CITY OF HOUSTON, TEXAS

FY 2023 2 CFR PART 200 COST ALLOCATION PLAN

Based on Actual Expenditures For the Fiscal Year Ended June 30, 2021



CITY OF HOUSTON Sylvester Turner, Mayor

FINANCE DEPARTMENT

Tantri Emo Chief Business Officer/Director of Finance Arif Rasheed, Deputy Director www.houstontx.gov

City of Houston, Texas FY 2023 2 CFR Part 200 Cost Allocation Plan Based on Actual Expenditures For the Fiscal Year Ended June 30, 2021

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SECTION I – CERTIFICATION

CERTIFICATE OF COST ALLOCATION PLAN

This is to certify that I have reviewed the indirect cost rate proposal submitted herewith and to the best of my knowledge and belief:

- (1) All costs included in this proposal are based on Fiscal Year ended June 30, 2021, to establish cost allocations or billings for use in Fiscal Year 2023, are allowable in accordance with the requirements of 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements and the Federal award(s) to which they apply. Unallowable costs have been adjusted for in allocating costs as indicated in the cost allocation plan.
- (2) All costs included in this proposal are properly allocable to Federal awards on the basis of a beneficial or causal relationship between the expenses incurred and the agreements to which they are allocated in accordance with applicable requirements. Further, the same costs that have been treated as indirect costs have not been claimed as direct costs. Similar types of costs have been accounted for consistently and the Federal Government will be notified of any accounting changes that would affect the predetermined rate.

I declare that the foregoing is true and correct.

Governmental Unit:

Signature:

Name of Official:

Title:

City of Houston, Texas

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Arif Rasheed

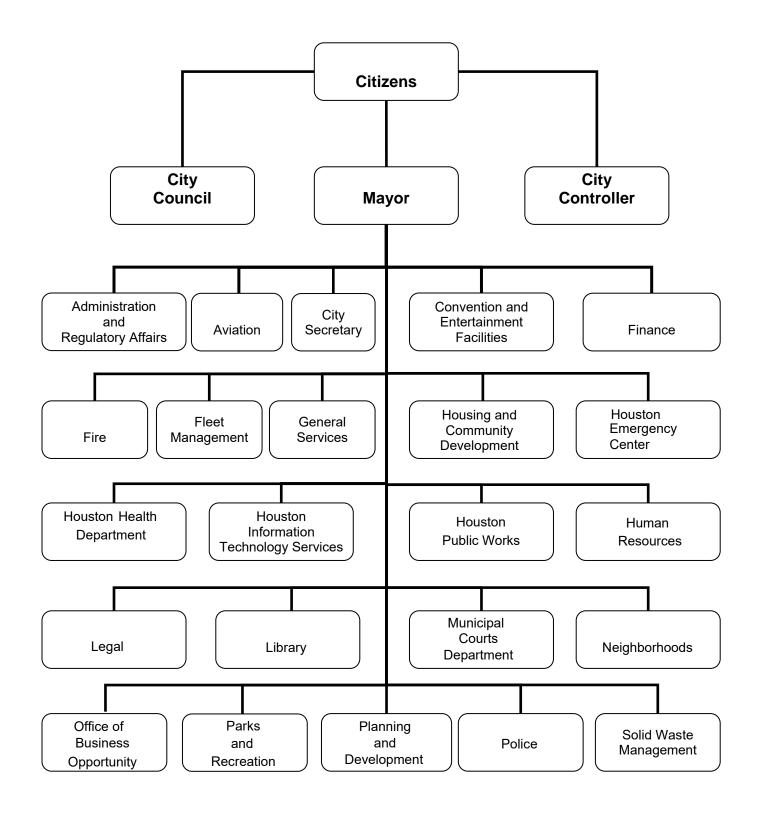
Deputy Director

June 14, 2022

Date of Execution:

SECTION II – ORGANIZATION CHART

Organization Chart



SECTION III – OVERVIEW

City of Houston, Texas FY2023 2 CFR Part 200 Cost Allocation Plan and Indirect Cost Rate Proposal Based on Actual Expenditures For the Fiscal Year Ended June 30, 2021

OVERVIEW

A cost allocation plan is an accounting report that documents the value of indirect costs provided by central service agencies to other government agencies. Indirect costs are costs:

(a) "incurred for a common or joint purpose benefiting more than one cost objective, and

(b) "not readily assignable to the cost objectives specifically benefited, without effort disproportionate to the results achieved."¹

A central service agency is a unit of government that provides centralized services to other government agencies. For example, generally it would not be cost effective for each government agency to have its own payroll and accounting services. Usually, there are centralized payroll and accounting offices that assist agencies within the government.

¹2 CFR Part 200.56

2 CFR Part 200 establishes the principles and standards for determining both direct and indirect costs applicable to Federal cost-based awards to governmental units. 2 CFR Part 200 is a directive to the heads of Federal executive departments and agencies instructing them concerning the cost principles to be applied in cost-based awards to state, local, and Indian tribal governments. When a state, local, or Indian tribal government prepares a cost allocation plan in conformance with 2 CFR Part 200, Federal executive departments and agencies accept the cost allocation plan as documentation of indirect costs, unless specific federal legislation exists to the contrary. Moreover, state or local agencies that act as a pass-through agent for federal departments and agencies also accept the cost allocation plan as documentation of indirect costs.

USING A COST ALLOCATION PLAN

A cost allocation plan is primarily used for the recovery of indirect costs expended on behalf of programs of the U.S. Government. Additionally, a cost allocation plan is an important management information tool because it goes beyond budget and year-end accounting documents to describe the actual cost of providing services to the public. When the value of all central services are accumulated and added to the departmental expenditures as per the financial reports, the actual cost of providing the service is the result.²

² There could be additional costs of providing the service that are not allocated in the cost allocation plan because the costs do not meet federal standards. These additional costs can only be identified if a cost allocation plan is prepared according to Generally Accepted Accounting Principles (GAAP), not principles identified in the 2 CFR Part 200.

A cost allocation plan is composed of five primary components:

- Central service agencies,
- Benefiting agencies,
- Expenditures of central service agencies,
- Functions or activities carried out by central service agencies, and
- Means of allocating the functions or activities of central service agencies.

For purposes of cost allocation, agencies (departments, divisions, sections, bureaus, etc.) of a governmental entity are separated into two groups, central service agencies and benefiting agencies. As previously stated, a central service agency is a unit of government that provides centralized services to other government agencies. These agencies carry out services that benefit other government agencies. They may also perform services for the general public but it is the functions they perform that help other agencies provide their services that are to be allocated in the cost allocation plan. Benefiting agencies are those units of government that do not provide central services but rather deliver services to the public.

The costs of providing central services are identified from the government's financial records. Expenditures of the central service agencies are analyzed to ensure the expenditures are allowable according to federal standards and to identify expenditures that may benefit another agency or agencies disproportionately to others. After analyzing, the expenditures are distributed into cost pools called functions or activities.

One or more function or activity is identified for each central service agency. Examples of functions are payroll services, administrative coordination, building operations, and legal services. The purpose of identifying the various activities within a unit of government is to allow for different allocation bases to be used to distribute the costs of providing the function.

An allocation basis is a reasonable and measurable means of distributing costs to those units of government that benefit from the service. Different allocation bases are required to recognize the value of providing a service proportionate to the service received. It is reasonable to allocate payroll services based upon the number of payroll checks issued. It is most likely not reasonable to allocate payroll based upon square footage of occupied space. The chosen allocation basis reflects the service being provided and reflects those who benefit from the service.

After this is accomplished, the information is entered into the City's financial system. This system performs the mathematical operations of allocating costs from central service providers to benefiting agencies. The system performs two allocations. The first allocation distributes the central service agency's <u>direct</u> expenses to all agencies within the government that benefit from the services provided by that central service agency. Those benefiting agencies may include other central service agencies. The second allocation takes the result of the first allocation to central services agencies, the incoming <u>indirect</u> costs, and reallocates those indirect costs. Using a multiple allocation methodology more equitably distributes central service costs to all agencies, including the indirect costs that come from other central service agencies.

Result of the mathematical operations through the cost allocation plan documents indirect costs. Some of the benefiting agencies may participate in programs that are eligible for recovery from the federal or state government. The sum calculated by benefiting agency is the maximum amount the government should have recovered during the fiscal year in question. In addition, the cost allocation plan provides management information by helping to more closely identify the total costs of providing services to the public.

READING THE COST ALLOCATION PLAN

The cost allocation plan is produced in schedules. Except for the summary schedule, each schedule represents one central service agency. The summary is at the front of the document after the Table of Contents and it accumulates data from each of the subsequent schedules.

The Table of Contents serves to assist the reader in navigating the document and describes the allocation basis for each function that is allocated.

Each schedule is composed of the following sections:

- Department Costs
- Incoming Costs
- Total Allocated
- Allocations
- Allocation Summary

Department Costs identifies the amount of costs incurred by the agency as reported in the financial records. Costs are categorized as salaries, benefits, and various operating costs, as appropriate. This section also documents the distribution of expenditures between the identified functions. Between the costs categories and the functions, the reader will find the letters "S," S1", "P," or "D." These are codes that instruct the cost allocation system how to distribute expenditures between functions. "S" stands for salaries as documented in the Personnel Service Analysis, "S1" means based on reported salaries and wages by function, "P" indicates that a percentage has been used, and "D" means that the expenditure has been disallowed from allocation.

Incoming Costs details the indirect costs that are allocated to the agency by other central service agencies. As noted on the previous page, the system uses a multiple allocation approach. This section documents the amount of the first and second allocation and its origin. If the reader is interested in knowing where a cost is derived, the reader can go to the referenced schedule and verify the amount of the allocation and the basis for the allocation.

Total Allocated is the sum of Department Costs plus Incoming Costs. This is the total amount by function that is allocated to benefiting agencies of the services rendered by this central service agency. The Allocation section, documents the distribution of the Total Allocated by each separate function. Benefiting departments are identified as the allocation basis and units. First and second allocations are calculated and any billings made by the central service agency to those agencies that benefit from the services are identified to provide a credit to the allocated amounts. There will be as many allocations as there are different functions that are allocated.

The last page of each schedule will be the Allocation Summary; this section shows the total amount allocated by function to each benefiting agency.

Each schedule of the cost allocation plan is described in the narrative section called Function and Allocation Basis. The purpose of the narrative is to explain what costs are being allocated in the cost allocation plan. The narrative describes any unusual circumstances that may have occurred during the fiscal year, describes the functions or activities that have been identified, and discusses the allocation basis and source for each function. If agencies are billed for the service, that will also be noted.

Note: FY2021 data has been used as the allocation basis in most functions, unless otherwise not available, in which case most recent available data was used.

INDIRECT COST RATE PROPOSAL

An indirect cost rate proposal is required to substantiate the establishment of an indirect cost rate. A cost allocation plan may be used to determine a specific dollar amount that can be recovered from a particular program or grant. An indirect cost rate proposal is used to calculate a specific percentage rate that can be applied against a particular rate base to determine how many dollars can be recovered from the particular program or grant. The City of Houston's indirect cost rate is calculated as the total indirect cost pool divided by the total personnel costs. The resulting equation is the indirect cost rate for that particular program or grant.

CERTIFICATION STATEMENT

The cost allocation plan and indirect cost rate proposal described above have been prepared in conformance with 2 CFR Part 200. To attest to this conformance a responsible official of the governmental entity must complete a certification statement. This certification statement is of a standard format as reported in 2 CFR Part 200.

ABBREVIATIONS

In the accounting documents in Section III the reader will find abbreviations, such as "svcs" for "services" and "blds" for "buildings" The reader may also find some words that appear to be misspellings, such as "adventre" instead of "adventure" or "assessrs" for "assessors." These abbreviations are necessitated by the formatting limitations that are required to present a complicated accounting document in a consistent manner. Where possible, we have spelled the name of an agency as completely as possible. Where necessary, we have taken liberties to abbreviate words to fit most recognizably into the available space.

ROUNDING METHODOLOGY

The reader may discover that in some of the cost plan schedules the software rounds decimal numbers. However, the software actually calculates using many more decimal places than shown on the printed page. These rounding conventions allow complex, multiple calculations and iterations to be presented in a consistent, simplified manner.

For example, when the software processes allocation calculations for each allocated function, the allocation basis for each individual department is divided by the total number of allocation units for that function. The resulting percentage is displayed with only 4 decimals (e.g. 10.2311%); however, the program uses the entire quotient to multiply against the entire functional cost and fully allocates the cost of the function. This means that the truncated percentages, when added on a calculator, may not always add exactly to 100%. This occurs because the percentages have been rounded to the nearest 10,000th of a percent.

It also means that when the truncated allocation percentage is multiplied by the total function cost, the dollar allocation may be slightly different. The allocation may be slightly different because the program uses a percentage with an extended number of decimal places to make the calculation, instead of the truncated number on the printed page. Hence, the allocations are made with increased accuracy, even though the printed page only shows the truncated amounts. Likewise, the allocations resulting from this calculation are rounded to the nearest dollar for presentation purposes and, when added with a calculator, may or may not add exactly to the allocated amount.

SECTION IV – SUMMARY OF ALLOCATED COSTS AND CAFR RECONCILATION

City of Houston, Texas FY 2023 2 CFR Part 200 Cost Allocation Plan Summary of Allocated Costs and CAFR Reconciliation Based on Actual Expenditures for the Fiscal Year Ended June 30, 2021

Department	Final GL A = B + C + D	Personnel B	Other Operating	Transfer D	Adjusted GL F = A - D	CAFR	CAFR Adjustments*	Direct Costs	Allocated Indirect	Unallocated/DB
Houston Police Department (HPD)	\$ 922,930,842	-	\$ 72,000,184	=		-	\$ 19,029	\$ 913,415,795	\$ 5,415,047	،
Dept of Neighborhoods (DON)	9,919,742	7,612,742	2,307,000	-	9,919,742	9,919,742	-	9,919,742	<i>Ş</i> 3,413,047	- -
Houston Fire Department (HFD)	500,907,162	444,250,649	56,603,509	53,004	500,854,158	500,486,107	368,051	500,854,158		-
Houston Emergency Center (HEC)	9,616,701	-	31	9,616,670	31	31	-	31		-
Municipal Courts Department	27,223,835	21,651,846	5,441,524	130,465	27,093,370	27,093,370	-	27,093,370		
Houston Public Works (HPW)	24,331,134	747,522	23,583,612	-	24,331,134	24,331,134	-	24,331,134		
Solid Waste Management	87,683,345	39,214,311	44,556,400	3,912,634	83,770,711	83,770,711	-	83,770,711		-
General Services Department (GSD)	41,746,227	11,282,870	27,321,136	3,142,221	38,604,006	38,604,007	(1)	23,765	35,487,968	3,092,273
Housing and Community Devp.	497,958	81,971	415,987	-	497,958	497,958	-	497,958		
Library	39,150,776	29,022,393	9,378,383	750,000	38,400,776	38,400,776	-	38,400,776		
Parks & Recreation	53,980,483	33,599,497	19,315,711	1,065,275	52,915,208	52,915,209	(1)	52,915,208		
Health & Human Services	57,215,541	35,431,632	21,783,909	-	57,215,541	57,215,541	-	43,388,538	13,721,832	105,171
Mayor's Office	7,286,091	4,858,675	699,544	1,727,872	5,558,219	5,558,219	-	1,027,678	4,313,762	216,779
Office of Business Opportunity (OBO)	3,481,502	3,177,679	303,823	-	3,481,502	3,481,503	(1)	-	3,042,101	439,401
City Council	10,047,772	7,159,820	1,510,493	1,377,459	8,670,313	8,689,342	(19,029)	8,670,313		
City Controller's Office	7,813,946	6,748,362	1,065,584	-	7,813,946	7,813,946	-	-	6,398,042	1,415,904
Finance	16,317,861	12,424,469	3,893,392	-	16,317,861	16,317,861	-	2,746,566	13,571,295	-
Admn. & Regulatory Affairs	26,812,915	14,020,550	3,248,362	9,544,003	17,268,912	17,268,912	-	4,058,809	12,567,386	642,717
Fleet Management Department	-	-	-		-	-	-	-		-
Houston Information Tech Svcs	157,786	-	157,786		157,786	157,786	-	157,786	-	-
Planning & Development	3,192,092	2,846,929	345,163		3,192,092	3,192,093	(1)	1,784,220	593,381	814,491
City Secretary	759,827	607,569	152,258		759,827	759,827	-	759,827		-
Human Resources (HR)	2,419,959	2,124,417	295,542		2,419,959	2,419,959	-	(71,725)	2,166,580	325,104
Legal Department	14,575,947	13,361,084	1,214,863		14,575,947	14,575,947	-	678,469	7,632,867	6,264,611
Citywide General Government	183,122,151	13,289,566	96,894,581	72,938,004	110,184,147	166,134,125	(55,949,978)	94,907,418	15,276,729	
GRAND TOTAL	\$ 2,051,191,595	\$ 1,550,345,211	\$ 392,488,777	\$ 108,357,607	\$ 1,942,833,988	\$ 1,998,415,919	\$ (55,581,931)	\$ 1,809,330,547	\$ 120,186,990	\$ 13,316,451
Cost Adjustment	Building Use								507,351	
Cost Adjustment	Equipment use								1,466,574	
Cost Adjustment	HPW General Fund Credit								(68,926)	
Unallocated Indirect fr disallow functions	Non-Dept								(416,905)	
Unallocated Indirect fr disallow functions	ОВО								(21,381)	
Unallocated Indirect fr disallow functions	HR								(863,760)	
Unallocated Indirect fr disallow functions	Legal								(667,071)	
Unallocated Indirect fr disallow functions	Controller's Office								(93,083)	
Unallocated Indirect fr disallow functions	Other Non-Gov-GSD								(1,027,936)	
Summary Schedule Total									119,001,853	

*- CAFR Adjustments includes the amount of Transfers from General Government in the amount of \$55,949,978 during FY21 as well as other adjustments for various departments

SECTION V – FY2023 INDIRECT COST RATE PROPOSAL

City of Houston, Texas FY 2023 Indirect Cost Rate Proposal 2 CFR Part 200 Rates Based on Actual Expenditures for the Fiscal Year Ended June 30, 2021

CARRY FORWARD COMPUTATION	2 CFRP 200 HAS Department	2 CFRP 200 Library Department	2 CFRP 200 Parks Department	2 CFRP 200 Hith & Hum Svcs Department	2 CFRP 200 Hsg & Com Dev Department	2 CFRP 200 Planning/Dev Department	2 CFRP 200 Police Department	2 CFRP 200 GSD-Non-GF Department
FY 2021 FIXED RATE(BASED ON FY2019)	2.68%	7.39%	5.96%	17.9%*	15.1%*	46.38%	27.19%	24.40%
FY 2021 ACTUAL DIRECT SALS & BENES	107,059,741	30,523,124	42,676,964	112,347,199	28,062,012	9,404,150	746,238,192	10,231,641
FY 2021 ACTUAL RECOVERY	2,868,106	2,255,746	2,542,226	20,110,149	4,237,364	4,361,842	202,872,600	2,496,597
FY 2021 ROLL FORWARD FROM FY 2019	(137,035)	(11,480)	(1,187,930)	(245,472)	679,907	817,685	(17,783,720)	(57,931)
FY 2021 ACTUAL INDIRECT COSTS	2,293,571	2,269,515	3,773,818	25,388,977	1,881,386	1,090,287	240,185,922	1,739,859
FY 2021 CARRY FORWARD AMOUNT	(711,570)	2,289	43,662	5,033,356	(1,676,071)	(2,453,870)	19,529,602	(814,669)
FY 2021 INDIRECT COST RATE								
ACTUAL FY 2021 INDIRECT COSTS	2,293,571	2,269,515	3,773,818	25,388,977	1,881,386	1,090,287	240,185,922	1,739,859
FY 2019 CARRY FORWARD AMOUNT	(711,570)	2,289	43,662	5,033,356	(1,676,071)	(2,453,870)	19,529,602	(814,669)
TOTAL INDIRECT COST POOL	1,582,001	2,271,804	3,817,480	30,422,333	205,315	(1,363,583)	259,715,524	925,190
FY 2021 DIRECT SALARY BASE	107,059,741	30,523,124	42,676,964	112,347,199	28,062,012	9,404,150	746,238,192	10,231,641
FY 2023 FIXED RATE	1.48%	7.44%	8.95%	27.08%	0.73%	-14.50%	34.80%	9.04%

*- FY21 Fixed Rates for Health and Housing were approved by HUD

SECTION VI – FY2023 2 CFR PART 200 COST ALLOCATION PLAN BASED ON ACTUAL EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

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7 Auditing SvcsNumber of rev. exp. & purch transactions excl enterprise Percentage of enterprise audit hours FY2021 expenditures excl TIRZCOH Transaction Report77 Finance Report79 Finance Report79 Finance Report79 Finance Report70 Finance Report79 Finance Report70 Finance Report70 <br< td=""><td>5</td><td></td><td>•</td><td>76</td></br<>	5		•	76
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10 Incoming Costs 104 10 Perf Mgmt Svcs FY2021 expenditures excl TIRZ COH Expenditure Report 106 10 Allocation Summary 108 108 Finance Strategic Purchasing 110 110 11 Department Costs 111 111 11 Incoming Costs 112 112 11 Purchasing Number of purchasing transactions COH Transaction Report 114				103
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11 Incoming Costs 112 11 Purchasing Number of purchasing transactions COH Transaction Report 114				
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		Number of purchasing transactions	COH Transaction Report	
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12 Incoming Costs			120
12 ARA Dept Admin	Number of FTE positions supported	COH FTE Report	122
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Office Business Opportunity 20 Department Costs 20 Incoming Costs 20 Certification 20 Contract Compliance 20 Reporting & Analytics 20 Dept Services 20 External Affairs & Outreach 20 HAS Services 20 Non-GF 20 Allocation Summary	Number of FTE positions all funds Number of contracts monitored Number of awards with S/MWDBE requirements Number of tasks completed by procurement specialists Number of FTE positions all funds Direct allocation to HAS **Not Allocated**	COH FTE Report OBO Report OBO Report S OBO Report COH FTE Report Direct Allocation	184 186 188 192 194 195 196 197 199 200
Mayor 21 Department Costs 21 Incoming Costs 21 City Mayor Admin 21 Agenda Office 21 I Gov Relats 21 Other Svcs 21 Allocation Summary	Number of FTE positions all funds Direct allocation to City Council Direct allocation to Mayor other Direct allocation to Mayor other	COH FTE Report Direct Allocation Direct Allocation Direct Allocation	204 205 206 208 210 211 212 213
Human Resources 22 Department Costs 22 Incoming Costs 22 Selection 22 Personnel Svcs	Number of selections per department Number of FTE positions all funds	Selection Analysis COH FTE Report	215 216 217 219 220

22 Non-GF 22 Allocation Summary	**Not Allocated**		222
Legal 23 Department Costs 23 Incoming Costs 23 Legal Svcs 23 PWE Legal 23 Inspector General 23 Other 23 Allocation Summary	Number of Legal staff hours per department HPW Legal chargebacks by area % of complaints investigated **Not Allocated**	Legal Staffing Report Legal Chargeback Report Complaint Report	224 225 226 228 229 230 231
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CIP Sal Rec HPW 28 Department Costs 28 Incoming Costs 28 CIP Admin Svcs 28 Allocation Summary	Number of FTEs supported in CIP Sal Rec	COH FTE Report	259 260 261 263 264

Not Allocated

HPD Police Records 29 Department Costs 29 Incoming Costs 29 Records Mgmt 29 Allocation Summary	Number of reports issued per department	Police Department Report	265 266 267 268 269
General Services 30 Department Costs 30 Incoming Costs 30 Design & Const 30 Building Svcs 30 Utilities 30 In-House Renov 30 Real Estate 30 Building Svcs Reimb 30 Other Non-GF 30 Allocation Summary	GSD Fund 1001 expense per department served GSD expenditures per department served Dollar amount of utility costs In-house renovation costs for Fund 1003 Square footage maintained by GSD Dollar expenses/revenues **Not Allocated**	GSD Report GSD Report GSD Report GSD Report GSD Report GSD Report	270 271 273 277 278 279 280 281 282 283
HEC 31 Department Costs 31 Incoming Costs 31 General Svcs 31 Legal 911 31 Legal 0IG 31 Citywide Gen Gov 31 ARA 311 31 Fin Strategic Purchasing 31 Fin Grants 31 Fin Reporting & Ops 31 Fin Reporting & Ops 31 Fin Pln & Analyis 31 IT Admin & Apps 31 IT Infrastructure 31 Office Business Opp 31 Mayor's Office 31 Human Resources 31 City Council 31 City Svcs 31 City Countoller 31 Fin Operations 31 ARA Payroll Svcs 31 ARA Operations 31 Allocation Summary	Square footage of occupants in HEC building Direct allocation to HEC 911 Network Number of HEC FTEs Expenditures of HEC departments Number of HEC FTEs Expenditures of HEC departments Expenditures of HEC dept's excl 911 network Expenditures of HEC departments Expenditures of HEC departments Expenditures of HEC dept's excl 911 network Number of HEC FTEs excl 911 network Number of HEC FTEs Expenditures of HEC departments Expenditures of HEC departments Number of HEC FTEs Expenditures of HEC departments Number of HEC FTEs Expenditures of HEC departments Number of HEC FTEs Expenditures of HEC departments Expenditures of HEC departments	GSD Report Direct Allocation COH FTE Report COH Expenditure Report COH Expenditure Report COH Expenditure Report COH Expenditure Report COH Expenditure Report COH Expenditure Report COH FTE Report COH FTE Report COH FTE Report COH FTE Report COH Expenditure Report COH FTE Report COH FTE Report COH Expenditure Report	285 286 290 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318
HPW General Fund Credit 32 Department Costs 32 Incoming Costs 32 General Fund Credit 32 Allocation Summary	Direct allocation to HPW Water & Sewer	Direct Allocation	321 322 323 324 324 325

	Department	Finance Public Fin	Finance Treasury	ARA Regulatory	City Secretary	City Council	Police	Dept of Neighborhood	Fire	Municipal Court	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 10,390	\$ 36,958	\$ 1,478	\$ 8,323	\$ 0	\$ 366	
2	Equipment Depreciation	0	0	0	0	63,357	515,511	2,653	589,760	0	
3	Non-Departmental-Gen Gov	20,729	14,657	11,187	25,434	424,983	2,971,119	310,270	478,379	874,355	
4	Finance Dir Office	153,880	107,796	0	0	0	0	0	0	0	
5	Finance FP&A	430	1,706	1,789	1,796	27,796	210,871	7,683	185,629	21,558	
6	Finance City Council	0	0	0	0	740,755	0	0	0	0	
7	Finance Reporting & Ops	584	2,152	2,115	2,166	40,961	481,270	13,994	446,905	28,652	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	137	268	46	120	1,362	185,288	3,734	94,847	5,157	
10	Finance Perform Mgmt	83	163	28	73	826	91,925	1,192	48,231	2,859	
11	Finance Strat Purchasing	0	3,159	0	0	4,063	476,614	56,868	97,489	42,878	
12	ARA Director Office	0	0	36,144	0	0	0	0	0	0	
13	ARA Financial Svcs	0	0	5,482	0	0	0	129,236	0	0	
14	ARA Operations	192	135	104	7,041	27,915	604,927	173,046	168,177	1,310,407	
15	ARA Payroll Services	1,170	820	632	1,437	14,930	1,250,441	23,773	781,982	51,578	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	569	398	307	700	7,301	688,849	23,323	402,810	33,047	
21	Mayor	1,245	871	672	1,527	534,299	1,329,369	25,274	831,341	54,833	
22	Human Resources	459	321	248	690	12,160	662,490	13,988	382,143	25,584	
23	Legal	0	0	0	63,355	36,329	695,259	332,297	323,986	49,740	
24	City Controller's Office	1,374	5,452	5,717	5,740	88,845	674,014	24,559	593,329	68,906	
25	Health Administration	0	0	0	0	0	0	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	0	0	0	0	
27	HPW Admin Indirect	0	0	0	0	0	0	0	0	0	
28	CIP Sal Rec HPW	0	0	0	0	0	0	0	0	0	
29	HPD Police Records	0	0	0	0	0	7,321	0	3,660	0	
30	General Services	0	0	0	34,242	121,806	14,367,805	52,202	5,994,912	227,806	
31	HEC	0	0	0	0	0	0	0	0	0	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	- Tot.Current Allocations	\$180,852	\$137,898	\$64,471	\$154,711	\$2,184,646	\$25,214,551	\$1,202,415	\$11,423,580	\$2,797,726	

	Department	Solid Waste	Houston Airport System	Housing & Community Development	Library	Parks & Recreation	Health Department	Convention & Entertainmen	Fleet Management	Planning & Development Other	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 5,266	\$ 0	\$ 0	\$ 0	\$ 7,323	\$ 0	
2	Equipment Depreciation	160,210	0	0	21,654	40,176	0	0	0	0	
3	Non-Departmental-Gen Gov	1,517,633	1,905	1,997	1,505,635	1,857,998	1,170,934	28	3,121	59,352	
4	Finance Dir Office	0	0	0	0	0	0	0	0	0	
5	Finance FP&A	40,747	121,444	61,989	18,296	98,538	228,399	1,812	198,981	3,420	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	72,252	276,786	107,290	43,663	185,264	290,425	57,415	256,819	4,399	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	33,839	67,963	342,775	6,341	25,014	193,449	15	13,306	1,444	
10	Finance Perform Mgmt	10,118	30,691	35,275	3,542	7,568	24,280	10	7,966	415	
11	Finance Strat Purchasing	206,262	663,017	731,621	134,048	213,032	460,817	903	455,853	13,089	
12	ARA Director Office	0	0	0	0	0	0	0	0	0	
13	ARA Financial Svcs	0	0	0	0	0	0	0	0	0	
14	ARA Operations	1,833,318	64,969	23,093	18,759	106,093	367,887	0	84,538	1,007	
15	ARA Payroll Services	86,122	36,716-	62,658	87,520	123,187	259,502	0	74,271	6,116	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	72,195	209,623	39,924	56,060	80,573	168,280	0	78,552	3,763	
21	Mayor	91,558	245,139	66,614	93,044	130,963	275,882	0	78,959	6,502	
22	Human Resources	52,560	129,380	33,080	46,864	78,128	163,231	0	35,931	2,651	
23	Legal	120,525	131,196	176,930	170,343	239,260	55,176	0	48,543	0	
24	City Controller's Office	130,241	388,174	198,140	58,480	314,960	730,037	5,791	636,007	10,932	
25	Health Administration	0	0	0	0	0	15,280,427	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	0	0	0	596,322	
27	HPW Admin Indirect	0	0	0	0	0	0	0	0	0	
28	CIP Sal Rec HPW	0	0	0	0	0	0	0	0	0	
29	HPD Police Records	0	0	0	0	0	0	0	0	0	
30	General Services	14,077	0	0	5,780,935	273,064	5,720,251	0	190,578	0	
31	HEC	0	0	0	0	0	0	0	0	0	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	Tot.Current Allocations	\$4,441,657	\$2,293,571	\$1,881,386	\$8,050,450	\$3,773,818	\$25,388,977	\$65,974	\$2,170,748	\$709,412	

	Department	Planning & Development Spec Rev	General Debt	Finance Other	ARA Insurance	ARA BARC	ARA Parking	ARA Other	IT Public Services	Legal Insurance	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
2	Equipment Depreciation	0	0	0	0	0	0	0	0	0	
3	Non-Departmental-Gen Gov	116	110	840	24	218	288	120,047	0	96	
4	Finance Dir Office	0	0	1,593,507	0	0	0	0	0	0	
5	Finance FP&A	7,427	7,011	15,789	1,518	13,853	18,375	12,715	0	6,131	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	9,341	8,181	20,002	3,714	17,246	22,270	15,608	0	8,361	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	1,128	0	10,487	3,250	1,807	1,382	1,896	0	2,018	
10	Finance Perform Mgmt	685	0	1,602	1,974	1,098	840	783	0	1,225	
11	Finance Strat Purchasing	15,346	0	6,770	2,708	19,408	15,797	8,575	0	18,956	
12	ARA Director Office	0	0	0	50,930	1,237,575	582,813	387,960	0	0	
13	ARA Financial Svcs	0	0	0	7,724	187,711	120,999	58,845	0	0	
14	ARA Operations	1,598	0	1,995	147	3,560	182,099	1,116	0	1,547	
15	ARA Payroll Services	9,703	0	12,119	890	21,615	13,933	6,776	0	9,397	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	4,726	0	5,902	434	10,528		3,301	0	4,578	
21	Mayor	10,315	0	12,885	945	22,979	14,812	7,203	0	9,991	
22		5,696		4,752	348	8,474		2,656	0	3,684	
23	Legal	140,500		0	0	0		0	0	0	
24	City Controller's Office	23,740	22,410	50,468	4,853	44,279	58,734	40,639	0	19,596	
25	Health Administration	0		0	0	0	0	0	0	0	
26	Planning & Dev Admin	150,554	0	0	0	0	0	0	0	0	
27	HPW Admin Indirect	0	0	0	0	0	0	0	0	0	
28	CIP Sal Rec HPW	0	0	0	0	0	0	0	0	0	
29	HPD Police Records	0	0	0	0	0	0	0	0	0	
30	General Services	0	0	0	0	21,731	4,870	0	0	0	
31		0	0	0	0	0	0	0	0	0	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	Tot.Current Allocations	\$380,875	\$37,712	\$1,737,118	\$79,459	\$1,612,082	\$1,075,655	\$668,120	\$0	\$85,580	

	Department	Legal Wkr Comp	Mayor Cable TV	Mayor Other	TIRZ	HR Health Benefits	HR Long Term Disability	HPW Bldg Insp	HPW Stormwater	HPW DDSR	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
2	Equipment Depreciation	0	0	0	0	0	0	0	0	0	
3	Non-Departmental-Gen Gov	17	36	296	22,571	2,386	1	672	306	696	
4	Finance Dir Office	0	0	0	0	0	0	0	0	0	
5	Finance FP&A	1,096	2,328	18,875	1,603	152,110	81	42,812	19,470	44,359	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	1,295	3,054	27,505	1,871	215,612	180	56,330	26,240	58,083	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	29	564	46,913	0	63,764	146	10,660	5,889	10,572	
10	Finance Perform Mgmt	17	342	5,566	0	38,717	89	6,472	3,576	6,419	
11	Finance Strat Purchasing	0	8,124	152,553	1,354	37,913	903	32,947	68,152	208,970	
12	ARA Director Office	0	0	0	0	0	0	0	0	0	
13	ARA Financial Svcs	0	31,789	91,861	11,106	0	0	0	0	0	
14	ARA Operations	53	2,821	1,742	210	1,327	0	93,182	15,108	147,358	
15	ARA Payroll Services	324	3,660	10,578	1,279	8,059	0	53,548	26,425	93,446	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	158			623	3,926	0	58,817	30,875	46,782	
21	Mayor	344			1,359	8,568	0	128,383	67,394	102,111	
22		127	1,435	4,147	502	3,160	0	59,265	34,440	38,667	
23		0			0	0	0	20,464	23,901	0	
	City Controller's Office	3,502	7,440	60,331	5,123	486,189	257	136,842	62,230	141,787	
25	Health Administration	0		0	0	0	0	0	0	0	
26	Planning & Dev Admin	0	, v	0	0	0	0	0	0	0	
27	HPW Admin Indirect	0	0	0	0	0	0	322,279	172,515	280,133	
28		0	, v	0	0	0	0	0	0	0	
29	HPD Police Records	0	-		0	0	0	0	0	0	
30	General Services	0	,	0	0	0	0	0	0	0	
	HEC	0	, v	0	0	0	0	0	0	0	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	Tot.Current Allocations	\$6,962		\$1,262,055	\$47,601	\$1,021,731	\$1,657	\$1,022,673	\$556,521	\$1,179,383	

	Department	HPW Water & Sewer	HPW Houston Transtar	HPW Other	Houston Permit Center	CIP S/R Planning	CIP Sal Rec RE	CIP S/R Engrg	CIP S/R Constr	CIP S/R Eng/Const	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
2	Equipment Depreciation	0	0	0	0	0	0	0	0	0	
3	Non-Departmental-Gen Gov	3,078	50	29,727	130	0	21	24	28	33	
4	Finance Dir Office	0	0	0	0	0	0	0	0	0	
5	Finance FP&A	196,246	3,186	37,095	8,282	2	1,322	1,554	1,801	2,127	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	283,011	3,949	46,528	10,585	2	2,026	2,569	2,964	2,952	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	74,804	388	13,190	1,542	0	809	1,264	1,443	786	
10	Finance Perform Mgmt	45,204	235	3,295	936	0	491	768	876	477	
11	Finance Strat Purchasing	598,926	11,735	91,622	41,071	0	1,805	903	2,256	1,805	
12	ARA Director Office	0	0	0	0	0	0	0	0	0	
13	ARA Financial Svcs	0	0	0	0	0	0	0	0	0	
14	ARA Operations	688,635	288	254	980	0	1,490	2,127	2,228	868	
15	ARA Payroll Services	199,819	1,529	1,542	5,952	0	9,047	12,917	13,530	5,269	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	212,004	852	752	2,899	0	4,406	6,290	6,590	2,565	
21	Mayor	462,753	1,861	1,639	6,327	0	9,618	13,732	14,383	5,602	
22	Human Resources	227,291	876	13,028	2,333	0	3,547	5,065	5,304	2,066	
23	Legal	192,872	0	1,048,864	0	0	287,632	0	0	0	
24	City Controller's Office	627,264	10,182	118,565	26,471	7	4,226	4,966	5,758	6,800	
25	Health Administration	0	0	0	0	0	0	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	0	0	0	0	
27	HPW Admin Indirect	1,571,278	7,328	64,266	27,448	0	24,258	35,891	38,933	17,707	
28	CIP Sal Rec HPW	0	0	0	0	0	50,560-	72,185-	75,609-	29,449-	
29	HPD Police Records	0	0	0	0	0	0	0	0	0	
30	General Services	84,749	22,413	0	106,291	0	0	0	0	0	
31	HEC	0	0	0	0	0	0	0	0	0	
32	HPW General Fund Credit	68,926-	0	0	0	0	0	0	0	0	
	Tot.Current Allocations	\$5,399,008	\$64,872	\$1,470,367	\$241,247	\$11	\$300,138	\$15,885	\$20,485	\$19,608	

	Department	CIP S/R Geo/Env	CIP S/R Other	CIP S/R GSD	HEC-Director	HEC-IT	HEC-911 Network	HEC-Police Call Takers	HEC-HFD	HEC-Harris County	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
2	Equipment Depreciation	0	0	0	0	0	0	0	0	0	
3	Non-Departmental-Gen Gov	10	123	27	0	0	0	0	0	0	
4	Finance Dir Office	0	0	0	0	0	0	0	0	0	
5	Finance FP&A	622	7,869	1,699	0	0	0	0	0	0	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	822	9,910	2,429	0	0	0	0	0	0	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	160	1,219	746	0	0	0	0	0	0	
10	Finance Perform Mgmt	97	740	452	0	0	0	0	0	0	
11	Finance Strat Purchasing	0	4,965	0	0	0	0	0	0	0	
12	ARA Director Office	0	0	0	0	0	0	0	0	0	
13	ARA Financial Svcs	0	0	0	0	0	0	0	0	0	
14	ARA Operations	344	1,915	1,237	0	0	0	0	0	0	
15	ARA Payroll Services	2,086	11,623	7,514	0	0	0	0	0	0	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	1,016	5,662	3,660	0	0	0	0	0	0	
21	Mayor	2,218	12,357	7,988	0	0	0	0	0	0	
22	Human Resources	818	4,557	2,946	0	0	0	0	0	0	
23	Legal	0	0	0	0	0	0	0	0	0	
24	City Controller's Office	1,988	25,151	5,432	0	0	0	0	0	0	
25	Health Administration	0	0	0	0	0	0	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	0	0	0	0	
27	HPW Admin Indirect	5,289	33,206	0	0	0	0	0	0	0	
28	CIP Sal Rec HPW	11,661-	64,958-	0	0	0	0	0	0	0	
29	HPD Police Records	0	0	0	0	0	0	0	0	0	
30	General Services	0	0	0	0	0	0	0	0	0	
31	HEC	0	0	0	5,279	46,127	205,445	121,200	0	27,954	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	- Tot.Current Allocations	\$3,809	\$54,339	\$34,130	\$5,279	\$46,127	\$205,445	\$121,200	\$0	\$27,954	

	Department	HEC-Genl Svcs Dept	HEC- Homeland Security	HEC-Off of Emg Mgt	HEC-HPD	Hurricane Ike Aid & Recovery	ARRA Reimburse Fund	HR-W.C.	HITS Other	Legal Other	
1	Building Depreciation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,387	\$ 0	
2	Equipment Depreciation	0	0	0	0	0	0	0	9,730	0	
3	Non-Departmental-Gen Gov	0	0	0	0	2	4	269	762	8	
4	Finance Dir Office	0	0	0	0	0	0	0	0	0	
5	Finance FP&A	0	0	0	0	106	286	17,160	47,558	487	
6	Finance City Council	0	0	0	0	0	0	0	0	0	
7	Finance Reporting & Ops	0	0	0	0	124	333	22,892	67,698	624	
8	Finance Internal Controls	0	0	0	0	0	0	0	0	0	
9	Finance Grants	0	0	0	0	2	0	4,799	18,373	540	
10	Finance Perform Mgmt	0	0	0	0	0	0	2,914	8,477	56	
11	Finance Strat Purchasing	0	0	0	0	0	0	12,638	296,530	2,708	
12	ARA Director Office	0	0	0	0	0	0	0	0	0	
13	ARA Financial Svcs	0	0	0	0	0	0	0	0	0	
14	ARA Operations	0	0	0	0	0	0	1,519	53,579	0	
15	ARA Payroll Services	0	0	0	0	0	0	9,219	36,491	0	
16	HITS CIO	0	0	0	0	0	0	0	0	0	
17	HITS EAS	0	0	0	0	0	0	0	0	0	
18	HITS EIS	0	0	0	0	0	0	0	0	0	
19	HITS Radio	0	0	0	0	0	0	0	0	0	
20	Office Business Opportuni	0	0	0	0	0	0	4,490	68,498	0	
21	Mayor	0	0	0	0	0	0	9,801	38,795	0	
22	Human Resources	0	0	0	0	0	0	3,614	17,461	0	
23	Legal	0	0	0	0	0	0	0	258,969	0	
24	City Controller's Office	0	0	0	0	339	912	54,848	152,011	1,560	
25	Health Administration	0	0	0	0	0	0	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	0	0	0	0	
27	HPW Admin Indirect	0	0	0	0	0	0	0	0	0	
28	CIP Sal Rec HPW	0	0	0	0	0	0	0	0	0	
29	HPD Police Records	0	0	0	0	0	0	0	0	0	
30	General Services	0	0	0	0	0	0	0	407,765	0	
31	HEC	12,167	26,720	20,626	21,148	28,660	0	0	0	0	
32	HPW General Fund Credit	0	0	0	0	0	0	0	0	0	
	- Tot.Current Allocations	\$12,167	\$26,720	\$20,626	\$21,148	\$29,233	\$1,535	\$144,163	\$1,488,084		

	Department	Other	2nd Allocation Orphans	Total
1	Building Depreciation	\$ 32,158	\$ 0	\$ 107,649
2	Equipment Depreciation	0	0	1,403,051
3	Non-Departmental-Gen Gov	0	0	11,432,732
4	Finance Dir Office	0	0	1,855,183
5	Finance FP&A	0	0	1,925,839
6	Finance City Council	0	0	740,755
7	Finance Reporting & Ops	0	0	3,267,423
8	Finance Internal Controls	0	0	0
9	Finance Grants	0	0	1,255,675
10	Finance Perform Mgmt	0	0	399,668
11	Finance Strat Purchasing	0	0	5,225,153
12	ARA Director Office	0	0	2,295,422
13	ARA Financial Svcs	0	0	644,753
14	ARA Operations	426,244	0	6,427,179
15	ARA Payroll Services	0	0	3,377,713
16	HITS CIO	0	0	0
17	HITS EAS	0	0	0
18	HITS EIS	0	0	0
19	HITS Radio	0	0	0
20	Office Business Opportuni	0	0	2,370,329
21	Mayor	0	0	5,582,884
22	Human Resources	0	0	2,101,630
23	Legal	104,103	0	4,546,437
24	City Controller's Office	0	0	6,155,598
25	Health Administration	0	0	15,280,427
26	Planning & Dev Admin	0	0	746,876
27	HPW Admin Indirect	0	0	2,600,531
28	CIP Sal Rec HPW	0	0	304,422-
29	HPD Police Records	5,607,703	0	5,618,684
30	General Services	11,261	0	33,498,284
31	HEC	0	0	515,326
32	HPW General Fund Credit	0	0	68,926-
		\$6,181,469	\$0 s	\$119,001,853

BUILDING DEPRECIATION FUNCTION AND ALLOCATION BASIS

The Building Depreciation schedule provides for the allocation of General Fund building depreciation expense for FY 2021. Costs are allocated to user departments occupying City Hall, City Hall Annex, and Municipal Courts buildings. The allocation basis is the total usable square footage occupied by each department.

A. Department Costs						Dept:
Description		Amount	General Admin	City Hall	City Hall Annex	Muni Court Bldg
Personnel Costs						
Salaries	S	0	0	0	0	0
Salary % Split			.00%	.00%	.00%	.00%
Benefits	S	0	0	0	0	0
Subtotal - Personnel Costs		0	0	0	0	0
Services & Supplies Cost						
Building Depreciation	Р	507,351	0	271,077	235,778	496
Subtotal - Services & Supplies		507,351	0	271,077	235,778	496
Department Cost Total		507,351	0	271,077	235,778	496
Adjustments to Cost						
Subtotal - Adjustments		0	0	0	0	0
Total Costs After Adjustments		507,351	0	271,077	235,778	496
General Admin Distribution		0	0	0	0	0
Grand Total		\$ 507,351		\$ 271,077	\$ 235,778	\$ 496

B. Incoming Costs-(Default Spread Custom%)

Dept:1 Building Depreciation

No Indirect Costs

City Hall Allocations

04 Finance Dir Office

30 General Services

39 Dept of Neighborhoods

Department

Mayor

38 Police

45 Library

96 Other

94 HITS Other

Subtotal

21

Dept:1 Building Depreciation Units Allocation First Direct Department Second Total Billed Allocation Percent Allocation Allocation 16,035 19.6539 \$ 53,277 \$ 0 \$ 53,277 \$ 0 \$ 53,277 27,300 33.4612 90,706 0 90,706 0 90,706 24 City Controller's Office 23,567 28.8857 78,303 0 78,303 0 78,303

0

0

0

0

0

0

0

5,216

1,462

5,266

5,299

31,548

271,077

0

0

0

0

0

0

0

0

5,216

1,462

5,266

5,299

31,548

271,077

0

Direct Bills 0 0 Total \$271,077 \$271.077 --------------------_____ _____ _____

5,216

1,462

5,266

5,299

31,548

271,077

0

Basis Units: Square footage per department

1,570

1,585

1,595

9,495

81,587

440

0

1.9243

0.5393

0.0000

1.9427

1.9550

11.6379

100.0000

Source: GSD Space Allocation

ity Hall Annex Allocations						Dept:1 Building D	epreciation
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	965	0.7676	\$ 1,810	\$ 0	\$ 1,810	\$ 0	\$ 1,810
l Mayor	8,889	7.0704	16,670	0	16,670	0	16,670
3 Legal	63,910	50.8344	119,856	0	119,856	0	119,856
) General Services	18,043	14.3515	33,838	0	33,838	0	33,838
5 City Secretary	5,540	4.4065	10,390	0	10,390	0	10,390
7 City Council	19,707	15.6751	36,958	0	36,958	0	36,958
9 Dept of Neighborhoods	4,438	3.5300	8,323	0	8,323	0	8,323
Fleet Management	3,905	3.1061	7,323	0	7,323	0	7,323
HITS Other	0	0.0000	0	0	0	0	0
Other	325	0.2585	610	0	610	0	610
Subtotal	125,722	100.0000	235,778	0	235,778	0	235,778
Direct Bills					0		0
Total					\$235,778		\$235,778

Basis Units: Square footage per department Source: GSD Space Allocation

Muni Court Bldg Allocations

Dept:1 Building Depreciation

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
3 Legal	3,884	5.2489	\$ 26	\$ 0	\$ 26	\$ 0	\$ 26
3 Police	2,391	3.2312	16	0	16	0	16
l Municipal Court	54,562	73.7354	366	0	366	0	366
4 HITS Other	13,160	17.7845	88	0	88	0	88
Subtotal	73,997	100.0000	496	0	496	0	496
Direct Bills					0		0
Total					\$496		\$496

Basis Units: Square footage per department

Source: GSD Space Allocation

Allocation Summary

Dept:1 Building Depreciation

Department	City Hall	City Hall Annex	Muni Court Bldg	Total
Direct Billed	\$0	\$0	\$0	\$0
4 Finance Dir Office	53,277	1,810	0	55,087
1 Mayor	90,706	16,670	0	107,376
3 Legal	0	119,856	26	119,882
4 City Controller's Office	78,303	0	0	78,303
0 General Services	5,216	33,838	0	39,054
6 City Secretary	0	10,390	0	10,390
7 City Council	0	36,958	0	36,958
8 Police	1,462	0	16	1,478
9 Dept of Neighborhoods	0	8,323	0	8,323
1 Municipal Court	0	0	366	366
5 Library	5,266	0	0	5,266
9 Fleet Management	0	7,323	0	7,323
4 HITS Other	5,299	0	88	5,387
6 Other	31,548	610	0	32,158
Total	\$ 271,077	\$ 235,778	\$ 496	\$ 507,351

EQUIPMENT DEPRECIATION FUNCTION AND ALLOCATION BASIS

The Equipment Depreciation schedule provides the allocation of General Fund equipment fixed asset depreciation expense for FY 2021. The equipment usage charge is allocated to user departments based upon the equipment usage allowance (current year depreciation) per department.

A. Department Costs

Dept:2 Equipment Depreciation

Equip Deprec	General Admin	Amount		Description
				Personnel Costs
0	0	0	S	Salaries
.00%	.00%			Salary % Split
0	0	0	S	Benefits
0	0	0		Subtotal - Personnel Costs
				Services & Supplies Cost
1,466,574	0	1,466,574	P	Equip Use
1,466,574	0	1,466,574		Subtotal - Services & Supplies
1,466,574	0	1,466,574		Department Cost Total
		·		Adjustments to Cost
0	0			Subtotal - Adjustments
1,466,574	0	1,466,574		Total Costs After Adjustments
0	0			General Admin Distribution
\$ 1,466,574		\$ 1,466,574		Grand Total

B. Incoming Costs-(Default Spread Custom%)

Dept:2 Equipment Depreciation

No Indirect Costs

Equip Deprec Allocations

Dept:2 Equipment Depreciation

	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
12	ARA Director Office	300	0.0205	\$ 300	\$ 0	\$ 300	\$ 0	\$ 300
25	Health Administration	49,911	3.4032	49,911	0	49,911	0	49,911
28	CIP Sal Rec HPW	2,862	0.1951	2,862	0	2,862	0	2,862
30	General Services	10,450	0.7125	10,450	0	10,450	0	10,450
37	City Council	63,357	4.3201	63,357	0	63,357	0	63,357
38	Police	515,511	35.1507	515,511	0	515,511	0	515,511
39	Dept of Neighborhoods	2,653	0.1809	2,653	0	2,653	0	2,653
40	Fire	589,760	40.2134	589,760	0	589,760	0	589,760
42	Solid Waste	160,210	10.9241	160,210	0	160,210	0	160,210
45	Library	21,654	1.4765	21,654	0	21,654	0	21,654
46	Parks & Recreation	40,176	2.7394	40,176	0	40,176	0	40,176
94	HITS Other	9,730	0.6635	9,730	0	9,730	0	9,730
	Subtotal	1,466,574	100.0000	1,466,574	0	1,466,574	0	1,466,574
	Direct Bills					0		0
	Total					\$1,466,574		\$1,466,574

Basis Units: Current year depreciation by department Source: Asset Report

Allocation Summary

Dept:2 Equipment Depreciation

	Department	Equip Deprec	Total
0	Direct Billed	\$0	\$0
12	ARA Director Office	300	300
25	Health Administration	49,911	49,911
28	CIP Sal Rec HPW	2,862	2,862
30	General Services	10,450	10,450
37	City Council	63,357	63,357
38	Police	515,511	515,511
39	Dept of Neighborhoods	2,653	2,653
40	Fire	589,760	589,760
42	Solid Waste	160,210	160,210
45	Library	21,654	21,654
46	Parks & Recreation	40,176	40,176
94	HITS Other	9,730	9,730
	Total	\$ 1,466,574	\$ 1,466,574

GENERAL CITYWIDE SERVICES (NON-DEPARTMENTAL) FUNCTION AND ALLOCATION BASIS

The General Citywide Services account includes citywide costs that are not attributable to any specific department. The cost allocation bases are as follows:

- Insurance, Civilian Retirement City contribution for health insurance for civilian retirees for all General Fund departments are allocated based upon the number of General Fund civilian FTE positions.
- **Membership** Membership fees to organizations that benefit the entire City are allocated based upon the number of FTE positions in General Fund departments.
- **Consulting Services** Consulting services that benefit the entire City, e.g. annual audit and special studies performed are allocated based on the total number of revenue, expenditure, and purchasing transactions by department.
- Interest Charges Interest expense for tax and revenue anticipation notes are allocated based on departmental General Fund operating expenditures.
- Other Miscellaneous Other general expenditures (i.e. Metro commuter pass, and miscellaneous other services) are allocated based on General Fund operating expenditures.
- Claims and Judgments Claims and settlements for General Fund departments are allocated based on the dollar amount related to litigation and payment of claims for General Fund departments.
- Elections Cost of all city elections are allocated based on the number of elected City officials.
- Legal Services Contracts/Lobby The cost of outside legal services including lobbying are allocated based on the number of FTE positions by department.
- 611 Walker Rent Real estate rental costs for General Fund departments located in 611 Walker are allocated to those departments based on their occupied square footage.
- Department Specific The cost of specific services is allocated based on the dollars expended by department.
- General Government Costs such as fund transfers, appraisal fees, and other expenses deemed as general government in nature are not allocated in this plan.

Department Costs						1	Dept:3 Non-Departmental-	}en Gov
scription		Amount	General Admin	Insurance Retirees	Memberships	Consulting Services	Interest Costs	
Personnel Costs								
Salaries	S	0	0	0	0	0	0	
Salary % Split			.00%	.00%	.00%	.00%	.00%	
Benefits	P	0	0	0	0	0	0	
Subtotal - Personnel Costs		0	0	0	0	0	0	
Services & Supplies Cost			0	0	0	0	0	
Advertising	Р	186,776	0	0	0	0	Ő	
Print Shop Sycs	P	1,797	0	0	0	0	Ő	
Pub & Printed Materi	P	0	0	0	ů 0	0	ů	
Other Interest	P	1,057,166	0	0	0	0	1,057,166	
Hlth Ins Retire	P	13,286,536	0	13,286,536	0	0	_,,	
Pension-Civilian	P	0	0	0	0	0	0	
Pension-Legacy-Civil	P	160	0	0	0	0	0	
Workers Comp-Civ Clm	P	2,870	0	0	0	0	0	
Health Ins-Act	Р	0	0	0	0	0	0	
Mgt Consultant	Р	1,290,043	0	0	0	33,601	0	
MISC Support Svs	Р	0	0	0	0	0	0	
Banking Services	P	72,217	0	0	0	0	0	
Real Estate	Р	. 0	0	0	0	0	0	
Application Services	Р	0	0	0	0	0	0	
Ltd purpose	Р	66,151,395	0	0	0	0	0	
Criminal Intell	Р	0	0	0	0	0	0	
Tax Appraisal	Р	10,372,051	0	0	0	0	0	
Tax Refunds	Р	0	0	0	0	0	0	
Mgmt Initiative/Cons	Р	0	0	0	0	0	0	
Elections	Р	807,290	0	0	0	0	0	
Contributions	Р	0	0	0	0	0	0	
Membership	Р	348,315	0	0	348,315	0	0	
Food Supplies	Р	0	0	0	0	0	0	
AudioVisual Supplies	P	0	0	0	0	0	0	

A. Department Costs

Dept:3 Non-Departmental-Gen Gov

scription		Amount	General Admin	Insurance Retirees	Memberships	Consulting Service:	
Early Pymt Discount	Р	10,639-	0	0	0	0	0
Voice Svcs	P	0	0	0	0	0	0
Legal Svcs	P	971,945	0	0	0	0	0
Metro Commut	P	119,561	0	0	0	0	0
Misc Other Svcs	Р	1,742,459	0	0	0	0	0
Claims & Judgements	P	12,396,045	0	0	0	0	0
Other IntfdSvcs	Р	1,388,137	0	0	0	0	0
Intfd Engr Services	Ρ	0	0	0	0	0	0
Transfer to Spec Rev	Ρ	16,988,027	0	0	0	0	0
Transf - Spec Nonrecr	Р	0	0	0	0	0	0
Transfer to Component	Р	28,864,214	0	0	0	0	0
Transfer to Ike Fund	Р	0	0	0	0	0	0
Ch380 Trans Other Fd	Р	27,085,763	0	0	0	0	0
Transfer to CAP Proj	Р	0	0	0	0	0	0
Voice Labor	Р	0	0	0	0	0	0
Eng Services	Р	0	0	0	0	0	0
Travel- Non Training	Ρ	0	0	0	0	0	0
Subtotal - Services & Supplies	_	183,122,128	0	13,286,536	348,315	33,601	1,057,166
Department Cost Total		183,122,128	0	13,286,536	348,315	33,601	1,057,166
Adjustments to Cost	_						
Subtotal - Adjustments			0	0	0	0	0
Total Costs After Adjustments		183,122,128	0	13,286,536	348,315	33,601	1,057,166
General Admin Distribution			0	0	0	0	0
Grand Total	-	\$ 183,122,128	0	\$ 13,286,536	\$ 348,315	\$ 33,601	\$ 1,057,166

not allocated

A. Department Costs						I	Dept:3 Non-Departmental-Gen Gov
Description		Amount	Other Misc	Claims & Judge	Elections	Non-Dpt. Legal Svcs/Lobby	Walker Rent
Personnel Costs							
Salaries	S	0	0	0	0	0	0
Salary % Split			.00%	.00%	.00%	.00%	.00%
Benefits	Р	0	0	0	0	0	0
Subtotal - Personnel Costs		0	0	0	0	0	0
Services & Supplies Cost			0	0	0	0	0
Advertising	P	186,776	0	0	0	0	0
Print Shop Svcs	P P	186,776	0	0	0	0	0
Print Shop Sves Pub & Printed Materi	P	1,797	0	0	0	0	0
Other Interest	P	1,057,166	0	0	0	0	0
Hlth Ins Retire	P	13,286,536	0	0	0	0	Ŭ
Pension-Civilian	P	13,200,330	0	0	0	0	Ŭ
Pension-Legacy-Civil	P	160	0	0	0	0	Ő
Workers Comp-Civ Clm	P	2,870	0	0	0	0	ő
Health Ins-Act	P	2,0,0	0	0	0	0	Ő
Mgt Consultant	P	1,290,043	0	0	0	0	0
MISC Support Svs	P	0	0	0	0	0	0
Banking Services	P	72,217	72,217	0	0	0	0
Real Estate	Р	0	0	0	0	0	0
Application Services	Р	0	0	0	0	0	0
Ltd purpose	P	66,151,395	0	0	0	0	0
Criminal Intell	P	0	0	0	0	0	0
Tax Appraisal	Р	10,372,051	0	0	0	0	0
Tax Refunds	Р	0	0	0	0	0	0
Mgmt Initiative/Cons	Р	0	0	0	0	0	0
Elections	Р	807,290	0	0	807,290	0	0
Contributions	P	0	0	0	0	0	0
Membership	P	348,315	0	0	0	0	0
Food Supplies	P	0	0	0	0	0	0
AudioVisual Supplies	P	0	0	0	0	0	0

Department Costs							Dept:3 Non-Departmental-Gen G
scription		Amount	Other Misc	Claims & Judge	Elections	Non-Dpt. Legal Svcs/Lobby	Walker Rent
Early Pymt Discount	Р	10,639-	0	0	0	0	0
Voice Svcs	Р	0	0	0	0	0	0
Legal Svcs	Р	971,945	0	0	0	971,945	0
Metro Commut	P	119,561	119,561	0	0	0	0
Misc Other Svcs	Р	1,742,459	0	0	0	0	0
Claims & Judgements	Р	12,396,045	0	12,396,045	0	0	0
Other IntfdSvcs	P	1,388,137	0	0	0	0	0
Intfd Engr Services	Р	0	0	0	0	0	0
Transfer to Spec Rev	Р	16,988,027	0	0	0	0	0
Transf - Spec Nonrecr	Р	0	0	0	0	0	0
Transfer to Component	Р	28,864,214	0	0	0	0	0
Transfer to Ike Fund	Р	0	0	0	0	0	0
Ch380 Trans Other Fd	Р	27,085,763	0	0	0	0	0
Transfer to CAP Proj	Р	0	0	0	0	0	0
Voice Labor	Р	0	0	0	0	0	0
Eng Services	Р	0	0	0	0	0	0
Travel- Non Training	Р	0	0	0	0	0	0
Subtotal - Services & Supplies	-	183,122,128	191,778	12,396,045	807,290	971,945	0
Department Cost Total		183,122,128	191,778	12,396,045	807,290	971,945	0
Adjustments to Cost Subtotal - Adjustments	-		0	0	0	0	0
Total Costs After Adjustments		183,122,128	191,778	12,396,045	807,290	971,945	0
General Admin Distribution	_		0	0	0	0	0
Grand Total		\$ 183,122,128	\$ 191,778	\$ 12,396,045	\$ 807,290	\$ 971,945	0

not allocated not allocated not allocated

A. Department Costs

Description		Amount	Dept Specific	Gen Govt
Personnel Costs				
Salaries	S	0	0	0
Salary % Split	2	Ŭ	.00%	.00%
Benefits	P	0	0	0
Denerred	- <u>-</u>			
Subtotal - Personnel Costs		0	0	0
Services & Supplies Cost			0	0
Advertising	Р	186,776	0	186,776
Print Shop Svcs	Р	1,797	0	1,797
Pub & Printed Materi	Р	0	0	0
Other Interest	Р	1,057,166	0	0
Hlth Ins Retire	Р	13,286,536	0	0
Pension-Civilian	Р	0	0	0
Pension-Legacy-Civil	Р	160	0	160
Workers Comp-Civ Clm	Р	2,870	0	2,870
Health Ins-Act	Р	0	0	0
Mgt Consultant	Р	1,290,043	1,256,442	0
MISC Support Svs	Р	0	0	0
Banking Services	Р	72,217	0	0
Real Estate	Р	0	0	0
Application Services	Р	0	0	0
Ltd purpose	Р	66,151,395	0	66,151,395
Criminal Intell	Р	0	0	0
Tax Appraisal	Р	10,372,051	0	10,372,051
Tax Refunds	Р	0	0	0
Mgmt Initiative/Cons	Р	0	0	0
Elections	Р	807,290	0	0
Contributions	Р	0	0	0
Membership	Р	348,315	0	0
Food Supplies	Р	0	0	0
AudioVisual Supplies	Р	0	0	0

A. Department Costs

Description Amount Dept Specific Gen Govt Early Pymt Discount Р 10,639-0 10,639-Voice Svcs 0 0 Ρ 0 971,945 Legal Svcs Ρ 0 0 Metro Commut Ρ 119,561 0 0 Misc Other Svcs Р 1,742,459 160,057 1,582,402 12,396,045 Claims & Judgements Ρ 0 0 1,388,137 Other IntfdSvcs Ρ 1,388,137 0 Intfd Engr Services Ρ 0 0 0 Transfer to Spec Rev 16,988,027 0 16,988,027 Ρ Transf - Spec Nonrecr Ρ 0 0 0 Transfer to Component 28,864,214 0 28,864,214 Ρ Transfer to Ike Fund Ρ 0 0 0 Ch380 Trans Other Fd Ρ 27,085,763 0 27,085,763 Transfer to CAP Proj Ρ 0 0 0 Voice Labor Ρ 0 0 0 Eng Services Р 0 0 0 Travel- Non Training 0 0 0 Ρ Subtotal - Services & Supplies 1,416,499 152,612,953 183,122,128 183,122,128 1,416,499 152,612,953 Department Cost Total Adjustments to Cost Subtotal - Adjustments 0 0 Total Costs After Adjustments 183,122,128 1,416,499 152,612,953 General Admin Distribution 0 0 Grand Total \$ 183,122,128 \$ 1,416,499 \$ 152,612,953

not allocated

B. Incoming Costs-(Default Spread Expense%)

Department	First Incoming	Second Incoming	Insurance Retirees	Memberships	Consulting Services	Interest Costs	Other Misc	
3 Consulting Services	\$ 0	\$ 877	\$ 64	\$ 2	\$ 0	\$5	\$ 1	
3 Other Misc	0	8,605	624	16	2	50	9	
Subtotal - Non-Dept-Gen Gov	0	9,482	688	18	2	55	10	
5 Financial Plg & Analysis	0	53,378	3,873	102	10	308	56	
Subtotal - Fin Plg & Analysis	0	53,378	3,873	102	10	308	56	
Gen Acctng	0	34,197	2,481	65	6	197	36	
7 Fixed Assets	0	0	0	0	0	0	0	
Auditing Svcs	0	28,923	2,099	55	5	167	30	
Fin Operations	0	8,147	591	16	1	47	9	
Subtotal - Fin Reporting & Ops	0	71,267	5,171	136	13	411	75	
3 Internal Controls	0	0	0	0	0	0	0	
Subtotal - Fin Int Controls	0	0	0	0	0	0	0	
Grants Mgmt	0	6,125	444	12	1	35	6	
Cost Accounting	0	6,589	478	13	1	38	7	
Trust Funds Mgmt (TFM)	0	7,095	515	14	1	41	7	
Subtotal - Fin Grants	0	19,809	1,437	38	4	114	21	
0 Perf Mgmt Svcs	0	8,335	605	16	2	48	9	
Subtotal - Fin Perform Mgmt	0	8,335	605	16	2	48	9	
1 Purchasing	0	42,852	3,109	82	8	247	45	
Subtotal - Fin SPD	0	42,852	3,109	82	8	247	45	
.8 Enterprise Optns	0	0	0	0	0	0	0	
Subtotal - HITS EIS	0	0	0	0	0	0	0	
4 Controller Fin Svcs	0	175,447	12,730	334	32	1,013	184	
Subtotal - City Controller's	0	175,447	12,730	334	32	1,013	184	
30 Design & Const	0	74,281	5,390	141	14	429	78	
Subtotal - General Services	0	74,281	5,390	141	14	429	78	
	0	454,851	33,002	865	83	2,626	476	
Total Allocated		\$ 183,576,979	\$ 13,319,538 7.26%	\$ 349,180 0.19%	\$ 33,684 0.02%	\$ 1,059,792 0.58%	\$ 192,254 0.10%	

B. Incoming Costs-(Default Spread Expense%)

Department	First Incoming	Second Incoming	Claims & Judge	Elections	Non-Dpt Legal	Walker Rent	Dept Specific	
3 Consulting Services	\$ 0	\$ 877	\$ 59	\$ 4	\$5	\$ 0	\$ 7	
3 Other Misc	0	8,605	583	38	46	0	67	
Subtotal - Non-Dept-Gen Gov	0	9,482	642	42	50	0	73	
5 Financial Plg & Analysis	0	53,378	3,613	235	283	0	413	
Subtotal - Fin Plg & Analysis	0	53,378	3,613	235	283	0	413	
7 Gen Acctng	0	34,197	2,315	151	182	0	265	
7 Fixed Assets	0	0	0	0	0	0	0	
7 Auditing Svcs	0	28,923	1,958	128	154	0	224	
7 Fin Operations	0	8,147	551	36	43	0	63	
Subtotal - Fin Reporting & Ops	0	71,267	4,824	314	378	0	551	
3 Internal Controls	0	0	0	0	0	0	0	
Subtotal - Fin Int Controls	0	0	0	0	0	0	0	
9 Grants Mgmt	0	6,125	415	27	33	0	47	
Cost Accounting	0	6,589	446	29	35	0	51	
Trust Funds Mgmt (TFM)	0	7,095	480	31	38	0	55	
Subtotal - Fin Grants	0	19,809	1,341	87	105	0	153	
.0 Perf Mgmt Svcs	0	8,335	564	37	44	0	64	
Subtotal - Fin Perform Mgmt	0	8,335	564	37	44	0	64	
1 Purchasing	0	42,852	2,901	189	227	0	331	
Subtotal - Fin SPD	0	42,852	2,901	189	227	0	331	
8 Enterprise Optns	0	0	0	0	0	0	0	
Subtotal - HITS EIS	0	0	0	0	0	0	0	
4 Controller Fin Svcs	0	175,447	11,877	773	931	0	1,357	
Subtotal - City Controller's	0	175,447	11,877	773	931	0	1,357	
30 Design & Const	0	74,281	5,028	327	394	0	575	
Subtotal - General Services	0	74,281	5,028	327	394	0	575	
- Total Incoming	0	454,851	30,790	2,005	2,414	0	3,518	
C. Total Allocated		\$ 183,576,979	\$ 12,426,835 6.77%	\$ 809,295 0.44%	\$ 974,359 0.53%		\$ 1,420,017 0.77%	

B. Incoming Costs-(Default Spread Expense%)

	Department	First Incoming	Second Incoming	Gen Govt
3	Consulting Services	\$ 0	\$ 877	\$ 731
3	Other Misc	0	8,605	7,171
	Subtotal - Non-Dept-Gen Gov	0	9,482	7,902
	Subtotal Non Dept Gen Gov	Ŭ	5,402	1,502
5		0	53,378	44,485
	Subtotal - Fin Plg & Analysis	0	53,378	44,485
7	Gen Acctng	0	34,197	28,500
7	Fixed Assets	0	0	0
7	Auditing Svcs	0	28,923	24,104
7	Fin Operations	0	8,147	6,790
	Subtotal - Fin Reporting & Ops	0	71,267	59,393
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Grants Mgmt	0	6,125	5,105
9	Cost Accounting	0	6,589	5,491
9	Trust Funds Mgmt (TFM)	0	7,095	5,913
	Subtotal - Fin Grants	0	19,809	16,509
		Ŭ	19,009	20,000
10	Perf Mgmt Svcs	0	8,335	6,946
	Subtotal - Fin Perform Mgmt	0	8,335	6,946
		Ŭ	0,000	0,010
11	Purchasing	0	42,852	35,713
	Subtotal - Fin SPD	0	42,852	35,713
		-	,-52	,
18	Enterprise Optns	0	0	0
-	Subtotal - HITS EIS	0	0	0
	Sabtesar Hilb Hib	v	0	U
24	Controller Fin Svcs	0	175,447	146,216
	Subtotal - City Controller's	0	175,447	146,216
		Ŭ	1.0,11	110,110
30	Design & Const	0	74,281	61,905
	Subtotal - General Services	0	74,281	61,905
		-	,_01	,-00
	_			
	Total Incoming	0	454,851	379,070
	_			
с.	Total Allocated	2	\$ 183,576,979	\$ 152,992,023
				83.34%

Insurance Retirees Allocations

Dept:3 Non-Departmental-Gen Gov

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
04 Finance Dir Office	6.91	0.1860	\$ 24,717	\$ 0	\$ 24,717	\$ 61	\$ 24,778	
05 Finance Financial Plg & Analys	12.62	0.3398	45,141	0	45,141	112	45,253	
06 Finance City Council	4.92	0.1325	17,599	0	17,599	44	17,643	
07 Finance Reporting & Ops	17.00	0.4577	60,808	0	60,808	151	60,959	
08 Finance Internal Controls	0.00	0.0000	0	0	0	0	0	
09 Finance Grants	9.27	0.2496	33,159	0	33,159	82	33,241	
10 Finance Rev Perform Mgmnt	2.80	0.0754	10,016	0	10,016	25	10,041	
11 Finance Strat Purchasing	36.24	0.9756	129,629	0	129,629	322	129,951	
12 ARA Director Office	8.14	0.2191	29,117	0	29,117	72	29,189	
13 ARA Financial Services	6.00	0.1615	21,462	0	21,462	53	21,515	
14 ARA Operations	80.83	2.1761	289,126	0	289,126	718	289,844	
15 ARA Payroll Services	36.73	0.9888	131,382	0	131,382	326	131,708	
20 Office Business Opportunity	33.96	0.9143	121,474	0	121,474	302	121,776	
21 Mayor	34.28	0.9229	122,618	0	122,618	305	122,923	
22 Human Resources	14.17	0.3815	50,686	0	50,686	126	50,812	
23 Legal	102.68	2.7643	367,283	0	367,283	912	368,195	
24 City Controller's Office	50.02	1.3466	178,920	0	178,920	444	179,364	
25 Health Administration	44.38	1.1948	158,746	0	158,746	394	159,140	
26 Planning & Dev Admin	8.01	0.2156	28,651	0	28,651	71	28,722	
29 HPD Police Records	73.93	1.9903	264,445	0	264,445	657	265,102	
30 General Services	136.11	3.6643	486,861	0	486,861	1,209	488,070	
33 Finance Public Fin	5.71	0.1537	20,424	0	20,424	51	20,475	
34 Finance Treasury	4.00	0.1077	14,308	0	14,308	36	14,344	
35 ARA Regulatory	3.08	0.0829	11,017	0	11,017	27	11,044	
36 City Secretary	7.01	0.1887	25,074	0	25,074	62	25,136	
37 City Council	72.84	1.9610	260,546	0	260,546	647	261,193	
38 Police	755.78	20.3469	2,703,400	0	2,703,400	6,715	2,710,115	
39 Dept of Neighborhoods	85.55	2.3032	306,010	0	306,010	760	306,770	
40 Fire	89.41	2.4071	319,817	0	319,817	794	320,611	
41 Municipal Court	241.11	6.4911	862,442	0	862,442	2,142	864,584	
42 Solid Waste	417.48	11.2393	1,493,312	0	1,493,312	3,709	1,497,021	
44 Housing & Community Dev	0.27	0.0073	966	0	966	2	968	
45 Library	415.61	11.1889	1,486,623	0	1,486,623	3,693	1,490,316	
46 Parks & Recreation	512.26	13.7909	1,832,337	0	1,832,337	4,551	1,836,888	
47 Health Department	322.17	8.6734	1,152,391	0	1,152,391	2,862	1,155,253	
50 Planning & Dev Other	16.36	0.4404	58,519	0	58,519	145	58,664	
53 Finance Other	0.16	0.0043	572	0	572	145	573	
57 ARA Other	33.06	0.8900	118,255	0	118,255	294	118,549	
58 IT Public Services	0.00	0.0000	110,255	0	110,255	0	110,549	
62 Mayor Other	0.00	0.0000	0	0	0	0	0	
63 TIRZ	6.24	0.1680	22,320	0	22,320	55	22,375	
71 HPW Other	7.37	0.1984	26,362	0	26,362	65	26,427	
94 HITS Other	0.00	0.0000	20,302	0	20,302	0	20,427	
Subtotal	3,714.47	100.0000	13,286,535	0	13,286,535	33,002	13,319,537	
Direct Bills					0		0	
Total					\$13,286,535		\$ 13,319,537	

Basis Units: Number of General Fund civilian full time equivalents (FTE) Source: COH FTE Report

Memberships Allocations

Dept:3 Non-Departmental-Gen Gov

Department	Units	Allocation	First	Direct	Department	Second	Total
		Percent	Allocation	Billed	Allocation	Allocation	
4 Finance Dir Office	6.91	0.0544	\$ 190	\$ 0	\$ 190	\$ 0	\$ 190
5 Finance Financial Plg & Analys	12.62	0.0994	346	0	346	1	347
6 Finance City Council	4.92	0.0388	135	0	135	0	135
7 Finance Reporting & Ops	17.00	0.1339	467	0	467	1	468
8 Finance Internal Controls	0.00	0.0000	0	0	0	0	0
9 Finance Grants	9.27	0.0730	254	0	254	1	255
0 Finance Rev Perform Mgmnt	2.80	0.0221	77	0	77	0	77
1 Finance Strat Purchasing	36.24	0.2855	995	0	995	2	997
2 ARA Director Office	8.14	0.0641	223	0	223	1	224
3 ARA Financial Services	6.00	0.0473	165	0	165	0	165
4 ARA Operations	80.83	0.6369	2,218	0	2,218	6	2,224
5 ARA Payroll Services	36.73	0.2894	1,008	0	1,008	3	1,011
) Office Business Opportunity	33.96	0.2676	932	0	932	2	934
Mayor	34.28	0.2701	941	0	941	2	943
2 Human Resources	14.17	0.1116	389	0	389	1	390
3 Legal	102.68	0.8090	2,818	0	2,818	7	2,825
4 City Controller's Office	50.02	0.3941	1,373	0	1,373	3	1,376
5 Health Administration	44.38	0.3497	1,218	0	1,218	3	1,221
5 Planning & Dev Admin	8.01	0.0631	220	0	220	1	221
9 HPD Police Records	73.93	0.5825	2.029	0	2,029	5	2.034
) General Services	136.11	1.0724	3,735	0	3,735	9	3,744
	5.71			0		0	
		0.0450	157	0	157		157
Finance Treasury	4.00	0.0315	110	-	110	0	110
ARA Regulatory	3.08	0.0243	85	0	85	0	85
5 City Secretary	7.01	0.0552	192	0	192	0	192
City Council	72.84	0.5739	1,999	0	1,999	5	2,004
B Police	6,007.16	47.3319	164,864	0	164,864	410	165,274
Dept of Neighborhoods	85.55	0.6741	2,348	0	2,348	6	2,354
) Fire	3,815.12	30.0603	104,705	0	104,705	260	104,965
Municipal Court	241.11	1.8998	6,617	0	6,617	16	6,633
Solid Waste	417.48	3.2894	11,458	0	11,458	28	11,486
Housing & Community Dev	0.27	0.0021	7	0	7	0	7
5 Library	415.61	3.2747	11,406	0	11,406	28	11,434
Parks & Recreation	512.26	4.0362	14,059	0	14,059	35	14,094
7 Health Department	322.17	2.5385	8,842	0	8,842	22	8,864
) Planning & Dev Other	16.36	0.1289	449	0	449	1	450
Finance Other	0.16	0.0013	4	0	4	0	4
7 ARA Other	33.06	0.2605	907	0	907	2	909
3 IT Public Services	0.00	0.0000	0	0	0	0	0
Mayor Other	0.00	0.0000	0	0	0	0	0
3 TIRZ	6.24	0.0492	171	0	171	0	171
HPW Other	7.37	0.0581	202	0	202	1	203
HITS Other	0.00	0.0000	0	0	0	0	0
Subtotal	12,691.56	100.0000	348,315	0	348,315	865	349,180
Direct Bills					0		0
Total					\$348,315		\$ 349,180

Basis Units: Number of General Fund FTE positions Source: COH FTE Report

Consi	ulting Services Allocations						Dept:3 Non-Departmen	tal-Gen Gov
1	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
03 1	Non-Departmental-Gen Gov	52,290	2.6103	\$ 877	\$ 0	\$ 877	\$ 0	\$ 877
04 1	Finance Dir Office	1,979	0.0988	33	0	33	0	33
05 1	Finance Financial Plg & Analys	443	0.0221	7	0	7	0	7
06 1	Finance City Council	605	0.0302	10	0	10	0	10
7 1	Finance Reporting & Ops	1,773	0.0885	30	0	30	0	30
)8 1	Finance Internal Controls	0	0.0000	0	0	0	0	0
)9 1	Finance Grants	719	0.0359	12	0	12	0	12
LO 1	Finance Rev Perform Mgmnt	318	0.0159	5	0	5	0	5
L1 1	Finance Strat Purchasing	715	0.0357	12	0	12	0	12
L2 /	ARA Director Office	4,183	0.2088	70	0	70	0	70
13 2	ARA Financial Services	451	0.0225	8	0	8	0	8
L4 2	ARA Operations	4,539	0.2266	76	0	76	0	76
L5 i	ARA Payroll Services	687	0.0343	12	0	12	0	12
20 (Office Business Opportunity	4,336	0.2165	73	0	73	0	73
21 I	Mayor	5,163	0.2577	87	0	87	0	87
22 1	Human Resources	50,679	2.5299	850	0	850	2	852
23 1	Legal	6,292	0.3141	106	0	106	0	106
4 (City Controller's Office	4,162	0.2078	70	0	70	0	70
25 1	Health Administration	19,347	0.9658	325	0	325	1	326
6 1	Planning & Dev Admin	1,665	0.0831	28	0	28	0	28
28 (CIP Sal Rec HPW	2,887	0.1441	48	0	48	0	48
9 1	HPD Police Records	1,213	0.0606	20	0	20	0	20
0 0	General Services	36,257	1.8099	608	0	608	2	610
33 1	Finance Public Fin	401	0.0200	7	0	7	0	7
34 1	Finance Treasury	1,591	0.0794	27	0	27	0	27
5 2	ARA Regulatory	1,668	0.0833	28	0	28	0	28
36 (City Secretary	1,675	0.0836	28	0	28	0	28
7 (City Council	25,924	1.2941	435	0	435	1	436
8 1	Police	196,670	9.8177	3,299	0	3,299	8	3,307
89 I	Dept of Neighborhoods	7,166	0.3577	120	0	120	0	120
0 1	Fire	173,127	8.6424	2,904	0	2,904	7	2,911
1 1	Municipal Court	20,106	1.0037	337	0	337	1	338
2	Solid Waste	38,003	1.8971	637	0	637	2	639
3 1	Houston Airport System (HAS)	113,265	5.6541	1,900	0	1,900	5	1,905
4 1	Housing & Community Dev	57,815	2.8861	970	0	970	2	972
15 1	Library	17,064	0.8518	286	0	286	1	287
16 1	Parks & Recreation	91,902	4.5877	1,542	0	1,542	4	1,546
7 1	Health Department	213,017	10.6337	3,573	0	3,573	9	3,582
8 (Convention & Entertainment	1,690	0.0844	28	0	28	0	28
9 1	Fleet Management	185,580	9.2641	3,113	0	3,113	8	3,121
0 1	Planning & Dev Other	3,190	0.1592	54	0	54	0	54
1 1	Planning & Dev Spec Rev	6,927	0.3458	116	0	116	0	116
52 (General Debt	6,539	0.3264	110	0	110	0	110
53 1	Finance Other	14,726	0.7351	247	0	247	1	248
54 2	ARA Insurance	1,416	0.0707	24	0	24	0	24
5 2	ARA BARC	12,920	0.6450	217	0	217	1	218
56 i	ARA Parking	17,138	0.8555	287	0	287	1	288
57 2	ARA Other	11,858	0.5919	199	0	199	1	200
		0	0.0000	0	0	0	0	0

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59 Legal Insurance

60 Legal Wkr Comp

61 Mayor Cable TV

64 HR Health Benefits

65 HR Long Term Disability

62 Mayor Other

63 TIRZ

5,718

1,022

2,171

17,604

1,495

75

141,865

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0.0510

0.1084

0.8788

0.0746

7.0818

0.0037

Consulting	Services	Allocations
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Dept:3 Non-Departmental-Gen Gov

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
66 HPW Bldg Insp	39,929	1.9932	670	0	670	2	672	
57 HPW Stormwater	18,158	0.9064	305	0	305	1	306	
58 HPW DDSR	41,372	2.0653	694	0	694	2	696	
59 HPW Water & Sewer	183,029	9.1367	3,070	0	3,070	8	3,078	
70 HPW Houston Transtar	2,971	0.1483	50	0	50	0	50	
71 HPW Other	34,596	1.7270	580	0	580	1	581	
72 Houston Permit Center	7,724	0.3856	130	0	130	0	130	
73 CIP S/R Planning	2	0.0001	0	0	0	0	0	
74 CIP Sal Rec RE	1,233	0.0616	21	0	21	0	21	
75 CIP S/R Engrg	1,449	0.0723	24	0	24	0	24	
76 CIP S/R Constr	1,680	0.0839	28	0	28	0	28	
77 CIP S/R Eng/Const	1,984	0.0990	33	0	33	0	33	
78 CIP S/R Geo/Env	580	0.0290	10	0	10	0	10	
79 CIP S/R Other	7,339	0.3664	123	0	123	0	123	
30 CIP S/R GSD	1,585	0.0791	27	0	27	0	27	
31 HEC	6,384	0.3187	107	0	107	0	107	
91 Hurricane Ike Aid & Recovery	99	0.0049	2	0	2	0	2	
92 ARRA Reimbursement Fund	266	0.0133	4	0	4	0	4	
93 HR-W.C.	16,004	0.7989	268	0	268	1	269	
94 HITS Other	44,355	2.2142	744	0	744	2	746	
95 Legal Other	455	0.0227	8	0	8	0	8	
Subtotal	2,003,225	100.0000	33,603	0	33,603	83	33,686	
Direct Bills					0		0	
Total					\$33,603	·	\$ 33,686	

Basis Units: Number of rev, exp, & purch transactions per dept Source: COH Transaction Report

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
03 Non-Departmental-Gen Gov	83,444,401	4.4872	\$ 8,605	\$ 0	\$ 8,605	\$ 0	\$ 8,605	
04 Finance Dir Office	1,917,585	0.1031	198	0	198	1	199	
05 Finance Financial Plg & Analys	1,748,817	0.0940	180	0	180	0	180	
06 Finance City Council	579,620	0.0312	60	0	60	0	60	
07 Finance Reporting & Ops	3,085,677	0.1659	318	0	318	1	319	
08 Finance Internal Controls	0	0.0000	0	0	0	0	0	
09 Finance Grants	1,080,267	0.0581	111	0	111	0	111	
10 Finance Rev Perform Mgmnt	351,508	0.0189	36	0	36	0	36	
11 Finance Strat Purchasing	4,807,816	0.2585	496	0	496	1	497	
12 ARA Director Office	2,139,732	0.1151	221	0	221	1	222	
13 ARA Financial Services	830,305	0.0446	86	0	86	0	86	
14 ARA Operations	6,658,736	0.3581	687	0	687	2	689	
15 ARA Payroll Services	3,581,329	0.1926	369	0	369	1	370	
20 Office Business Opportunity	3,480,775	0.1872	359	0	359	1	360	
21 Mayor	4,530,543	0.2436	467	0	467	1	468	
22 Human Resources	2,412,654	0.1297	249	0	249	1	250	
23 Legal	14,468,457	0.7780	1,492	0	1,492	4	1,496	
24 City Controller's Office	7,813,946	0.4202	806	0	806	2	808	
25 Health Administration	13,827,000	0.7435	1,426	0	1,426	4	1,430	
26 Planning & Dev Admin	1,407,871	0.0757	145	0	145	0	145	
29 HPD Police Records	5,415,046	0.2912	558	0	558	1	559	
30 General Services	38,580,241	2.0746	3,979	0	3,979	10	3,989	
33 Finance Public Fin	872,602	0.0469	90	0	90	0	90	
4 Finance Treasury	1,705,702	0.0917	176	0	176	0	176	
5 ARA Regulatory	295,092	0.0159	30	0	30	0	30	
6 City Secretary	759,827	0.0409	78	0	78	0	78	
7 City Council	8,656,245	0.4655	893	0	893	2	895	
8 Police	893,865,708	48.0673	92,183	0	92,183	240	92,423	
9 Dept of Neighborhoods	9,919,720	0.5334	1,023	0	1,023	3	1,026	
0 Fire	482,537,804	25.9483	49,763	0	49,763	129	49,892	
1 Municipal Court	27,079,450	1.4562	2,793	0	2,793	7	2,800	
2 Solid Waste	82,086,229	4.4142	8,465	0	8,465	22	8,487	
4 Housing & Community Dev	483,940	0.0260	50	0	50	0	50	
5 Library	34,805,355	1.8716	3,589	0	3,589	9	3,598	
46 Parks & Recreation	52,905,548	2.8450	5,456	0	5,456	14	5,470	
47 Health Department	31,294,929	1.6829	3,227	0	3,227	8	3,235	
49 Fleet Management	0	0.0000	0	0	0	0	0,200	
50 Planning & Dev Other	1,784,211	0.0959	184	0	184	0	184	
53 Finance Other	145,068	0.0078	15	0	15	0	15	
55 ARA BARC	0	0.0000	0	0	0	0	0	
57 ARA Other	3,763,006	0.2024	388	0	388	1	389	
58 IT Public Services	0	0.0000	0	0	0	0	0	
61 Mayor Cable TV	0	0.0000	0	0	0	0	0	
54 HR Health Benefits	0	0.0000	0	0	0	0	0	
1 HPW Other	24,331,134	1.3084	2,509	0	2,509	7	2,516	
14 HITS Other	157,786	0.0085	16	0	16	0	16	
Subtotal	1,859,611,682	100.0000	191,776	0	191,776	476	192,252	
Direct Bills					0		0	

Basis Units: FY2021 actual GF expenditures excl TIRZ Source: COH Expenditure Report

Walker Rent Allocations

Dept:3 Non-Departmental-Gen Gov

04 Finance Dir Office 25,650 13.1794 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 12 ARA Director Office 22,950 11.7921 0 0 0 0 0 14 ARA Operations-311 10,820 5.5595 0 0 0 0 0 20 Office Business Opportunity 11,675 5.9988 0 0 0 0 0 21 Mayor 0 0.0000 0 0 0 0 0 0 22 Human Resources 31,605 16.2392 0 0 0 0 0 24 Human Resources 5.965 3.0649 0 0 0 0 0 0 30 General Services 5.965 3.0649 0 0 0 0 0 41 Municipal Court 4,695 2.4124 0 0 0 0 0 0 42		Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
14 ARA Operations-311 10,820 5.5595 0 0 0 0 0 0 20 Office Business Opportunity 11,675 5.9988 0 0 0 0 0 21 Mayor 0 0.0000 0 0 0 0 0 21 Mayor 0 0.0000 0 0 0 0 0 21 Human Resources 31,605 16.2392 0 0 0 0 0 26 Planning & Dev Admin 30,542 15.6930 0 0 0 0 0 30 General Services 5,965 3.0649 0 0 0 0 0 30 General Services 12,835 6.5948 0 0 0 0 0 4 HTS Other 2,160 1.1098 0 0 0 0 0 96 Other 2,160 1.00000 0 0 0 0 0 0 0 Direct Bills	04	Finance Dir Office	25,650	13.1794	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
20 Office Business Opportunity 11,675 5.9988 0 0 0 0 0 0 21 Mayor 0 0.0000 0 0 0 0 0 22 Human Resources 31,605 16.2392 0 0 0 0 0 26 Planning & Dev Admin 30,542 15.6930 0 0 0 0 0 30 General Services 5.965 3.0649 0 0 0 0 0 30 General Services 5.965 3.0649 0 0 0 0 0 41 Municipal Court 4.695 2.4124 0 0 0 0 0 42 Solid Waste 12.835 6.5948 0 0 0 0 0 0 0 94 HITS Other 35,725 18.3561 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12	ARA Director Office	22,950	11.7921	0	0	0	0	0
21 Mayor 0 0.0000 0 0 0 0 0 22 Human Resources 31,605 16.2392 0 0 0 0 0 26 Planning & Dev Admin 30,542 15.6930 0 0 0 0 0 0 30 General Services 5,965 3.0649 0 0 0 0 0 41 Municipal Court 4,695 2.4124 0 0 0 0 0 42 Solid Waste 12,835 6.5948 0 0 0 0 0 94 HITS Other 35,725 18.3561 0 0 0 0 0 96 Other 2,160 1.1098 0 0 0 0 0 0 Direct Bills	14	ARA Operations-311	10,820	5.5595	0	0	0	0	0
22 Human Resources 31,605 16.2392 0<	20	Office Business Opportunity	11,675	5.9988	0	0	0	0	0
26 Planning & Dev Admin 30,542 15.6930 0 0 0 0 0 0 30 General Services 5,965 3.0649 0 0 0 0 0 41 Municipal Court 4,695 2.4124 0 0 0 0 0 42 Solid Waste 12,835 6.5948 0 0 0 0 0 94 HITS Other 35,725 18.3561 0 0 0 0 0 0 96 Other 2,160 1.1098 0 <td< td=""><td>21</td><td>Mayor</td><td>0</td><td>0.0000</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>	21	Mayor	0	0.0000	0	0	0	0	0
30 General Services 5,965 3.0649 0 0 0 0 0 41 Municipal Court 4,695 2.4124 0 0 0 0 0 42 Solid Waste 12,835 6.5948 0 0 0 0 0 94 HTS Other 35,725 18.3561 0 0 0 0 0 96 Other 2,160 1.1098 0 0 0 0 0 Subtotal 194,622 100.0000 0 0 0 0 0 0 Direct Bills	22	Human Resources	31,605	16.2392	0	0	0	0	0
41 Municipal Court 4,695 2.4124 0 0 0 0 0 42 Solid Waste 12,835 6.5948 0 0 0 0 0 94 HITS Other 35,725 18.3561 0 0 0 0 0 96 Other 2,160 1.1098 0 0 0 0 0 Subtotal 194,622 100.0000 0 0 0 0 0 0 Direct Bills	26	Planning & Dev Admin	30,542	15.6930	0	0	0	0	0
42 Solid Waste 12,835 6.5948 0 0 0 0 0 94 HITS Other 35,725 18.3561 0 0 0 0 0 0 96 Other 2,160 1.1098 0 0 0 0 0 0 Subtotal 194,622 100.0000 0 0 0 0 0 0 Direct Bills	30	General Services	5,965	3.0649	0	0	0	0	0
94 HITS Other 35,725 18.3561 0	41	Municipal Court	4,695	2.4124	0	0	0	0	0
96 Other 2,160 1.1098 0 0 0 0 0 0 Subtotal 194,622 100.0000 0 <td>42</td> <td>Solid Waste</td> <td>12,835</td> <td>6.5948</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td>	42	Solid Waste	12,835	6.5948	0	0	0	0	0
Subtotal 194,622 100.0000 0	94	HITS Other	35,725	18.3561	0	0	0	0	0
Direct Bills	96	Other	2,160	1.1098	0	0	0	0	0
		Subtotal	194,622	100.0000	0	0	0	0	0
		Direct Bills					0		0
Total \$0 \$0		Total					\$0		\$ 0

Basis Units: Square footage per dept General Fund departments Source: GSD Space Allocation

Dept Specific Allocations

Dept:3 Non-Departmental-Gen Gov

	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
04	Finance Director Office	1,011,923	71.4383	\$ 1,011,923	\$ 0	\$ 1,011,923	\$ 2,513	\$ 1,014,436	
12	ARA Director Office	199,519	14.0854	199,519	0	199,519	496	200,015	
20	Office Business Opportunity	45,000	3.1768	45,000	0	45,000	112	45,112	
37	City Council	160,057	11.2995	160,057	0	160,057	398	160,455	
	Subtotal	1,416,499	100.0000	1,416,499	0	1,416,499	3,518	1,420,017	
	Direct Bills					0		0	
	Total					\$1,416,499		\$ 1,420,017	

Basis Units: Dollars expended per department Source: Expenses

All	ocation Summary						Dept:3 Non-Depar	tmental-Gen Gov	
	Department	Insurance Retirees	Memberships	Consulting Services	Interest Costs	Other Misc	Claims & Judge	Elections	
0	Direct Billed	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
03	Non-Departmental-Gen Gov	0	0	877	0	8,605	0	0	
04	Finance Director Office	24,778	190	33	0	199	0	0	
05	Finance Financial Plg & Analys	45,253	347	7	0	180	0	0	
06	Finance City Council	17,643	135	10	0	60	0	0	
07	Finance Reporting & Ops	60,959	468	30	0	319	0	0	
08	Finance Internal Controls	0	0	0	0	0	0	0	
09	Finance Grants	33,241	255	12	0	111	0	0	
10	Finance Rev Perform Mgmnt	10,041	77	5	0	36	0	0	
11	Finance Strat Purchasing	129,951	997	12	0	497	0	0	
12	ARA Director Office	29,189	224	70	0	222	0	0	
13	ARA Financial Services	21,515	165	8	0	86	0	0	
14	ARA Operations-311	289,844	2,224	76	0	689	0	0	
15	ARA Payroll Services	131,708	1,011	12	0	370	0	0	
20	Office Business Opportunity	121,776	934	73	0	360	0	0	
21	Mayor	122,923	943	87	0	468	0	0	
22	Human Resources	50,812	390	852	0	250	0	0	
23	Legal	368,195	2,825	106	0	1,496	0	0	
24	City Controller's Office	179,364	1,376	70	0	808	0	0	
25	Health Administration	159,140	1,221	326	0	1,430	0	0	
26	Planning & Dev Admin	28,722	221	28	0	145	0	0	
28	CIP Sal Rec HPW	0	0	48	0	0	0	0	
29	HPD Police Records	265,102	2,034	20	0	559	0	0	
30	General Services	488,070	3,744	610	0	3,989	0	0	
31	HEC	0	0	107	0	0	0	0	
33	Finance Public Fin	20,475	157	7	0	90	0	0	
34	Finance Treasury	14,344	110	27	0	176	0	0	
35	ARA Regulatory	11,044	85	28	0	30	0	0	
36		25,136	192	28	0	78	0	0	
37	City Council	261,193	2,004	436	0	895	0	0	
38	Police	2,710,11	165,274	3,307	0	92,423	0	0	
39	Dept of Neighborhoods	306,770	2,354	120	0	1,026	0	0	
40	Fire	320,611	104,965	2,911	0	49,892	0	0	
41	Municipal Court	864,584	6,633	338	0	2,800	0	0	
42		1,497,02	11,486	639	0	8,487	0	0	
43	Houston Airport System (HAS)	0	0	1,905	0	. 0	0	0	
44	Housing & Community Dev	968	7	972	0	50	0	0	
45	Library	1,490,31	11,434	287	0	3,598	0	0	
46	Parks & Recreation	1,836,88	14,094	1,546	0	5,470	0	0	
47		1,155,25	8,864	3,582	0	3,235	0	0	
48	Convention & Entertainment	0	0	28	0	0	0	0	
	Fleet Management	0	0	3,121	0	0	0	0	
	Planning & Dev Other	58,664	450	54	0	184	0	0	
51		0	0	116	0	0	0	0	
	General Debt	0	0	110	0	0	0	0	
	Finance Other	573	4	248	0	15	0	0	
	ARA Insurance	0	0	24	0	0	0	0	
	ARA BARC	0	0	218	0	0	0	0	
	ARA Parking	0	0	288	0	0	0	0	
	ARA Other	118,549	909	200	0	389	0	0	
	IT Public Services	0	0	0	0	0	0	0	
	Legal Insurance	0	0	96	0	0	0	0	
	Legal Wkr Comp	0	0	17	0	0	0	0	
	Mayor Cable TV	0	0	36	0	0	0	0	
	Mayor Other	0	0	296	0	0	0	0	
	TIRZ	22,375	171	25	0	0	0	0	
	HR Health Benefits	22,375	0	2,386	0	0	0	0	
04	inc nearen benerres	0	v	2,000	U	v	v	U	

Allocation Summary						Dept:3 Non-Depar	tmental-Gen (
Department	Insurance Retirees	Memberships	Consulting Services	Interest Costs	Other Misc	Claims & Judge	Elections
55 HR Long Term Disability	0	0	1	0	0	0	C
66 HPW Bldg Insp	0	0	672	0	0	0	C
57 HPW Stormwater	0	0	306	0	0	0	C
58 HPW DDSR	0	0	696	0	0	0	C
59 HPW Water & Sewer	0	0	3,078	0	0	0	C
0 HPW Houston Transtar	0	0	50	0	0	0	C
1 HPW Other	26,427	203	581	0	2,516	0	C
2 Houston Permit Center	0	0	130	0	0	0	C
73 CIP S/R Planning	0	0	0	0	0	0	C
74 CIP Sal Rec RE	0	0	21	0	0	0	C
75 CIP S/R Engrg	0	0	24	0	0	0	C
76 CIP S/R Constr	0	0	28	0	0	0	C
77 CIP S/R Eng/Const	0	0	33	0	0	0	C
78 CIP S/R Geo/Env	0	0	10	0	0	0	C
79 CIP S/R Other	0	0	123	0	0	0	C
30 CIP S/R GSD	0	0	27	0	0	0	C
1 Hurricane Ike Aid & Recovery	0	0	2	0	0	0	C
2 ARRA Reimbursement Fund	0	0	4	0	0	0	C
93 HR-W.C.	0	0	269	0	0	0	C
94 HITS Other	0	0	746	0	16	0	C
95 Legal Other	0	0	8	0	0	0	C
06 Other	0	0	0	0	0	0	C
Total	\$ 13,319,532	\$ 349,177	\$ 33,684	\$ 0	\$ 192,249	\$ 0	\$ 0

Allocation Summary

0 Direct Billed 03 00 03 03 04		Department	Non-Dept Legal	Walker Rent	Dept Specific	Gen Govt	Total	
04 Finance Director Office 0 1.013,43 0 1.033,636 05 Finance Financial Fig Analys 0 0 0 17,848 06 Finance Reporting 6 Ope 0 0 0 17,848 07 Finance Reporting 6 Ope 0 0 0 13,439 08 Finance State Fundaming 0 0 0 13,439 10 Finance Ker Merform Mgant 0 0 0 13,431 11 Finance Ker Merform Mgant 0 0 0 13,431 12 MAR Physical Series 0 0 0 133,401 13 MAR Physical Series 0 0 0 133,401 14 MAR Operations-311 150,635 134,432 134,632 14 Mayor 0 0 0 132,432 12 Human Resources 0 0 132,432 12 Human Resources 0 0 162,117 <	0	Direct Billed	\$0	\$0	\$0	\$0	\$0	
05 Pinance Pinancial Dig & Analys 0 0 0 145,787 07 Pinance Reporting & Ope 0 0 0 0 07 Pinance Reporting & Ope 0 0 0 0 07 Pinance Reporting & Ope 0 0 0 0 07 Pinance Reporting & Ope 0 0 0 0 07 Pinance Reporting & Ope 0 0 0 0 0 07 Pinance Reporting & Ope 0	03	Non-Departmental-Gen Gov	0	0	0	0	9,482	
66 Finance City Council 0 0 0 17,948 7 Finance Encernal Controls 0 0 0 0 08 Finance Encernal Controls 0 0 0 33,659 10 Finance Key Ferform Mymt 0 0 0 10,159 11 Finance Key Ferform Mymt 0 0 0 13,457 12 AKA Directar Office 0 0 0 229,720 13 AAA Pinancial Services 0 0 0 23,831 34A Operations-11 these rices 0 0 0 124,421 34A Operations-11 these rices 0 0 0 134,421 34A Operations office 0 0 0 124,421 34A Operations office 0 0 0 124,421 34A City Controller's office 0 0 0 124,421 34A City Controller's office 0 0 0 27,151 35 Maath Administration 0 0 0 24,171 36 City C	04	Finance Director Office	0	0	1,014,43	0	1,039,636	
07 Finance Reporting's Ope 0 0 0 0 0 08 Finance Grants 0 0 0 0 0 09 Finance Rav Perform Nymat 0 <td>05</td> <td>Finance Financial Plg & Analys</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>45,787</td> <td></td>	05	Finance Financial Plg & Analys	0	0	0	0	45,787	
06 Finance Internal Controls 0 0 0 0 10 Finance Kav Ferform Nymnt 0 0 0 10.159 11 Finance Kav Ferform Nymnt 0 0 0 10.159 12 MAD Director Office 0 0 229,720 13 MAD Financial Services 0 0 229,774 14 MAD Operations-11 0 0 229,774 15 MAD Approt 0 0 229,774 16 Mayor 0 0 124,421 17 Mayor 0 0 0 124,421 18 Mayor 0 0 0 124,421 18 Mathinistration 0 0 0 124,421 18 Mathinistration 0 0 0 124,421 18 Manine Resources 0 0 271,715 18 Mathinistration 0 0 271,715 <td< td=""><td>06</td><td>Finance City Council</td><td>0</td><td>0</td><td>0</td><td>0</td><td>17,848</td><td></td></td<>	06	Finance City Council	0	0	0	0	17,848	
99 Planace Grants 0 0 0 3,619 11 Planace Rev Perform Nemit 0 0 10,159 11 Planace Strat Purchasing 0 0 0 11,457 12 ARA Director Office 0 0 0 229,720 13 ARA Payretione-311 0 0 0 23,833 15 ARA Payretione-311 0 0 0 133,101 10 Office Nueinees Opportunity 0 0 124,421 11 Hana Resources 0 0 0 124,421 21 Hayan Resources 0 0 0 124,421 22 Ruan Resources 0 0 0 124,421 23 Legal 0 0 0 124,421 24 City Controller's Office 0 0 124,117 24 City Controller's Office 0 0 124,715 25 Isan Rei HPM 0	07	Finance Reporting & Ops	0	0	0	0	61,776	
10 Pinance Rev Perform Nemnt: 0 0 0 10,159 11 Pinance Strat Purchasing 0 0 124,457 12 NAR Director Office 0 0 124,457 13 NAR Operations-311 0 0 0 229,220 14 NAR Operations-311 0 0 0 233,1301 20 Office Business Opportunity 0 0 133,101 20 Office Business Opportunity 0 0 124,421 21 Mayor 0 0 32,134 22 Human Resources 0 0 0 32,134 23 Health Administration 0 0 184,118 24 City Controller's Office 0 0 0 29,116 25 Health Administration 0 0 0 29,116 26 Islandia Services 0 0 0 20,729 26 Health Administration 0 0 20,729 27 Health Departof Fresury 0 0 <td>08</td> <td>Finance Internal Controls</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td></td>	08	Finance Internal Controls	0	0	0	0	0	
11 Pinance Strat Purchasing 0 0 0 131,457 13 ARA Pinancial Services 0 0 229,720 13 ARA Pirancial Services 0 0 229,720 14 ARA Operations-311 0 0 0 224,833 15 ARA Payroll Services 0 0 133,101 20 Office Buinness Opportunity 0 0 124,431 21 Human Resources 0 0 0 32,622 24 City Controller's Office 0 0 184,163 25 Health Administration 0 0 0 29,116 26 EPS I Rec HW 0 0 0 207,715 26 EPS I Rec HW 0 0 0 207,715 30 General Services 0 0 0 207,715 31 HEC 0 0 0 207,715 34 Finance Public Fin 0 0 207,715 35 ARA Regulatory 0 0 2,97,	09	Finance Grants	0	0	0	0	33,619	
12 AKA Director Office 0 200.015 0 229.720 13 ARA Pinancial Services 0 0 0 239.731 14 MAR Operations-Slit 0 0 0 239.733 15 ARA Paynoll Services 0 0 0 133.101 10 Office Business Opportunity 0 0 134.712 0 164.255 12 Mayor 0 0 0 124.421 144.113 12 Legal 0 0 0 374.042 24.21 12 Hayor 0 0 0 374.042 24.21 13 Legal 0 0 0 374.042 24.21 14 Mark Administration 0 0 0 374.042 24.21 14 Hains Administration 0 0 0 374.13 29.116 15 Health Administration 0 0 0 29.116 29.116 15 Itance Readury 0 0 0 10.729.773 3	10	Finance Rev Perform Mgmnt	0	0	0	0	10,159	
13 ARA prantice 0 0 0 21,774 ARA payroll Services 0 0 133,101 0 22,833 15 ARA payroll Services 0 0 133,101 0 16 Maxa Fesurices 0 0 0 134,421 21 Maxa Resources 0 0 0 124,421 22 Maxa Resources 0 0 0 126,117 23 Respand 0 0 0 126,117 24 Easile As Main 0 0 0 126,117 25 Internet Main 0 0 0 126,117 25 Internet Main 0 0 0 126,117 25 Internet M	11		0		0		131,457	
14 AxA operations-111 0 0 0 222.813 10 Office Business Opportunity 0 15.112 168.255 11 Axy operations Opportunity 0 15.112 168.255 12 Mayor 0 0 0.32.304 12 Human Resources 0 0 0.32.304 12 Healt Administration 0 0 0.32.622 14 City Controller's Office 0 0 0.32.622 15 Healt Administration 0 0 0.32.17 16 City East Rec HPM 0 0 0 29.116 16 City East Rec HPM 0 0 0 26.117 17 Diance Public Fin 0 0 0 26.117 18 Intance Treasury 0 0 0 26.731 19 Trance Treasury 0 0 0 27.715 10 City Council 0 0 0	12							
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21 Mayor 0 0 0 124/421 23 Human Resources 0 0 0 52,304 24 City Controller's Office 0 0 0 372,652 24 City Controller's Office 0 0 0 181,618 25 Bealth Administration 0 0 0 29,116 26 Dianning & Dev Admin 0 0 0 29,116 21 Sala Res HFW 0 0 0 48 29 HPD Police Records 0 0 0 49 20 0 0 0 267,715 0 0 0 14,657 31 HEC 0 0 0 0 14,657 344 11,187 31 Finance Fublic Fin 0 0 0 14,457 344 11,187 32 Finance Treasury 0 0 0 14,457 344 11,187 34 City Secretary 0 0 0 1,187 355	15		0					
22 Luman Resources 0 0 0 52.344 23 Legal 0 0 0 181.618 24 City Controller's Office 0 0 0 162.117 25 Malth Aministration 0 0 0 162.117 26 City Controller's Office 0 0 0 29.116 26 City Sai Rec HW 0 0 0 29.116 27 Sai Rec HW 0 0 0 29.116 28 HPD Police Records 0 0 0 29.116 29 HPD Police Records 0 0 0 20.729 31 HEC 0 0 0 11.187 32 Filance Treasury 0 0 0 29.729 34 Filance Treasury 0 0 0 29.729 35 ARA Regulatory 0 0 0 29.771.119 36 Police Treasury 0 0 0 19.771.119 39 Dept of Ne	20							
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28 CTP Sal rec HFW 0 0 0 0 48 29 HDD Police Records 0 0 0 267,715 31 Eneral Services 0 0 0 107 31 HEC 0 0 0 207,715 33 Finance Public Fin 0 0 0 207,729 34 Finance Treasury 0 0 0 11,87 35 KAR Regulatory 0 0 0 11,87 36 City Secretary 0 0 0 25,434 37 City Council 0 0 0 310,270 47 Fire 0 0 0 131,270 47 Fire 0 0 0 151,7633 48 Houtin Airport System (HAS) 0 0 1,907 44 Houtin g & Community Dev 0 0 1,907 45 Library 0 0 0 1,907 46 Houtin g & Community Dev 0 0								
HDD Police Records 0 0 0 267,715 30 General Services 0 0 0 446,413 31 HEC 0 0 0 107 31 Finance Public Fin 0 0 0 20,729 31 Finance Treasury 0 0 0 14657 35 ARA Regulatory 0 0 0 144,657 36 City Scoretary 0 0 0 25,434 37 City Council 0 0 0 2,971,119 39 Delice 0 0 0 310,270 40 Fire 0 0 0 310,270 41 Municipal Court 0 0 0 310,270 42 Solid Waste 0 0 0 316,273 43 Houston Airport System (HAS) 0 0 0 1,517,633 44 Housing & Community Dev 0 0 0 1,997 45 Library 0 0 0 1,170,934		-						
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31 HEC 0 0 0 0 107 33 Finance Public Fin 0 0 0 20.729 34 Finance Treasury 0 0 0 14.657 35 ARA Regulatory 0 0 0 11.187 35 ARA Regulatory 0 0 0 25.434 36 City Secretary 0 0 0 25.434 37 City Secretary 0 0 0 310.270 46 Fire 0 0 0 310.270 47 Municipal Court 0 0 0 310.270 48 Solid Waste 0 0 0 1,517.633 49 Solid Waste 0 0 0 1,995 41 Housing & Community Dev 0 0 0 1,505.635 41 Housing & Community Dev 0 0 0 1,70.934 42 Convention & Entertainment 0 0 0 1,170.934 43								
33 Finance Public Fin 0 0 0 20,729 34 Finance Treasury 0 0 0 14,657 35 ARA Regulatory 0 0 0 11,187 36 City Secretary 0 0 0 25,434 37 City Secretary 0 0 160,455 0 424,983 38 Police 0 0 0 310,270 39 Dept of Neighborhoods 0 0 310,270 41 Municipal Court 0 0 0 310,270 42 Solid Naste 0 0 0 310,270 43 Houston Airport System (HAS) 0 0 0 1,973 44 Housing & Community Dev 0 0 0 1,905 45 Housing & Community Dev 0 0 0 1,973 46 Convention & Entertainment 0 0 0 1,817,998 47 Health Department 0 0 0 1,812								
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35 ARA Regulatory 0 0 0 11,187 36 City Secretary 0 0 0 25,434 37 City Council 0 0 160,455 0 424,983 38 Police 0 0 0 0 2,971,119 39 Dept of Neighborhoods 0 0 0 310,270 41 Municipal Court 0 0 0 474,359 42 Solid Waste 0 0 0 1,905 43 Housing & Community Dev 0 0 0 1,905 44 Housing & Community Dev 0 0 0 1,905 45 Library 0 0 0 1,857,998 46 Convention & Entertainment 0 0 0 2,821 47 Health Department 0 0 0 3,121 48 Planning & Lev Other 0 0 0 116 59 Planning & Dev Spec Rev 0 0 0 116								
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61 Mayor Cable TV 0 0 0 36 62 Mayor Other 0 0 0 296 63 TIRZ 0 0 0 0 22,571			0	0				
62 Mayor Other 0 0 0 296 63 TIRZ 0 0 0 22,571			0	0	0	0		
63 TIRZ 0 0 0 0 22,571			0	0	0	0		
	63	TIRZ	0	0	0	0		
			0	0	0	0		

Allocation	Summary
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	Department	Non-Dept Legal	Walker Rent	Dept Specific	Gen Govt	Total	
65	HR Long Term Disability	0	0	0	0	1	
66	HPW Bldg Insp	0	0	0	0	672	
67	HPW Stormwater	0	0	0	0	306	
68	HPW DDSR	0	0	0	0	696	
69	HPW Water & Sewer	0	0	0	0	3,078	
70	HPW Houston Transtar	0	0	0	0	50	
71	HPW Other	0	0	0	0	29,727	
72	Houston Permit Center	0	0	0	0	130	
73	CIP S/R Planning	0	0	0	0	0	
74	CIP Sal Rec RE	0	0	0	0	21	
75	CIP S/R Engrg	0	0	0	0	24	
76	CIP S/R Constr	0	0	0	0	28	
77	CIP S/R Eng/Const	0	0	0	0	33	
78	CIP S/R Geo/Env	0	0	0	0	10	
79	CIP S/R Other	0	0	0	0	123	
80	CIP S/R GSD	0	0	0	0	27	
91	Hurricane Ike Aid & Recovery	0	0	0	0	2	
92	ARRA Reimbursement Fund	0	0	0	0	4	
93	HR-W.C.	0	0	0	0	269	
94	HITS Other	0	0	0	0	762	
95	Legal Other	0	0	0	0	8	
96	Other	0	0	0	0	0	
	Total	\$ 0	\$ 0	\$ 1,420,018	\$ 0	\$ 15,314,660	

FINANCE – DIRECTOR'S OFFICE FUNCTION AND ALLOCATION BASIS

The Director's Office of the Finance Department implements and monitors policies, procedures, and other controls regarding the financial affairs for the city. This office also ensures the financial integrity of the city by promoting responsible resource allocations, providing oversight of resource usage and improving financial accounting and management processes. Further, this office coordinates City Council agenda activities including request for council action reviews by all financial reviewing divisions. The costs of the Director's Office are allocated based on the number of FTE positions supported.

A. Department Costs

Dept:4 Finance Dir Office

Description		Amount	General Admin	Finance Dept Admin
Personnel Costs				
Salaries	S1	630,679	0	630,679
Salary % Split			.00%	100.00%
Benefits	S	290,948	0	290,948
Subtotal - Personnel Costs		921,627	0	921,627
Services & Supplies Cost				
Supplies	S	4,283-	0	4,283-
Temp Personnel Svcs	S	0	0	0
Application Svcs	S	403,430	0	403,430
Intfd HR Client Svcs	S	100,490	0	100,490
Other Svcs	S	496,323	0	496,323
Subtotal - Services & Supplies		995,960	0	995,960
Department Cost Total		1,917,587	0	1,917,587
Adjustments to Cost				
Subtotal - Adjustments			0	0
Total Costs After Adjustments		1,917,587	0	1,917,587
General Admin Distribution			0	0
Grand Total		\$ 1,917,587		\$ 1,917,587

B. Incoming Costs-(Default Spread Salary%)

Dept:4 Finance Dir Office

	Department	First Incoming	Second Incoming	Finance Dept Admin
1	City Hall	\$ 53,277	\$ 0	\$ 53,277
1 1		\$ 53,277 1,810	\$ U 0	\$ 53,277 1,810
1	Subtotal - Building Depn	55,087	0	55,087
	Subcotal - Bullding Depn	55,087	0	55,007
3	Insurance Retirees	24,717	61	24,778
3	Memberships	190	0	190
3	Consulting Services	33	0	33
3	Other Misc	198	1	199
3	Walker Rent	0	0	0
3	Dept Specific	1,011,923	2,513	1,014,436
	Subtotal - Non-Dept-Gen Gov	1,037,061	2,576	1,039,637
				,,.
5	Financial Plg & Analysis	0	2,020	2,020
	Subtotal - Fin Plg & Analysis	0	2,020	2,020
7	Gen Acctng	0	1,294	1,294
7	Fixed Assets	0	0	0
7	Auditing Svcs	0	1,095	1,095
7	Fin Operations	0	170	170
	Subtotal - Fin Reporting & Ops	0	2,559	2,559
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	0	137	137
	Trust Funds Mgmt (TFM)	0	148	148
9	-	0		285
	Subtotal - Fin Grants	U	285	285
10	Perf Mgmt Svcs	0	173	173
10	Subtotal - Fin Perform Mgmt	0	173	173
	Subcocal Fin Ferform Mgmt	0	113	1/3
11	Purchasing	0	424	424
	Subtotal - Fin SPD	0	424	424
	Mailroom	0	17,336	17,336
14	Records	0	220	220
14	3-1-1 Svcs	0	1,677	1,677
	Subtotal - ARA Operations	0	19,233	19,233
	5 11 0			
15	Payroll Svcs	0	1,350	1,350
	Subtotal - ARA Payroll Svcs	0	1,350	1,350
17	Enterprise Appl	0	0	0
	IT ERP	0	0	0
± /		0	0	0
	Subtotal - HITS EAS	U	U	U
18	Client Svcs	0	0	0
	NW Data	0	0	0
	NW Voice	0	0	0
	Enterprise Optns	0	0	0
10	Subtotal - HITS EIS	0	0	0
		Ŭ	0	0
20	Certification	0	420	420
	Contract Compliance	0	15,900	15,900
	Reporting & Analytics	0	937	937
20	The stand a summing of the second sec	Ŭ	237	251

B. Incoming Costs-(Default Spread Salary%)

Dept:4 Finance Dir Office

	Department	First Incoming	Second Incoming	Finance Dept Admin
20	Dept Services	0	25,486	25,486
20	External Affairs & Outreach	0	250	250
	Subtotal - OBO	0	42,993	42,993
21	City Mayor Admin	0	1,222	1,222
	Subtotal - Mayor	0	1,222	1,222
22	Selection	0	3,715	3,715
22	Personnel Svcs	0	547	547
	Subtotal - Human Resources	0	4,262	4,262
23	Legal Svcs	0	745,313	745,313
23	Inspector General	0	25,693	25,693
	Subtotal - Legal	0	771,006	771,006
24	Controller Fin Svcs	0	6,640	6,640
	Subtotal - City Controller's	0	6,640	6,640
30	Design & Const	0	0	0
30	Building Svcs	0	137,031	137,031
		0	55,938	55,938
30	Real Estate	0	30,481	30,481
	Subtotal - General Services	0	223,450	223,450
	Total Incoming	1,092,148	1,078,193	2,170,341
c.	Total Allocated		\$ 4,087,928	\$ 4,087,928
				100.00%

Finance Dept Admin Allocations		Dept:4 Finance Dir Office					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
5 Finance Financial Plg & Analys	12.62	8.3196	\$ 250,398	\$ 0	\$ 250,398	\$ 89,701	\$ 340,099
6 Finance City Council	4.92	3.2435	97,619	0	97,619	34,971	132,590
7 Finance Reporting & Ops	17.00	11.2071	337,303	0	337,303	120,834	458,137
8 Finance Internal Controls	0.00	0.0000	0	0	0	0	0
9 Finance Grants	9.27	6.1111	183,929	0	183,929	65,890	249,819
) Finance Rev Perform Mgmnt	2.80	1.8459	55,556	0	55,556	19,902	75,458
Finance Strat Purchasing	36.24	23.8908	719,051	0	719,051	257,589	976,640
Finance Public Fin	5.71	3.7643	113,294	0	113,294	40,586	153,880
Finance Treasury	4.00	2.6370	79,365	0	79,365	28,431	107,796
Finance Other	59.13	38.9808	1,173,219	0	1,173,219	420,288	1,593,507
Subtotal	151.69	100.0000	3,009,734	0	3,009,734	1,078,193	4,087,927
Direct Bills					0		0
Total					\$3,009,734		\$ 4,087,927
Iotai					\$3,009,734		\$ 4,087,927

Basis Units: Number of FTE positions supported Source: COH FTE Report

Allocation Summary

Dept:4 Finance Dir Office

	Department	Finance Dept Admin	Total
0	Direct Billed	\$0	\$0
05	Finance Financial Plg & Analys	340,099	340,099
06	Finance City Council	132,590	132,590
07	Finance Reporting & Ops	458,137	458,137
08	Finance Internal Controls	0	0
09	Finance Grants	249,819	249,819
10	Finance Rev Perform Mgmnt	75,458	75,458
11	Finance Strat Purchasing	976,640	976,640
33	Finance Public Fin	153,880	153,880
34	Finance Treasury	107,796	107,796
53	Finance Other	1,593,507	1,593,507
	Total	\$ 4,087,926	\$ 4,087,926

FINANCE – FINANCIAL PLANNING AND ANALYSIS FUNCTION AND ALLOCATION BASIS

The Financial Planning and Analysis (FP&A) division of the Finance Department coordinates, develops and manages the citywide annual budget and long range financial planning. It also monitors the financial activities of City departments against the budget and prepares financial reporting monthly. The costs of administering and monitoring budgetary City activities are allocated based on the number of revenue, expenditure, and purchasing transactions by department.

Α.	Department	Costs
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Description		Amount	General Admin	Financial Plg & Analysis
Personnel Costs				
Salaries	S1	1,164,830	0	1,164,830
Salary % Split Benefits	2	F.C.0.001	.00%	100.00%
Benelits	S	560,001	0	560,001
Subtotal - Personnel Costs		1,724,830	0	1,724,830
Services & Supplies Cost				
Supplies	S	4,191	0	4,191
Services	S	19,796	0	19,796
Subtotal - Services & Supplies		23,987	0	23,987
Department Cost Total		1,748,817	0	1,748,817
Adjustments to Cost				
Subtotal - Adjustments			0	0
Total Costs After Adjustments		1,748,817	0	1,748,817
General Admin Distribution			0	0
Grand Total		\$ 1,748,817		\$ 1,748,817

B. Incoming Costs-(Default Spread Salary%)

	Department	First	Second	Financial Plg
		Incoming	Incoming	& Analysis
3	Insurance Retirees	\$ 45,141	\$ 112	\$ 45,253
3	Memberships	346	1	347
3	Consulting Services	7	0	7
3	Other Misc	180	0	180
	Subtotal - Non-Dept-Gen Gov	45,674	113	45,787
4	Finance Dept Admin	250,398	89,701	340,099
	Subtotal - Fin Dir Office	250,398	89,701	340,099
5	Financial Plg & Analysis	0	452	452
	Subtotal - Fin Plg & Analysis	0	452	452
		-		
7	Gen Acctng	0	290	290
7	Auditing Svcs	ő	290	245
7		0	155	155
	Subtotal - Fin Reporting & Ops	0	690	690
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	0	125	125
9	Trust Funds Mgmt (TFM)	0	135	135
	Subtotal - Fin Grants	0	260	260
10	Perf Mgmt Svcs	0	158	158
	Subtotal - Fin Perform Mgmt	0	158	158
	Subcocar Fin Ferrorm Mymu	U	100	100
1 1	Purchasing	0	0	0
11			0	0
	Subtotal - Fin SPD	0	0	U
14	Records	0	401	401
	Subtotal - ARA Operations	0	401	401
15	Payroll Svcs	0	2,465	2,465
	Subtotal - ARA Payroll Svcs	0	2,465	2,465
17	IT ERP	0	0	0
	Subtotal - HITS EAS	0	0	0
		-	-	° °
1.8	Enterprise Optns	0	0	0
10	Subtotal - HITS EIS	0	0	0
	Subcocal - HIIS BIS	U	U	U
		2		
	Certification	0	768	768
20	External Affairs & Outreach	0	456	456
	Subtotal - OBO	0	1,224	1,224
21	City Mayor Admin	0	2,231	2,231
	Subtotal - Mayor	0	2,231	2,231
	-			
22	Personnel Svcs	0	998	998
	Subtotal - Human Resources	0	998	998
24	Controller Fin Svcs	0	1,486	1,486
24		0	1,486	1,486
	Subtotal - City Controller's	U	1,480	1,486

B. Incoming Costs-(Default Spread Salary%)				Dept:5 Fin Plg & Analysis
Department	First Incoming	Second Incoming	Financial Plg & Analysis	
Total Incoming	296,072	100,180	396,252	
C. Total Allocated		\$ 2,145,069	\$ 2,145,069	
			100.00%	

inancial Plg & Analysis Allocations					Dept:5 Fin	Plg & Analysis	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
3 Non-Departmental-Gen Gov	52,290	2.6103	\$ 53,378	\$ 0	\$ 53,378	\$ 0	\$ 53,378
4 Finance Dir Office	1,979	0.0988	2,020	0	2,020	0	2,020
5 Finance Financial Plg & Analys	443	0.0221	452	0	452	0	452
Finance City Council	605	0.0302	618	0	618	31	649
Finance Reporting & Ops	1,773	0.0885	1,810	0	1,810	91	1,901
Finance Internal Controls	0	0.0000	0	0	0	0	0
Finance Grants	719	0.0359	734	0	734	37	771
Finance Rev Perform Mgmnt	318	0.0159	325	0	325	16	341
Finance Strat Purchasing	715	0.0357	730	0	730	37	767
ARA Director Office	4,183	0.2088	4,270	0	4,270	215	4,485
ARA Financial Services	451	0.0225	460	0	460	23	483
ARA Operations	4,539	0.2266	4,633	0	4,633	233	4,866
ARA Payroll Services	687	0.0343	701	0	701	35	736
	4,336	0.2165	4,426	0	4,426	223	4,649
	4,336	0.2165	4,420	0	4,426	223	4,649
Mayor Human Resources							
	50,679	2.5299	51,733	0	51,733	2,606	54,339
Legal	6,292	0.3141	6,423	0	6,423	323	6,746
City Controller's Office	4,162	0.2078	4,249	0	4,249	214	4,463
Health Administration	19,347	0.9658	19,749	0	19,749	995	20,744
Planning & Dev Admin	1,665	0.0831	1,700	0	1,700	86	1,786
CIP Sal Rec HPW	2,887	0.1441	2,947	0	2,947	148	3,095
HPD Police Records	1,213	0.0606	1,238	0	1,238	62	1,300
General Services	36,257	1.8099	37,011	0	37,011	1,864	38,875
Finance Public Fin	401	0.0200	409	0	409	21	430
inance Treasury	1,591	0.0794	1,624	0	1,624	82	1,706
ARA Regulatory	1,668	0.0833	1,703	0	1,703	86	1,789
City Secretary	1,675	0.0836	1,710	0	1,710	86	1,796
City Council	25,924	1.2941	26,463	0	26,463	1,333	27,796
Police	196,670	9.8177	200,760	0	200,760	10,111	210,871
Dept of Neighborhoods	7,166	0.3577	7,315	0	7,315	368	7,683
'ire	173,127	8.6424	176,728	0	176,728	8,901	185,629
				0			
Municipal Court	20,106	1.0037	20,524		20,524	1,034	21,558
Solid Waste	38,003	1.8971	38,793	0	38,793	1,954	40,747
Houston Airport System (HAS)	113,265	5.6541	115,621	0	115,621	5,823	121,444
Housing & Community Dev	57,815	2.8861	59,017	0	59,017	2,972	61,989
Library	17,064	0.8518	17,419	0	17,419	877	18,296
Parks & Recreation	91,902	4.5877	93,813	0	93,813	4,725	98,538
Health Department	213,017	10.6337	217,447	0	217,447	10,952	228,399
Convention & Entertainment	1,690	0.0844	1,725	0	1,725	87	1,812
Fleet Management	185,580	9.2641	189,440	0	189,440	9,541	198,981
Planning & Dev Other	3,190	0.1592	3,256	0	3,256	164	3,420
Planning & Dev Spec Rev	6,927	0.3458	7,071	0	7,071	356	7,427
General Debt	6,539	0.3264	6,675	0	6,675	336	7,011
Finance Other	14,726	0.7351	15,032	0	15,032	757	15,789
ARA Insurance	1,416	0.0707	1,445	0	1,445	73	1,518
ARA BARC	12,920	0.6450	13,189	0	13,189	664	13,853
ARA Parking	17,138	0.8555	17,494	0	17,494	881	18,375
ARA Other	11,858	0.5919	12,105	0	12,105	610	12,715
T Public Services	0	0.0000	0	0	12,105	010	12,715
Legal Insurance	5,718	0.2854	5,837	0	5,837	294	6,131
				0			
Legal Wkr Comp	1,022	0.0510	1,043		1,043	53	1,096
Mayor Cable TV	2,171	0.1084	2,216	0	2,216	112	2,328
Mayor Other	17,604	0.8788	17,970	0	17,970	905	18,875
TIRZ	1,495	0.0746	1,526	0	1,526	77	1,603
HR Health Benefits	141,865	7.0818	144,816	0	144,816	7,294	152,110
HR Long Term Disability	75	0.0037	77	0	77	4	81

Financial Plg & Analysis Allocations					Dept:5 Fin	Plg & Analysis	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
66 HPW Bldg Insp	39,929	1.9932	40,759	0	40,759	2,053	42,812
57 HPW Stormwater	18,158	0.9064	18,536	0	18,536	934	19,470
58 HPW DDSR	41,372	2.0653	42,232	0	42,232	2,127	44,359
59 HPW Water & Sewer	183,029	9.1367	186,836	0	186,836	9,410	196,246
0 HPW Houston Transtar	2,971	0.1483	3,033	0	3,033	153	3,186
1 HPW Other	34,596	1.7270	35,316	0	35,316	1,779	37,095
2 Houston Permit Center	7,724	0.3856	7,885	0	7,885	397	8,282
73 CIP S/R Planning	2	0.0001	2	0	2	0	2
4 CIP Sal Rec RE	1,233	0.0616	1,259	0	1,259	63	1,322
5 CIP S/R Engrg	1,449	0.0723	1,479	0	1,479	75	1,554
6 CIP S/R Constr	1,680	0.0839	1,715	0	1,715	86	1,801
7 CIP S/R Eng/Const	1,984	0.0990	2,025	0	2,025	102	2,127
8 CIP S/R Geo/Env	580	0.0290	592	0	592	30	622
9 CIP S/R Other	7,339	0.3664	7,492	0	7,492	377	7,869
) CIP S/R GSD	1,585	0.0791	1,618	0	1,618	81	1,699
HEC	6,384	0.3187	6,517	0	6,517	328	6,845
Hurricane Ike Aid & Recovery	99	0.0049	101	0	101	5	106
2 ARRA Reimbursement Fund	266	0.0133	272	0	272	14	286
3 HR-W.C.	16,004	0.7989	16,337	0	16,337	823	17,160
4 HITS Other	44,355	2.2142	45,278	0	45,278	2,280	47,558
5 Legal Other	455	0.0227	464	0	464	23	487
Subtotal	2,003,225	100.0000	2,044,888	0	2,044,888	100,180	2,145,068
Direct Bills					0		0
Total					\$2,044,888		\$ 2,145,068

Basis Units: Number of rev, exp, & purch transactions per dept Source: COH Transaction Report

Allocation Summary

63 TIRZ

64 HR Health Benefits

	Department	Financial Plg & Analysis	Total
0	Direct Billed	\$0	\$0
	Non-Departmental-Gen Gov	53,378	53,378
	Finance Dir Office	2,020	2,020
05	Finance Financial Plg & Analys	452	452
05	Finance City Council	649	649
		1,901	1,901
	Finance Reporting & Ops		
80	Finance Internal Controls	0	0
09	Finance Grants	771	771
10	Finance Rev Perform Mgmnt	341	341
11	Finance Strat Purchasing	767	767
12	ARA Director Office	4,485	4,485
13	ARA Financial Services	483	483
14	ARA Operations	4,866	4,866
15	ARA Payroll Services	736	736
20	Office Business Opportunity	4,649	4,649
21	Mayor	5,535	5,535
22	Human Resources	54,339	54,339
23	Legal	6,746	6,746
24	City Controller's Office	4,463	4,463
24 25	Health Administration	20,744	20,744
	Planning & Dev Admin		
26 28	CIP Sal Rec HPW	1,786 3,095	1,786 3,095
29	HPD Police Records	1,300	1,300
30	General Services	38,875	38,875
31	HEC	6,845	6,845
33	Finance Public Fin	430	430
34	Finance Treasury	1,706	1,706
35	ARA Regulatory	1,789	1,789
36	City Secretary	1,796	1,796
37	City Council	27,796	27,796
38	Police	210,871	210,871
39	Dept of Neighborhoods	7,683	7,683
40	Fire	185,629	185,629
41	Municipal Court	21,558	21,558
42	Solid Waste	40,747	40,747
43	Houston Airport System (HAS)	121,444	121,444
	Housing & Community Dev		
44		61,989	61,989
45	Library	18,296	18,296
46	Parks & Recreation	98,538	98,538
47	Health Department	228,399	228,399
48	Convention & Entertainment	1,812	1,812
49	Fleet Management	198,981	198,981
50	Planning & Dev Other	3,420	3,420
51	Planning & Dev Spec Rev	7,427	7,427
52	General Debt	7,011	7,011
53	Finance Other	15,789	15,789
54	ARA Insurance	1,518	1,518
55	ARA BARC	13,853	13,853
56	ARA Parking	18,375	18,375
50		12,715	12,715
		12,715	12,715
58	IT Public Services		
59	Legal Insurance	6,131	6,131
60	Legal Wkr Comp	1,096	1,096
61	Mayor Cable TV	2,328	2,328
	Mayor Other	18,875	18,875
63	יי ד ד ד	1 602	1 602

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1,603

152,110

Dept:5 Fin Plg & Analysis

Allocation Summary

Dept:5 Fin Plg & Analysis

	Department	Financial Plg & Analysis	Total
65	HR Long Term Disability	81	81
66	HPW Bldg Insp	42,812	42,812
67	HPW Stormwater	19,470	19,470
68	HPW DDSR	44,359	44,359
69	HPW Water & Sewer	196,246	196,246
70	HPW Houston Transtar	3,186	3,186
71	HPW Other	37,095	37,095
72	Houston Permit Center	8,282	8,282
73	CIP S/R Planning	2	2
74	CIP Sal Rec RE	1,322	1,322
75	CIP S/R Engrg	1,554	1,554
76	CIP S/R Constr	1,801	1,801
77	CIP S/R Eng/Const	2,127	2,127
78	CIP S/R Geo/Env	622	622
79	CIP S/R Other	7,869	7,869
80	CIP S/R GSD	1,699	1,699
91	Hurricane Ike Aid & Recovery	106	106
92	ARRA Reimbursement Fund	286	286
93	HR-W.C.	17,160	17,160
94	HITS Other	47,558	47,558
95	Legal Other	487	487
	Total	\$ 2,145,065	\$ 2,145,065

FINANCE – CITY COUNCIL ADMINISTRATION FUNCTION AND ALLOCATION BASIS

The City Council Administration division within the Finance Department manages all the administrative functions of the City Council such as payroll, accounts payable, and human resources. The costs are directly allocated to City Council.

A. Department Costs

scription		Amount	General Admin	Fin City Council Support
ersonnel Costs				
Salaries	S1	357,431	0	357,431
Salary % Split			.00%	100.00%
Benefits	S	176,987	0	176,987
btotal - Personnel Costs	-	534,418	0	534,418
ervices & Supplies Cost				
pplies	S	1,570	0	1,570
rvices	S	12,585	0	12,585
tfd HR Client Svcs	S	31,049	0	31,049
btotal - Services & Supplies		45,204	0	45,204
partment Cost Total		579,622	0	579,622
ljustments to Cost	-		·	
btotal - Adjustments			0	0
tal Costs After Adjustments		579,622	0	579,622
neral Admin Distribution			0	0
and Total	_	\$ 579,622		\$ 579,622

Dept:6 Finance City Council

B. Incoming Costs-(Default Spread Salary%)

Dept:6 Finance City Council

	Department	First	Second	Fin City
		Incoming	Incoming	Council
				Support
3	Insurance Retirees	\$ 17,599	\$ 44	\$ 17,643
3	Memberships	135	0	135
3	Consulting Services	10	0	10
3	Other Misc	60	0	60
	Subtotal - Non-Dept-Gen Gov	17,804	44	17,848
4	Finance Dept Admin	97,619	34,971	132,590
	Subtotal - Fin Dir Office	97,619	34,971	132,590
5	Financial Plg & Analysis	618	31	649
	Subtotal - Fin Plg & Analysis	618	31	649
7	Gen Acctng	0	396	396
7	Auditing Svcs	0	335	335
7	Fin Operations	0	51	51
	Subtotal - Fin Reporting & Ops	0	782	782
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	0	41	41
9	Trust Funds Mgmt (TFM)	0	45	45
	Subtotal - Fin Grants	0	86	86
10	Perf Mgmt Svcs	0	52	52
	Subtotal - Fin Perform Mgmt	0	52	52
11	Purchasing	0	4,243	4,243
_	Subtotal - Fin SPD	0	4,243	4,243
14	Records	0	156	156
	Subtotal - ARA Operations	0	156	156
15	Payroll Svcs	0	961	961
10	Subtotal - ARA Payroll Svcs	0	961	961
17	IT ERP	0	0	0
	Subtotal - HITS EAS	0	0	0
18	Enterprise Optns	0	0	0
	Subtotal - HITS EIS	0	0	0
	Certification	0	299	299
20	External Affairs & Outreach	0	178	178
	Subtotal - OBO	0	477	477
21	City Mayor Admin	0	870	870
	Subtotal - Mayor	0	870	870
22	Personnel Svcs	0	389	389
	Subtotal - Human Resources	0	389	389
24	Controller Fin Svcs	0	2,030	2,030
	Subtotal - City Controller's	0	2,030	2,030
		-		,

B. Incoming Costs-(Default Spread Salary%)				Dept:6 Finance City Council		
Department	First Incoming	Second Incoming	Fin City Council Support			
Total Incoming	116,041	45,092	161,133			
C. Total Allocated		\$ 740,755	\$ 740,755			
			100.00%			

City Council Support Allocations	5					Dept:6 Finance Ci	ty Council
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
City Council	100	100.0000	\$ 695,663	\$ 0	\$ 695,663	\$ 45,092	\$ 740,755
Subtotal	100	100.0000	695,663	0	695,663	45,092	740,755
Direct Bills					0		0
Total					\$695,663		\$ 740,755

Basis Units: Direct allocation to City Council Source: Direct Allocation

Allocation Summary			Dej	ept:6 Finance City Council
Department	Fin City Council Support	Total		
0 Direct Billed 37 City Council	\$0 740,755	\$0 740,755		
Total	\$ 740,755	\$ 740,755		

FINANCE – FINANCIAL REPORTING AND OPERATIONS FUNCTION AND ALLOCATION BASIS

The Financial Reporting and Operations division within the Finance Department is responsible for the oversight of accounting, financial operations, and fixed assets. This includes establishing and updating accounting policies, fixed assets, financial operations and coordinating the annual external audit. Costs are identified and allocated as follows:

- General Accounting Costs of the General Accounting division are allocated based upon number of revenues, expenditures, and purchasing transactions.
- Fixed Assets Costs associated with fixed assets are allocated based upon the number of fixed and controlled assets.
- Auditing Services Costs associated with the annual audit for all funds excluding enterprise are allocated based upon number of revenues, expenditures, and purchasing transactions.
- Auditing Services Enterprise Funds Costs associated with the annual audit for enterprise funds are allocated based upon the percentage of audit hours.
- Financial Operations (Accounts Receivable) Costs associated with the financial operations are allocated based upon operating expenditures.

Department Costs						Dept:7 Finance Re
Description		Amount	General Admin	Gen Acctng	Fixed Assets	Auditing Svcs
Personnel Costs						
Salaries	S1	1,154,456	0	692,196	258,919	0
Salary % Split				59.96%	22.43%	
Benefits	S	592,963	0	334,472	125,113	0
Subtotal - Personnel Costs		1,747,419	0	1,026,668	384,032	0
Services & Supplies Cost						
Supplies	Р	2,168	0	650	243	0
Services	Р	58,394	0	42,498	15,897	0
Audit	Р	1,277,697	0	0	0	943,216
Subtotal - Services & Supplies		1,338,259	0	43,148	16,140	943,216
Department Cost Total		3,085,678	0	1,069,816	400,172	943,216
Adjustments to Cost						
Subtotal - Adjustments			0	0	0	0
Total Costs After Adjustments		3,085,678	0	1,069,816	400,172	943,216
General Admin Distribution			0	0	0	0
Grand Total		\$ 3,085,678		\$ 1,069,816	\$ 400,172	\$ 943,216

A. Department Costs

Dept:7 Finance Reporting & Ops

Description		Amount	Auditing Svcs - Enterprise	Fin Operations
Personnel Costs				
Salaries	S1	1,154,456	0	203,341
Salary % Split				17.61%
Benefits	S	592,963	0	133,378
Subtotal - Personnel Costs		1,747,419	0	336,719
Services & Supplies Cost				
Supplies	Р	2,168	0	1,275
Services	Р	58,394	0	0
Audit	Р	1,277,697	334,481	0
Subtotal - Services & Supplies		1,338,259	334,481	1,275
Department Cost Total		3,085,678	334,481	337,994
Adjustments to Cost				
Subtotal - Adjustments			0	0
Total Costs After Adjustments		3,085,678	334,481	337,994
General Admin Distribution			0	0
Grand Total		\$ 3,085,678	\$ 334,481	\$ 337,994

. Incoming Costs-(Default Spread Salary%)				Dept:7 Finance Reporting & Ops					
Department	First Incoming	Second Incoming	Gen Acctng	Fixed Assets	Auditing Svcs	Auditing Svcs - Enterprise	Fin Operations		
Insurance Retirees	\$ 60,808	\$ 151	\$ 36,550	\$ 13,672	\$ 0	\$ 0	\$ 10,737		
Memberships	467	1	281	105	0	0	82		
Consulting Services	30	0	18	7	0	0	5		
Other Misc	318	1	191	72	0	0	56		
Subtotal - Non-Dept-Gen Gov	61,623	153	37,040	13,855	0	0	10,881		
Finance Dept Admin	337,303	120,834	274,692	102,750	0	0	80,694		
Subtotal - Fin Dir Office	337,303	120,834	274,692	102,750	0	0	80,694		
Financial Plg & Analysis	1,810	91	1,140	426	0	0	335		
Subtotal - Fin Plg & Analysis	1,810	91	1,140	426	0	0	335		
Gen Acctng Auditing Svcs	0	1,160	696	260	0	0	204		
Auditing Svcs	0	981	588	220	0	0	173		
Fin Operations	0	273	164	61	0	0	48		
Subtotal - Fin Reporting & Ops	0	2,414	1,447	541	0	0	425		
Internal Controls	0	0	0	0	0	0	0		
Subtotal - Fin Int Controls	0	0	0	0	0	0	0		
Cost Accounting	0	221	133	50	0	0	39		
Trust Funds Mgmt (TFM)	0	238	143	53	0	0	42		
Subtotal - Fin Grants	0	459	275	103	0	0	81		
Perf Mgmt Svcs	0	279	167	63	0	0	49		
Subtotal - Fin Perform Mgmt	0	279	167	63	0	0	49		
Purchasing	0	2,970	1,781	666	0	0	523		
Subtotal - Fin SPD	0	2,970	1,781	666	0	0	523		
Records	0	540	324	121	0	0	95		
Subtotal - ARA Operations	0	540	324	121	0	0	95		
Payroll Svcs	0	3,320	1,991	745	0	0	585		
Subtotal - ARA Payroll Svcs	0	3,320	1,991	745	0	0	585		
IT ERP	0	0	0	0	0	0	0		
Subtotal - HITS EAS	0	0	0	0	0	0	0		
Enterprise Optns	0	0	0	0	0	0	0		
Subtotal - HITS EIS	0	0	0	0	0	0	0		
Certification	0	1,034	620	232	0	0	182		
) External Affairs & Outreach	0	614	368	138	0	0	108		
Subtotal - OBO	0	1,648	988	370	0	0	290		
City Mayor Admin	0	3,006	1,802	674	0	0	529		
Subtotal - Mayor	0	3,006	1,802	674	0	0	529		
Personnel Svcs	0	1,345	806	302	0	0	237		
Subtotal - Human Resources	0	1,345	806	302	0	0	237		
Controller Fin Svcs	0	5,949	3,567	1,334	0	0	1,048		
Subtotal - City Controller's	0	5,949	3,567	1,334	0	0	1,048		

3. Incoming Costs-(Default Spread Salary%)			Dept:7 Finance Reporting & Ops					
Department	First Incoming	Second Incoming	Gen Acctng	Fixed Assets	Auditing Svcs	Auditing Svcs - Enterprise	Fin Operations	
Total Incoming	400,736	143,008	326,021	121,950	0	0	95,773	
. Total Allocated		\$ 3,629,422	\$ 1,395,837	\$ 522,122	\$ 943,216	\$ 334,481	\$ 433,767	
			38.46%	14.39%	25.99%	9.22%	11.95%	

6 Plance 0.081 0.085 0.180 0 0.085 0.025 0.025 0.025 0.025 0.025 0.025 0.035<	Gen	Acctng Allocations						Dept:7 Finance Repo	orting & Ops
a rianare pir office (1996) Finance City Ocurit (1997) Finance Strate City Ocurit (1997) Finance Strate Pirotesian Finance Strate Pirotesian Financ		Department	Units						Total
b Finance Filmane Experiants Memorial Logic & Analysis 0 200 200 398 Finance Memoriants	03	Non-Departmental-Gen Gov	52,290	2.6103	\$ 34,197	\$ 0	\$ 34,197	\$ 0	\$ 34,197
6 Plance 0.081 0.085 0.180 0 0.085 0.025 0.025 0.025 0.025 0.025 0.025 0.035<	04	Finance Dir Office	1,979	0.0988	1,294	0	1,294	0	1,294
7 Pinnane Reporting 2 0 1.00 0 1.00 8 Pinnane & Reversin 2 0.0339 470 0 470 33 0.0339 9 Pinnane & Reversins Memory 1.18 0.0359 470 0	05	Finance Financial Plg & Analys	443	0.0221	290	0	290	0	290
b Pinance Enternal Controla 0 0.000 0 0 0 0 0 Pinance Rev Fertors Munt 318 0.0159 208 0 208 14 220 Pinance Rev Fertors Munt 318 0.0159 208 0 264 20 600 And Director Office 4.45 0.0258 2.958 0 2.968 2.968 0 3.95 ANA Obsections 4.65 0.258 2.958 0 2.968 19 3.97 ANA Obsections 4.67 0.0134 2.968 0 2.968 19 3.97 ANA Obsections 6.679 0.2589 3.144 0 3.144 2.233 3.577 Mayor 5.163 0.2679 3.2144 0 3.144 2.233 3.149 I Clay Outrolaris to folice 4.163 0.2772 1.397 3.248 3.249 I Clay Outrolaris to folice 1.668 0.2791 1.698 1.273 4.929	06	Finance City Council	605	0.0302	396	0	396	0	396
9 Finance Grants 719 0.0399 470 0 470 52 502 Finance Strat Everhants 716 0.0357 468 0 468 32 600 Rath Interior Office 4.38 0.0388 2.366 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.964 0 2.965 1.965	07	Finance Reporting & Ops	1,773	0.0885	1,160	0	1,160	0	1,160
0 Finance Skv Pertorn Mymet 3.8 0.0159 208 0 288 1.4 222 ADD. Director Office 4.18 0.2088 2.776 0 2.735 124 2.500 ADD. FinanceStructure 4.193 0.2028 2.955 0 2.958 2.0 3.135 ADD. Operations 4.193 0.2028 2.968 0 2.958 2.0 3.137 ADD. Operations 1.33 0.2057 3.1377 0 3.377 2.23 3.1,377 Image Score 5.0679 2.5399 3.1,144 0 3.141 2.058 2.0 2.141 2.737 4.115 0 4.115 2.773 4.982 Image Score 5.0679 2.5399 3.1,144 1.0.168 3.177 4.982 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618 1.1.618	80	Finance Internal Controls	0	0.0000	0	0	0	0	0
1 Pinance Strat Purchaning 715 0.0377 468 0 468 52 500 ARA (trector Office 4.183 0.0225 295 0 295 200 3.55 ARA (trector Office 4.539 0.2266 2.966 0 295 200 3.55 Differ Manisme Opportunity 4.136 0.2168 2.1071 3.144 0 4.49 30 4.972 Office Manisme Opportunity 4.136 0.2168 1.171 7.722 1.977 4.922 Deal 0.419 0.3144 0 4.115 0 4.132 7.453 Deal 0.42978 2.722 0 2.722 1.977 4.932 Deal 0.42978 2.722 0 2.723 2.933 1.665 Deal 1.629 0.1241 1.888 0 1.893 2.971 1.665 Deal 1.231 0.608 7.732 0 2.733 3.866 Deal	09	Finance Grants	719	0.0359	470	0	470	32	502
2 Ab. Disector Office 4.193 D. 2088 2.736 0 2.736 144 2.736 Ab. Appriance Iservices 4.53 0.0225 2.958 0 2.958 2.00 3.151 Ab. Paysonil Services 0.0314 4.99 0 4.935 2.035 1.151 More results 4.336 0.2458 2.836 0 2.835 1.51 3.644 More results 5.163 0.2573 3.371 0 3.144 2.233 3.644 Mayer conters 0.6163 0.693 2.653 0 1.2,653 8.23 3.644 Payer Main 1.665 0.0631 1.068 1.088 1.32 3.646 Planning bewards 1.233 0.0664 793 0 7.93 3 4.645 Off Finance Treseaury 1.656 0.0631 1.064 0.1091 7.3 1.646 Order Sartices 36.257 1.8099 3.712 0 3.2712 1.557 3.646 </td <td>10</td> <td>Finance Rev Perform Mgmnt</td> <td>318</td> <td>0.0159</td> <td>208</td> <td>0</td> <td>208</td> <td>14</td> <td>222</td>	10	Finance Rev Perform Mgmnt	318	0.0159	208	0	208	14	222
3 AA Operations 41 0.0225 295 0 295 20 295 5 AA Approxing 4.539 0.0246 2,966 0 2,466 200 3,164 5 AA Approxing 5,163 0.2277 3,377 0 3,374 2,233 35,377 1 Mayor 5,163 0.2277 3,377 0 3,174 2,233 35,377 1 Legal 6,292 0.3141 4,115 0 4,115 2,777 4,392 1 City Controller's Office 4,102 0.0793 0 1,263 682 1,565 1 Diaming Environs 1,263 0.0606 773 0 1,733 1,665 0 UP bilos Records 1,273 0 2,732 1,897 2,893 0 UP bilos Records 1,251 0.079 1,115 3,446 0 Environs 1,525 0.033 1,001	11	Finance Strat Purchasing	715	0.0357	468	0	468	32	500
4 AA. Departions 4, 539 0.266 2,968 0 2,968 200 3,168 5 Ab. Payroth Services 607 0.261 2,836 0 2,837 3,271 Mayor 5,163 0.2677 3,377 0 3,377 227 3,664 Toman Resources 50,679 2,5399 33,144 0 33,144 2,133 13,171 1 cleasi 6,120 0.3141 4,115 0 4,115 2277 4,930 1 cleasi 1,655 0.031 1,055 0 1,073 18 2,115 1 cleasi 1,655 0.031 1,055 0 1,033 73 1,039 1 cleasi ber Ashin 1,657 0.0431 1,061 0 1,039 73 1,597 8,603 0 cleasi ber Ashin 401 0.0203 2,620 2,821 1,897 1,688 0 1,031 73 1,646 0 cleasi berriose 3,6267 1,2891 </td <td>12</td> <td>ARA Director Office</td> <td>4,183</td> <td>0.2088</td> <td>2,736</td> <td>0</td> <td>2,736</td> <td>184</td> <td>2,920</td>	12	ARA Director Office	4,183	0.2088	2,736	0	2,736	184	2,920
b Ab. Paycell Services 687 0.0143 449 0 449 10 479 0 Ortice Buckness Opportunity 4.336 0.2527 3.377 0 3.377 227 3.604 Human Resources 50.673 2.529 3.3144 0 3.144 2.333 7.77 Legal 6.292 0.3141 4.115 0 4.115 2.77 4.392 City Controller's Office 4.162 0.078 1.2,653 0 1.2,653 6.52 1.5,055 Planning & Der Admin 1.665 0.0651 1.068 0 1.793 1.62 1.62 Obbi Lee Admin 1.668 0.000 7.72 0.737 1.809 2.772 1.697 1.109 7.111 A Manee Mublic Fin 401 0.000 2.62 0 1.695 1.489 8.66 1.791 1.646 City Secretary 1.668 0.003 1.091 1.091 7.126 1.695 1.695 1.495 1.696<	13	ARA Financial Services	451		295	0	295	20	315
b Ab. Paycell Services 687 0.0143 449 0 449 10 479 0 Ortice Buckness Opportunity 4.336 0.2527 3.377 0 3.377 227 3.604 Human Resources 50.673 2.529 3.3144 0 3.144 2.333 7.77 Legal 6.292 0.3141 4.115 0 4.115 2.77 4.392 City Controller's Office 4.162 0.078 1.2,653 0 1.2,653 6.52 1.5,055 Planning & Der Admin 1.665 0.0651 1.068 0 1.793 1.62 1.62 Obbi Lee Admin 1.668 0.000 7.72 0.737 1.809 2.772 1.697 1.109 7.111 A Manee Mublic Fin 401 0.000 2.62 0 1.695 1.489 8.66 1.791 1.646 City Secretary 1.668 0.003 1.091 1.091 7.126 1.695 1.695 1.495 1.696<	14	ARA Operations	4,539	0.2266	2,968	0	2,968	200	3,168
0 Office Businese Opportunity 4,336 0,2165 2,836 0 2,836 0 2,836 191 3,027 3,027 3,029 3,044 4 2,233 3,377 22 3,044 1,051 192 192 4,053 192 192 192 192 192 192 192 192 192 192									
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2 Mayor Other 17,604 0.8788 11,513 0 11,513 776 12,289 3 TIRZ 1,495 0.0746 978 0 978 66 1,044 4 HR Health Benefits 141,865 7.0818 92,778 0 92,778 6,250 99,028	0	Legal Wkr Comp	1,022	0.0510	668	0	668	45	713
3 TIRZ 1,495 0.0746 978 0 978 66 1,044 4 HR Health Benefits 141,865 7.0818 92,778 0 92,778 6,250 99,028	1	Mayor Cable TV	2,171	0.1084	1,420	0	1,420	96	1,516
4 HR Health Benefits 141,865 7.0818 92,778 0 92,778 6,250 99,028	j2	Mayor Other	17,604	0.8788	11,513	0	11,513	776	12,289
			1,495	0.0746	978	0	978	66	1,044
			141,865	7.0818	92,778	0	92,778	6,250	99,028
6 HR Long Term Disability 75 0.0037 49 0 49 3 52	55	HR Long Term Disability	75	0.0037	49	0	49	3	52

en Acctng Allocations					1	Dept:7 Finance Rep	oorting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW Bldg Insp	39,929	1.9932	26,113	0	26,113	1,759	27,872
HPW Stormwater	18,158	0.9064	11,875	0	11,875	800	12,675
HPW DDSR	41,372	2.0653	27,057	0	27,057	1,823	28,880
HPW Water & Sewer	183,029	9.1367	119,699	0	119,699	8,064	127,763
HPW Houston Transtar	2,971	0.1483	1,943	0	1,943	131	2,074
HPW Other	34,596	1.7270	22,625	0	22,625	1,524	24,149
Houston Permit Center	7,724	0.3856	5,051	0	5,051	340	5,391
CIP S/R Planning	2	0.0001	1	0	1	0	1
CIP Sal Rec RE	1,233	0.0616	806	0	806	54	860
CIP S/R Engrg	1,449	0.0723	948	0	948	64	1,012
CIP S/R Constr	1,680	0.0839	1,099	0	1,099	74	1,173
CIP S/R Eng/Const	1,984	0.0990	1,298	0	1,298	87	1,385
CIP S/R Geo/Env	580	0.0290	379	0	379	26	405
CIP S/R Other	7,339	0.3664	4,800	0	4,800	323	5,123
CIP S/R GSD	1,585	0.0791	1,037	0	1,037	70	1,107
HEC	6,384	0.3187	4,175	0	4,175	281	4,456
Hurricane Ike Aid & Recovery	99	0.0049	65	0	65	4	69
ARRA Reimbursement Fund	266	0.0133	174	0	174	12	186
HR-W.C.	16,004	0.7989	10,466	0	10,466	705	11,171
HITS Other	44,355	2.2142	29,008	0	29,008	1,954	30,962
Legal Other	455	0.0227	298	0	298	20	318
Subtotal	2,003,225	100.0000	1,310,093	0	1,310,093	85,744	1,395,837
Direct Bills					0		0
Total					\$1,310,093		\$ 1,395,837

Basis Units: Number of rev, exp, & purch transactions per dept Source: COH Transaction Report

ixed Assets Allocations						Dept:7 Finance Rep	orting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
2 ARA Director Office	26.00	1.1295	\$ 5,535	\$ 0	\$ 5,535	\$ 362	\$ 5,897
1 Mayor	13.00	0.5647	2,767	0	2,767	181	2,948
2 Human Resources	2.00	0.0869	426	0	426	28	454
3 Legal	13.00	0.5647	2,767	0	2,767	181	2,948
4 City Controller's Office	5.00	0.2172	1,064	0	1,064	70	1,134
5 Health Administration	164.00	7.1242	34,912	0	34,912	2,285	37,197
6 Planning & Dev Admin	6.00	0.2606	1,277	0	1,277	84	1,361
0 General Services	57.00	2.4761	12,134	0	12,134	794	12,928
1 HEC	1.00	0.0434	213	0	213	14	227
7 City Council	34.00	1.4770	7,238	0	7,238	474	7,712
8 Police	638.00	27.7150	135,817	0	135,817	8,889	144,706
9 Dept of Neighborhoods	17.00	0.7385	3,619	0	3,619	237	3,856
) Fire	806.00	35.0130	171,581	0	171,581	11,230	182,811
1 Municipal Court	3.00	0.1303	639	0	639	42	681
2 Solid Waste	65.00	2.8236	13,837	0	13,837	906	14,743
4 Housing & Community Dev	1.00	0.0434	213	0	213	14	227
5 Library	83.00	3.6056	17,669	0	17,669	1,156	18,825
Parks & Recreation	277.00	12.0330	58,968	0	58,968	3,859	62,827
9 Fleet Management	74.00	3.2146	15,753	0	15,753	1,031	16,784
4 HITS Other	17.00	0.7385	3,619	0	3,619	237	3,856
Subtotal	2,302	100.0000	490,048	0	490,048	32,074	522,122
Direct Bills					0		0
Total					\$490,048		\$ 522,122

Basis Units: Number of fixed Assets excl HPW & Airport Source: Asset Report

Auditing Svcs Allocations						Dept:7 Finance Repo	orting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
3 Non-Departmental-Gen Gov	52,290	3.0664	\$ 28,923	\$ 0	\$ 28,923	\$ 0	\$ 28,923
04 Finance Dir Office	1,979	0.1161	1,095	0	1,095	0	1,095
)5 Finance Financial Plg & Analys	443	0.0260	245	0	245	0	245
6 Finance City Council	605	0.0355	335	0	335	0	335
7 Finance Reporting & Ops	1,773	0.1040	981	0	981	0	981
8 Finance Internal Controls	0	0.0000	0	0	0	0	0
9 Finance Grants	719	0.0422	398	0	398	0	398
0 Finance Rev Perform Mgmnt	318	0.0186	176	0	176	0	176
l Finance Strat Purchasing	715	0.0419	395	0	395	0	395
ARA Director Office	4,183	0.2453	2,314	0	2,314	0	2,314
3 ARA Financial Services	451	0.0264	249	0	249	0	249
4 ARA Operations	4,539	0.2662	2,511	0	2,511	0	2,511
5 ARA Payroll Services	687	0.0403	380	0	380	0	380
0 Office Business Opportunity	4,336	0.2543	2,398	0	2,398	0	2,398
1 Mayor	5,163	0.3028	2,856	0	2,856	0	2,856
2 Human Resources	50,679	2.9720	28,032	0	28,032	0	28,032
3 Legal	6,292	0.3690	3,480	0	3,480	0	3,480
4 City Controller's Office	4,162	0.2441	2,302	0	2,302	0	2,302
5 Health Administration	19,347	1.1346	10,701	0	10,701	0	10,701
5 Planning & Dev Admin	1,665	0.0976	921	0	921	0	921
3 CIP Sal Rec HPW	2,887	0.1693	1,597	0	1,597	0	1,597
	1,213	0.1693	671	0	671	0	671
				0		0	
General Services	36,257	2.1262	20,055	0	20,055	0	20,055
Finance Public Fin	401	0.0235	222		222	-	222
Finance Treasury	1,591	0.0933	880	0	880	0	880
ARA Regulatory	1,668	0.0978	923	0	923	0	923
City Secretary	1,675	0.0982	926	0	926	0	926
City Council	25,924	1.5203	14,339	0	14,339	0	14,339
Police	196,670	11.5333	108,784	0	108,784	0	108,784
Dept of Neighborhoods	7,166	0.4202	3,964	0	3,964	0	3,964
) Fire	173,127	10.1526	95,761	0	95,761	0	95,761
Municipal Court	20,106	1.1791	11,121	0	11,121	0	11,121
Solid Waste	38,003	2.2286	21,021	0	21,021	0	21,021
Housing & Community Dev	57,815	3.3904	31,979	0	31,979	0	31,979
Library	17,064	1.0007	9,439	0	9,439	0	9,439
Parks & Recreation	91,902	5.3894	50,834	0	50,834	0	50,834
Health Department	213,017	12.4919	117,826	0	117,826	0	117,826
Fleet Management	185,580	10.8829	102,649	0	102,649	0	102,649
Planning & Dev Other	3,190	0.1871	1,764	0	1,764	0	1,764
Planning & Dev Spec Rev	6,927	0.4062	3,832	0	3,832	0	3,832
General Debt	6,539	0.3835	3,617	0	3,617	0	3,617
Finance Other	14,726	0.8636	8,145	0	8,145	0	8,145
ARA Insurance	1,416	0.0830	783	0	783	0	783
ARA BARC	12,920	0.7577	7,146	0	7,146	0	7,146
ARA Parking	17,138	1.0050	9,480	0	9,480	0	9,480
ARA Other	11,858	0.6954	6,559	0	6,559	0	6,559
IT Public Services	0	0.0000	0	0	0	0	0
Legal Insurance	5,718	0.3353	3,163	0	3,163	0	3,163
Legal Wkr Comp	1,022	0.0599	565	0	565	0	565
Mayor Cable TV	2,171	0.1273	1,201	0	1,201	0	1,201
Mayor Other	17,604	1.0323	9,737	0	9,737	0	9,737
3 TIRZ	1,495	0.0877	827	0	827	0	827
4 HR Health Benefits	141,865	8.3194	78,469	0	78,469	0	78,469
5 HR Long Term Disability	75	0.0044	41	0	41	0	41
6 HPW Bldg Insp	39,929	2.3415	22,086	0	22,086	0	22,086
7 HPW Stormwater	18,158	1.0648	10,044	0	10,044	0	10,044
/ nrw Stormwater	10,100	1.0048	10,044	U	10,044	U	10,044

Auditing Svcs Allocations						Dept:7 Finance Re	eporting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
68 HPW DDSR	41,372	2.4262	22,884	0	22,884	0	22,884
70 HPW Houston Transtar	2,971	0.1742	1,643	0	1,643	0	1,643
71 HPW Other	34,596	2.0288	19,136	0	19,136	0	19,136
72 Houston Permit Center	7,724	0.4530	4,272	0	4,272	0	4,272
73 CIP S/R Planning	2	0.0001	1	0	1	0	1
74 CIP Sal Rec RE	1,233	0.0723	682	0	682	0	682
75 CIP S/R Engrg	1,449	0.0850	801	0	801	0	801
76 CIP S/R Constr	1,680	0.0985	929	0	929	0	929
77 CIP S/R Eng/Const	1,984	0.1163	1,097	0	1,097	0	1,097
78 CIP S/R Geo/Env	580	0.0340	321	0	321	0	321
9 CIP S/R Other	7,339	0.4304	4,059	0	4,059	0	4,059
0 CIP S/R GSD	1,585	0.0929	877	0	877	0	877
1 HEC	6,384	0.3744	3,531	0	3,531	0	3,531
1 Hurricane Ike Aid & Recovery	99	0.0058	55	0	55	0	55
2 ARRA Reimbursement Fund	266	0.0156	147	0	147	0	147
3 HR-W.C.	16,004	0.9385	8,852	0	8,852	0	8,852
94 HITS Other	44,355	2.6011	24,534	0	24,534	0	24,534
5 Legal Other	455	0.0267	252	0	252	0	252
Subtotal	1,705,241	100.0000	943,215	0	943,215	0	943,215
Direct Bills					0		0
Total					\$943,215		\$ 943,215

Basis Units: Number of rev, exp, & purch transactions Source: COH Transaction Report

					Dept:7 Finance Re	porting & Ops
Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
50.08	50.0800	\$ 167,508	\$ 0	\$ 167,508	\$ 0	\$ 167,508
16.81	16.8100	56,226	0	56,226	0	56,226
33.11	33.1100	110,747	0	110,747	0	110,747
100.00	100.0000	334,481	0	334,481	0	334,481
				0		0
				\$334,481		\$ 334,481
	50.08 16.81 33.11	Percent 50.08 50.0800 16.81 16.8100 33.11 33.1100 100.00 100.0000	Percent Allocation 50.08 50.0800 \$ 167,508 16.81 16.8100 56,226 33.11 33.1100 110,747 100.00 100.0000 334,481	Percent Allocation Billed 50.08 50.0800 \$ 167,508 \$ 0 16.81 16.8100 56,226 0 33.11 33.1100 110,747 0 100.00 100.0000 334,481 0	Percent Allocation Billed Allocation 50.08 50.0800 \$ 167,508 \$ 0 \$ 167,508 16.81 16.8100 56,226 0 56,226 33.11 33.100 110,747 0 110,747 100.00 100.0000 334,481 0 334,481	Percent Allocation Billed Allocation Allocation 50.08 50.0800 \$ 167,508 \$ 0 \$ 167,508 \$ 0 16.81 16.8100 56,226 0 56,226 0 33.11 33.1100 110,747 0 110,747 0 100.00 100.0000 334,481 0 334,481 0

Basis Units: Percentage of enterprise audit hours Source: Finance Report

Fin Operations Allocations					:	Dept:7 Finance Repo	rting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
03 Non-Departmental-Gen Gov	92,117,734	1.9940	\$ 8,147	\$ 0	\$ 8,147	\$ 0	\$ 8,147
04 Finance Dir Office	1,917,585	0.0415	170	0	170	0	170
)5 Finance Financial Plg & Analys	1,748,817	0.0379	155	0	155	0	155
6 Finance City Council	579,620	0.0125	51	0	51	0	51
7 Finance Reporting & Ops	3,085,677	0.0668	273	0	273	0	273
8 Finance Internal Controls	0	0.0000	0	0	0	0	0
Finance Grants	1,080,267	0.0234	96	0	96	6	102
) Finance Rev Perform Mgmnt	351,508	0.0076	31	0	31	2	33
Finance Strat Purchasing	4,807,816	0.1041	425	0	425	27	452
ARA Director Office	2,139,732	0.0463	189	0	189	12	201
ARA Financial Services	830,305	0.0180	73	0	73	5	78
ARA Operations	6,658,736	0.1441	589	0	589	37	626
ARA Payroll Services	3,581,329	0.0775	317	0	317	20	337
Office Business Opportunity	38,825,955	0.8404	3,434	0	3,434	216	3,650
Mayor	4,530,543	0.0981	401	0	401	25	426
Human Resources	45,934,805	0.9943	4,063	0	4,063	256	4,319
Legal	14,468,457	0.3132	1,280	0	1,280	81	1,361
City Controller's Office	7,814,179	0.1691	691	0	691	44	735
Health Administration	13,827,000	0.2993	1,223	0	1,223	77	1,300
Planning & Dev Admin	1,407,871	0.0305	125	0	125	8	133
CIP Sal Rec HPW	4,646,568	0.1006	411	0	411	26	437
HPD Police Records	5,415,046	0.1172	479	0	479	30	509
General Services	152,566,843	3.3025	13,493	0	13,493	850	14,343
			2,331	0	2,331	147	2,478
HEC Finance Public Fin	26,351,959	0.5704	2,331	0	2,331	5	
Finance Public Fin	872,602	0.0189					82
Finance Treasury	1,705,702	0.0369	151	0	151	10	161
ARA Regulatory	295,092	0.0064	26	0	26	2	28
City Secretary	759,827	0.0164	67	0	67	4	71
City Council	8,656,245	0.1874	766	0	766	48	814
Police	962,590,931	20.8362	85,132	0	85,132	5,363	90,495
Dept of Neighborhoods	12,472,753	0.2700	1,103	0	1,103	69	1,172
Fire	505,051,996	10.9324	44,667	0	44,667	2,814	47,481
Municipal Court	29,937,229	0.6480	2,648	0	2,648	167	2,815
Solid Waste	105,943,711	2.2933	9,370	0	9,370	590	9,960
Houston Airport System (HAS)	321,378,127	6.9566	28,423	0	28,423	1,791	30,214
Housing & Community Dev	369,376,726	7.9955	32,668	0	32,668	2,058	34,726
Library	37,090,774	0.8029	3,280	0	3,280	207	3,487
Parks & Recreation	79,246,538	1.7154	7,009	0	7,009	442	7,451
Health Department	254,244,396	5.5034	22,486	0	22,486	1,417	23,903
Convention & Entertainment	100,153	0.0022	9	0	9	1	10
Fleet Management	83,412,953	1.8056	7,377	0	7,377	465	7,842
Planning & Dev Other	4,342,749	0.0940	384	0	384	24	408
Planning & Dev Spec Rev	7,169,889	0.1552	634	0	634	40	674
Finance Other	16,777,901	0.3632	1,484	0	1,484	93	1,577
ARA Insurance	20,666,869	0.4474	1,828	0	1,828	115	1,943
ARA BARC	11,496,376	0.2489	1,017	0	1,017	64	1,081
ARA Parking	8,796,436	0.1904	778	0	778	49	827
ARA Other	8,205,872	0.1776	726	0	726	46	772
IT Public Services	0	0.0000	0	0	0	0	0
Legal Insurance	12,829,357	0.2777	1,135	0	1,135	71	1,206
Legal Wkr Comp	179,896	0.0039	16	0	16	1	17
Mayor Cable TV	3,585,095	0.0776	317	0	317	20	337
Mayor Other	58,279,590	1.2615	5,154	0	5,154	325	5,479
HR Health Benefits	405,425,327	8.7758	35,856	0	35,856	2,259	38,115
HR Long Term Disability	929,317	0.0201	82	0	82	5	87
HPW Bldg Insp	67,774,172	1.4670	5,994	0	5,994	378	6,372
m." prod tupb	01,111,112	1.10/0	5,224	v	5,223	570	0,572

1 Operations Allocations					:	Dept:7 Finance Repo	orting & Ops
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW Stormwater	37,443,834	0.8105	3,312	0	3,312	209	3,521
HPW DDSR	67,216,611	1.4550	5,945	0	5,945	374	6,319
HPW Water & Sewer	473,355,544	10.2463	41,864	0	41,864	2,637	44,501
HPW Houston Transtar	2,468,121	0.0534	218	0	218	14	232
HPW Other	34,502,321	0.7468	3,051	0	3,051	192	3,243
Houston Permit Center	9,806,818	0.2123	867	0	867	55	922
CIP S/R Planning	0	0.0000	0	0	0	0	0
CIP Sal Rec RE	5,141,071	0.1113	455	0	455	29	484
CIP S/R Engrg	8,043,181	0.1741	711	0	711	45	756
CIP S/R Constr	9,173,641	0.1986	811	0	811	51	862
CIP S/R Eng/Const	4,995,299	0.1081	442	0	442	28	470
IP S/R Geo/Env	1,014,644	0.0220	90	0	90	6	96
CIP S/R Other	7,745,108	0.1677	685	0	685	43	728
IP S/R GSD	4,734,100	0.1025	419	0	419	26	445
Murricane Ike Aid & Recovery	3,291	0.0001	0	0	0	0	0
RRA Reimbursement Fund	0	0.0000	0	0	0	0	0
HR-W.C.	30,515,560	0.6605	2,699	0	2,699	170	2,869
HITS Other	88,766,460	1.9214	7,851	0	7,851	495	8,346
Legal Other	581,662	0.0126	51	0	51	3	54
Subtotal	4,619,790,219	100.0000	408,582	0	408,582	25,185	433,767
Direct Bills					0		0
Total					\$408,582		\$ 433,767

Basis Units: FY2021 expenditures excl TIRZ Source: COH Expenditure Report

03 03 04 04.91 05 0 8.47 71.267 05 Finance Financia Fly & Analys 290 0 245 0 155 690 05 Finance Financia Fly & Analys 290 0 245 0 155 690 05 Finance Financia Fly & Analys 290 0 335 0 513 782 07 Finance Grants 502 0 398 0 0.00 0 0 05 Finance Grants 502 0 398 0 201 11.32 11 Finance Strat Furchasing 500 0 2397 2.314 0 201 11.332 13 MA Financial Services 31.66 0 2.511 0 6.63 9.075 14 MA Operatione 3.664 2.948 2.886 0 4.319 6.819 21 Man Operatione 3.660 2.948 2.866 0 4.319 6.	A11	ocation Summary					Dept:7 Fina	nce Reporting & Ops
D Livert Hilled GO GO <thgo< th=""> GO GO</thgo<>		Department	Gen Acctng	Fixed Assets	Auditing Svc	Auditing Svcs	Fin	Total
01 00.						Enterprise	Operations	
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6 Pinnee City Council 386 0 51 782 08 Pinnee Statural Cutrals 0	04	Finance Dir Office	1,294	0	1,095	0	170	2,559
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29 HD Police Records 146 0 671 0 509 2,026 30 General Services 25,09 12,928 20,055 0 14,343 72,655 31 HEC 4,456 227 3,511 0 14,343 72,655 32 Pinance Public Fin 280 0 282 0 82 161 2,152 34 ARA Regulatory 1,164 0 9223 0 84 40,961 35 City Secretary 1,169 0 926 0 71 2,166 37 City Council 18,096 7,712 14,339 0 814 40,961 38 Police 137,285 144,706 108,784 0 90,495 481,270 39 Det of Keightorhoods 5,002 3,866 3,964 0 1,723 13,994 40 Fire 120,852 82,814 140,316 24,726 107,745 4	26	Planning & Dev Admin	1,162	1,361	921	0	133	3,577
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61 Mayor Cable TV1,51601,20103373,05462 Mayor Other12,28909,73705,47927,50563 TIRZ1,0440827001,871	60	Legal Wkr Comp		0		0		
63 TIRZ 1,044 0 827 0 0 1,871	61	Mayor Cable TV	1,516	0	1,201	0	337	
	62	Mayor Other					5,479	
64 HR Health Benefits 99,028 0 78,469 0 38,115 215,612								
	64	HR Health Benefits	99,028	0	78,469	0	38,115	215,612

Al	location Summary					Dept:7 F	inance Reporting
	Department	Gen Acctng	Fixed Assets	Auditing Svc	Auditing Svcs Enterprise	Fin Operations	Total
65	HR Long Term Disability	52	0	41	0	87	180
66	HPW Bldg Insp	27,872	0	22,086	0	6,372	56,330
67	HPW Stormwater	12,675	0	10,044	0	3,521	26,240
68	HPW DDSR	28,880	0	22,884	0	6,319	58,083
69	HPW Water & Sewer	127,763	0	0	110,747	44,501	283,011
70	HPW Houston Transtar	2,074	0	1,643	0	232	3,949
71	HPW Other	24,149	0	19,136	0	3,243	46,528
72	Houston Permit Center	5,391	0	4,272	0	922	10,585
73	CIP S/R Planning	1	0	1	0	0	2
74	CIP Sal Rec RE	860	0	682	0	484	2,026
75	CIP S/R Engrg	1,012	0	801	0	756	2,569
76	CIP S/R Constr	1,173	0	929	0	862	2,964
77	CIP S/R Eng/Const	1,385	0	1,097	0	470	2,952
78	CIP S/R Geo/Env	405	0	321	0	96	822
79	CIP S/R Other	5,123	0	4,059	0	728	9,910
80	CIP S/R GSD	1,107	0	877	0	445	2,429
91	Hurricane Ike Aid & Recovery	69	0	55	0	0	124
92	ARRA Reimbursement Fund	186	0	147	0	0	333
93	HR-W.C.	11,171	0	8,852	0	2,869	22,892
94	HITS Other	30,962	3,856	24,534	0	8,346	67,698
95	Legal Other	318	0	252	0	54	624
	Total	\$ 1,395,831	\$ 522,122	\$ 943,215	\$ 334,481	\$ 433,771	\$ 3,629,420

FINANCE – INTERNAL CONTROLS FUNCTION AND ALLOCATION BASIS

The Internal Controls section within the Financial Reporting and Operations division of the Finance Department provides internal control reviews for programs within various city departments and monitors the implementation of the Enterprise Risk Management project. Due to responsibilities as a result of Hurricane Harvey, these costs were moved to Financial Reporting and Operations. Costs are allocated based on General Fund operating expenditures.

A. Department Costs

Description		Amount	General Admin	Internal Controls
Personnel Costs				
Salaries	S1	0	0	0
Salary % Split			.00%	100.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs	-	0	0	0
Services & Supplies Cost				
Supplies	S	0	0	0
Services	S	0	0	0
Mgmt Consulting Svcs	S	0	0	0
Subtotal - Services & Supplies	-	0	0	0
Department Cost Total		0	0	0
Adjustments to Cost	_			
Subtotal - Adjustments			0	0
Total Costs After Adjustments		0	0	0
General Admin Distribution			0	0
Grand Total	-	0		0

Dept:8 Finance Internal Controls

B. Incoming Costs-(Default Spread Salary%)

Dept:8 Finance Internal Controls

	Department	First Incoming	Second Incoming	Internal Controls		
3	Insurance Retirees	\$ 0	\$ 0	\$ 0		
3	Memberships	0	0	0		
3	Consulting Services	0	0	0		
3	Other Misc	0	0	0		
	Subtotal - Non-Dept-Gen Gov	0	0	0		
4	Finance Dept Admin	0	0	0		
	Subtotal - Fin Dir Office	0	0	0		
5	Financial Plg & Analysis	0	0	0		
	Subtotal - Fin Plg & Analysis	0	0	0		
7	Gen Acctng	0	0	0		
7	Auditing Svcs	0	0	0		
	Fin Operations	0	0	0		
1		0	0	0		
	Subtotal - Fin Reporting & Ops	U	U	U		
8	Internal Controls	0	0	0		
	Subtotal - Fin Int Controls	0	0	0		
9	Cost Accounting	0	0	0		
	Trust Funds Mgmt (TFM)	0	0	0		
1	Subtotal - Fin Grants	0	0	0		
10	Perf Mgmt Svcs	0	0	0		
	Subtotal - Fin Perform Mgmt	0	0	0		
11	Purchasing	0	0	0		
	Subtotal - Fin SPD	0	0	0		
14	Records	0	0	0		
	Subtotal - ARA Operations	0	0	0		
15	Decreell Green	<u>^</u>	<u>_</u>	<u>_</u>		
т2	Payroll Svcs	0	0	0		
	Subtotal - ARA Payroll Svcs	0	0	0		
17	IT ERP	0	0	0		
	Subtotal - HITS EAS	0	0	0		
18	Enterprise Optns	0	0	0		
	Subtotal - HITS EIS	0	0	0		
20	Certification	0	0	0		
20	External Affairs & Outreach	0	0	0		
	Subtotal - OBO	0	0	0		
21	City Mayor Admin	0	0	0		
	Subtotal - Mayor	0	0	0		
22	Personnel Svcs	0	0	0		
	Subtotal - Human Resources	0	0	0		
24	Controller Fin Svcs	0	0	0		
24						
	Subtotal - City Controller's	0	0	0		

B. Incoming Costs-(Default Spread Salary%)				Dept:8 Finance Internal Controls
Department	First Incoming	Second Incoming	Internal Controls	
Total Incoming	0	0	0	
C. Total Allocated		\$ 0		

Internal Controls Allocations						Dept:8 Finance Inte:	rnal Control
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
3 Non-Departmental-Gen Gov	83,444,401	4.4872	\$ 0	\$ 0	\$ 0	\$ 0	\$ (
)4 Finance Dir Office	1,917,585	0.1031	0	0	0	0	C
Finance Financial Plg & Analys	1,748,817	0.0940	0	0	0	0	C
Finance City Council	579,620	0.0312	0	0	0	0	C
Finance Reporting & Ops	3,085,677	0.1659	0	0	0	0	C
Finance Internal Controls	0	0.0000	0	0	0	0	C
Finance Grants	1,080,267	0.0581	0	0	0	0	C
Finance Rev Perform Mgmnt	351,508	0.0189	0	0	0	0	C
Finance Strat Purchasing	4,807,816	0.2585	0	0	0	0	C
ARA Director Office	2,139,732	0.1151	0	0	0	0	C
ARA Financial Services	830,305	0.0446	0	0	0	0	C
ARA Operations	6,658,736	0.3581	0	0	0	0	C
5 ARA Payroll Services	3,581,329	0.1926	0	0	0	0	C
) Office Business Opportunity	3,480,775	0.1872	0	0	0	0	C
l Mayor	4,530,543	0.2436	0	0	0	0	C
2 Human Resources	2,412,654	0.1297	0	0	0	0	0
B Legal	14,468,457	0.7780	0	0	0	0	0
City Controller's Office	7,813,946	0.4202	0	0	0	0	0
Health Administration	13,827,000	0.7435	0	0	0	0	C
Planning & Dev Admin	1,407,871	0.0757	0	0	0	0	- (
HPD Police Records	5,415,046	0.2912	0	0	0	0	(
General Services	38,580,241	2.0746	0	0	0	0	(
Finance Public Fin	872,602	0.0469	0	0	0	0	(
Finance Treasury	1,705,702	0.0917	0	0	0	0	- (
ARA Regulatory	295,092	0.0159	0	0	0	0	- (
City Secretary	759,827	0.0409	0	0	0	0	(
	8,656,245	0.4655	0	0	0	0	(
City Council Police	893,865,708	48.0673	0	0	0	0	(
Dept of Neighborhoods	9,919,720	0.5334	0	0	0	0	(
Fire	482,537,804	25.9483	0	0	0	0	(
Fire Municipal Court	27,079,450	1.4562	0	0	0	0	(
Solid Waste	82,086,229	4.4142	0	0	0	0	(
Housing & Community Dev	483,940	4.4142	0	0	0	0	(
-	483,940 34,805,355	1.8716	0	0	0	0	(
	52,905,548	2.8450	0	0	0	0	(
		2.8450	0	0	0	0	(
Health Department Fleet Management	31,294,929	0.0000	0	0	0	0	(
-	0 1,784,211	0.0000	0	0	0	0	(
Planning & Dev Other Finance Other	1,784,211	0.0959	0	0	0	0	(
ARA BARC	145,068	0.0008	0	0	0	0	(
ARA BARC ARA Other	0 3,763,006	0.0000	0	0	0	0	l l
		0.2024	0	0	0	0	(
IT Public Services	0 0		0	0	0	0	(
Mayor Cable TV		0.0000				0	(
HR Health Benefits	0	0.0000	0	0	0	•	
HPW Other	24,331,134	1.3084	0	0	0	0	0
HITS Other	157,786	0.0085	0	0	0	0	(
Subtotal	1,859,611,682	100.0000	0	0	0	0	C
Direct Bills					0		C
Total							\$ (
100041					ېن =========	================	ې د ==========

Basis Units: FY2021 actual GF expenditures excl TIRZ Source: COH Expenditure Report

Allocation Summary

		Controls	
03	Direct Billed	\$0	\$0
	Non-Departmental-Gen Gov	0	0
	Finance Dir Office	0	0
	Finance Financial Plg & Analys	0	0
	Finance City Council	0	0
07		0	0
	Finance Internal Controls	0	0
	Finance Grants	0	0
	Finance Rev Perform Mgmnt	0	0
	Finance Strat Purchasing	0	0
	ARA Director Office	0	0
	ARA Financial Services	0	0
	ARA Operations	0	0
	ARA Payroll Services	0	0
	Office Business Opportunity	0	0
	Mayor	0	0
21		0	0
	Legal	0	0
	City Controller's Office	0	0
	Health Administration	0	0
	Planning & Dev Admin	0	0
	HPD Police Records	0	0
	General Services	0	0
	Finance Public Fin	0	0
	Finance Treasury	0	0
	ARA Regulatory	0	0
	City Secretary	0	0
37		0	0
	Police	0	0
	Dept of Neighborhoods	0	0
		0	0
40		0	0
	Municipal Court Solid Waste	0	0
		0	
	Housing & Community Dev		0
	Library Device & Devicetion	0	0
	Parks & Recreation		0
	Health Department	0	0
	Fleet Management	0	0
	Planning & Dev Other		0
	Finance Other	0	0
	ARA BARC	0	0
	ARA Other	0	0
	IT Public Services	0	0
	Mayor Cable TV	0	0
	HR Health Benefits	0	0
	HPW Other	0	0
94	HITS Other	0	0
	Total	\$ 0	\$ 0

FINANCE – GRANTS AND TRUST FUNDS MANAGEMENT FUNCTION AND ALLOCATION BASIS

The Grants Management section within the Financial Reporting and Operations division of the Finance Department, is responsible for monitoring the activity of all federal, state and private grants the City receives. Costs are allocated based upon grant funds expenditures by department.

- **Cost Accounting** The Cost Accounting section within Grants Management is responsible for the Cost Allocation Plan, the cost of service study and maintaining the City fee schedule. Costs are allocated based on the operating expenditures by department.
- **Trust Funds Management (TFM)** Provides education and services to more than 20,000 employees, retirees, and their families on retirement security with the administration of the defined contribution plan. In addition, TFM is responsible for the fiscal monitoring and financial reporting of Local Government Corporations and other Trust funds awarded to the City. Costs are allocated based on the operating expenditures by department.

Department Costs						Dept:9 Finance
Description		Amount	General Admin	Grants Mgmt	Cost Accounting	Trust Fund: Mgmt (TFM)
Personnel Costs						
Salaries	S1	705,193	0	329,585	177,611	197,997
Salary % Split			.00%	46.74%	25.19%	28.08%
Benefits	P	373,702	0	180,764	97,411	95,527
Subtotal - Personnel Costs		1,078,895	0	510,349	275,022	293,524
Services & Supplies Cost						
Supplies	P	598	0	389	209	0
Services	Р	774	0	19	10	744
Subtotal - Services & Supplies		1,372	0	408	220	744
Department Cost Total		1,080,267	0	510,757	275,242	294,268
Adjustments to Cost						
Subtotal - Adjustments			0	0	0	0
Total Costs After Adjustments		1,080,267	0	510,757	275,242	294,268
General Admin Distribution			0	0	0	0
Grand Total		\$ 1,080,267		\$ 510,757	\$ 275,242	\$ 294,268

B. I	ncoming Costs-(Default Spread Salary%)					Dept:9 Finance Grants
	Department	First Incoming	Second Incoming	Grants Mgmt	Cost Accounting	Trust Funds Mgmt (TFM)
3	Insurance Retirees	\$ 33,159	\$ 82	\$ 15,536	\$ 8,372	\$ 9,333
3	Memberships	254	1	119	64	71
3	Consulting Services	12	0	6	3	3
	Other Misc	111	0	52	28	31
	Subtotal - Non-Dept-Gen Gov	33,536	83	15,713	8,467	9,439
4	Finance Dept Admin	183,929	65,890	116,757	62,920	70,142
	Subtotal - Fin Dir Office	183,929	65,890	116,757	62,920	70,142
5	Financial Plg & Analysis	734	37	360	194	216
	Subtotal - Fin Plg & Analysis	734	37	360	194	216
_		470	32	234	126	141
	Gen Acctng					
	Auditing Svcs	398	0	186	100	112
	Fin Operations	96	6	48	26	29
	Subtotal - Fin Reporting & Ops	964	38	468	252	281
8	Internal Controls	0	0	0	0	0
	Subtotal - Fin Int Controls	0	0	0	0	0
9	Cost Accounting	0	77	36	19	22
	Trust Funds Mgmt (TFM)	0	83	39	21	23
	Subtotal - Fin Grants	0	160	75	40	45
10	Perf Mgmt Svcs	0	98	46	25	28
	Subtotal - Fin Perform Mgmt	0	98	40	25	28
	Subtotal - Fin Periorm Mgmt	U	50	40	20	20
	Purchasing	0	0	0	0	0
	Subtotal - Fin SPD	0	0	0	0	0
14	Records	0	295	138	74	83
	Subtotal - ARA Operations	0	295	138	74	83
15	Payroll Svcs	0	1,811	846	456	508
	Subtotal - ARA Payroll Svcs	0	1,811	846	456	508
	IT ERP	0	0	0	0	0
	Subtotal - HITS EAS	0	0	0	0	0
	Enterprise Optns	0	0	0	0	0
	Subtotal - HITS EIS	0	0	0	0	0
20	Certification	0	564	264	142	158
	External Affairs & Outreach	0	335	157	84	94
	Subtotal - OBO	0	899	420	226	252
0.1		<u>^</u>				100
	City Mayor Admin	0	1,639	766	413	460
	Subtotal - Mayor	0	1,639	766	413	460
	Personnel Svcs	0	733	343	185	206
	Subtotal - Human Resources	0	733	343	185	206
24	Controller Fin Svcs	0	2,412	1,127	607	677
	Subtotal - City Controller's	0	2,412	1,127	607	677
		č	-,	-,,		

B. Incoming Costs-(Default Spread Salary%)					Dept:9 Finance
Department	First Incoming	Second Incoming	Grants Mgmt	Cost Accounting	Trust Fund Mgmt (TFM)
Total Incoming	219,163	74,095	137,059	73,861	82,338
. Total Allocated		\$ 1,373,525	\$ 647,816	\$ 349,103	\$ 376,606
			47.16%	25.42%	27.42%

rants Mgmt Allocations	Grants Mgmt Allocations								
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
3 Non-Departmental-Gen Gov	8,386,219	0.9989	\$ 6,125	\$ 0	\$ 6,125	\$ 0	\$ 6,125		
0 Office Business Opportunity	35,066,939	4.1767	25,611	0	25,611	1,461	27,072		
1 Mayor	0	0.0000	0	0	0	0	0		
2 Human Resources	19,851,574	2.3645	14,499	0	14,499	827	15,326		
4 City Controller's Office	233	0.0000	0	0	0	0	0		
0 General Services	1,901,616	0.2265	1,389	0	1,389	79	1,468		
8 Police	43,905,822	5.2295	32,066	0	32,066	1,829	33,895		
9 Dept of Neighborhoods	2,295,266	0.2734	1,676	0	1,676	96	1,772		
0 Fire	19,964,928	2.3780	14,581	0	14,581	832	15,413		
1 Municipal Court	580,013	0.0691	424	0	424	24	448		
2 Solid Waste	22,248,889	2.6500	16,249	0	16,249	927	17,176		
3 Houston Airport System (HAS)	22,562,443	2.6873	16,478	0	16,478	940	17,418		
4 Housing & Community Dev	368,752,367	43.9209	269,317	0	269,317	15,364	284,681		
5 Library	656,543	0.0782	480	0	480	27	507		
6 Parks & Recreation	16,258,210	1.9365	11,874	0	11,874	677	12,551		
7 Health Department	198,783,337	23.6764	145,181	0	145,181	8,282	153,463		
9 Fleet Management	242,823	0.0289	177	0	177	10	187		
) Planning & Dev Other	985,857	0.1174	720	0	720	41	761		
3 Finance Other	10,166,602	1.2109	7,425	0	7,425	424	7,849		
4 ARA Insurance	0	0.0000	0	0	0	0	0		
7 ARA Other	783,104	0.0933	572	0	572	33	605		
2 Mayor Other	48,893,470	5.8235	35,709	0	35,709	2,037	37,746		
9 HPW Water & Sewer	461,843	0.0550	337	0	337	19	356		
1 HPW Other	10,055,608	1.1977	7,344	0	7,344	419	7,763		
1 HEC	481,244	0.0573	351	0	351	20	371		
1 Hurricane Ike Aid & Recovery	3,291	0.0004	2	0	2	0	2		
2 ARRA Reimbursement Fund	0	0.0000	0	0	0	0	0		
4 HITS Other	5,714,020	0.6806	4,173	0	4,173	238	4,411		
5 Legal Other	581,043	0.0692	424	0	424	24	448		
Subtotal	839,583,304	100.0000	613,184	0	613,184	34,632	647,816		
Direct Bills					0		0		
Total					\$613,184		\$ 647,816		

Basis Units: FY2021 Grant Funds expenditures

Source: COH Expenditure Report

epartmentUnitsAllocation PercentFirst AllocationDirect BilledDepartment AllocationSecond AllocationTotalcon-Departmental-Gen Gov92,117,7341.9940\$ 6,589\$ 0\$ 6,589\$ 0\$ 6,589cinance Dir Office1,917,5850.041513701370137cinance Financial Plg & Analys1,748,8170.037912501250125cinance City Council579,6200.012541041041cinance Reporting & Ops3,085,6770.066822102210221cinance Internal Controls00000000cinance Rev Perform Mgmnt351,5080.007625025126cinance Strat Purchasing4,807,8160.1041344034420364
inance Dir Office1,917,5850.041513701370137inance Financial Plg & Analys1,748,8170.037912501250125inance City Council579,6200.012541041041inance Reporting & Ops3,085,6770.066822102210221inance Internal Controls00.000000000inance Grants1,080,2670.023477077077inance Rev Perform Mgmnt351,5080.007625025126
inance Financial Plg & Analys 1,748,817 0.0379 125 0 125 0 125 inance City Council 579,620 0.0125 41 0 41 0 41 inance Reporting & Ops 3,085,677 0.0668 221 0 221 0 221 inance Internal Controls 0 0.0000 0 0 0 0 0 inance Grants 1,080,267 0.0234 77 0 77 0 77 inance Rev Perform Mgmnt 351,508 0.0076 25 0 25 1 26
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inance birat rutonabing 1,007,010 0.1011 344 0 344 20 309
RA Director Office 2,139,732 0.0463 153 0 153 9 162
RA Financial Services 830,305 0.0180 59 0 59 3 62
RA Operations 6,658,736 0.1441 476 0 476 28 504
RA Payroll Services 3,581,329 0.0775 256 0 256 15 271
ffice Business Opportunity 38,825,955 0.8404 2,777 0 2,777 160 2,937
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iuman Resources 45,934,805 0.9943 3,286 0 3,286 190 3,476
Administration 13,827,000 0.2993 989 0 989 57 1,046 Junction 1,407,071 0.0205 101 0 101 0 101
lanning & Dev Admin 1,407,871 0.0305 101 0 101 6 107
IP Sal Rec HPW 4,646,568 0.1006 332 0 332 19 351
PD Police Records 5,415,046 0.1172 387 0 387 22 409
eneral Services 152,566,843 3.3025 10,913 0 10,913 630 11,543
inance Public Fin 872,602 0.0189 62 0 62 4 66
inance Treasury 1,705,702 0.0369 122 0 122 7 129
RA Regulatory 295,092 0.0064 21 0 21 1 22
ity Secretary 759,827 0.0164 54 0 54 3 57
ity Council 8,656,245 0.1874 619 0 619 36 655
olice 962,590,931 20.8362 68,851 0 68,851 3,976 72,827
ept of Neighborhoods 12,472,753 0.2700 892 0 892 52 944
ire 505,051,996 10.9324 36,125 0 36,125 2,086 38,211
unicipal Court 29,937,229 0.6480 2,141 0 2,141 124 2,265
olid Waste 105,943,711 2.2933 7,578 0 7,578 438 8,016
Souston Airport System (HAS) 321,378,127 6.9566 22,987 0 22,987 1,327 24,314
Cousing & Community Dev 369,376,726 7.9955 26,420 0 26,420 1,526 27,946
ibrary 37,090,774 0.8029 2,653 0 2,653 153 2,806
arks & Recreation 79,246,538 1.7154 5,668 0 5,668 327 5,995
ealth Department 254,244,396 5.5034 18,185 0 18,185 1,050 19,235
onvention & Entertainment 100,153 0.0022 7 0 7 0 7
leet Management 83,412,953 1.8056 5,966 0 5,966 345 6,311
lanning & Dev Other 4,342,749 0.0940 311 0 311 18 329
lanning & Dev Spec Rev 7,169,889 0.1552 513 0 513 30 543
Finance Other 16,777,901 0.3632 1,200 0 1,200 69 1,269
RA Insurance 20,666,869 0.4474 1,478 0 1,478 85 1,563
RA BARC 11,496,376 0.2489 822 0 822 47 869
RA Parking 8,796,436 0.1904 629 0 629 36 665
RA Other 8,205,872 0.1776 587 0 587 34 621
T Public Services 0 0.0000 0
egal Insurance 12,829,357 0.2777 918 0 918 53 971
egal listrance 12,825,557 0.2777 518 0 518 55 518 55 519 egal Wkr Comp 179,896 0.0039 13 0 13 1 14
Legal Wr Comp 179,896 0.0039 13 0 13 1 14 layor Cable TV $3,585,095$ 0.0776 256 0 256 15 271
PW Stormwater 37,443,834 0.8105 2,678 0 2,678 155 2,833

st Accounting Allocations					1	Dept:9 Finance Gram	nts
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW DDSR	67,216,611	1.4550	4,808	0	4,808	278	5,086
HPW Water & Sewer	473,355,544	10.2463	33,858	0	33,858	1,955	35,813
HPW Houston Transtar	2,468,121	0.0534	177	0	177	10	187
IPW Other	34,502,321	0.7468	2,468	0	2,468	143	2,611
Iouston Permit Center	9,806,818	0.2123	701	0	701	41	742
CIP S/R Planning	0	0.0000	0	0	0	0	0
CIP Sal Rec RE	5,141,071	0.1113	368	0	368	21	389
CIP S/R Engrg	8,043,181	0.1741	575	0	575	33	608
CIP S/R Constr	9,173,641	0.1986	656	0	656	38	694
IP S/R Eng/Const	4,995,299	0.1081	357	0	357	21	378
CIP S/R Geo/Env	1,014,644	0.0220	73	0	73	4	77
IP S/R Other	7,745,108	0.1677	554	0	554	32	586
CIP S/R GSD	4,734,100	0.1025	339	0	339	20	359
EC	26,351,959	0.5704	1,885	0	1,885	109	1,994
urricane Ike Aid & Recovery	3,291	0.0001	0	0	0	0	0
RRA Reimbursement Fund	0	0.0000	0	0	0	0	0
HR-W.C.	30,515,560	0.6605	2,183	0	2,183	126	2,309
HITS Other	88,766,460	1.9214	6,349	0	6,349	367	6,716
Legal Other	581,662	0.0126	42	0	42	2	44
Subtotal	4,619,790,219	100.0000	330,437	0	330,437	18,666	349,102
Direct Bills					0		0
Total					\$330,437		\$ 349,102

Basis Units: FY2021 expenditures excl TIRZ Source: COH Expenditure Report

Tru	st Funds Mgmt (TFM) Allocations					:	Dept:9 Finance Gran	ts
	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
03	Non-Departmental-Gen Gov	92,117,734	1.9940	\$ 7,095	\$ 0	\$ 7,095	\$ 0	\$ 7,095
04	Finance Dir Office	1,917,585	0.0415	148	0	148	0	148
05	Finance Financial Plg & Analys	1,748,817	0.0379	135	0	135	0	135
06	Finance City Council	579,620	0.0125	45	0	45	0	45
07	Finance Reporting & Ops	3,085,677	0.0668	238	0	238	0	238
08	Finance Internal Controls	0	0.0000	0	0	0	0	0
09	Finance Grants	1,080,267	0.0234	83	0	83	0	83
10	Finance Rev Perform Mgmnt	351,508	0.0076	27	0	27	2	29
11	Finance Strat Purchasing	4,807,816	0.1041	370	0	370	22	392
12	ARA Director Office	2,139,732	0.0463	165	0	165	10	175
13	ARA Financial Services	830,305	0.0180	64	0	64	4	68
14	ARA Operations	6,658,736	0.1441	513	0	513	31	544
	ARA Payroll Services	3,581,329	0.0775	276	0	276	16	292
20	Office Business Opportunity	38,825,955	0.8404	2,990	0	2,990	179	3,169
21	Mayor	4,530,543	0.0981	349	0	349	21	370
22	Human Resources	45,934,805	0.9943	3,538	0	3,538	211	3,749
23	Legal	14,468,457	0.3132	1,114	0	1,114	67	1,181
24	City Controller's Office	7,814,179	0.1691	602	0	602	36	638
25	Health Administration	13,827,000	0.2993	1,065	0	1,065	64	1,129
	Planning & Dev Admin	1,407,871	0.0305	108	0	108	6	114
28	CIP Sal Rec HPW	4,646,568	0.1006	358	0	358	21	379
29	HPD Police Records	5,415,046	0.1172	417	0	417	25	442
30	General Services	152,566,843	3.3025	11,750	0	11,750	702	12,452
	Finance Public Fin	872,602	0.0189	67	0	67	4	71
	Finance Treasury	1,705,702	0.0369	131	0	131	8	139
35	ARA Regulatory	295,092	0.0064	23	0	23	1	24
	City Secretary	759,827	0.0164	59	0	59	4	63
	City Council	8,656,245	0.1874	667	0	667	40	707
	Police	962,590,931	20.8362	74,136	0	74,136	4,430	78,566
39	Dept of Neighborhoods	12,472,753	0.2700	961	0	961	57	1,018
	Fire	505,051,996	10.9324	38,898	0	38,898	2,325	41,223
41 41	Municipal Court	29,937,229	0.6480	2,306	0	2,306	138	2,444
42	Solid Waste	105,943,711	2.2933	8,159	0	8,159	488	8,647
42 43	Houston Airport System (HAS)	321,378,127	6.9566	24,752	0	24,752	400	26,231
	Housing & Community Dev	369,376,726	7.9955	28,448	0	28,448	1,700	30,148
44 45	Library				0	28,448	1,700	30,148
	-	37,090,774	0.8029	2,857	0		365	
46	Parks & Recreation Health Department	79,246,538 254,244,396	1.7154 5.5034	6,103 19,581	0	6,103 19,581	365	6,468 20,751
47 48	Convention & Entertainment		0.0022	19,581	0	19,581	1,170	20,751
48 49	Fleet Management	100,153 83,412,953	1.8056	8 6,424	0	6,424	384	86,808
	Planning & Dev Other		0.0940	334	0	6,424 334	20	6,808 354
50 51	-	4,342,749	0.1552	552	0	334 552	33	585
51	Planning & Dev Spec Rev Finance Other	7,169,889 16,777,901	0.3632	1,292	0	1,292	33 77	1,369
	ARA Insurance		0.3632	1,592	0	1,292	95	1,369
	ARA INSURANCE ARA BARC	20,666,869	0.2489	885	0	1,592	53	1,687 938
		11,496,376	0.1904	677	0	677	40	938 717
56 57	ARA Parking	8,796,436			U			670
	ARA Other	8,205,872	0.1776	632	U	632	38	
	IT Public Services	12 820 257	0.0000	0	0	0	0	0
	Legal Insurance	12,829,357	0.2777	988	0	988	59	1,047
	Legal Wkr Comp	179,896	0.0039	14	0	14	1	15
	Mayor Cable TV	3,585,095	0.0776	276	0	276	17	293
	Mayor Other	58,279,590	1.2615	4,489	0	4,489	268	4,757
	HR Health Benefits	405,425,327	8.7758	31,225	0	31,225	1,866	33,091
	HR Long Term Disability	929,317	0.0201	72	0	72	4	76
66	HPW Bldg Insp	67,774,172	1.4670	5,220	0	5,220	312	5,532
	HPW Stormwater	37,443,834	0.8105	2,884	0	2,884	172	3,056

ast Funds Mgmt (TFM) Allocations						Dept:9 Finance Gr	ants
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW DDSR	67,216,611	1.4550	5,177	0	5,177	309	5,486
HPW Water & Sewer	473,355,544	10.2463	36,456	0	36,456	2,179	38,635
HPW Houston Transtar	2,468,121	0.0534	190	0	190	11	201
HPW Other	34,502,321	0.7468	2,657	0	2,657	159	2,816
Houston Permit Center	9,806,818	0.2123	755	0	755	45	800
CIP S/R Planning	0	0.0000	0	0	0	0	0
CIP Sal Rec RE	5,141,071	0.1113	396	0	396	24	420
CIP S/R Engrg	8,043,181	0.1741	619	0	619	37	656
CIP S/R Constr	9,173,641	0.1986	707	0	707	42	749
CIP S/R Eng/Const	4,995,299	0.1081	385	0	385	23	408
CIP S/R Geo/Env	1,014,644	0.0220	78	0	78	5	83
CIP S/R Other	7,745,108	0.1677	597	0	597	36	633
CIP S/R GSD	4,734,100	0.1025	365	0	365	22	387
IEC	26,351,959	0.5704	2,030	0	2,030	121	2,151
Aurricane Ike Aid & Recovery	3,291	0.0001	0	0	0	0	0
RRA Reimbursement Fund	0	0.0000	0	0	0	0	0
HR-W.C.	30,515,560	0.6605	2,350	0	2,350	140	2,490
HITS Other	88,766,460	1.9214	6,837	0	6,837	409	7,246
Legal Other	581,662	0.0126	45	0	45	3	48
Subtotal	4,619,790,219	100.0000	355,806	0	355,806	20,800	376,606
Direct Bills					0		0
Total					\$355,806		\$ 376,606

Basis Units: FY2021 expenditures excl TIRZ Source: COH Expenditure Report

Dept:9 Finance Grants

	Department	Grants Mgmt	Cost Accounting	Trust Funds Mgmt (TFM)	Total
0	Direct Billed	\$0	\$0	\$0	\$0
03	Non-Departmental-Gen Gov	6,125	6,589	7,095	19,809
04	Finance Dir Office	0	137	148	285
05	Finance Financial Plg & Analys	0	125	135	260
06	Finance City Council	0	41	45	86
07	Finance Reporting & Ops	0	221	238	459
80	Finance Internal Controls	0	0	0	0
09	Finance Grants	0	77	83	160
10	Finance Rev Perform Mgmnt	0	26	29	55
11	Finance Strat Purchasing	0	364	392	756
12	ARA Director Office	0	162	175	337
13	ARA Financial Services	0	62	68	130
14	ARA Operations	0	504	544	1,048
15	ARA Payroll Services	0	271	292	563
20	Office Business Opportunity	27,072	2,937	3,169	33,178
21	Mayor	0	343	370	713
22	Human Resources	15,326	3,476	3,749	22,551
23	Legal	0	1,095	1,181	2,276
24	City Controller's Office	0	591	638	1,229
25	Health Administration	0	1,046	1,129	2,175
26	Planning & Dev Admin	0	107	114	221
28	CIP Sal Rec HPW	0	351	379	730
29	HPD Police Records	0	409	442	851
30	General Services	1,468	11,543	12,452	25,463
31	HEC	371	1,994	2,151	4,516
33	Finance Public Fin	0	66	71	137
34	Finance Treasury	0	129	139	268
35	ARA Regulatory	0	22	24	46
36	City Secretary	0	57	63	120
37	City Council	0	655	707	1,362
88	Police	33,895	72,827	78,566	185,288
39	Dept of Neighborhoods	1,772	944	1,018	3,734
40	Fire	15,413	38,211	41,223	94,847
41	Municipal Court	448	2,265	2,444	5,157
42	Solid Waste	17,176	8,016	8,647	33,839
13	Houston Airport System (HAS)	17,418	24,314	26,231	67,963
44	Housing & Community Dev	284,681	27,946	30,148	342,775
15	Library	507	2,806	3,028	6,341
46	Parks & Recreation	12,551	5,995	6,468	25,014
47	Health Department	153,463	19,235	20,751	193,449
18	Convention & Entertainment	0	7	8	15
49	Fleet Management	187	6,311	6,808	13,306
50	Planning & Dev Other	761	329	354	1,444
51	Planning & Dev Spec Rev	0	543	585	1,128
53	Finance Other	7,849	1,269	1,369	10,487
54	ARA Insurance	0	1,563	1,687	3,250
55	ARA BARC	0	869	938	1,807
56	ARA Parking	0	665	717	1,382
57	ARA Other	605	621	670	1,896
58	IT Public Services	0	0	0	0
59	Legal Insurance	0	971	1,047	2,018
50	Legal Wkr Comp	0	14	15	29
51	Mayor Cable TV	0	271	293	564
52	Mayor Other	37,746	4,410	4,757	46,913
64	HR Health Benefits	0	30,673	33,091	63,764
65	HR Long Term Disability	0	70	76	146
	HPW Bldg Insp	0	5,128	5,532	10,660

Dept:9 Finance Grants

	Department	Grants Mgmt	Cost Accounting	Trust Funds Mgmt (TFM)	Total
67	HPW Stormwater	0	2,833	3,056	5,889
68	HPW DDSR	0	5,086	5,486	10,572
69	HPW Water & Sewer	356	35,813	38,635	74,804
70	HPW Houston Transtar	0	187	201	388
71	HPW Other	7,763	2,611	2,816	13,190
72	Houston Permit Center	0	742	800	1,542
73	CIP S/R Planning	0	0	0	0
74	CIP Sal Rec RE	0	389	420	809
75	CIP S/R Engrg	0	608	656	1,264
76	CIP S/R Constr	0	694	749	1,443
77	CIP S/R Eng/Const	0	378	408	786
78	CIP S/R Geo/Env	0	77	83	160
79	CIP S/R Other	0	586	633	1,219
80	CIP S/R GSD	0	359	387	746
91	Hurricane Ike Aid & Recovery	2	0	0	2
92	ARRA Reimbursement Fund	0	0	0	0
93	HR-W.C.	0	2,309	2,490	4,799
94	HITS Other	4,411	6,716	7,246	18,373
95	Legal Other	448	44	48	540
	Total	\$ 647,814	\$ 349,105	\$ 376,607	\$ 1,373,526

FINANCE – PERFORMANCE MANAGEMENT FUNCTION AND ALLOCATION BASIS

The Performance Management division works with departments to identify and implement innovative solutions that improve customer service and modernize government operations. This division also implements performance management processes and systems to ensure continued process excellence. Costs are allocated based upon operating expenditures.

A. Department Costs

Supplies

Services

Description Amount General Perf Mgmt Admin Svcs Personnel Costs Salaries **S**1 244,143 0 244,143 Salary % Split .00% 100.00% Benefits s 107,364 0 107,364 Subtotal - Personnel Costs 0 351,508 351,508 Services & Supplies Cost s 0 0 0 s 0 0 0 Other Intfd Services s 0 0 0 0 Subtotal - Services & Supplies 0 0 351,508 Department Cost Total 0 351,508 Adjustments to Cost Subtotal - Adjustments 0 0

Total Costs After Adjustments 351,508 0 351,508 General Admin Distribution 0 0 Grand Total \$ 351,508 \$ 351,508 _____ _____ _____

Dept:10 Finance Perform Mgmt

B. Incoming Costs-(Default Spread Salary%)

Dept:10 Finance Perform Mgmt

	Department	First Incoming	Second Incoming	Perf Mgmt Svcs
3	Insurance Retirees	\$ 10,016	\$ 25	\$ 10,041
3	Memberships	77	0	77
3	Consulting Services	5	0	5
3	Other Misc	36	0	36
	Subtotal - Non-Dept-Gen Gov	10,134	25	10,159
4	Finance Dept Admin	55,556	19,902	75,458
	Subtotal - Fin Dir Office	55,556	19,902	75,458
5	Financial Plg & Analysis	325	16	341
	Subtotal - Fin Plg & Analysis	325	16	341
7	Gen Acctng	208	14	222
7	Auditing Svcs	176	0	176
7		31	2	33
'	Subtotal - Fin Reporting & Ops	415	16	431
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	25	1	26
9	Trust Funds Mgmt (TFM)	27	2	29
	Subtotal - Fin Grants	52	3	55
10	Perf Mgmt Svcs	0	32	32
	Subtotal - Fin Perform Mgmt	0	32	32
11	Purchasing	0	0	0
	Subtotal - Fin SPD	0	0	0
14	Records	0	89	89
	Subtotal - ARA Operations	0	89	89
15	Payroll Svcs	0	547	547
10	Subtotal - ARA Payroll Svcs	0	547	547
17	IT ERP	0	0	0
÷.	Subtotal - HITS EAS	0	0	0
18	Enterprise Optns	0	0	0
10	Subtotal - HITS EIS	0	0	0
20	Certification	0	170	170
	External Affairs & Outreach	0	101	101
20	Subtotal - OBO	0	271	271
		U	211	
21	City Mayor Admin	0	495	495
	Subtotal - Mayor	0	495	495
22	Personnel Svcs	0	222	222
	Subtotal - Human Resources	0	222	222
24	Controller Fin Svcs	0	1,067	1,067
	Subtotal - City Controller's	0	1,067	1,067

B. Incoming Costs-(Default Spread Salary%)				Dept:10 Finance Perform Mgmt
Department	First Incoming	Second Incoming	Perf Mgmt Svcs	
Total Incoming	66,482	22,686	89,168	
. Total Allocated		\$ 440,676	\$ 440,676	
			100.00%	

Perf Mgmt Svcs Allocations					1	Dept:10 Finance Per	form Mgmt
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
03 Non-Departmental-Gen Gov	92,117,734	1.9940	\$ 8,335	\$ 0	\$ 8,335	\$ 0	\$ 8,335
04 Finance Dir Office	1,917,585	0.0415	173	0	173	0	173
05 Finance Financial Plg & Analys	1,748,817	0.0379	158	0	158	0	158
)6 Finance City Council	579,620	0.0125	52	0	52	0	52
)7 Finance Reporting & Ops	3,085,677	0.0668	279	0	279	0	279
08 Finance Internal Controls	0	0.0000	0	0	0	0	0
9 Finance Grants	1,080,267	0.0234	98	0	98	0	98
0 Finance Rev Perform Mgmnt	351,508	0.0076	32	0	32	0	32
1 Finance Strat Purchasing	4,807,816	0.1041	435	0	435	24	459
ARA Director Office	2,139,732	0.0463	194	0	194	11	205
3 ARA Financial Services	830,305	0.0180	75	0	75	4	79
4 ARA Operations	6,658,736	0.1441	602	0	602	33	635
5 ARA Payroll Services	3,581,329	0.0775	324	0	324	18	342
0 Office Business Opportunity	38,825,955	0.8404	3,513	0	3,513	195	3,708
1 Mayor	4,530,543	0.0981	410	0	410	23	433
2 Human Resources	4,530,543	0.9943	410	0	4,156	23	433
				0	4,156	73	4,387
-	14,468,457	0.3132	1,309 707	0	1,309 707	39	1,382 746
City Controller's Office	7,814,179	0.1691		0			
Health Administration	13,827,000	0.2993	1,251	0	1,251	69	1,320
Flanning & Dev Admin CIP Sal Rec HPW	1,407,871	0.0305	127		127	7	134
	4,646,568	0.1006	420	0	420	23	443
HPD Police Records General Services	5,415,046	0.1172	490	0	490	27	517
	152,566,843	3.3025	13,804	0	13,804	766	14,570
Finance Public Fin	872,602	0.0189	79	0	79	4	83
Finance Treasury	1,705,702	0.0369	154	0	154	9	163
ARA Regulatory City Secretary	295,092	0.0064	27	0	27	1	28
City Secretary	759,827	0.0164	69	0	69	4	73
City Council	8,656,245	0.1874	783	0	783	43	826
Police	962,590,931	20.8362	87,093	0	87,093	4,832	91,925
Dept of Neighborhoods	12,472,753	0.2700	1,129	0	1,129	63	1,192
Fire	505,051,996	10.9324	45,696	0	45,696	2,535	48,231
Municipal Court	29,937,229	0.6480	2,709	0	2,709	150	2,859
Solid Waste	105,943,711	2.2933	9,586	0	9,586	532	10,118
Houston Airport System (HAS)	321,378,127	6.9566	29,078	0	29,078	1,613	30,691
Housing & Community Dev	369,376,726	7.9955	33,421	0	33,421	1,854	35,275
Library	37,090,774	0.8029	3,356	0	3,356	186	3,542
Parks & Recreation	79,246,538	1.7154	7,170	0	7,170	398	7,568
Health Department	254,244,396	5.5034	23,004	0	23,004	1,276	24,280
Convention & Entertainment	100,153	0.0022	9	0	9	1	10
Fleet Management	83,412,953	1.8056	7,547	0	7,547	419	7,966
Planning & Dev Other	4,342,749	0.0940	393	0	393	22	415
Planning & Dev Spec Rev	7,169,889	0.1552	649	0	649	36	685
Finance Other	16,777,901	0.3632	1,518	0	1,518	84	1,602
ARA Insurance	20,666,869	0.4474	1,870	0	1,870	104	1,974
ARA BARC	11,496,376	0.2489	1,040	0	1,040	58	1,098
ARA Parking	8,796,436	0.1904	796	0	796	44	840
ARA Other	8,205,872	0.1776	742	0	742	41	783
IT Public Services	0	0.0000	0	0	0	0	0
Legal Insurance	12,829,357	0.2777	1,161	0	1,161	64	1,225
Legal Wkr Comp	179,896	0.0039	16	0	16	1	17
Mayor Cable TV	3,585,095	0.0776	324	0	324	18	342
Mayor Other	58,279,590	1.2615	5,273	0	5,273	293	5,566
HR Health Benefits	405,425,327	8.7758	36,682	0	36,682	2,035	38,717
HR Long Term Disability	405,425,327 929,317	0.0201	84	0	84	2,035	30,717
HR Long ferm Disability HPW Bldg Insp		1.4670	6,132	0	6,132	340	6,472
	67,774,172			0			
7 HPW Stormwater	37,443,834	0.8105	3,388	U	3,388	188	3,576

of Mgmt Svcs Allocations					:	Dept:10 Finance Pe	rform Mgmt
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW DDSR	67,216,611	1.4550	6,082	0	6,082	337	6,419
HPW Water & Sewer	473,355,544	10.2463	42,828	0	42,828	2,376	45,204
HPW Houston Transtar	2,468,121	0.0534	223	0	223	12	235
HPW Other	34,502,321	0.7468	3,122	0	3,122	173	3,295
Houston Permit Center	9,806,818	0.2123	887	0	887	49	936
CIP S/R Planning	0	0.0000	0	0	0	0	0
CIP Sal Rec RE	5,141,071	0.1113	465	0	465	26	491
CIP S/R Engrg	8,043,181	0.1741	728	0	728	40	768
CIP S/R Constr	9,173,641	0.1986	830	0	830	46	876
CIP S/R Eng/Const	4,995,299	0.1081	452	0	452	25	477
CIP S/R Geo/Env	1,014,644	0.0220	92	0	92	5	97
CIP S/R Other	7,745,108	0.1677	701	0	701	39	740
CIP S/R GSD	4,734,100	0.1025	428	0	428	24	452
HEC	26,351,959	0.5704	2,384	0	2,384	132	2,516
Hurricane Ike Aid & Recovery	3,291	0.0001	0	0	0	0	0
ARRA Reimbursement Fund	0	0.0000	0	0	0	0	0
HR-W.C.	30,515,560	0.6605	2,761	0	2,761	153	2,914
HITS Other	88,766,460	1.9214	8,031	0	8,031	446	8,477
Legal Other	581,662	0.0126	53	0	53	3	56
Subtotal	4,619,790,219	100.0000	417,989	0	417,989	22,686	440,675
Direct Bills					0		0
Total					\$417,989		\$ 440,675

Basis Units: FY2021 expenditures excl TIRZ Source: COH Expenditure Report

04 05 06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Department Direct Billed Non-Departmental-Gen Gov Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office Health Administration	Perf Mgmt Svcs \$0 8,335 173 158 52 279 0 98 32 459 205 79 635 342 3,708 433 4,387	Total \$0 8,335 173 158 52 279 0 0 98 32 459 205 79 635 342 3,708
03 04 05 06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Direct Billed Non-Departmental-Gen Gov Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Grants Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	Svcs \$0 8,335 173 158 52 279 0 98 32 459 205 79 635 342 3,708 433	\$0 8,335 173 158 52 279 0 98 32 459 205 79 635 342
03 04 05 06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Non-Departmental-Gen Gov Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	\$0 8,335 173 158 52 279 0 98 32 459 205 79 635 342 3,708 433	8,335 173 158 52 279 0 98 32 459 205 79 635 342
03 04 05 06 07 8 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Non-Departmental-Gen Gov Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	8,335 173 158 52 279 0 98 32 459 205 79 635 342 3,708 433	8,335 173 158 52 279 0 98 32 459 205 79 635 342
03 04 05 06 07 8 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Non-Departmental-Gen Gov Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	8,335 173 158 52 279 0 98 32 459 205 79 635 342 3,708 433	8,335 173 158 52 279 0 98 32 459 205 79 635 342
04 05 06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Dir Office Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	173 158 52 279 0 98 32 459 205 79 635 342 3,708 433	173 158 52 279 0 98 32 459 205 79 635 342
05 06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Financial Plg & Analys Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	158 52 279 0 98 32 459 205 79 635 342 3,708 433	158 52 279 0 98 32 459 205 79 635 342
06 07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance City Council Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	52 279 0 98 32 459 205 79 635 342 3,708 433	52 279 0 98 32 459 205 79 635 342
07 08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Reporting & Ops Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	279 0 98 32 459 205 79 635 342 3,708 433	279 0 98 32 459 205 79 635 342
08 09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Internal Controls Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	0 98 32 459 205 79 635 342 3,708 433	0 98 32 459 205 79 635 342
09 10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Grants Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	98 32 459 205 79 635 342 3,708 433	98 32 459 205 79 635 342
10 11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Rev Perform Mgmnt Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	32 459 205 79 635 342 3,708 433	32 459 205 79 635 342
11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	459 205 79 635 342 3,708 433	459 205 79 635 342
11 12 13 14 15 20 21 22 23 24 25 26 28 29 30	Finance Strat Purchasing ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	459 205 79 635 342 3,708 433	459 205 79 635 342
12 13 14 15 20 21 22 23 24 25 26 28 29 30	ARA Director Office ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	205 79 635 342 3,708 433	205 79 635 342
13 14 15 20 21 22 23 24 25 26 28 29 30	ARA Financial Services ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	79 635 342 3,708 433	79 635 342
14 15 20 21 22 23 24 25 26 28 29 30	ARA Operations ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	635 342 3,708 433	635 342
15 20 21 22 23 24 25 26 28 29 30	ARA Payroll Services Office Business Opportunity Mayor Human Resources Legal City Controller's Office	342 3,708 433	342
20 21 22 23 24 25 26 28 29 30	Office Business Opportunity Mayor Human Resources Legal City Controller's Office	3,708 433	
21 22 23 24 25 26 28 29 30	Mayor Human Resources Legal City Controller's Office	433	2 70 8
22 23 24 25 26 28 29 30	Human Resources Legal City Controller's Office		
23 24 25 26 28 29 30	Legal City Controller's Office	4.387	433
24 25 26 28 29 30	City Controller's Office	· · · · · ·	4,387
24 25 26 28 29 30	City Controller's Office	1,382	1,382
25 26 28 29 30		746	746
26 28 29 30		1,320	1,320
28 29 30	Planning & Dev Admin	134	134
29 30	CIP Sal Rec HPW	443	443
30	HPD Police Records	517	443 517
21	General Services	14,570	14,570
	HEC	2,516	2,516
33	Finance Public Fin	83	83
34	Finance Treasury	163	163
35	ARA Regulatory	28	28
36	City Secretary	73	73
	City Council	826	826
38	Police	91,925	91,925
	Dept of Neighborhoods	1,192	1,192
	Fire	48,231	48,231
41	Municipal Court	2,859	2,859
	Solid Waste	10,118	10,118
43	Houston Airport System (HAS)	30,691	30,691
44	Housing & Community Dev	35,275	35,275
45	Library	3,542	3,542
46	Parks & Recreation	7,568	7,568
	Health Department	24,280	24,280
48	Convention & Entertainment	10	10
	Fleet Management	7,966	7,966
	Planning & Dev Other	415	415
		685	
	Planning & Dev Spec Rev		685
	Finance Other	1,602	1,602
	ARA Insurance	1,974	1,974
	ARA BARC	1,098	1,098
56	ARA Parking	840	840
57	ARA Other	783	783
	IT Public Services	0	0
	Legal Insurance	1,225	1,225
	Legal Wkr Comp	1,225	1,225
	Mayor Cable TV	342	342
	Mayor Other	5,566	5,566
	HR Health Benefits	38,717	38,717
	HR Long Term Disability	89	89
66	HPW Bldg Insp	6,472	6,472

Dept:10 Finance Perform Mgmt

	Department	Perf Mgmt Svcs	Total
67	HPW Stormwater	3,576	3,576
68	HPW DDSR	6,419	6,419
69	HPW Water & Sewer	45,204	45,204
70	HPW Houston Transtar	235	235
71	HPW Other	3,295	3,295
72	Houston Permit Center	936	936
73	CIP S/R Planning	0	0
74	CIP Sal Rec RE	491	491
75	CIP S/R Engrg	768	768
76	CIP S/R Constr	876	876
77	CIP S/R Eng/Const	477	477
78	CIP S/R Geo/Env	97	97
79	CIP S/R Other	740	740
80	CIP S/R GSD	452	452
91	Hurricane Ike Aid & Recovery	0	0
92	ARRA Reimbursement Fund	0	0
93	HR-W.C.	2,914	2,914
94	HITS Other	8,477	8,477
95	Legal Other	56	56
	Total	\$ 440,671	\$ 440,671

FINANCE DEPARTMENT – STRATEGIC PROCUREMENT DIVISION FUNCTION AND ALLOCATION BASIS

The General Fund functions of the Strategic Procurement division (SPD) are to:

- Develop procurement strategy in alignment with the City's strategic vision; promote continuous improvement and provide guidance in the implementation of best practices, State of Texas Bid Laws, and the City's and other applicable procurement laws, policies and procedures.
- Manage citywide procurement of goods, work services, and equipment in accordance with applicable laws, City policies and procedures through procurement contracts and P-Card program.
- Minimize costs to the City by leveraging spending authority and improve efficiencies by aggregating similar requirements across all City departments.

Costs of procurement division activities are allocated based on the number of purchasing transactions by department.

A. Department Costs

Description		Amount	General Admin	Purchasing
Personnel Costs				
Salaries	S1	3,063,265	0	3,063,265
Salary % Split			.00%	100.00%
Benefits	S	1,574,280	0	1,574,280
Subtotal - Personnel Costs		4,637,545	0	4,637,545
Services & Supplies Cost				
Supplies	S	47,045	0	47,045
Services	S	123,227	0	123,225
Subtotal - Services & Supplies		170,272	0	170,272
Department Cost Total		4,807,817	0	4,807,817
Adjustments to Cost				
Subtotal - Adjustments			0	C
Total Costs After Adjustments		4,807,817	0	4,807,817
General Admin Distribution			0	C
Grand Total		\$ 4,807,817		\$ 4,807,817

B. Incoming Costs-(Default Spread Salary%)

	Department	First Incoming	Second Incoming	Purchasing
3	Insurance Retirees	\$ 129,629	\$ 322	\$ 129,951
3	Memberships	995	2	997
3	Consulting Services	12	0	12
3	Other Misc	496	1	497
	Subtotal - Non-Dept-Gen Gov	131,132	326	131,458
4	Finance Dept Admin	719,051	257,589	976,640
	Subtotal - Fin Dir Office	719,051	257,589	976,640
5	Financial Plg & Analysis	730	37	767
	Subtotal - Fin Plg & Analysis	730	37	767
7	Gen Acctng	468	32	500
7	Auditing Svcs	395	0	395
7	Fin Operations	425	27	452
	Subtotal - Fin Reporting & Ops	1,288	58	1,346
8	Internal Controls	0	0	0
-	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	344	20	364
9	Trust Funds Mgmt (TFM)	370	20	392
	Subtotal - Fin Grants	714	42	756
10	Perf Mgmt Svcs	435	24	459
	Subtotal - Fin Perform Mgmt	435	24	459
11	Purchasing	0	1,697	1,697
	Subtotal - Fin SPD	0	1,697	1,697
14	Descula	0	1 150	1 150
⊥4	Records	0	1,152	1,152
	Subtotal - ARA Operations	0	1,152	1,152
15	Payroll Svcs	0	7,078	7,078
	Subtotal - ARA Payroll Svcs	0	7,078	7,078
17	IT ERP	0	0	0
	Subtotal - HITS EAS	0	0	0
18	Enterprise Optns	0	0	0
	Subtotal - HITS EIS	0	0	0
20	Certification	0	2 205	2 205
		0	2,205	2,205
	Contract Compliance	0	72,804	72,804
	Reporting & Analytics External Affairs & Outreach	0	1,727 1,309	1,727 1,309
20	Subtotal - OBO	0	78,045	78,045
0.1	City Marrie Admin	<u>_</u>	C 408	C 108
ZT	City Mayor Admin	0	6,407	6,407
	Subtotal - Mayor	0	6,407	6,407
22	Personnel Svcs	0	2,867	2,867
	Subtotal - Human Resources	0	2,867	2,867
24	Controller Fin Svcs	0	2,399	2,399

B. Incoming Costs-(Default Spread Salary%)

Department	First Incoming	Second Incoming	Purchasing
Subtotal - City Controller's	0	2,399	2,399
Total Incoming	853,350	357,721	1,211,071
C. Total Allocated		\$ 6,018,888	\$ 6,018,888
			100.00%

Purchasing Allocations

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
03 Non-Departmental-Gen Go	ov 101	0.7570	\$ 42,852	\$ 0	\$ 42,852	\$ 0	\$ 42,852	
04 Finance Dir Office	1	0.0075	424	0	424	0	424	
05 Finance Financial Plg 8		0.0000	0	0	0	0	0	
06 Finance City Council	10	0.0749	4,243	0	4,243	0	4,243	
07 Finance Reporting & Ops		0.0525	2,970	0	2,970	0	2,970	
08 Finance Internal Contro		0.0000	0	0	0	0	0	
09 Finance Grants	0	0.0000	0	0	0	0	0	
11 Finance Strat Purchasin		0.0300	1,697	0	1,697	0	1,697	
12 ARA Director Office	3	0.0225	1,273	0	1,273	81	1,354	
14 ARA Operations	13	0.0974	5,516	0	5,516	352	5,868	
15 ARA Payroll Services	0	0.0000	0	0	0	0	0	
20 Office Business Opportu		0.1199	6,788	0	6,788	433	7,221	
21 Mayor	7	0.0525	2,970	0	2,970	189	3,159	
22 Human Resources	600	4.4967	254,568	0	254,568	16,235	270,803	
23 Legal	13	0.0974	5,516	0	5,516	352	5,868	
24 City Controller's Offic		0.4272	24,184	0	24,184	1,542	25,726	
25 Health Administration	36	0.2698	15,274	0	15,274	974	16,248	
26 Planning & Dev Admin	1	0.0075	424	0	424	27	451	
28 CIP Sal Rec HPW	5	0.0375	2,121	0	2,121	135	2,256	
29 HPD Police Records	0	0.0000	0	0	0	0	0	
30 General Services	879	6.5877	372,942	0	372,942	23,785	396,727	
33 Finance Public Fin	0	0.0000	0	0	0	0	0	
34 Finance Treasury	7	0.0525	2,970	0	2,970	189	3,159	
36 City Secretary	0	0.0000	0	0	0	0	0	
37 City Council	9	0.0675	3,819	0	3,819	244	4,063	
38 Police	1,056	7.9143	448,040	0	448,040	28,574	476,614	
39 Dept of Neighborhoods	126	0.9443	53,459	0	53,459	3,409	56,868	
40 Fire	216	1.6188	91,644	0	91,644	5,845	97,489	
41 Municipal Court	95	0.7120	40,307	0	40,307	2,571	42,878	
42 Solid Waste	457	3.4250	193,896	0	193,896	12,366	206,262	
43 Houston Airport System	(HAS) 1,469	11.0095	623,267	0	623,267	39,750	663,017	
44 Housing & Community Dev		12.1487	687,758	0	687,758	43,863	731,621	
45 Library	297	2.2259	126,011	0	126,011	8,037	134,048	
46 Parks & Recreation	472	3.5374	200,260	0	200,260	12,772	213,032	
47 Health Department	1,021	7.6520	433,190	0	433,190	27,627	460,817	
48 Convention & Entertain	ent 2	0.0150	849	0	849	54	903	
49 Fleet Management	1,010	7.5695	428,523	0	428,523	27,330	455,853	
50 Planning & Dev Other	29	0.2173	12,304	0	12,304	785	13,089	
51 Planning & Dev Spec Rev		0.2548	14,426	0	14,426	920	15,346	
52 General Debt	0	0.0000	0	0	0	0	0	
53 Finance Other	15	0.1124	6,364	0	6,364	406	6,770	
54 ARA Insurance	6	0.0450	2,546	0	2,546	162	2,708	
55 ARA BARC	43	0.3223	18,244	0	18,244	1,164	19,408	
56 ARA Parking	35	0.2623	14,850	0	14,850	947	15,797	
57 ARA Other	19	0.1424	8,061	0	8,061	514	8,575	
59 Legal Insurance	42	0.3148	17,820	0	17,820	1,136	18,956	
61 Mayor Cable TV	18	0.1349	7,637	0	7,637	487	8,124	
62 Mayor Other	338	2.5332	143,407	0	143,407	9,146	152,553	
63 TIRZ	3	0.0225	1,273	0	1,273	81	1,354	
64 HR Health Benefits	84	0.6295	35,640	0	35,640	2,273	37,913	
65 HR Long Term Disability	2	0.0150	849	0	849	54	903	
66 HPW Bldg Insp	73	0.5471	30,972	0	30,972	1,975	32,947	
67 HPW Stormwater	151	1.1317	64,066	0	64,066	4,086	68,152	
68 HPW DDSR	463	3.4700	196,442	0	196,442	12,528	208,970	
69 HPW Water & Sewer	1,327	9.9453	563,019	0	563,019	35,907	598,926	
70 HPW Houston Transtar	26	0.1949	11,031	0	11,031	704	11,735	

Purchasing Allocations

Dept:11 Finance Strategic Purchasing

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HPW Other	203	1.5214	86,129	0	86,129	5,493	91,622
2 Houston Permit Center	91	0.6820	38,609	0	38,609	2,462	41,071
3 CIP S/R Planning	0	0.0000	0	0	0	0	0
4 CIP Sal Rec RE	4	0.0300	1,697	0	1,697	108	1,805
5 CIP S/R Engrg	2	0.0150	849	0	849	54	903
6 CIP S/R Constr	5	0.0375	2,121	0	2,121	135	2,256
7 CIP S/R Eng/Const	4	0.0300	1,697	0	1,697	108	1,805
8 CIP S/R Geo/Env	0	0.0000	0	0	0	0	0
9 CIP S/R Other	11	0.0824	4,667	0	4,667	298	4,965
1 HEC	13	0.0974	5,516	0	5,516	352	5,868
3 HR-W.C.	28	0.2098	11,880	0	11,880	758	12,638
4 HITS Other	657	4.9239	278,752	0	278,752	17,778	296,530
5 Legal Other	6	0.0450	2,546	0	2,546	162	2,708
Subtotal	13,343	100.0000	5,661,169	0	5,661,169	357,721	6,018,890
Direct Bills					0		0
Total					\$5,661,169		\$ 6,018,890

Basis Units: Number of purchasing transactions Source: COH Transaction Report

	Department	Purchasing	Total
0	Direct Billed	\$0	\$0
03	Non-Departmental-Gen Gov	42,852	42,852
04	Finance Dir Office	424	424
05	Finance Financial Plg & Analys	0	0
06		4,243	4,243
07	Finance Reporting & Ops	2,970	2,970
08	Finance Internal Controls	2,570	2,570
09	Finance Grants	0	0
	Finance Strat Purchasing	1,697	1,697
	ARA Director Office	1,354	1,354
	ARA Operations	5,868	5,868
15		0	0
20	Office Business Opportunity	7,221	7,221
21		3,159	3,159
	Human Resources	270,803	270,803
23	Legal	5,868	5,868
24	5	25,726	25,726
25	Health Administration	16,248	16,248
26		451	451
28	CIP Sal Rec HPW	2,256	2,256
29	HPD Police Records	2,250	2,250
30	General Services	396,727	396,727
31		5,868	5,868
33	Finance Public Fin	0	0
34	Finance Treasury	3,159	3,159
36	City Secretary	0	0
37		4,063	4,063
38	Police	476,614	476,614
39	Dept of Neighborhoods	56,868	56,868
40	Fire	97,489	97,489
41	Municipal Court	42,878	42,878
42	Solid Waste	206,262	206,262
43	Houston Airport System (HAS)	663,017	663,017
44	Housing & Community Dev	731,621	731,621
	Library	134,048	134,048
46	Parks & Recreation	213,032	213,032
40	Health Department	460,817	460,817
48	Convention & Entertainment	903	903
49	Fleet Management	455,853	455,853
50		13,089	13,089
51		15,346	15,346
52		13,340	10,540
	Finance Other	6,770	6,770
	ARA Insurance	2,708	2,708
55		19,408	19,408
	ARA Parking	15,797	15,797
	ARA Other	8,575	8,575
	Legal Insurance	18,956	18,956
59 61	Mayor Cable TV	8,124	8,124
	Mayor Cable IV Mayor Other	8,124	8,124
	Mayor Other TIRZ	1,354	1,354
	HR Health Benefits	1,354 37,913	1,354 37,913
		37,913 903	37,913 903
65	HR Long Term Disability		
	HPW Bldg Insp	32,947	32,947
	HPW Stormwater	68,152	68,152
	HPW DDSR	208,970	208,970
69	HPW Water & Sewer	598,926	598,926

	Department	Purchasing	Total
70	HPW Houston Transtar	11,735	11,735
71	HPW Other	91,622	91,622
72	Houston Permit Center	41,071	41,071
73	CIP S/R Planning	0	0
74	CIP Sal Rec RE	1,805	1,805
75	CIP S/R Engrg	903	903
76	CIP S/R Constr	2,256	2,256
77	CIP S/R Eng/Const	1,805	1,805
78	CIP S/R Geo/Env	0	0
79	CIP S/R Other	4,965	4,965
93	HR-W.C.	12,638	12,638
94	HITS Other	296,530	296,530
95	Legal Other	2,708	2,708
	Total	\$ 6,018,888	\$ 6,018,888

ADMINISTRATION AND REGULATORY AFFAIRS – DIRECTOR'S OFFICE FUNCTION AND ALLOCATION BASIS

The Director's Office of the Administration and Regulatory Affairs Department (ARA) is responsible for establishing a vision and an implementation plan for the Department to best achieve the goals of the City of Houston for administrative and regulatory matters including but not limited to: regulatory permitting, regulation of utilities, oversight of the collection and management of ROW franchises, animal control, on-street parking, and 311; for strategic long-term planning for the Department; for the establishment of customer service goals and performance measurement for the Department; and for the implementation and monitoring of policies and procedures for the Department.

• Department Administration - Costs are allocated based on the number of FTE positions supported.

• ARA Administration Non-Parking – Costs are allocated based upon the number of FTE positions supported.

. Department Costs					
Description		Amount	General Admin	ARA Dept Admin	ARA Non Parking
Personnel Costs					
Salaries	S1	684,684	0	684,684	0
Salary % Split			.00%	100.00%	.00%
Benefits	S	160,578	0	160,578	0
Subtotal - Personnel Costs		845,262	0	845,262	
Services & Supplies Cost					
Supplies	S	31,972	0	31,972	0
Services	S	1,262,499	0	1,262,499	0
Subtotal - Services & Supplies		1,294,471	0	1,294,471	
Department Cost Total		2,139,733	0	2,139,733	
Adjustments to Cost					
Subtotal - Adjustments			0	0	0
Total Costs After Adjustments		2,139,733	0	2,139,733	
General Admin Distribution			0	0	0
Grand Total		\$ 2,139,733		\$ 2,139,733	

B. Incoming Costs-(Default Spread Salary%)

Dept:12 ARA Director Office

	Department	First	Second	ARA Dept	ARA Non
	1 ··· · · ·	Incoming	Incoming	Admin	Parking
1	Equip Deprec	\$ 300	\$ 0	\$ 300	\$ 0
	Subtotal - Equipment Depn	300	0	300	0
3	Insurance Retirees	29,117	72	29,189	0
3	Memberships	223	1	224	0
3	Consulting Services	70	0	70	0
3	Other Misc	221	1	222	0
3	Walker Rent	0	0	0	0
3	Dept Specific	199,519	496	200,015	0
	Subtotal - Non-Dept-Gen Gov	229,150	569	229,719	0
		229,190	505	229,719	0
5	Financial Plg & Analysis	4,270	215	4,485	0
	Subtotal - Fin Plg & Analysis	4,270	215	4,485	0
7	Gen Acctng	2,736	184	2,920	0
7	Fixed Assets	5,535	362	5,897	0
7	Auditing Svcs	2,314	0	2,314	0
7	Fin Operations	189	12	201	0
	Subtotal - Fin Reporting & Ops	109	558	11,332	0
	Subcotar Fin Reporting & Ops	10,774	000	11,332	U
8	Internal Controls	0	0	0	0
	Subtotal - Fin Int Controls	0	0	0	0
9	Cost Accounting	153	9	162	0
9	Trust Funds Mgmt (TFM)	165	10	175	0
- T	Subtotal - Fin Grants	318	19	337	0
	Subtotal Fin Glants	510	19		Ŭ
10	Perf Mgmt Svcs	194	11	205	0
	Subtotal - Fin Perform Mgmt	194	11	205	0
	Durahaaina	1 070	01	1 254	^
11	Purchasing	1,273	81	1,354	0
	Subtotal - Fin SPD	1,273	81	1,354	0
13	Budgeting & Accounting Support	0	5,162	5,162	0
13	Accounts Payable	0	8,642	8,642	0
	Subtotal - ARA Financial Svcs	0	13,804	13,804	0
14	Mailroom	0	42,486	42,486	0
	Property	0	1,649	1,649	0
	Records	0	259	259	0
	Records 3-1-1 Svcs *	0	259 384,193	259	384,193
⊥4					
	Subtotal - ARA Operations	0	428,587	44,394	384,193
15	Payroll Svcs	0	1,590	1,590	0
	Subtotal - ARA Payroll Svcs	0	1,590	1,590	0
	Enterprise Appl	0	0	0	0
17	IT ERP	0	0	0	0
	Subtotal - HITS EAS	0	0	0	0
18	Client Svcs	0	0	0	0
18	NW Data	0	0	0	0
18	NW Voice	0	0	0	0
	Enterprise Optns	0	0	0	0
	Subtotal - HITS EIS	0	0	0	0

B. Incoming Costs-(Default Spread Salary%)				D	Dept:12 ARA Director Office
Department	First Incoming	Second Incoming	ARA Dept Admin	ARA Non Parking	
20 Certification	0	495	495	0	
20 Contract Compliance	0	17,573	17,573	0	
20 Reporting & Analytics	0	2,078	2,078	0	
20 Dept Services	0	4,369	4,369	0	
20 External Affairs & Outreach	0	294	294	0	
Subtotal - OBO	0	24,809	24,809	0	
21 City Mayor Admin	0	1,439	1,439	0	
Subtotal - Mayor	0	1,439	1,439	0	
22 Selection	0	10,835	10,835	0	
22 Personnel Svcs	0	644	644	0	
Subtotal - Human Resources	0	11,479	11,479	0	
23 Legal Svcs *	0	467,888	0	467,888	
23 Inspector General	0	12,847	12,847	0	
Subtotal - Legal	0	480,735	12,847	467,888	
24 Controller Fin Svcs	0	14,035	14,035	0	
Subtotal - City Controller's	0	14,035	14,035	0	
30 Building Svcs	0	258,359	258,359	0	
30 Utilities	0	105,467	105,467	0	
30 Real Estate	0	17,632	17,632	0	
Subtotal - General Services	0	381,458	381,458	0	
Total Incoming	246,279	1,359,389	753,587	852,081	
C. Total Allocated		\$ 3,745,401	\$ 2,893,320	\$ 852,081	
			77.25%	22.75%	

ARA Dept Admin Allocations						Dept:12 ARA Direc	tor Office
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
13 ARA Financial Services	6.00	1.7779	\$ 42,421	\$ 0	\$ 42,421	\$ 9,019	\$ 51,440
14 ARA Operations	80.83	23.9510	571,475	0	571,475	121,506	692,981
15 ARA Payroll Services	36.73	10.8836	259,684	0	259,684	55,213	314,897
35 ARA Regulatory	3.08	0.9126	21,776	0	21,776	4,630	26,406
54 ARA Insurance	4.34	1.2860	30,684	0	30,684	6,524	37,208
55 ARA BARC	105.46	31.2493	745,611	0	745,611	158,530	904,141
56 ARA Parking	67.98	20.1434	480,624	0	480,624	102,189	582,813
57 ARA Other	33.06	9.7961	233,737	0	233,737	49,697	283,434
Subtotal	337.48	100.0000	2,386,012	0	2,386,012	507,308	2,893,320
Direct Bills					0		0
Total					\$2,386,012		\$ 2,893,320

Basis Units: Number of FTE positions supported Source: COH FTE Report

ARA Non-Parking Allocations

Dept:12 ARA Director Office

	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
13	ARA Financial Services	6.00	2.2263	\$ 0	\$ 0	\$ 0	\$ 18,970	\$ 18,970	
14	ARA Operations	80.83	29.9926	0	0	0	255,561	255,561	
15	ARA Payroll Services	36.73	13.6289	0	0	0	116,130	116,130	
35	ARA Regulatory	3.08	1.1429	0	0	0	9,738	9,738	
54	ARA Insurance	4.34	1.6104	0	0	0	13,722	13,722	
55	ARA BARC	105.46	39.1317	0	0	0	333,434	333,434	
57	ARA Other	33.06	12.2672	0	0	0	104,526	104,526	
	Subtotal	269.50	100.0000	0	0	0	852,081	852,081	
	Direct Bills					0		0	
	Total					\$0		\$ 852,081	

Basis Units: Number of FTE positions supported excl Parking Source: COH FTE Report

Dept:12 ARA Director Office

Department	ARA Dept Admin	ARA Non Parking	Total
Direct Billed	\$0	\$0	\$0
ARA Financial Services	51,440	18,970	70,410
ARA Operations	692,981	255,561	948,542
ARA Payroll Services	314,897	116,130	431,027
ARA Regulatory	26,406	9,738	36,144
ARA Insurance	37,208	13,722	50,930
ARA BARC	904,141	333,434	1,237,575
ARA Parking	582,813	0	582,813
ARA Other	283,434	104,526	387,960
Total	\$ 2,893,320	\$ 852,081	\$ 3,745,401
	ARA Financial Services ARA Operations ARA Payroll Services ARA Regulatory ARA Insurance ARA BARC ARA Parking ARA Other	Direct Billed \$0 ARA Financial Services 51,440 ARA Operations 692,981 ARA Payroll Services 314,897 ARA Regulatory 26,406 ARA Insurance 37,208 ARA BARC 904,141 ARA Parking 582,813 ARA Other 283,434	Direct Billed \$0 \$0 ARA Financial Services 51,440 18,970 ARA Operations 692,981 255,561 ARA Payroll Services 314,897 116,130 ARA Regulatory 26,406 9,738 ARA Insurance 37,208 13,722 ARA Parking 582,813 0 ARA Other 283,434 104,526

ADMINISTRATION AND REGULATORY AFFAIRS - FINANCIAL SERVICES FUNCTION AND ALLOCATION BASIS

The Financial Services division provides services for the following departments:

- **Budgeting and Accounting** Support for Administration and Regulatory Affairs (ARA) and Mayor's Office.
- Accounts Payable Processing Invoice and payments for ARA, Mayor's Office and Department of Neighborhoods.

Costs are allocated based on the number of FTE positions in departments served.

Dept:13 ARA Financial Svcs

Description		Amount	General Admin	Budgeting & Accounting Support	Accounts Payable
Personnel Costs					
Salaries	Sl	395,923	0	127,700	268,223
Salary % Split			.00%	32.25%	67.75%
Salaries	S	202,884	0	65,438	137,446
Subtotal - Personnel Costs		598,807	0	193,138	405,669
Services & Supplies Cost					
Supplies	S	2,155	0	695	1,461
Services	S	229,342	0	73,972	155,370
Subtotal - Services & Supplies		231,497	0	74,667	156,831
Department Cost Total		830,304	0	267,805	562,500
Adjustments to Cost					
Subtotal - Adjustments			0	0	0
Total Costs After Adjustments		830,304	0	267,805	562,500
General Admin Distribution			0	0	0
Grand Total		\$ 830,304		\$ 267,805	\$ 562,500

B. I	ncoming Costs-(Default Spread Salary%)					Dept:13 ARA Financial Svcs
:	Department	First Incoming	Second Incoming	Budgeting & Accounting Support	Accounts Payable	
	Insurance Retirees	\$ 21,462	\$ 53	\$ 6,940	\$ 14,576	
	Memberships	165	0	53	112	
	Consulting Services	8	0	3	5	
	Other Misc	86	0	28	58	
	Subtotal - Non-Dept-Gen Gov	21,721	54	7,023	14,752	
5	Financial Plg & Analysis	460	23	156	327	
	Subtotal - Fin Plg & Analysis	460	23	156	327	
7	Gen Acctng	295	20	102	213	
7.	Auditing Svcs	249	0	80	169	
	Fin Operations	73	5	25	53	
	Subtotal - Fin Reporting & Ops	617	25	207	435	
8	Internal Controls	0	0	0	0	
	Subtotal - Fin Int Controls	0	0	0	0	
9	Cost Accounting	59	3	20	42	
	-					
	Trust Funds Mgmt (TFM)	64	4	22	46	
	Subtotal – Fin Grants	123	7	42	88	
10	Perf Mgmt Svcs	75	4	26	54	
	Subtotal - Fin Perform Mgmt	75	4	26	54	
12	ARA Dept Admin	42,421	9,019	16,592	34,849	
	ARA Non-Parking	0	18,970	6,119	12,852	
	Subtotal - ARA Dir Office	42,421	27,990	22,710	47,701	
13	Budgeting & Accounting Support	0	3,805	1,227	2,578	
	Accounts Payable	0	6,370	2,055	4,315	
	Subtotal - ARA Financial Svcs	0	10,175	3,282	6,893	
	Subcocal ANA Financial SVCS	U	10,175	5,202	0,000	
14	Records	0	191	62	129	
	Subtotal - ARA Operations	0	191	62	129	
15	Payroll Svcs	0	1,172	378	794	
	Subtotal - ARA Payroll Svcs	0	1,172	378	794	
17	IT ERP	0	0	0	0	
	Subtotal - HITS EAS	0	0	0	0	
10	Enterprise Ontre	0	0	0	0	
	Enterprise Optns Subtotal - HITS EIS	0	0	0	0	
	Subcocal - HIIS EIS	U	U	0	U	
	Certification	0	365	118	247	
	External Affairs & Outreach	0	217	70	147	
	Subtotal - OBO	0	582	188	394	
21	City Mayor Admin	0	1,061	342	719	
	Subtotal - Mayor	0	1,061	342	719	
22	Personnel Svcs	0	475	153	322	
	Subtotal - Human Resources	0	475	153	322	
		0	115	100	222	

3. Incoming Costs-(Default Spread Salary%)					Dept:13 ARA Financial Svcs
Department	First Incoming	Second Incoming	Budgeting & Accounting Support	Accounts Payable	
Subtotal - City Controller's	0	1,513	488	1,025	
Total Incoming	65,417	43,272	35,056	73,633	
. Total Allocated		\$ 938,993	\$ 302,862	\$ 636,132	
			32.25%	67.75%	

udgeting & Accounting Support Allo	cations			Dept:13 ARA Financial Svcs					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
2 ARA Director Office	8.14	1.7866	\$ 5,162	\$ 0	\$ 5,162	\$ 0	\$ 5,162		
3 ARA Financial Services	6.00	1.3169	3,805	0	3,805	0	3,805		
4 ARA Operations	80.83	17.7411	51,255	0	51,255	2,555	53,810		
5 ARA Payroll Services	36.73	8.0617	23,291	0	23,291	1,161	24,452		
1 Mayor	34.28	7.5240	21,737	0	21,737	1,084	22,821		
5 ARA Regulatory	3.08	0.6760	1,953	0	1,953	97	2,050		
4 ARA Insurance	4.34	0.9526	2,752	0	2,752	137	2,889		
5 ARA BARC	105.46	23.1470	66,873	0	66,873	3,334	70,207		
6 ARA Parking	67.98	14.9207	43,107	0	43,107	2,149	45,256		
7 ARA Other	33.06	7.2562	20,964	0	20,964	1,045	22,009		
1 Mayor Cable TV	17.86	3.9200	11,325	0	11,325	565	11,890		
2 Mayor Other	51.61	11.3277	32,726	0	32,726	1,631	34,357		
3 TIRZ	6.24	1.3696	3,957	0	3,957	197	4,154		
Subtotal	455.61	100.0000	288,907	0	288,907	13,955	302,862		
Direct Bills					0		0		
Total					\$288,907		\$ 302,862		

Basis Units: Number of FTE positions supported Source: COH FTE Report

counts Payable Allocations					Dept:13 ARA Financial Svcs				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
ARA Director Office	8.14	1.4241	\$ 8,642	\$ 0	\$ 8,642	\$ 0	\$ 8,642		
ARA Financial Services	6.00	1.0497	6,370	0	6,370	0	6,370		
ARA Operations	80.83	14.1410	85,810	0	85,810	4,251	90,061		
ARA Payroll Services	36.73	6.4258	38,993	0	38,993	1,932	40,925		
Mayor	34.28	5.9972	36,392	0	36,392	1,803	38,195		
ARA Regulatory	3.08	0.5388	3,270	0	3,270	162	3,432		
Dept of Neighborhoods	115.99	20.2922	123,136	0	123,136	6,100	129,236		
ARA Insurance	4.34	0.7593	4,607	0	4,607	228	4,835		
ARA BARC	105.46	18.4500	111,958	0	111,958	5,546	117,504		
ARA Parking	67.98	11.8929	72,168	0	72,168	3,575	75,743		
ARA Other	33.06	5.7838	35,097	0	35,097	1,739	36,836		
Mayor Cable TV	17.86	3.1246	18,960	0	18,960	939	19,899		
Mayor Other	51.61	9.0290	54,790	0	54,790	2,714	57,504		
TIRZ	6.24	1.0917	6,624	0	6,624	328	6,952		
Subtotal	571.60	100.0000	606,817	0	606,817	29,315	636,132		
Direct Bills					0		0		
Total					\$606,817		\$ 636,132		

Basis Units: Number of FTE positions supported Source: COH FTE Report

Department Budgeting & Accounts Total Accounting Payable Support 0 Direct Billed \$0 \$0 \$0 12 ARA Director Office 5,162 8,642 13,804 13 ARA Financial Services 3,805 6,370 10,175 53,810 90,061 143,871 14 ARA Operations 40,925 15 ARA Payroll Services 24,452 65,377 21 Mayor 22,821 38,195 61,016 35 ARA Regulatory 2,050 3,432 5,482 39 Dept of Neighborhoods 0 129,236 129,236 54 ARA Insurance 2,889 4,835 7,724 55 ARA BARC 70,207 117,504 187,711 56 ARA Parking 45,256 75,743 120,999 57 ARA Other 22,009 36,836 58,845 31,789 61 Mayor Cable TV 11,890 19,899 62 Mayor Other 34,357 57,504 91,861 63 TIRZ 4,154 6,952 11,106 Total \$ 302,862 \$ 636,134 \$ 938,996 ---------------

Dept:13 ARA Financial Svcs

ADMINISTRATION AND REGULATORY AFFAIRS - OPERATIONS FUNCTION AND ALLOCATION BASIS

The Operations division provides various support services for many of the City departments. Responsibilities include providing 3-1-1 Call Center support for most City departments, Records Management services, mailroom services, and the disposition of all assets except real estate property. The identified activities and basis used for cost allocation are as follows:

- Mailroom Costs associated with the mailroom are allocated based upon the number of FTE positions in departments served.
- **Property (Asset Disposition)** Costs associated with the disposal of City property are allocated based on the percentage of net proceeds from sale of assets.
- **Records Management** Costs of maintaining records per state statute are allocated based on the total FTE in city departments.
- 3-1-1 Call Center Costs associated with the 3-1-1 call center are allocated based upon the number of contacts for each department.

Department Costs						Dept:14 ARA Ope	rations
Description		Amount	General Admin	Mailroom	Property	Records	3-1-1 Svc
Personnel Costs							
Salaries	S1	4,069,483	0	159,875	301,951	352,931	3,254,726
Salary % Split			.00%	3.93%	7.42%	8.67%	79.98%
Benefits	P	2,140,442	0	99,637	154,148	177,048	1,709,609
Subtotal - Personnel Costs		6,209,925	0	259,512	456,099	529,979	4,964,335
Services & Supplies Cost							
Supplies	P	13,909	0	2,956	3,417	996	6,539
Services	Р	434,902	0	27,093	33,504	38,158	336,147
Subtotal - Services & Supplies	_	448,811	0	30,049	36,921	39,154	342,686
Department Cost Total		6,658,736	0	289,561	493,020	569,133	5,307,021
Adjustments to Cost	_						
Subtotal - Adjustments			0	0	0	0	0
Total Costs After Adjustments		6,658,736	0	289,561	493,020	569,133	5,307,021
General Admin Distribution			0	0	0	0	0
Grand Total	_	\$ 6,658,736		\$ 289,561	\$ 493,020	\$ 569,133	\$ 5,307,021

B. Incoming Costs-(Defa	ult Spread Salary%)					Dept:14 ARA Operat	cions	
Department		First Incoming	Second Incoming	Mailroom	Property	Records	3-1-1 Svcs	
3 Insurance Retirees		\$ 289,126	\$ 718	\$ 11,387	\$ 21,506	\$ 25,137	\$ 231,814	
3 Memberships		2,218	6	87	165	193	1,778	
3 Consulting Services		76	0	3	6	7	61	
3 Other Misc		687	2	27	51	60	551	
3 Walker Rent *		0	0	0	0	0	0	
Subtotal - Non-Dept	-Gen Gov	292,107	726	11,504	21,728	25,396	234,204	
5 Financial Plg & Ana		4,633	233	191	361	422	3,892	
Subtotal - Fin Plg	& Analysis	4,633	233	191	361	422	3,892	
7 Gen Acctng		2,968	200	124	235	275	2,534	
7 Auditing Svcs		2,511	0	99	186	218	2,008	
7 Fin Operations		589	37	25	46	54	501	
Subtotal - Fin Repo	rting & Ops	6,068	237	248	468	547	5,043	
8 Internal Controls		0	0	0	0	0	0	
Subtotal - Fin Int	Controls	0	0	0	0	0	0	
9 Cost Accounting		476	28	20	37	44	403	
9 Trust Funds Mgmt (T	FM)	513	31	20	40	47	435	
Subtotal - Fin Gran		989	58	41	78	91	838	
10 Perf Mgmt Svcs		602	33	25	47	55	508	
Subtotal - Fin Perf	orm Mamt	602	33	25	47	55	508	
Subcocal - Fill Peri	orm mgmt	002	33	25	47	55	506	
11 Purchasing		5,516	352	231	435	509	4,693	
Subtotal - Fin SPD		5,516	352	231	435	509	4,693	
12 ARA Dept Admin		571,475	121,506	27,225	51,418	60,100	554,238	
12 ARA Non-Parking		0	255,561	10,040	18,962	22,164	204,395	
Subtotal - ARA Dir	Office	571,475	377,067	37,265	70,381	82,263	758,633	
13 Budgeting & Account	ing Support	51,255	2,555	2,114	3,993	4,667	43,037	
13 Accounts Payable		85,810	4,251	3,538	6,682	7,811	72,030	
Subtotal - ARA Fina	ncial Svcs	137,065	6,806	5,652	10,675	12,477	115,066	
14 Records		0	2,569	101	191	223	2,055	
Subtotal - ARA Oper	ations	0	2,569	101	191	223	2,055	
15 Payroll Svcs		0	15,787	620	1,171	1,369	12,626	
Subtotal - ARA Payr	oll Service	0	15,787	620	1,171	1,369	12,626	
17 Enterprise Appl *		0	0	0	0	0	0	
17 IT ERP		0	0	0	0	0	0	
Subtotal - HITS EAS		0	0	0	0	0	0	
10 dliant c t		<u>^</u>	<u>^</u>	0	2	<u>^</u>	<u>^</u>	
18 Client Svcs *		0	0	0	0	0	0	
<pre>18 Enterprise Optns Subtotal - HITS EIS</pre>		0 0	0 0	0 0	0	0 0	0 0	
Subcocal - HIIS EIS		v	U	U	U	U	U	
20 Certification	Outros - alt	0	4,919	193	365	427	3,934	
20 External Affairs &	Outreach	0	2,919	115	217	253	2,335	
Subtotal - OBO		0	7,838	308	582	680	6,269	
21 City Mayor Admin		0	14,291	561	1,060	1,239	11,430	

B. Incoming Costs-(Default Spread Salary%)					Dept:14 ARA Oper	ations
Department	First Incoming	Second Incoming	Mailroom	Property	Records	3-1-1 Svc
Subtotal - Mayor	0	14,291	561	1,060	1,239	11,430
22 Personnel Svcs	0	6,395	251	475	555	5,115
Subtotal - Human Resources	0	6,395	251	475	555	5,115
24 Controller Fin Svcs	0	15,230	598	1,130	1,321	12,181
Subtotal - City Controller's	0	15,230	598	1,130	1,321	12,181
30 Real Estate	0	17,603	692	1,306	1,527	14,079
Subtotal - General Services	0	17,603	692	1,306	1,527	14,079
Total Incoming	1,018,455	465,225	58,288	110,087	128,674	1,186,631
C. Total Allocated		\$ 8,142,416	\$ 347,849	\$ 603,107	\$ 697,807	\$ 6,493,652
			4.27%	7.41%	======================================	

ailroom Allocations					Dept:14 ARA Operations				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
4 Finance Dir Office	158.60	5.2600	\$ 17,336	\$ 0	\$ 17,336	\$ 0	\$ 17,336		
2 ARA Director Office	388.70	12.8914	42,486	0	42,486	0	42,486		
0 Office Business Opportunity	38.00	1.2603	4,154	0	4,154	281	4,435		
1 Mayor	62.00	2.0562	6,777	0	6,777	459	7,236		
2 Human Resources	241.00	7.9928	26,342	0	26,342	1,785	28,127		
3 Legal	150.10	4.9781	16,406	0	16,406	1,112	17,518		
4 City Controller's Office	53.90	1.7876	5,891	0	5,891	399	6,290		
6 Planning & Dev Admin	83.00	2.7527	9,072	0	9,072	615	9,687		
7 HPW Admin Indirect	7.00	0.2322	765	0	765	52	817		
8 CIP Sal Rec HPW	293.00	9.7174	32,026	0	32,026	2,170	34,196		
0 General Services	92.00	3.0512	10,056	0	10,056	681	10,737		
5 City Secretary	9.90	0.3283	1,082	0	1,082	73	1,155		
/ City Council	73.00	2.4211	7,979	0	7,979	541	8,520		
Dept of Neighborhoods	30.00	0.9950	3,279	0	3,279	222	3,501		
Solid Waste	31.00	1.0281	3,388	0	3,388	230	3,618		
Fleet Management	23.00	0.7628	2,514	0	2,514	170	2,684		
Mayor Cable TV	19.00	0.6301	2,077	0	2,077	141	2,218		
HPW Bldg Insp	628.00	20.8278	68,643	0	68,643	4,651	73,294		
HPW Stormwater	40.00	1.3266	4,372	0	4,372	296	4,668		
B HPW DDSR	74.00	2.4542	8,088	0	8,088	548	8,636		
HPW Water & Sewer	403.00	13.3656	44,049	0	44,049	2,985	47,034		
HITS Other	117.00	3.8803	12,789	0	12,789	867	13,656		
Subtotal	3,015.20	100.0000	329,571	0	329,571	18,278	347,849		
Direct Bills					0		0		
Total					\$329,571		\$ 347,849		

Basis Units: Number of FTE positions supported Source: Departmental / COH FTE Report

Property Allocations					Dept:14 ARA Operations				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
2 ARA Director Office	0.29	0.2900	\$ 1,649	\$ 0	\$ 1,649	\$ 0	\$ 1,649		
27 HPW Admin Indirect	57.72	57.7200	328,189	0	328,189	19,983	348,172		
30 General Services	0.70	0.7000	3,980	0	3,980	242	4,222		
88 Police	16.97	16.9700	96,489	0	96,489	5,875	102,364		
9 Dept of Neighborhoods	1.47	1.4700	8,358	0	8,358	509	8,867		
13 Houston Airport System (HAS)	4.32	4.3200	24,563	0	24,563	1,496	26,059		
4 Housing & Community Dev	0.28	0.2800	1,592	0	1,592	97	1,689		
6 Parks & Recreation	6.16	6.1600	35,025	0	35,025	2,133	37,158		
7 Health Department	0.96	0.9600	5,458	0	5,458	332	5,790		
19 Fleet Management	10.72	10.7200	60,953	0	60,953	3,711	64,664		
4 HITS Other	0.41	0.4100	2,331	0	2,331	142	2,473		
Subtotal	100.00	100.0000	568,587	0	568,587	34,520	603,107		
Direct Bills					0		0		
Total					\$568,587		\$ 603,107		

Basis Units: Percentage of net proceeds from sale of assets Source: Property Report

Percent Allocition Pilled Allocition Allocition on Div Officion 6.9.9 0.0234 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.20 5.0 5.00	cords Allocations					:	Dept:14 ARA Operatio	ons
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3,815.29 18.4452 121,270 0 121,270 7,509 128,779 ipal Court 251.65 1.2166 7,999 0 7,999 495 8,4494 waste 420.19 2.014 13,356 0 3,35759 2,214 37,973 ng & Comunity Dev 305.71 1.4780 9,717 0 9,717 602 10,319 ry 427.01 2.6644 13,573 0 13,573 840 14,413 & Recreation 601.03 2.9057 19,104 0 19,104 1,183 20,287 h Department 1,266.11 6.1211 40,244 0 40,244 2,492 2,235 ing & Dev Other 29.84 0.1443 948 0 11,518 713 12,921 ing & Dev Spec Rev 47.34 0.2289 1,505 0 1,505 93 1,598 ce Other 59.13 0.2859 1,879 0 1,879 1,616 1,995	Police	6,100.90	29.4951	193,918	0	193,918	12,007	205,925
ipal Court251.651.21667,99907,9994958,494Waste420.192.031413,356013,35682714,183on Airport System (HAS)1,125.025.439035,759035,7592,21437,973ng & Community Dev305.711.47809,717037,7760210,319ry427.012.064413,573013,57384014,413& Recreation601.032.905719,104019,1041,18302,287Management362.371.751911,518011,51871312,231ing & Dev Spec Rev47.340.22891,65501,8791161,995ce Other59.130.28591,87901,8791161,995neurance4.340.0210138013,852,083,560arking67.980.32872,16101,051651,116blic Services0.000000000Insurace45.850.22171,45701,457901,547Wkr Comp1.580.00765050353633633Cable TV17.860.0863568056835603Other5.610.30219801,6401021,742User1.560.30219801,640102 <t< td=""><td>Dept of Neighborhoods</td><td>115.99</td><td>0.5608</td><td>3,687</td><td>0</td><td>3,687</td><td>228</td><td>3,915</td></t<>	Dept of Neighborhoods	115.99	0.5608	3,687	0	3,687	228	3,915
Naste420.192.031413,356013,35682714,183on Airport System (HAS)1,125.025.439035,759035,7592,21437,973ng & Community Dev05.711.47809,71709,7176020,139ry427.012.064413,573013,57384014,413& Recreation601.032.905719,104019,1041,18320,287h Department1,266.1161,21140,244040,2442,49242,736Management362.371,751911,518011,51571312,231ing & Dev Other29.840.14439480948591,007ing & Dev Spec Rev47.340.22891,50501,505931,595nsurance4.340.021013801389147ARC105.460.50993,35203,3522083,560ther33.060.15981,05101,051651,116blic Services0.00000000fusurance45.850.22171,45701,457901,547Wkr Comp1.580.007650050358603Cable TV17,860.84951,64001,6401021,7426.240.030219801,6401021,742 <t< td=""><td>Fire</td><td>3,815.29</td><td>18.4452</td><td>121,270</td><td>0</td><td>121,270</td><td>7,509</td><td>128,779</td></t<>	Fire	3,815.29	18.4452	121,270	0	121,270	7,509	128,779
on Airport System (HAS) 1,125.02 5.4390 35,759 0 35,759 2,214 37,973 ng & Community Dev 305.71 1.4780 9,717 0 9,717 602 10,319 ry 427.01 2.0644 13,573 0 13,573 840 14,13 k Recreation 601.03 2,9057 19,104 0 19,104 1,183 20,287 h Department 1,266.11 6.1211 40,244 0 40,244 2,492 42,736 Management 362.37 1.7519 11,518 0 11,518 713 12,231 ing & Dev Other 29.84 0.1443 948 0 948 59 1,007 ing & Dev Spec Rev 47.34 0.2859 1,879 0 1,879 116 1,995 nsurance 4.334 0.0210 138 0 138 9 1,717 ARC 105.46 0.5099 3.52 0 3.56 1,116 1,94 2,295 ther 3.06 0.1598 1,051	Municipal Court	251.65	1.2166	7,999	0	7,999	495	8,494
ng & Community Dev305.711.47809,71709,71760210,319ry427.012.064413,573013,57384014,413& Recreation601.032.905719,104019,1041,18320,287Management1,266.116.121140,244040,2442,49242,736Management362.371.751911,518011,51871312,231ing & Dev Other29.840.14439480948591,007ing & Dev Spec Rev47.340.28591,87901,505931,598nsurance4.340.021013801,8189147ARC105.460.50993,35203,3522083,560arking67.980.32872,16102,1611342,295ther33.060.15981,05101,457901,514blic Services0.00000000Insurance45.850.22171,45701,457901,547Wr Comp1.580.00765056835633633Cable TV17.860.8683568056856856633Other51.610.24951,64001,6401021,7426.240.0302198019812210	Solid Waste	420.19	2.0314	13,356	0	13,356	827	14,183
ng & Community Dev305.711.47809,71709,71760210,319ry427.012.064413,573013,57384014,413& & Recreation601.032.905719,104019,1041,18320,287h Department1,266.116.121140,244040,2442,49242,736Management362.371.751911,518011,51871312,231ing & Dev Other29.840.14439480948591,007ing & Dev Spec Rev47.340.22891,50501,505931,598ce Other59.130.28591,87901,80591,695nsurance4.340.021013801389147ARC105.460.50993,35203,3522083,560arking67.980.32872,16102,1611342,295ther33.060.15981,05101,051651,116blic Services0.000000000Insurance45.850.22171,45701,457901,547Wr Comp1.580.007650050835603Cable TV17.860.24951,640019812210Charle Line6.240.0302198019812210 <td>Houston Airport System (HAS)</td> <td>1,125.02</td> <td>5.4390</td> <td>35,759</td> <td>0</td> <td>35,759</td> <td>2,214</td> <td>37,973</td>	Houston Airport System (HAS)	1,125.02	5.4390	35,759	0	35,759	2,214	37,973
ry427.012.064413,573013,57384014,413& Recreation601.032.905719,104019,1041,18320,287h Department1,266.116.121140,244040,2442,49242,736Management362.371.751911,518011,51871312,231ing & Dev Other29.840.14439480948591,007ing & Dev Spec Rev47.340.22891,50501,505931,598ce Other59.130.28591,87901,8791019nsurance4.340.021013801389147ARC105.460.50993,35203,3522083,560arking67.980.32872,16102,1611342,295ther33.060.50981,0510000Insurance45.850.22171,45701,457901,547Wkr Comp1.580.007650056835631633633Other15.610.24951,640016401021,742015.620.60216805683563363300.5021,64001,6401021,7421,74201,6400.24951,64001,6401021,7420	Housing & Community Dev	305.71	1.4780	9,717	0	9,717	602	10,319
& Recreation 601.03 2.9057 19,104 0 19,104 1,183 20,287 h Department 1,266.11 6.1211 40,244 0 40,244 2,492 42,736 Management 362.37 1.7519 11,518 0 11,518 713 12,231 ing & Dev Other 29.84 0.1433 948 0 948 59 1,007 ing & Dev Spec Rev 47.34 0.229 1,505 0 1,605 93 1,598 ce Other 59.13 0.2859 1,879 0 1,879 116 1,995 nsurance 4.34 0.0210 138 0 138 9 147 ARC 105.46 0.5099 3,352 0 3,352 208 3,560 arking 67.98 0.3287 2,161 0 2,161 134 2,295 ther 3.06 0.1598 1,051 0 0 0 0 0 Insurance 45.85 0.2217 1,457 0 1,457 90	Library	427.01	2.0644	13,573	0	13,573	840	
h Department1,266.116.121140,244040,2442,49242,736Management362.371.751911,518011,51871312,231ing & Dev Other29.840.14439480948591,007ing & Dev Spec Rev47.340.2891,50501,585931,598ce Other59.130.28591,87901,8791161,995nsurance4.340.021013801389147ARC105.460.50993,35203,3522083,560arking67.980.32872,16102,1611432,295blic Services0.000000000Insurance45.850.22171,45701,457901,547WKr Comp1.580.00635680503533633Cable TV17.860.0863568056835603633633Other5.610.24951,640019812210	Parks & Recreation	601.03	2.9057		0		1,183	
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Wkr Comp 1.58 0.0076 50 0 50 3 53 Cable TV 17.86 0.0863 568 0 568 35 603 Other 51.61 0.2495 1,640 0 1,640 102 1,742 6.24 0.0302 198 0 198 12 210	Legal Insurance				0			
Cable TV 17.86 0.0863 568 0 568 35 603 Other 51.61 0.2495 1,640 0 1,640 102 1,742 6.24 0.0302 198 0 198 12 210	Legal Wkr Comp				0			
Other 51.61 0.2495 1,640 0 1,640 102 1,742 6.24 0.0302 198 0 198 12 210								
6.24 0.0302 198 0 198 12 210								
	Mayor Other							
	TIRZ							
	HR Health Benefits							
	HPW Bldg Insp							
	HPW Stormwater							
	HPW DDSR							
ater & Sewer 2,123.72 10.2672 67,503 0 67,503 4,180 71,683	HPW Water & Sewer	2,123.72	10.2672	67,503	0	67,503	4,180	71,683

ecords Allocations					Dept:14 ARA Operations				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
0 HPW Houston Transtar	8.54	0.0413	271	0	271	17	288		
1 HPW Other	7.52	0.0364	239	0	239	15	254		
2 Houston Permit Center	29.04	0.1404	923	0	923	57	980		
3 CIP S/R Planning	0.00	0.0000	0	0	0	0	0		
4 CIP Sal Rec RE	44.14	0.2134	1,403	0	1,403	87	1,490		
5 CIP S/R Engrg	63.02	0.3047	2,003	0	2,003	124	2,127		
6 CIP S/R Constr	66.01	0.3191	2,098	0	2,098	130	2,228		
7 CIP S/R Eng/Const	25.71	0.1243	817	0	817	51	868		
8 CIP S/R Geo/Env	10.18	0.0492	324	0	324	20	344		
O CIP S/R Other	56.71	0.2742	1,803	0	1,803	112	1,915		
) CIP S/R GSD	36.66	0.1772	1,165	0	1,165	72	1,237		
1 HEC	215.52	1.0419	6,850	0	6,850	424	7,274		
3 HR-W.C.	44.98	0.2175	1,430	0	1,430	89	1,519		
4 HITS Other	178.04	0.8607	5,659	0	5,659	350	6,009		
Subtotal	20,684.46	100.0000	657,461	0	657,461	40,346	697,807		
Direct Bills					0		0		
Total					\$657,461		\$ 697,807		

Basis Units: Number of FTE positions all funds Source: COH FTE Report

-1-1 Svcs Allocations					1	Dept:14 ARA Operat	ions
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	326	0.0274	\$ 1,677	\$ 0	\$ 1,677	\$ 0	\$ 1,677
2 ARA Director Office	74,663	6.2761	384,193	0	384,193	0	384,193
0 Office Business Opportunity	438	0.0368	2,254	0	2,254	146	2,400
Mayor	8,119	0.6825	41,778	0	41,778	2,710	44,488
Human Resources	2,983	0.2507	15,350	0	15,350	996	16,346
Legal	683	0.0574	3,515	0	3,515	228	3,743
City Controller's Office	440	0.0370	2,264	0	2,264	147	2,411
Planning & Dev Admin	992	0.0834	5,105	0	5,105	331	5,436
HPW Admin Indirect	122,068	10.2608	628,125	0	628,125	40,747	668,872
General Services	895	0.0752	4,605	0	4,605	299	4,904
5 City Secretary	1,031	0.0867	5,305	0	5,305	344	5,649
City Council	3,091	0.2598	15,905	0	15,905	1,032	16,937
Police	54,136	4.5506	278,567	0	278,567	18,071	296,638
Dept of Neighborhoods	28,609	2.4048	147,213	0	147,213	9,550	156,763
Fire	7,190	0.6044	36,998	0	36,998	2,400	39,398
Municipal Court	237,597	19.9720	1,222,602	0	1,222,602	79,311	1,301,913
Solid Waste	331,329	27.8510	1,704,918	0	1,704,918	110,599	1,815,517
Houston Airport System (HAS)	171	0.0144	880	0	880	57	937
Housing & Community Dev	2,023	0.1701	10,410	0	10,410	675	11,085
Library	793	0.0667	4,081	0	4,081	265	4,346
Parks & Recreation	8,878	0.7463	45,684	0	45,684	2,964	48,648
Health Department	58,283	4.8992	299,906	0	299,906	19,455	319,361
Fleet Management	905	0.0761	4,657	0	4,657	302	4,959
ARA Parking	32,814	2.7583	168,851	0	168,851	10,953	179,804
HPW DDSR	22,430	1.8854	115,418	0	115,418	7,487	122,905
HPW Water & Sewer	104,009	8.7428	535,199	0	535,199	34,719	569,918
HEC	1,226	0.1031	6,309	0	6,309	409	6,718
HITS Other	5,738	0.4823	29,526	0	29,526	1,915	31,441
Other	77,789	6.5388	400,278	0	400,278	25,966	426,244
Subtotal	1,189,649	100.0000	6,121,573	0	6,121,573	372,079	6,493,652
Direct Bills					0		0
Total					\$6,121,573		\$ 6,493,652

Basis Units: Number of contacts per department Source: Contact Report

Dept:14 ARA Operations

location Summary					Dept:14 ARA Operations	
Department	Mailroom	Property	Records	3-1-1 Svcs	Total	
Direct Billed	\$0	\$0	\$0	\$0	\$0	
Finance Dir Office	17,336	0	220	1,677	19,233	
Finance Financial Plg & Analys	0	0	401	0	401	
Finance City Council	0	0	156	0	156	
Finance Reporting & Ops	0	0	540	0	540	
Finance Internal Controls	0	0	0	0	0	
Finance Internal Controls Finance Grants	0	0	295	0	295	
Finance Rev Perform Mgmnt	0	0	89	0	89	
Finance Strat Purchasing	0	0	1,152	0	1,152	
ARA Director Office	42,486	1,649	259	384,193	428,587	
ARA Financial Services	42,400	1,049	191	0	191	
	0	0		0		
ARA Operations			2,569		2,569	
ARA Payroll Services	0	0	1,239	0	1,239	
Office Business Opportunity	4,435	0	1,214	2,400	8,049	
Mayor	7,236	0	1,157	44,488	52,881	
Human Resources	28,127	0	6,432	16,346	50,905	
Legal	17,518	0	3,466	3,743	24,727	
City Controller's Office	6,290	0	1,694	2,411	10,395	
Health Administration	0	0	1,498	0	1,498	
Planning & Dev Admin	9,687	0	271	5,436	15,394	
HPW Admin Indirect	817	348,172	0	668,872	1,017,861	
CIP Sal Rec HPW	34,196	0	1,377	0	35,573	
HPD Police Records	0	0	2,496	0	2,496	
General Services	10,737	4,222	7,149	4,904	27,012	
HEC	20,707	0	7,274	6,718	13,992	
Finance Public Fin	0	0	192	0,710	192	
Finance Treasury	0	0	135	0	135	
ARA Regulatory	0	0	104	0	104	
City Secretary	1,155	0	237	5,649	7,041	
City Council	8,520	0	2,458	16,937	27,915	
Police	0	102,364	205,925	296,638	604,927	
Dept of Neighborhoods	3,501	8,867	3,915	156,763	173,046	
Fire	0	0	128,779	39,398	168,177	
Municipal Court	0	0	8,494	1,301,913	1,310,407	
Solid Waste	3,618	0	14,183	1,815,517	1,833,318	
Houston Airport System (HAS)	0	26,059	37,973	937	64,969	
Housing & Community Dev	0	1,689	10,319	11,085	23,093	
Library	0	0	14,413	4,346	18,759	
Parks & Recreation	0	37,158	20,287	48,648	106,093	
Health Department	0	5,790	42,736	319,361	367,887	
Fleet Management	2,684	64,664	12,730	4,959	84,538	
Planning & Dev Other	2,004	04,004	1,007	4,939	1,007	
	0	0	1,598	0	1,598	
Planning & Dev Spec Rev						
Finance Other	0	0	1,995	0	1,995	
ARA Insurance	0	0	147	0	147	
ARA BARC	0	0	3,560	0	3,560	
ARA Parking	0	0	2,295	179,804	182,099	
ARA Other	0	0	1,116	0	1,116	
IT Public Services	0	0	0	0	0	
Legal Insurance	0	0	1,547	0	1,547	
Legal Wkr Comp	0	0	53	0	53	
Mayor Cable TV	2,218	0	603	0	2,821	
Mayor Other	0	0	1,742	0	1,742	
TIRZ	0	0	210	0	210	
HR Health Benefits	0	0	1,327	0	1,327	
HPW Bldg Insp	73,294	0	19,888	0	93,182	
HPW Stormwater	4,668	0	10,440	0	15,108	
	1,000	Ŭ	10,110	U U	10,100	

73 CIP S/R Planning

74 CIP Sal Rec RE

76 CIP S/R Constr

78 CIP S/R Geo/Env

79 CIP S/R Other

77 CIP S/R Eng/Const

75 CIP S/R Engrg

Dept:14 ARA Operations Department Mailroom Property Records 3-1-1 Svcs Total 0 68 HPW DDSR 8,636 15,817 122,905 147,358 69 HPW Water & Sewer 47,034 0 71,683 569,918 688,635 70 HPW Houston Transtar 0 0 288 0 288 71 HPW Other 0 0 254 0 254 72 Houston Permit Center 0 0 980 0 980

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	Total	\$ 347,849	\$ 603,107	\$ 697,807	\$ 6,493,651	\$ 8,142,414
96	Other	0	0	0	426,244	426,244
94	HITS Other	13,656	2,473	6,009	31,441	53,579
93	HR-W.C.	0	0	1,519	0	1,519
80	CIP S/R GSD	0	0	1,237	0	1,237
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ADMINISTRATION AND REGULATORY AFFAIRS – PAYROLL SERVICES FUNCTION AND ALLOCATION BASIS

The Payroll Services division delivers accurate, reliable, and timely payroll and financial services for all the City employees. All costs are allocated based upon the number of FTE positions for all funds. Direct billed services are credited.

A. Department Costs

Department		Amount	General Admin	Payroll Svcs
Personnel Costs				
Salaries	S1	2,330,690	0	2,330,690
Salary % Split			.00%	100.00%
Benefits	S	1,218,621	0	1,218,621
Subtotal - Personnel Costs		3,549,312	0	3,549,312
Services & Supplies Cost				
Supplies	S	5,463	0	5,463
Services	S	26,555	0	26,555
Subtotal - Services & Supplies		32,018	0	32,018
Department Cost Total		3,581,330	0	3,581,330
Adjustments to Cost				
Subtotal - Adjustments			0	0
Total Costs After Adjustments		3,581,330	0	3,581,330
General Admin Distribution			0	0
Grand Total		\$ 3,581,330		\$ 3,581,330
		\$ 3,581,330	0	

B. Incoming Costs-(Default Spread Salary%)

3 Insurance Retirees \$ 131,382 \$ 326 \$ 131,708 3 Memberships 1,008 3 1,011 3 Consulting Services 12 0 12 3 Other Misc 366 1 370 3 Dibtool - Non-Dept-Gen Gov 122,771 330 133,101 5 Financial Pig & Analysis 701 35 736 7 Gen Acctng 449 30 479 7 Auditing Svcs 380 0 380 7 Jubtoil - Pin Pig & Analysis 711 35 736 7 Auditing Svcs 380 0 380 0 7 Auditing Svcs 380 0 307 307 Subtoil - Pin Peroting & Ops 1,146 50 119 119 8 Internal Controls 0 0 0 0 9 Cost Accounting 256 15 271 9 Tour Funds Mgmt (TM) 276 16 292 3ubtotal - Fin Opertorm Mgmt 324		Department	First Incoming	Second Incoming	Payroll Svcs
3 Consulting Services 12 0 12 3 Other Mac 369 1 370 Subtotal - Non-Dept-Gen Gov 132,771 330 133,001 5 Financial Fig & Analyzis 701 35 736 Subtotal - Pin Pig & Analyzis 701 35 736 7 Gen Account 449 30 479 7 Auditing Svcs 380 0 380 7 Fin Account 800 0 380 7 Fin Accounting 0 0 0 0 8 Internal Controls 0 0 0 0 0 9 Cost Accounting 276 16 292 3ubtotal - Fin Grants 532 311 663 10 Perf Mgnt Svcs 324 18 342 344 344 344 344 344 344 344 344 344 344 344 344 344 344 344	3	Insurance Retirees	\$ 131,382	\$ 326	\$ 131,708
3 Other Mare 3669 1 370 Subtotal - Non-Deceme Gov 132,771 330 133,101 5 Financial Pig & Analysis 701 35 736 7 Gen Accing 499 30 479 7 Auditing Sves 380 30 389 7 In Operations 317 20 337 Subtotal - Fin Reporting & Ops 1.146 0 0 0 8 internal Controls 0 0 0 0 9 Truit Funds Mgm (TFM) 275 15 271 9 Truit Funds Mgm (TFM) 324 18 342 9 Subtotal - Fin SPD 0 0 0 10 Perf Mgmt Sves 324 18 342 11 Purchasing 259,684 55,213 314,697 12 ARA Dept Admin 259,684 55,213 314,697 13 Rudgeting 4 Accounting Support 23,291 1,161	3	Memberships	1,008	3	1,011
Subtotal - Non-Dept-Gen Gov 132,771 330 133,101 5 Financial Pig & Analyzis 701 35 736 Subtotal - Pin Pig & Analyzis 701 35 736 7 Gen Accing 7449 30 779 7 Auditing Svos 380 0 380 7 Fin Operations 380 0 380 8 Internal Controls 0 0 0 9 Cost Accounting 276 15 271 9 Trust Funds Mgmt (TFM) 276 16 292 Subtotal - Fin Grants 324 18 342 10 Perf Mgmt Sves 324 18 342 11 Purchasing 0 0 0 0 2 ARA Non-Derking 259,684 171,143 314,897 2 ARA Non-Derking 36,993 1,521 314,897 2 ARA Non-Derking 16,151 116,130 3 B	3	Consulting Services	12	0	12
5 Financial Pig & Analysis 701 35 736 7 Gen Acctng 449 30 479 7 Auditing Svcs 360 380 380 7 Den Acctng 449 30 479 7 Auditing Svcs 380 300 380 7 Den Acctng 301 20 337 Subtotal - Fin Reporting & Ops 1.146 50 1.186 8 Internal Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Mgmt (TFM) 276 16 292 9 Subtotal - Fin Grants 324 18 342 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 0 12 ARA Non-Parking 259,684 55,213 314,897 13 Budgeting & Accounting Support 32,921 1.161 24,452 13 Budgeting & Accounting Support 32,929 1.933 40,925	3	Other Misc	369	1	370
Subtotal - Fin Pig & Analysis 701 35 736 7 Gen Acctng 30 449 30 479 7 Auditing Svos 317 20 337 Subtotal - Fin Reporting & Ops 1.146 50 1.196 8 Internal Controls 0 0 0 9 Cont Accounting 256 15 271 9 Trust Funda Mgmt (TFM) 276 16 292 Subtotal - Fin Perform Mgmt 324 18 342 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 0 12 ARA Dept Admin 259.664 55.313 314.697 13 Budgeting & Accounting Support 38.993 1.993 40.925 13 Rudgeting & Accounting Support 38.993 1.993 40.925 14 Records 1.167 72 1.239 15 Payroll Svcs 0 0 <td< td=""><td></td><td>Subtotal - Non-Dept-Gen Gov</td><td>132,771</td><td>330</td><td>133,101</td></td<>		Subtotal - Non-Dept-Gen Gov	132,771	330	133,101
7 Gen Acctng 449 30 479 7 Auditing Svos 380 0 380 7 Fin Operations 317 20 337 Subtotal - Fin Reporting & Ops 1.146 50 1.196 8 Internal Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Mgmt (TFM) 276 16 292 9 Subtotal - Fin Grants 532 31 563 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 12 ARA Dept Admin 259,664 55,213 314,897 12 ARA Non-Parking 0 16,130 116,130 9 Subtotal - ARA Dir Office 23,291 1.161 24,452 13 Budgeting & Accounting Support 23,291 1.161 24,452 13 Accounts Payable 38,993 1.932 40,925 13 Budgeting & Accounting Support 23,291 1.161	5	Financial Plg & Analysis	701	35	736
7 Auditing ves 380 0 380 7 Fin Operations 317 20 337 Subtotal - Fin Reporting & Ops 1,146 50 1,199 8 Internal Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Mgmt (TFM) 256 15 292 9 Subtotal - Fin Perform Ngmt 324 18 342 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 12 ARA Dept Admin 259,664 55,213 314,697 12 ARA Dept Admin 259,664 171,343 431,027 13 Budgeting & Accounting Support 23,291 1,161 14,452 13 Accounting Support 23,291 1,161 24,452 13 Accounting Support 23,291 1,216 24,229 14 Records 1,167 72 1,239 15 Payroll Sves 0 7,174 7,174 <td></td> <td>Subtotal - Fin Plg & Analysis</td> <td>701</td> <td>35</td> <td>736</td>		Subtotal - Fin Plg & Analysis	701	35	736
7 Fin Operations 317 20 337 Subtotal - Fin Reporting & Ops 1,146 50 1,196 8 Internal Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Myme (TFM) 236 16 292 Subtotal - Fin Grants 324 18 342 10 Perf Myme Svos 324 18 342 11 Purchasing 0 0 0 0 12 ARA Dept Admin 259,684 171,343 431,027 13 Subtotal - Fin SPD 0 16,130 116,130 14 Purchasing 0 16,130 116,130 12 ARA Dept Admin 259,684 171,343 431,027 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,952 64,532 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174	7	Gen Acctng	449	30	479
7 Subtotal - Fin Reporting & Ops 317 20 337 8 Internal Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Mgmt (TFM) 256 15 292 Subtotal - Fin Grants 532 31 563 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 0 12 ARA Dept Admin 259,684 151,133 116,130 12 ARA Non-Parking 0 0 0 0 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Budgeting & Accounting Support 23,291 1,61 24,452 13 Budgeting & Accounting Support 23,291 1,61 24,452 13 Budgeting & Accounting Support 23,291 1,61 24,452 13 Budgeting & Account Support 23,291 1,61 24,452 14 Records 1,167 72 1,239 15	7		380	0	380
Subtotal - Pin Reporting & Ogs 1,146 50 1,196 8 Internal Controls Subtotal - Fin Int Controls 0 0 0 9 Cost Accounting 256 16 292 9 Trust Funds Mgmt (TFN) 276 16 292 Subtotal - Fin Grants 324 18 342 10 Perf Mgmt Svcs Subtotal - Fin Perform Mgmt 24 18 342 11 Purchasing Subtotal - Fin SPD 0 0 0 12 ARA On-Parking Subtotal - ARA Dir Office 259,684 55,213 314,897 12 ARA Non-Parking Subtotal - ARA Dir Office 23,291 1,161 24,452 13 Budgeting & Accounting Support 38,993 1,932 40,925 13 Accounting Support 38,993 1,932 40,925 14 Records Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Sves 0 7,174 7,174 17 TF ERP Subtotal - HITS EAS 0 0	7		317	20	337
Subtotal - Fin Int Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Mgmt (TFM) 256 16 292 Subtotal - Fin Grants 324 18 342 10 Perf Mgmt Svos 324 18 342 11 Purchasing 0 0 0 0 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA On-Parking 116,130 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 14 Records 1,167 72 1,239 15 Subtotal - ARA Operations 0 0 0 15 Subtotal - HITS EAS 0 0 0 16 Enterprise Optns 0 0 0			1,146	50	1,196
Subtotal - Fin Int Controls 0 0 0 9 Cost Accounting 256 15 271 9 Trust Funds Ngmt (TFM) 256 16 292 Subtotal - Fin Grants 324 18 342 10 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 0 12 ARA Dept Admin 259,684 55,213 314,837 12 ARA Dept Admin 259,684 55,213 314,837 13 Subtotal - ARA Dir Office 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 13 Subtotal - ARA Financial Svcs 0 7,174 7,174 13 Subtotal - ARA Operations 1,167 72 1,239 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 TT ERP 0 0 0	8	Internal Controls	0	0	0
9 Trust Funds Mgmt (TFM) 276 16 292 30 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 11 Purchasing 0 0 0 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Non-Parking 0 116,130 116,130 12 ARA Dept Admin 259,684 55,213 314,897 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payabe 36,993 1,932 40,925 13 Accounts Payabe 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT REP 0 0 0 0 16 Enterprise Optns 0 0 0 0 17 IT REP 0 0 0 0				0	
9 Trust Funds Mgmt (TFM) 276 16 292 30 Perf Mgmt Svcs 324 18 342 11 Purchasing 0 0 0 11 Purchasing 0 0 0 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Non-Parking 0 116,130 116,130 12 ARA Dept Admin 259,684 55,213 314,897 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payabe 36,993 1,932 40,925 13 Accounts Payabe 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT REP 0 0 0 0 16 Enterprise Optns 0 0 0 0 17 IT REP 0 0 0 0	9	Cost Accounting	256	15	271
Subtotal - Fin Grants 532 31 563 10 Perf Mgmt Svcs Subtotal - Fin Perform Mgmt 324 18 342 11 Purchasing Subtotal - Fin SPD 0 0 0 12 ARA Dept Admin Subtotal - ARA Dir Office 259,684 55,213 314,897 12 ARA Non-Parking Subtotal - ARA Dir Office 116,130 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payale 38,993 1,932 40,925 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 19 Subtotal - HITS EAS 0 0 0 19 Subtotal - HITS EAS 0 0 0 0 18 Enterprise Optns 0 0 0 0 0					
Subtotal - Fin Perform Mgmt 324 18 342 11 Purchasing Subtotal - Fin SPD 0 0 0 12 ARA Dept Admin Subtotal - Fin SPD 259,684 55,213 314,897 12 ARA Non-Parking Subtotal - ARA Dir Office 259,684 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable Subtotal - ARA Financial Svos 26,2244 3,093 65,377 14 Records Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Svos Subtotal - ARA Payroll Svos 0 7,174 7,174 17 IT ERP Subtotal - HITS EAS 0 0 0 0 16 Enterprise Optns Subtotal - HITS EIS 0 0 0 0 20 Certification Subtotal - HITS EIS 0 0 0 0 0 20 Certification Subtotal - HITS EIS 0 0 0 3,561 3,561 20 Certification Subtotal - OBO	-				
Subtotal - Fin Perform Mgmt 324 18 342 11 Purchasing Subtotal - Fin SPD 0 0 0 12 ARA Dept Admin Subtotal - ARA Dir Office 259,684 55,213 314,897 12 ARA Non-Parking Subtotal - ARA Dir Office 215,684 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable Subtotal - ARA Financial Svcs 262,284 3,093 65,377 14 Records Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Svcs Subtotal - ARA Payroll Svcs 0 7,174 7,174 17 IT ERP Subtotal - HITS EAS 0 0 0 0 18 Enterprise Optns Subtotal - HITS EIS 0 0 0 0 0 20 Certification Subtotal - HITS EIS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td< td=""><td>10</td><td>Perf Mamt Sycs</td><td>324</td><td>18</td><td>340</td></td<>	10	Perf Mamt Sycs	324	18	340
Subtotal - Fin SPD 0 0 0 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Non-Parking 0 116,130 116,130 12 ARA Non-Parking 0 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 Subtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 717 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 0 18 Enterprise Optns 0 0 0 0 0 20 Certification 0 2,235 2,235 2,235 2,235 20 Certification 0 3,561 3,561 3,561 3,561	10				
Subtotal - Fin SPD 0 0 0 12 ARA Dept Admin 259,684 55,213 314,897 12 ARA Non-Parking 0 116,130 116,130 12 ARA Non-Parking 0 116,130 116,130 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 3 bubtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 717 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 0 18 Enterprise Optns 0 2,235 2,235 2,235 20 Certification 0 2,235 2,235 2,235 20 Certification 0 3,561 3,561 3,561 21 City Mayor A	11	Purchasing	0	0	0
12 ARA Non-Parking 0 116,130 116,130 Subtotal - ARA Dir Office 259,684 171,343 431,027 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 Subtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT ERP 0 0 0 Subtotal - HITS EAS 0 0 0 0 18 Enterprise Optns 0 0 0 0 20 Certification 0 2,235 2,235 2,235 20 Certification 0 2,235 2,235 3,561 3,561 21 City Mayor Admin 0 6,494 6,494 3,561 3,561		-			
12 ARA Non-Parking 0 116,130 116,130 Subtotal - ARA Dir Office 259,684 171,343 431,027 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 Subtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 717 IT ERP 0 0 0 Subtotal - HITS EAS 0 0 0 0 18 Enterprise Optns 0 0 0 0 20 Certification 0 2,235 2,235 2,235 20 Certification 0 2,235 2,235 2,235 20 Certification 0 3,561 3,561 21 City Mayor Admin 0 6,494 6,494 Subtotal - OBO 0 6,494 <	12	ARA Dent Admin	259 684	55 213	314 207
Subtotal - ARA Dir Office 259,684 171,343 431,027 13 Budgeting & Accounting Support 23,291 1,161 24,452 13 Accounts Payable 38,993 1,932 40,925 14 Records 52,284 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 20 Certification 0 2,235 2,235 20 Certification 0 2,235 2,235 20 External Affairs & Outreach 0 2,235 2,235 20 External Affairs & Outreach 0 3,561 3,561 21 City Mayor Admin 0 6,494 6,494 Subtotal - Mayor 0 6,494 6,494		-			
13 Accounts Payable 38,993 1,932 40,925 Subtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 Subtotal - ARA Operations 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 17 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 18 Enterprise Optns 0 0 0 20 Certification 0 2,235 2,235 20 External Affairs & Outreach 0 1,326 1,326 Subtotal - OBO 0 3,561 3,561 3,561	14				
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Subtotal - ARA Financial Svcs 62,284 3,093 65,377 14 Records 1,167 72 1,239 15 Payroll Svcs 0 7,174 7,174 15 Payroll Svcs 0 7,174 7,174 17 IT ERP 0 0 0 18 Enterprise Optns 0 0 0 20 Certification 0 2,235 2,235 20 External Affairs & Outreach 0 1,326 1,326 21 City Mayor Admin 0 6,494 6,494					
14Records Subtotal - ARA Operations1,167 1,239 1,23972 2,239 1,23915Payroll Svos Subtotal - ARA Payroll Svos07,174 7,17417IT ERP Subtotal - HITS EAS000 018Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 3,5612,235 3,56121City Mayor Admin Subtotal - Mayor06,494 6,4946,494 6,494	13				
Subtotal - ARA Operations1,167721,23915Payroll Svcs07,1747,174Subtotal - ARA Payroll Svcs07,1747,17417IT ERP Subtotal - HITS EAS00018Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 3,5612,235 3,56121City Mayor Admin Subtotal - Mayor06,494 6,494		Subtotal - ARA Financial Svcs	62,284	3,093	65,377
15Payroll Svcs07,1747,17417IT ERP Subtotal - HITS EAS00018Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 3,5612,235 3,56121City Mayor Admin Subtotal - Mayor006,494 6,494	14				
Subtotal - ARA Payroll Svcs07,1747,17417IT ERP Subtotal - HITS EAS00018Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 1,3262,235 1,32621City Mayor Admin Subtotal - Mayor06,494 6,4946,494 6,494		Subtotal - ARA Operations	1,167	72	1,239
17IT ERP Subtal - HITS EAS00018Enterprise Optns Subtal - HITS EIS00020Certification Subtal - OBO02,235 1,326 3,5612,235 1,326 3,56121City Mayor Admin Subtal - Mayor06,494 6,494 6,494	15		0	7,174	7,174
Subtotal - HITS EAS00018Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 1,326 3,5612,235 1,326 3,56121City Mayor Admin Subtotal - Mayor06,494 6,4946,494 6,494		Subtotal - ARA Payroll Svcs	0	7,174	7,174
18Enterprise Optns Subtotal - HITS EIS00020Certification Subtotal - OBO02,235 1,326 3,5612,235 1,326 3,56121City Mayor Admin Subtotal - Mayor06,494 6,494 6,4946,494 6,494	17	IT ERP	0	0	0
Subtoal - HITS EIS 0 0 0 0 20 Certification 0 2,235 2,235 2,235 20 External Affairs & Outreach 0 1,326 1,326 1,326 21 City Mayor Admin 0 6,494 6,494 6,494 21 City Mayor Admin 0 6,494 6,494 6,494					
Subtotal - HITS EIS00020Certification02,2352,23520External Affairs & Outreach01,3261,326Subtotal - OBO03,5613,56121City Mayor Admin Subtotal - Mayor06,4946,494	18	Enterprise Optns	0	0	0
20 Certification 0 2,235 2,235 20 External Affairs & Outreach 0 1,326 1,326 Subtotal - OBO 0 3,561 3,561 21 City Mayor Admin Subtotal - Mayor 0 6,494 6,494	-				
20 External Affairs & Outreach 0 1,326 1,326 Subtotal - OBO 0 3,561 3,561 21 City Mayor Admin 0 6,494 6,494 Subtotal - Mayor 0 6,494 6,494					
Subtotal - OBO 0 3,561 3,561 21 City Mayor Admin Subtotal - Mayor 0 6,494 6,494 0 6,494 6,494 6,494					
21 City Mayor Admin 0 6,494 6,494 Subtotal - Mayor 0 6,494 6,494	20				
Subtotal - Mayor 0 6,494 6,494		Subtotal - OBO	0	3,561	3,561
	21	City Mayor Admin	0	6,494	6,494
22 Personnel Svcs 0 2.906 2.906		Subtotal - Mayor	0	6,494	6,494
	22	Personnel Svcs	0	2,906	2,906

B. Incoming Costs-(Default Spread Salary%)

Department	First Incoming	Second Incoming	Payroll Svcs
Subtotal - Human Resources	0	2,906	2,906
24 Controller Fin Svcs	0	2,305	2,305
Subtotal - City Controller's	0	2,305	2,305
Total Incoming	458,609	197,413	656,022
C. Total Allocated		\$ 4,237,352	\$ 4,237,352
			100.00%

Description Data (b)	ayroll Svcs Allocations						Dept:15 ARA Payrol	Services	
9 Finance Ligit A Manay 12.62 0.620 2.465 0 2.465 0 Finance Reporting A Data 0.023 3.320 0 3.320 0 3.320 0 Finance Internal Contrant 0.000 0 0 0 0 0 0 10 Finance Internal Contrant 0.000 0	Department	Units						Total	
9 10 9 10 9 10 9 10 9 10 9 10 9 10	4 Finance Dir Office	6.91	0.0334	\$ 1,350	\$ 0	\$ 1,350	\$ 0	\$ 1,350	
07 Finance Experting (ope) 17.00 0.022 3.220 0 3.230 0 3.230 08 Finance finance Grants 0.00 0.0000 0 0 0 0 09 Finance March Partnessign 3.240 0.6138 5.67 0 5.47 11 Finance March Partnessign 3.240 0.6138 5.67 0 1.613 0 7.078 12 And Directoris 4.14 0.6138 7.078 0 1.169 0 1.169 13 And Operations 66.63 0.1797 0 1.1678 0 1.169 14 Max Operations 66.65 0.1793 7.023 0 7.023 3.479 7.023 15 Max Operations 1.90.56 0.9313 37.19 0 20.055 991 2.0464 21 Mayor 3.430 0.120.55 991 2.0464 21 Max Operations 7.020 3.299 2.0493 <	5 Finance Financial Plg & Analys	12.62	0.0610	2,465	0	2,465	0	2,465	
98 Finance Criterial Controls 0,00 0 <td< td=""><td>5 Finance City Council</td><td>4.92</td><td>0.0238</td><td>961</td><td></td><td>961</td><td></td><td>961</td><td></td></td<>	5 Finance City Council	4.92	0.0238	961		961		961	
99 Finner Grants 9.27 0.0448 1.811 0 1.811 0 1.811 11 Finner Strat Parchanking 3.2.4 0.1732 7.078 0 7.079 0 7.079 13 Akh Director Office 6.10 0.0200 1.172 0 1.172 0 1.172 13 Akh Director Office 6.00 0.0200 1.172 0 1.172 0 1.172 14 Akh Director 6.00 0.200 1.172 0 1.172 0 1.172 14 Abb Operation 6.00 0.200 1.172 0 1.172 0 1.172 14 Abb Operation 7.023 0 7.023 347 7.023 347 7.023 342 1.881 3.0557 14 10.288 0.464 20.055 0 20.055 991 21.046 14 14.39 0.1564 20.055 912 20.046 20.046 20.055	7 Finance Reporting & Ops	17.00	0.0822	3,320	0	3,320	0	3,320	
b 1 1.00 0.035 547 0 547 0 547 1 Finance Star Purchasing 36.24 0.0394 1.590 0 1.590 0 1.990 1 Max Finance Mass Purchasing 86.33 0.3908 1.5737 0 1.572 0 1.973 1 MAX Pinance Mass Purchasing 38.73 0.1737 0 7.744 0 7.743 0 7.734 1 MAX Pinance Mass Purchasing 38.73 0.1737 7.74 0 7.743 0 7.743 1 Max Pinance Mass Purchasing 38.73 7.721 0 7.734 0 7.734 1 Untransition 46.81 0.9913 7.229 0 7.974 20.975 32 20.975 2 MaxInance Mass Purchasing 50.17 0.4245 9.7971 32.9965 24.955 324 42.991 2 Hannig & Ev Admin 4.61 0.3937 7.971 32.9956 24			0.0000						
11 Finance Strat Purchasing 36,24 0.1752 7,078 0 7,078 0 7,078 3 Ak Direct Office 8.14 0.1390 1,172 0 1,172 0 1,173 4 Ak Direct Office 6.00 0.1290 1,172 0 1,172 0 1,173 5 NA Paycoll Services 36.73 0.1776 7,174 0 7,174 0 7,174 0 Office Busches Opportunity 35.96 0.1739 7,023 0 7,023 313 7,026 3 Mayar 34.28 0.1657 6,665 0 6,665 3.31 7,028 3 Legal 10.265 0.4952 20,055 0 30,055 594 21,046 5 Mak Directeres 10.265 0.4952 2,045 0 30,057 31,412 5 Salk Directeres 31.39 0.3574 1,439 0 1,544 7,078 30 63,412 5 Mak Directeres 31.69 0 1,295 1,115 5	Finance Grants	9.27	0.0448						
12 AA A Licetor office 8.14 0.0394 1.590 0 1.590 0 1.590 14 AAA Operations 8.0.83 0.13908 15.787 0 15.787 0 15.787 10 Office Businese Opportunity 35.96 0.1739 7.023 0 7.023 347 7.370 10 Mayr 130.65 0.635 0 0.6655 331 7.026 12 Mayr 130.65 0.4065 0 9.799 464 10.482 12 Hean Resources 10.17 0.4425 9.799 0 1.564 7.71 1.441 15 Haith Administration 4.01 0.137 7.11 2.2,854 2.4854 2.695 1.544 7.71 1.441 16 Haining & Der Admin 8.01 0.0.387 7.11 2.2,854 2.4854 2.635 1.541 16 Haining & Der Admin 8.01 0.0.387 7.11 2.2,854 1.151 1.541 </td <td>) Finance Rev Perform Mgmnt</td> <td>2.80</td> <td>0.0135</td> <td>547</td> <td>0</td> <td>547</td> <td>0</td> <td>547</td> <td></td>) Finance Rev Perform Mgmnt	2.80	0.0135	547	0	547	0	547	
38 MA Pinnetial Services 6.00 0.0290 1.172 0 1.172 0 1.172 14 MA Operations 80.83 0.1998 15.777 0 15.787 0 15.787 15 MA Payorl 35.96 0.1776 7.174 0 7.174 0 7.174 10 Office numbers Opportunity 35.96 0.1776 7.023 0 7.023 34 7.025 20 Huan Resources 190.56 0.91 2.0465 9.91 2.0465 21 Logal 0.020.65 9.91 2.0465 9.99 444 10.633 25 Palantiga & Dev Admin 8.01 0.0163 1.564 0 1.664 77 1.641 26 Plantiga & Dev Admin 8.01 0.0173 7.971 23.956 24.985 3.94 24.551 26 Plantiga & Dev Admin 5.71 0.0201 0 0.0203 6.82 27 1.020276 1.115		36.24	0.1752	7,078		7,078	, v	7,078	
4 AkA Special Services 80.93 0.1908 15.787 0 15.787 0 15.787 10 Office Business Opportunity 35.96 0.1739 7.023 0 7.023 347 7.370 10 Mayor 34.38 0.1657 6.695 0 37.219 1.438 39.057 12 Mayar 100.68 0.9913 37.219 0 37.219 1.438 39.057 12 Health Administration 40.38 0.1425 9.799 0 9.799 484 10.283 14 Cty Controller's Office 50.17 0.4245 9.797 12.986 42.985 384 24.981 15 Bealth Administration 4.01 0.1373 7.971 12.986 24.985 384 24.981 16 Denning & Device Records 71.33 0.1574 1.44143 0 1.4143 713 1.542 16 Device Records 71.33 0.1574 1.424 0 1.439 1.439 1.439 17 Divace Admin 0.0133 1.5									
5 AA Paycoll Services 36.73 0.1776 7.174 0 7.174 0 7.174 1 Mayor 35.96 0.1657 6.695 0 6.695 331 7.026 1 Mayor 34.28 0.1657 6.695 0 20.055 991 22.046 2 Luman Resources 50.17 0.2445 9.799 0 9.799 644 9.085 5 Health Administration 4.01 0.0337 1.554 0 1.564 77 1.641 8 C1P sal Rec HW 4.081 0.1973 7.751 32.956 24.955 394 24.551 9 PHD Police Reacode 71.33 0.5152 0 1.4439 713 0.5152 0 General Services 21.181 1.0240 41.359 0 41.439 703 4.430 1 Finance Puesaury 4.00 0.0193 71.15 0 702 34.432 1 Fin									
0 0.1239 7.023 0 7.023 347 7.129 1 Mayor 14.28 0.1739 7.024 0 6.695 331 7.024 1 Mayor 102.68 0.9213 37.219 0 0.7.023 1.838 39.057 1 Mayor 102.68 0.9213 37.219 0 0.20.055 0 9.059 1.838 39.057 14 Ctr Solt Kenthistration 44.38 0.2425 9.799 0 9.669 40.086 10.0387 1.7.571 32.955- 24.985 349 24.551 19 DPolice Records 73.93 0.3574 1.4.389 0 14.4.49 7.13 15.52 10 General Services 211.81 1.0.0276 1.115 0 1.115 16.34 14.421 14 Finace Public Fin 5.71 0.0276 1.119 1.135 1.493 1.423 15 KARegulatory 7.01 0.039 1.227 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Mayor Advance 34.28 0.1657 6.695 0 6.695 311 7.026 Hman Resources 130.56 0.4964 20.055 0 37.219 37.219 37.219 37.219 37.219 37.219 37.219 37.219 37.219 37.219 37.219									
2 Numan Resources 19.0.56 0.9213 37,219 0 37,219 1,838 19.057 3 Legal 10.2.65 0.921 20.055 091 20.065 4 City Controller's Office 50.17 0.2425 9.799 0 3,799 484 10.283 6 Planing & Dev Aduin 40.01 0.0387 7.971 32.956 24.965 739 24.561 9 PD Police Records 73.93 0.3574 14.439 0 14.439 713 35.152 0 General Services 211.81 0.0076 1.115 0 14.139 39 820 5 Ak Regulatory 3.08 0.0193 761 0 761 39 820 6 City Secretary 7.01 0.0239 14.27 0 14.227 703 14.930 9 Police 6.100.90 24.545 14.920 14.921 73 10 Kintorian 1.925.									
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4 01:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:0:									
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6 9 1,54 0 1,54 77 1,64 8 CTP Sal Rec HFM 40,01 0.1973 7,971 32,956 24,985 34,932 34,513 9 MDP Dolice Records 73,93 0.5574 14,439 0 14,439 7,13 15,152 0 General Services 211 10,0276 1,115 0 11,155 55 1,170 4 Finance Treasury 4.00 0.0193 781 0 781 39 820 6 CIty Secretary 7,01 0.0339 1,369 0 1,4227 70 14,930 7 City Council 7,244 0.3521 14,227 0 14,227 73 14,930 7 City Council 7,244 0.22,654 0 1,254 1,41,930 10 Picio 8,105.9 0.5608 2,2654 0 49,550 2,426 1,121,584 58,857 1,220,441 10 Nario S									
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99 99 PD Police Records 73.93 0.5374 14.439 0 14.439 713 15.152 30 Pinance Public Fin 5.71 0.0276 1,115 0 1,115 55 1,170 4 Pinance Public Fin 5.71 0.0276 1,115 0 1,115 55 1,170 5 RAR Regulatory 3.08 0.0149 602 0 602 30 622 6 City Secretary 7.01 0.0339 1,369 0 14,227 0 14,237 703 14,930 7 City Council 7.84 0.3521 14,227 0 14,257 58,857 1,280 7 City Council 7.84 0.3521 14,252 0 743,957 36,807 743,982 10 Pine Court 3,415,29 1.2664 745,175 0 747,869 10,83 3,716 11 Marcigan Community Dev 30,51 1.4769 79,739 0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
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44 Finance Treasury 4.00 0.0193 781 0 781 39 620 5 ARA Regulatory 3.08 0.0149 602 0 602 30 632 6 City Scentary 7.01 0.039 1,369 0 1,469 68 1,437 7 City Council 72.84 0.3521 14,227 0 14,227 703 14,930 18 Police 6.100.90 29.4551 1,191.584 0 22.654 1.119 23.773 19 Dept of Neighborhoods 115.99 0.5608 22.654 0 22.654 1.119 23.773 11 Municipal Court 251.65 1.2166 49.150 0 49.150 2,428 51.578 13 Houston Airport System (HAS) 1,252.02 5.4390 29.791 267.300 47,595 10.853 36.716 15 Library 305.71 1.4780 59.709 0 59.709 2.949 62.658 15 Library 36.23.77 17.738 0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
ARA Regulatory 3.08 0.0149 602 0 602 30 632 6 City Secretary 7.01 0.0339 1,369 0 1,469 68 1,437 7 City Council 72.84 0.3521 14,227 0 14,227 703 14,930 8 Police 6.100.90 29.4951 1.191.584 0 1.191.584 58.857 1.250,441 9 Pept of Neighborhoods 115.99 0.5608 22.654 0 22.654 0.19150 2.428 51.578 2 Solid Maste 420.19 2.014 82.068 0 82.068 4.054 485.128 3 Houston Airport System (HAS) 1.125.02 5.4390 219.731 267.300- 47.569- 10.853 36.716- 4 Housing & Community Dev 305.71 1.4780 59.709 2.949 6.528 5 Library 47.01 2.6644 83.401 83.401 4.119 87.520									
6 6 (iy Secretary 7.01 0.339 1.369 0 1.369 68 1.437 7 City Council 72.84 0.3521 1.4.227 0 1.4223 703 1.4.930 8 Police 6,100.90 29.4951 1.191,584 0 2.2,654 1.119 58.407 9 Pet of Neighborhoods 115.99 0.5608 22.654 0 2.2,654 1.019 2.3,73 1 Municipal Court 251.65 1.2166 49.150 0 49.150 2.428 51.578 2 Solid Waste 420.019 2.0314 82.068 4.054 86.122 3 Housting & Comunity Dev 305.71 1.4780 59.709 0 59.709 2.949 62.658 4 Housing & Recenation 601.03 2.9057 117.389 0 117.139 5.708 12.215 259.502 9 Fleet Management 1.66.11 6.121 247.287 0 70.775 3.496									
7 City Council 72.84 0.3521 14,227 0 14,227 703 14,930 8 Police 6,100.90 29.4951 1,191,584 0 1,191,584 58,857 1,250,441 9 Dept of Nsighborhoods 115.99 0.5608 22,654 0 22,654 1,119 23,773 0 Fire 3,815.29 18.4452 745,175 0 745,175 36,807 781,982 1 Municipal Court 251.65 12166 49,150 0 42,068 0 82,068 4,054 86,122 3 Housing & Community Dev 305.71 1.4780 59,709 0 59,709 2,949 62,658 5 Library 427.01 2.0644 83,401 0 81,401 4,119 87,520 6 Parks & Recreation 610.03 2.9057 117,389 0 147,329 12,215 25,510 9 Fleet Management 362,37 1.7519 70.775 0 70.775 3,496 74,271 9 Plaet Management </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
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2 Mayor Other 51.61 0.2495 10,080 0 10,080 498 10,578									
-3 TIRZ 6.24 0.0302 1.219 0 1.219 60 1.279									
54 HR Health Benefits 39.32 0.1901 7,680 0 7,680 379 8,059 56 HR Health Benefits 50.10 0.0405 115.016 50.010 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
56 HPW Bldg Insp 589.19 2.8485 115,076 67,212- 47,864 5,684 53,548									
57 HPW Stormwater 309.29 1.4953 60,408 36,967- 23,441 2,984 26,425 10 HPW Stormwater 2,055 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
68 HPW DDSR 468.62 2.2656 91,527 2,602- 88,925 4,521 93,446 60 UDN Noter 6 0.102 10.2672 114.700 0.25 450 100.010									
59 HPW Water & Sewer 2,123.72 10.2672 414,790 235,459- 179,331 20,488 199,819	HPW Water & Sewer	2,123.72	10.2672	414,790	235,459-	179,331	20,488	199,819	

ayroll Svcs Allocations						Dept:15 ARA Payro	oll Services
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
0 HPW Houston Transtar	8.54	0.0413	1,668	221-	1,447	82	1,529
1 HPW Other	7.52	0.0364	1,469	0	1,469	73	1,542
2 Houston Permit Center	29.04	0.1404	5,672	0	5,672	280	5,952
3 CIP S/R Planning	0.00	0.0000	0	0	0	0	0
4 CIP Sal Rec RE	44.14	0.2134	8,621	0	8,621	426	9,047
5 CIP S/R Engrg	63.02	0.3047	12,309	0	12,309	608	12,917
6 CIP S/R Constr	66.01	0.3191	12,893	0	12,893	637	13,530
7 CIP S/R Eng/Const	25.71	0.1243	5,021	0	5,021	248	5,269
8 CIP S/R Geo/Env	10.18	0.0492	1,988	0	1,988	98	2,086
O CIP S/R Other	56.71	0.2742	11,076	0	11,076	547	11,623
CIP S/R GSD	36.66	0.1772	7,160	0	7,160	354	7,514
HEC	215.52	1.0419	42,094	0	42,094	2,079	44,173
3 HR-W.C.	44.98	0.2175	8,785	0	8,785	434	9,219
4 HITS Other	178.04	0.8607	34,773	0	34,773	1,718	36,491
Subtotal	20,684.46	100.0000	4,039,938	642,717-	3,397,221	197,413	3,594,634
Direct Bills					642,717		642,717
Total					\$4,039,938		\$ 4,237,351

Basis Units: Number of FTE positions all funds Source: COH FTE Report

_	Department	Payroll Svcs	Total
0	Direct Billed	\$ 642,717	\$ 642,717
04	Finance Dir Office	1,350	1,350
05	Finance Financial Plg & Analys	2,465	2,465
06	Finance City Council	961	961
07	Finance Reporting & Ops	3,320	3,320
08	Finance Internal Controls	0	0
09	Finance Grants	1,811	1,811
10	Finance Rev Perform Mgmnt	547	547
11		7,078	7,078
12	_	1,590	1,590
13		1,172	1,172
14		15,787	15,787
	ARA Payroll Services	7,174	7,174
20	Office Business Opportunity	7,370	7,370
	Mayor	7,026	7,026
	The second s	39,057	39,057
22	Human Resources		
23	Legal	21,046	21,046
24		10,283	10,283
25	Health Administration	9,096	9,096
26	Planning & Dev Admin	1,641	1,641
28	CIP Sal Rec HPW	24,591-	24,591-
29	HPD Police Records	15,152	15,152
30	General Services	43,412	43,412
31		44,173	44,173
33	Finance Public Fin	1,170	1,170
34	-	820	820
35	ARA Regulatory	632	632
36		1,437	1,437
37	City Council	14,930	14,930
38	Police	1,250,441	1,250,441
39	Dept of Neighborhoods	23,773	23,773
40	Fire	781,982	781,982
41	Municipal Court	51,578	51,578
42	Solid Waste	86,122	86,122
43	Houston Airport System (HAS)	36,716-	36,716-
44	Housing & Community Dev	62,658	62,658
45	Library	87,520	87,520
46	Parks & Recreation	123,187	123,187
47	Health Department	259,502	259,502
49	Fleet Management	74,271	74,271
50	Planning & Dev Other	6,116	6,116
51	Planning & Dev Spec Rev	9,703	9,703
	Finance Other	12,119	12,119
	ARA Insurance	890	890
	ARA BARC	21,615	21,615
	ARA Parking	13,933	13,933
50	ARA Parking ARA Other	6,776	6,776
		6,776	6,776
58	IT Public Services		
59	Legal Insurance	9,397	9,397
60	Legal Wkr Comp	324	324
61	Mayor Cable TV	3,660	3,660
62	Mayor Other	10,578	10,578
	TIRZ	1,279	1,279
64	HR Health Benefits	8,059	8,059
	HPW Bldg Insp	53,548	53,548
66			
67	HPW Stormwater HPW DDSR	26,425 93,446	26,425 93,446

	Department	Payroll Svcs	Total
69	HPW Water & Sewer	199,819	199,819
70	HPW Houston Transtar	1,529	1,529
71	HPW Other	1,542	1,542
72	Houston Permit Center	5,952	5,952
73	CIP S/R Planning	0	0
74	CIP Sal Rec RE	9,047	9,047
75	CIP S/R Engrg	12,917	12,917
76	CIP S/R Constr	13,530	13,530
77	CIP S/R Eng/Const	5,269	5,269
78	CIP S/R Geo/Env	2,086	2,086
79	CIP S/R Other	11,623	11,623
80	CIP S/R GSD	7,514	7,514
93	HR-W.C.	9,219	9,219
94	HITS Other	36,491	36,491
	Total	\$ 4,237,350	\$ 4,237,350

HOUSTON INFORMATION TECHNOLOGY SERVICES (HITS) – CHIEF INFORMATION OFFICER FUNCTION AND ALLOCATION BASIS

The Chief Information Officer is responsible for citywide Information Technology oversight, enterprise and departmental technology contract administration; departmental administrative support in processing procurement, departmental support of human resources and budgetary processes; and other financial planning and reporting for HITS. The costs to operate HITS are allocated based on the number of FTE positions in the sections managed and supported. These costs have been moved to the revolving fund for HITS.

AdminAdminPersonnel Costs SalariesS1000Salary % Split BenefitsP000%100.00%BenefitsP0000Subtotal - Personnel Costs00000Services & Supplies Cost SuppliesP0000Subtotal - Services & Supplies00000Subtotal - Services & Supplies00000Subtotal - Services & Supplies00000Department Cost Total000000Subtotal - Adjustments000000	Department Costs					
SalariesS10000Salary % Split BenefitsP0000Subtotal - Personnel Costs00000Supplies Cost SuppliesP0000Services & Supplies Cost SuppliesP0000Subtotal - Services & Supplies00000Subtotal - Services & Supplies00000Subtotal - Services & Supplies00000Department Cost Total00000Subtotal - Adjustments00000Cotal Costs After Adjustments00000	Department		Amount			IT Director
Salary % Split Benefits.00%.00%.00%100.00%BenefitsP0000Subtotal - Personnel Costs0000Services & Supplies CostP0000ServicesP0000Subtotal - Services & Supplies00000Subtotal - Services & Supplies00000Department Cost Total00000Adjustments to Cost Subtotal - Adjustments0000Cotal Costs After Adjustments0000	Personnel Costs					
BenefitsP0000Subtotal - Personnel Costs0000Services & Supplies CostP000ServicesP000Subtotal - Services & Supplies000Subtotal - Services & Supplies000Subtotal - Services & Supplies000Subtotal - Services & Supplies000Subtotal - Adjustments000Subtotal - Adjustments000Subtotal - Adjustments000	Salaries	S1	0	0	0	0
Subtotal - Personnel Costs0000Services & Supplies CostSuppliesServicesP000 <td>Salary % Split</td> <td></td> <td></td> <td>.00%</td> <td>.00%</td> <td>100.00%</td>	Salary % Split			.00%	.00%	100.00%
Services & Supplies Cost Supplies P 0 0 0 0 0 0 Services P 0 0 0 0 0 0 Subtotal - Services & Supplies 0 0 0 0 0 0 Department Cost Total 0 0 0 0 0 0 Adjustments to Cost 0 0 0 0 0 0 Subtotal - Adjustments 0 0 0 0 0 0 Total Costs After Adjustments 0 0 0 0 0 0	Benefits	Р	0	0	0	0
SuppliesP0000ServicesP0000Subtotal - Services & Supplies0000Department Cost Total0000Adjustments to Cost	Subtotal - Personnel Costs		0	0	0	0
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Subtotal - Services & Supplies0000Department Cost Total00000Adjustments to Cost	Supplies	Р	0	0	0	0
Department Cost Total 0 0 0 0 Adjustments to Cost	Services	P	0	0	0	0
Adjustments to Cost	Subtotal - Services & Supplies		0	0	0	0
Subtotal - Adjustments000Stal Costs After Adjustments0000	Department Cost Total		0	0	0	0
Total Costs After Adjustments 0 0 0 0	Adjustments to Cost					
	Subtotal - Adjustments			0	0	0
eneral Admin Distribution 0 0 0	Total Costs After Adjustments		0	0	0	0
	General Admin Distribution			0	0	0
Grand Total 0 0 0	Grand Total		0		0	0

в.	Incoming Costs-(Default Spread Salary%)				Dept:	16 HITS CIO	
	Department	First Incoming	Second Incoming	IT Dept Admin	IT Director		
1	City Hall	\$ 0	\$ 0	\$ 0	\$ 0		
1	Muni Court Bldg	0	0	0	0		
	Subtotal - Building Depreciate	0	0	0	0		
2	Equip Deprec	0	0	0	0		
	Subtotal - Equipment Depreciat	0	0	0	0		
3	Insurance Retirees	0	0	0	0		
3	Memberships	0	0	0	0		
3	Consulting Services	0	0	0	0		
3	Other Misc	0	0	0	0		
3		0	0	0	0		
	Subtotal - Non-Dept-Gen Gov	0	0	0	0		
	-						
5	Financial Plg & Analysis	0	0	0	0		
	Subtotal - Fin Plg & Analysis	0	0	0	0		
7	Gen Acctng	0	0	0	0		
7	Fixed Assets	0	0	0	0		
7	Auditing Svcs	0	0	0	0		
7	÷	0	0	0	0		
	Subtotal - Fin Reporting & Ops	0	0	0	0		
8	Internal Controls	0	0	0	0		
0	Subtotal - Fin Internal Contro	0	0	0	0		
	Subtotui Tim internal contro	Ŭ	Ŭ	0	U U		
9	Cost Accounting	0	0	0	0		
9	Trust Funds Mgmt (TFM)	0	0	0	0		
	Subtotal - Finance Grants	0	0	0	0		
10	Perf Mgmt Svcs	0	0	0	0		
	Subtotal - Fin Perform Mgmt	0	0	0	0		
11	Purchasing	0	0	0	0		
	Subtotal - Finance SPD	0	0	0	0		
		Ŭ	Ŭ		C C		
14	Mailroom	0	0	0	0		
	Property	0	0	0	0		
	Records	0	0	0	0		
	3-1-1 Svcs	0	0	0	0		
	Subtotal - ARA Operations	0	0	0	0		
15	Payroll Svcs	0	0	0	0		
	Subtotal - ARA Payroll Svcs	0	0	0	0		
17	Enterprise Appl	0	0	0	0		
	IT ERP	0	0	0	0		
± /	Subtotal - HITS EAS	0	0	0	0		
	Subcocar HIID EAD	v	v	v	v		
18	Client Svcs	0	0	0	0		
18	NW Data	0	0	0	0		
18	NW Voice	0	0	0	0		
18	Enterprise Optns	0	0	0	0		
	Subtotal - HITS EIS	0	0	0	0		

B. Incoming Costs-(Default Spread Salary%)				De
Department	First Incoming	Second Incoming	IT Dept Admin	IT Director
19 IT Radio Svcs	0	0	0	0
Subtotal - HITS Radio	0	0	0	0
20 Certification	0	0	0	0
20 Contract Compliance	0	0	0	0
20 Reporting & Analytics	0	0	0	0
20 Dept Services	0	0	0	0
20 External Affairs & Outreach	0	0	0	0
Subtotal - OBO	0	0	0	0
21 City Mayor Admin	0	0	0	0
Subtotal - Mayor	0	0	0	0
22 Selection	0	0	0	0
22 Personnel Svcs	0	0	0	0
Subtotal - Human Resources	0	0	0	0
23 Legal Svcs	0	0	0	0
23 Inspector General	0	0	0	0
Subtotal - Legal	0	0	0	0
24 Controller Fin Svcs	0	0	0	0
Subtotal - City Control Office	0	0	0	0
30 Building Svcs	0	0	0	0
30 Utilities	0	0	0	0
30 Real Estate	0	0	0	0
Subtotal - General Services	0	0	0	0
	0	0	0	0
- C. Total Allocated		\$ 0		

Dept Admin Allocations						Dept:16 HITS CIO	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
IT Public Services HITS Other	0.00 178.04	0.0000 100.0000	\$ 0 0	\$ 0 0	\$ 0 0	\$ 0 0	\$ 0 0
Subtotal	178.04	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: Number of FTE positions supported Source: COH FTE Report

DepartmentUnitsAllocationFirst AllocationDirect BilledDepartment AllocationSecond AllocationTotal3IT Public Services0.000.0000\$ 0\$ 0\$ 0\$ 0\$ 0\$ 04HITS Other178.04100.00000000000Subtotal178.04100.00000000000Direct Bills00000000	I Director Allocations						Dept:16 HITS CIO	
4 HITS Other 178.04 100.0000 0 <th>Department</th> <th>Units</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>Total</th>	Department	Units						Total
Subtotal 178.04 100.0000 0 0 0 0 0 0					•		\$ 0 0	
							0	
	Direct Bills	170.01	100.0000	U U	0	0	0	-
	Total					\$0 ======		\$ 0 ======

Basis Units: Number of FTE positions supported Source: COH FTE Report

Allocation	Summary
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	Department	IT Dept Admin	IT Director	Total
0	Direct Billed	\$0	\$0	\$0
58	IT Public Services	0	0	0
94	HITS Other	0	0	0
	Total	\$ 0	\$ 0	\$ 0

HOUSTON INFORMATION TECHNOLOGY SERVICES – ENTERPRISE APPLICATIONS SERVICES (EAS) FUNCTION AND ALLOCATION BASIS

Houston Information Technology Services (HITS) – the Enterprise Applications division provides application support and management services for the City's core business systems and numerous departmental applications. Examples of such services include: Enterprise Geographical Information Systems (GIS), INFOR, SharePoint, Municipal Courts systems, Data Management and provides Enterprise Resource Planning (ERP) application support for the City's core business systems and other departmental applications integrated with ERP. These costs have been moved to the revolving fund for HITS. The functions and basis used for cost allocation are as follows:

- Enterprise Applications Costs for the support of enterprise applications are allocated based on the number of hours per department served.
- IT ERP Costs of the ERP system support are allocated based on the total number of SAP licenses per department.

Department Costs					
Department		Amount	General Admin	Enterprise Appl	IT ERP
Personnel Costs					
Salaries	S1	0	0	0	0
Salary % Split			.00%	0.00	0.00
Benefits	Р	0	0	0	0
Subtotal - Personnel Costs		0	0	0	0
Services & Supplies Cost					
Supplies	P	0	0	0	0
Services	Р	0	0	0	0
Subtotal - Services & Supplies		0	0	0	0
Department Cost Total		0	0	0	0
Adjustments to Cost					
Subtotal - Adjustments			0	0	0
Total Costs After Adjustments		0	0	0	0
General Admin Distribution			0	0	0
Grand Total		0		0	0

в.	Incoming Costs-(Default Spread Salary%)				Der	pt:17 HITS EAS
	Department	First Incoming	Second Incoming	Enterprise Appl	IT ERP	
3	Insurance Retirees	\$ 0	\$ 0	\$ 0	\$ 0	
3	Memberships	0	0	0	0	
3	Consulting Services	0	0	0	0	
3	Other Misc	0	0	0	0	
	Subtotal - Non-Dept-Gen Gov	0	0	0	0	
5	Financial Plg & Analysis	0	0	0	0	
	Subtotal - Fin Plg & Analysis	0	0	0	0	
7	Gen Acctng	0	0	0	0	
7	Auditing Svcs	0	0	0	0	
7	Fin Operations	0	0	0	0	
	Subtotal - Fin Reporting & Ops	0	0	0	0	
8	Internal Controls	0	0	0	0	
	Subtotal - Fin Int Controls	0	0	0	0	
9	Cost Accounting	0	0	0	0	
9	Trust Funds Mgmt (TFM)	0	0	0	0	
	Subtotal - Fin Grants	0	0	0	0	
10	Perf Mgmt Svcs	0	0	0	0	
	Subtotal - Fin Perform Mgmt	0	0	0	0	
11	Purchasing	0	0	0	0	
	Subtotal - Fin SPD	0	0	0	0	
14	Records	0	0	0	0	
	Subtotal - ARA Operations	0	0	0	0	
15	Payroll Svcs	0	0	0	0	
	Subtotal - ARA Payroll Svcs	0	0	0	0	
16	IT Dept Admin	0	0	0	0	
16	IT Director	0	0	0	0	
	Subtotal - HITS CIO	0	0	0	0	
17	IT ERP	0	0	0	0	
	Subtotal - HITS EAS	0	0	0	0	
18	Enterprise Optns	0	0	0	0	
	Subtotal - HITS EIS	0	0	0	0	
20	Certification	0	0	0	0	
20	External Affairs & Outreach	0	0	0	0	
	Subtotal - OBO	0	0	0	0	
21	City Mayor Admin	0	0	0	0	
	Subtotal - Mayor	0	0	0	0	
22	Personnel Svcs	0	0	0	0	
	Subtotal - Human Resources	0	0	0	0	
24	Controller Fin Svcs	0	0	0	0	
	Subtotal - City Controller's	0	0	0	0	

B. Incoming Costs-(Default Spread Salary%)					Dept:17 HITS
Department	First Incoming	Second Incoming	Enterprise Appl	IT ERP	
Total Incoming	0	0	0	0	
C. Total Allocated		\$ 0			

nterprise Appl Allocations					1	Dept:17 HITS EAS	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2 ARA Director Office	0	0.0000	0	0	0	0	0
0 Office Business Opportunity	0	0.0000	0	0	0	0	0
1 Mayor	0	0.0000	0	0	0	0	0
2 Human Resources	0	0.0000	0	0	0	0	0
3 Legal	0	0.0000	0	0	0	0	0
4 City Controller's Office	0	0.0000	0	0	0	0	0
6 Planning & Dev Admin	0	0.0000	0	0	0	0	0
0 General Services	0	0.0000	0	0	0	0	0
6 City Secretary	0	0.0000	0	0	0	0	0
7 City Council	0	0.0000	0	0	0	0	0
8 Police	0	0.0000	0	0	0	0	0
9 Dept of Neighborhoods	0	0.0000	0	0	0	0	0
0 Fire	0	0.0000	0	0	0	0	0
1 Municipal Court	0	0.0000	0	0	0	0	0
2 Solid Waste	0	0.0000	0	0	0	0	0
3 Houston Airport System (HAS)	0	0.0000	0	0	0	0	0
4 Housing & Community Dev	0	0.0000	0	0	0	0	0
5 Library	0	0.0000	0	0	0	0	0
6 Parks & Recreation	0	0.0000	0	0	0	0	0
7 Health Department	0	0.0000	0	0	0	0	0
9 Fleet Management	0	0.0000	0	0	0	0	0
9 HPW Water & Sewer	0	0.0000	0	0	0	0	0
L HEC	0	0.0000	0	0	0	0	0
Subtotal	0	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: IT application hours per department Source: HITS Help Desk Report

I ERP Allocations				Dept:17 HITS EAS				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
4 Finance Dir Office	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
5 Finance Financial Plg & Analys	0	0.0000	0	0	0	0	0	
6 Finance City Council	0	0.0000	0	0	0	0	0	
7 Finance Reporting & Ops	0	0.0000	0	0	0	0	0	
9 Finance Grants	0	0.0000	0	0	0	0	0	
) Finance Rev Perform Mgmnt	0	0.0000	0	0	0	0	0	
l Finance Strat Purchasing	0	0.0000	0	0	0	0	0	
2 ARA Director Office	0	0.0000	0	0	0	0	0	
3 ARA Financial Services	0	0.0000	0	0	0	0	0	
4 ARA Operations	0	0.0000	0	0	0	0	0	
5 ARA Payroll Services	0	0.0000	0	0	0	0	0	
) Office Business Opportunity	0	0.0000	0	0	0	0	0	
l Mayor	0	0.0000	0	0	0	0	0	
2 Human Resources	0	0.0000	0	0	0	ů 0	0	
3 Legal	0	0.0000	0	0	0	0	0	
4 City Controller's Office	0	0.0000	0	0	0	0	0	
5 Health Administration	0	0.0000	0	0	0	0	0	
	0	0.0000	0	0	0	0	0	
6 Planning & Dev Admin			0	-		0	0	
B CIP Sal Rec HPW	0	0.0000	-	0	0	-	-	
9 HPD Police Records	0	0.0000	0	0	0	0	0	
) General Services	0	0.0000	0	0	0	0	0	
3 Finance Public Fin	0	0.0000	0	0	0	0	0	
Finance Treasury	0	0.0000	0	0	0	0	0	
5 ARA Regulatory	0	0.0000	0	0	0	0	0	
5 City Secretary	0	0.0000	0	0	0	0	0	
7 City Council	0	0.0000	0	0	0	0	0	
3 Police	0	0.0000	0	0	0	0	0	
9 Dept of Neighborhoods	0	0.0000	0	0	0	0	0	
) Fire	0	0.0000	0	0	0	0	0	
l Municipal Court	0	0.0000	0	0	0	0	0	
2 Solid Waste	0	0.0000	0	0	0	0	0	
3 Houston Airport System (HAS)	0	0.0000	0	0	0	0	0	
4 Housing & Community Dev	0	0.0000	0	0	0	0	0	
5 Library	0	0.0000	0	0	0	0	0	
5 Parks & Recreation	0	0.0000	0	0	0	0	0	
7 Health Department	0	0.0000	0	0	0	0	0	
	0	0.0000	0	0	0	0	0	
9 Fleet Management) Planning & Dev Other	0	0.0000	0	0	0	0	0	
	0	0.0000	0	0	0	0	0	
l Planning & Dev Spec Rev	0		0	0		0	0	
3 Finance Other		0.0000		-	0	0	0	
4 ARA Insurance	0	0.0000	0	0	0	Ŭ	ů,	
5 ARA BARC	0	0.0000	0	0	0	0	0	
5 ARA Parking	0	0.0000	0	0	0	0	0	
ARA Other	0	0.0000	0	0	0	0	0	
Legal Insurance	0	0.0000	0	0	0	0	0	
Legal Wkr Comp	0	0.0000	0	0	0	0	0	
Mayor Cable TV	0	0.0000	0	0	0	0	0	
Mayor Other	0	0.0000	0	0	0	0	0	
HR Health Benefits	0	0.0000	0	0	0	0	0	
HPW Bldg Insp	0	0.0000	0	0	0	0	0	
HPW Stormwater	0	0.0000	0	0	0	0	0	
B HPW DDSR	0	0.0000	0	0	0	0	0	
9 HPW Water & Sewer	0	0.0000	0	0	0	0	0	
) HPW Houston Transtar	0	0.0000	0	0	0	0	0	
l HPW Other	0	0.0000	0	0	0	0	0	
2 Houston Permit Center	0	0.0000	0	0	0	0	0	

F ERP Allocations				Dept:17 HITS EAS				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
3 CIP S/R Planning	0	0.0000	0	0	0	0	0	
4 CIP Sal Rec RE	0	0.0000	0	0	0	0	0	
5 CIP S/R Engrg	0	0.0000	0	0	0	0	0	
5 CIP S/R Constr	0	0.0000	0	0	0	0	0	
7 CIP S/R Eng/Const	0	0.0000	0	0	0	0	0	
3 CIP S/R Geo/Env	0	0.0000	0	0	0	0	0	
O CIP S/R Other	0	0.0000	0	0	0	0	0	
L HEC	0	0.0000	0	0	0	0	0	
3 HR-W.C.	0	0.0000	0	0	0	0	0	
4 HITS Other	0	0.0000	0	0	0	0	0	
Subtotal	0	100.0000	0	0	0	0	0	
Direct Bills					0		0	
Total					\$0		\$ 0	

Basis Units: Number of SAP licenses Source: HITS Report

		Appi		
0	Direct Billed	\$0	\$0	\$0
04	Finance Dir Office	0	0	0
05	Finance Financial Plg & Analys	0	0	0
06	Finance City Council	0	0	0
07	Finance Reporting & Ops	0	0	0
09	Finance Grants	0	0	0
10	Finance Rev Perform Mgmnt	0	0	0
11	Finance Strat Purchasing	0	0	0
12	ARA Director Office	0	0	0
13	ARA Financial Services	0	0	0
	ARA Operations	0	0	0
15	ARA Payroll Services	0	0	0
20	Office Business Opportunity	0	0	0
21	Mayor	0	0	0
	Human Resources	0	0	0
23	Legal	0	0	0
	City Controller's Office	0	0	0
	Health Administration	0	0	0
	Planning & Dev Admin	0	0	0
	CIP Sal Rec HPW	0	0	0
	HPD Police Records	0	0	0
	General Services	0	0	0
	HEC	0	0	0
	Finance Public Fin	0	0	0
	Finance Treasury	0	0	0
	ARA Regulatory	0	0	0
	City Secretary	0	0	0
	City Council	0	0	0
38		0	0	0
	Dept of Neighborhoods	0	0	0
	Fire	0	0	0
	Municipal Court	0	0	0
	Solid Waste	0	0	0
	Houston Airport System (HAS)	0	0	0
	Housing & Community Dev	0	0	0
45		0	0	0
	Parks & Recreation	0	0	0
	Health Department	0	0	0
	Fleet Management	0	0	0
	Planning & Dev Other	0	0	0
	Planning & Dev Spec Rev Finance Other	0	0	0
	ARA Insurance	0		
	ARA INSURANCE ARA BARC	0	0	0
	ARA BARC ARA Parking	0	0	0
	ARA Parking ARA Other	0	0	0
57		0	0	0
	5	0	0	0
60 61		0	0	0
	Mayor Cable TV Mayor Other	0	0	0
	HR Health Benefits	0	0	0
	HR Health Benefits HPW Bldg Insp	0	0	0
	HPW Blag Insp HPW Stormwater	0	0	0
	HPW Stormwater HPW DDSR	0	0	0
68 69		0	0	0
	HPW Waller & Sewer HPW Houston Transtar	0	0	0
	HPW Other	0	0	0
<i>'</i> τ		U	U	U

Allocation Summary

Dept:17 HITS EAS

	Department	Enterprise Appl	IT ERP	Total
72	Houston Permit Center	0	0	0
73	CIP S/R Planning	0	0	0
74	CIP Sal Rec RE	0	0	0
75	CIP S/R Engrg	0	0	0
76	CIP S/R Constr	0	0	0
77	CIP S/R Eng/Const	0	0	0
78	CIP S/R Geo/Env	0	0	0
79	CIP S/R Other	0	0	0
93	HR-W.C.	0	0	0
94	HITS Other	0	0	0
	Total	\$ 0	\$ 0	\$ 0

HOUSTON INFORMATION TECHNOLOGY SERVICES – ENTERPRISE INFRASTRUCTURE SERVICES (EIS) FUNCTION AND ALLOCATION BASIS

Houston Information Technology Services (HITS) – Enterprise Infrastructure Services division develops, implements, and manages the City of Houston's wide area network, telecommunications infrastructure, provides Intra/Internet security monitoring, and performs client server maintenance and support enterprise applications. These costs have been moved to the revolving fund for HITS. The functions and basis used for cost allocation are as follows:

• Network Data – Costs of the service and maintenance of the citywide network infrastructure are allocated based on the total number of users per department using network services.

• **Network Voice** – Costs of the service and maintenance of the citywide telecommunications systems are allocated based on the total number of users per department using network services, excluding the Airport.

• Enterprise Operations –

- Costs of enterprise management, server operations and storage management are allocated based on the number of revenue, expenditure, and purchasing transactions per department, excluding HEC, Municipal Courts, and Hurricane Harvey.
- Costs for user desktop support and help desk functions are allocated based on the number of Information Technology Service Now (ITSN) requests submitted per department.

epartment Costs					Dept:18 HITS EIS		
Department	Amount	General Admin	Client Svcs	NW Data	NW Voice	Enterpris Optns	
Personnel Costs							
Salaries S1	0	0	0	0	0	0	
Salary % Split		.00%	0.00	0.00	0.00	0.00	
Benefits P	0	0	0	0	0	0	
Subtotal - Personnel Costs	0	0	0	0	0	0	
Services & Supplies Cost							
Supplies P	0	0	0	0	0	0	
Services P	0	0	0	0	0	0	
Subtotal - Services & Supplies	0	0	0	0	0	0	
Department Cost Total	0	0	0	0	0	0	
Adjustments to Cost	·						
Subtotal - Adjustments		0	0	0	0	0	
Total Costs After Adjustments	0	0	0	0	0	0	
General Admin Distribution		0	0	0	0	0	
Grand Total	0		0	0	0	0	

3. Incoming Costs-(Default Spread Salary%)				1	Dept:18 HITS EIS	
Department	First Incoming	Second Incoming	Client Svcs	NW Data	NW Voice	Enterprise Optns
Insurance Retirees	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ O
Memberships	0	0	0	0	0	0
Consulting Services	0	0	0	0	0	0
Other Misc	0	0	0	0	0	0
Subtotal - Non-Dept-Gen Gov	0	0	0	0	0	0
Financial Plg & Analysis	0	0	0	0	0	0
Subtotal - Fin Plg & Analysis	0	0	0	0	0	0
Gen Acctng	0	0	0	0	0	0
Auditing Svcs	0	0	0	0	0	0
Fin Operations	0	0	0	0	0	0
Subtotal - Fin Reporting & Ops	0	0	0	0	0	0
Internal Controls	0	0	0	0	0	0
Subtotal - Fin Int Controls	0	0	0	0	0	0
Cost Accounting	0	0	0	0	0	0
Trust Funds Mgmt (TFM)	0	0	0	0	0	0
Subtotal - Fin Grants	0	0	0	0	0	0
0 Perf Mgmt Svcs	0	0	0	0	0	0
Subtotal - Fin Perform Mgmt	0	0	0	0	0	0
Subcocal Fin Ferform Fight	v	0	v	U U	v	U
4 Records	0	0	0	0	0	0
Subtotal - ARA Operations	0	0	0	0	0	0
5 Payroll Svcs	0	0	0	0	0	0
Subtotal - ARA Payroll Svcs	0	0	0	0	0	0
6 IT Dept Admin	0	0	0	0	0	0
6 IT Director	0	0	0	0	0	0
Subtotal - HITS CIO	0	0	0	0	0	0
7 Enterprise Appl	0	0	0	0	0	0
7 IT ERP	0	0	0	0	0	0
Subtotal - HITS EAS	0	0	0	0	0	0
e Entormaigo Ontra	0	0	0	0	0	0
8 Enterprise Optns		0	0	0	0	0
Subtotal - HITS EIS	0	U	U	U	U	U
0 Certification	0	0	0	0	0	0
0 External Affairs & Outreach	0	0	0	0	0	0
Subtotal - OBO	0	0	0	0	0	0
1 City Mayor Admin	0	0	0	0	0	0
Subtotal - Mayor	0	0	0	0	0	0
2 Personnel Svcs	0	0	0	0	0	0
Subtotal - Human Resources	0	0	0	0	0	0
4 Controller Fin Svcs	0	0	0	0	0	0
Subtotal - City Controller's	0	0	0	0	0	0
• • • • • •				-		
					·	

B. Incoming Costs-(Default Spread Salary%)				1	Dept:18 HITS EIS		
Department	First Incoming	Second Incoming	Client Svcs	NW Data	NW Voice	Enterprise Optns	
Total Incoming	0	0	0	0	0	0	
C. Total Allocated		\$ 0				\$ 0	

Client Svcs Allocations					1	Dept:18 HITS EIS	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
04 Finance Dir Office	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
12 ARA Director Office	0	0.0000	0	0	0	0	0
20 Office Business Opportunity	0	0.0000	0	0	0	0	0
21 Mayor	0	0.0000	0	0	0	0	0
22 Human Resources	0	0.0000	0	0	0	0	0
23 Legal	0	0.0000	0	0	0	0	0
24 City Controller's Office	0	0.0000	0	0	0	0	0
25 Health Administration	0	0.0000	0	0	0	0	0
26 Planning & Dev Admin	0	0.0000	0	0	0	0	0
27 HPW Admin Indirect	0	0.0000	0	0	0	0	0
30 General Services	0	0.0000	0	0	0	0	0
6 City Secretary	0	0.0000	0	0	0	0	0
7 City Council	0	0.0000	0	0	0	0	0
8 Police	0	0.0000	0	0	0	0	0
9 Dept of Neighborhoods	0	0.0000	0	0	0	0	0
0 Fire	0	0.0000	0	0	0	0	0
1 Municipal Court	0	0.0000	0	0	0	0	0
2 Solid Waste	0	0.0000	0	0	0	0	0
3 Houston Airport System (HAS)	0	0.0000	0	0	0	0	0
4 Housing & Community Dev	0	0.0000	0	0	0	0	0
15 Library	0	0.0000	0	0	0	0	0
6 Parks & Recreation	0	0.0000	0	0	0	0	0
49 Fleet Management	0	0.0000	0	0	0	0	0
1 HEC	0	0.0000	0	0	0	0	0
Subtotal	0	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: IT Service Now (ITSN) requests submitted per dept Source: HITS Help Desk Report

W Data Allocations					1	Dept:18 HITS EIS	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2 ARA Director Office	0	0.0000	0	0	0	0	0
0 Office Business Opportunity	0	0.0000	0	0	0	0	0
1 Mayor	0	0.0000	0	0	0	0	0
2 Human Resources	0	0.0000	0	0	0	0	0
3 Legal	0	0.0000	0	0	0	0	0
4 City Controller's Office	0	0.0000	0	0	0	0	0
5 Health Administration	0	0.0000	0	0	0	0	0
6 Planning & Dev Admin	0	0.0000	0	0	0	0	0
7 HPW Admin Indirect	0	0.0000	0	0	0	0	0
0 General Services	0	0.0000	0	0	0	0	0
6 City Secretary	0	0.0000	0	0	0	0	0
7 City Council	0	0.0000	0	0	0	0	0
9 Dept of Neighborhoods	0	0.0000	0	0	0	0	0
0 Fire	0	0.0000	0	0	0	0	0
1 Municipal Court	0	0.0000	0	0	0	0	0
2 Solid Waste	0	0.0000	0	0	0	0	0
3 Houston Airport System (HAS)	0	0.0000	0	0	0	0	0
4 Housing & Community Dev	0	0.0000	0	0	0	0	0
5 Library	0	0.0000	0	0	0	0	0
6 Parks & Recreation	0	0.0000	0	0	0	0	0
9 Fleet Management	0	0.0000	0	0	0	0	0
1 HEC	0	0.0000	0	0	0	0	0
Subtotal	0	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: IT user count for network svcs Source: HITS User Report

W Voice Allocations					1	Dept:18 HITS EIS	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2 ARA Director Office	0	0.0000	0	0	0	0	0
0 Office Business Opportunity	0	0.0000	0	0	0	0	0
1 Mayor	0	0.0000	0	0	0	0	0
2 Human Resources	0	0.0000	0	0	0	0	0
3 Legal	0	0.0000	0	0	0	0	0
4 City Controller's Office	0	0.0000	0	0	0	0	0
5 Health Administration	0	0.0000	0	0	0	0	0
6 Planning & Dev Admin	0	0.0000	0	0	0	0	0
7 HPW Admin Indirect	0	0.0000	0	0	0	0	0
0 General Services	0	0.0000	0	0	0	0	0
6 City Secretary	0	0.0000	0	0	0	0	0
7 City Council	0	0.0000	0	0	0	0	0
9 Dept of Neighborhoods	0	0.0000	0	0	0	0	0
) Fire	0	0.0000	0	0	0	0	0
Municipal Court	0	0.0000	0	0	0	0	0
2 Solid Waste	0	0.0000	0	0	0	0	0
Housing & Community Dev	0	0.0000	0	0	0	0	0
5 Library	0	0.0000	0	0	0	0	0
6 Parks & Recreation	0	0.0000	0	0	0	0	0
9 Fleet Management	0	0.0000	0	0	0	0	0
L HEC	0	0.0000	0	0	0	0	0
Subtotal	0	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: IT user count for network svcs excl Airport Source: HITS User Report

nterprise Optns Allocations						Dept:18 HITS EIS	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
3 Non-Departmental-Gen Gov	52,290	2.6458	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
4 Finance Dir Office	1,979	0.1001	0	0	0	0	0
5 Finance Financial Plg & Analys	443	0.0224	0	0	0	0	0
5 Finance City Council	605	0.0306	0	0	0	0	0
7 Finance Reporting & Ops	1,773	0.0897	0	0	0	0	0
8 Finance Internal Controls	0	0.0000	0	0	0	0	0
9 Finance Grants	719	0.0364	0	0	0	0	0
) Finance Rev Perform Mgmnt	318	0.0161	0	0	0	0	0
Finance Strat Purchasing	715	0.0362	0	0	0	0	0
2 ARA Director Office	4,183	0.2117	0	0	0	0	0
3 ARA Financial Services	451	0.0228	0	0	0	0	0
ARA Operations	4,539	0.2297	0	0	0	0	0
5 ARA Payroll Services	687	0.0348	0	0	0	0	0
) Office Business Opportunity	4,336	0.2194	0	0	0	0	0
l Mayor	5,163	0.2612	0	0	0	0	0
2 Human Resources	50,679	2.5642	0	0	0	0	0
3 Legal	6,292	0.3184	0	0	0	0	0
4 City Controller's Office	4,162	0.2106	0	0	0	0	0
5 Health Administration	19,347	0.9789	0	0	0	0	0
5 Planning & Dev Admin	1,665	0.0842	0	0	0	0	0
B CIP Sal Rec HPW	2,887	0.1461	0	0	0	0	0
HPD Police Records	1,213	0.0614	0	0	0	0	0
) General Services	36,257	1.8345	0	0	0	0	0
B Finance Public Fin	401	0.0203	0	0	0	0	0
Finance Treasury	1,591	0.0805	0	0	0	0	0
ARA Regulatory	1,668	0.0844	0	0	0	0	0
	1,675	0.0848	0	0	0	0	0
City Secretary City Council	25,924	1.3117	0	0	0	0	0
Police	196,670	9.9511	0	0	0	0	0
Dept of Neighborhoods	7,166	0.3626	0	0	0	0	0
Fire	173,127	8.7598	0	0	0	0	0
Solid Waste	38,003	1.9229	0	0	0	0	0
B Houston Airport System (HAS)	113,265	5.7310	0	0	0	0	0
Housing & Community Dev	57,815	2.9253	0	0	0	0	0
Library	17,064	0.8634	0	0	0	0	0
-	91,902	4.6500	0	0	0	0	0
5 Parks & Recreation 7 Health Department	213,017	10.7782	0	0	0	0	0
Convention & Entertainment	1,690	0.0855	0	0	0	0	0
Fleet Management	185,580	9.3899	0	0	0	0	0
Planning & Dev Other	3,190	0.1614	0	0	0	0	0
-	3,190 6,927	0.1614	0	0	0	0	0
Planning & Dev Spec Rev General Debt	6,539	0.3309	0	0	0	0	0
	6,539 14,726	0.3309	0	0	0	0	0
			0	0	0	0	0
ARA Insurance	1,416	0.0716	0	0	0	0	0
ARA BARC	12,920	0.6537			0	-	
ARA Parking	17,138	0.8671	0	0	-	0	0
ARA Other	11,858	0.6000	0	0	0	U	0
IT Public Services	0	0.0000	0	0	0	0	0
Legal Insurance	5,718	0.2893	0	0	0	0	0
) Legal Wkr Comp	1,022	0.0517	0	0	0	0	0
l Mayor Cable TV	2,171	0.1098	0	0	0	0	0
2 Mayor Other	17,604	0.8907	0	0	0	0	0
3 TIRZ	1,495	0.0756	0	0	0	0	0
4 HR Health Benefits	141,865	7.1781	0	0	0	0	0
5 HR Long Term Disability	75	0.0038	0	0	0	0	0
6 HPW Bldg Insp	39,929	2.0203	0	0	0	0	0

terprise Optns Allocations				Dept:18 HITS EIS					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
HPW Stormwater	18,158	0.9188	0	0	0	0	0		
HPW DDSR	41,372	2.0933	0	0	0	0	0		
HPW Water & Sewer	183,029	9.2609	0	0	0	0	0		
HPW Houston Transtar	2,971	0.1503	0	0	0	0	0		
HPW Other	34,596	1.7505	0	0	0	0	0		
Houston Permit Center	7,724	0.3908	0	0	0	0	0		
CIP S/R Planning	2	0.0001	0	0	0	0	0		
CIP Sal Rec RE	1,233	0.0624	0	0	0	0	0		
CIP S/R Engrg	1,449	0.0733	0	0	0	0	0		
CIP S/R Constr	1,680	0.0850	0	0	0	0	0		
CIP S/R Eng/Const	1,984	0.1004	0	0	0	0	0		
CIP S/R Geo/Env	580	0.0293	0	0	0	0	0		
CIP S/R Other	7,339	0.3713	0	0	0	0	0		
CIP S/R GSD	1,585	0.0802	0	0	0	0	0		
HR-W.C.	16,004	0.8098	0	0	0	0	0		
HITS Other	44,355	2.2443	0	0	0	0	0		
Legal Other	455	0.0230	0	0	0	0	0		
Subtotal	1,976,370	100.0000	0	0	0	0	0		
Direct Bills					0		0		
Total					\$0		\$ 0		

Basis Units: Number of rev, exp, & purch transactions per dept Source: COH Transaction Report

All	ocation Summary					Dept:18 HITS EIS	5
	Department	Client Svcs	NW Data	NW Voice	Enterprise Optns	Total	
0	Direct Billed	\$0	\$0	\$0	\$0	\$0	
03	Non-Departmental-Gen Gov	0	0	0	0	0	
04	Finance Dir Office	0	0	0	0	0	
	Finance Financial Plg & Analys	0	0	0	0	0	
	Finance City Council	0	0	0	0	0	
	Finance Reporting & Ops	0	0	0	0	0	
	Finance Internal Controls	0	0	0	0	0	
	Finance Grants	0	0 0	0	0 0	0	
	Finance Rev Perform Mgmnt Finance Strat Purchasing	0	0	0	0	0	
	ARA Director Office	0	0	0	0	0	
	ARA Financial Services	0	0	0	0	0	
	ARA Operations	0	0	0	0	0	
	ARA Payroll Services	0	0	0	0	0	
	Office Business Opportunity	0	0	0	0	0	
	Mayor	0	0	0	0	0	
22	Human Resources	0	0	0	0	0	
23	Legal	0	0	0	0	0	
	City Controller's Office	0	0	0	0	0	
	Health Administration	0	0	0	0	0	
26	Planning & Dev Admin	0	0	0	0	0	
	HPW Admin Indirect	0	0	0	0	0	
	CIP Sal Rec HPW	0	0	0	0	0	
29	HPD Police Records	0	0 0	0	0 0	0	
	General Services HEC	0	0	0	0	0	
	Finance Public Fin	0	0	0	0	0	
	Finance Treasury	0	0	0	0	0	
	ARA Regulatory	0	0	0	0	0	
	City Secretary	0	0	0	0	0	
	City Council	0	0	0	0	0	
	Police	0	0	0	0	0	
39	Dept of Neighborhoods	0	0	0	0	0	
40	Fire	0	0	0	0	0	
	Municipal Court	0	0	0	0	0	
	Solid Waste	0	0	0	0	0	
43	Houston Airport System (HAS)	0	0	0	0	0	
	Housing & Community Dev	0	0	0	0	0	
	Library	0	0	0	0	0	
	Parks & Recreation	0	0	0	0	0	
	Health Department	0	0	0	0	0	
	Convention & Entertainment	0	0	0	0	0	
	Fleet Management	0	0	0	0	0	
	Planning & Dev Other	0	0	0	0	0	
	Planning & Dev Spec Rev General Debt	0	0	0	0	0	
	Finance Other	0	0	0	0	0	
	ARA Insurance	0	0	0	0	0	
	ARA BARC	0	0	0	0	0	
	ARA Parking	0	0	0	0	0	
	ARA Other	0	0	0	0	0	
	IT Public Services	0	0	0	0	0	
	Legal Insurance	0	0	0	0	0	
	Legal Wkr Comp	0	0	0	0	0	
	Mayor Cable TV	0	0	0	0	0	
	Mayor Other	0	0	0	0	0	
63	TIRZ	0	0	0	0	0	

All	ocation Summary					Dept:18	
	Department	Client Svcs	NW Data	NW Voice	Enterprise Optns	Total	
64	HR Health Benefits	0	0	0	0	0	
65	HR Long Term Disability	0	0	0	0	0	
66	HPW Bldg Insp	0	0	0	0	0	
67	HPW Stormwater	0	0	0	0	0	
68	HPW DDSR	0	0	0	0	0	
69	HPW Water & Sewer	0	0	0	0	0	
70	HPW Houston Transtar	0	0	0	0	0	
71	HPW Other	0	0	0	0	0	
72	Houston Permit Center	0	0	0	0	0	
73	CIP S/R Planning	0	0	0	0	0	
74	CIP Sal Rec RE	0	0	0	0	0	
75	CIP S/R Engrg	0	0	0	0	0	
76	CIP S/R Constr	0	0	0	0	0	
77	CIP S/R Eng/Const	0	0	0	0	0	
78	CIP S/R Geo/Env	0	0	0	0	0	
79	CIP S/R Other	0	0	0	0	0	
80	CIP S/R GSD	0	0	0	0	0	
93	HR-W.C.	0	0	0	0	0	
94	HITS Other	0	0	0	0	0	
95	Legal Other	0	0	0	0	0	
	Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	

HOUSTON INFORMATION TECHNOLOGY SERVICES – RADIO COMMUNICATION SERVICES FUNCTION AND ALLOCATION BASIS

The Radio Communication Services division of Houston Information Technology Services is responsible for the operation and maintenance of the radio system and all City-owned radios. The costs are allocated based on the number of radios per department. External agencies, identified as other in the plan, are also charged a flat rate per month for each radio they have on the City radio network system. These costs have been moved to the revolving fund for HITS.

A. Department Costs

Dept:19 HITS Radio

Department		Amount	General Admin	IT Radio Svcs
Personnel Costs				
Salaries	S1	0	0	0
Salary % Split			.00%	100.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs	-	0	0	0
Services & Supplies Cost				
Supplies	S	0	0	0
Services	S	0	0	0
Subtotal - Services & Supplies	_	0	0	0
Department Cost Total		0	0	0
Adjustments to Cost	_			
Subtotal - Adjustments			0	0
Total Costs After Adjustments		0	0	0
General Admin Distribution			0	0
Grand Total	_	0		0

B. Incoming Costs-(Default Spread Salary%)

Dept:19 HITS Radio

	Department	First Incoming	Second Incoming	IT Radio Svcs
3	Insurance Retirees	\$ 0	\$ 0	\$ 0
3	Memberships	Ç 0	0	0
3	Consulting Services	0	0	0
3		0	0	0
	Subtotal - Non-Dept-Gen Gov	0	0	0
	-			
5	Financial Plg & Analysis	0	0	0
	Subtotal - Fin Plg & Analysis	0	0	0
7	Gen Acctng	0	0	0
7	Auditing Svcs	0	0	0
7	Fin Operations	0	0	0
	Subtotal - Fin Reporting & Ops	0	0	0
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	0	0	0
9	Trust Funds Mgmt (TFM)	0	0	0
	Subtotal - Fin Grants	0	0	0
10	Perf Mgmt Svcs	0	0	0
	Subtotal - Fin Perform Mgmt	0	0	0
	-			
11	Purchasing	0	0	0
	Subtotal - Fin SPD	0	0	0
14	Records	0	0	0
	Subtotal - ARA Operations	0	0	0
15	Payroll Svcs	0	0	0
	Subtotal - ARA Payroll Service	0	0	0
		Ŭ	Ŭ	· · · · ·
16	IT Dept Admin	0	0	0
		0	0	0
10	IT Director			
	Subtotal - HITS CIO	0	0	0
17		0	0	0
1/	IT ERP	0		
	Subtotal - HITS EAS	U	0	0
1.0		2	0	
18	Enterprise Optns	0	0	0
	Subtotal - HITS EIS	0	0	0
		_	_	_
	Certification	0	0	0
20	External Affairs & Outreach	0	0	0
	Subtotal - OBO	0	0	0
21	City Mayor Admin	0	0	0
	Subtotal - Mayor	0	0	0
22	Personnel Svcs	0	0	0
	Subtotal - Human Resources	0	0	0
24	Controller Fin Svcs	0	0	0
	Subtotal - City Controller's	0	0	0

3. Incoming Costs-(Default Spread Salary%)				Dept:19 HITS Radio
Department	First Incoming	Second Incoming	IT Radio Svcs	
Total Incoming	0	0	0	
. Total Allocated		\$ 0		

T Radio Svcs Allocations					1	Dept:19 HITS Radio	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 Mayor	0	0.0000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
25 Health Administration	0	0.0000	0	0	0	0	0
0 General Services	0	0.0000	0	0	0	0	0
8 Police	0	0.0000	0	0	0	0	0
0 Fire	0	0.0000	0	0	0	0	0
1 Municipal Court	0	0.0000	0	0	0	0	0
2 Solid Waste	0	0.0000	0	0	0	0	0
6 Parks & Recreation	0	0.0000	0	0	0	0	0
9 Fleet Management	0	0.0000	0	0	0	0	0
6 ARA Parking	0	0.0000	0	0	0	0	0
8 HPW DDSR	0	0.0000	0	0	0	0	0
9 HPW Water & Sewer	0	0.0000	0	0	0	0	0
1 HEC	0	0.0000	0	0	0	0	0
06 Other	0	0.0000	0	0	0	0	0
Subtotal	0	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: Number of radios per department Source: HITS Radio Report

Allocation Summary

	Department	IT Radio Svcs	Total
21	Mayor	0	0
25	Health Administration	0	0
30	General Services	0	0
31	HEC	0	0
38	Police	0	0
40	Fire	0	0
41	Municipal Court	0	0
42	Solid Waste	0	0
46	Parks & Recreation	0	0
49	Fleet Management	0	0
	ARA Parking	0	0
68	HPW DDSR	0	0
69	HPW Water & Sewer	0	0
96	Other	0	0
	Total	\$ 0	\$ 0

OFFICE OF BUSINESS OPPORTUNITY FUNCTION AND ALLOCATION BASIS (Part 1)

The Office of Business Opportunity (OBO) is committed to cultivating a competitive and diverse business environment in the City of Houston by promoting the success of small businesses and developing Houston's workforce, with special emphasis on historically underutilized businesses and disenfranchised individuals. OBO provides business assistance to both start-up and mature companies, helps businesses navigate the city permitting and licensing process, provides referrals for educational and financial resources, as well as certifies Minority, Women, Small and Disadvantaged Business Enterprises (MWSDBE) and Persons with Disabilities Business Enterprises. OBO is also charged with ensuring that City departments and prime contractors identify and connect with certified companies for contracting opportunities on MWSDBE goal-oriented contracts. OBO also monitors those contracts to ensure the utilization of MWSDBEs and compliance with applicable labor standards requirements. The costs are allocated as follows:

- Certification and Designation Division Administers the city's MWSDBE certification program and the Hire Houston First designation process. The costs of these functions are allocated based on the number of FTE positions.
- Contract Compliance Division Enforces labor standards rules, as well as monitors MWSDBE utilization on contracts with goals. The Contract Compliance division also ensures that subcontractors working on City of Houston projects are paid their pro-rata share each month in a timely manner. Costs are allocated based on the number of contracts monitored per department.
- **Department Services Unit** This unit is responsible for assisting departments with setting MWSDBE goals on contracts, reviewing RCAs for compliance with MWSDBE and Hire Houston First requirements and training city departments on best practices for compliance with the programs OBO administers. Costs are allocated based on the number of tasks completed by each Procurement Specialist per department.
- Reporting, Analytics Technology Unit This area is responsible for reporting citywide MWSDBE participation on contracts, Hire Houston First related contracts and other reports that serve to provide analytics that can be used to strengthen the City's administration of it business development program. The Reporting, Analytics & Technology function within OBO is allocated based on the number of contracts awarded with MWSDBE requirements.

OFFICE OF BUSINESS OPPORTUNITY FUNCTION AND ALLOCATION BASIS (Part 2) Continued

- **Pay or Play Program** This area works under the Chief Financial Officer to develop and implement policies and procedures to ensure adherence to the Pay or Play (POP) Program mandates ensuring the optimum efficiency and integrity of the program, train all departments citywide and ensure audits are conducted.
- External Affairs, Workforce Development, and Office of Business Opportunity Solutions Center (OBOSC) Unit – This unit's objective is to raise program awareness, increase the number of companies seeking certification and develop Houston's workforce. The unit provides information on contracting opportunities and facilitates the provision of business development resources needed to assist certified firms with increasing their financial and operational readiness and leads OBO's workforce development initiatives. These costs are allocated based on the number of FTE positions.
- HAS Services OBO has the responsibilities of ensuring that contracts are procured, awarded, and administered in compliance with Federal regulations for the U.S. Department of Transportation's Disadvantaged Business Enterprise and Airport Concessionaire program. Services are provided by the Department Director based on a level of effort of 25%. The cost is directly allocated to HAS.
- **Non-General Fund** The non-general fund expenses of OBO are not allocated within the plan. They are included for information purposes only.

Department Costs					Dept:20 Office Bu	siness Oppo
scription	Amount	General C Admin	Certification	Contract Compliance	Reporting & Analytics	
Personnel Costs						
Salaries S1	3,295,572	752,638	837,552	753,419	112,824	
Salary % Split		22.84%	25.41%	22.86%	3.42%	
Benefits S	0	0	0	0	0	
Subtotal - Personnel Costs	3,295,572	752,638	837,552	753,419	112,824	
Services & Supplies Cost						
Supplies P	5,921	1,425	1,586	1,426	214	
Services P	292,373	70,363	78,302	70,436	10,548	
HAS Costs P	55,111	0	0	0	0	
N-GF Svcs P	35,176,976	0	0	0	0	
Subtotal - Services & Supplies	35,530,381	71,788	79,888	71,862	10,762	
Department Cost Total	38,825,953	824,426	917,440	825,281	123,586	
Adjustments to Cost						
Subtotal - Adjustments	0	0	0	0	0	
Total Costs After Adjustments	38,825,953	824,426	917,440	825,281	123,586	
General Admin Distribution		824,426-	271,536	244,260	36,578	
Grand Total	\$ 38,825,953		\$ 1,188,976	\$ 1,069,541	\$ 160,164	

Department Costs						Dept:20 Office Business Op	portunity
cription		Amount	Dept Services	External Affairs & Outreach	HAS Services	Non-GF.	
Personnel Costs							
Salaries	S1	3,295,572	173,953	496,981	0	168,205	
Salary % Split			5.28%	15.08%	.00%	5.10%	
Benefits	S	0	0	0	0	0	
Subtotal - Personnel Costs		3,295,572	173,953	496,981	0	168,205	
Services & Supplies Cost							
Supplies	Р	5,921	329	941	0	0	
Services	Р	292,373	16,263	46,462	0	0	
HAS Costs	P	55,111	0	0	55,111	0	
N-GF Svcs	Р	35,176,976	0	0	0	35,176,976	
Subtotal - Services & Supplies		35,530,381	16,592	47,403	55,111	35,176,976	
Department Cost Total		38,825,953	190,545	544,384	55,111	35,345,181	
Adjustments to Cost							
Subtotal - Adjustments		0	0	0	0	0	
Total Costs After Adjustments		38,825,953	190,545	544,384	55,111	35,345,181	
General Admin Distribution			56,396	161,123	0	54,532	
Grand Total		\$ 38,825,953	\$ 246,941	\$ 705,507	\$ 55,111	\$ 35,399,713	
						not allocated	

3. Incoming Costs-(Default Spread Salary%)					Dept:20 Office	Business Opportu	nity
Description	First Incoming	Second Incoming	Certification	Contract Compliance	Reporting & Analytics	Dept Services	External Affairs & Outreach
3 Insurance Retirees	\$ 121,474	\$ 302	\$ 40,109	\$ 36,080	\$ 5,403	\$ 8,330	\$ 23,799
3 Memberships	932	2	308	277	41	64	183
3 Consulting Services	73	0	24	22	3	5	14
B Other Misc	359	1	119	107	16	25	70
3 Walker Rent	0	0	0	0	0	0	0
B Dept Specific	45,000	112	14,858	13,366	2,002	3,086	8,816
Subtotal - Non-Dept-Gen Gov	167,838	417	55,417	49,850	7,465	11,510	32,883
Financial Plg & Analysis	4,426	223	1,531	1,377	206	318	909
Subtotal - Fin Plg & Analysis	4,426	223	1,531	1,377	206	318	909
Gen Acctng	2,836	191	997	897	134	207	592
Fixed Assets	0	0	0	0	0	0	0
Auditing Svcs	2,398	0	790	710	106	164	469
Fin Operations	3,434	216	1,202	1,082	162	250	713
Subtotal - Fin Reporting & Ops	8,668	407	2,989	2,689	403	621	1,774
Internal Controls	0	0	0	0	0	0	0
Subtotal - Fin Int Controls	0	0	0	0	0	0	0
Cost Accounting	2,777	160	967	870	130	201	574
Trust Funds Mgmt (TFM)	2,990	179	1,044	939	141	217	619
Subtotal - Fin Grants	5,767	339	2,011	1,809	271	418	1,193
0 Perf Mgmt Svcs	3,513	195	1,221	1,099	165	254	725
Subtotal - Fin Perform Mgmt	3,513	195	1,221	1,099	165	254	725
1 Purchasing	6,788	433	2,378	2,139	320	494	1,411
Subtotal - Fin SPD	6,788	433	2,378	2,139	320	494	1,411
4 Mailroom	4,154	281	1,461	1,314	197	303	867
4 Records	1,143	71	400	360	54	83	237
4 3-1-1 Svcs	2,254	146	791	711	106	164	469
Subtotal - ARA Operations	7,551	498	2,651	2,385	357	551	1,573
5 Payroll Svcs	7,023	347	2,427	2,184	327	504	1,440
Subtotal - ARA Payroll Svcs	7,023	347	2,427	2,184	327	504	1,440
7 Enterprise Appl	0	0	0	0	0	0	0
7 IT ERP	0	0	0	0	0	0	0
Subtotal - HITS EAS	0	0	0	0	0	0	0
8 Client Svcs	0	0	0	0	0	0	0
8 NW Data	0	0	0	0	0	0	0
8 NW Voice	0	0	0	0	0	0	0
8 Enterprise Optns	0	0	0	0	0	0	0
Subtotal - HITS EIS	0	0	0	0	0	0	0
0 Certification	0	2,188	721	648	97	150	428
0 Contract Compliance	0	2,510	827	744	111	172	491
0 Reporting & Analytics	0	585	193	173	26	40	114
0 External Affairs & Outreach	0	1,298	428	385	58	89	254
Subtotal - OBO	0	6,581	2,168	1,950	292	450	1,286
1 Oite Marrie Admin	0	6.250	0.004	1 004	000	425	1 040
21 City Mayor Admin	U	6,358	2,094	1,884	282	435	1,243

B. Incoming Costs-(Default Spread Salary%)					Dept:20 Offic	e Business Opportu	nity
Description	First Incoming	Second Incoming	Certification	Contract Compliance	Reporting & Analytics	Dept Services	External Affairs & Outreach
22 Selection	0	2,291	755	679	102	157	448
22 Personnel Svcs	0	2,845	937	843	126	195	556
Subtotal - Human Resources	0	5,136	1,692	1,522	228	351	1,004
23 Legal Svcs	0	60,830	20,035	18,023	2,699	4,161	11,888
23 Inspector General	0	6,379	2,101	1,890	283	436	1,247
Subtotal - Legal	0	67,209	22,136	19,913	2,982	4,598	13,135
24 Controller Fin Svcs	0	14,548	4,792	4,310	645	995	2,843
Subtotal - City Controller's	0	14,548	4,792	4,310	645	995	2,843
30 Real Estate	0	8,970	2,954	2,658	398	614	1,753
Subtotal - General Services	0	8,970	2,954	2,658	398	614	1,753
- Total Incoming	211,574	111,661	106,462	95,768	14,341	22,111	63,172
C. Total Allocated		\$ 39,149,188	\$ 1,295,438	\$ 1,165,309	\$ 174,505	\$ 269,052	\$ 768,679
			3.31%	2.98%	0.45%	0.69%	1.96%

B. Incoming Costs-(Default Spread Salary%)

Dept:20 Office Business Opportunity

De	scription	First Incoming	Second Incoming	HAS Services	Non-GF.	
		Incoming	Incoming	Services		
3	Insurance Retirees	\$ 121,474	\$ 302	\$ 0	\$ 8,055	
3	Memberships	932	2	0	62	
3	Consulting Services	73	0	0	5	
3	Other Misc	359	1	0	24	
3	Walker Rent	0	0	0	0	
3	Dept Specific	45,000	112	0	2,984	
	Subtotal - Non-Dept-Gen Gov	167,838	417	0	11,129	
5	Financial Plg & Analysis	4,426	223	0	308	
5	Subtotal - Fin Plg & Analysis	4,426	223	0	308	
	Subtotal Fill Fig & Analysis	1,120	225	U	500	
7	Gen Acctng	2,836	191	0	200	
7	Fixed Assets	0	0	0	0	
7	Auditing Svcs	2,398	0	0	159	
7	Fin Operations	3,434	216	0	241	
	Subtotal - Fin Reporting & Ops	8,668	407	0	600	
8	Internal Controls	0	0	0	0	
0	Subtotal - Fin Int Controls	0	0	0	0	
	Subcotal - FIN INC CONTROLS	U	U	U	U	
9	Cost Accounting	2,777	160	0	194	
9	Trust Funds Mgmt (TFM)	2,990	179	0	210	
	Subtotal - Fin Grants	5,767	339	0	404	
10	Perf Mgmt Svcs	3,513	195	0	245	
- 0	Subtotal - Fin Perform Mgmt	3,513	195	0	245	
	Successful the follot a right	3,313	100	v	213	
11	Purchasing	6,788	433	0	478	
	Subtotal - Fin SPD	6,788	433	0	478	
		0,700	100	Ŭ	170	
	Mailroom	4,154	281	0	293	
14	Records	1,143	71	0	80	
14	3-1-1 Svcs	2,254	146	0	159	
	Subtotal - ARA Operations	7,551	498	0	532	
1 ⊑	Payroll Svcs	7,023	347	0	487	
10	Subtotal - ARA Payroll Svcs	7,023	347	0	487	
	Subcocar - ANA rayioli SVCS	1,025	150	U	10/	
	Enterprise Appl	0	0	0	0	
17	IT ERP	0	0	0	0	
	Subtotal - HITS EAS	0	0	0	0	
1 8	Client Svcs	0	0	0	0	
	NW Data	0	0	0	0	
		0	0	0	0	
	NW Voice					
18	Enterprise Optns	0	0	0	0	
	Subtotal - HITS EIS	0	0	0	0	
20	Certification	0	2,188	0	145	
20	Contract Compliance	0	2,510	0	166	
20	Reporting & Analytics	0	585	0	39	
	External Affairs & Outreach	0	1,298	0	86	
	Subtotal - OBO	0	6,581	0	435	
21	City Mayor Admin	0	6,358	0	421	
21	Subtotal - Mayor	0	6,358	0	421	
	Subcolal - Mayor	U	0,358	U	421	

B. Incoming Costs-(Default Spread Salary%)

Dept:20 Office Business Opportunity

Des	cription	First Incoming	Second Incoming	HAS Services	Non-GF.
22	Selection	0	2,291	0	152
22	Personnel Svcs	0	2,845	0	188
	Subtotal - Human Resources	0	5,136	0	340
23	Legal Svcs	0	60,830	0	4,024
23	Inspector General	0	6,379	0	422
	Subtotal - Legal	0	67,209	0	4,446
24	Controller Fin Svcs	0	14,548	0	962
	Subtotal - City Controller's	0	14,548	0	962
30	Real Estate	0	8,970	0	593
	Subtotal - General Services	0	8,970	0	593
	Total Incoming		111,661		21,381
	Total incoming				21,301
c.	Total Allocated		\$ 39,149,188	\$ 55,111	\$ 35,421,094
				0.14%	90.48%

Certification Allocations

Dept:20 Office Business Opportunity

	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
04	Finance Dir Office	6.91	0.0334	\$ 420	\$ 0	\$ 420	\$ 0	\$ 420
05	Finance Financial Plg & Analys	12.62	0.0610	768	0	768	0	768
06	Finance City Council	4.92	0.0238	299	0	299	0	299
07	Finance Reporting & Ops	17.00	0.0822	1,034	0	1,034	0	1,034
08	Finance Internal Controls	0.00	0.0000	0	0	0	0	0
09	Finance Grants	9.27	0.0448	564	0	564	0	564
10	Finance Rev Perform Mgmnt	2.80	0.0135	170	0	170	0	170
11	Finance Strat Purchasing	36.24	0.1752	2,205	0	2,205	0	2,205
12	ARA Director Office	8.14	0.0394	495	0	495	0	495
13	ARA Financial Services	6.00	0.0290	365	0	365	0	365
14	ARA Operations	80.83	0.3908	4,919	0	4,919	0	4,919
15	ARA Payroll Services	36.73	0.1776	2,235	0	2,235	0	2,235
20	Office Business Opportunity	35.96	0.1739	2,188	0	2,188	0	2,188
21	Mayor	34.28	0.1657	2,086	0	2,086	62	2,148
22	Human Resources	190.56	0.9213	11,596	0	11,596	343	11,939
23	Legal	102.68	0.4964	6,248	0	6,248	185	6,433
24	City Controller's Office	50.17	0.2425	3,053	0	3,053	90	3,143
25	Health Administration	44.38	0.2125	2,701	0	2,701	80	2,781
26	Planning & Dev Admin	8.01	0.0387	487	0	487	14	501
28	CIP Sal Rec HPW	40.81	0.1973	2,483	0	2,483	73	2,556
20	HPD Police Records	73.93	0.3574	4,499	0	4,499	133	4,632
30	General Services	211.81	1.0240	12,889	0	12,889	381	13,270
33	Finance Public Fin	5.71	0.0276	347	0	347	10	357
34	Finance Treasury	4.00	0.0193	243	0	243		250
35	ARA Regulatory	3.08	0.0149	187	0	187	6	193
36	City Secretary	7.01	0.0339	427	0	427	13	440
37	City Council	72.84	0.3521	427	0	427	131	440
38	Police	6,100.90	29.4951	371,243	0	4,432	10,984	382,227
					0			
39	Dept of Neighborhoods	115.99	0.5608	7,058	0	7,058	209	7,267
40	Fire	3,815.29	18.4452	232,163		232,163	6,869	239,032
41	Municipal Court	251.65	1.2166	15,313	0	15,313	453	15,766
42	Solid Waste	420.19	2.0314	25,569	0	25,569	757	26,326
43	Houston Airport System (HAS)	1,125.02	5.4390	68,458	0	68,458	2,026	70,484
44	Housing & Community Dev	305.71	1.4780	18,603	0	18,603	550	19,153
45	Library	427.01	2.0644	25,984	0	25,984	769	26,753
46	Parks & Recreation	601.03	2.9057	36,573	0	36,573	1,082	37,655
47	Health Department	1,266.11	6.1211	77,043	0	77,043	2,280	79,323
49	Fleet Management	362.37	1.7519	22,050	0	22,050	652	22,702
50	Planning & Dev Other	29.84	0.1443	1,816	0	1,816	54	1,870
51	Planning & Dev Spec Rev	47.34	0.2289	2,881	0	2,881	85	2,966
53	Finance Other	59.13	0.2859	3,598	0	3,598	106	3,704
54	ARA Insurance	4.34	0.0210	264	0	264	8	272
55	ARA BARC	105.46	0.5099	6,417	0	6,417	190	6,607
56	ARA Parking	67.98	0.3287	4,137	0	4,137	122	4,259
57	ARA Other	33.06	0.1598	2,012	0	2,012	60	2,072
58	IT Public Services	0.00	0.0000	0	0	0	0	0
59	Legal Insurance	45.85	0.2217	2,790	0	2,790	83	2,873
60	Legal Wkr Comp	1.58	0.0076	96	0	96	3	99
61	Mayor Cable TV	17.86	0.0863	1,087	0	1,087	32	1,119
62	Mayor Other	51.61	0.2495	3,140	0	3,140	93	3,233
63	TIRZ	6.24	0.0302	380	0	380	11	391
64	HR Health Benefits	39.32	0.1901	2,393	0	2,393	71	2,464
66	HPW Bldg Insp	589.19	2.8485	35,853	0	35,853	1,061	36,914
67	HPW Stormwater	309.29	1.4953	18,820	0	18,820	557	19,377
· · ·								
68	HPW DDSR	468.62	2.2656	28,516	0	28,516	844	29,360

Certification Allocations

Dept:20 Office Business Opportunity

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
70 HPW Houston Transtar	8.54	0.0413	520	0	520	15	535
1 HPW Other	7.52	0.0364	458	0	458	14	472
72 Houston Permit Center	29.04	0.1404	1,767	0	1,767	52	1,819
73 CIP S/R Planning	0.00	0.0000	0	0	0	0	0
74 CIP Sal Rec RE	44.14	0.2134	2,686	0	2,686	79	2,765
75 CIP S/R Engrg	63.02	0.3047	3,835	0	3,835	113	3,948
76 CIP S/R Constr	66.01	0.3191	4,017	0	4,017	119	4,136
77 CIP S/R Eng/Const	25.71	0.1243	1,564	0	1,564	46	1,610
78 CIP S/R Geo/Env	10.18	0.0492	619	0	619	18	637
79 CIP S/R Other	56.71	0.2742	3,451	0	3,451	102	3,553
30 CIP S/R GSD	36.66	0.1772	2,231	0	2,231	66	2,297
31 HEC	215.52	1.0419	13,115	0	13,115	388	13,503
93 HR-W.C.	44.98	0.2175	2,737	0	2,737	81	2,818
94 HITS Other	178.04	0.8607	10,834	0	10,834	321	11,155
Subtotal	20,684.46	100.0000	1,258,661	0	1,258,661	36,777	1,295,438
Direct Bills					0		0
Total					\$1,258,661		\$ 1,295,438

Basis Units: Number of FTE positions all funds Source: COH FTE Report

Contract	Compliance	Allocations	
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Dept:20 Office Business Opportunity

Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
4 Finance Dir Office	19	1.4043	\$ 15,900	\$ 0	\$ 15,900	\$ 0	\$ 15,900	
1 Finance Strat Purchasing	87	6.4302	72,804	0	72,804	0	72,804	
2 ARA Director Office	21	1.5521	17,573	0	17,573	0	17,573	
0 Office Business Opportunity	3	0.2217	2,510	0	2,510	0	2,510	
1 Mayor	16	1.1826	13,389	0	13,389	433	13,822	
2 Human Resources	27	1.9956	22,594	0	22,594	730	23,324	
3 Legal	15	1.1086	12,552	0	12,552	406	12,958	
4 City Controller's Office	3	0.2217	2,510	0	2,510	81	2,591	
6 Planning & Dev Admin	6	0.4435	5,021	0	5,021	162	5,183	
7 HPW Admin Indirect	811	59.9409	678,666	0	678,666	21,939	700,605	
8 CIP Sal Rec HPW	0	0.0000	0	384,139-	384,139-	0	384,139-	
0 General Services	164	12.1212	137,240	0	137,240	4,437	141,677	
8 Police	44	3.2520	36,820	0	36,820	1,190	38,010	
9 Dept of Neighborhoods	13	0.9608	10,879	0	10,879	352	11,231	
0 Fire	3	0.2217	2,510	0	2,510	81	2,591	
1 Municipal Court	6	0.4435	5,021	0	5,021	162	5,183	
2 Solid Waste	28	2.0695	23,431	0	23,431	757	24,188	
5 Library	4	0.2956	3,347	0	3,347	108	3,455	
6 Parks & Recreation	16	1.1826	13,389	0	13,389	433	13,822	
7 Health Department	13	0.9608	10,879	0	10,879	352	11,231	
9 Fleet Management	24	1.7738	20,084	0	20,084	649	20,733	
4 HITS Other	30	2.2173	25,105	0	25,105	812	25,917	
Subtotal	1,353	100.0000	1,132,224	384,139-	748,085	33,085	781,170	
Direct Bills					384,139		384,139	
Total					\$1,132,224		\$ 1,165,309	

Basis Units: Number of contracts monitored Source: OBO Report

eporting & Analytics Allocations						Dept:20 Office Bus	iness Opportun
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	32	0.5524	\$ 937	\$ 0	\$ 937	\$ 0	\$ 937
1 Finance Strat Purchasing	59	1.0185	1,727	0	1,727	0	1,727
2 ARA Director Office	71	1.2256	2,078	0	2,078	0	2,078
0 Office Business Opportunity	20	0.3452	585	0	585	0	585
1 Mayor	38	0.6560	1,112	0	1,112	34	1,146
2 Human Resources	90	1.5536	2,634	0	2,634	79	2,713
3 Legal	46	0.7941	1,346	0	1,346	41	1,387
4 City Controller's Office	25	0.4316	732	0	732	22	754
7 HPW Admin Indirect	2,558	44.1567	74,868	0	74,868	2,259	77,127
0 General Services	210	3.6251	6,146	0	6,146	185	6,331
7 City Council	1	0.0173	29	0	29	1	30
8 Police	237	4.0911	6,937	0	6,937	209	7,146
9 Dept of Neighborhoods	17	0.2935	498	0	498	15	513
) Fire	167	2.8828	4,888	0	4,888	147	5,035
l Municipal Court	41	0.7078	1,200	0	1,200	36	1,236
2 Solid Waste	151	2.6066	4,420	0	4,420	133	4,553
B Houston Airport System (HAS)	725	12.5151	21,219	0	21,219	640	21,859
Housing & Community Dev	187	3.2280	5,473	0	5,473	165	5,638
Library	131	2.2613	3,834	0	3,834	116	3,950
5 Parks & Recreation	199	3.4352	5,824	0	5,824	176	6,000
7 Health Department	217	3.7459	6,351	0	6,351	192	6,543
9 Fleet Management	518	8.9418	15,161	0	15,161	457	15,618
) Planning & Dev Other	26	0.4488	761	0	761	23	784
1 HEC	4	0.0690	117	0	117	4	121
HITS Other	23	0.3970	673	0	673	20	693
Subtotal	5,793	100.0000	169,550	0	169,550	4,955	174,505
Direct Bills					0		0
Total					\$169,550		\$ 174,505

Basis Units: Number of awards with S/MWDBE requirements Source: OBO Report

Dept Services Allocations						Dept:20 Office Bus	iness Opportun
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
04 Finance Dir Office	35	9.7493	\$ 25,486	\$ 0	\$ 25,486	\$ 0	\$ 25,486
11 Finance Strat Purchasing	16	4.4568	11,651	0	11,651	0	11,651
12 ARA Director Office	6	1.6713	4,369	0	4,369	0	4,369
20 Office Business Opportunity	1	0.2786	728	0	728	0	728
21 Mayor	13	3.6212	9,466	0	9,466	330	9,796
22 Human Resources	10	2.7855	7,282	0	7,282	254	7,536
23 Legal	4	1.1142	2,913	0	2,913	102	3,015
24 City Controller's Office	1	0.2786	728	0	728	25	753
27 HPW Admin Indirect	76	21.1699	55,341	0	55,341	1,929	57,270
30 General Services	14	3.8997	10,194	0	10,194	355	10,549
31 HEC	1	0.2786	728	0	728	25	753
38 Police	46	12.8134	33,496	0	33,496	1,167	34,663
40 Fire	19	5.2925	13,835	0	13,835	482	14,317
41 Municipal Court	2	0.5571	1,456	0	1,456	51	1,507
42 Solid Waste	2	0.5571	1,456	0	1,456	51	1,507
43 Houston Airport System (HAS)	27	7.5209	19,661	0	19,661	685	20,346
44 Housing & Community Dev	5	1.3928	3,641	0	3,641	127	3,768
45 Library	8	2.2284	5,825	0	5,825	203	6,028
46 Parks & Recreation	1	0.2786	728	0	728	25	753
47 Health Department	32	8.9136	23,302	0	23,302	812	24,114
49 Fleet Management	8	2.2284	5,825	0	5,825	203	6,028
94 HITS Other	32	8.9136	23,302	0	23,302	812	24,114
Subtotal	359	100.0000	261,413	0	261,413	7,639	269,052
Direct Bills					0		0
Total					\$261,413		\$ 269,052

Basis Units: Number of tasks completed by procurement specialists Source: OBO Report

External Affairs & Outreach Allocations Dept:20 Office Business Opportunity									
	Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
04	Finance Dir Office	6.91	0.0334	\$ 250	\$ 0	\$ 250	\$ 0	\$ 250	
05	Finance Financial Plg & Analys	12.62	0.0610	456	0	456	0	456	
06	Finance City Council	4.92	0.0238	178	0	178	0	178	
07	Finance Reporting & Ops	17.00	0.0822	614	0	614	0	614	
08	Finance Internal Controls	0.00	0.0000	0	0	0	0	0	
09	Finance Grants	9.27	0.0448	335	0	335	0	335	
10	Finance Rev Perform Mgmnt	2.80	0.0135	101	0	101	0	101	
11	Finance Strat Purchasing	36.24	0.1752	1,309	0	1,309	0	1,309	
12	ARA Director Office	8.14	0.0394	294	0	294	0	294	
13	ARA Financial Services	6.00	0.0290	217	0	217	0	217	
	ARA Operations	80.83	0.3908	2,919	0	2,919	0	2,919	
	ARA Payroll Services	36.73	0.1776	1,326	0	1,326	0	1,326	
20	Office Business Opportunity	35.96	0.1739	1,298	0	1,298	0	1,298	
	Mayor	34.28	0.1657	1,238	0	1,238	37	1,275	
	Human Resources	190.56	0.9213	6,881	0	6,881	204	7,085	
	Legal	102.68	0.4964	3,707	0	3,707	110	3,817	
24	City Controller's Office	50.17	0.2425	1,811	0	1,811	54	1,865	
25	Health Administration	44.38	0.2146	1,602	0	1,602	47	1,649	
	Planning & Dev Admin	8.01	0.0387	289	0	289	9	298	
	CIP Sal Rec HPW	40.81	0.1973	1,474	0	1,474	44	1,518	
	HPD Police Records	73.93	0.3574	2,669	0	2,669	79	2,748	
30	General Services	211.81	1.0240	7,648	0	7,648	226	7,874	
	Finance Public Fin	5.71	0.0276	206	0	206	6	212	
	Finance Treasury	4.00	0.0193	144	0	144	4	148	
	ARA Regulatory	3.08	0.0149	111	0	111	3	114	
	City Secretary	7.01	0.0339	253	0	253	7	260	
	City Council	72.84	0.3521	2,630	0	2,630	78	2,708	
	Police	6,100.90	29.4951	220,286	0	220,286	6,517	226,803	
39	Dept of Neighborhoods	115.99	0.5608	4,188	0	4,188	124	4,312	
	Fire	3,815.29	18.4452	137,759	0	137,759	4,076	141,835	
41	Municipal Court	251.65	1.2166	9,086	0	9,086	269	9,355	
	Solid Waste	420.19	2.0314	15,172	0	15,172	449	15,621	
43	Houston Airport System (HAS)	1,125.02	5.4390	40,621	0	40,621	1,202	41,823	
44	Housing & Community Dev	305.71	1.4780	11,038	0	11,038	327	11,365	
	Library	427.01	2.0644	15,418	0	15,418	456	15,874	
	Parks & Recreation	601.03	2.9057	21,701	0	21,701	642	22,343	
40	Health Department	1,266.11	6.1211	45,716	0	45,716	1,353	47,069	
	Fleet Management	362.37	1.7519	13,084	0	13,084	387	47,089	
	Planning & Dev Other	29.84	0.1443	1,077	0	1,077	32	1,109	
	Planning & Dev Spec Rev	47.34	0.2289	1,709	0	1,709	51	1,760	
	Finance Other	59.13	0.2859	2,135	0	2,135	63	2,198	
	ARA Insurance	4.34	0.0210	157	0	157	5	162	
	ARA BARC	105.46	0.5099	3,808	0	3,808	113	3,921	
	ARA Parking	67.98	0.3287	2,455	0	2,455	73	2,528	
	ARA Other	33.06	0.1598	1,194	0	1,194	35	1,229	
	IT Public Services	0.00	0.0000	1,194	0	1,194	0	1,229	
	Legal Insurance	45.85	0.2217	1,656	0	1,656	49	1,705	
	Legal Wkr Comp	45.85	0.0076	57	0	57	2	59	
					0		19		
	Mayor Cable TV Mayor Other	17.86	0.0863	645		645		664	
	-	51.61	0.2495	1,863	0	1,863	55	1,918	
	TIRZ	6.24	0.0302	225	0	225	7	232	
	HR Health Benefits	39.32	0.1901	1,420	0	1,420	42	1,462	
	HPW Bldg Insp	589.19	2.8485	21,274	0	21,274	629	21,903	
	HPW Stormwater	309.29	1.4953	11,168	0	11,168	330	11,498	
	HPW DDSR	468.62	2.2656	16,921	0	16,921	501	17,422	
69	HPW Water & Sewer	2,123.72	10.2672	76,681	0	76,681	2,269	78,950	

External Affairs & Outreach Alloca	tions					Dept:20 Office Bu	siness Opportuni
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
70 HPW Houston Transtar	8.54	0.0413	308	0	308	9	317
71 HPW Other	7.52	0.0364	272	0	272	8	280
72 Houston Permit Center	29.04	0.1404	1,049	0	1,049	31	1,080
73 CIP S/R Planning	0.00	0.0000	0	0	0	0	0
74 CIP Sal Rec RE	44.14	0.2134	1,594	0	1,594	47	1,641
75 CIP S/R Engrg	63.02	0.3047	2,275	0	2,275	67	2,342
76 CIP S/R Constr	66.01	0.3191	2,383	0	2,383	71	2,454
77 CIP S/R Eng/Const	25.71	0.1243	928	0	928	27	955
78 CIP S/R Geo/Env	10.18	0.0492	368	0	368	11	379
79 CIP S/R Other	56.71	0.2742	2,048	0	2,048	61	2,109
80 CIP S/R GSD	36.66	0.1772	1,324	0	1,324	39	1,363
31 HEC	215.52	1.0419	7,782	0	7,782	230	8,012
93 HR-W.C.	44.98	0.2175	1,624	0	1,624	48	1,672
94 HITS Other	178.04	0.8607	6,429	0	6,429	190	6,619
Subtotal	20,684.46	100.0000	746,858	0	746,858	21,821	768,679
Direct Bills					0		0
Total					\$746,858		\$ 768,679

Basis Units: Number of FTE positions all funds Source: COH FTE Report

S Services Allocations		Dept:20 Office Business Opportunity					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
Houston Airport System (HAS)	100	100.0000	\$ 55,111	\$ 0	\$ 55,111	\$ 0	\$ 55,111
Subtotal	100	100.0000	55,111	0	55,111	0	55,111
Direct Bills					0		0
Total					\$55,111		\$ 55,111

Basis Units: Direct allocation to HAS Source: Direct Allocation

llocation Summary					I	Dept:20 Office Busi	ness Opportunity
Department	Certification	Contract Compliance	Reporting & Analytics	Dept Services	External Affairs & Outreach	HAS Services	Non-GF
Direct Billed	\$0	\$ 384,139	\$0	\$0	\$0	\$0	\$0
4 Finance Dir Office	420	15,900	937	25,486	250	0	0
5 Finance Financial Plg & Analys	768	0	0	0	456	0	0
6 Finance City Council	299	0	0	0	178	0	0
7 Finance Reporting & Ops	1,034	0	0	0	614	0	0
8 Finance Internal Controls	0	0	0	0	0	0	0
9 Finance Grants	564	0	0	0	335	0	0
0 Finance Rev Perform Mqmnt	170	0	0	0	101	0	0
1 Finance Strat Purchasing	2,205	72,804	1,727	11,651	1,309	0	0
2 ARA Director Office	495	17,573	2,078	4,369	294	0	0
3 ARA Financial Services	365	0	2,0,0	0	217	0	0
4 ARA Operations	4,919	0	0	0	2,919	0	0
5 ARA Payroll Services	2,235	0	0	0	1,326	0	0
	2,235	2,510	585	728	1,328	0	0
0 Office Business Opportunity						0	0
1 Mayor	2,148	13,822	1,146	9,796	1,275		0
2 Human Resources	11,939	23,324	2,713	7,536	7,085	0	
3 Legal	6,433	12,958	1,387	3,015	3,817	0	0
4 City Controller's Office	3,143	2,591	754	753	1,865	0	0
5 Health Administration	2,781	0	0	0	1,649	0	0
6 Planning & Dev Admin	501	5,183	0	0	298	0	0
7 HPW Admin Indirect	0	700,605	77,127	57,270	0	0	0
8 CIP Sal Rec HPW	2,556	384,139-	0	0	1,518	0	0
9 HPD Police Records	4,632	0	0	0	2,748	0	0
0 General Services	13,270	141,677	6,331	10,549	7,874	0	0
1 HEC	13,503	0	121	753	8,012	0	0
3 Finance Public Fin	357	0	0	0	212	0	0
4 Finance Treasury	250	0	0	0	148	0	0
5 ARA Regulatory	193	0	0	0	114	0	0
6 City Secretary	440	0	0	0	260	0	0
7 City Council	4,563	0	30	0	2,708	0	0
8 Police	382,227	38,010	7,146	34,663	226,803	0	0
9 Dept of Neighborhoods	7,267	11,231	513	0	4,312	0	0
	239,032	2,591	5,035	14,317	4,312	0	0
0 Fire							0
1 Municipal Court	15,766	5,183	1,236	1,507	9,355	0	0
2 Solid Waste	26,326	24,188	4,553	1,507	15,621	0	
3 Houston Airport System (HAS)	70,484	0	21,859	20,346	41,823	55,111	0
4 Housing & Community Dev	19,153	0	5,638	3,768	11,365	0	0
5 Library	26,753	3,455	3,950	6,028	15,874	0	0
6 Parks & Recreation	37,655	13,822	6,000	753	22,343	0	0
7 Health Department	79,323	11,231	6,543	24,114	47,069	0	0
9 Fleet Management	22,702	20,733	15,618	6,028	13,471	0	0
0 Planning & Dev Other	1,870	0	784	0	1,109	0	0
1 Planning & Dev Spec Rev	2,966	0	0	0	1,760	0	0
3 Finance Other	3,704	0	0	0	2,198	0	0
4 ARA Insurance	272	0	0	0	162	0	0
5 ARA BARC	6,607	0	0	0	3,921	0	0
6 ARA Parking	4,259	0	0	0	2,528	0	0
7 ARA Other	2,072	0	0	0	1,229	0	0
8 IT Public Services	0	0	0	0	0	0	0
9 Legal Insurance	2,873	0	0	0	1,705	0	0
0 Legal Wkr Comp	2,873	0	0	0	59	0	0
		0				0	
1 Mayor Cable TV	1,119		0	0	664		0
2 Mayor Other	3,233	0		0	1,918	0	0
3 TIRZ	391	0	0	0	232	0	0
4 HR Health Benefits	2,464	0	0	0	1,462	0	0
6 HPW Bldg Insp	36,914	0	0	0	21,903	0	0
7 HPW Stormwater	19,377	0	0	0	11,498	0	0

llocation Summary					Dept:20 Office Business Opportunity			
Department	Certification	Contract Compliance	Reporting & Analytics	Dept Services	External Affairs & Outreach	HAS Services	Non-GF	
8 HPW DDSR	29,360	0	0	0	17,422	0	0	
9 HPW Water & Sewer	133,054	0	0	0	78,950	0	0	
0 HPW Houston Transtar	535	0	0	0	317	0	0	
1 HPW Other	472	0	0	0	280	0	0	
2 Houston Permit Center	1,819	0	0	0	1,080	0	0	
3 CIP S/R Planning	0	0	0	0	0	0	0	
4 CIP Sal Rec RE	2,765	0	0	0	1,641	0	0	
5 CIP S/R Engrg	3,948	0	0	0	2,342	0	0	
6 CIP S/R Constr	4,136	0	0	0	2,454	0	0	
7 CIP S/R Eng/Const	1,610	0	0	0	955	0	0	
8 CIP S/R Geo/Env	637	0	0	0	379	0	0	
9 CIP S/R Other	3,553	0	0	0	2,109	0	0	
0 CIP S/R GSD	2,297	0	0	0	1,363	0	0	
3 HR-W.C.	2,818	0	0	0	1,672	0	0	
4 HITS Other	11,155	25,917	693	24,114	6,619	0	0	
Total	\$ 1,295,438	\$ 1,165,308	\$ 174,504	\$ 269,051	\$ 768,682	\$ 55,111	\$ 0	

Total \$ 384,139

Dept:20 Office Business Opportunity

	Department	Total
0	Direct Billed	\$ 384,139
04	Finance Dir Office	42,993
05	Finance Financial Plg & Analys	1,224
06	Finance City Council	477
07	Finance Reporting & Ops	1,648
80	Finance Internal Controls	0
09 10	Finance Grants Finance Rev Perform Mgmnt	899 271
11	Finance Strat Purchasing	89,696
12		24,809
13	ARA Financial Services	582
14	ARA Operations	7,838
15	ARA Payroll Services	3,561
20	Office Business Opportunity	7,309
21	Mayor	28,187
22	Human Resources	52,597
23	Legal	27,610
24	÷	9,106
25	Health Administration	4,430
26	Planning & Dev Admin	5,982
27 28	HPW Admin Indirect CIP Sal Rec HPW	835,002 380,065-
28 29		380,065- 7,380
30	General Services	179,701
31	HEC	22,389
33		569
34		398
35	ARA Regulatory	307
36	City Secretary	700
37	City Council	7,301
38	Police	688,849
39	Dept of Neighborhoods	23,323
40	Fire	402,810
41	Municipal Court	33,047
42 43		72,195
43 44		209,623 39,924
45	Library	56,060
46	Parks & Recreation	80,573
47	Health Department	168,280
49	Fleet Management	78,552
50	Planning & Dev Other	3,763
51	Planning & Dev Spec Rev	4,726
53	Finance Other	5,902
54	ARA Insurance	434
	ARA BARC	10,528
	ARA Parking	6,787
57	ARA Other	3,301
58 59	IT Public Services	0
59 60	Legal Insurance	4,578 158
60 61	Legal Wkr Comp Mayor Cable TV	1,783
62	Mayor Other	5,151
63	TIRZ	623
	HR Health Benefits	3,926
66	HPW Bldg Insp	58,817
67	HPW Stormwater	30,875

Dept:20 Office Business Opportunity

	Department	Total
68	HPW DDSR	46,782
69	HPW Water & Sewer	212,004
70	HPW Houston Transtar	852
71	HPW Other	752
72	Houston Permit Center	2,899
73	CIP S/R Planning	0
74	CIP Sal Rec RE	4,406
75	CIP S/R Engrg	6,290
76	CIP S/R Constr	6,590
77	CIP S/R Eng/Const	2,565
78	CIP S/R Geo/Env	1,016
79	CIP S/R Other	5,662
80	CIP S/R GSD	3,660
93	HR-W.C.	4,490
94	HITS Other	68,498
	Total	\$ 3,728,094

MAYOR'S OFFICE - EXECUTIVE FUNCTION AND ALLOCATION BASIS

The Mayor's Office Executive division provides support to the Mayor as Chief Executive of the City. The staff responds to telephone calls and correspondence from the citizens, provides information and assistance on City service delivery, oversees preparation of the weekly Council agenda, and assists the Mayor in appointments to boards and commissions. The costs are allocated as follows:

- City Administration Provides support functions necessary to fulfill the charter requirements of the Mayor and oversee departmental activity. It also provides timely and effective customer service to the public and City of Houston department. Costs are allocated based on the number of the FTE positions per department.
- Agenda Office Assists with processing contracts, awards, and ordinance amendments through efficient communication with City departments and City Council. Costs are allocated directly to City Council.
- Intergovernmental Affairs These costs are allocated based on FTEs.
- Other Services Costs are allocated to Mayor Other in the plan.

epartment Costs						Dept:21 Mayor	
Department		Amount	General Admin	City Mayor Admin	Agenda Office	Inter Gov Rel	Other Svo
Personnel Costs							
Salaries	S1	2,695,534	0	1,993,425	229,083	342,457	130,569
Salary % Split			.00%	73.95%	8.50%	12.70%	4.84%
Benefits	Р	1,266,386	0	920,344	118,369	162,691	64,982
Subtotal - Personnel Costs		3,961,920	0	2,913,769	347,452	505,148	195,551
Services & Supplies Cost							
Supplies	Р	20,438	0	19,020	675	742	0
Services	Р	548,183	0	434,487	40,692	51,777	21,228
redit Direct Expense	Р	216,779-	0	0	0	0	216,779-
ubtotal - Services & Supplies		351,842	0	453,506	41,367	52,519	195,551-
Department Cost Total		4,313,762	0	3,367,275	388,819	557,667	0
Adjustments to Cost	_						
Subtotal - Adjustments			0	0	0	0	0
Total Costs After Adjustments		4,313,762	0	3,367,275	388,819	557,667	0
General Admin Distribution			0	0	0	0	0
Grand Total	_	\$ 4,313,762		\$ 3,367,275	\$ 388,819	\$ 557,667	0

. Incoming Costs-(Default Spread Salary%)			Dept:21 Mayor					
Department	First Incoming	Second Incoming	City Mayor Admin	Agenda Office	Inter Gov Rel	Other Svcs		
City Hall	\$ 90,706	\$ 0	\$ 67,080	\$ 7,709	\$ 11,524	\$ 4,394		
City Hall Annex	16,670	0	12,328	1,417	2,118	807		
Subtotal - Building Depn	107,376	0	79,408	9,125	13,642	5,201		
Insurance Retirees	122,618	305	90,905	10,447	15,617	5,954		
Memberships Consulting Services	941	2	698	80	120	46		
Consulting Services	87	0	65	7	11	4		
Other Misc	467	1	346	40	59	23		
Dept Specific	0	0	0	0	0	0		
Subtotal - Non-Dept-Gen Gov	124,113	308	92,013	10,574	15,807	6,027		
Financial Plg & Analysis	5,270	265	4,094	470	703	268		
Subtotal - Fin Plg & Analysis	5,270	265	4,094	470	703	268		
Gen Acctng	3,377	227	2,666	306	458	175		
Fixed Assets	2,767	181	2,180	251	375	143		
Auditing Svcs	2,856	0	2,112	243	363	138		
Fin Operations	401	25	315	36	54	21		
Subtotal - Fin Reporting & Ops	9,401	434	7,273	836	1,249	476		
Internal Controls	0	0	0	0	0	0		
Subtotal - Fin Int Controls	0	0	0	0	0	0		
Cost Accounting	324	19	253	29	44	17		
Trust Funds Mgmt (TFM)	349	21	274	31	47	18		
Subtotal - Fin Grants	673	40	527	61	91	35		
Perf Mgmt Svcs	410	23	320	37	55	21		
Subtotal - Fin Perform Mgmt	410	23	320	37	55	21		
Purchasing	2,970	189	2,336	269	401	153		
Subtotal - Fin SPD	2,970	189	2,336	269	401	153		
Budgeting & Accounting Support	21,737	1,084	16,876	1,939	2,899	1,105		
Accounts Payable	36,392	1,803	28,246	3,246	4,852	1,850		
Subtotal - ARA Financial Svcs	58,129	2,886	45,123	5,185	7,752	2,956		
Mailroom	6,777	459	5,351	615	919	351		
Property	0	0	0	0	0	0		
Records	1,090	67	856	98	147	56		
3-1-1 Svcs	41,778	2,710	32,900	3,781	5,652	2,155		
Subtotal - ARA Operations	49,645	3,237	39,108	4,494	6,718	2,562		
Payroll Svcs	6,695	331	5,196	597	893	340		
Subtotal - ARA Payroll Svcs	6,695	331	5,196	597	893	340		
7 Enterprise Appl	0	0	0	0	0	0		
7 IT ERP	0	0	0	0	0	0		
Subtotal - HITS EAS	0	0	0	0	0	0		
3 Client Svcs	0	0	0	0	0	0		
8 NW Data	0	0	0	0	0	0		
NW Voice	0	0	0	0	0	0		
8 Enterprise Optns	0	0	0	0	0	0		
Subtotal - HITS EIS	0	0	0	0	0	0		

3. Incoming Costs-(Default Spread Salary%)					Dept:21 Mayor	
Department	First Incoming	Second Incoming	City Mayor Admin	Agenda Office	Inter Gov Rel	Other Svcs
19 IT Radio Svcs	0	0	0	0	0	0
Subtotal - HITS Radio	0	0	0	0	0	0
0 Certification	2,086	62	1,588	183	273	104
20 Contract Compliance	13,389	433	10,222	1,175	1,756	670
0 Reporting & Analytics	1,112	34	847	97	146	55
0 Dept Services	9,466	330	7,244	833	1,245	475
0 External Affairs & Outreach	1,238	37	943	108	162	62
Subtotal - OBO	27,291	895	20,844	2,395	3,581	1,365
1 City Mayor Admin	0	6,061	4,482	515	770	294
Subtotal - Mayor	0	6,061	4,482	515	770	294
Selection	0	3,343	2,472	284	425	162
2 Personnel Svcs	0	2,712	2,006	230	345	131
Subtotal - Human Resources	0	6,055	4,478	515	769	293
Legal Svcs	0	798,170	590,270	67,833	101,404	38,663
3 Inspector General	0	19,226	14,218	1,634	2,443	931
Subtotal - Legal	0	817,396	604,488	69,467	103,847	39,594
Controller Fin Svcs	0	17,323	12,811	1,472	2,201	839
Subtotal - City Controller's	0	17,323	12,811	1,472	2,201	839
) Building Svcs	0	160,480	118,680	13,639	20,388	7,773
0 Utilities	0	80,844	59,786	6,871	10,271	3,916
Real Estate	0	36,315	26,856	3,086	4,614	1,759
Subtotal - General Services	0	277,639	205,322	23,595	35,273	13,449
Total Incoming	391,973	1,133,082	1,127,822	129,608	193,752	73,872
. Total Allocated		\$ 5,838,817	\$ 4,495,097	\$ 518,427	\$ 751,419	\$ 73,872
			76.99%	8.88%	12.87%	1.27%

City Mayor Admin Allocations					:	Dept:21 Mayor	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
04 Finance Dir Office	6.91	0.0334	\$ 1,222	\$ 0	\$ 1,222	\$ 0	\$ 1,222
95 Finance Financial Plg & Analys	12.62	0.0610	2,231	0	2,231	0	2,231
5 Finance City Council	4.92	0.0238	870	0	870	0	870
Finance Reporting & Ops	17.00	0.0822	3,006	0	3,006	0	3,006
Finance Internal Controls	0.00	0.0000	0	0	0	0	0
Finance Grants	9.27	0.0448	1,639	0	1,639	0	1,639
Finance Rev Perform Mgmnt	2.80	0.0135	495	0	495	0	495
Finance Strat Purchasing	36.24	0.1752	6,407	0	6,407	0	6,407
ARA Director Office	8.14	0.0394	1,439	0	1,439	0	1,439
ARA Financial Services	6.00	0.0290	1,061	0	1,061	0	1,061
ARA Operations	80.83	0.3908	14,291	0	14,291	0	14,291
ARA Payroll Services	36.73	0.1776	6,494	0	6,494	0	6,494
Office Business Opportunity	35.96	0.1739	6,358	0	6,358	0	6,358
Mayor	34.28	0.1657	6,061	0	6,061	0	6,061
Human Resources	190.56	0.9213	33,692	0	33,692	7,830	41,522
Legal	102.68	0.4964	18,154	0	18,154	4,219	22,373
City Controller's Office	50.17	0.2425	8,870	0	8,870	2,062	10,932
Health Administration	44.38	0.2146	7,847	0	7,847	1,824	9,671
Planning & Dev Admin	8.01	0.0387	1,416	0	1,416	329	1,745
CIP Sal Rec HPW	40.81	0.1973	7,215	0	7,215	1,677	8,892
HPD Police Records	73.93	0.3574	13,071	0	13,071	3,038	16,109
General Services	211.81	1.0240	37,449	0	37,449	8,703	46,152
Finance Public Fin	5.71	0.0276	1,010	0	1,010	235	1,245
Finance Treasury	4.00	0.0193	707	0	707	164	871
ARA Regulatory	3.08	0.0149	545	0	545	127	672
City Secretary	7.01	0.0339	1,239	0	1,239	288	1,527
City Council	72.84	0.3521	12,879	0	12,879	2,993	15,872
Police	6,100.90	29.4951	1,078,680	0	1,078,680	250,689	1,329,369
Dept of Neighborhoods	115.99	0.5608	20,508	0	20,508	4,766	25,274
Fire	3,815.29	18.4452	674,569	0	674,569	156,772	831,341
Municipal Court	251.65	1.2166	44,493	0	44,493	10,340	54,833
Solid Waste	420.19	2.0314	74,292	0	74,292	17,266	91,558
Houston Airport System (HAS)	1,125.02	5.4390	198,911	0	198,911	46,228	245,139
Housing & Community Dev	305.71	1.4780	54,052	0	54,052	46,228	66,614
Library	427.01	2.0644	54,052	0	54,052	17,546	93,044
Parks & Recreation	601.03	2.9057	106,266	0	106,266	24,697	93,044 130,963
Health Department	1,266.11	6.1211	223,857	0	223,857	52,025	275,882
Fleet Management	362.37	1.7519	64,069	0	64,069	14,890	275,882
Planning & Dev Other	29.84	0.1443	5,276	0	5,276	14,890	6,502
Planning & Dev Spec Rev	47.34	0.2289	8,370	0	8,370	1,945	10,315
Finance Other	59.13	0.2289	10,455	0	10,455	2,430	12,885
ARA Insurance	4.34	0.0210	10,455	0	10,455	2,430	12,885
ARA INSULANCE ARA BARC	4.34	0.5099	18,646	0	18,646	4,333	22,979
ARA BARC ARA Parking	67.98	0.3287	12,019	0	12,019	2,793	14,812
ARA Parking ARA Other	33.06	0.3287	5,845	0	5,845	2,793	7,203
IT Public Services	0.00	0.1598	5,845	0	5,845	1,358	7,203
				0			
Legal Insurance	45.85	0.2217	8,107	0	8,107	1,884	9,991
Legal Wkr Comp	1.58	0.0076	279		279	65	344
Mayor Cable TV	17.86	0.0863	3,158	0	3,158	734	3,892
Mayor Other	51.61	0.2495	9,125	0	9,125	2,121	11,246
TIRZ	6.24	0.0302	1,103	0	1,103	256	1,359
HR Health Benefits	39.32	0.1901	6,952	0	6,952	1,616	8,568
HPW Bldg Insp	589.19	2.8485	104,173	0	104,173	24,210	128,383
HPW Stormwater	309.29	1.4953	54,685	0	54,685	12,709	67,394
HPW DDSR	468.62	2.2656	82,855	0	82,855	19,256	102,111
HPW Water & Sewer	2,123.72	10.2672	375,488	0	375,488	87,265	462,753

ity Mayor Admin Allocations				Dept:21 Mayor							
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total				
) HPW Houston Transtar	8.54	0.0413	1,510	0	1,510	351	1,861				
l HPW Other	7.52	0.0364	1,330	0	1,330	309	1,639				
2 Houston Permit Center	29.04	0.1404	5,134	0	5,134	1,193	6,327				
3 CIP S/R Planning	0.00	0.0000	0	0	0	0	0				
4 CIP Sal Rec RE	44.14	0.2134	7,804	0	7,804	1,814	9,618				
5 CIP S/R Engrg	63.02	0.3047	11,142	0	11,142	2,590	13,732				
5 CIP S/R Constr	66.01	0.3191	11,671	0	11,671	2,712	14,383				
7 CIP S/R Eng/Const	25.71	0.1243	4,546	0	4,546	1,056	5,602				
B CIP S/R Geo/Env	10.18	0.0492	1,800	0	1,800	418	2,218				
O CIP S/R Other	56.71	0.2742	10,027	0	10,027	2,330	12,357				
) CIP S/R GSD	36.66	0.1772	6,482	0	6,482	1,506	7,988				
L HEC	215.52	1.0419	38,105	0	38,105	8,856	46,961				
HR-W.C.	44.98	0.2175	7,953	0	7,953	1,848	9,801				
HITS Other	178.04	0.8607	31,479	0	31,479	7,316	38,795				
Subtotal	20,684.46	100.0000	3,657,149	0	3,657,149	837,948	4,495,097				
Direct Bills					0		0				
Total					\$3,657,149		\$ 4,495,097				

Basis Units: Number of FTE positions all funds Source: COH FTE Report

enda Office Allocations	Dept:21 Mayor						
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
City Council	100	100.0000	\$ 422,131	\$ 0	\$ 422,131	\$ 96,296	\$ 518,427
Subtotal	100	100.0000	422,131	0	422,131	96,296	518,427
Direct Bills					0		0
Total					\$422,131		\$ 518,427

Basis Units: Direct allocation to City Council Source: Direct Allocation

er Gov Rel Allocations		Dept:21 Mayor					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
Mayor Other	100	100.0000	\$ 607,466	\$ 0	\$ 607,466	\$ 143,953	\$ 751,419
Subtotal	100	100.0000	607,466	0	607,466	143,953	751,419
Direct Bills					0		0
Total					\$607,466		\$ 751,419

Basis Units: Direct allocation to Mayor other Source: Direct Allocation

her Svcs Allocations Dept:21 Mayor										
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total			
Mayor Other	100	100.0000	\$ 18,987	\$ 0	\$ 18,987	\$ 54,885	\$ 73,872			
Subtotal	100	100.0000	18,987	0	18,987	54,885	73,872			
Direct Bills					0		0			
Total					\$18,987		\$ 73,872			

Basis Units: Direct allocation to Mayor other Source: Direct Allocation

Dept:21 Mayor

	Jocacion Bannary						DC
	Department	City Mayor Admin	Agenda Office	Inter Gov Rel	Other Svcs	Total	
0	Direct Billed	\$0	\$0	\$0	\$0	\$0	
04	Finance Dir Office	1,222	0	0	0	1,222	
05	Finance Financial Plg & Analys	2,231	0	0	0	2,231	
06	Finance City Council	870	0	0	0	870	
07	Finance Reporting & Ops	3,006	0	0	0	3,006	
08	Finance Internal Controls	0	0	0	0	0	
09	Finance Grants	1,639	0	0	0	1,639	
10	Finance Rev Perform Mgmnt	495	0	0	0	495	
11		6,407	0	0	0	6,407	
12	_	1,439	0	0	0	1,439	
13		1,061	0	0	0	1,061	
14		14,291	0	0	0	14,291	
15		6,494	0	0	0	6,494	
20		6,358	0	0	0	6,358	
20		6,061	0	0	0	6,061	
	-		0	0	0		
22		41,522	0	0		41,522	
23	-	22,373			0	22,373	
24		10,932	0	0	0	10,932	
25	Health Administration	9,671	0	0	0	9,671	
26		1,745	0	0	0	1,745	
28	CIP Sal Rec HPW	8,892	0	0	0	8,892	
29		16,109	0	0	0	16,109	
30	General Services	46,152	0	0	0	46,152	
31	HEC	46,961	0	0	0	46,961	
33	Finance Public Fin	1,245	0	0	0	1,245	
34	Finance Treasury	871	0	0	0	871	
35		672	0	0	0	672	
36		1,527	0	0	0	1,527	
37		15,872	518,427	0	0	534,299	
38		1,329,369	0	0	0	1,329,369	
39		25,274	0	0	0	25,274	
40		831,341	0	0	0	831,341	
	Municipal Court	54,833	0	0	0	54,833	
41			0	0	0		
42		91,558				91,558	
43	Houston Airport System (HAS)	245,139	0	0	0	245,139	
44		66,614	0	0	0	66,614	
45	The second s	93,044	0	0	0	93,044	
46		130,963	0	0	0	130,963	
47	-	275,882	0	0	0	275,882	
49	Fleet Management	78,959	0	0	0	78,959	
50	Planning & Dev Other	6,502	0	0	0	6,502	
51	Planning & Dev Spec Rev	10,315	0	0	0	10,315	
53		12,885	0	0	0	12,885	
54	ARA Insurance	945	0	0	0	945	
55		22,979	0	0	0	22,979	
56		14,812	0	0	0	14,812	
57		7,203	0	0	0	7,203	
	IT Public Services	7,203	0	0	0	7,203	
			0				
	Legal Insurance	9,991		0	0	9,991	
	Legal Wkr Comp	344	0	0	0	344	
	Mayor Cable TV	3,892	0	0	0	3,892	
	Mayor Other	11,246	0	751,419	73,872	836,537	
	TIRZ	1,359	0	0	0	1,359	
	HR Health Benefits	8,568	0	0	0	8,568	
66	HPW Bldg Insp	128,383	0	0	0	128,383	
67	HPW Stormwater	67,394	0	0	0	67,394	
	HPW DDSR	102,111	0	0	0	102,111	
						· ·	

Dept:21 Mayor

	Department	City Mayor Admin	Agenda Office	Inter Gov Rel	Other Svcs	Total
69	HPW Water & Sewer	462,753	0	0	0	462,753
70	HPW Houston Transtar	1,861	0	0	0	1,861
71	HPW Other	1,639	0	0	0	1,639
72	Houston Permit Center	6,327	0	0	0	6,327
73	CIP S/R Planning	0	0	0	0	0
74	CIP Sal Rec RE	9,618	0	0	0	9,618
75	CIP S/R Engrg	13,732	0	0	0	13,732
76	CIP S/R Constr	14,383	0	0	0	14,383
77	CIP S/R Eng/Const	5,602	0	0	0	5,602
78	CIP S/R Geo/Env	2,218	0	0	0	2,218
79	CIP S/R Other	12,357	0	0	0	12,357
80	CIP S/R GSD	7,988	0	0	0	7,988
93	HR-W.C.	9,801	0	0	0	9,801
94	HITS Other	38,795	0	0	0	38,795
	Total	\$ 4,495,097	\$ 518,427	\$ 751,419	\$ 73,872	\$ 5,838,815

HUMAN RESOURCES DEPARTMENT FUNCTION AND ALLOCATION BASIS

The Human Resources Department provides citywide personnel services and support. This includes recruitment/selections, health benefits, workers' compensation, safety, wage and salary administration, employee relations and assistance, learning and development, and records administration. The costs are allocated as follows:

- Selection Costs associated with recruiting and selecting employees for positions are allocated based upon the total number of selections per department.
- **Personnel Services** Costs associated with the overall policy direction on human resource management issues, personnel classification issues, wage and salary administration, records administration, and employee relations are allocated based upon the number of FTE positions.
- Non-General Fund The non-general fund expenses of Human Resources are not allocated within the plan.

Department Costs						Dept:22 Human
Department		Amount	General Admin	Selection	Personnel Svcs	Non-GF
Personnel Costs						
Salaries	S1	11,435,407	238,558	330,863	793,101	10,072,885
Salary % Split			2.09%	2.89%	6.94%	88.09%
Salaries	P	5,915,088	100,538	168,935	553,452	5,092,163
Subtotal - Personnel Costs	_	17,350,495	339,096	499,798	1,346,553	15,165,048
Services & Supplies Cost						
Supplies	P	52,846	556	713	17,197	34,380
Services	P	8,540,412	21,728	2,800	62,730	8,453,154
Restricted Account Services	Р	200,513	0	59,031	141,482	0
Subtotal - Services & Supplies	_	8,793,770	22,284	62,544	221,409	8,487,534
Department Cost Total		26,144,266	361,380	562,342	1,567,962	23,652,582
Adjustments to Cost	_					
Subtotal - Adjustments			0	0	0	0
Total Costs After Adjustments		26,144,266	361,380	562,342	1,567,962	23,652,582
General Admin Distribution			361,380-	10,679	25,598	325,104
Grand Total	_	\$ 26,144,265		\$ 573,021	\$ 1,593,560	\$ 23,977,686
						not allocated

в.	Incoming Costs-(Default Spread Salary%)				I	Dept:22 Human Resources
	Department	First Incoming	Second Incoming	Selection	Personnel Svcs	Non-GF
2	Equip Deprec	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
	Subtotal - Equipment Depn	0	0	0	0	0
3	Insurance Retirees	50,686	126	1,501	3,599	45,711
3	Memberships	389	1	12	28	351
3	Consulting Services	850	2	25	60	767
3	Other Misc	249	1	7	18	225
3	Walker Rent	0	0	0	0	0
	Subtotal - Non-Dept-Gen Gov	52,174	130	1,546	3,705	47,053
5	Financial Plg & Analysis	51,733	2,606	1,606	3,849	48,884
	Subtotal - Fin Plg & Analysis	51,733	2,606	1,606	3,849	48,884
7	Gen Acctng	33,144	2,233	1,045	2,506	31,826
7	Fixed Assets	426	28	13	32	408
7	Auditing Svcs	28,032	0	828	1,986	25,218
7	Fin Operations	4,063	256	128	306	3,885
	Subtotal - Fin Reporting & Ops	65,665	2,517	2,015	4,829	61,337
8	Internal Controls	0	0	0	0	0
	Subtotal - Fin Int Controls	0	0	0	0	0
9	Cost Accounting	3,286	190	103	246	3,127
9	Trust Funds Mgmt (TFM)	3,538	211	105	266	3,373
	Subtotal - Fin Grants	6,824	401	214	512	6,500
1.0	David Marth Guar	4.156	221	120	211	2.046
10	Perf Mgmt Svcs Subtotal - Fin Perform Mgmt	4,156 4,156	231 231	130 130	311 311	3,946 3,946
	Subcocar - Fin Periorm Mgmc	4,150	231	130	511	5,940
11	Purchasing	254,568	16,235	8,002	19,182	243,620
	Subtotal - Fin SPD	254,568	16,235	8,002	19,182	243,620
14	Mailroom	26,342	1,785	831	1,992	25,304
14	Records	6,057	375	190	456	5,786
14	3-1-1 Svcs	15,350	996	483	1,158	14,705
	Subtotal - ARA Operations	47,749	3,156	1,504	3,606	45,795
15	Payroll Svcs	37,219	1,838	1,154	2,767	35,137
	Subtotal - ARA Payroll Service	37,219	1,838	1,154	2,767	35,137
17	Enterprise Appl	0	0	0	0	0
	IT ERP	0	0	0	0	0
	Subtotal - HITS EAS	0	0	0	0	0
1 9	Client Svcs	0	0	0	0	0
	NW Data	0	0	0	0	0
	NW Data NW Voice	0	0	0	0	0
	Enterprise Optns	0	0	0	0	0
	Subtotal - HITS EIS	0	0	0	0	0
20	Certification	11,596	343	353	846	10,741
	Contract Compliance	22,594	730	689	1,652	20,983
	Reporting & Analytics	2,634	79	80	192	2,441
	Dept Services	7,282	254	223	534	6,779
	External Affairs & Outreach	6,881	204	209	502	6,373

B. Incoming Costs-(Default Spread Salary%)					Dept:22 Human
Department	First Incoming	Second Incoming	Selection	Personnel Svcs	Non-GF
Subtotal - OBO	50,987	1,610	1,554	3,726	47,318
21 City Mayor Admin	33,692	7,830	1,227	2,941	37,354
Subtotal - Mayor	33,692	7,830	1,227	2,941	37,354
22 Selection	0	6,996	207	496	6,294
22 Personnel Svcs	0	15,076	445	1,068	13,563
Subtotal - Human Resources	0	22,072	652	1,563	19,856
23 Legal Svcs	0	95,969	2,836	6,798	86,335
23 Inspector General	0	9,657	285	684	8,688
Subtotal - Legal	0	105,626	3,121	7,482	95,023
24 Controller Fin Svcs	0	170,041	5,025	12,044	152,972
Subtotal - City Controller's	0	170,041	5,025	12,044	152,972
30 In-House Renov	0	0	0	0	0
30 Real Estate	0	21,081	623	1,493	18,965
Subtotal - General Services	0	21,081	623	1,493	18,965
Total Incoming	604,767	355,374	28,372	68,009	863,760
C. Total Allocated		\$ 27,104,406	\$ 601,393	\$ 1,661,569	\$ 24,841,446
			2.22%	6.13%	91.65%

Selection Allocations					1	Dept:22 Human Resou	rces	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
04 Finance Dir Office	60	0.6287	\$ 3,715	\$ 0	\$ 3,715	\$ 0	\$ 3,715	
2 ARA Director Office	175	1.8336	10,835	0	10,835	0	10,835	
0 Office Business Opportunity	37	0.3877	2,291	0	2,291	0	2,291	
21 Mayor	54	0.5658	3,343	0	3,343	0	3,343	
2 Human Resources	113	1.1840	6,996	0	6,996	0	6,996	
23 Legal	112	1.1735	6,934	0	6,934	129	7,063	
4 City Controller's Office	12	0.1257	743	0	743	14	757	
6 Planning & Dev Admin	7	0.0733	433	0	433	8	441	
27 HPW Admin Indirect	22	0.2305	1,362	0	1,362	25	1,387	
28 CIP Sal Rec HPW	109	1.1421	6,748	0	6,748	126	6,874	
30 General Services	97	1.0163	6,005	0	6,005	112	6,117	
6 City Secretary	2	0.0210	124	0	124	2	126	
37 City Council	100	1.0478	6,191	0	6,191	115	6,306	
88 Police	2,731	28.6148	169,083	0	169,083	3,149	172,232	
39 Dept of Neighborhoods	74	0.7754	4,582	0	4,582	85	4,667	
l0 Fire	1,198	12.5524	74,171	0	74,171	1,381	75,552	
1 Municipal Court	85	0.8906	5,263	0	5,263	98	5,361	
2 Solid Waste	298	3.1224	18,450	0	18,450	344	18,794	
Houston Airport System (HAS)	618	6.4753	38,262	0	38,262	713	38,975	
4 Housing & Community Dev	135	1.4145	8,358	0	8,358	156	8,514	
5 Library	199	2.0851	12,321	0	12,321	229	12,550	
6 Parks & Recreation	473	4.9560	29,285	0	29,285	545	29,830	
17 Health Department	975	10.2158	60,365	0	60,365	1,124	61,489	
9 Fleet Management	108	1.1316	6,687	0	6,687	125	6,812	
50 Planning & Dev Other	4	0.0419	248	0	248	5	253	
1 Planning & Dev Spec Rev	30	0.3143	1,857	0	1,857	35	1,892	
66 HPW Bldg Insp	189	1.9803	11,701	0	11,701	218	11,919	
57 HPW Stormwater	152	1.5926	9,411	0	9,411	175	9,586	
58 HPW DDSR	16	0.1676	991	0	991	18	1,009	
59 HPW Water & Sewer	898	9.4091	55,597	0	55,597	1,035	56,632	
0 HPW Houston Transtar	3	0.0314	186	0	186	3	189	
1 HPW Other	197	2.0641	12,197	0	12,197	227	12,424	
1 HEC	211	2.2108	13,064	0	13,064	243	13,307	
94 HITS Other	50	0.5239	3,096	0	3,096	58	3,154	
Subtotal	9,544	100.0000	590,895	0	590,895	10,498	601,393	
Direct Bills					0		0	
Total					\$590,895		\$ 601,393	

Basis Units: Number of selections per department Source: Selection Analysis

ersonnel Svcs Allocations					1	Dept:22 Human Resour	rces
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	6.91	0.0334	\$ 547	\$ 0	\$ 547	\$ 0	\$ 547
5 Finance Financial Plg & Analys	12.62	0.0610	998	0	998	0	998
5 Finance City Council	4.92	0.0238	389	0	389	0	389
Finance Reporting & Ops	17.00	0.0822	1,345	0	1,345	0	1,345
Finance Internal Controls	0.00	0.0000	0	0	0	0	0
Finance Grants	9.27	0.0448	733	0	733	0	733
Finance Rev Perform Mgmnt	2.80	0.0135	222	0	222	0	222
Finance Strat Purchasing	36.24	0.1752	2,867	0	2,867	0	2,867
ARA Director Office	8.14	0.0394	644	0	644	0	644
ARA Financial Services	6.00	0.0290	475	0	475	0	475
ARA Operations	80.83	0.3908	6,395	0	6,395	0	6,395
ARA Payroll Services	36.73	0.1776	2,906	0	2,906	0	2,906
Office Business Opportunity	35.96	0.1739	2,845	0	2,845	0	2,845
Mayor	34.28	0.1657	2,712	0	2,712	0	2,013
Human Resources	190.56	0.9213	15,076	0	15,076	0	15,076
Legal	102.68	0.4964	8,123	0	8,123	128	8,251
City Controller's Office	50.17	0.2425	3,969	0	3,969	63	4,032
Health Administration	44.38	0.2425	3,511	0	3,511	55	4,032 3,566
Planning & Dev Admin	44.30	0.0387	634	0	634	10	5,500
CIP Sal Rec HPW	40.81	0.1973	3,229	0	3,229	51	3,280
HPD Police Records				0			
	73.93	0.3574	5,849	0	5,849	92	5,941
eneral Services	211.81	1.0240	16,757		16,757	264	17,021
inance Public Fin	5.71	0.0276	452	0	452	7	459
inance Treasury	4.00	0.0193	316	-	316	-	321
RA Regulatory	3.08	0.0149	244	0	244	4	248
ity Secretary	7.01	0.0339	555	0	555	9	564
ty Council	72.84	0.3521	5,763	0	5,763	91	5,854
olice	6,100.90	29.4951	482,657	0	482,657	7,601	490,258
ept of Neighborhoods	115.99	0.5608	9,176	0	9,176	145	9,321
ire	3,815.29	18.4452	301,837	0	301,837	4,754	306,591
unicipal Court	251.65	1.2166	19,909	0	19,909	314	20,223
olid Waste	420.19	2.0314	33,242	0	33,242	524	33,766
ouston Airport System (HAS)	1,125.02	5.4390	89,003	0	89,003	1,402	90,405
ousing & Community Dev	305.71	1.4780	24,185	0	24,185	381	24,566
ibrary	427.01	2.0644	33,782	0	33,782	532	34,314
arks & Recreation	601.03	2.9057	47,549	0	47,549	749	48,298
Health Department	1,266.11	6.1211	100,165	0	100,165	1,577	101,742
leet Management	362.37	1.7519	28,668	0	28,668	451	29,119
Planning & Dev Other	29.84	0.1443	2,361	0	2,361	37	2,398
Planning & Dev Spec Rev	47.34	0.2289	3,745	0	3,745	59	3,804
Finance Other	59.13	0.2859	4,678	0	4,678	74	4,752
ARA Insurance	4.34	0.0210	343	0	343	5	348
RA BARC	105.46	0.5099	8,343	0	8,343	131	8,474
RA Parking	67.98	0.3287	5,378	0	5,378	85	5,463
RA Other	33.06	0.1598	2,615	0	2,615	41	2,656
T Public Services	0.00	0.0000	0	0	0	0	0
egal Insurance	45.85	0.2217	3,627	0	3,627	57	3,684
egal Wkr Comp	1.58	0.0076	125	0	125	2	127
ayor Cable TV	17.86	0.0863	1,413	0	1,413	22	1,435
layor Other	51.61	0.2495	4,083	0	4,083	64	4,147
TIRZ	6.24	0.0302	494	0	494	8	502
HR Health Benefits	39.32	0.1901	3,111	0	3,111	49	3,160
HPW Bldg Insp	589.19	2.8485	46,612	0	46,612	734	47,346
HPW Stormwater	309.29	1.4953	24,469	0	24,469	385	24,854
HPW Stormwater HPW DDSR	468.62	2.2656	37,074	0	37,074	584	24,854 37,658
				0			
HPW Water & Sewer	2,123.72	10.2672	168,013	U	168,013	2,646	170,659

ersonnel Svcs Allocations						Dept:22 Human Resources		
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
0 HPW Houston Transtar	8.54	0.0413	676	0	676	11	687	
1 HPW Other	7.52	0.0364	595	0	595	9	604	
2 Houston Permit Center	29.04	0.1404	2,297	0	2,297	36	2,333	
3 CIP S/R Planning	0.00	0.0000	0	0	0	0	0	
4 CIP Sal Rec RE	44.14	0.2134	3,492	0	3,492	55	3,547	
5 CIP S/R Engrg	63.02	0.3047	4,986	0	4,986	79	5,065	
6 CIP S/R Constr	66.01	0.3191	5,222	0	5,222	82	5,304	
7 CIP S/R Eng/Const	25.71	0.1243	2,034	0	2,034	32	2,066	
8 CIP S/R Geo/Env	10.18	0.0492	805	0	805	13	818	
9 CIP S/R Other	56.71	0.2742	4,486	0	4,486	71	4,557	
0 CIP S/R GSD	36.66	0.1772	2,900	0	2,900	46	2,946	
1 HEC	215.52	1.0419	17,050	0	17,050	269	17,319	
3 HR-W.C.	44.98	0.2175	3,558	0	3,558	56	3,614	
4 HITS Other	178.04	0.8607	14,085	0	14,085	222	14,307	
Subtotal	20,684.46	100.0000	1,636,399	0	1,636,399	25,170	1,661,569	
Direct Bills					0		0	
Total					\$1,636,399		\$ 1,661,569	

Basis Units: Number of FTE positions all funds Source: COH FTE Report

Dept:22 Human Resources

	Department	Selection	Personnel Svcs	Non-GF	Total
0	Direct Billed	\$0	\$0	\$0	\$0
	Finance Dir Office	3,715	547	0	4,262
05	Finance Financial Plg & Analys	0	998	0	998
06	-	0	389	0	389
07		0	1,345	0	1,345
80	Finance Internal Controls	0	0	0	0
09	Finance Grants	0	733	0	733
10	Finance Rev Perform Mgmnt	0	222	0	222
11	Finance Strat Purchasing	0	2,867	0	2,867
12		10,835	644	0	11,479
13	ARA Financial Services	0	475	0	475
14		0	6,395	0	6,395
15		0	2,906	0	2,906
20	Office Business Opportunity	2,291	2,845	0	5,136
21	-	3,343	2,712	0	6,055
22	Human Resources	6,996	15,076	0	22,072
23	Legal	7,063	8,251	0	15,314
24	City Controller's Office	757	4,032	0	4,789
25		0	3,566	0	3,566
26		441	644	0	1,085
27		1,387	0	0	1,387
28	CIP Sal Rec HPW	6,874	3,280	0	10,154
29		0	5,941	0	5,941
30	General Services	6,117	17,021	0	23,138
31		13,307	17,319	0	30,626
33	Finance Public Fin	0	459	0	459
	Finance Treasury	0	321	0	321
35		0	248	0	248
36	City Secretary	126	564	0	690
37	-	6,306	5,854	0	12,160
38	Police	172,232	490,258	0	662,490
39	Dept of Neighborhoods	4,667	9,321	0	13,988
40	Fire	75,552	306,591	0	382,143
	Municipal Court	5,361	20,223	0	25,584
42		18,794	33,766	0	52,560
43		38,975	90,405	0	129,380
44	-	8,514	24,566	0	33,080
45	Library	12,550	34,314	0	46,864
46	Parks & Recreation	29,830	48,298	0	78,128
47	Health Department	61,489	101,742	0	163,231
49	5	6,812	29,119	0	35,931
50		253	2,398	0	2,651
51		1,892	3,804	0	5,696
53	Finance Other	0	4,752	0	4,752
	ARA Insurance	0	348	0	348
55	ARA BARC	0	8,474	0	8,474
56	ARA Parking	0	5,463	0	5,463
57	ARA Other	0	2,656	0	2,656
	IT Public Services	0	0	0	0
	Legal Insurance	0	3,684	0	3,684
	Legal Wkr Comp	0	127	0	127
61	-	0	1,435	0	1,435
62	-	0	4,147	0	4,147
63		0	502	0	502
	HR Health Benefits	0	3,160	0	3,160
	HPW Bldg Insp	11,919	47,346	0	59,265
	HPW Stormwater	9,586	24,854	0	34,440

Dept:22 Human Resources

	Department	Selection	Personnel Svcs	Non-GF	Total
68	HPW DDSR	1,009	37,658	0	38,667
69	HPW Water & Sewer	56,632	170,659	0	227,291
70	HPW Houston Transtar	189	687	0	876
71	HPW Other	12,424	604	0	13,028
72	Houston Permit Center	0	2,333	0	2,333
73	CIP S/R Planning	0	0	0	0
74	CIP Sal Rec RE	0	3,547	0	3,547
75	CIP S/R Engrg	0	5,065	0	5,065
76	CIP S/R Constr	0	5,304	0	5,304
77	CIP S/R Eng/Const	0	2,066	0	2,066
78	CIP S/R Geo/Env	0	818	0	818
79	CIP S/R Other	0	4,557	0	4,557
80	CIP S/R GSD	0	2,946	0	2,946
93	HR-W.C.	0	3,614	0	3,614
94	HITS Other	3,154	14,307	0	17,461
	Total	\$ 601,392	\$ 1,661,572	\$ 0	\$ 2,262,964

LEGAL SERVICES FUNCTION AND ALLOCATION BASIS

The Legal Department provides legal counsel, advice, and representation for the Mayor, City Council, City departments, Council committees, and City boards and commissions. Activities include ordinance and resolution preparation, contract negotiations, utility regulation, civil code drafting and enforcement, personnel damage defense, claims, prosecution of criminal offenses, and real property tax collections and deed restriction enforcement.

- Legal Services The Department identifies time spent by individual attorney and department. The number of total actual hours expended for the City departments is the basis for allocation.
- Legal Chargebacks Houston Public Works, Planning and Houston Airport System provide funding for legal representation, and these costs are allocated directly to those departments.
- Inspector General This office is tasked with conducting investigations of alleged misconduct and violations by City employees. Costs are allocated based on the percentage of complaints investigated by department.
- Other The costs associated with other activities such as criminal law are included in this function are not allocated.

Department Costs						Dept:23 Legal	
Department		Amount	General Admin	Legal Svcs	Legal ChrgB	Inspector General	Other
Personnel Costs							
Salaries	S1	8,867,250	1,480,516	3,690,459	320,033	421,428	2,954,814
Salary % Split			16.70%	41.62%	3.61%	4.75%	33.32%
Benefits	P	4,493,832	744,853	1,856,752	134,835	238,231	1,519,161
Subtotal - Personnel Costs		13,361,082	2,225,369	5,547,211	454,868	659,659	4,473,975
Services & Supplies Cost							
Supplies	P	119,625	119,555	38	0	0	31
Services	P	987,754	835,894	79,133	0	9,362	63,359
Subtotal - Services & Supplies	_	1,107,379	955,450	79,172	0	9,362	63,390
Department Cost Total		14,468,461	3,180,819	5,626,383	454,868	669,021	4,537,365
Adjustments to Cost	_						
Subtotal - Adjustments			0	0	0	0	0
Total Costs After Adjustments		14,468,461	3,180,819	5,626,383	454,868	669,021	4,537,365
General Admin Distribution			3,180,819-	1,589,156	137,809	181,472	1,272,378
Grand Total	_	\$ 14,468,461		\$ 7,215,539	\$ 592,677	\$ 850,493	\$ 5,809,743
							not allocated
							not arrocated

Deparament First memoring Records memoring Legal Charges memoring Importance demarat Control demarat 1 City (bill Armest Memoration Coart, allds) 6 1.32, 555 6 0 9 59, 851 5, 193 6 6, 555 6 4, 79, 954 1 Monit Coart, allds) 20 0 133 1 <th>в. І</th> <th>ncoming Costs-(Default Spread Salary%)</th> <th></th> <th></th> <th></th> <th>De</th> <th>pt:23 Legal</th> <th></th> <th></th>	в. І	ncoming Costs-(Default Spread Salary%)				De	pt:23 Legal		
Mail Court May 36 0 33 3 1 1 10 Subtol - Wilding Demo 13,9483 0 99,894 5,994 5,994 6,995 6,945 7,995 1 incurance Astirse 2,060 0 133 15,963 21,006 1247,284 0 0 1 133 1 160 11,00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Department			Legal Svcs	Legal ChargeB		Other	
Subtral - Tuilding Tugn 119.82 0 59.894 5,094 6,840 47,955 immune Metirem 367,233 912 18,653 15,653 21,006 147,184 Contring Pervices 102 4 7 1,411 122 161 1.30 Contring Pervices 102 4 7 1,411 122 161 1.30 Contring Pervices 10 0 <td< td=""><td></td><td>City Hall Annex</td><td>\$ 119,856</td><td>\$ 0</td><td>\$ 59,881</td><td>\$ 5,193</td><td>\$ 6,838</td><td>\$ 47,944</td><td></td></td<>		City Hall Annex	\$ 119,856	\$ 0	\$ 59,881	\$ 5,193	\$ 6,838	\$ 47,944	
Insurance Actives 367,283 912 103,953 15,952 21,066 147,284 Memocriphing Commulting Services 2,818 7 1,411 1,22 161 1,30 Memocriphing Subtral - Non-Paper-Endor 1,0 0									
Membershine 2,888 7 1,11 122 361 1,130 Obmulting Services 1,062 6 53 5 6 43 Other Mise 1,042 4 74 65 55 55 Dept Specific 0 0 0 0 0 0 0 Subcotal - Non Dept Gendow 331,699 233 186,164 16,144 21,259 199,055 Subcotal - Non Dept Gendow 4,115 277 2,194 100 251 1,797 Subcotal - Fin Rept Gendow 1,260 8 66,433 33 151 195 1,387 Fin Agerations 1,260 8 6,643 6,98 528 655 4,447 Subtotal - Fin Reporting 4 Ops 11,442 539 6,086 528 655 4,447 Subtotal - Fin Reporting 4 Ops 1,214 67 600 51 67 47 62 438 Subtotal - Fin Reporting Mget 7,305 <t< td=""><td></td><td>Subtotal - Building Depn</td><td>119,882</td><td>0</td><td>59,894</td><td>5,194</td><td>6,840</td><td>47,955</td><td></td></t<>		Subtotal - Building Depn	119,882	0	59,894	5,194	6,840	47,955	
Commuting services 106 0 53 5 6 43 Dets Mac 0									
Other Hain Dept Specifie 1,92 4 747 65 85 998 Subtotal - Non-Dept-Gen Gov J71,999 923 186,164 16,144 21,239 149,055 Financial Fig & Analysis 6,423 323 3,371 292 365 2,699 Subtotal - Fin Fig & Analysis 6,423 323 3,371 292 365 2,699 Gen Aceting 4,115 277 2,194 190 251 1,757 Finde Assets 2,667 161 1,473 122 168 1,239 Gen Aceting 1,662 533 6,686 39 39 14 Subtotal - Fin Int Controls 0									
Dept Dept <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>									
Subtrail - Non-Dept-Oen Gov 171,699 9.23 186,164 16,144 21,259 149,055 Financial Fig & Analysis 6,423 3.23 3,371 292 365 2,699 Gen Accing 4,115 277 2,194 190 251 1,757 Financial Fig & Analysis 2,767 161 1,473 128 168 1,737 Financial Fig Stee 2,767 161 1,473 128 168 1,737 Financial Fig Stee 3,860 0 1,739 151 199 1,797 Auditing Stee 1,860 61 660 59 78 544 Subtrail - Fin Reporting & Ops 1,265 60 547 47 62 438 Trust Funds Mgmt (YM) 1,144 167 500 51 67 47 62 438 Trust Funds Mgmt (YM) 1,144 167 500 51 67 472 535 535 Subtrai - Fin Serb 1,035									
Financial Pig & Analysis 6.423 323 3.371 292 385 2.699 Gen Acotng Fixed Assets 4.115 277 2.194 190 251 1.737 Auditing Sves Fixed Assets 2.767 181 1.473 138 168 1.739 Pin Operations 1.280 81 660 59 78 544 Subtotal - Fin Reporting & Ops 1.842 539 6.066 528 695 4.873 Internal Controls 0									
Subtotal - Fin Pig & Analysis 6.423 323 3.71 292 385 2.699 Gen Acctng Fixed Assets 4,115 277 1.14 1.473 128 168 1.799 Auditing Svcs 3,480 0 1.739 151 199 1.392 Fin Operations 1,682 519 6.066 522 695 4.493 Internal Controls 0 <t< td=""><td></td><td>Subtotal - Non-Dept-Gen Gov</td><td>371,699</td><td>923</td><td>186,164</td><td>16,144</td><td>21,259</td><td>149,055</td><td></td></t<>		Subtotal - Non-Dept-Gen Gov	371,699	923	186,164	16,144	21,259	149,055	
Gen Acotng Pixed Assets 4,115 2,767 277 181 2,194 1,473 190 1,473 281 1,280 1,787 1,733 Vind Assets 3,476 0 1,733 128 166 1,799 Subtotal - Fin Reporting & Ope 1,280 83 660 553 78 544 Internal Controls 0 <td></td> <td></td> <td>6,423</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			6,423						
Fixed Asserts 2,767 181 1,473 128 168 1,179 Auditing Svos 3,400 0 1,739 151 199 1,392 Fin Operations 1,200 81 660 59 78 544 Subtotal - Fin Reporting Logs 11,642 539 6,086 528 695 4,873 Internal Controls 0 <		Subtotal - Fin Plg & Analysis	6,423	323	3,371	292	385	2,699	
Auditing Sves 3,480 0 1,739 151 199 1,392 Fin Operations 12,80 81 660 528 665 4,873 Internal Controls 0		Gen Acctng	4,115	277	2,194	190	251	1,757	
Fin Reporting & Open Subtotal - Fin Reporting & Open Subtotal - Fin Int Controls 1.280 81 680 59 78 644 Subtotal - Fin Reporting & Open Subtotal - Fin Int Controls 0		Fixed Assets	2,767	181	1,473	128	168	1,179	
Subtocal - Fin Reporting & Ope 11,642 539 6,086 528 695 4,873 Internal Controls 0<		Auditing Svcs	3,480	0	1,739	151	199	1,392	
Subtocal - Fin Reporting & Ope 11,642 539 6,086 528 695 4,873 Internal Controls 0<		Fin Operations	1,280	81	680	59	78	544	
Subtotal - Fin Int Controls 0 0 0 0 0 0 0 0 0 Cost Accounting Trust Funds Mgmt (TFM) 1,035 60 547 47 62 438 Subtotal - Fin Grants 1,114 67 590 51 67 470 Perf Mgmt Svcs 1,309 73 690 60 79 553 Subtotal - Fin SPD 5,516 352 2,932 254 335 2,347 Mailroom 16,406 1,112 8,752 759 999 7,007 Macords 3,264 202 1,732 156 198 1,386 3 -1 - Svcs 3,264 202 1,732 162 214 1,497 Subtotal - ARA Operations 23,285 1,607 1,617 1,611 9,891 Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 Subtotal - ARA Payroll Svcs 0 0 0 0 0		Subtotal - Fin Reporting & Ops	11,642	539	6,086	528	695	4,873	
Cost Accounting Trust Funds Mgmt (TFM) 1.035 1,114 60 67 547 590 47 51 67 67 472 472 Subtotal - Fin Grants 2,149 126 1.137 99 130 910 D Perf Mgmt Svcs Subtotal - Fin Perform Mgmt 1,309 73 660 60 79 553 1 Purchasing Subtotal - Fin SPD 5,516 352 2,932 254 335 2,347 4 Mailroom 16,406 1,112 8,752 759 999 7,007 3 3,264 202 1,732 150 198 1,369 4 Mailroom 3,264 202 1,732 150 198 1,369 5 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 5 Subtotal - ARA Payroll Svcs 0 0 0 0 0 0 0		Internal Controls	0	0	0	0	0	0	
Trust Funds Mgmt (TFM) 1,114 67 590 51 67 472 Subtcal - Fin Grants 2,149 126 1,137 99 130 910 D Perf Mgmt Svcs 1,309 73 660 60 79 553 1 Purchasing 5,516 352 2,932 254 335 2,347 4 Mailroom 16,406 1,112 8,752 759 999 7,007 4 Mailroom 16,406 1,112 8,752 759 999 7,007 4 Nailroom 3,264 202 1,732 150 198 1,369 5 Ubtcal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0 0 0 0 0 0 0 0 8 Wbotal - HTS EAS 0 0 0 0 0 0 0 0 0 0 7 Enterprise App1 0 0 0<		Subtotal - Fin Int Controls	0	0	0	0	0	0	
Subtotal - Fin Grants 2,149 126 1,137 99 130 910 Perf Mgmt Svcs Subtotal - Fin Perform Mgmt 1,309 73 690 60 79 553 4 Perf Mgmt Svcs 1,309 73 690 60 79 553 4 Perf Mgmt Svcs 5,516 352 2,932 254 335 2,347 4 Mailroom 16,406 1,112 8,752 759 999 7,007 4 Records 3,264 202 1,732 150 198 1,386 4 3-1-1 Svcs 3,515 228 1,870 162 214 1,497 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0		Cost Accounting	1,035	60	547	47	62	438	
Subtotal - Fin Grants 2,149 126 1,137 99 130 910 Perf Mgmt Svcs Subtotal - Fin Perform Mgmt 1,309 73 690 60 79 553 4 Perf Mgmt Svcs 1,309 73 690 60 79 553 4 Perf Mgmt Svcs 5,516 352 2,932 254 335 2,347 4 Mailroom 16,406 1,112 8,752 759 999 7,007 4 Records 3,264 202 1,732 150 198 1,386 4 3-1-1 Svcs 3,515 228 1,870 162 214 1,497 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0		Trust Funds Mgmt (TFM)	1,114	67	590	51	67	472	
Subtotal - Fin Perform Mymt 1,309 73 690 60 79 553 Purchasing Subtotal - Fin SPD 5,516 352 2,932 254 335 2,347 Mailroom 16,406 1,112 8,752 759 999 7,007 Records 3,264 202 1,732 150 198 1,386 3 -1-1 Svcs 3,515 228 1,870 162 214 1,497 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 Payroll Svcs Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 Subtotal - ARA Payroll Svcs 0 0 0 0 0 0 0 0 Subtotal - HITS EAS 0 0 0 0 0 0 0 0 0 0 0 0 0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Subtotal - Fin Perform Mgmt 1,309 73 690 60 79 553 1 Purchasing Subtotal - Fin SPD 5,516 352 2,932 254 335 2,347 1 Mailroom 16,406 1,112 8,752 759 999 7,007 1 Mailroom 16,406 1,112 8,752 759 999 7,007 1 3-1-1 Svos 3,515 228 1,870 162 214 1,437 3 3-15 228 1,870 162 214 1,491 5 Payroll Svos 20,055 991 10,515 912 1,201 8,419 5 Payroll Svos 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0)	Perf Mamt Svcs	1,309	73	690	60	79	553	
Subtotal - Fin SPD 5,516 352 2,932 254 335 2,347 4 Mailroom 16,406 1,112 8,752 759 999 7,007 4 Records 3,264 202 1,732 150 198 1,386 3 - 1 Svos 3,515 228 1,870 162 214 1,497 5 Subtotal - ARA Operations 20,055 991 10,515 912 1,201 8,419 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0 0 0 0 0 0 7 IT ERP 0 0 0 0 0 0 0 8 Ubtotal - HITS EAS 0 0 0 0 0 0 0 9 Undet 0 0 0 0 0 0 0 9 Undet 0 0 0 0 0 0 0 9 Undeta		Subtotal - Fin Perform Mgmt	1,309	73	690	60	79	553	
Mailroom 16,406 1,112 8,752 759 999 7,036 4 Records 3,264 202 1,732 150 198 1,386 3 -1-1 Svcs 3,515 228 1,870 162 214 1,497 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0 0 0 0 0 0 0 7 Enterprise Appl 0		Purchasing	5,516	352	2,932	254	335	2,347	
4 Records 3,264 202 1,732 150 198 1,386 4 3-1-1 Svcs 3,515 228 1,870 162 214 1,497 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0 0 0 0 0 0 0 7 Enterprise Appl 0 0 0 0 0 0 0 3 NW Data 0 0 0 0 0 0 0 3 NW Data 0 0 0 0 0 0 0 3 NW Orice 0 0 0 0 0 0 0 3 Nutleting 0 0 0 0 0 0 0 3 NW Data 0 0 0 0 0 0 0 0 0 <t< td=""><td></td><td>Subtotal - Fin SPD</td><td>5,516</td><td>352</td><td>2,932</td><td>254</td><td>335</td><td>2,347</td><td></td></t<>		Subtotal - Fin SPD	5,516	352	2,932	254	335	2,347	
1 Records 3,264 202 1,732 150 198 1,386 1 3-1-1 Svcs 3,515 228 1,870 162 214 1,497 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 5 Subtotal - ARA Payroll Svcs 0 0 0 0 0 0 7 Enterprise Appl 0 0 0 0 0 0 0 7 Enterprise Appl 0 0 0 0 0 0 0 8 Ubtotal - HITS EAS 0 0 0 0 0 0 0 9 It ERP 0 0 0 0 0 0 0 0 0 9 NW Data 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ł	Mailroom	16,406	1,112	8,752	759	999	7,007	
4 3-1-1 Svcs 3,515 228 1,870 162 214 1,497 Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 7 Enterprise Appl 0 0 0 0 0 0 7 IT ERP 0 0 0 0 0 0 8 Client Svcs 0 0 0 0 0 0 8 Client Svcs 0 0 0 0 0 0 9 W Data 0 0 0 0 0 0 9 NW Voice 0 0 0 0 0 0 9 Enterprise Optns 0 0 0 0 0 0 9 NW Voice 0 0 0 0 0 0 0 9 Enterprise Optns 0 0 0 0 0 0 0 9 Certification 6,248 185 3,214 279									
Subtotal - ARA Operations 23,185 1,542 12,354 1,071 1,411 9,891 5 Payroll Svcs 20,055 991 10,515 912 1,201 8,419 5 Subtotal - ARA Payroll Svcs 0 0 0 0 0 0 7 Enterprise Appl 0									
Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 / Enterprise Appl 0<									
Subtotal - ARA Payroll Svcs 20,055 991 10,515 912 1,201 8,419 I Enterprise Appl 0<	;	Payroll Svcs	20,055	991	10,515	912	1,201	8,419	
7 IT ERP 0 0 0 0 0 0 Subtotal - HITS EAS 0 0 0 0 0 0 0 3 Client Svcs 0 0 0 0 0 0 0 3 NW Data 0 0 0 0 0 0 0 3 NW Voice 0 0 0 0 0 0 0 3 Enterprise Optns 0 0 0 0 0 0 0 3 Subtotal - HITS EIS 0 0 185 3,214 279 367 2,573									
7 IT ERP 0 0 0 0 0 0 Subtotal - HITS EAS 0 0 0 0 0 0 0 3 Client Svcs 0 0 0 0 0 0 0 3 Client Svcs 0 0 0 0 0 0 0 3 NW Data 0 0 0 0 0 0 0 3 NW Voice 0 0 0 0 0 0 0 3 Enterprise Optns 0 0 0 0 0 0 0 5 Subtotal - HITS EIS 0 0 0 0 0 0 0 0 Certification 6,248 185 3,214 279 367 2,573	7	Enterprise Appl	0	0	0	0	0	0	
Subtotal - HITS EAS000000Client Svcs0000000NW Data0000000NW Voice0000000NW Voice0000000B Enterprise Optns0000000Subtotal - HITS EIS0000000Certification6,2481853,2142793672,573									
3 NW Data 0									
8 NW Data 0	3	Client Sycs	0	0	0	0	0	0	
3 NW Voice 0									
B Enterprise Optns 0									
Subtotal - HITS EIS 0									
	۱	Certification	6 24 <u>8</u>	1.85	2 214	270	367	2 573	
J CONFERCE COMPETATION 12,002 400 0.474 001 /34 0.183									
D Reporting & Analytics 1,346 41 693 60 79 555									
0 Reporting & Analytics 1,346 41 693 60 79 555 0 Dept Services 2,913 102 1,506 131 172 1,206									

3. Incoming Costs-(Default Spread Salary%)				D	ept:23 Legal	
Department	First Incoming	Second Incoming	Legal Svcs	Legal ChargeB	Inspector General	Other
0 External Affairs & Outreach	3,707	110	1,907	165	218	1,527
Subtotal - OBO	26,766	842	13,793	1,196	1,575	11,044
1 City Mayor Admin	18,154	4,219	11,178	969	1,276	8,950
Subtotal - Mayor	18,154	4,219	11,178	969	1,276	8,950
2 Selection	6,934	129	3,529	306	403	2,825
2 Personnel Svcs	8,123	128	4,122	357	471	3,301
Subtotal - Human Resources	15,057	257	7,651	663	874	6,126
3 Legal Svcs	0	554,998	277,280	24,046	31,664	222,008
Inspector General	0	0	0	0	0	0
Subtotal - Legal	0	554,998	277,280	24,046	31,664	222,008
Controller Fin Svcs	0	21,111	10,547	915	1,204	8,445
Subtotal - City Controller's	0	21,111	10,547	915	1,204	8,445
Records Mgt	0	48,536	24,249	2,103	2,769	19,415
Subtotal - HPD Police Records	0	48,536	24,249	2,103	2,769	19,415
) Building Svcs	0	242,194	121,002	10,493	13,818	96,881
) Utilities	0	98,868	49,395	4,284	5,641	39,549
Real Estate	0	69,879	34,912	3,028	3,987	27,953
Subtotal - General Services	0	410,941	205,309	17,804	23,445	164,383
- Total Incoming	621,837	1,045,774	833,148	72,250	95,141	667,071
Total Allocated		\$ 16,136,072	\$ 8,048,687	\$ 664,927	\$ 945,634	\$ 6,476,814
			49.88%	4.12%	======================================	40.14%

egal Svcs Allocations					1	Dept:23 Legal	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	5,048.00	9.9029	\$ 745,313	\$ 0	\$ 745,313	\$ 0	\$ 745,313
2 ARA Director Office	3,169.00	6.2168	467,888	0	467,888	0	467,888
0 Office Business Opportunity	412.00	0.8082	60,830	0	60,830	0	60,830
l Mayor	5,406.00	10.6052	798,170	0	798,170	0	798,170
Human Resources	650.00	1.2751	95,969	0	95,969	0	95,969
Legal	3,759.00	7.3742	554,998	0	554,998	0	554,998
City Controller's Office	346.00	0.6788	51,085	0	51,085	5,557	56,642
Health Administration	4,328.00	8.4904	639,008	0	639,008	69,511	708,519
Planning & Dev Admin	386.00	0.7572	56,991	0	56,991	6,199	63,190
HPW Admin Indirect	2,185.00	4.2864	322,605	0	322,605	35,093	357,698
General Services	2,395.00	4.6984	353,610	0	353,610	38,466	392,076
City Secretary	387.00	0.7592	57,139	0	57,139	6,216	63,355
City Council	201.00	0.3943	29,677	0	29,677	3,228	32,905
Police	4,247.00	8.3315	627,049	0	627,049	68,210	695,259
Dept of Neighborhoods	1,988.00	3.9000	293,519	0	293,519	31,929	325,448
Fire	800.00	1.5694	118,116	0	118,116	12,849	130,965
Municipal Court	262.00	0.5140	38,683	0	38,683	4,208	42,891
Solid Waste	294.00	0.5768	43,408	0	43,408	4,722	48,130
Houston Airport System (HAS)	280.00	0.5493	41,341	0	41,341	4,497	45,838
Housing & Community Dev	828.00	1.6243	122,250	0	122,250	13,298	135,548
Library	725.00	1.4223	107,043	0	107,043	11,644	118,687
Parks & Recreation	1,293.00	2.5365	190,905	0	190,905	20,767	211,672
Fleet Management	128.00	0.2511	18,899	0	18,899	2,056	20,955
ARA Parking	160.00	0.3139	23,623	0	23,623	2,570	26,193
HPW Bldg Insp	125.00	0.2452	18,456	0	18,456	2,008	20,464
HPW Stormwater	146.00	0.2864	21,556	0	21,556	2,345	23,901
HPW Water & Sewer	600.00	1.1770	88,587	0	88,587	9,636	98,223
HPW Other	6,407.00	12.5689	945,963	0	945,963	102,901	1,048,864
CIP Sal Rec RE	1,757.00	3.4468	259,413	0	259,413	28,219	287,632
HEC	87.00	0.1707	12,845	0	12,845	1,397	14,242
HITS Other	1,561.00	3.0623	230,474	0	230,474	25,071	255,545
Other	615.00	1.2065	90,802	0	90,802	9,877	100,679
Subtotal	50,975.00	100.0000	7,526,215	0	7,526,215	522,472	8,048,687
Direct Bills					0		0
Total					\$7,526,215		\$ 8,048,687

Basis Units: Number of Legal staff hours per department Source: Legal Staffing Report

egal Chargebacks Allocations						Dept:23 Legal	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
Houston Airport System (HAS)	95,020	20.8896	\$ 129,436	95,020-	\$ 34,416	\$ 9,465	\$ 43,881
Planning & Dev Spec Rev	304,243	66.8860	414,438	304,243-	110,195	30,305	140,500
HPW Water & Sewer	55,605	12.2244	75,745	55,605-	20,140	5,539	25,679
Subtotal	454,868	100.0000	619,619	454,868-	164,751	45,308	210,059
Direct Bills					454,868		454,868
Total					\$619,619		\$ 664,927

Basis Units: HPW Legal chargebacks by area Source: Legal Chargeback Report

nspector General Allocations					1	Dept:23 Legal	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	2.90	2.9000	\$ 25,693	\$ 0	\$ 25,693	\$ 0	\$ 25,693
2 ARA Director Office	1.45	1.4500	12,847	0	12,847	0	12,847
Office Business Opportunity	0.72	0.7200	6,379	0	6,379	0	6,379
Mayor	2.17	2.1700	19,226	0	19,226	0	19,226
Human Resources	1.09	1.0900	9,657	0	9,657	0	9,657
Legal	0.36	0.3600	3,189	0	3,189	0	3,189
HPW Admin Indirect	21.74	21.7400	192,610	0	192,610	14,206	206,816
0 General Services	2.90	2.9000	25,693	0	25,693	1,895	27,588
7 City Council	0.36	0.3600	3,189	0	3,189	235	3,424
9 Dept of Neighborhoods	0.72	0.7200	6,379	0	6,379	470	6,849
Fire	20.29	20.2900	179,763	0	179,763	13,258	193,021
Municipal Court	0.72	0.7200	6,379	0	6,379	470	6,849
Solid Waste	7.61	7.6100	67,422	0	67,422	4,973	72,395
Houston Airport System (HAS)	4.36	4.3600	38,628	0	38,628	2,849	41,477
Housing & Community Dev	4.35	4.3500	38,540	0	38,540	2,842	41,382
Library	5.43	5.4300	48,108	0	48,108	3,548	51,656
Parks & Recreation	2.90	2.9000	25,693	0	25,693	1,895	27,588
Health Department	5.80	5.8000	51,386	0	51,386	3,790	55,176
Fleet Management	2.90	2.9000	25,693	0	25,693	1,895	27,588
HPW Water & Sewer	7.25	7.2500	64,233	0	64,233	4,737	68,970
HEC	3.26	3.2600	28,883	0	28,883	2,130	31,013
HITS Other	0.36	0.3600	3,189	0	3,189	235	3,424
Other	0.36	0.3600	3,189	0	3,189	235	3,424
Subtotal	100.00	100.0000	885,968	0	885,968	59,666	945,634
Direct Bills					0		0
Total					\$885,968		\$ 945,634

Basis Units: % of complaints investigated Source: Complaint Report

All	ocation Summary						
	Department	Legal Svcs	Legal ChargeB	Inspector General	Other	Total	
0	Direct Billed	\$0	\$ 454,868	\$0	\$0	\$ 454,868	
04	Finance Dir Office	745,313	0	25,693	0	771,006	
12	ARA Director Office	467,888	0	12,847	0	480,735	
20	Office Business Opportunity	60,830	0	6,379	0	67,209	
21	Mayor	798,170	0	19,226	0	817,396	
22	Human Resources	95,969	0	9,657	0	105,626	
23	Legal	554,998	0	3,189	0	558,187	
24	City Controller's Office	56,642	0	0	0	56,642	
25	Health Administration	708,519	0	0	0	708,519	
26	Planning & Dev Admin	63,190	0	0	0	63,190	
27	HPW Admin Indirect	357,698	0	206,816	0	564,514	
30	General Services	392,076	0	27,588	0	419,664	
31	HEC	14,242	0	31,013	0	45,255	
36	City Secretary	63,355	0	0	0	63,355	
	City Council	32,905	0	3,424	0	36,329	
	Police	695,259	0	0	0	695,259	
39		325,448	0	6,849	0	332,297	
	Fire	130,965	0	193,021	0	323,986	
	Municipal Court	42,891	0	6,849	0	49,740	
42		48,130	0	72,395	0	120,525	
43		45,838	43,881	41,477	0	131,196	
	Housing & Community Dev	135,548	0	41,382	ů 0	176,930	
	Library	118,687	0	51,656	0	170,343	
46	_	211,672	0	27,588	0	239,260	
47		0	0	55,176	0	55,176	
49	-	20,955	0	27,588	0	48,543	
51		20,555	140,500	27,500	0	140,500	
	ARA Parking	26,193	140,500	0	0	26,193	
	HPW Bldg Insp	20,464	0	0	0	20,464	
		23,901	0	0	0	23,901	
67 69		98,223	25,679	68,970	0	192,872	
69 71		98,223 1,048,864	25,679	68,970	0	1,048,864	
	CIP Sal Rec RE	287,632	0	0	0	287,632	
	HITS Other		0		0		
		255,545	0	3,424		258,969	
90	Other	100,679	U	3,424	0	104,103	
	Total	\$ 8,048,689	\$ 664,928	\$ 945,631	\$ 0	\$ 9,659,248	

CONTROLLER'S OFFICE FUNCTION AND ALLOCATION BASIS

The Office of the City Controller fulfills the fiscal responsibilities through six divisions: Executive, Financial Reporting, Audit, Treasury, Operations and Technical Services, and Administration. The City Controller's Office oversees the debt obligation and disbursement of City funds, provides timely and accurate financial reporting and accounting, manages the City's cash and investments, manages the servicing and retirement of the City's debt and performs audits/reviews of City programs and activities. The transactions used for allocation include all cash receipt, payroll, purchasing, and adjusting journal entry transaction types. The activities of the City Controller's Office are identified and allocated as follows:

- **Controller's Financial Services** Costs of providing the City with the independent audit and financial reporting services are allocated based on the total number of revenue, expenditure, and purchasing transactions per department.
- **Treasury** Costs of the City Controller's treasury activities are allocated based on all fund's total operating expenditures.

epartment Costs						Dept:24 City Controllers Office
Department		Amount	General Admin	Controller Fin Svcs	Controller Treasury	
Personnel Costs						
Salaries	S1	4,563,279	851,716	3,083,534	628,029	
Salary % Split			18.66%	67.57%	13.76%	
Benefits	Р	2,185,314	365,928	1,519,531	299,856	
Subtotal - Personnel Costs	_	6,748,593	1,217,645	4,603,065	927,885	
Services & Supplies Cost						
Supplies	P	45,461	26,953	13,272	5,236	
Services	P	1,020,122	524,162	312,467	183,493	
Subtotal - Services & Supplies	-	1,065,583	551,115	325,739	188,729	
Department Cost Total		7,814,176	1,768,760	4,928,805	1,116,615	
Adjustments to Cost	_					
Subtotal - Adjustments			0	0	0	
Total Costs After Adjustments		7,814,176	1,768,760	4,928,805	1,116,615	
General Admin Distribution			1,768,760-	1,469,470	299,290	
Grand Total	_	\$ 7,814,176		\$ 6,398,274	\$ 1,415,904	
					not allocated	

B. Incoming Costs-(Default Spread Salary%)

Dept:24 City Controllers Office

	Department	First Incoming	Second Incoming	Controller Fin Svcs	Controller Treasury
1	City Hall	\$ 78,303	\$ 0	\$ 65,053	\$ 13,250
-	Subtotal - Building Depn	78,303	0	65,053	13,250
2	Equip Deprec	0	0	0	0
	Subtotal - Equipment Depn	0	0	0	0
3	Insurance Retirees	178,920	444	149,014	30,350
3	Memberships	1,373	3	1,144	233
3	Consulting Services	70	0	58	12
3	Other Misc	806	2	671 150,888	137 30,732
	Subtotal - Non-Dept-Gen Gov	181,169	450	150,888	30,732
5	Financial Plg & Analysis	4,249	214	3,708	755
	Subtotal - Fin Plg & Analysis	4,249	214	3,708	755
7	Gen Acctng	2,722	183	2,414	492
7 7	Fixed Assets Auditing Svcs	1,064 2,302	70 0	942 1,912	192 390
	Fin Operations	691	44	610	124
÷.	Subtotal - Fin Reporting & Ops	6,779	297	5,878	1,197
8	Internal Controls	0	0	0	0
	Subtotal - Fin Int Controls	0	0	0	0
9	Cost Accounting	559	32	491	100
9	Trust Funds Mgmt (TFM)	602	32	530	108
-	Subtotal - Fin Grants	1,161	68	1,021	208
10	Perf Mgmt Svcs	707	39	620	126
	Subtotal - Fin Perform Mgmt	707	39	620	126
11	Purchasing	24,184	1,542	21,373	4,353
	Subtotal - Fin SPD	24,184	1,542	21,373	4,353
	Mailroom	5,891	399	5,226	1,064
	Records	1,595	99	1,407	287
14	3-1-1 Svcs Subtotal - ARA Operations	2,264 9,750	147 645	2,003 8,636	408 1,759
	Sabesear man operations	2,,50	015	0,000	1,100
15	Payroll Svcs	9,799	484	8,543	1,740
	Subtotal - ARA Payroll Svcs	9,799	484	8,543	1,740
1 -7	Entownyico Anni	0	0	0	0
	Enterprise Appl IT ERP	0	0	0	0 0
± /	Subtotal - HITS EAS	0	0	0	0
		Ŭ	5	Ŭ	Ŭ
	Client Svcs	0	0	0	0
	NW Data	0	0	0	0
	NW Voice	0	0	0	0
18	Enterprise Optns Subtotal - HITS EIS	0 0	0 0	0 0	0 0
	Subcocal - HIIS EIS	U	U	U	U
20	Certification	3,053	90	2,611	532
	Contract Compliance	2,510	81	2,153	438
20	Reporting & Analytics	732	22	626	128

B. Incoming Costs-(Default Spread Salary%)

Dept:24 City Controllers Office

Department	First Incoming	Second Incoming	Controller Fin Svcs	Controller Treasury
20 External Affairs & Outreach	1,811	54	1,549	316
Subtotal - OBO	8,106	247	6,940	1,413
21 City Mayor Admin	8,870	2,062	9,082	1,850
Subtotal - Mayor	8,870	2,062	9,082	1,850
22 Selection	743	14	629	128
22 Personnel Svcs	3,969	63	3,349	682
Subtotal - Human Resources	4,712	76	3,978	810
23 Legal Svcs	51,085	5,557	47,058	9,584
Subtotal - Legal	51,085	5,557	47,058	9,584
24 Controller Fin Svcs	0	13,965	11,602	2,363
Subtotal - City Controller's	0	13,965	11,602	2,363
30 Building Svcs	0	84,193	69,947	14,246
30 Utilities	0	34,369	28,553	5,816
30 Real Estate	0	17,026	14,145	2,881
Subtotal - General Services	0	135,588	112,645	22,943
Total Incoming	388,874	161,234	457,025	93,083
C. Total Allocated		\$ 8,364,284	\$ 6,855,299	\$ 1,508,987
			81.96%	18.04%

Controller Fin Svcs Allocations Dept:24 City Controllers Office									
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total		
Non-Departmental-Gen Gov	52,290	2.6103	\$ 175,447	\$ 0	\$ 175,447	\$ 0	\$ 175,447		
Finance Dir Office	1,979	0.0988	6,640	0	6,640	0	6,640		
Finance Financial Plg & Analys	443	0.0221	1,486	0	1,486	0	1,486		
Finance City Council	605	0.0302	2,030	0	2,030	0	2,030		
Finance Reporting & Ops	1,773	0.0885	5,949	0	5,949	0	5,949		
Finance Internal Controls	0	0.0000	0	0	0	0	0		
Finance Grants	719	0.0359	2,412	0	2,412	0	2,412		
Finance Rev Perform Mgmnt	318	0.0159	1,067	0	1,067	0	1,067		
Finance Strat Purchasing	715	0.0357	2,399	0	2,399	0	2,399		
ARA Director Office	4,183	0.2088	14,035	0	14,035	0	14,035		
ARA Financial Services	451	0.0225	1,513	0	1,513	0	1,513		
ARA Operations	4,539	0.2266	15,230	0	15,230	0	15,230		
ARA Payroll Services	687	0.0343	2,305	0	2,305	0	2,305		
Office Business Opportunity	4,336	0.2165	14,548	0	14,548	0	14,548		
Mayor	5,163	0.2577	17,323	0	17,323	0	17,323		
Human Resources	50,679	2.5299	170,041	0	170,041	0	170,041		
Legal	6,292	0.3141	21,111	0	21,111	0	21,111		
Legal City Controller's Office	6,292 4,162	0.2078	13,965	0	13,965	0	13,965		
-				0					
Health Administration	19,347	0.9658	64,914	0	64,914	1,390	66,304		
Planning & Dev Admin	1,665	0.0831	5,587	0	5,587	120	5,707		
CIP Sal Rec HPW	2,887	0.1441	9,687		9,687	207	9,894		
HPD Police Records	1,213	0.0606	4,070	0	4,070	87	4,157		
General Services	36,257	1.8099	121,652	0	121,652	2,606	124,258		
Finance Public Fin	401	0.0200	1,345	0	1,345	29	1,374		
Finance Treasury	1,591	0.0794	5,338	0	5,338	114	5,452		
ARA Regulatory	1,668	0.0833	5,597	0	5,597	120	5,717		
City Secretary	1,675	0.0836	5,620	0	5,620	120	5,740		
City Council	25,924	1.2941	86,982	0	86,982	1,863	88,845		
Police	196,670	9.8177	659,880	0	659,880	14,134	674,014		
Dept of Neighborhoods	7,166	0.3577	24,044	0	24,044	515	24,559		
Fire	173,127	8.6424	580,887	0	580,887	12,442	593,329		
Municipal Court	20,106	1.0037	67,461	0	67,461	1,445	68,906		
Solid Waste	38,003	1.8971	127,510	0	127,510	2,731	130,241		
Houston Airport System (HAS)	113,265	5.6541	380,034	0	380,034	8,140	388,174		
Housing & Community Dev	57,815	2.8861	193,985	0	193,985	4,155	198,140		
Library	17,064	0.8518	57,254	0	57,254	1,226	58,480		
Parks & Recreation	91,902	4.5877	308,355	0	308,355	6,605	314,960		
Health Department	213,017	10.6337	714,728	0	714,728	15,309	730,037		
Convention & Entertainment	1,690	0.0844	5,670	0	5,670	121	5,791		
Fleet Management	185,580	9.2641	622,670	0	622,670	13,337	636,007		
Planning & Dev Other	3,190	0.1592	10,703	0	10,703	229	10,932		
Planning & Dev Spec Rev	6,927	0.3458	23,242	0	23,242	498	23,740		
General Debt	6,539	0.3264	21,940	0	21,940	470	22,410		
Finance Other	14,726	0.7351	49,410	0	49,410	1,058	50,468		
ARA Insurance	1,416	0.0707	4,751	0	4,751	102	4,853		
ARA BARC	12,920	0.6450	43,350	0	43,350	929	44,279		
ARA Parking	17,138	0.8555	57,502	0	57,502	1,232	58,734		
ARA Other	11,858	0.5919	39,787	0	39,787	852	40,639		
IT Public Services	11,050	0.0000	0	0	0	0	40,039		
				0		411			
Legal Insurance	5,718	0.2854	19,185	0	19,185		19,596		
Legal Wkr Comp	1,022	0.0510	3,429		3,429	73	3,502		
Mayor Cable TV	2,171	0.1084	7,284	0	7,284	156	7,440		
Mayor Other	17,604	0.8788	59,066	0	59,066	1,265	60,331		
TIRZ	1,495	0.0746	5,016	0	5,016	107	5,123		
HR Health Benefits HR Long Term Disability	141,865	7.0818	475,994	0	475,994	10,195	486,189		
	75	0.0037	252	0	252	5	257		

ontroller Fin Svcs Allocations					1	Dept:24 City Cont:	rollers Office
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
6 HPW Bldg Insp	39,929	1.9932	133,972	0	133,972	2,870	136,842
7 HPW Stormwater	18,158	0.9064	60,925	0	60,925	1,305	62,230
8 HPW DDSR	41,372	2.0653	138,814	0	138,814	2,973	141,787
9 HPW Water & Sewer	183,029	9.1367	614,110	0	614,110	13,154	627,264
0 HPW Houston Transtar	2,971	0.1483	9,968	0	9,968	214	10,182
1 HPW Other	34,596	1.7270	116,079	0	116,079	2,486	118,565
2 Houston Permit Center	7,724	0.3856	25,916	0	25,916	555	26,471
3 CIP S/R Planning	2	0.0001	7	0	7	0	7
4 CIP Sal Rec RE	1,233	0.0616	4,137	0	4,137	89	4,226
5 CIP S/R Engrg	1,449	0.0723	4,862	0	4,862	104	4,966
5 CIP S/R Constr	1,680	0.0839	5,637	0	5,637	121	5,758
7 CIP S/R Eng/Const	1,984	0.0990	6,657	0	6,657	143	6,800
B CIP S/R Geo/Env	580	0.0290	1,946	0	1,946	42	1,988
CIP S/R Other	7,339	0.3664	24,624	0	24,624	527	25,151
CIP S/R GSD	1,585	0.0791	5,318	0	5,318	114	5,432
HEC	6,384	0.3187	21,420	0	21,420	459	21,879
Hurricane Ike Aid & Recovery	99	0.0049	332	0	332	7	339
2 ARRA Reimbursement Fund	266	0.0133	893	0	893	19	912
3 HR-W.C.	16,004	0.7989	53,698	0	53,698	1,150	54,848
4 HITS Other	44,355	2.2142	148,823	0	148,823	3,188	152,011
5 Legal Other	455	0.0227	1,527	0	1,527	33	1,560
Subtotal	2,003,225	100.0000	6,721,347	0	6,721,347	133,952	6,855,299
Direct Bills					0		0
Total					\$6,721,347		\$ 6,855,299

Basis Units: Number of rev, exp, & purch transactions per dept Source: COH Transaction Report

Allocation Summary

Dept:24 City Controller's Office

	Department	Controller Fin Svcs	Controller Treasury	Total
0	Direct Billed	\$0	\$0	\$0
03	Non-Departmental-Gen Gov	پې 175,447	\$U 0	پې 175,447
03	Finance Dir Office	6,640	0	6,640
	Finance Financial Plg & Analys	1,486	0	1,486
06	Finance City Council	2,030	0	2,030
	Finance Reporting & Ops	5,949	0	5,949
08	Finance Internal Controls	0	0	0
09	Finance Grants	2,412	0	2,412
	Finance Rev Perform Mgmnt	1,067	0	1,067
	Finance Strat Purchasing	2,399	0	2,399
	ARA Director Office		0	
		14,035		14,035
13	ARA Financial Services	1,513	0	1,513
	ARA Operations	15,230	0	15,230
	ARA Payroll Services	2,305	0	2,305
20	Office Business Opportunity	14,548	0	14,548
21	Mayor	17,323	0	17,323
22	Human Resources	170,041	0	170,041
23	Legal	21,111	0	21,111
24	City Controller's Office	13,965	0	13,965
25	Health Administration	66,304	0	66,304
26	Planning & Dev Admin	5,707	0	5,707
28	CIP Sal Rec HPW	9,894	0	9,894
29	HPD Police Records	4,157	0	4,157
30	General Services	124,258	0	124,258
31	HEC	21,879	0	21,879
33	Finance Public Fin	1,374	0	1,374
34	Finance Treasury	5,452	0	5,452
35	ARA Regulatory	5,717	0	5,717
36	City Secretary	5,740	0	5,740
	City Council	88,845	0	88,845
38	Police	674,014	0	674,014
39	Dept of Neighborhoods	24,559	0	24,559
40	Fire	593,329	0	593,329
			0	
	Municipal Court	68,906		68,906
42	Solid Waste	130,241	0	130,241
43	Houston Airport System (HAS)	388,174	0	388,174
44	Housing & Community Dev	198,140	0	198,140
	Library	58,480	0	58,480
	Parks & Recreation	314,960	0	314,960
47	Health Department	730,037	0	730,037
48	Convention & Entertainment	5,791	0	5,791
49	Fleet Management	636,007	0	636,007
50	Planning & Dev Other	10,932	0	10,932
51	Planning & Dev Spec Rev	23,740	0	23,740
52	General Debt	22,410	0	22,410
53	Finance Other	50,468	0	50,468
54	ARA Insurance	4,853	0	4,853
55	ARA BARC	44,279	0	44,279
56	ARA Parking	58,734	0	58,734
	ARA Other	40,639	0	40,639
	IT Public Services	0	0	0
	Legal Insurance	19,596	0	19,596
	Legal Wkr Comp	3,502	0	3,502
	Mayor Cable TV	7,440	0	7,440
	Mayor Other	60,331	0	60,331
	TIRZ	5,123	0	5,123
	HR Health Benefits	486,189	0	486,189
<u> </u>		100,100	Ŭ	100,100

Allocation Summary

Dept:24 City Controller's Office

Department		Controller Fin Svcs	Controller Treasury	Total
65 HR Long Term Disal	oility	257	0	257
66 HPW Bldg Insp		136,842	0	136,842
67 HPW Stormwater		62,230	0	62,230
58 HPW DDSR		141,787	0	141,787
69 HPW Water & Sewer		627,264	0	627,264
70 HPW Houston Transt	tar	10,182	0	10,182
71 HPW Other		118,565	0	118,565
72 Houston Permit Cer	nter	26,471	0	26,471
73 CIP S/R Planning		7	0	7
74 CIP Sal Rec RE		4,226	0	4,226
75 CIP S/R Engrg		4,966	0	4,966
76 CIP S/R Constr		5,758	0	5,758
77 CIP S/R Eng/Const		6,800	0	6,800
78 CIP S/R Geo/Env		1,988	0	1,988
79 CIP S/R Other		25,151	0	25,151
80 CIP S/R GSD		5,432	0	5,432
91 Hurricane Ike Aid	& Recovery	339	0	339
92 ARRA Reimbursement	: Fund	912	0	912
93 HR-W.C.		54,848	0	54,848
94 HITS Other		152,011	0	152,011
95 Legal Other		1,560	0	1,560
Total		\$ 6,855,298	\$ 0	\$ 6,855,298

HOUSTON HEALTH DEPARTMENT - ADMINISTRATION FUNCTION AND ALLOCATION BASIS

The Houston Health Department promotes and protects the general health and well-being of the residents of Houston through the administration of programs and activities in accordance with applicable laws and regulations and best practice of public health. Administration costs are allocated directly through the General Fund.

A. Department Costs

Dept:25 Health Administration

Department		Amount	General Admin	Health Admin
Personnel Costs				
Salaries	S1	3,580,076	0	3,580,076
Salary % Split			.00%	100.00%
Benefits	S	2,326,331	0	2,326,331
Subtotal - Personnel Costs		5,906,407	0	5,906,407
Services & Supplies Cost				
Supplies	S	302,232	0	302,232
Services	S	7,513,193	0	7,513,193
Drainage Chg	D	86,044	0	0
Pmt Chg	D	19,127	0	0
Intergov Exp-1115	D	0	0	0
Subtotal - Services & Supplies		7,920,596	0	7,815,425
Department Cost Total		13,827,003	0	13,721,832
Adjustments to Cost				
Drainage Chg	D	86,044-	0	0
Pmt Chg	D	19,127-	0	0
Intergov Exp-1115	D	0	0	0
Subtotal - Adjustments		105,171-	0	0
Total Costs After Adjustments		13,721,832	0	13,721,832
General Admin Distribution		0		0
Grand Total		\$ 13,721,832		\$ 13,721,832

B. Incoming Costs-(Default Spread Salary%)

Dept:25 Health Administration

	Department	First Incoming	Second Incoming	Health Admin
2	Equip Deprec	\$ 49,911	\$ 0	\$ 49,911
	Subtotal - Equipment Depn	49,911	0	49,911
3	Insurance Retirees	158,746	394	159,140
3	Memberships	1,218	3	1,221
3	Consulting Services	325	1	326
3	Other Misc	1,426	4	1,430
	Subtotal - Non-Dept-Gen Gov	161,715	402	162,117
5	Financial Plg & Analysis	19,749	995	20,744
	Subtotal - Fin Plg & Analysis	19,749	995	20,744
7	Gen Acctng	12,653	852	13,505
7	Fixed Assets	34,912	2,285	37,197
7	Auditing Svcs	10,701	0	10,701
7	Fin Operations	1,223	77	1,300
	Subtotal - Fin Reporting & Ops	59,489	3,214	62,703
8	Internal Controls	0	0	0
0	Subtotal - Fin Int Controls	0	0	0
		0	v	U
9	Cost Accounting	989	57	1,046
9	Trust Funds Mgmt (TFM)	1,065	64	1,129
	Subtotal - Fin Grants	2,054	121	2,175
				1 005
10	Perf Mgmt Svcs	1,251	69	1,320
	Subtotal - Fin Perform Mgmt	1,251	69	1,320
11	Purchasing	15,274	974	16,248
	Subtotal - Fin SPD	15,274	974	16,248
		10,211	27.1	10,210
14	Records	1,411	87	1,498
_	Subtotal - ARA Operations	1,411	87	1,498
15	Payroll Svcs	8,668	428	9,096
	Subtotal - ARA Payroll Service	8,668	428	9,096
10		2	<u>_</u>	<u>_</u>
17	IT ERP	0	0	0
	Subtotal - HITS EAS	0	0	0
18	Client Svcs	0	0	0
	NW Data	0	0	0
	NW Voice	0	0	0
	NW VOICE Enterprise Optns	0	0	0
τø	Enterprise Optns Subtotal - HITS EIS	0	0	0
	SUDLOLAI - HITS EIS	U	U	U
19	IT Radio Svcs	0	0	0
	Subtotal - HITS Radio	0	0	0
	Certification	2,701	80	2,781
20	External Affairs & Outreach	1,602	47	1,649
	Subtotal - OBO	4,303	127	4,430
21	City Mayor Admin	7,847	1,824	9,671
6 L	Subtotal - Mayor	7,847	1,824	9,671
	Subcooki Hayor	/,01/	1,021	2,011

B. Incoming Costs-(Default Spread Salary%)

Dept:25 Health Administration

Department	First Incoming	Second Incoming	Health Admin
22 Personnel Svcs Subtotal - Human Resources	3,511 3,511	55 55	3,566 3,566
Subtotal - Human Resources	3,511	55	5,500
23 Legal Svcs	639,008	69,511	708,519
Subtotal - Legal	639,008	69,511	708,519
24 Controller Fin Svcs	64,914	1,390	66,304
Subtotal - City Controller's	64,914	1,390	66,304
30 Real Estate	0	440,292	440,292
Subtotal - General Services	0	440,292	440,292
Total Incoming	1,039,105	519,490	1,558,595
C. Total Allocated		\$ 15,280,427	\$ 15,280,427
			100.00%

Health Admin Allocations Dept:25 Health Administration										
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total			
Health Department	100	100.0000	\$ 14,760,937	\$ 0	\$ 14,760,937	\$ 519,490	\$ 15,280,427			
Subtotal	100	100.0000	14,760,937	0	14,760,937	519,490	15,280,427			
Direct Bills					0		0			
Total					\$14,760,937		\$ 15,280,427			

Basis Units: Direct allocation to Health Department Source: Direct Allocation

Allocation Summary			Dept:25 Health Administration
Department	Health Admin	Total	
0 Direct Billed 47 Health Department	\$0 15,280,427	\$0 15,280,427	
Total	\$ 15,280,427	\$ 15,280,427	

PLANNING AND DEVELOPMENT - ADMINISTRATION FUNCTION AND ALLOCATION BASIS

The Planning and Development Department is responsible for: comprehensive; strategic and long-range land use and transportation planning; reviewing subdivision and development plats; and development and maintenance of the citywide Geographic Information System (GIS). Additionally, the department's responsibilities include the Houston Office of Preservation, and community engagement. The costs of the Planning and Development administration are allocated to Planning and Development Other and Planning Special Revenue Fund. In order to calculate and allocate in a more equitable manner, fifty percent of Planning and Development Administration costs are to be allocated based on departmental total expenditures and the remaining fifty percent of the costs will be allocated based on the number of FTE positions.

A. Department Costs

Department		Amount	General Admin	Planning Admin- FTEs	Planning Admin- Expenditures
Personnel Costs					
Salaries	S1	748,335	0	374,168	374,168
Salary % Split			.00%	50.00%	50.00%
Benefits	S	338,329	0	169,165	169,165
Subtotal - Personnel Costs		1,086,664	0	543,332	543,332
Services & Supplies Cost					
Supplies	S	1,083	0	542	542
Services	S	320,125	0	160,063	160,063
Subtotal - Services & Supplies		321,208	0	160,604	160,604
Department Cost Total		1,407,872	0	703,936	703,936
Adjustments to Cost					
Subtotal - Adjustments			0	0	0
Total Costs After Adjustments		1,407,872	0	703,936	703,936
General Admin Distribution			0	0	0
Grand Total		\$ 1,407,872		\$ 703,936	\$ 703,936

B. Incoming Costs-(Default Spread Salary%)

	Department	First Incoming	Second Incoming	Planning Admin- FTEs	Planning Admin- Expenditures	
3	Insurance Retirees	\$ 28,651	\$ 71	\$ 14,361	\$ 14,361	
3	Memberships	220	1	110	110	
3	Consulting Services	28	0	14	14	
3	Other Misc	145	0	73	73	
3	Walker Rent	0	0	0	0	
	Subtotal - Non-Dept-Gen Gov	29,044	72	14,558	14,558	
5	Financial Plg & Analysis	1,700	86	893	893	
	Subtotal - Fin Plg & Analysis	1,700	86	893	893	
7	Gen Acctng	1,089	73	581	581	
7	Fixed Assets	1,277	84	680	680	
7	Auditing Svcs	921	0	461	461	
7		125	8	66	66	
	Subtotal - Fin Reporting & Ops	3,412	165	1,788	1,788	
8	Internal Controls	0	0	0	0	
	Subtotal - Fin Int Controls	0	0	0	0	
9	Cost Accounting	101	6	53	53	
9	Trust Funds Mgmt (TFM)	108	6	57	57	
	Subtotal - Fin Grants	209	12	111	111	
10	Perf Mgmt Svcs	127	7	67	67	
	Subtotal - Fin Perform Mgmt	127	7	67	67	
11	Purchasing	424	27	226	226	
	Subtotal - Fin SPD	424	27	226	226	
14	Mailroom	9,072	615	4,843	4,843	
14	Records	255	16	135	135	
14	3-1-1 Svcs	5,105	331	2,718	2,718	
	Subtotal - ARA Operations	14,432	962	7,697	7,697	
15	Payroll Svcs	1,564	77	821	821	
	Subtotal - ARA Payroll Svcs	1,564	77	821	821	
17	Enterprise Appl	0	0	0	0	
17	IT ERP	0	0	0	0	
	Subtotal - HITS EAS	0	0	0	0	
18	Client Svcs	0	0	0	0	
	NW Data	0	0	0	0	
	NW Voice	0	0	0	0	
	Enterprise Optns	0	0	0	0	
	Subtotal - HITS EIS	0	0	0	0	
20	Certification	487	14	251	251	
	Contract Compliance	5,021	162	2,592	2,592	
	External Affairs & Outreach	289	9	149	149	
	Subtotal - OBO	5,797	185	2,991	2,991	
21	City Mayor Admin	1,416	329	873	873	

B. Incoming Costs-(Default Spread Salary%)

Department	First Incoming	Second Incoming	Planning Admin- FTEs	Planning Admin- Expenditures
22 Selection	433	8	221	221
22 Personnel Svcs	634	10	322	322
Subtotal - Human Resources	1,067	18	543	543
23 Legal Svcs *	56,991	6,199	31,595	31,595
23 Inspector General	0	0	0	0
Subtotal - Legal	56,991	6,199	31,595	31,595
24 Controller Fin Svcs	5,587	120	2,853	2,853
Subtotal - City Controller's	5,587	120	2,853	2,853
30 Real Estate	0	23,465	11,733	11,733
Subtotal - General Services	0	23,465	11,733	11,733
Total Incoming	121,770	31,724	76,747	76,747
C. Total Allocated		\$ 1,561,366	\$ 780,683	\$ 780,683
			50.00%	========= 50.00%

					Dept:26 Planning	& Dev Admin
Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
29.84	38.6629	\$ 295,702	\$ 0	\$ 295,702	\$ 6,133	\$ 301,835
47.34	61.3371	469,119	0	469,119	9,729	478,848
77.18	100.0000	764,821	0	764,821	15,862	780,683
				0		0
				\$764,821		\$ 780,683
	29.84 47.34	Percent 29.84 38.6629 47.34 61.3371	Percent Allocation 29.84 38.6629 \$ 295,702 47.34 61.3371 469,119	Percent Allocation Billed 29.84 38.6629 \$ 295,702 \$ 0 47.34 61.3371 469,119 0	Percent Allocation Billed Allocation 29.84 38.6629 \$ 295,702 \$ 0 \$ 295,702 47.34 61.3371 469,119 0 469,119 77.18 100.0000 764,821 0 764,821	Percent Allocation Billed Allocation Allocation 29.84 38.6629 \$ 295,702 \$ 0 \$ 295,702 \$ 6,133 47.34 61.3371 469,119 0 469,119 9,729 77.18 100.0000 764,821 0 764,821 15,862 0 0 0 0 0 0

Basis Units: Planning & Dev FTEs

COH FTE Report

lanning Admin - Expenditures Allocations Dept:26 Planning								
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
Planning & Dev Other Planning & Dev Spec Rev	4,342,749 7,169,889	37.7216 62.2784	\$ 288,503 476,318	\$ 0 814,491-	\$ 288,503 338,173-	\$ 5,984 9,879	\$ 294,487 328,294-	
5 - 1								
Subtotal	11,512,638	100.0000	764,821	814,491-	49,670-	15,862	33,808-	
Direct Bills					814,491		814,491	
Total					\$764,821		\$ 780,683	

Basis Units: Planning & Dev FY2021 Expenditures Source: COH Expenditure Report

Allocation Summary

Planning Admin - FTEs	Planning Admin - Expenditures	Total	
\$0	\$ 814,491	\$ 814,491	
301,835	294,487	596,322	
478,848	328,294-	150,554	
\$ 780,683	\$ 780,684	\$ 1,561,367	
	Admin - FTEs \$0 301,835 478,848	Admin - FTEs Admin - Expenditures \$0 \$ 814,491 301,835 294,487 478,848 328,294-	Admin - FTEs Admin - Expenditures \$0 \$ 814,491 \$ 814,491 301,835 294,487 596,322 478,848 328,294- 150,554

HOUSTON PUBLIC WORKS - ADMINISTRATION FUNCTION AND ALLOCATION BASIS

The responsibilities of Houston Public Works – Administration are distributed among the various HPW divisions and funds it supports. The direct costs of Houston Public Works Director are not within the General Fund and are not allocated in this Plan. Only the indirect costs that have been allocated to Houston Public Works – Administration are being allocated. To calculate and allocate in a more equitable manner, fifty percent of the total departmental costs are to be allocated based on departmental total expenditures and the remaining fifty percent of costs will be allocated based on the number of FTE positions in the HPW divisions and funds administered by the Houston Public Works Administration.

A. Department Costs						Dept:27 HPW Admin Indirect
Department		Amount	General Admin	Admin Exp	Admin FTE	
Personnel Costs						
Salaries	S	0	0	0	0	
Salary % Split			.00%	.00%	.00%	
Benefits	S	0	0	0	0	
Subtotal - Personnel Costs		0	0	0	0	
Services & Supplies Cost						
Subtotal - Services & Supplies		0	0	0	0	
Department Cost Total		0	0	0	0	
Adjustments to Cost						
Subtotal - Adjustments			0	0	0	
Total Costs After Adjustments		0	0	0	0	
General Admin Distribution			0	0	0	
Grand Total		0		0	0	

B. Incoming Costs-(Default Spread Custom%)

Dept:27 HPW Admin Indirect

	Department	First	Second	Admin Exp	Admin FTE
		Incoming	Incoming		
14	Mailroom	\$ 765	\$ 52	\$ 408	\$ 408
14	Property	328,189	19,983	174,086	174,086
14	3-1-1 Svcs	628,125	40,747	334,436	334,436
	Subtotal - ARA Operations	957,079	60,782	508,930	508,930
17	Enterprise Appl	0	0	0	0
	Subtotal - HITS EAS	0	0	0	0
	Client Svcs	0	0	0	0
	NW Data	0	0	0	0
18	NW Voice	0	0	0	0
	Subtotal - HITS EIS	0	0	0	0
	Contract Compliance	678,666	21,939	350,303	350,303
	Reporting & Analytics	74,868	2,259	38,564	38,564
20	Dept Services	55,341	1,929	28,635	28,635
	Subtotal - OBO	808,875	26,127	417,501	417,501
22	Selection	1,362	25	694	694
	Subtotal - Human Resources	1,362	25	694	694
	Legal Svcs *	322,605	35,093	178,849	178,849
23	Inspector General	192,610	14,206	103,408	103,408
	Subtotal - Legal	515,215	49,299	282,257	282,257
29	Records Mgmt	0	71,474	35,737	35,737
	Subtotal - HPD Police Records	0	71,474	35,737	35,737
	In-House Renov	0	0	0	0
30	Real Estate	0	132,531	66,266	66,266
	Subtotal - General Services	0	132,531	66,266	66,266
	Total Incoming	2,282,531	340,238	1,311,385	1,311,385
	-		·		
C.	Total Allocated		\$ 2,622,769	\$ 1,311,385	\$ 1,311,385
				50.00%	50.00%

dmin Exp Allocations						Dept:27 HPW Admin	1 Indirect
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
8 CIP Sal Rec HPW	4,646,568	0.6336	\$ 7,231	\$ 0	\$ 7,231	\$ 1,078	\$ 8,309
6 HPW Bldg Insp	67,774,172	9.2420	105,476	0	105,476	15,722	121,198
7 HPW Stormwater	37,443,834	5.1060	58,273	0	58,273	8,686	66,959
8 HPW DDSR	67,216,611	9.1660	104,608	0	104,608	15,593	120,201
9 HPW Water & Sewer	473,355,544	64.5490	736,676	0	736,676	109,810	846,486
0 HPW Houston Transtar	2,468,121	0.3366	3,841	0	3,841	573	4,414
1 HPW Other	34,502,321	4.7049	53,695	0	53,695	8,004	61,699
Houston Permit Center	9,806,818	1.3373	15,262	0	15,262	2,275	17,537
3 CIP S/R Planning	0	0.0000	0	0	0	0	0
4 CIP Sal Rec RE	5,141,071	0.7011	8,001	0	8,001	1,193	9,194
5 CIP S/R Engrg	8,043,181	1.0968	12,517	0	12,517	1,866	14,383
CIP S/R Constr	9,173,641	1.2510	14,277	0	14,277	2,128	16,405
CIP S/R Eng/Const	4,995,299	0.6812	7,774	0	7,774	1,159	8,933
3 CIP S/R Geo/Env	1,014,644	0.1384	1,579	0	1,579	235	1,814
9 CIP S/R Other	7,745,108	1.0562	12,054	0	12,054	1,797	13,851
Subtotal	733,326,933	100.0000	1,141,264	0	1,141,264	170,119	1,311,383
Direct Bills					0		0
Total					\$1,141,264		\$ 1,311,383

Basis Units: HPW FY2021 operating expenditures Source: COH Expenditure Report

dmin FTE Allocations		Dept:27 HPW Admin Indirect					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
28 CIP Sal Rec HPW	40.81	1.0621	\$ 12,121	\$ 0	\$ 12,121	\$ 1,807	\$ 13,928
6 HPW Bldg Insp	589.19	15.3335	174,996	0	174,996	26,085	201,081
7 HPW Stormwater	309.29	8.0492	91,863	0	91,863	13,693	105,556
8 HPW DDSR	468.62	12.1957	139,185	0	139,185	20,747	159,932
9 HPW Water & Sewer	2,123.72	55.2692	630,769	0	630,769	94,023	724,792
0 HPW Houston Transtar	8.54	0.2223	2,536	0	2,536	378	2,914
1 HPW Other	7.52	0.1957	2,234	0	2,234	333	2,567
2 Houston Permit Center	29.04	0.7558	8,625	0	8,625	1,286	9,911
'3 CIP S/R Planning	0.00	0.0000	0	0	0	0	0
4 CIP Sal Rec RE	44.14	1.1487	13,110	0	13,110	1,954	15,064
5 CIP S/R Engrg	63.02	1.6401	18,718	0	18,718	2,790	21,508
6 CIP S/R Constr	66.01	1.7179	19,606	0	19,606	2,922	22,528
7 CIP S/R Eng/Const	25.71	0.6691	7,636	0	7,636	1,138	8,774
78 CIP S/R Geo/Env	10.18	0.2649	3,024	0	3,024	451	3,475
9 CIP S/R Other	56.71	1.4759	16,844	0	16,844	2,511	19,355
Subtotal	3,842.50	100.0000	1,141,267	0	1,141,267	170,119	1,311,386
Direct Bills					0		0
Total					\$1,141,267		\$ 1,311,386

Basis Units: HPW FY2021 FTEs Source: COH FTE Report

Allocation Summary

Dept:27 HPW Admin Indirect

	Department	Admin Exp	Admin FTE	Total
0	Direct Billed	\$0	\$0	\$0
28	CIP Sal Rec HPW	8,309	13,928	22,237
66	HPW Bldg Insp	121,198	201,081	322,279
67	HPW Stormwater	66,959	105,556	172,515
68	HPW DDSR	120,201	159,932	280,133
69	HPW Water & Sewer	846,486	724,792	1,571,278
70	HPW Houston Transtar	4,414	2,914	7,328
71	HPW Other	61,699	2,567	64,266
72	Houston Permit Center	17,537	9,911	27,448
73	CIP S/R Planning	0	0	0
74	CIP Sal Rec RE	9,194	15,064	24,258
75	CIP S/R Engrg	14,383	21,508	35,891
76	CIP S/R Constr	16,405	22,528	38,933
77	CIP S/R Eng/Const	8,933	8,774	17,707
78	CIP S/R Geo/Env	1,814	3,475	5,289
79	CIP S/R Other	13,851	19,355	33,206
	Total	\$ 1,311,383	\$ 1,311,385	\$ 2,622,768
		===========		

CIP COST RECOVERY – HPW ADMINISTRATION FUNCTION AND ALLOCATION BASIS

The City's Capital Improvement Plan (CIP) Cost Recovery Fund was established to account for consulting-type services performed by city employees related to Capital Improvement Projects.

The administration of Houston Public Works provides support services to the Capital Projects division which implements the city's Capital Improvement Plan (CIP) by providing capital projects management services. Divisional costs are not funded within the General Fund. Therefore, the direct departmental administrative costs are not included in the plan for allocation. Only the indirect costs attributable to activities have been allocated based on the number of FTE positions in the HPW cost centers benefiting from the division's services within Fund 1001.

A. Department Costs

Dept:28 CIP Sal Rec HPW

Department		Amount	General Admin	CIP Admin Svcs
Personnel Costs				
Salaries	S	0	0	0
Salary % Split			.00%	.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs	-	0	0	0
Department Cost Total		0	0	0
Adjustments to Cost	-			
Subtotal - Adjustments			0	0
Total Costs After Adjustments		0	0	0
General Admin Distribution			0	0
Grand Total	-	0		0

B. Incoming Costs-(Default Spread Custom%)

Dept:28 CIP Sal Rec HPW

	Department	First Incoming	Second Incoming	CIP Admin Svcs
2	Equip Deprec	\$ 2,862	\$ 0	\$ 2,862
4	Subtotal - Equipment Depreciat	2,862	Ş Ü 0	2,862
3		48	0	48
	Subtotal - Non-Dept-Gen Gov	48	0	48
5	Financial Plg & Analysis	2,947	148	3,095
5	Subtotal - Fin Plg & Analysis	2,947	148	3,095
	5 1			
7	Gen Acctng	1,888	127	2,015
7	Auditing Svcs	1,597	0	1,597
7	Fin Operations	411	26	437
	Subtotal - Fin Reporting & Ops	3,896	153	4,049
9	Cost Accounting	332	19	351
9	Trust Funds Mgmt (TFM)	332	21	351
	Subtotal - Finance Grants	690	41	730
		0.00	**	,50
10	Perf Mgmt Svcs	420	23	443
	Subtotal - Fin Perform Mgmt	420	23	443
11	Purchasing	2,121	135	2,256
	Subtotal - Finance SPD	2,121	135	2,256
1.4	Mar d Tura and		0.170	24,100
	Mailroom Records	32,026 1,297	2,170 80	34,196 1,377
14	Records Subtotal - ARA Operations	33,323	2,250	35,573
	Subsect mer operations	55,525	2,250	55,575
15	Payroll Svcs	24,985-	394	24,591-
	Subtotal - ARA Payroll Svcs	24,985-	394	24,591-
18	Enterprise Optns	0	0	0
	Subtotal - HITS EIS	0	0	0
	Court i fi ant i an	2,482	73	2 555
	Certification Contract Compliance	2,483 384,139-	0	2,556 384,139-
	External Affairs & Outreach	1,474	44	1,518
20	Subtotal - OBO	380,182-	117	380,065-
21	City Mayor Admin	7,215	1,677	8,892
	Subtotal - Mayor	7,215	1,677	8,892
	Selection	6,748	126	6,874
22	Personnel Svcs	3,229	51	3,280
	Subtotal - Human Resources	9,977	177	10,154
24	Controller Fin Svcs	9,687	207	9,894
27	Subtotal - City Control Office	9,687	207	9,894
	······································	-,		-,
27	Admin Exp	7,231	1,078	8,309
27	Admin FTE	12,121	1,807	13,928
	Subtotal - HPW Admin Indirect	19,352	2,885	22,237

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B. Incoming Costs-(Default Spread Custom%)				Dept:28 CIP Sal Rec HPW
Department	First Incoming	Second Incoming	CIP Admin Svcs	
Total Incoming	312,629-	8,208	304,423-	
C. Total Allocated		\$ 304,421	\$ 304,423	

CIP Admin Svcs Allocations Dept:28 CIP Sal Rec HPW Department Units Allocation First Direct Department Second Total Billed Allocation Percent Allocation Allocation 73 CIP S/R Planning 0.00 0.0000 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 74 CIP Sal Rec RE 44.14 16.6083 51,923-1,363 50,560-0 51,923-75 CIP S/R Engrg 63.02 23.7122 74,131-0 1,946 72,185-74,131-76 CIP S/R Constr 66.01 24.8373 77,648-0 77,648-2,039 75,609-77 CIP S/R Eng/Const 25.71 9.6738 30,243-0 30,243-794 29,449-78 CIP S/R Geo/Env 0 10.18 3.8304 11,975-11,975-314 11,661-79 CIP S/R Other 56.71 21.3380 66,709-0 66,709-1,751 64,958-Subtotal 265.77 100.0000 312,629-0 312,629-8,208 304,421-Direct Bills 0 0 Total \$312,629-\$ 304,421 -----_____ _____ ----------_____ -----

Basis Units: Number of FTEs supported in CIP Sal Rec Source: COH FTE Report

Allocation Summary

Dept:28 CIP Sal Rec HPW

	Department	CIP Admin Svcs	Total
0	Direct Billed	\$0	\$0
73	CIP S/R Planning	0	0
74	CIP Sal Rec RE	50,560-	50,560-
75	CIP S/R Engrg	72,185-	72,185-
76	CIP S/R Constr	75,609-	75,609-
77	CIP S/R Eng/Const	29,449-	29,449-
78	CIP S/R Geo/Env	11,661-	11,661-
79	CIP S/R Other	64,958-	64,958-
	Total	\$ 304,422	\$ 304,422

POLICE - RECORDS FUNCTION AND ALLOCATION BASIS

The Records Division of the Police Department provides records management services to other City departments as well as the Police Department. The costs of providing records to other City departments are allocated based on the number of reports provided to each department.

A. Department Costs

Dept:29 HPD Police Records

Department		Amount	General Admin	Records Mgmt
Personnel Costs				
Salaries	S1	3,450,184	0	3,450,184
Salary % Split Benefits	2	1 050 475	.00%	100.00%
BeneIits	S	1,959,475	0	1,959,475
Subtotal - Personnel Costs		5,409,659	0	5,409,659
Services & Supplies Cost				
Supplies	S	2,850	0	2,850
Services	S	2,538	0	2,538
Subtotal - Services & Supplies		5,388	0	5,388
Department Cost Total		5,415,047	0	5,415,047
Adjustments to Cost				
Subtotal - Adjustments			0	0
Total Costs After Adjustments		5,415,047	0	5,415,047
General Admin Distribution			0	0
Grand Total		\$ 5,415,047		\$ 5,415,047

B. Incoming Costs-(Default Spread Salary%)

Dept:29 HPD Police Records

	Department	First Incoming	Second Incoming	Records Mgmt
3	Insurance Retirees	\$ 264,445	\$ 657	\$ 265,102
3	Memberships	2,029	5	2,034
3	Consulting Services	20	0	20
3	Other Misc	558	1	559
	Subtotal - Non-Dept-Gen Gov	267,052	663	267,715
5	Financial Plg & Analysis	1,238	62	1,300
	Subtotal - Fin Plg & Analysis	1,238	62	1,300
7	Gen Acctng	793	53	846
7	Auditing Svcs - General Fund	671	0	671
7		479	30	509
	Subtotal - Fin Reporting & Ops	1,943	84	2,027
8	Internal Controls	0	0	0
	Subtotal - Fin Int Controls	0	0	0
9	Cost Accounting	387	22	409
9	Trust Funds Mgmt (TFM)	417	25	442
-	Subtotal - Fin Grants	804	47	851
10	Perf Mgmt Svcs	490	27	517
- 0	Subtotal - Fin Perform Mgmt	490	27	517
14	Records	2,350	146	2,496
	Subtotal - ARA Operations	2,350	146	2,496
1 5	Payroll Svcs	14,439	713	15,152
10	Subtotal - ARA Payroll Svcs	14,439	713	15,152
	Subtotal AKA Fayloli Sves	11,137	/15	13,132
17	IT ERP	0	0	0
	Subtotal - HITS EAS	0	0	0
18	Enterprise Optns	0	0	0
	Subtotal - HITS EIS	0	0	0
20	Certification	4,499	133	4,632
20	External Affairs & Outreach	2,669	79	2,748
	Subtotal - OBO	7,168	212	7,380
21	City Mayor Admin	13,071	3,038	16,109
	Subtotal - Mayor	13,071	3,038	16,109
22	Personnel Svcs	5,849	92	5,941
	Subtotal - Human Resources	5,849	92	5,941
2.4	Controller Fin Svcs	4,070	87	4,157
	Subtotal - City Controller's	4,070	87	4,157
	Subcour City concreter 5	1,070	37	1,107
	Total Incoming	318,474	5,172	323,646
c.	Total Allocated		\$ 5,738,693	\$ 5,738,693
				100.00%

100.00%

ecords Mgmt Allocations						Dept:29 HPD Polic	e Records
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
23 Legal	146	0.8465	\$ 48,536	\$ 0	\$ 48,536	\$ 0	\$ 48,536
7 HPW Admin Indirect	215	1.2466	71,474	0	71,474	0	71,474
88 Police	22	0.1276	7,314	0	7,314	7	7,321
0 Fire	11	0.0638	3,657	0	3,657	3	3,660
06 Other	16,853	97.7155	5,602,541	0	5,602,541	5,162	5,607,703
Subtotal	17,247	100.0000	5,733,522	0	5,733,522	5,172	5,738,694
Direct Bills					0		0
Total					\$5,733,522		\$ 5,738,694

Basis Units: Number of reports issued per department Source: Police Department Report Allocation Summary

Dept:29 HPD Police Records

	Department	Records Mgmt	Total
0	Direct Billed	\$0	\$0
23	Legal	48,536	48,536
27	HPW Admin Indirect	71,474	71,474
38	Police	7,321	7,321
40	Fire	3,660	3,660
96	Other	5,607,703	5,607,703
	Total	\$ 5,738,694	\$ 5,738,694

GENERAL SERVICES DEPARTMENT FUNCTION AND ALLOCATION BASIS

The General Services Department is comprised of four divisions: Property Management/Environmental; Design and Construction/ In-House Renovation/Real Estate; Security Management; and Financial and Administrative Services. The Financial and Administrative Services supports the core divisions through administering, managing and monitoring the department's finances and reporting of energy resources. The Property Management/ Environmental division provides comprehensive operations, maintenance and environmental services at City owned facilities. Security Management manages security for City buildings. The Design and Construction Division manages the design, construction and renovation of projects included in the city's adopted five-year Capital Improvement Plan for all City departments, except for Aviation. The Houston Public Works Security Division was consolidated with General Services Department Security Management Division. The Real Estate team handles office space lease negotiations citywide and was also moved to the Design & Construction Division.

The identified activities and basis used for cost allocation are as follows:

- Admin/Design Construction Costs related to administration and design construction are allocated based upon Administrative and Design Construction expense per departments served.
- Building Services Costs related to property management and security management are allocated based upon the allocated expenditures to those services to each department served.
- Utilities Utility costs are allocated based upon the amount of utility cost by departments served; which is allocated based on actual usage or consumption at each facility.
- In-house Renovation In-house renovation provides overall management and administrative support for the In-House Renovation Group. Costs are allocated based on total cost by facility per department; expensed in Fund 1003.
- Real Estate Real Estate identifies and implements real estate solutions that meet the City of Houston's unique requirements while minimizing cost and maximizing value. Costs are allocated based on total square footage maintained by General Services Department.
- Building Services Reimbursement Reimbursed costs are allocated based upon the amount of actual costs by departments served. Direct costs have been credited, so that only indirect costs are allocated.
- Other Non-General Fund Non-general fund costs are not allocated.

. Department Costs						Dept:30 Genera
escription		Amount	General Admin	Design & Const	Building Svcs	Utilities
Personnel Costs						
Salaries	S1	10,598,339	897,322	102,910	5,426,325	0
Salary % Split			8.47%	0.97%	51.20%	.00%
Benefits	Р	6,315,426	601,282	48,109	3,335,245	161,428-
Subtotal - Personnel Costs	_	16,913,765	1,498,604	151,019	8,761,570	161,428-
Services & Supplies Cost						
Supplies	Р	2,074,189	14,929	66,663	485,558	142,017
Services	Р	26,590,825	163,405	103,872	11,972,121	9,505,358
N-GF Services	D	106,988,067	0	0	0	0
Credit direct Expenses	Р	2,489,317-	0	0	0	0
Subtotal - Services & Supplies		133,163,764	178,334	170,535	12,457,679	9,647,375
Department Cost Total		150,077,529	1,676,938	321,554	21,219,249	9,485,947
Adjustments to Cost						
N-GF Services	D	106,988,067-	0	0	0	0
Subtotal - Adjustments	D	106,988,067-	0	0	0	0
Total Costs After Adjustments		43,089,462	1,676,938	321,554	21,219,249	9,485,947
General Admin Distribution			1,676,938-	17,789	938,005	0
Grand Total		\$ 43,089,462		\$ 339,343	\$ 22,157,254	\$ 9,485,947

Department Costs						Dept:30 General
cription		Amount	In-House Renov	Real Estate	Building Svcs Reimb	Other Non-GF.
Personnel Costs						
Salaries	S1	10,598,339	258,493	206,607	218,601	3,488,081
Salary % Split			2.44%	1.95%	2.06%	32.91%
Benefits	P	6,315,426	132,429	94,318	119,409	2,146,062
Subtotal - Personnel Costs	_	16,913,765	390,922	300,925	338,010	5,634,143
Services & Supplies Cost						
Supplies	P	2,074,189	167-	0	794	1,364,395
Services	P	26,590,825	97	2,695,459	2,150,513	0
N-GF Services	D	106,988,067	0	0	0	0
Credit direct Expenses	P	2,489,317-	0	0	2,489,317-	0
Subtotal - Services & Supplies	_	133,163,764	70-	2,695,459	338,010-	1,364,395
Department Cost Total		150,077,529	390,852	2,996,384	0	6,998,538
Adjustments to Cost	_					
N-GF Services	D	106,988,067-	0	0	0	0
Subtotal - Adjustments	D	106,988,067-	0	0	0	0
Total Costs After Adjustments		43,089,462	390,852	2,996,384	0	6,998,538
General Admin Distribution			44,684	35,714	37,788	602,956
Grand Total		\$ 43,089,462	\$ 435,536	\$ 3,032,098	\$ 37,788	\$ 7,601,494

B. Incoming Costs-(Default Spread Salary%)					Dept:30 Genera	l Services	
Description	First Incoming	Second Incoming	Design & Const	Building Svcs	Utilities	In-House Renov	Real Estate
1 City Hall	\$ 5,216	\$ 0	\$ 55	\$ 2,918	\$ 0	\$ 139	\$ 111
1 City Hall Annex	33,838	0	359	18,927	0	902	721
Subtotal - Building Depn	39,054	0	414	21,845	0	1,041	832
2 Equip Deprec	10,450	0	111	5,845	0	278	223
Subtotal - Equipment Depn	10,450	0	111	5,845	0	278	223
3 Insurance Retirees	486,861	1,209	5,178	273,005	0	13,005	10,395
3 Memberships	3,735	9	40	2,094	0	100	80
3 Consulting Services	608	2	6	341	0	16	13
3 Other Misc	3,979	10	42	2,231	0	106	85
3 Walker Rent	0	0	0	0	0	0	0
Subtotal - Non-Dept-Gen Gov	495,183	1,230	5,266	277,672	0	13,227	10,572
5 Financial Plg & Analysis	37,011	1,864	412	21,745	0	1,036	828
Subtotal - Fin Plg & Analysis	37,011	1,864	412	21,745	0	1,036	828
	,	_,		,			
7 Gen Acctng	23,712	1,597	268	14,157	0	674	539
7 Fixed Assets	12,134	794	137	7,231	0	344	275
7 Auditing Svcs	20,055	0	213	11,218	0	534	427
7 Fin Operations	13,493	850	152	8,023	0	382	305
Subtotal - Fin Reporting & Ops	69,394	3,242	771	40,629	0	1,935	1,547
8 Internal Controls	0	0	0	0	0	0	0
Subtotal - Fin Int Controls	0	0	0	0	0	0	0
9 Grants Mgmt	1,389	79	16	821	0	39	31
9 Cost Accounting	10,913	630	122	6,457	0	308	246
9 Trust Funds Mgmt (TFM)	11,750	702	132	6,965	0	332	265
Subtotal - Fin Grants	24,052	1,412	270	14,243	0	679	542
10 Perf Mgmt Svcs	13,804	766	155	8,150	0	388	310
Subtotal - Fin Perform Mgmt	13,804	766	155	8,150	0	388	310
11 Purchasing	372,942	23,785	4,209	221,912	0	10,571	8,449
Subtotal - Fin SPD	372,942	23,785	4,209	221,912	0	10,571	8,449
14 - xr 13	10.056	601	114	C 00C	0	200	000
14 Mailroom	10,056	681	114	6,006		286	229
14 Property	3,980	242	45	2,362	0	113	90
14 Records	6,732	417	76	3,999	0	190	152
14 3-1-1 Svcs	4,605	299	52	2,743	0	131	104
Subtotal - ARA Operations	25,373	1,639	287	15,110	0	720	575
15 Payroll Svcs	41,369	2,043	461	24,283	0	1,157	925
Subtotal - ARA Payroll Svcs	41,369	2,043	461	24,283	0	1,157	925
17 Enterprise Appl	0	0	0	0	0	0	0
17 IT ERP	0	0	0	0	0	0	0
Subtotal - HITS EAS	0	0	0	0	0	0	0
18 Client Svcs	0	0	0	0	0	0	0
18 NW Data	ů O	0	0	0	0	0	ů.
18 NW Voice	0	0	0	0	0	0	0
+0100	v	v	v	0	v		v
18 Enterprise Optns	0	0	0	0	0	0	0

3. Incoming Costs-(Default Spread Salary%)					Dept:30 Genera	al Services	
Description	First Incoming	Second Incoming	Design & Const	Building Svcs	Utilities	In-House Renov	Real Estate
19 IT Radio Svcs	0	0	0	0	0	0	0
Subtotal - HITS Radio	0	0	0	0	0	0	0
20 Certification	12,889	381	141	7,423	0	354	283
0 Contract Compliance	137,240	4,437	1,503	79,248	0	3,775	3,017
0 Reporting & Analytics	6,146	185	67	3,542	0	169	135
0 Dept Services	10,194	355	112	5,901	0	281	225
20 External Affairs & Outreach	7,648	226	84	4,405	0	210	168
Subtotal - OBO	174,117	5,585	1,906	100,517	0	4,788	3,827
1 City Mayor Admin	37,449	8,703	490	25,816	0	1,230	983
Subtotal - Mayor	37,449	8,703	490	25,816	0	1,230	983
2 Selection	6,005	112	65	3,421	0	163	130
2 Personnel Svcs	16,757	264	181	9,521	0	454	363
Subtotal - Human Resources	22,762	376	245	12,942	0	617	493
3 Legal Svcs	353,610	38,466	4,159	219,310	0	10,447	8,350
3 Inspector General	25,693	1,895	293	15,432	0	735	588
Subtotal - Legal	379,303	40,360	4,452	234,741	0	11,182	8,938
4 Controller Fin Svcs	121,652	2,606	1,318	69,504	0	3,311	2,646
Subtotal - City Controller's	121,652	2,606	1,318	69,504	0	3,311	2,646
0 Design & Const	0	0	0	0	0	0	0
0 Building Svcs	0	585,997	6,216	327,781	0	15,614	12,480
0 Utilities	0	239,215	2,538	133,806	0	6,374	5,095
0 In-House Renov	0	0	0	0	0	0	0
0 Real Estate	0	76,149	808	42,594	0	2,029	1,622
Subtotal - General Services	0	901,361	9,562	504,182	0	24,018	19,197
Total Incoming	1,863,915	994,973	30,328	1,599,136	0	76,178	60,887
. Total Allocated		\$ 45,948,350	\$ 369,671	\$ 23,756,390	\$ 9,485,947	\$ 511,714	\$ 3,092,985
			=== 0.80%	51.70%	20.64%	1.11%	6.73%

B. Incoming Costs-(Default Spread Salary%)

Dept:30 General Services

De	scription	First	Second Incoming	Building Svcs Reimb	Other Non-GF.
		Incoming	incoming	Reimb	
1	City Hall	\$ 5,216	\$ 0	\$ 118	\$ 1,875
1	City Hall Annex	33,838	0	763	12,167
	Subtotal - Building Depn	39,054	0	880	14,042
2	Equip Deprec	10,450	0	235	3,757
	Subtotal - Equipment Depn	10,450	0	235	3,757
3	Insurance Retirees	486,861	1,209	10,998	175,490
3	Memberships	3,735	9	84	1,346
3	Consulting Services	608	2	14	219
3	Other Misc	3,979	10	90	1,434
3	Walker Rent	0	0	0	0
	Subtotal - Non-Dept-Gen Gov	495,183	1,230	11,186	178,489
5	Financial Plg & Analysis	37,011	1,864	876	13,978
	Subtotal - Fin Plg & Analysis	37,011	1,864	876	13,978
7	Gen Acctng	23,712	1,597	570	9,100
7	Fixed Assets	12,134	794	291	4,648
7	Auditing Svcs	20,055	0	452	7,211
7	Fin Operations	13,493	850	323	5,157
	Subtotal - Fin Reporting & Ops	69,394	3,242	1,637	26,117
	Subtotal - Fin Reporting & Ops				20,111
8	Internal Controls	0	0	0	0
	Subtotal - Fin Int Controls	0	0	0	0
9	Grants Mgmt	1,389	79	33	528
9	Cost Accounting	10,913	630	260	4,150
9	Trust Funds Mgmt (TFM)	11,750	702	281	4,477
	Subtotal - Fin Grants	24,052	1,412	574	9,156
10	Perf Mgmt Svcs	13,804	766	328	5,239
	Subtotal - Fin Perform Mgmt	13,804	766	328	5,239
11	Purchasing	372,942	23,785	8,940	142,646
	Subtotal - Fin SPD	372,942	23,785	8,940	142,646
	Mailroom	10,056	681	242	3,861
14	Property	3,980	242	95	1,518
14	Records	6,732	417	161	2,570
14	3-1-1 Svcs	4,605	299	111	1,763
	Subtotal - ARA Operations	25,373	1,639	609	9,713
15	Payroll Svcs	41,369	2,043	978	15,609
	Subtotal - ARA Payroll Svcs	41,369	2,043	978	15,609
17	Enterprise Appl	0	0	0	0
	IT ERP	0	0	0	0
	Subtotal - HITS EAS	0	0	0	0
18	Client Svcs	0	0	0	0
	NW Data	0	0	0	0
	NW Voice	0	0	0	0
	Enterprise Optns	0	0	0	0
ΤQ	Subtotal - HITS EIS	0	0	0	0
	SUDLULAI - HIIS EIS	U	U	U	U

B. Incoming Costs-(Default Spread Salary%)

Dept:30 General Services

Description	First Incoming	Second Incoming	Building Svcs Reimb	Other Non-GF.
19 IT Radio Svcs	0	0	0	0
Subtotal - HITS Radio	0	0	0	0
20 Certification	12,889	381	299	4,771
20 Contract Compliance	137,240	4,437	3,193	50,941
20 Reporting & Analytics	6,146	185	143	2,277
20 Dept Services	10,194	355	238	3,793
20 External Affairs & Outreach	7,648	226	177	2,831
Subtotal - OBO	174,117	5,585	4,049	64,613
21 City Mayor Admin	37,449	8,703	1,040	16,594
Subtotal - Mayor	37,449	8,703	1,040	16,594
22 Selection	6,005	112	138	2,199
22 Personnel Svcs	16,757	264	384	6,120
Subtotal - Human Resources	22,762	376	521	8,319
23 Legal Svcs	353,610	38,466	8,835	140,974
23 Inspector General	25,693	1,895	622	9,919
Subtotal - Legal	379,303	40,360	9,457	150,893
24 Controller Fin Svcs	121,652	2,606	2,800	44,678
Subtotal - City Controller's	121,652	2,606	2,800	44,678
30 Design & Const	0	0	0	0
30 Building Svcs	0	585,997	13,205	210,700
30 Utilities	0	239,215	5,390	86,012
30 In-House Renov	0	0	0	0
30 Real Estate	0	76,149	1,716	27,380
Subtotal - General Services	0	901,361	20,311	324,092
Total Incoming	1,863,915	994,973	64,422	1,027,936
C. Total Allocated		\$ 45,948,350	\$ 102,210	\$ 8,629,430
			0.22%	18.78%

Design & Const Allocations						Dept:30 General S	Services
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
03 Non-Departmental-Gen Gov	987,687	20.6843	\$ 74,281	\$ 0	\$ 74,281	\$ 0	\$ 74,281
38 Police	789,889	16.5420	59,405	0	59,405	2,201	61,606
40 Fire	695,940	14.5745	52,339	0	52,339	1,939	54,278
42 Solid Waste	52,831	1.1064	3,973	0	3,973	147	4,120
45 Library	511,877	10.7198	38,497	0	38,497	1,427	39,924
46 Parks & Recreation	985,966	20.6483	74,151	0	74,151	2,748	76,899
47 Health Department	657,670	13.7730	49,461	0	49,461	1,833	51,294
69 HPW Water & Sewer	93,198	1.9518	7,009	0	7,009	260	7,269
Subtotal	4,775,058	100.0000	359,116	0	359,116	10,555	369,671
Direct Bills					0		0
Total					\$359,116		\$ 369,671

Basis Units: GSD Fund 1001 expense per department served Source: GSD Report

lding Svcs Allocations						Dept:30 General Services	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
Finance Dir Office	73,070	0.5907	\$ 137,031	\$ 0	\$ 137,031	\$ 0	\$ 137,031
ARA Director Office	137,767	1.1136	258,359	0	258,359	0	258,359
Mayor	85,574	0.6917	160,480	0	160,480	0	160,480
Legal	129,147	1.0439	242,194	0	242,194	0	242,194
City Controller's Office	44,895	0.3629	84,193	0	84,193	0	84,193
General Services	312,476	2.5259	585,997	0	585,997	0	585,997
City Secretary	10,554	0.0853	19,792	0	19,792	507	20,299
City Council	37,542	0.3035	70,404	0	70,404	1,803	72,207
Police	4,959,446	40.0891	9,300,619	0	9,300,619	238,188	9,538,807
Dept of Neighborhoods	16,396	0.1325	30,748	0	30,748	787	31,535
Fire	2,055,400	16.6146	3,854,562	0	3,854,562	98,715	3,953,277
Municipal Court	70,991	0.5738	133,132	0	133,132	3,409	136,541
Library	2,008,133	16.2325	3,765,921	0	3,765,921	96,445	3,862,366
Parks & Recreation	61,823	0.4997	115,939	0	115,939	2,969	118,908
Health Department	2,108,275	17.0420	3,953,720	0	3,953,720	101,254	4,054,974
Fleet Management	13,051	0.1055	24,475	0	24,475	627	25,102
Mayor Cable TV	20,029	0.1619	37,561	0	37,561	962	38,523
HEC	90,986	0.7355	170,629	0	170,629	4,370	174,999
HITS Other	135,491	1.0952	254,091	0	254,091	6,507	260,598
Subtotal	12,371,046	100.0000	23,199,847	0	23,199,847	556,543	23,756,390
Direct Bills					0		0
Total					\$23,199,847		\$ 23,756,390

Basis Units: GSD expenditures per department served Source: GSD Report

tilities Allocations						Dept:30 General Services	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	74,468	0.5897	\$ 55,938	\$ 0	\$ 55,938	\$ 0	\$ 55,938
2 ARA Director Office	140,403	1.1118	105,467	0	105,467	0	105,467
1 Mayor	107,624	0.8523	80,844	0	80,844	0	80,844
B Legal	131,618	1.0423	98,868	0	98,868	0	98,868
4 City Controller's Office	45,754	0.3623	34,369	0	34,369	0	34,369
) General Services	318,455	2.5218	239,215	0	239,215	0	239,215
6 City Secretary	10,756	0.0852	8,080	0	8,080	0	8,080
7 City Council	38,260	0.3030	28,740	0	28,740	0	28,740
Police	5,054,341	40.0243	3,796,688	0	3,796,688	0	3,796,688
Dept of Neighborhoods	16,710	0.1323	12,552	0	12,552	0	12,552
Fire	2,094,728	16.5877	1,573,505	0	1,573,505	0	1,573,505
Municipal Court	72,350	0.5729	54,347	0	54,347	0	54,347
Library	2,046,557	16.2063	1,537,320	0	1,537,320	0	1,537,320
Parks & Recreation	63,006	0.4989	47,328	0	47,328	0	47,328
Health Department	2,148,615	17.0145	1,613,983	0	1,613,983	0	1,613,983
Fleet Management	13,301	0.1053	9,991	0	9,991	0	9,991
Mayor Cable TV	20,412	0.1616	15,333	0	15,333	0	15,333
HEC	92,727	0.7343	69,654	0	69,654	0	69,654
HITS Other	138,083	1.0935	103,724	0	103,724	0	103,724
Subtotal	12,628,168	100.0000	9,485,946	0	9,485,946	0	9,485,946
Direct Bills					0		0
Total					\$9,485,946		\$ 9,485,946

Basis Units: Dollar amount of utility costs Source: GSD Report

-House Renov Allocations						Dept:30 General S	Dept:30 General Services	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
Mayor	166,431	100.0000	\$ 485,202	\$ 0	\$ 485,202	\$ 0	\$ 485,202	
Subtotal	166,431	100.0000	485,202	0	485,202	26,512	485,202	
Direct Bills					0		0	
Total					\$485,202		\$ 485,202	

Basis Units: In-house rennovation costs for Fund 1003 Source: GSD Report

eal Estate Allocations					1	Dept:30 General Se	ervices
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
4 Finance Dir Office	82,030	0.9923	\$ 30,481	\$ 0	\$ 30,481	\$ 0	\$ 30,481
2 ARA Director Office	47,452	0.5740	17,632	0	17,632	0	17,632
ARA Operations	47,372	0.5730	17,603	0	17,603	0	17,603
0 Office Business Opportunity	24,139	0.2920	8,970	0	8,970	0	8,970
Mayor	97,730	1.1822	36,315	0	36,315	0	36,315
Human Resources	56,733	0.6863	21,081	0	21,081	0	21,081
Legal	188,057	2.2749	69,879	0	69,879	0	69,879
City Controller's Office	45,820	0.5543	17,026	0	17,026	0	17,026
Health Administration	1,184,902	14.3334	440,292	0	440,292	0	440,292
Planning & Dev Admin	63,149	0.7639	23,465	0	23,465	0	23,465
HPW Admin Indirect	356,664	4.3145	132,531	0	132,531	0	132,531
) General Services	204,931	2.4790	76,149	0	76,149	0	76,149
City Secretary	15,628	0.1890	5,807	0	5,807	56	5,863
City Council	55,593	0.6725	20,658	0	20,658	201	20,859
Police	2,587,184	31.2964	961,360	0	961,360	9,344	970,704
Dept of Neighborhoods	21,630	0.2617	8,037	0	8,037	78	8,115
Fire	1,103,024	13.3429	409,868	0	409,868	3,984	413,852
Municipal Court	98,397	1.1903	36,563	0	36,563	355	36,918
Solid Waste	26,538	0.3210	9,861	0	9,861	96	9,957
Library	909,722	11.0046	338,039	0	338,039	3,286	341,325
Parks & Recreation	79,769	0.9649	29,641	0	29,641	288	29,929
Fleet Management	383,991	4.6450	142,685	0	142,685	1,387	144,072
ARA BARC	57,919	0.7006	21,522	0	21,522	209	21,731
ARA Parking	11,400	0.1379	4,236	0	4,236	41	4,277
Mayor Cable TV	20,442	0.2473	7,596	0	7,596	74	7,670
HPW Water & Sewer	122,118	1.4772	45,377	0	45,377	441	45,818
Houston Permit Center	187,000	2.2621	69,486	0	69,486	675	70,161
HEC	41,591	0.5031	15,455	0	15,455	150	15,605
HITS Other	115,787	1.4006	43,025	0	43,025	418	43,443
Other	30,015	0.3631	11,153	0	11,153	108	11,261
Subtotal	8,266,727	100.0000	3,071,793	0	3,071,793	21,192	3,092,985
Direct Bills					0		0
Total					\$3,071,793		\$ 3,092,985

Basis Units: Square footage maintained by GSD Source: GSD Report

	Building Svcs Reimb Allocations Dept:30 General Services										
Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total					
277,950	11.1657	\$ 8,909	\$ 0	\$ 8,909	\$ 2,504	\$ 11,413					
14,459	0.5808	463	0	463	130	593					
771,116	30.9770	24,716	0	24,716	6,946	31,662					
545,859	21.9281	17,496	0	17,496	4,917	22,413					
879,931	35.3483	28,204	0	28,204	7,926	36,130					
2,489,315	100.0000	79,788	0	79,788	22,422	102,210					
				0		0					
				\$79,788		\$ 102,210					
	277,950 14,459 771,116 545,859 879,931	Percent 277,950 11.1657 14,459 0.5808 771,116 30.9770 545,859 21.9281 879,931 35.3483 2,489,315 100.0000	Percent Allocation 277,950 11.1657 \$ 8,909 14,459 0.5808 463 771,116 30.9770 24,716 545,859 21.9281 17,496 879,931 35.3483 28,204 2,489,315 100.0000 79,788	Percent Allocation Billed 277,950 11.1657 \$ 8,909 \$ 0 14,459 0.5808 463 0 771,116 30.9770 24,716 0 545,859 21.9281 17,496 0 879,931 35.3483 28,204 0 2,489,315 100.0000 79,788 0	Percent Allocation Billed Allocation 277,950 11.1657 \$ 8,909 \$ 0 \$ 8,909 14,459 0.5808 463 0 463 771,116 30.9770 24,716 0 24,716 545,859 21.9281 17,496 0 17,496 879,931 35.3483 28,204 0 28,204 2,489,315 100.0000 79,788 0 79,788	Percent Allocation Billed Allocation Allocation 277,950 11.1657 \$ 8,909 \$ 0 \$ 8,909 \$ 2,504 14,459 0.5808 463 0 463 130 771,116 30.9770 24,716 0 24,716 6,946 545,859 21.9281 17,496 0 17,496 4,917 879,931 35.3483 28,204 0 28,204 7,926 2,489,315 100.0000 79,788 0 79,788 22,422					

Basis Units: Dollar expenses/revenues Source: GSD Report

Allocation Summary						Dept:30 General Serv	ices
Department	Design & Const	Building Svcs	Utilities	In-House Renov	Real Estate	Building Svcs Reimb	Other Non GF
0 Direct Billed	\$0	\$0	\$0	\$0	\$0	\$0	\$0
03 Non-Departmental-Gen Gov	74,281	0	0	0	0	0	0
04 Finance Dir Office	0	137,031	55,938	0	30,481	0	0
12 ARA Director Office	0	258,359	105,467	0	17,632	0	0
14 ARA Operations	0	0	0	0	17,603	0	0
20 Office Business Opportunity	0	0	0	0	8,970	0	0
21 Mayor	0	160,480	80,844	485,202	36,315	0	0
22 Human Resources	0	0	0	0	21,081	0	0
23 Legal	0	242,194	98,868	0	69,879	0	0
24 City Controller's Office	0	84,193	34,369	0	17,026	0	0
25 Health Administration	0	0	0	0	440,292	0	0
26 Planning & Dev Admin	0	0	0	0	23,465	0	0
27 HPW Admin Indirect	0	0	0	0	132,531	0	0
30 General Services	0	585,997	239,215	0	76,149	0	0
31 HEC	0	174,999	69,654	0	15,605	0	0
36 City Secretary	0	20,299	8,080	0	5,863	0	0
37 City Council	0	72,207	28,740	0	20,859	0	0
38 Police	61,606	9,538,807	3,796,688	0	970,704	0	0
39 Dept of Neighborhoods	0	31,535	12,552	0	8,115	0	0
40 Fire	54,278	3,953,277	1,573,505	0	413,852	0	0
41 Municipal Court	0	136,541	54,347	0	36,918	0	0
42 Solid Waste	4,120	0	0	0	9,957	0	0
45 Library	39,924	3,862,366	1,537,320	0	341,325	0	0
46 Parks & Recreation	76,899	118,908	47,328	0	29,929	0	0
47 Health Department	51,294	4,054,974	1,613,983	0	0	0	0
49 Fleet Management	0	25,102	9,991	0	144,072	11,413	0
55 ARA BARC	0	0	0	0	21,731	0	0
56 ARA Parking	0	0	0	0	4,277	593	0
61 Mayor Cable TV	0	38,523	15,333	0	7,670	0	0
69 HPW Water & Sewer	7,269	0	0	0	45,818	31,662	0
70 HPW Houston Transtar	0	0	0	0	0	22,413	0
72 Houston Permit Center	0	0	0	0	70,161	36,130	0
94 HITS Other	0	260,598	103,724	0	43,443	0	0
96 Other	0	0	0	0	11,261	0	0
Total	\$ 369,671	\$ 23,756,390	\$ 9,485,946	\$ 485,202	\$ 3,092,984	\$ 102,211	\$ 0

Allocation Summary

96 Other

Total

Dept:30 General Services Department Total \$O 0 Direct Billed 03 Non-Departmental-Gen Gov 74,281 04 Finance Dir Office 223,450 12 ARA Director Office 381,458 14 ARA Operations 17,603 20 Office Business Opportunity 8,970 762,841 21 Mayor 22 Human Resources 21,081 23 Legal 410,941 24 City Controller's Office 135,588 25 Health Administration 440,292 26 Planning & Dev Admin 23,465 27 HPW Admin Indirect 132,531 30 General Services 901,361 31 HEC 260,258 36 City Secretary 34,242 37 City Council 121,806 38 Police 14,367,805 39 Dept of Neighborhoods 52,202 40 Fire 5,994,912 41 Municipal Court 227,806 42 Solid Waste 14,077 45 Library 5,780,935 46 Parks & Recreation 273,064 47 Health Department 5,720,251 49 Fleet Management 190,578 55 ARA BARC 21,731 56 ARA Parking 4,870 61 Mayor Cable TV 61,526 69 HPW Water & Sewer 84,749 22,413 70 HPW Houston Transtar 72 Houston Permit Center 106,291 94 HITS Other 407,765

> \$ 37,292,404 _____

11,261

HOUSTON EMERGENCY CENTER FUNCTION AND ALLOCATION BASIS

The Houston Emergency Center provides centralized emergency communication and response services for the Houston Police and Fire departments and Greater Harris County 9-1-1 Emergency Network. This section of the plan is utilized to allocate incoming costs for the Houston Emergency Center to better cost their services to benefiting departments within the City and for Greater Harris County 9-1-1 Network.

Department Costs						De	ept:31 HEC	
Department		Amount	General Admin	Gen Svcs	Legal 911	Legal OIG	Citywide Gen Gov	ARA 311
Personnel Costs								
Salaries	S	0	0	0	0	0	0	0
Salary % Split Benefits	s	0	.00% 0	.00%	.00%	.00%	.00% 0	.00%
Denerits	5							
Subtotal - Personnel Costs		0	0	0	0	0	0	0
Services & Supplies Cost		0	0	0	0	0	0	0
Adjustments to Cost								
Subtotal - Adjustments		0	0	0	0	0	0	0
Total Costs After Adjustments		0	0	0	0	0	0	0
-								
General Admin Distribution		0	0	0	0	0	0	0
Grand Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0
					=========	=========	========	

epartment Costs						D	ept:31 HEC
Department		Amount	Finance SPD	Fin Grants	Fin Rptg & Ops	Fin Plg & Analysis	IT Admin & Apps
Personnel Costs							
Salaries Salary % Split	S	0	0 .00%	0 .00%	0 .00%	0 .00%	0 .00%
Benefits	S	0	0	0	0	0	0
Subtotal - Personnel Costs		0	0	0	0	0	0
Services & Supplies Cost		0	0	0	0	0	0
Adjustments to Cost Subtotal - Adjustments		0	0	0	0	0	0
Total Costs After Adjustments		0	0	0	0	0	0
General Admin Distribution		0	0	0	0	0	0
Grand Total		\$0	\$0	\$0	\$0	\$0	\$0

Department Costs						D	ept:31 HEC
Department		Amount	IT Infra	OBO	Mayor's Office	Human Resources	City Sec Svcs
Personnel Costs							
Salaries	S	0	0	0	0	0	0
Salary % Split	-	0	.00%	.00% 0	.00%	.00% 0	.00%
Benefits	S	0				0	0
Subtotal - Personnel Costs		0	0	0	0	0	0
Services & Supplies Cost Adjustments to Cost		0	0	0	0	0	0
Subtotal - Adjustments		0	0	0	0	0	0
		Ŭ		Ŭ	Ŭ	Ŭ	Ŭ
Total Costs After Adjustments		0	0	0	0	0	0
General Admin Distribution		U	0	0	0	0	0
Grand Total		\$0	\$0	\$0	\$0	\$0	\$0

Department Costs						D	ept:31 HEC
Department		Amount	City Council	City Controller	Fin Operations	ARA Payroll	ARA Ops
Personnel Costs							
Salaries Salary % Split	S	0	0 .00%	0 .00%	0 .00%	0 .00%	0 .00%
Benefits	S	0	0	0	0	0	0
Subtotal - Personnel Costs		0	0	0	0	0	0
Services & Supplies Cost		0	0	0	0	0	0
Adjustments to Cost Subtotal - Adjustments		0	0	0	0	0	0
Total Costs After Adjustments		0	0	0	0	0	0
General Admin Distribution		0	0	0	0	0	0
Grand Total		\$0	\$0	\$0	\$0	\$0	\$0

Incoming Costs-(Default Spread Salary%)					De	pt:31 HEC		
Department	First Incoming	Second Incoming	Gen Svcs	Legal 911	Legal OIG	Citywide Gen Gov	ARA 311	
Consulting Services *	\$ 107	\$ 0	\$ 0	\$ 0	\$ 0	\$ 107	\$ 0	
Subtotal - Non-Dept-Gen Gov	107	0	0	0	0	107	0	
Financial Plg & Analysis	6,517	328	0	0	0	0	0	
Subtotal - Fin Plg & Analysis	6,517	328	0	0	0	0	0	
Gen Acctng *	4,175	281	0	0	0	0	0	
Fixed Assets *	213	14	0	0	0	0	0	
Auditing Svcs *	3,531	0	0	0	0	0	0	
Fin Operations *	2,331	147	0	0	0	0	0	
Subtotal - Fin Reporting & Ops	10,250	442	0	0	0	0	0	
Grants Mgmt	351	20	0	0	0	0	0	
Cost Accounting *	1,885	109	0	0	0	0	0	
Trust Funds Mgmt (TFM)	2,030	121	0	0	0	0	0	
Subtotal - Fin Grants	4,266	250	0	0	0	0	0	
Perf Mgmt Svcs *	2,384	132	0	0	0	0	0	
Subtotal - Fin Perform Mgmt	2,384	132	0	0	0	0	0	
		250	2	2	2	2	2	
Purchasing *	5,516	352	0	0	0	0	0	
Subtotal - Fin SPD	5,516	352	0	0	0	0	0	
Records *	6,850	424	0	0	0	0	0	
3-1-1 Svcs *	6,309	409	0	0	0	0	6,718	
Subtotal - ARA Operations	13,159	833	0	0	0	0	6,718	
Payroll Svcs *	42,094	2,079	0	0	0	0	0	
Subtotal - ARA Payroll Svcs	42,094	2,079	0	0	0	0	0	
Enterprise Appl *	0	0	0	0	0	0	0	
IT ERP *	0	0	0	0	0	0	0	
Subtotal - HITS EAS	0	0	0	0	0	0	0	
Client Svcs *	0	0	0	0	0	0	0	
NW Data *	0	0	0	0	0	0	0	
NW Voice *	0	0	0	0	0	0	0	
Subtotal - HITS EIS	0	0	0	0	0	0	0	
IT Radio Svcs *	0	0	0	0	0	0	0	
Subtotal - HITS Radio	0	0	0	0	0	0	0	
Cartification t	12 115	200	0	2	<u>_</u>	<u>_</u>	0	
Certification *	13,115 117	388 4	0 0	0	0	0	0 0	
Reporting & Analytics			0	0	0	0	0	
External Affairs & Outreach * Subtotal - OBO	7,782 21,014	230 622	0	0	0	0	0	
City Mayor Admin *	38,105	8,856	0	0	0	0	0	
Subtotal - Mayor	38,105	8,856	0	0	0	0	0	
Selection *	13,064	243	0	0	0	0	0	
Personnel Svcs *	17,050	269	0	0	0	0	0	
Subtotal - Human Resources	30,114	512	0	0	0	0	0	
Legal Svcs *	12,845	1,397	0	14,242	0	0	0	
Legal SVCS ^								

B. Incoming Costs-(Default Spread Salary	응)				De	ept:31 HEC	
Department	First Incoming	Second Incoming	Gen Svcs	Legal 911	Legal OIG	Citywide Gen Gov	ARA 311
Subtotal - Legal	41,728	3,528	0	14,242	31,013	0	0
24 Controller Fin Svcs *	21,420	459	0	0	0	0	0
Subtotal - City Controller's	21,420	459	0	0	0	0	0
30 Design & Const	0	0	0	0	0	0	0
30 Building Svcs *	170,629	4,370	174,999	0	0	0	0
0 Utilities *	69,654	0	69,654	0	0	0	0
0 Real Estate *	15,455	150	15,605	0	0	0	0
Subtotal - General Services	255,738	4,520	260,258	0	0	0	0
Total Incoming	492,412	22,913	260,258	14,242	31,013	107	6,718
. Total Allocated		\$ 515,325	\$ 260,258	\$ 14,242	\$ 31,013	\$ 107	\$ 6,718
			50.50%	2.76%	6.02%	0.02%	1.30%

					D	ept:31 HEC		
Department	First Incoming	Second Incoming	Fin SPD	Fin Grants	Fin Rptg & Ops	Fin Plg & Analysis	IT Admin & Apps	
Consulting Services *	\$ 107	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
Subtotal - Non-Dept-Gen Gov	107	0	0	0	0	0	0	
Financial Plg & Analysis	6,517	328	0	0	0	6,845	0	
Subtotal - Fin Plg & Analysis	6,517	328	0	0	0	6,845	0	
Gen Acctng *	4,175	281	0	0	4,456	0	0	
Fixed Assets *	213	14	0	0	227	0	0	
Auditing Svcs *	3,531	0	0	0	3,531	0	0	
Fin Operations *	2,331	147	0	0	2,478	0	0	
Subtotal - Fin Reporting & Ops	10,250	442	0	0	10,692	0	0	
Grants Mgmt	351	20	0	371	0	0	0	
Cost Accounting *	1,885	109	0	0	1,994	0	0	
Trust Funds Mgmt (TFM)	2,030	109	0	0	2,151	0	0	
Subtotal - Fin Grants	4,266	250	0	371	4,145	0	0	
David Name Gran t	0.004	120	2	0	0.516	<u>_</u>	2	
Perf Mgmt Svcs *	2,384	132	0	0	2,516	0	0	
Subtotal - Fin Perform Mgmt	2,384	132	0	0	2,516	0	0	
Purchasing *	5,516	352	5,868	0	0	0	0	
Subtotal - Fin SPD	5,516	352	5,868	0	0	0	0	
Records *	6,850	424	0	0	0	0	0	
3-1-1 Svcs *	6,309	409	0	0	0	0	0	
Subtotal - ARA Operations	13,159	833	0	0	0	0	0	
Payroll Svcs *	42,094	2,079	0	0	0	0	0	
Subtotal - ARA Payroll Svcs	42,094	2,079	0	0	0	0	0	
Enterprise Appl *	0	0	0	0	0	0	0	
IT ERP *	0	0	0	0	0	0	0	
Subtotal - HITS EAS	0	0	0	0	0	0	0	
Client Svcs *	0	0	0	0	0	0	0	
NW Data *	0	0	0	0	0	0	0	
NW Voice *	0	0	0	0	0	0	0	
Subtotal - HITS EIS	0	0	0	0	0	0	0	
IT Radio Svcs *	0	0	0	0	0	0	0	
Subtotal - HITS Radio	0	0	0	0	0	0	0	
Certification *	13,115	388	0	0	0	0	0	
Reporting & Analytics	117	4	0	0	0	0	0	
External Affairs & Outreach *	7,782	230	0	0	0	0	0	
Subtotal - OBO	21,014	622	0	0	0	0	0	
Salestar obo	21,011	022	Ŭ	v	U	U	U	
City Mayor Admin *	38,105	8,856	0	0	0	0	0	
Subtotal - Mayor	38,105	8,856	0	0	0	0	0	
Selection *	13,064	243	0	0	0	0	0	
Personnel Svcs *	17,050	269	0	0	0	0	0	
	30,114	512	0	0	0	0	0	
Subtotal - Human Resources								
Subtotal - Human Resources	12,845	1,397	0	0	0	0	0	

. Incoming Costs-(Default Spread Salary%	;)				D	ept:31 HEC	
Department	First Incoming	Second Incoming	Fin SPD	Fin Grants	Fin Rptg & Ops	Fin Plg & Analysis	IT Admin & Apps
Subtotal - Legal	41,728	3,528	0	0	0	0	0
4 Controller Fin Svcs *	21,420	459	0	0	0	0	0
Subtotal - City Controller's	21,420	459	0	0	0	0	0
0 Design & Const	0	0	0	0	0	0	0
0 Building Svcs *	170,629	4,370	0	0	0	0	0
Utilities *	69,654	0	0	0	0	0	0
Real Estate *	15,455	150	0	0	0	0	0
Subtotal - General Services	255,738	4,520	0	0	0	0	0
Total Incoming	492,412	22,913	5,868	371	17,353	6,845	0
Total Allocated		\$ 515,325	\$ 5,868	\$ 371	\$ 17,353	\$ 6,845	\$ 0
			======== 1.14%	======================================	======== 3.37%	======== 1.33%	

. Incoming Costs-(Default Spread Salary%))				D	ept:31 HEC		
Department	First Incoming	Second Incoming	IT Infra	OBO	Mayor's Office	Human Resources	City Sec Svcs	
Consulting Services *	\$ 107	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	
Subtotal - Non-Dept-Gen Gov	107	0	0	0	0	0	0	
Financial Plg & Analysis	6,517	328	0	0	0	0	0	
Subtotal - Fin Plg & Analysis	6,517	328	0	0	0	0	0	
Gen Acctng *	4,175	281	0	0	0	0	0	
Gen Acctng * Fixed Assets *	213	14	0	0	0	0	0	
Auditing Svcs *	3,531	0	0	0	0	0	0	
	2,331	147	0	0	0	0	0	
Fin Operations * Subtotal - Fin Reporting & Ops	10,250	442	0	0	0	0	0	
Grants Mgmt	351	20	0	0	0	0	0	
Cost Accounting *	1,885	109	0	0	0	0	0	
Trust Funds Mgmt (TFM)	2,030	121	0	0	0	0	0	
Subtotal - Fin Grants	4,266	250	0	0	0	0	0	
Perf Mgmt Svcs *	2,384	132	0	0	0	0	0	
Subtotal - Fin Perform Mgmt	2,384	132	0	0	0	0	0	
Purchasing *	5,516	352	0	0	0	0	0	
Subtotal - Fin SPD	5,516	352	0	0	0	0	0	
Records *	6,850	424	0	0	0	0	0	
3-1-1 Svcs *	6,309	409	0	0	0	0	0	
Subtotal - ARA Operations	13,159	833	0	0	0	0	0	
Payroll Svcs *	42,094	2,079	0	0	0	0	0	
Subtotal - ARA Payroll Svcs	42,094	2,079	0	0	0	0	0	
Enterprise Appl *	0	0	0	0	0	0	0	
IT ERP *	0	0	0	0	0	0		
							0	
Subtotal - HITS EAS	0	0	0	0	0	0	0	
Client Svcs *	0	0	0	0	0	0	0	
NW Data *	0	0	0	0	0	0	0	
NW Voice *	0	0	0	0	0	0	0	
Subtotal - HITS EIS	0	0	0	0	0	0	0	
IT Radio Svcs *	0	0	0	0	0	0	0	
Subtotal - HITS Radio	0	0	0	0	0	0	0	
Certification *	13,115	388	0	13,503	0	0	0	
	13,115	388	0	13,503	0	0	0	
Reporting & Analytics		4 230	0			0		
External Affairs & Outreach *	7,782			8,012	0		0	
Subtotal - OBO	21,014	622	0	21,636	0	0	0	
City Mayor Admin *	38,105	8,856	0	0	46,961	0	0	
Subtotal - Mayor	38,105	8,856	0	0	46,961	0	0	
Selection *	13,064	243	0	0	0	13,307	0	
Personnel Svcs *	17,050	269	0	0	0	17,319	0	
Subtotal - Human Resources	30,114	512	0	0	0	30,626	0	
Legal Svcs *	10 045	1 207	0	0	0	0	0	
	12,845	1,397						
3 Inspector General *	28,883	2,130	0	0	0	0	0	

. Incoming Costs-(Default Spread Salary	웅)				D	ept:31 HEC		
Department	First Incoming	Second Incoming	IT Infra	OBO	Mayor's Office	Human Resources	City Sec Svcs	
Subtotal - Legal	41,728	3,528	0	0	0	0	0	
4 Controller Fin Svcs *	21,420	459	0	0	0	0	0	
Subtotal - City Controller's	21,420	459	0	0	0	0	0	
) Design & Const	0	0	0	0	0	0	0	
) Building Svcs *	170,629	4,370	0	0	0	0	0	
) Utilities *	69,654	0	0	0	0	0	0	
) Real Estate *	15,455	150	0	0	0	0	0	
Subtotal - General Services	255,738	4,520	0	0	0	0	0	
Total Incoming	492,412	22,913	0	21,636	46,961	30,626	0	
. Total Allocated		\$ 515,325	\$ 0	\$ 21,636	\$ 46,961	\$ 30,626	\$ 0	
		========					========	
				4.20%	9.11%	5.94%		

Incoming Costs-(Default Spread Salary%))				De	pt:31 HEC	
Department	First Incoming	Second Incoming	City Council	City Controller	Fin Operations	ARA Payroll	ARA Ops
Consulting Services *	\$ 107	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Subtotal - Non-Dept-Gen Gov	107	0	0	0	0	0	0
Financial Plg & Analysis	6,517	328	0	0	0	0	0
Financial Plg & Analysis Subtotal - Fin Plg & Analysis	6,517	328	0	0	0	0	0
Gen Acctng *	4,175	281	0	0	0	0	0
Fixed Assets *	213	14	0	0	0	0	0
Auditing Svcs *	3,531	0	0	0	0	0	0
Fin Operations *	2,331	147	0	0	0	0	0
Fin Operations * Subtotal - Fin Reporting & Ops	10,250	442	0	0	0	0	0
Grants Mgmt	351	20	0	0	0	0	0
Cost Accounting *	1,885	109	0	0	0	0	0
Trust Funds Mgmt (TFM)	2,030	109	0	0	0	0	0
Subtotal - Fin Grants	4,266	250	0	0	0	0	0
Perf Mgmt Svcs *	2,384	132	0	0	0	0	0
Subtotal - Fin Perform Mgmt	2,384	132	0	0	0	0	0
Purchasing *	5,516	352	0	0	0	0	0
Subtotal - Fin SPD	5,516	352	0	0	0	0	0
Records *	6,850	424	0	0	0	0	7,274
3-1-1 Svcs *	6,309	409	0	0	0	0	0
Subtotal - ARA Operations	13,159	833	0	0	0	0	7,274
D *	42,094	2,079	0	0	0	44,173	0
Payroll Svcs * Subtotal - ARA Payroll Svcs	42,094	2,079	0	0	0	44,173	0
Enterprise Appl *	0	0	0	0	0	0	0
IT ERP *	0	0	0	0	0	0	0
Subtotal - HITS EAS	0	0	0	0	0	0	0
Client Svcs *	0	0	0	0	0	0	0
NW Data *	0	0	0	0	0	0	0
NW Voice *	0	0	0	0	0	0	0
Subtotal - HITS EIS	0	0	0	0	0	0	0
IT Radio Svcs *	0	0	0	0	0	0	0
Subtotal - HITS Radio	0	0	0	0	0	0	0
Certification *	13,115	388	0	0	0	0	0
Reporting & Analytics	117	4	0	0	0	0	0
External Affairs & Outreach *	7,782	230	0	0	0	0	0
Subtotal - OBO	21,014	622	0	0	0	0	0
City Mayor Admin *	20 105	8,856	0	0	0	0	0
City Mayor Admin *	38,105		0	0	0	0	0
Subtotal - Mayor	38,105	8,856	U	U	U	U	0
Selection *	13,064	243	0	0	0	0	0
Personnel Svcs *	17,050	269	0	0	0	0	0
Subtotal - Human Resources	30,114	512	0	0	0	0	0
Legal Svcs *	12,845	1,397	0	0	0	0	0

B. Incoming Costs-(Default Spread Salary%)				De	ept:31 HEC	
Department	First Incoming	Second Incoming	City Council	City Controller	Fin Operations	ARA Payroll	ARA Ops
Subtotal - Legal	41,728	3,528	0	0	0	0	0
24 Controller Fin Svcs *	21,420	459	0	21,879	0	0	0
Subtotal - City Controller's	21,420	459	0	21,879	0	0	0
30 Design & Const	0	0	0	0	0	0	0
0 Building Svcs *	170,629	4,370	0	0	0	0	0
) Utilities *	69,654	0	0	0	0	0	0
) Real Estate *	15,455	150	0	0	0	0	0
Subtotal - General Services	255,738	4,520	0	0	0	0	0
Total Incoming	492,412	22,913	0	21,879	0	44,173	7,274
. Total Allocated		\$ 515,325	\$ 0	\$ 21,879	\$ 0	\$ 44,173	\$ 7,274
				======== 4.25%		======================================	=======================================

General Svcs Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
33 HEC-911 Network	28,269	21.4159	\$ 54,769	\$ 0	\$ 54,769	\$ 968	\$ 55,737
34 HEC-Police Call Takers	41,591	31.5083	80,579	0	80,579	1,424	82,003
36 HED-Harris County	14,178	10.7409	27,469	0	27,469	485	27,954
37 HEC-Genl Svcs Dept	6,171	4.6750	11,956	0	11,956	211	12,167
38 HEC-Homeland Security	13,552	10.2667	26,256	0	26,256	464	26,720
39 HEC-Off of Emg Mgmt	2,977	2.2553	5,768	0	5,768	102	5,870
90 HEC-HPD	10,726	8.1258	20,781	0	20,781	367	21,148
91 Hurricane Ike Aid & Recovery	14,536	11.0121	28,162	0	28,162	498	28,660
Subtotal	132,000	100.0000	255,740	0	255,740	4,518	260,258
Direct Bills					0		0
Total					\$255,740		\$ 260,258

Basis Units: Square footage of occupants in HEC building Source: GSD Report

al 911 Allocations Dept:31 HEC								
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
HEC-911 Network	100	100.0000	\$ 12,845	\$ 0	\$ 12,845	\$ 1,397	\$ 14,242	
Subtotal	100	100.0000	12,845	0	12,845	1,397	14,242	
Direct Bills					0		0	
Total					\$12,845		\$ 14,242	

Basis Units: Direct allocation to HEC 911 Network Source: Direct Allocation

gal OIG Allocations				Dept:31 HEC				
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total	
HEC-Director	2.62	1.2157	\$ 351	\$ 0	\$ 351	\$ 26	\$ 377	
HEC-911 Network	169.03	78.4289	22,653	0	22,653	1,671	24,324	
HEC-Police Call Takers	35.87	16.6435	4,807	0	4,807	355	5,162	
HEC-Off of Emg Mgmt	8.00	3.7120	1,072	0	1,072	79	1,151	
Subtotal	215.52	100.0000	28,883	0	28,883	2,130	31,013	
Direct Bills					0		0	
Total					\$28,883		\$ 31,013	

Basis Units: Number of HEC FTEs Source: COH FTE Report

tywide Gen Gov Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	512,961	1.9466	\$ 2	\$ 0	\$ 2	\$ 0	\$ 2
HEC-IT	5,653,055	21.4521	23	0	23	0	23
HEC-911 Network	15,818,866	60.0292	64	0	64	0	64
HEC-Police Call Takers	2,967,963	11.2628	12	0	12	0	12
HEC-Off of Emg Mgmt	1,399,114	5.3093	6	0	6	0	6
Subtotal	26,351,959	100.0000	107	0	107	0	107
Direct Bills					0		0
Total					\$107		\$ 107

RA 311 Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
L HEC-Director	2.62	1.2157	\$ 77	\$ 0	\$ 77	\$5	\$ 82
B HEC-911 Network	169.03	78.4289	4,948	0	4,948	321	5,269
4 HEC-Police Call Takers	35.87	16.6435	1,050	0	1,050	68	1,118
9 HEC-Off of Emg Mgmt	8.00	3.7120	234	0	234	15	249
Subtotal	215.52	100.0000	6,309	0	6,309	409	6,718
Direct Bills					0		0
Total					\$6,309		\$ 6,718

Basis Units: Number of HEC FTEs Source: COH FTE Report

inance Strategic Purchasing Allo	cations	Dept:31 HEC					
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	512,961	1.9466	\$ 107	\$ 0	\$ 107	\$7	\$ 114
2 HEC-IT	5,653,055	21.4521	1,183	0	1,183	76	1,259
3 HEC-911 Network	15,818,866	60.0292	3,311	0	3,311	212	3,523
4 HEC-Police Call Takers	2,967,963	11.2628	621	0	621	40	661
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	293	0	293	19	312
Subtotal	26,351,959	100.0000	5,515	0	5,515	353	5,868
Direct Bills					0		0
Total					\$5,515		\$ 5,868

in Grants Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	512,961	4.7518	\$ 17	\$ 0	\$ 17	\$ 1	\$ 18
2 HEC-IT	5,653,055	52.3670	184	0	184	10	194
3 HEC-911 Network	261,977	2.4268	9	0	9	0	9
4 HEC-Police Call Takers	2,967,963	27.4937	97	0	97	5	102
9 HEC-Off of Emg Mgmt	1,399,114	12.9607	45	0	45	2	47
Subtotal	10,795,070	100.0000	352	0	352	19	371
Direct Bills					0		0
Total					\$352		\$ 371

Basis Units: Expenditures of HEC depts excl 911 network Source: COH Expenditure Report

in Reporting & Ops Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	512,961	1.9466	\$ 322	\$ 0	\$ 322	\$ 16	\$ 338
2 HEC-IT	5,653,055	21.4521	3,550	0	3,550	173	3,723
3 HEC-911 Network	15,818,866	60.0292	9,934	0	9,934	483	10,417
4 HEC-Police Call Takers	2,967,963	11.2628	1,864	0	1,864	91	1,955
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	879	0	879	43	922
Subtotal	26,351,959	100.0000	16,549	0	16,549	804	17,353
Direct Bills					0		0
Total					\$16,549		\$ 17,353

in Plg & Analysis Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	512,961	1.9466	\$ 127	\$ 0	\$ 127	\$ 6	\$ 133
2 HEC-IT	5,653,055	21.4521	1,398	0	1,398	70	1,468
3 HEC-911 Network	15,818,866	60.0292	3,912	0	3,912	197	4,109
4 HEC-Police Call Takers	2,967,963	11.2628	734	0	734	37	771
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	346	0	346	17	363
Subtotal	26,351,959	100.0000	6,517	0	6,517	328	6,845
Direct Bills					0		0
Total					\$6,517		\$ 6,845

'Admin & Apps Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	512,961	4.7518	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
HEC-IT	5,653,055	52.3670	0	0	0	0	0
HEC-911 Network	261,977	2.4268	0	0	0	0	0
HEC-Police Call Takers	2,967,963	27.4937	0	0	0	0	0
HEC-Off of Emg Mgmt	1,399,114	12.9607	0	0	0	0	0
Subtotal	10,795,070	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: Expenditures of HEC dept's excl 911 network Source: COH Expenditure Report

T Infrastructure Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	2.62	5.6356	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
4 HEC-Police Call Takers	35.87	77.1564	0	0	0	0	0
9 HEC-Off of Emg Mgmt	8.00	17.2080	0	0	0	0	0
Subtotal	46.49	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: Number of HEC FTEs excl 911 network Source: COH FTE Report

ice Business Opp Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	2.62	1.2157	\$ 255	\$ 0	\$ 255	\$ 8	\$ 263
HEC-911 Network	169.03	78.4289	16,481	0	16,481	488	16,969
HEC-Police Call Takers	35.87	16.6435	3,497	0	3,497	104	3,601
HEC-Off of Emg Mgmt	8.00	3.7120	780	0	780	23	803
Subtotal	215.52	100.0000	21,013	0	21,013	623	21,636
virect Bills					0		0
Total					\$21,013		\$ 21,636

Basis Units: Number of HEC FTEs Source: COH FTE Report

ayor's Office Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
l HEC-Director	512,961	1.9466	\$ 742	\$ 0	\$ 742	\$ 172	\$ 914
2 HEC-IT	5,653,055	21.4521	8,174	0	8,174	1,900	10,074
3 HEC-911 Network	15,818,866	60.0292	22,874	0	22,874	5,316	28,190
4 HEC-Police Call Takers	2,967,963	11.2628	4,292	0	4,292	997	5,289
HEC-Off of Emg Mgmt	1,399,114	5.3093	2,023	0	2,023	470	2,493
Subtotal	26,351,959	100.0000	38,105	0	38,105	8,856	46,961
Direct Bills					0		0
Total					\$38,105		\$ 46,961

uman Resources Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	2.62	1.2157	\$ 366	\$ 0	\$ 366	\$ 6	\$ 372
3 HEC-911 Network	169.03	78.4289	23,618	0	23,618	401	24,019
4 HEC-Police Call Takers	35.87	16.6435	5,012	0	5,012	85	5,097
9 HEC-Off of Emg Mgmt	8.00	3.7120	1,118	0	1,118	19	1,137
Subtotal	215.52	100.0000	30,114	0	30,114	512	30,626
Direct Bills					0		0
Total					\$30,114		\$ 30,626

Basis Units: Number of HEC FTEs Source: COH FTE Report

ty Council Svcs Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	2.62	1.2157	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
HEC-911 Network	169.03	78.4289	0	0	0	0	0
HEC-Police Call Takers	35.87	16.6435	0	0	0	0	0
HEC-Off of Emg Mgmt	8.00	3.7120	0	0	0	0	0
Subtotal	215.52	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

ity Svcs Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
l HEC-Director	512,961	1.9466	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2 HEC-IT	5,653,055	21.4521	0	0	0	0	0
3 HEC-911 Network	15,818,866	60.0292	0	0	0	0	0
4 HEC-Police Call Takers	2,967,963	11.2628	0	0	0	0	0
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	0	0	0	0	0
Subtotal	26,351,959	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

Basis Units: Number of HEC FTEs Source: COH FTE Report

ity Controller Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	512,961	1.9466	\$ 417	\$ 0	\$ 417	\$ 9	\$ 426
2 HEC-IT	5,653,055	21.4521	4,595	0	4,595	99	4,694
B HEC-911 Network	15,818,866	60.0292	12,858	0	12,858	276	13,134
HEC-Police Call Takers	2,967,963	11.2628	2,412	0	2,412	52	2,464
HEC-Off of Emg Mgmt	1,399,114	5.3093	1,137	0	1,137	24	1,161
Subtotal	26,351,959	100.0000	21,419	0	21,419	460	21,879
Direct Bills					0		0
Total					\$21,419		\$ 21,879

in Operations Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	512,961	1.9466	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
2 HEC-IT	5,653,055	21.4521	0	0	0	0	0
B HEC-911 Network	15,818,866	60.0292	0	0	0	0	0
HEC-Police Call Takers	2,967,963	11.2628	0	0	0	0	0
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	0	0	0	0	0
Subtotal	26,351,959	100.0000	0	0	0	0	0
Direct Bills					0		0
Total					\$0		\$ 0

RA Payroll Svcs Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HEC-Director	512,961	4.7518	\$ 2,000	\$ 0	\$ 2,000	\$ 99	\$ 2,099
HEC-IT	5,653,055	52.3670	22,043	0	22,043	1,089	23,132
B HEC-911 Network	261,977	2.4268	1,022	0	1,022	50	1,072
HEC-Police Call Takers	2,967,963	27.4937	11,573	0	11,573	572	12,145
HEC-Off of Emg Mgmt	1,399,114	12.9607	5,456	0	5,456	269	5,725
Subtotal	10,795,070	100.0000	42,094	0	42,094	2,079	44,173
Direct Bills					0		0
Total					\$42,094		\$ 44,173

Basis Units: Expenditures of HEC dept's excl 911 network Source: COH Expenditure Report

RA Operations Allocations						Dept:31 HEC	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
1 HEC-Director	512,961	1.9466	\$ 133	\$ 0	\$ 133	\$ 8	\$ 141
2 HEC-IT	5,653,055	21.4521	1,469	0	1,469	91	1,560
3 HEC-911 Network	15,818,866	60.0292	4,112	0	4,112	255	4,367
4 HEC-Police Call Takers	2,967,963	11.2628	772	0	772	48	820
9 HEC-Off of Emg Mgmt	1,399,114	5.3093	364	0	364	23	387
Subtotal	26,351,959	100.0000	6,850	0	6,850	424	7,274
Direct Bills					0		0
Total					\$6,850		\$ 7,274

Allocation Summary					De	ept:31 HEC	
Department	General Svcs	Legal 911	Legal OIG	Citywide Gen Gov	ARA 311	ARA Purchasing	Fin Grants Acctg
0 Direct Billed	\$0	\$0	\$0	\$0	\$0	\$0	\$0
81 HEC-Director	0	0	377	2	82	114	18
82 HEC-IT	0	0	0	23	0	1,259	194
83 HEC-911 Network	55,737	14,242	24,324	64	5,269	3,523	9
84 HEC-Police Call Takers	82,003	0	5,162	12	1,118	661	102
86 HED-Harris County	27,954	0	0	0	0	0	0
87 HEC-Genl Svcs Dept	12,167	0	0	0	0	0	0
88 HEC-Homeland Security	26,720	0	0	0	0	0	0
89 HEC-Off of Emg Mgmt	5,870	0	1,151	6	249	312	47
90 HEC-HPD	21,148	0	0	0	0	0	0
91 Hurricane Ike Aid & Recovery	28,660	0	0	0	0	0	0
Total	\$260,258	\$14,242	\$31,013	\$107	\$6,718	\$5,868	\$371

Allocation Summary		Dept:31 HEC							
Department	Fin Rptg & Ops	Fin Plg & Analysis	IT Admin & Apps	IT Infra	OBO	Mayor's Office	Human Resources	City Sec Svcs	
D Direct Billed	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
B1 HEC-Director	338	133	0	0	263	914	372	0	
32 HEC-IT	3,723	1,468	0	0	0	10,074	0	0	
33 HEC-911 Network	10,417	4,109	0	0	16,969	28,190	24,019	0	
34 HEC-Police Call Takers	1,955	771	0	0	3,601	5,289	5,097	0	
6 HED-Harris County	0	0	0	0	0	0	0	0	
7 HEC-Genl Svcs Dept	0	0	0	0	0	0	0	0	
8 HEC-Homeland Security	0	0	0	0	0	0	0	0	
9 HEC-Off of Emg Mgmt	922	363	0	0	803	2,493	1,137	0	
0 HEC-HPD	0	0	0	0	0	0	0	0	
1 Hurricane Ike Aid & Recovery	0	0	0	0	0	0	0	0	
Total	\$17,353	\$6,845	\$0	\$0	\$21,636	\$46,961	\$30,626	\$0	

Allocation Summary	Dept:31 HEC					
Department	City Council	City Controller	Fin Operations	ARA Payroll	ARA Ops	Total
0 Direct Billed	\$0	\$0	\$0	\$0	\$0	\$0
81 HEC-Director	0	426	0	2,099	141	5,279
82 HEC-IT	0	4,694	0	23,132	1,560	46,127
83 HEC-911 Network	0	13,134	0	1,072	4,367	205,445
84 HEC-Police Call Takers	0	2,464	0	12,145	820	121,200
86 HED-Harris County	0	0	0	0	0	27,954
87 HEC-Genl Svcs Dept	0	0	0	0	0	12,167
88 HEC-Homeland Security	0	0	0	0	0	26,720
89 HEC-Off of Emg Mgmt	0	1,161	0	5,725	387	20,626
90 HEC-HPD	0	0	0	0	0	21,148
91 Hurricane Ike Aid & Recovery	0	0	0	0	0	28,660
Total	\$0	\$21,879	\$0	\$44,173	\$7,274	\$515,326

HPW – GENERAL FUND CREDIT FUNCTION AND ALLOCATION BASIS

This section has been created within the plan to reflect the services that HPW Water/Sewer Fund provides to the HPW General Fund. This credit reflects the cost of services provided excluding street lighting and is allocated directly to HPW Water and Sewer Fund.

A. Department Costs

Department		Amount	General Admin	General Fund Credit
Personnel Costs				
Salaries	S	0	0	0
Salary % Split			.00%	.00%
Benefits	S	0	0	0
Subtotal - Personnel Costs	_	0	0	0
Services & Supplies Cost				
Credit Fund 8300	Ρ	68,926-	0	68,926-
Subtotal - Services & Supplies	_	68,926-	0	68,926-
Department Cost Total		68,926-	0	68,926-
Adjustments to Cost	_			
Subtotal - Adjustments			0	0
Total Costs After Adjustments		68,926-	0	68,926-
General Admin Distribution			0	0
Grand Total	_	68,926-		68,926-

Dept:32 HPW General Fund Credit

B. Incoming Costs-(Default Spread Custom%)

No Indirect Costs

eneral Fund Credit Allocations Dept:32 HPW General Fund Credit						al Fund Credit	
Department	Units	Allocation Percent	First Allocation	Direct Billed	Department Allocation	Second Allocation	Total
HPW Water & Sewer	100	100.0000	68,926-	\$ 0	68,926-	\$ 0	68,926-
Subtotal	100	100.0000	68,926-	0	68,926-	0	68,926-
Direct Bills					0		0
Total					\$68,926-		\$68,926-

Basis Units: Direct allocation to HPW Water & Sewer Source: Direct Allocation

Allocation Summary			Dept:32 HPW General Fund Credit
Department	General Fund Credit	Total	
0 Direct Billed 69 HPW Water & Sewer	\$0 68,926-	\$0 68,926-	
Total	\$68,926-	\$68,926-	