Oak Park							
	TIRZ25	160	185	210			555	
	Project Total	160	185	210			555	
T-250900	Fort Bend Houston: Edison Performing Art							
	TIRZ25	100	100	100			300	
	Project Total	100	100	100			300	

TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-251000	Signature Bus Shelters and Improvements							
	TIRZ25	500					500	
	Project Total	500					500	
T-251100	Parks and Greenspace Improvements							
	TIRZ25	500					500	
	Project Total	500					500	
T-251200	Kirby Drive Extension							
	TIRZ25	275					275	
	Project Total	275					275	
T-259900	Concrete Panel and Sidewalk Replacement							
	TIRZ25	50	50	50	50		200	
	Project Total	50	50	50	50		200	
T-260100	Heritage Green							
	TIRZ26	545	200				745	
	TIRZ26 Other	545	500				1,045	
	Project Total	1,090	700				1,790	
T-260200	Phase 1 Area-Wide Beautification							
	TIRZ26	55	145	365			565	
	Project Total	55	145	365			565	
T-260300	Gateway at Airport Boulevard							
	TIRZ26			125			125	
	Project Total			125			125	
T-260400	Cullen Boulevard Beautification							
	TIRZ26	50	50	180	120		400	
	Project Total	50	50	180	120		400	

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028
		2024	2025	2026	2027	2028	
T-260500	Sunnyside Park						
	TIRZ26	1,500	2,000	1,000	1,400		5,900
	Project Total	1,500	2,000	1,000	1,400		5,900
T-270600	Montrose Blvd - Complete Reconstruction						
	TIRZ27	7,300	17,925	8,325	13,225		46,775
	TIRZ27 COH Contrib.	1,000	1,000	1,000			3,000
	Project Total	8,300	18,925	9,325	13,225		49,775
T-270900	Dallas Bikeway						
	TIRZ27	325					325
	TIRZ27 Grants	200					200
	Project Total	525					525
T-271000	Watch Neighborhood Safe Street						
	TIRZ27	200	1,475				1,675
	TIRZ27 Grants	125	1,200				1,325
	Project Total	325	2,675				3,000
T-271100	Stanford Neighborhood Safe Street						
	TIRZ27	350	1,175				1,525
	TIRZ27 Grants	175	1,000				1,175
	Project Total	525	2,175				2,700
T-271200	Mandell Bikeway						
	TIRZ27	1,175					1,175
	TIRZ27 Grants	1,000					1,000
	Project Total	2,175					2,175

**TIRZ - TAX INCREMENT REINVESTMENT ZONES - Summary of Funds
2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)**

CIP No.	Project						2024-2028	
		2024	2025	2026	2027	2028		
T-271400	BCycle							
	TIRZ27	35	35	35	35	35	140	
	Project Total	35	35	35	35	35	140	
T-271500	Affordable Housing Projects							
	TIRZ27	750	1,000				1,750	
	Project Total	750	1,000				1,750	
T-271600	Safe Route to School Sidewalk Program							
	TIRZ27	250	3,000				3,250	
	TIRZ27 Grants	3,000					3,000	
	Project Total	3,250	3,000				6,250	
T-271800	West Gray from Shephard to Montrose							
	TIRZ27	125					125	
	TIRZ27 Grants	250					250	
	Project Total	375					375	
T-279900	Safe Sidewalk Program							
	TIRZ27	600	600	600	600	600	2,400	
	Project Total	600	600	600	600	600	2,400	
	Total Appropriations:	341,701	223,916	116,003	68,720		750,339	

Houston Parks Board LGC, Inc.

Acquires land for and develops and improves new and existing public parks and open spaces, and advises the Mayor and City Council on park acquisitions and improvements. These activities provide a direct benefit to the City. The Houston Parks Board administers and manages the LGC's business operations and grants privately raised funds to the LGC in support of its purpose. LGC board members are nominated by the Mayor and confirmed by City Council, allowing the City to impose its will. Upon dissolution, the LGC's assets revert to the City. There is a potential that exclusion of the LGC would result in misleading financial reporting.

HOUSTON PARKS BOARD LGC, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
Site Amenities							
	Other Funds	290	345	200	75	87	997
	Project Total	290	345	200	75	87	997
Bridges							
	Other Funds	60				72	132
	Project Total	60				72	132
Trails							
	Other Funds	7,650	1,950	800	2,000	475	12,875
	Project Total	7,650	1,950	800	2,000	475	12,875
Future Projects							
	Other Funds	300	525	562	602	646	2,635
	Project Total	300	525	562	602	646	2,635
	Total	8,300	2,820	1,562	2,677	1,280	16,639

Houston Zoo, Inc.

Houston Zoo, Inc. (HZI) is a 501(c)(3) corporation and has a contract with Houston Zoo Development Corp to operate the Zoo. The Mayor may appoint up to 20% of the Board of Directors of HZI. Houston Zoo Development Corporation (HZDC) is a local government corporation that leases the zoo from the City. The lease provides for the City to make payments in support of capital and operating expenses over the lease term, which it makes available to HZI. There is a fiscal dependency on the City, and there is the potential that exclusion would result in misleading financial reporting.

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
Avian Conservation Center							
	Zoo Capital Funds	2,700	2,200	500			5,400
	Project Total	2,700	2,200	500			5,400
New Aviaries							
	Zoo Capital Funds	550	550	1,100			2,200
	Project Total	550	550	1,100			2,200
Cypress Circle Restrooms							
	Zoo Capital Funds	550					550
	Project Total	550					550
Galapagos Islands and Reflections Events Building							
	Zoo Capital Funds	10,500	8,100	550			19,150
	Project Total	10,500	8,100	550			19,150
Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	2,000	2,000	2,000			6,000
	Project Total	2,000	2,000	2,000			6,000
Electrical Infrastructure Repairs and Upgrades							
	Zoo Capital Funds	1,200	1,200	1,200			3,600
	Project Total	1,200	1,200	1,200			3,600
Staff Offices and Parking Garage							
	Zoo Capital Funds	12,800	550	550			13,900
	Project Total	12,800	550	550			13,900
New Gate One and Recycling Center							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
Brown Education Center Renovation							
	Zoo Capital Funds	550	4,000	10,100			14,650
	Project Total	550	4,000	10,100			14,650
Shade Structure at Giraffe Exhibits							
	Zoo Capital Funds	1,700					1,700
	Project Total	1,700					1,700
Rhino Exhibit Grading Improvements							
	Zoo Capital Funds	2,250	550				2,800
	Project Total	2,250	550				2,800
Tiger Holding Repair							
	Zoo Capital Funds	60	600	60			720
	Project Total	60	600	60			720
Business Operations Software and Hardware							
	Zoo Capital Funds	600	575	575			1,750
	Project Total	600	575	575			1,750
New Facilities Maintenance Shops							
	Zoo Capital Funds	600	1,500	7,100			9,200
	Project Total	600	1,500	7,100			9,200
Commissary Reno. and New Concessionaire Warehouse							
	Zoo Capital Funds	550	1,750	7,100			9,400
	Project Total	550	1,750	7,100			9,400
Avian Conservation Environment (ACE) Bldg Recons.							
	Zoo Capital Funds	4,850	550				5,400
	Project Total	4,850	550				5,400

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
Site Furniture and Lighting Replacements							
	Zoo Capital Funds	580	550	550			1,680
	Project Total	580	550	550			1,680
Roof Replacements							
	Zoo Capital Funds	520	520	520			1,560
	Project Total	520	520	520			1,560
Administrative Building Renovation							
	Zoo Capital Funds	3,400	4,300	900			8,600
	Project Total	3,400	4,300	900			8,600
Reflection Pool and Colonnade Restoration							
	Zoo Capital Funds	600	4,100	1,050			5,750
	Project Total	600	4,100	1,050			5,750
Wayfinding Improvements							
	Zoo Capital Funds	550	550	550			1,650
	Project Total	550	550	550			1,650
Perimeter Security Improvements							
	Zoo Capital Funds	750	550	550			1,850
	Project Total	750	550	550			1,850
New Children's Zoo							
	Zoo Capital Funds	550	550	6,000			7,100
	Project Total	550	550	6,000			7,100
West Gate Reconstruction							
	Zoo Capital Funds	550	550	2,500			3,600
	Project Total	550	550	2,500			3,600

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
New African Forest Visitor Amenities							
	Zoo Capital Funds	550	550	1,100			2,200
	Project Total	550	550	1,100			2,200
Wortham World of Primates Boardwalk							
	Zoo Capital Funds	550	550	1,100			2,200
	Project Total	550	550	1,100			2,200
Asian Islands							
	Zoo Capital Funds	550	550	5,500			6,600
	Project Total	550	550	5,500			6,600
Elephant Barn Roof Replacement							
	Zoo Capital Funds	650					650
	Project Total	650					650
ADA Improvements							
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
Lion Tunnel							
	Zoo Capital Funds	550	550	2,750			3,850
	Project Total	550	550	2,750			3,850
New Education Center							
	Zoo Capital Funds	550	550	3,500			4,600
	Project Total	550	550	3,500			4,600
Landscape Improvements in Back of House							
	Zoo Capital Funds	550	550	800			1,900
	Project Total	550	550	800			1,900

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON ZOO, Inc. - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
	Building Automation Systems						
	Zoo Capital Funds	600	600	600			1,800
	Project Total	600	600	600			1,800
	Total	54,660	40,845	59,955			155,460

Houston First Corporation **(formerly Houston Convention Center Hotel Corporation)**

On June 1, 2011, City of Houston City Council (“City Council”) approved the consolidation of the City’s Convention & Entertainment Facilities Department (“Department”) into the Hotel Corporation (“Consolidation”), effective July 1, 2011, in order to improve the coordination of the City’s convention and entertainment services by bringing various entities responsible for generating and spending City hotel occupancy tax (HOT) revenues under one governing body. In connection with the Consolidation, the Hotel Corporation reconstituted and renamed itself as “Houston First Corporation,” and Houston First Corporation assumed the primary roles and responsibilities of the Department. To accomplish this, the Hotel Corporation amended its bylaws and articles of incorporation to broaden its authority to accomplish its expanded duties and responsibilities.

2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

HOUSTON FIRST CORPORATION - Summary of Funds

CIP No.	Project	Fiscal Year Planned Appropriations					2024-2028
		2024	2025	2026	2027	2028	
Leased Facilities Projects							
	Houston First Funds	27,355	7,845	6,882	9,250	8,750	60,082
	Project Total	27,355	7,845	6,882	9,250	8,750	60,082
Hilton Americas Houston Projects							
	Houston First Funds	5,080	7,665	4,362	3,542	4,287	24,936
	Project Total	5,080	7,665	4,362	3,542	4,287	24,936
Harvey Flood and Mitigation Projects							
	Houston First Funds	924	1,040	1,040	1,040	832	4,876
	Project Total	924	1,040	1,040	1,040	832	4,876
	Total	33,359	16,550	12,284	13,832	13,869	89,894

Note: This schedule is based on Houston First Corporation's fiscal year, which begins January 1 annually, as opposed to the City of Houston's fiscal year, which begins July 1 annually.