HOUSING AND COMMUNITY DEVELOPMENT

Department Description and Mission

The mission of the Housing and Community Development Department (HCD) is to make investments that serve Houstonians' housing and community needs by creating safe, resilient homes and vibrant, healthy communities where residents can thrive. This is achieved through a plethora of executed approaches:

Housing Affordability

- Expanding Houston's affordable housing stock by prioritizing investments in diverse multifamily development projects, including permanent supportive housing for our most vulnerable population
- Creating opportunities to realize the dream of homeownership by investing in the construction and financing of new multifamily and single-family homes affordable to low-to-moderate income households, while ensuring long-term affordability
- Supporting existing homeowners in preserving their homes through targeted repair and reconstruction programs

Disaster Recovery | Resiliency

- Leveraging disaster recovery resources to ensure comprehensive recovery and enhanced resiliency for both the City and residents impacted by disasters

Strategic Partnerships and Community Support

- Leading in state and national conversations on housing solutions for the homeless and the affordable housing crisis, setting the agenda for innovative, scalable strategies
- Supporting our nonprofit partners by providing financial assistance to organizations that deliver essential services to residents, including healthcare, childcare, job training, legal services, and intervention and prevention programs for our most vulnerable
- Strengthening partnerships with key entities like the Houston Housing Authority, Houston Housing Finance Corporation, and local nonprofits to maximize funding and streamline the delivery of affordable housing citywide

Public Infrastructure

- Enhancing Houston's public infrastructure by funding the construction and renovation of essential neighborhood facilities and amenities. This includes parks, libraries, and neighborhood centers

Department Short-Term Goals

HCD's immediate objectives over the next calendar year include:

- Implement the Mayor's strategy to address and eliminate street homelessness
- Develop a strategic housing plan in collaboration with Harris County and metro housing partners
- Close out the DR15, DR16 and DR17 Disaster Recovery Programs
- Implement disaster recovery activities under the DR21 Program
- Finalize and enact the City's five-year Consolidated Plan for federal formula grants
- Support the implementation of the Cuny Homes Choice Neighborhood Initiative
- Implement Tax Increment Reinvestment Zone (TIRZ) Affordable Housing programs
- Develop and submit to HUD DR24 Action Plan that includes funding to support Houston's public infrastructure, housing solutions for the homeless and address the affordable housing crisis.

Department Long-Term Goals

HCD's long-term objectives include:

- Continue to enhance Houston's homeless response by establishing long-term sustainable funding and strengthening coordination at federal, local, and philanthropic levels, ensuring ongoing leadership and innovative solutions
- Enhance the quality and quantity of affordable housing in Houston and ensure public policy supports the development of diverse multi-family housing options to meet the city's needs
- Strategically leverage a diverse array of federal, state, and local funding sources, including disaster recovery and Community Development Block Grants, to enhance and expand Houston's housing infrastructure

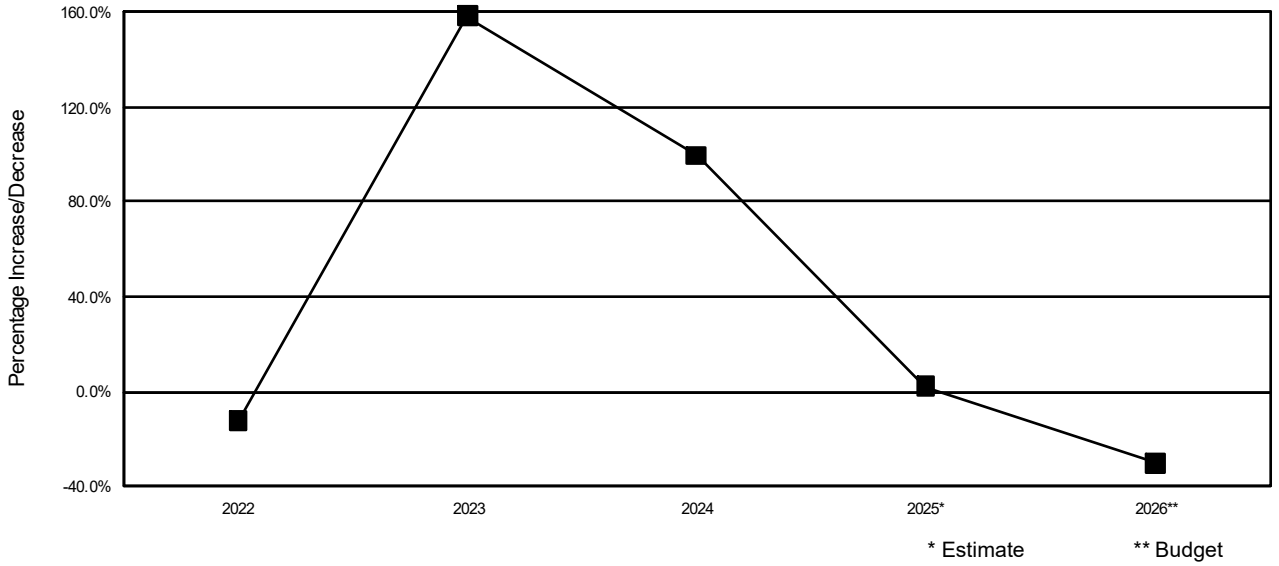
Business Area Budget Summary

Fund Name	**General Fund**				
Business Area	**Housing & Community Development**				
Fund No. /Bus. Area No. :	**1000 / 3200**	**FY2024 Actual**	**FY2025 Current Budget**	**FY2025 Estimate**	**FY2026 Budget**
Expenditures	Personnel Services	557,916	847,237	847,237	**217,121**
	Other Services and Charges	1,688,689	1,452,925	1,452,925	**1,392,674**
	Total M & O Expenditures	2,246,605	2,300,162	2,300,162	**1,609,795**
	Debt Service & Other Uses	0	0	0	**0**
	Total Expenditure	2,246,605	2,300,162	2,300,162	**1,609,795**
Revenues		0	0	0	**0**
Staffing	Full-Time Equivalents - Civilian	0.3	0.2	0.2	**0.2**
	Full-Time Equivalents - Classified	0.0	0.0	0.0	**0.0**
	Full-Time Equivalents - Cadets	0.0	0.0	0.0	**0.0**
	Total	0.3	0.2	0.2	**0.2**
	Full-Time Equivalents - Overtime	0.0	0.0	0.0	**0.0**

Significant Budget Changes and Highlights

- The FY2026 Budget provides funding for health benefits, pension contributions, and municipal employees contractual pay increases.
- The FY2026 Budget includes a reduction of $32,096 for department savings initiatives.
- FY2026 Budget includes funding to support the mission of the Housing and Community Development Department (HCD) to make investments that serve Houstonians' housing and community needs by creating safe, resilient homes and vibrant, healthy communities where residents can thrive.

General Fund
Housing & Community Development
Year over Year Expenditure Change



Business Area Program Summary

Business Area: Housing & Community Development
Bus. Area No : 3200

Budget By Program ($ in thousands):

Program	FY2024 Actual		FY2025 Estimate		FY2026 Budget	
	Revs	Exps	Revs	Exps	Revs	Exps
Administrative Services	0	2,247	0	2,300	0	1,610

FTEs by Program:

Program	FY2024 Actual		FY2025 Estimate		FY2026 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
Administrative Services	0.3	0.0	0.2	0.0	0.2	0.0

Business Area Program Detail

Business Area : Housing & Community Development
Bus Area No. 3200

Administrative Services

Description:

Supplemental funding to assist in managing the grants, cover restricted account charges, and administrative costs.

Goal:

Cover ineligible grant expenditures.

Mayor's Priority: Government that Works

($ in thousands)

Fund	FY2024 Actual		FY2025 Estimate		FY2026 Budget	
	Revs	Exp	Revs	Exps	Revs	Exps
General Fund	0	2,247	0	2,300	0	1,610

Staffing:

Fund	FY2024 Actual		FY2025 Estimate		FY2026 Budget	
	FTEs	OT FTEs	FTEs	OT FTEs	FTEs	OT FTEs
General Fund	0.3	0.0	0.2	0.0	0.2	0.0

Performance Measure:

Performance	FY2024 Actual	FY2025 Target	FY2025 Estimate	FY2026 Target
Expenditures Adopted Budget vs Actual Utilization	133%	98%	139%	98%