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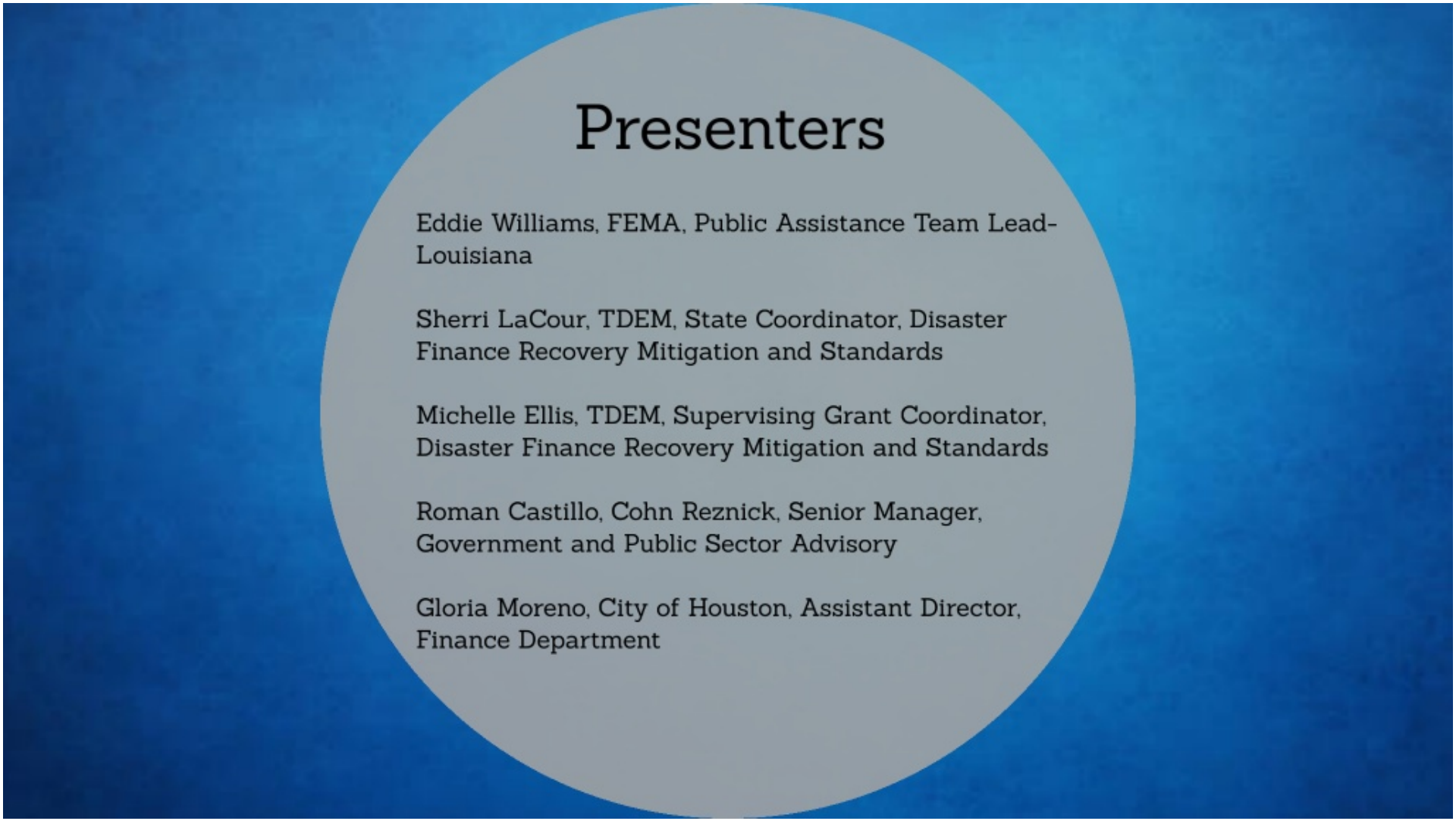
Presenters
Eddie Williams, FEMA, Public Assistance Team Lead-Louisiana
Sherri LaCour, TDEM, State Coordinator, Disaster Finance Recovery Mitigation and Standards
Michelle Ellis, TDEM, Supervising Grant Coordinator, Disaster Finance Recovery Mitigation and Standards
Roman Castillo, Cohn Reznick, Senior Manager, Government and Public Sector Advisory
Gloria Moreno, City of Houston, Assistant Director, Finance Department

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Hurricane Harvey
Houston Impact

Table 6: Key Facts - Emergency Response and Temporary Repairs (Category B)

$190 Million in total estimated Emergency Protective Measures (CAT B) Harvey Costs, to date
$66 Million of Emergency repair and stabilization costs to the Theater District
$93 Million in City labor, equipment usage, and materials as well as relocation expenses and temporary offices
$26 Million of Emergency Purchase Orders (EPOs)
$4.5 Million in additional emergency operational expenses including sheltering and contract costs collected and submitted for reimbursement

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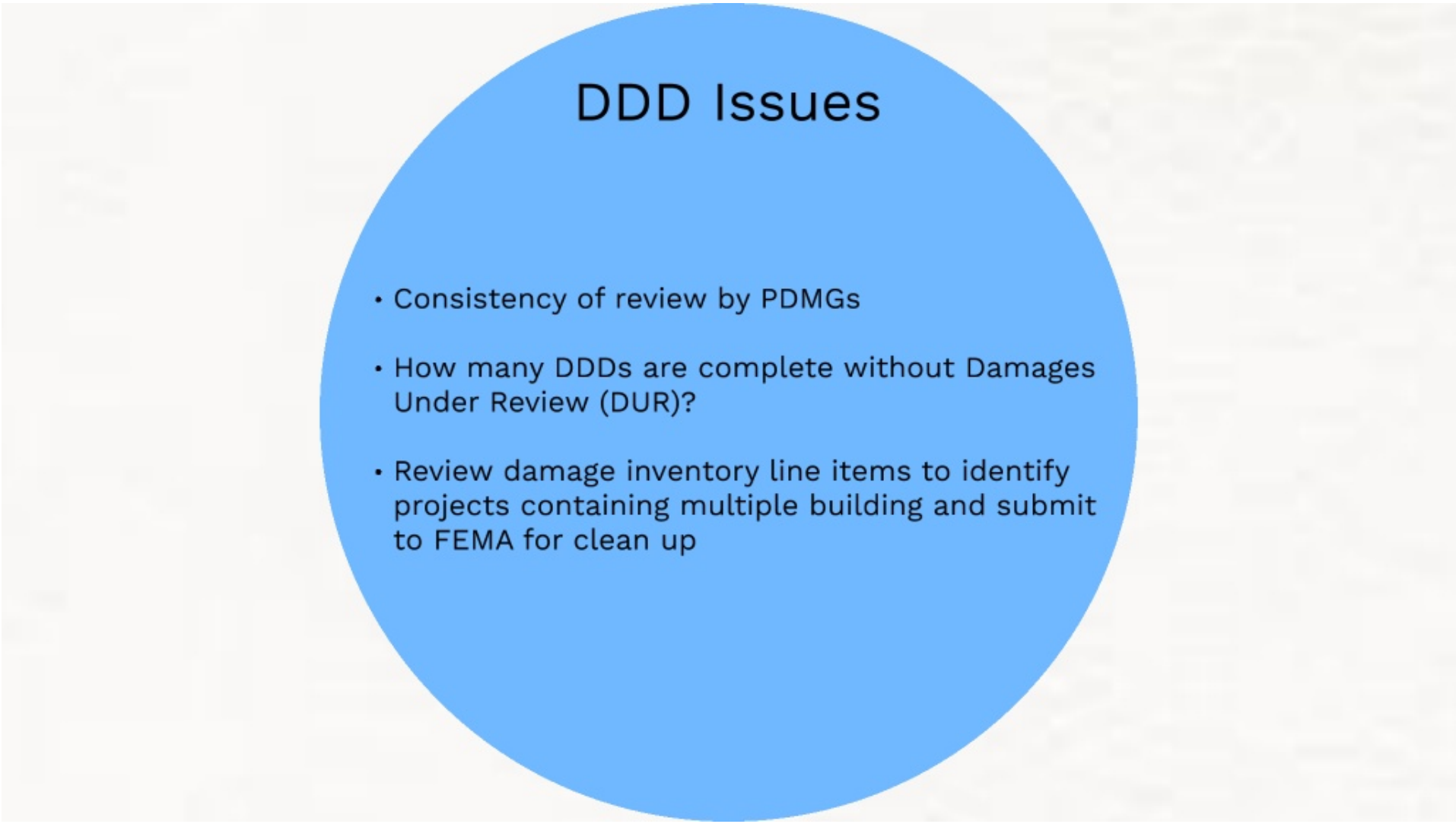
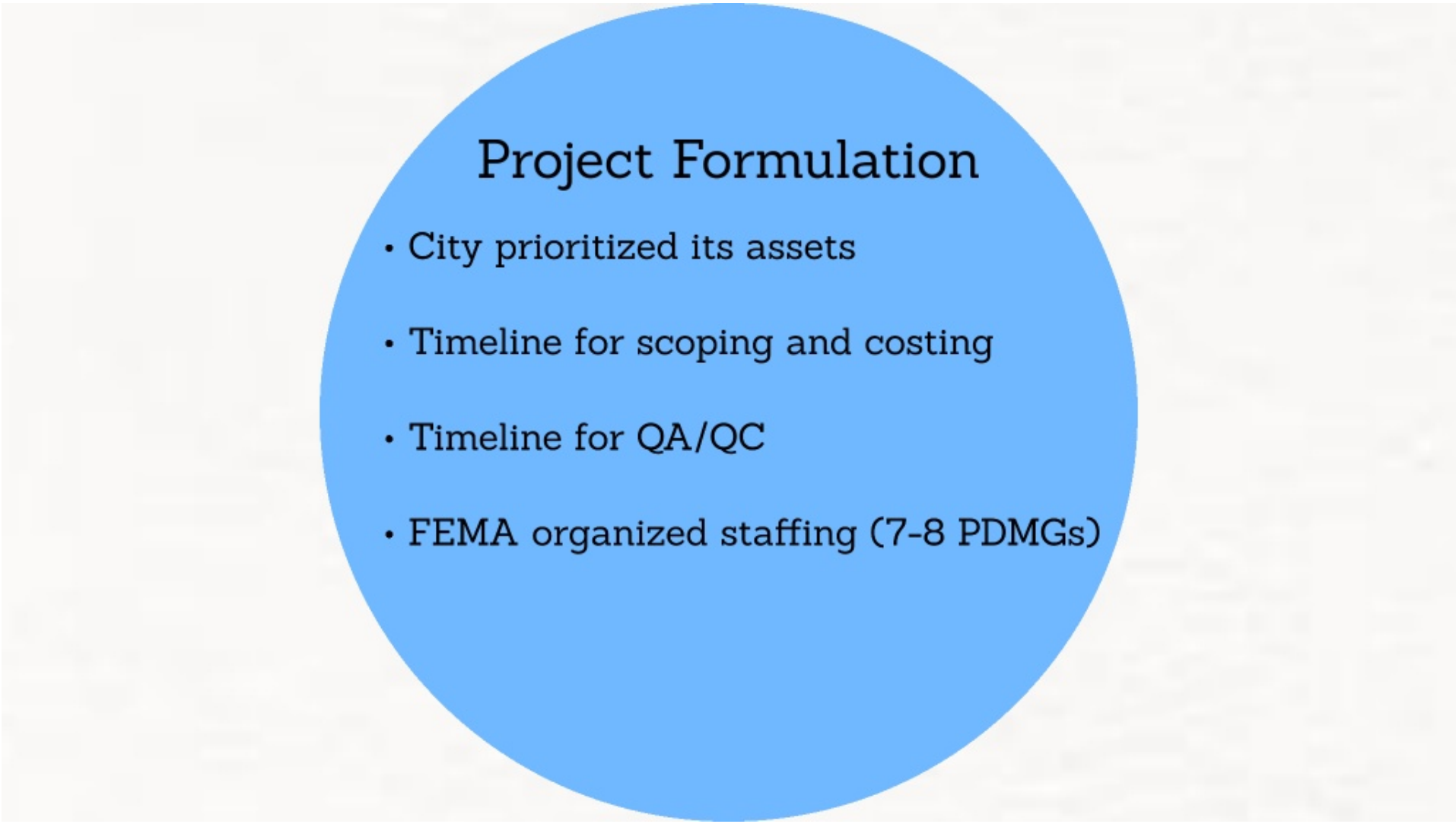
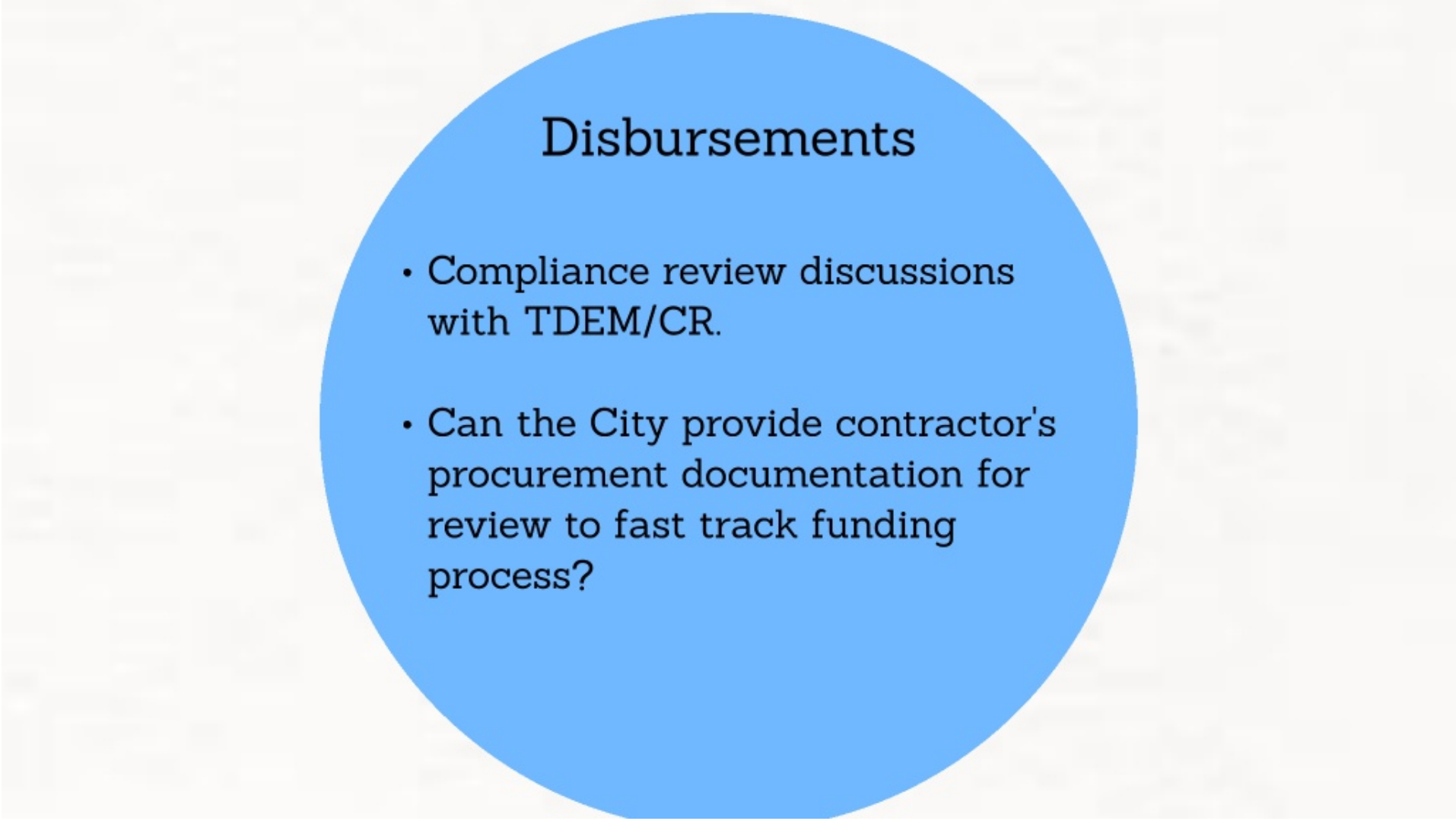
STRIKE TEAM


DDD Issues
• Consistency of review by PDMGs
• How many DDDs are complete without Damages Under Review (DUR)?
• Review damage inventory line items to identify projects containing multiple building and submit to FEMA for clean up


Project Formulation
• City prioritized its assets
• Timeline for scoping and costing
• Timeline for QA/QC
• FEMA organized staffing (7-8 PDMGs)

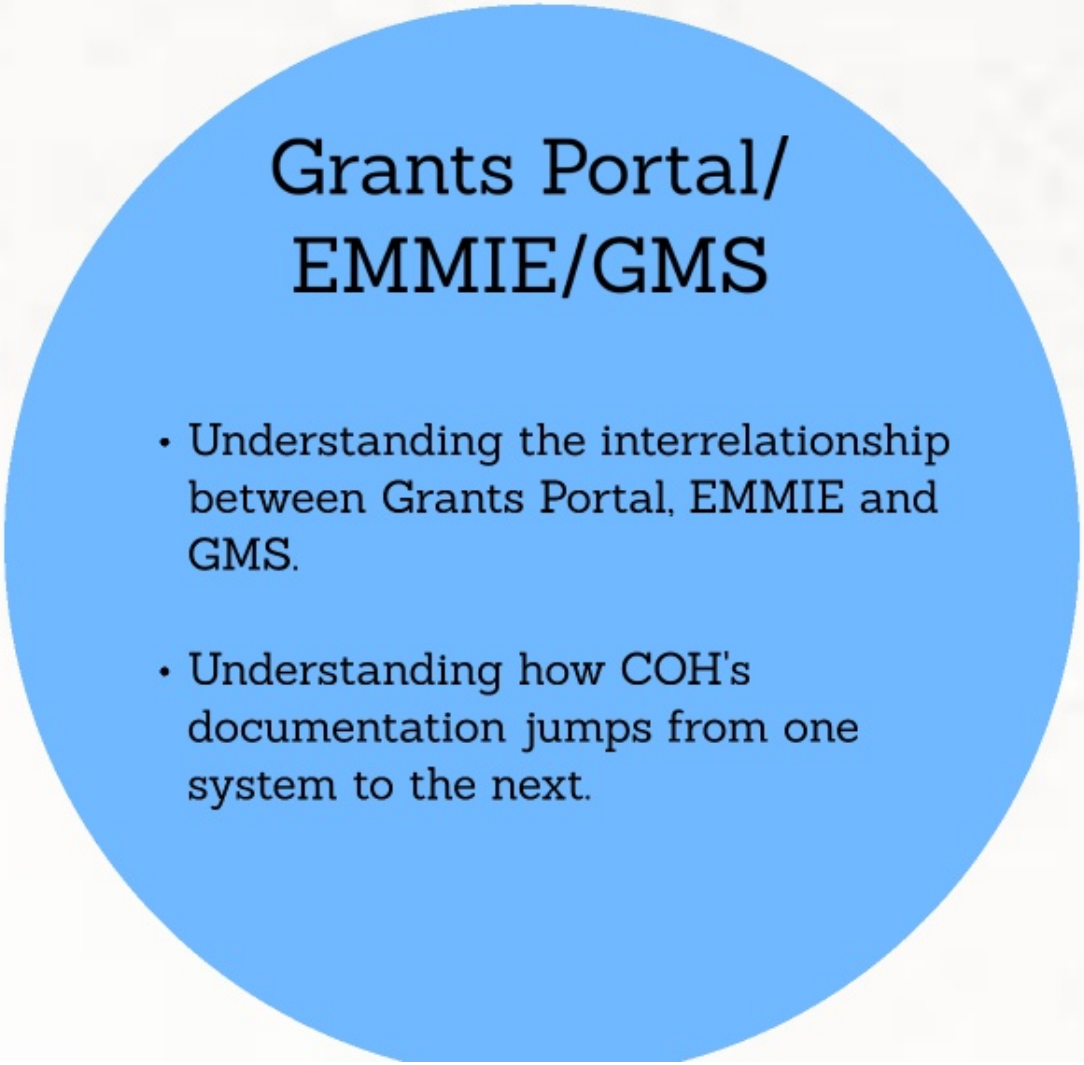
Procurement Compliance

Review Type	Examples	Number of Reviews
Eligibility	2 CFR 200 compliance	10
Research	Repair/replace analysis	1
Contracts	Provided for GSD, ARA, HITS, Legal, HFC, HPW, HCD	79
Emergency Purchase Orders	Document review, eligible costs, vendor questions	117
Solicitation	Procurement reviews	36
Memorandum Preparations	Audit, disaster manual open competition reviews	13
Tasks	Mutual Aid and policy and procedures review	66
TOTAL		**322**


Disbursements
• Compliance review discussions with TDEM/CR.
• Can the City provide contractor's procurement documentation for review to fast track funding process?

428 Process

- Applicability
- Project Formulation
- Leveraging funding for programs


Grants Portal/
EMMIE/GMS
• Understanding the interrelationship between Grants Portal, EMMIE and GMS.
• Understanding how COH's documentation jumps from one system to the next.

MAC/DAC

- Implications of new policy for S/B sub applicant
- How is indirect costs going to the applied?

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Proof of Payments
• Working meetings with TDEM to understand compliance monitoring process and requirements
• Discussions about proof of payment PRIOR to submitting a Request for Reimbursement

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Insurance Allocation
Methodology

Insurance

- The City has $100 million flood coverage, plus wind and other peril.
- Traditionally FEMA did this at closeout
- Challenge was how to allocate insurance funds and expedite recovery so the work could begin
- City had to reconcile data gaps for obtain and maintain data.
- Prepared insurance apportionment and allocation methodology.
- Task force Began April 3, 2018.
- Submitted to FEMA May 29, 2018
- Approvals from FEMA, July 27, 2018

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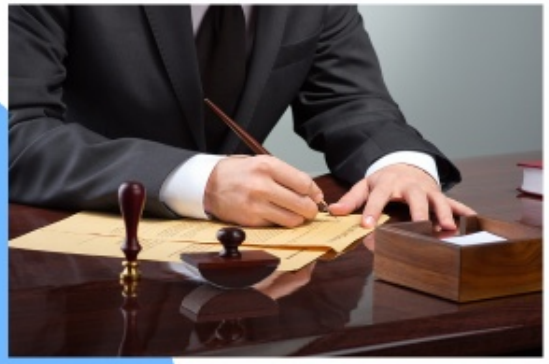
Donated Resources Policy

FEMA approved an innovative nationwide revision to its Public Assistance Donated Resources Policy.

The new rules allow local governments applying for disaster recovery public assistance to offset their local share of permanent project costs with the value of materials and professional services donated by public and private organizations.

Donated resources

- Volunteer labor
- Equipment
- Logistical Support
- Building or land
- Supplies or materials
- Legal services
- Engineering, design, architectural services



- Given damage estimates after Harvey in the range of $2 to $3 billion and the 10 percent required local match, the new donated resources policy represents a potential cost saving pool of up to $300 million.

- Currently, Legislature is considering options for Texas sub applicants regarding local match.

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Communications
"Going to the Source"
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PDMG/Finance/ Departments

- Finance Staff Liaison to City Department
- FEMA weekly meetings with PDMGs
- Facilitate communications between COH departments and FEMA
- FEMA weekly call with upper management regarding "Ball In Court" status

Texas Recovery Office

- Dedicated staff from TDEM working with TRO
- FEMA has identified staff to serve as Texas Recovery Officers for Harvey

Consolidated Resource Center

Bi-weekly calls to discuss priority projects

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