

#### **Fleet**

The Fleet Management Department (FMD) goals are to provide city departments with the highest standard of maintenance and fueling services; provide a convenient and efficient shared motor pool; increase standardization of the fleet; and improve business processes and efficiency of fleet operations.

The City's rolling stock is a conglomeration of equipment which includes passenger, emergency response, refuse and work type vehicles, as well as off-road equipment such as tractors, mowers, construction, and other specialty equipment. FMD provides preventative maintenance, scheduled and emergency repair services for the city's rolling stock, in addition to paint and body work. The overall objective is to reduce unscheduled repairs, and return units to service quickly, while controlling direct expenses and indirect administrative costs.

FMD works with operating departments to increase standardization of the fleet reducing maintenance costs through focused mechanic skills and training, rapid availability of parts, and a streamlined purchasing processes. It also coordinates with departments to seek grants and other opportunities to expand the City's use of alternatively fueled vehicles that reduce emissions and provide cost and operational benefits to the City.

Additionally, the department manages and continues to expand the Fleet Share program to eliminate or reassign underutilized vehicles, providing pool vehicle options to departments, maximizing the use of city resources.

FMD manages all city owned fuel sites for operational readiness, regulatory compliance and provides fuel delivery to each site. FMD maintains and upgrades the sites for compliance requirements and enhanced fuel tracking capabilities.

FMD continues to explore and implement best practices for fleet maintenance and management with the goal of reducing risk, controlling costs and having equipment available for operating departments. FMD provides professional and reliable services, using trained and capable staff and employs outside services where workload capacity, expertise, or cost are justified.

#### Highlights of the Fiscal Year 2024-2028 CIP include:

A large portion of the Fleet CIP is allocated for procurement of emergency response and public safety vehicles. In FY2024 there is \$16.5 million for HFD, \$14.1 million for HPD, and \$12.6 million for SWD planned for the purchase of vehicles. In FY2024, there is an additional \$46.1 million in planned appropriations to purchase vehicles for multiple departments supported by the Equipment Acquisition Consolidated Fund, Special Revenue Funds, and Enterprise Funds.

| Project Allegation                              |                  | 2024 2022 |        |        |        |        |           |
|---|------------------|-----------|--------|--------|--------|--------|-----------|
| Project Allocation                              |                  | 2024      | 2025   | 2026   | 2027   | 2028   | 2024-2028 |
|   |                  |           |        |        |        |        |           |
|   |                  |           |        |        |        |        |           |
|   |                  |           |        |        |        |        |           |
|   |                  |           |        |        |        |        |           |
| Equipment Acquisition                           |                  | 89,293    | 31,296 | 32,473 | 35,513 | 47,715 | 236,290   |
|   |                  |           |        |        |        |        |           |
|   |                  |           |        |        |        |        |           |
|   | Total Allocation | 89,293    | 31,296 | 32,473 | 35,513 | 47,715 | 236,290   |
| Source of Funds                                 |                  |           |        |        |        |        |           |
| 1011 - Workers Compensation Admin Fund          |                  | 90        |        |        |        |        | 90        |
| 1800 - Equipment Acquisition Consolidated Fund  |                  | 21,085    | 10,712 | 8,203  | 10,402 | 13,368 | 63,770    |
| 2009 - Swimming Pool Safety                     |                  | 216       |        |        |        |        | 216       |
| 2010 - Essential Public Health Services         |                  | 50        |        |        |        |        | 50        |
| 2301 - Building Inspection Fund                 |                  | 525       |        |        |        |        | 525       |
| 2302 - Stormwater Fund                          |                  | 2,848     |        |        |        |        | 2,848     |
| 2311 - DDSRF-Ad Valorem Tax                     |                  | 4,972     |        |        |        |        | 4,972     |
| 4039 - Misc Cap. Projects/Acquisitions CP Ser E |                  | 1,302     |        |        |        |        | 1,302     |
| 4500 - Fire Consolidated Construction Fund      |                  | 11,377    | 11,228 | 11,562 | 11,879 | 17,503 | 63,550    |
| 4504 - Police Consolidated Construction Fund    |                  | 14,145    | 9,356  | 12,708 | 13,232 | 16,844 | 66,285    |
| 5010 - State - Grant Funded                     |                  | 81        |        |        |        |        | 81        |
| 5030 - Federal State Local - Pass Through Fund  |                  | 70        |        |        |        |        | 70        |
| 8012 - HAS-AIF Capital Outlay                   |                  | 17,149    |        |        |        |        | 17,149    |
| 8305 - HPW-Combined Utility System Gen Pur Fund |                  | 15,027    |        |        |        |        | 15,027    |
| 8700 - ParkHouston                              |                  | 250       |        |        |        |        | 250       |
| 9002 - Fleet/Equipment Special Revenue          |                  | 105       |        |        |        |        | 105       |
|   | Total Funds      | 89,293    | 31,296 | 32,473 | 35,513 | 47,715 | 236,290   |

Adopted CIP Form D

| CIP No.  | Project  | 1      | Fiscal Year Planned Appropriations |          |       |       |           |  |
|----------|--|--------|------------------------------------|----------|-------|-------|-----------|--|
|          |  | 2024   | 2025                               | 2026     | 2027  | 2028  | 2024-2028 |  |
| W-10ADSP | HPD - Admin Support / Operations               |        |                                    | <u> </u> |       |       | ,         |  |
|          | 4504 - Police Consolidated Construction Fund   | 175    | 187                                | 197      | 207   | 217   | 983       |  |
|          | Project Total                                  | 175    | 187                                | 197      | 207   | 217   | 983       |  |
| W-10EREP | HPD - Emergency Response - Patrol              |        |                                    |          |       |       |           |  |
|          | 4504 - Police Consolidated Construction Fund   | 10,513 | 4,741                              | 7,822    | 8,064 | 9,408 | 40,548    |  |
|          | Project Total                                  | 10,513 | 4,741                              | 7,822    | 8,064 | 9,408 | 40,548    |  |
| W-10ERES | HPD - Emergency Response Vehicles              |        |                                    |          |       |       |           |  |
|          | 4504 - Police Consolidated Construction Fund   | 2,785  | 3,197                              | 2,990    | 3,138 | 4,369 | 16,479    |  |
|          | Project Total                                  | 2,785  | 3,197                              | 2,990    | 3,138 | 4,369 | 16,479    |  |
| W-10INVG | HPD - Investigative Vehicles                   |        |                                    |          |       |       |           |  |
|          | 4504 - Police Consolidated Construction Fund   | 672    | 1,231                              | 1,699    | 1,823 | 2,850 | 8,275     |  |
|          | Project Total                                  | 672    | 1,231                              | 1,699    | 1,823 | 2,850 | 8,275     |  |
| W-11ADSP | DON - Admin Support / Operations               |        |                                    |          |       |       |           |  |
|          | 1800 - Equipment Acquisition Consolidated Fund | 80     | 96                                 |          |       |       | 176       |  |
|          | Project Total                                  | 80     | 96                                 |          |       |       | 176       |  |
| W-12ADMN | HFD - Administrative                           |        |                                    |          |       |       |           |  |
|          | 4500 - Fire Consolidated Construction Fund     |        |                                    | 60       | 66    |       | 126       |  |
|          | Project Total                                  |        |                                    | 60       | 66    |       | 126       |  |
| W-12ERAL | HFD Emergency Resp - Aerial Ladder             |        |                                    |          |       |       |           |  |
|          | 4500 - Fire Consolidated Construction Fund     | 4,411  | 3,389                              | 3,728    | 2,051 | 2,460 | 16,039    |  |
|          | Project Total                                  | 4,411  | 3,389                              | 3,728    | 2,051 | 2,460 | 16,039    |  |
| W-12ERAM | HFD - Emergency Resp - Ambulance               |        |                                    |          |       |       |           |  |
|          | 1800 - Equipment Acquisition Consolidated Fund | 5,114  |                                    |          |       |       | 5,114     |  |
|          | 4500 - Fire Consolidated Construction Fund     |        | 3,125                              | 2,750    | 3,782 | 8,463 | 18,120    |  |
|          | Project Total                                  | 5,114  | 3,125                              | 2,750    | 3,782 | 8,463 | 23,234    |  |

|          | Project   |        |       |       |       |       |           |  |
|----------|---|--------|-------|-------|-------|-------|-----------|--|
| CIP No.  |   | 2024   | 2025  | 2026  | 2027  | 2028  | 2024-2028 |  |
| W-12ERES | HFD - Emergency Response Vehicles               |        | 1     | 1     |       |       |           |  |
|          | 4500 - Fire Consolidated Construction Fund      | 1,132  | 183   | 40    | 498   |       | 1,853     |  |
|          | Project Total                                   | 1,132  | 183   | 40    | 498   |       | 1,853     |  |
| W-12ERPU | HFD - Emergency Resp - Pumper                   |        |       |       |       |       |           |  |
|          | 4500 - Fire Consolidated Construction Fund      | 5,834  | 4,531 | 4,984 | 5,482 | 6,580 | 27,411    |  |
|          | Project Total                                   | 5,834  | 4,531 | 4,984 | 5,482 | 6,580 | 27,411    |  |
| W-202301 | HPW - Building Inspection Fund                  |        |       |       |       |       |           |  |
|          | 2301 - Building Inspection Fund                 | 525    |       |       |       |       | 525       |  |
|          | Project Total                                   | 525    |       |       |       |       | 525       |  |
| W-202302 | HPW - Stormwater Fund                           |        |       |       |       |       |           |  |
|          | 2302 - Stormwater Fund                          | 2,848  |       |       |       |       | 2,848     |  |
|          | Project Total                                   | 2,848  |       |       |       |       | 2,848     |  |
| W-202311 | HPW Dedicated Drainage & STR Renewal ADV        |        |       |       |       |       |           |  |
|          | 2311 - DDSRF-Ad Valorem Tax                     | 4,972  |       |       |       |       | 4,972     |  |
|          | Project Total                                   | 4,972  |       |       |       |       | 4,972     |  |
| W-208305 | HPW Combined Utility System Gen Purpose         |        |       |       |       |       |           |  |
|          | 8305 - HPW-Combined Utility System Gen Pur Fund | 15,027 |       |       |       |       | 15,027    |  |
|          | Project Total                                   | 15,027 |       |       |       |       | 15,027    |  |
| W-209002 | HPW - Fleet/Equipment Special Revenue           |        |       |       |       |       |           |  |
|          | 9002 - Fleet/Equipment Special Revenue          | 105    |       |       |       |       | 105       |  |
|          | Project Total                                   | 105    |       |       |       |       | 105       |  |
| W-21ADSP | SWD - Admin Support / Operations                |        |       |       |       |       |           |  |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 88     | 273   | 234   | 190   | 180   | 965       |  |
|          | Project Total                                   | 88     | 273   | 234   | 190   | 180   | 965       |  |

|          | Project  |       |       |       |       |       |           |
|----------|--|-------|-------|-------|-------|-------|-----------|
| CIP No.  |  | 2024  | 2025  | 2026  | 2027  | 2028  | 2024-2028 |
| W-21ATSH | SWD - Automated Trash Vehicles                 | ,     |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 7,640 | 5,864 | 3,212 | 3,636 | 7,296 | 27,648    |
|          | Project Total                                  | 7,640 | 5,864 | 3,212 | 3,636 | 7,296 | 27,648    |
| W-21BKRC | SWD - Bulk Waste/Hvy Recycle Truck             |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund |       |       | 652   | 1,209 |       | 1,861     |
|          | Project Total                                  |       |       | 652   | 1,209 |       | 1,861     |
| W-21BKRL | SWD -BulkWaste/Hvy Trash Rear Loader           |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 1,397 | 1,665 | 1,715 | 2,623 | 1,816 | 9,216     |
|          | Project Total                                  | 1,397 | 1,665 | 1,715 | 2,623 | 1,816 | 9,216     |
| W-21BKRO | SWD -BulkWaste/Hvy Trash Roll Off Truck        |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 1,547 | 300   | 309   | 584   | 1,169 | 3,909     |
|          | Project Total                                  | 1,547 | 300   | 309   | 584   | 1,169 | 3,909     |
| W-21BKTG | SWD -BulkWaste/Hvy Trash Tree Grappler         |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 769   | 546   | 562   | 955   | 466   | 3,298     |
|          | Project Total                                  | 769   | 546   | 562   | 955   | 466   | 3,298     |
| W-21BKTT | SWD - BulkWaste/Hvy Trash Truck Tractor        |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 1,190 | 505   | 520   | 382   | 860   | 3,457     |
|          | Project Total                                  | 1,190 | 505   | 520   | 382   | 860   | 3,457     |
| W-21BULK | SWD - Bulk Waste / Heavy Trash Vehicles        |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund |       |       |       | 22    |       | 22        |
|          | Project Total                                  |       |       |       | 22    |       | 22        |
| W-25MTOP | GSD - Maintenance Operations                   |       |       |       |       |       |           |
|          | 1800 - Equipment Acquisition Consolidated Fund | 295   | 98    | 75    |       | 60    | 528       |
|          | Project Total                                  | 295   | 98    | 75    |       | 60    | 528       |

| CIP No.  | Project   | 2024   | 2025 | 2026 | 2027 | 2028 | 2024-2028 |
|----------|---|--------|------|------|------|------|-----------|
| W-28ADSP | HAS - Admin Support / Operations                |        |      | 1    |      |      |           |
|          | 8012 - HAS-AIF Capital Outlay                   | 1,330  |      |      |      |      | 1,330     |
|          | Project Total                                   | 1,330  |      |      |      |      | 1,330     |
| W-28ERES | HAS - Emergency Response                        |        |      |      |      |      |           |
|          | 8012 - HAS-AIF Capital Outlay                   | 2,624  |      |      |      |      | 2,624     |
|          | Project Total                                   | 2,624  |      |      |      |      | 2,624     |
| W-28MTOP | HAS - Maintenance Operations                    |        |      |      |      |      |           |
|          | 8012 - HAS-AIF Capital Outlay                   | 13,146 |      |      |      |      | 13,146    |
|          | Project Total                                   | 13,146 |      |      |      |      | 13,146    |
| W-28SCOP | HAS - Security Operations                       |        |      |      |      |      |           |
|          | 8012 - HAS-AIF Capital Outlay                   | 48     |      |      |      |      | 48        |
|          | Project Total                                   | 48     |      |      |      |      | 48        |
| W-32ADSP | HCD Administrative Support/Operation            |        |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 111    |      |      |      |      | 111       |
|          | Project Total                                   | 111    |      |      |      |      | 111       |
| W-34WHDB | HPL - Warehouse and Distribution                |        |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 52     |      | 60   |      |      | 112       |
|          | 4039 - Misc Cap. Projects/Acquisitions CP Ser E | 132    |      |      |      |      | 132       |
|          | Project Total                                   | 184    |      | 60   |      |      | 244       |
| W-36FMUP | PRD - Facility Maintenance / Urban Park         |        |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 273    |      |      |      |      | 273       |
|          | Project Total                                   | 273    |      |      |      |      | 273       |
| W-36GMMO | PRD - Ground Maintenance - Mowers               |        |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 387    | 385  | 397  | 400  | 595  | 2,164     |
|          | Project Total                                   | 387    | 385  | 397  | 400  | 595  | 5 2,164   |

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| CIP No.  | Project   |       |      |      |      |      | 2024 2022 |
|----------|---|-------|------|------|------|------|-----------|
|          |   | 2024  | 2025 | 2026 | 2027 | 2028 | 2024-2028 |
| W-36GMUF | PRD - Ground Maintenance/Urban Forestry         |       |      |      |      |      | "         |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 667   |      |      |      | 347  | 1,014     |
|          | Project Total                                   | 667   |      |      |      | 347  | 1,014     |
| W-38OPER | HHD - Health Operations                         |       |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 171   | 175  | 65   |      |      | 411       |
|          | 2009 - Swimming Pool Safety                     | 216   |      |      |      |      | 216       |
|          | 2010 - Essential Public Health Services         | 50    |      |      |      |      | 50        |
|          | 5010 - State - Grant Funded                     | 81    |      |      |      |      | 81        |
|          | 5030 - Federal State Local - Pass Through Fund  | 70    |      |      |      |      | 70        |
|          | Project Total                                   | 588   | 175  | 65   |      |      | 828       |
| W-64CNTG | Finance Fleet Contingency                       |       |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 250   | 402  | 402  | 401  | 401  | 1,856     |
|          | Project Total                                   | 250   | 402  | 402  | 401  | 401  | 1,856     |
| W-65BARC | ARA - BARC                                      |       |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 396   | 310  |      |      |      | 706       |
|          | Project Total                                   | 396   | 310  |      |      |      | 706       |
| W-65PARK | ARA - Park Houston                              |       |      |      |      |      |           |
|          | 8700 - ParkHouston                              | 250   |      |      |      |      | 250       |
|          | Project Total                                   | 250   |      |      |      |      | 250       |
| W-67CNTG | FMD - Infrastructure/Equip/Contingency          |       |      |      |      |      |           |
|          | 1800 - Equipment Acquisition Consolidated Fund  | 144   | 66   |      |      |      | 210       |
|          | Project Total                                   | 144   | 66   |      |      |      | 210       |
| W-67EVSE | FMD - Electric Vehicle & Sup.Equipment          |       |      |      |      |      |           |
|          | 4039 - Misc Cap. Projects/Acquisitions CP Ser E | 1,170 |      |      |      |      | 1,170     |
|          | Project Total                                   | 1,170 |      |      |      |      | 1,170     |

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| CIP No.  | Project  |        |          |        |        |        |           |  |
|----------|--|--------|----------|--------|--------|--------|-----------|--|
|          |  | 2024   | 2025     | 2026   | 2027   | 2028   | 2024-2028 |  |
| W-67SHEQ | Fleet Shop Equipment                           |        | <u>"</u> | ,      |        |        | "         |  |
|          | 1800 - Equipment Acquisition Consolidated Fund | 454    |          |        |        | 178    | 632       |  |
|          | Project Total                                  | 454    |          |        |        | 178    | 632       |  |
| W-68ADSP | HITS - Admin Support / Operations              |        |          |        |        |        |           |  |
|          | 1800 - Equipment Acquisition Consolidated Fund | 61     | 27       |        |        |        | 88        |  |
|          | Project Total                                  | 61     | 27       |        |        |        | 88        |  |
| W-80WCSY | HR - Workers Compensation & Safety             |        |          |        |        |        |           |  |
|          | 1011 - Workers Compensation Admin Fund         | 90     |          |        |        |        | 90        |  |
|          | Project Total                                  | 90     |          |        |        |        | 90        |  |
|          | Total Appropriations:                          | 89,293 | 31,296   | 32,473 | 35,513 | 47,715 | 236,290   |  |

#### FLEET - Department Related Projects 2024-2028 CAPITAL IMPROVEMENT PLAN (\$ Thousands)

This page lists projects that support the department but are found in other sections of the Capital Improvement Plan

| Section     | Project  |      |           | 2024-2028 |      |      |           |
|-------------|--|------|-----------|-----------|------|------|-----------|
| CIP No.     | Project Project                                | 2024 | 2024 2025 |           | 2027 | 2028 | 2024-2026 |
| Information | Technology                                     |      |           |           |      |      |           |
| X-670004    | FMD - Fuel Site Conversion                     |      |           |           |      |      |           |
|             | 1800 - Equipment Acquisition Consolidated Fund | 75   |           |           |      |      | 75        |
|             | Project Total                                  | 75   |           |           |      |      | 75        |
|             | Total Appropriations:                          | 75   |           |           |      |      | 75        |